

A G E N D A

600 NORTHEAST GRAND AVENUE | PORTLAND, OREGON 97232 2736
 TEL 503 797 1542 | FAX 503 797 1793



METRO

Agenda

MEETING: METRO COUNCIL REGULAR MEETING
 DATE: January 4, 2001
 DAY: Thursday
 TIME: 2:00 PM
 PLACE: Metro Council Chamber

CALL TO ORDER

PROCESSIONAL OF COUNCILORS-ELECT

Burkholder/Hosticka

ADMINISTRATION OF THE OATH OF OFFICE

Justice Kulongowski

1. COUNCIL REORGANIZATION FOR 2001

1.1 Presiding Officer Nominations and Election

1.2 Resolution No. 01-3023, For the Purpose of Reorganizing the Metro Council for 2001.

2. PROSE READING "Oxbow Park"

Ranger Neely

3. INTRODUCTIONS AND WISHES FOR THE COMING YEAR

Metro Councilors

**4. CULTURAL INTERLUDE "Danse Des Pinquoins al saluti de
 Burkholderius Et Hostickus"**

Imago Theatre

5. EXECUTIVE OFFICER REMARKS

6. AUDITOR REMARKS

7. PRESIDING OFFICER REMARKS

8. COUNCILOR COMMUNICATION

ADJOURN

The Clinton Street Ceili Band, Tim Birr of Tualatin Valley Fire and Rescue, Imago Theater, Metro Ranger Neely, Metro Oregon Zoo Birds of Prey, and Northwest Natural Gas are acknowledged by the Metro Council for their contributions to this meeting.

Cable Schedule for January 4, 2001 Metro Council Meeting

	Sunday (1/7)	Monday (1/8)	Tuesday (1/9)	Wednesday (1/10)	Thursday (1/11)	Friday (1/12)	Saturday (1/13)
CHANNEL 11 (Community Access Network) (most of Portland area)						2:00 P.M.	
CHANNEL 21 (TVCA) (Washington Co., Lake Oswego, Wilsonville)	7:00 P.M.	1:00 A.M.		7:00 P.M.	1:00 A.M.		
CHANNEL 30 (TVCA) (NE Washington Co. – people in Wash. Co. who get Portland TCI)	7:00 P.M.	1:00 A.M.		7:00 P.M.	1:00 A.M.		
CHANNEL 30 (CityNet 30) (most of Portland area)		POSSIBLE 2:00 P.M. (previous meeting)					
CHANNEL 30 (West Linn Cable Access) (West Linn, Rivergrove, Lake Oswego)	7:00 A.M. (previous meeting)	5:00 P.M. (previous meeting)	8:00 A.M. (previous meeting)		5:00 P.M. (previous meeting)	8:00 A.M. (previous meeting)	6:00 P.M. (previous meeting)
CHANNEL 33 (ATT Consumer Svcs.) (Milwaukie)	4:00 P.M. (previous meeting)					10:00 P.M. (previous meeting)	9:00 A.M. (previous meeting)

PLEASE NOTE THAT ALL SHOWING TIMES ARE TENTATIVE BASED ON THE INDIVIDUAL CABLE COMPANIES' SCHEDULES. PLEASE CALL THEM OR CHECK THEIR WEB SITES TO CONFIRM SHOWING TIMES.

Portland Cable Access	www.pcatv.org	(503) 288-1515
Tualatin Valley Cable Access	www.tvca.org	(503) 629-8534
West Linn Cable Access	www.ci.west-linn.or.us/wltvsked	(503) 722-3424
Milwaukie Cable Access		(503) 654-2266

Agenda items may not be considered in the exact order. For questions about the agenda, call Clerk of the Council, Chris Billington, 797-1542. Public Hearings are held on all ordinances second read and on resolutions upon request of the public. Documents for the record must be submitted to the Clerk of the Council to be considered included in the decision record. Documents can be submitted by email, fax or mail or in person to the Clerk of the Council. For assistance per the American Disabilities Act (ADA), dial TDD 797-1804 or 797-1540 (Council Office).

METRO COUNCIL ROLL CALL AND VOTE RECORD

Meeting Date: 1/4/01

Agenda Item No.: Res No 01-3023

Start		Present/ Absent	Moved	2nd	Aye	Nay	Abstain
	Atherton				✓		
	Park			✓	✓		
	Burkholder				✓		
	Hosticka				✓		
	McLain		✓		✓		
	Monroe				✓		
	Bragdon				✓		

The vote is:

7/0

Metro Presiding Officer Ballot for 2001

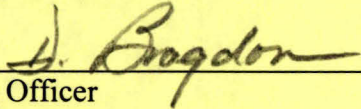
David Bragdon

Presiding Officer

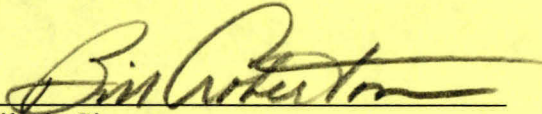
Reel Park

Councilor's Signature

Metro Presiding Officer Ballot for 2001

A handwritten signature in dark ink, appearing to read 'H. Bagdon', written over a horizontal line.

Presiding Officer

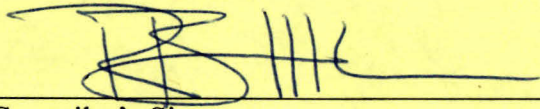
A handwritten signature in dark ink, appearing to read 'Ben Carter', written over a horizontal line.

Councilor's Signature

Metro Presiding Officer Ballot for 2001

David Bragdon

Presiding Officer

A stylized handwritten signature, possibly reading 'B III', written in blue ink above a horizontal line.

Councilor's Signature

Metro Presiding Officer Ballot for 2001

Self

Presiding Officer

David Boh

Councilor's Signature

Metro Presiding Officer Ballot for 2001

David Bragdon

Presiding Officer

Corey Little

Councilor's Signature

Metro Presiding Officer Ballot for 2001

Daniel Bragdon

Presiding Officer

Susan McLain

Councilor's Signature

Metro Presiding Officer Ballot for 2001

David Bragdon

Presiding Officer

Raf M. M. M.

Councilor's Signature

010401c-01
FELLOW CITIZENS

NAMEPLATES — SPECIALISTS

PRESIDING OFFICER ELECTION PROCESS

1. Open for nominations from the Council (verbal — no second required)
2. Obtain all nominations and then close the nominations *CAN NOM. SELVES*
3. Ask for the ballots to be distributed by the Chief of Staff (ask that they write the name of the person they are voting for and sign the ballot) *CAN NOMINATE SELVES*
4. Ask the Chief of Staff to collect the ballots and give them to the Clerk of the Council
5. Ask the Clerk to read the vote total. *IF NO MAJORITY, REPEAT.*
6. Announce the winner.

ARTS + CULTURE, RECREATION,
WILDLIFE

PENGUINS / ELEPHANTS

NATURALIST & METRO'S
OXBOW
REGIONAL
PARK

**FOR THE PURPOSE OF
REORGANIZING THE METRO
COUNCIL IN 2001**

RESOLUTION NO. 01-3023

Introduced by Presiding Officer
David Bragdon

WHEREAS, Pursuant to Section 16 of the 1992 Metro Charter and Chapter 2.01 of the Metro Code, the Metro Council elects its presiding officer each year; and

WHEREAS, The presiding officer appoints the deputy presiding officer, and appoints councilors to serve as members of the standing committees of the Council and appoints councilors to serve as members of other Council-related committees or positions, and

BE IT RESOLVED,

1. That the Metro Council has elected Councilor David Bragdon to serve as its presiding officer during 2001.
2. That the Metro Council confirms and acknowledges the presiding officer's authority to appoint and remove standing committee members.
3. The Budget and Finance committee is continued. The Transportation and Growth Management Committees are combined and renamed the Community Planning Committee. The Regional Environmental Management Committee is renamed the Solid Waste and Recycling Committee. The Metro Operations Committee is renamed the Metro Regional Facilities and Operations Committee. A Natural Resources Committee is established.

ADOPTED by the Metro Council this 4th day of January, 2001.

David Bragdon, Presiding Officer

Approved as to form:

Daniel B. Cooper, General Counsel

c:r01-3023
stone

EXHIBIT "A"

COUNCIL STANDING COMMITTEE MEMBERSHIP*

Budget and Finance Committee: Councilor McLain, Chair; Councilor Hosticka, Vice-Chair; Councilor Atherton, Councilor Bragdon, Councilor Burkholder, Councilor Monroe, Councilor Park.

Community Planning Committee: Councilor Park, Chair; Councilor Monroe, Vice-Chair; Councilor Atherton, Councilor Bragdon, Councilor Burkholder, Councilor Hosticka, Councilor McLain.

Solid Waste and Recycling Committee: Councilor Atherton, Chair; Councilor McLain, Vice-Chair; Councilor Monroe.

Regional Facilities and Metro Operations Committee: Councilor Burkholder, Chair; Councilor Hosticka, Vice Chair; Councilor Park.

Natural Resources Committee: Councilor Hosticka, Chair; Councilor McLain, Vice-Chair; Councilor Atherton.

Joint Policy Advisory Committee on Transportation: Councilor Monroe, Chair; Councilor Burkholder, Vice-Chair; Councilor Park.

- The presiding officer may serve as a member of any standing committee, serve as a member of a committee to create a quorum or, fill a committee vacancy as a result of a vacancy on the Council.

EXHIBIT "B"

COUNCILOR ANCILLARY APPOINTMENTS

Deputy Presiding Officer: Councilor McLain

Council Parliamentarian: Councilor Hosticka

Friends of the Oregon Zoo Board of Directors: Councilor Monroe, Councilor Burkholder

Metro Policy Advisory Committee: Councilor Bragdon; Councilor Park; Councilor McLain (non-voting delegates).

Greenspaces Citizens Advisory Committee: Councilor Hosticka, Councilor Atherton, Councilor Bragdon

Greenspaces Liaison: Councilor Hosticka

Metro CCI Liaison: Councilor Burkholder, Councilor McLain (Alternate)

Oregon Regional Council Association Board of Directors: Councilor Hosticka, Councilor Bragdon (Alternate)

Regional Emergency Management Policy Advisory Committee: Councilor Park, Councilor McLain

Regional Water Services Leadership Group: Councilor McLain, Councilor Park, Councilor Hosticka (Alternate)

Smith and Bybee Lakes Management Committee: Councilor Burkholder, Councilor Hosticka.

Regional Environmental Management Policy Advisory Committee (SWAC):
Councilor McLain, Chair; Councilor Atherton

Regional Environmental Management Rate Review Committee: Councilor Atherton,
Councilor McLain (Alternate)

SW Washington Regional Transportation Policy Committee: Councilor Monroe,
Councilor Burkholder

Tri-Met Committee on Accessible Transportation: Councilor Burkholder, Councilor
Monroe

Regional Water Consortium: Councilor McLain; Councilor Hosticka (Alternate)

Water Resources Policy Advisory Committee: Councilor McLain, Chair; Councilor
Hosticka (alternate)

Washington County Transportation Advisory Group: Councilor McLain; Councilor
Hosticka

Neighboring Cities Grant: Councilor McLain

Cascadia Task Force: Councilor Hosticka, Councilor Bragdon

1% for Art: Councilor Bragdon

Portland/Multnomah County Progress Board: Councilor Park

Portland State Institute of Urban Studies: Councilor Bragdon, Councilor Park

Columbia Slough Watershed Council: Councilor Burkholder

Metro Central Enhancement Committee: Councilor Burkholder

Metro North Portland Enhancement Committee: Councilor Burkholder

JPACT Bi-State Transportation Committee: Councilor Monroe

Housing Technical Advisory Committee: Councilor Burkholder

Governor's Willamette Valley Livability Forum: Councilor Hosticka; Councilor Park
(Alternate)

EXHIBIT "C"

COUNCIL REGULAR AND COMMITTEE MEETING SCHEDULE

ALL WEEKS:

Thursday: 2:00 PM Council Regular Meeting

1ST AND 3RD WEEKS:

Tuesday: 1:30 PM Natural Resources Committee

3:30 PM Solid Waste and Recycling Committee

Wednesday: 2:00 PM Community Planning Committee

2ND AND 4TH WEEKS:

Tuesday: 2:00 PM Informal Meeting (if needed)

Wednesday: 2:00 PM Budget and Finance Committee (if needed)

Thursday: 10:00 AM Regional Facilities & Operations Committee

- Regularly scheduled committee meeting times may be changed by an unanimous vote of the committee members as long as it does not conflict with times of other standing committees or meetings of the Metro Council.

Metro Council Committee Structure

The Metro Council is organized into five standing committees that represent the major functions of the agency. Most legislative actions are processed through one or more committees prior to adoption by the full council. Committees also hear informational items and progress reports from the executive office and administrative staff on Metro's programs and functions. The chairs, vice-chairs and other members of the committee are appointed annually by the council's presiding officer.

The full council considers all legislative matters forwarded by its committees.

Community Planning Committee

The Community Planning Committee has the following duties:

- Reviewing and making recommendations to the council on policies and programs relating to Metro growth management and land-use planning activities, including local government planning coordination, urban reserves, urban growth boundary administration, transit station area planning, housing, earthquake preparedness planning and other matters related to Metro's growth management and land-use planning activities.
- Reviewing and making recommendations to the council on policies and programs relating to Metro transportation planning activities including but not limited to high-capacity transit studies, the Regional Transportation Plan, the Transportation Improvement Program, Urban Arterial Fund Development, Public Transit Management Plan, Intermodal Management System Plan and the Congestion Management System Plan.
- Reviewing and making recommendations to the council on the duties, functions and work of that portion of the Growth Management Services Department.
- Reviewing and making recommendations to the council on confirmation of executive officer appointments to the Metro Policy Advisory Committee or other appropriate positions relating to the purpose of this assignment and for proposed changes to the MPAC bylaws.
- Reviewing and making recommendations to the council on the duties, functions and work of that portion of the Transportation Department to ensure that the adopted policies, program goals and objectives are carried out or met.
- Reviewing and making recommendations to the council on appointments to the Transportation Policy Alternatives Committee and other appropriate appointments to positions relating to the purpose of this assignment, and review and make recommendations to the Council on proposed changes to the Joint Policy Advisory Committee on Transportation bylaws.

Natural Resources Committee

The Natural Resources Committee has the following duties:

- Reviewing and making recommendations to the council on policies and programs relating to water resource planning and management, Metro parks and greenspaces acquisition

and operation, planning for future parks needs, water and air quality measures, fish and wildlife habitat and other natural resource issues.

- Reviewing and making recommendations to the council on the duties, functions and work of that portion of the Regional Parks and Greenspaces and Growth Management departments to ensure that the adopted policies, program goals and objectives are carried out or met.
- Reviewing and making recommendations to the council on confirmation of executive officer appointments to committees and appropriate positions relating to Metro's natural resource responsibilities.

Solid Waste and Recycling Committee

The Solid Waste and Recycling Committee has the following duties:

- Reviewing and making recommendations to the council on policies and programs relating to the preparation, adoption and implementation of the Regional Solid Waste Management Plan, the development and operation of solid waste disposal facilities, and Metro's waste reduction responsibilities.
- Reviewing and making recommendations to the council on the duties, functions and work of the Regional Environmental Management Department to ensure that adopted policies and program goals and objectives are carried out or met.
- Reviewing and making recommendations to the council on confirmation of executive officer appointments to committees and appropriate positions relating to Metro's solid waste responsibilities.

Regional Facilities and Operations Committee

The Regional Facilities and Operations Committee replaces the Operations Committee. The duties of this committee include:

- Reviewing and making recommendations to the council on policies and programs relating to the development, construction, renovation and operation of Metro facilities including the Metro Oregon Zoo, the Oregon Convention Center, the Expo Center, Metro Regional Center, facilities under Metro management responsibility according to the consolidation agreement with the city of Portland.
- Reviewing and making recommendations to the council on the duties, functions and work of the Metro Oregon Zoo, the Metropolitan Exposition-Recreation Commission and any other administrative unit that is established to work on the development of regional facilities to ensure that adopted policies and program goals and objectives are carried out or met.
- Reviewing and making recommendations to the council on confirmation of appointments to the Metropolitan Exposition-Recreation Commission, any other committee or task force created to advise the council on matters pertaining to the purpose of this assignment, and appropriate administrative appointments.
- Reviewing and making recommendations to the council on the internal and external affairs of Metro not under the purview of other committees.

Council Budget and Finance Committee

The duties of the Council Budget and Finance include:

- Considering and acting on the executive officer's proposed fiscal year budget and appropriations schedule
- Considering requests for amendments to the annual adopted budget and appropriations schedule
- Considering the annual financial audit, investment and credit policies and practices of Metro
- Considering revenue proposals of Metro including property tax measures, excise tax measures, bond measures, other tax measures, service charges and fees, etc.
- Considering and acting on long-range financial plans and policies of Metro and its various functions.
- Monitoring, developing and reviewing recommendations for council consideration that will foster and promote good relations with governmental agencies at the federal and state levels as well as with citizens, including state and federal legislative programs and citizen participation and involvement programs.

CROW MAGIC AT OXBOW

Elisabeth Neely
November 19, 1998

Here at Oxbow Park in late fall, the Sandy River is rising and you can still catch the odor of salmon clinging in the air along the water's edge. Varied thrushes and golden-crowned kinglets are back down in the valley, and the black bear is leaving tracks on the sands of the floodplain. The quiet rains have finally begun. The wild mushrooms and the salamanders are poking their heads up from the wet leaves for a look around, and at the close of a busy season with thousands of park visitors, I feel like I too am resurfacing into the cool, damp calm.

In the height of the salmon's spawning season, we had one of those perfect school field trips here. Fifty 2nd and 3rd graders came out from the city on a sunny day in late October. Led by volunteer naturalists, the kids headed off to explore for the morning. We saw the fall chinook spawning, spotted otter tracks and a great blue heron, and listened as an impressive flock of more than forty crows flew back and forth, cawing raucously. They dipped and carreened together along the tops of the trees above the river—a wild, peculiar ritual I have observed every fall. After lunch, I led my group along the water's edge. One girl was delighted to find a shiny black crow feather among the rocks, and I enjoyed her surprise at what I would have thought of as a common sort of treasure.

As we continued we passed a woman with a camera in her hands, taking photographs by the river. She pointed us toward a salmon, one that had just completed its life's journey, spawned and died, and washed up near the shore. It was hidden at the far end of the rocks where we would never have spotted it on our own. This salmon turned out to be perfect, still bright and silvery. When I pulled it up from the water and into the sunlight, the kids were drawn to its beauty. They all wanted to touch it and run their hands along its shining sides. As I set it back gently, I heard the kids laughing in wonder behind me. "What happened?" I asked. A little boy had raised his arm to point at a falling, spinning big-leaf maple leaf and, as if in response, the huge yellow leaf had floated right into his hand.

When it was time to leave, we gathered in a circle, and I described our feelings of appreciation for the many different animals and elements of nature that had revealed themselves to us. The children responded with enthusiasm. As I gave thanks for the birds, I listed off all we had seen—the heron, geese, and wrens. When I said "the crows," that same big flock of crows suddenly appeared in the opening above the clearing and swooped above us in a flurry of "caws" and flapping black wings! We all looked up, and then the flock just as suddenly flew away. When we finished, I asked if anyone had anything else to add, and one child said, "I would like to give thanks to all our Teachers." And so we did.

After the school bus had pulled away and I was picking up the gear, I ran into that same photographer on the trail again. I thanked her for telling us where to find the beautiful salmon that had so inspired the children. She said, "Oh, you're welcome. But it was the crows who showed me where it was. Two of them were flying back and forth right above it." It took a while for her words to sink in but later, as I reviewed the day in my mind, I realized that the crows had somehow woven themselves through our trip from start to finish. As a flock of young children and their leaders had roamed the forest, explored a river in the warm fall sunshine, and greeted the returning salmon, the crows had accompanied us. With flight and sound and shiny feathers, they had pointed at and revealed to us the magic inherent in the world. I thought of the child in the circle who had reminded us to thank our teachers. I was glad she had, for teachers come in many forms indeed. The familiar sound of crows cawing echoes in my memory a little differently now.

First of all, thank you.

Thanks to my friends. You who've cheered me on and cheered me up over the years.

Thanks, too, to the many here and the many more who are not, who trudged the streets and punched the phones to get me here today.

Finally, thanks to my family. Thank you for putting up with the long hours, the late nights and the crazy ideas. Lydia, Gehron, Lars.

I find it difficult to express how truly excited I am to be here, in this seat, today. It's not that I've always dreamed of being a Metro Councilor, but... I have always wanted to make this world a better place ~~for us all~~.

I remember as a child roaming the Iowa woods, catching frogs and marveling at trees.

I remember as a youth, being angry, and sad at the poverty and injustice I saw.

I remember the past ten years of working to improve one small piece of this world.

Now, ~~today~~, I begin my new work, as a newly minted public servant, ^{ask}~~asking~~ you to join me to create a world that is truly beautiful and truly just.

One of the sad lessons I've learned as an activist is that the halls of power too often are lined with locked doors. The tragedy is that those inside lose out as much as those who are left outside. As you know, making dreams come true takes many hands, many hearts, many minds. The mystery of government is that there is no mystery. Government is us, people banding together to achieve a common vision. Government is good when good

people are willing to commit themselves and bad when good people don't care.

So. Here I am. In the halls of power. With open ears, open mind and open door.

Let's do great things together.

Thank you again for the honor and privilege of being your Metro Councilor.

Remarks for swearing-in Jan. 4, 2001

Introductions: Tim Birr, Claudia, Pat Steele, Judith Anderson (King City Councilor)

Springer Eugene Springer

Must admit to mixed feelings about taking this position. On the one hand I am excited and proud to be here. On the other, I am apprehensive about our collective future.

Have a sense of anticipation and excitement about the Metro council's emergence as a policy leader in the region.

Apprehension based on the challenges facing the region and threats to the council's ability to meet those challenges

The Portland metropolitan region continues to grow faster than the national average – largely because of the quality of life that we here enjoy.

Yet growth creates dynamics that undermine that quality

Traffic congestion, loss of open space, pollution, decline of natural resources

Metro was formed to protect and enhance the livability of the region (and I am proud to have helped the development of Metro from my position in the Legislature)

The council has struggled to find its proper place in the constellation of political actors in the region. Changes in the composition of the council have made it stronger and the recent charter amendment is another landmark in its evolution.

The council is poised to emerge as a major force in the region and I am excited by the opportunity to be part of that evolution.

go to www.palm.com/eregdownload
 ** Subject to change without notice

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However, there are major threats to our ability to do the job that has been given us.

Measure 7 coupled with financial limitations on Metro create major uncertainty about our own capacity

The salmon listing under the federal Endangered Species Act raises a specter of federal domination of our natural resources policy

We are constantly subject to legislative and judicial mandates and pre-emption as various parties search for other forums to direct our behavior

Finally, there are real and imagined ballot measures that could threaten our very existence.

I welcome the challenge to find ways to fulfill our mission in the face of these difficulties. (Unfortunately I seem to thrive on adversity).

The people of the region want us to succeed. When asked, they consistently support Metro's existence and our efforts to protect and enhance livability.

We need to draw strength from that support and to do our work in a way that fulfills the trust that the people have placed in us.

I am ready to do my part. Lets get on with it!

IMAGO

TOURS INTERNATIONALLY FROM HOME BASE IN
PORTLAND

LAST YEAR PLAYED ON BROADWAY IN N.Y.

CAROL TRIFFLE AND JERRY MOUWAD, CREATIVE
DIRECTORS

17 S.E. 8TH STREET (OFF BURNSIDE)

“OH LOST WEEKEND” JANUARY 11 – FEBRUARY 17
A WOMAN ON TRIAL FOR IMPERSONATING QUEEN
VICTORIA

“NO CAN DO”, A WORLD PREMIERE IN MARCH – APRIL

“FROGZ” IN APRIL – MAY

(503) 231-9581 OR WWW.IMAGOTHEATRE.COM

NORTHWEST NATURAL

COOK WITH IT, HEAT WITH IT, FUND THE ARTS WITH IT.

The Language barrier.

You know you will have mastered Metroese when:

You understand that a PAC won't act until it heard from a TAC, but the TAC can't act until its gotten direction from the PAC be they J or M or G

You especially have to be careful that the RUGGO's aren't pulled out from underneath you least you fall on your URA' and that could really cause a slip of the tongue on your UGB's

In turn these grammatical errors might cause review by DLCD at the direction of LCDC unrelated to the 5 year PR required under ORS to insure that you are in compliance with all applicable CP elements including our own RFP and FP's

If all of this sounds like gobbledygook you will probably want to refer the interpretations to the SWAC where they deal with such matters but be certain that the SWRRC has had the opportunity to look at your request in case there is any additional cost incurred.

Speaking of costs, you will want to familiarize yourself with the SS charges by ASD and OGC to REM, RGP and MERC since TCLA and POVA want to make sure that the PCPA and OCC make money ASAP

If this seems non-directional and confusing you will undoubtedly want to discuss your concern with the TRO group and see if your

issues can be addressed in the RTP and in addition to this you will find out that there is MCTS , H2W and MSTs in the RSWMP

In any case you will be awash in all this so if you find it hard to swallow I would suggest that you go to the WARPAC and take a drink of the stuff they deal with, add some bourbon and the whole thing might go down easier.

If you do so however, be aware that the MCCI will want to meet and comment and very well may ask the MAC-AC to review the entire mess.

Best of luck with these language studies and remember there will be a test and wait until you see the grading system for that!!

2001 Council
Year Opening Comments
January 4, 2001

Thank you for the opportunity to say a few words. I'd like to begin by welcoming Metro's two new councilors – Rex Burkholder and Carl Hosticka.

I look forward to learning more about the fresh perspective they will bring to Metro and to sharing with them my vision of a proactive audit office.

My mission is to assist and advise Metro in achieving honest and efficient management and full accountability to the public.

My staff and I focus on practical effective solutions in areas where change is needed.

I'd like to take a moment to introduce my audit team. Doug U'Ren, Joe Gibbons and Jim McMullin are senior auditors.

Each has over 20 years of experience. Much of that experience has been with the GAO, the auditing arm of the US Congress, as well as with major local employers.

A very able assistant, Camrynne Six supports us.

In the last year we fulfilled our mission by issuing proactive audit reports.

- we recommended better controls over parking revenue at the convention center and Expo
- we evaluated progress of the Open Spaces program
- we benchmarked the human resources, accounting and information technology operations and
- we proposed a framework to enhance contract management.

Indeed, much has been accomplished. But our goals are ongoing goals.

The effort for improvement is never ending.

In the coming year I will continue to look for ways to make operations flow more efficiently and to suggest ways to make programs more effective.

I look forward to continuing good working relationships with

- Metro's Executive Officer, Mike Burton;
- Metro's Presiding Officer, David Bragdon; and
- Metro's continuing councilors – Bill Atherton, Susan McLain, Rod Monroe and Rod Park.

I look forward to establishing strong working relationships with Metro's new councilors – Rex Burkholder and Carl Hosticka.

As the acronym for "team" says – together everyone accomplishes more.

And I know we all want the best for Metro area citizens.

(And as a team we can have more fun doing it!)

Thank you.

Alexis Dow

[INTRO FAMILY]

SEVERAL YEARS AGO THE PEOPLE OF THIS REGION MADE OURSELVES A PROMISE. WHETHER WE LOOKED AT DECLINING, HOLLOWED-OUT CITIES TO THE EAST OF US, OR PROSPEROUS, VULGAR REGIONS TO THE NORTH OR SOUTH OF US, WE PROMISED OURSELVES WE COULD DO BETTER. BECAUSE WHEN WE LOOKED AROUND OURSELVES HERE, WE SAW NEIGHBORHOODS THAT WE LOVE, LANDSCAPES WE LOVE, PLACES AND PEOPLE THAT WE LOVE – ALL WORTH WORKING TO SAVE AND IMPROVE.

SO WE PROMISED TO DO THAT WORK. THIS PROMISE WAS DEDICATED TO A SIMPLE PROPOSITION: THAT THIS REGION SHOULD BE THE BEST PLACE IN THE UNITED STATES TO LIVE. AND IT WOULD NOT BE THAT JUST BY LUCK OR INHERITANCE.

- WE PROMISED TO REVITALIZE OLD NEIGHBORHOODS, NOT ABANDON THEM THE WAY OTHER AMERICAN CITIES DO.
- WE PROMISED WE WERE GOING TO HIKE ALONG THE SANDY RIVER IN THE MORNINGS AND ATTEND IMAGO THEATER IN THE EVENINGS BECAUSE THAT IS THE KIND OF PLACE WE WANT TO LIVE.
- WE PROMISED THAT KIDS WOULD BE ABLE TO SAFELY WALK TO SCHOOL.
- WE PROMISED THAT THE PROSPERITY OF THE NEW ECONOMY WOULD OFFER EVERYONE A PLACE AT THE TABLE.
- WE PROMISED THAT WE WOULD LIVE SURROUNDED BY BEAUTY – BEAUTIFUL ARCHITECTURE, BEAUTIFUL NATURE – RATHER THAN BY THE UGLINESS THAT BLIGHTS MOST OF AMERICA.

THOSE WERE OUR PROMISES TO OURSELVES. NOW WE STAND ON THE BRINK OF DETERMINING WHETHER WE FULFILL THEM. AND THE WORST PROMISE TO BREAK IS A PROMISE YOU MADE TO YOURSELF.

WHEN I LOOK AT THE PEOPLE GATHERED IN THIS ROOM, I THINK THAT THIS YEAR IS OUR **BEST EVER**, BUT MAYBE OUR **LAST EVER**, CHANCE TO FULFILL THAT PROMISE. LOOK AT THE TALENT AND ENERGY IN THIS ROOM: WE ARE IN THE RIGHT PLACE, AT THE RIGHT TIME.

TOM MCCALL IS NOT GOING TO COME BACK AND SAVE OREGON NOW – BUT HIS GENIUS WAS TO LEAVE US THE TOOLS WE NEED TO **SAVE IT FOR OURSELVES**. THE GREATEST OF THOSE TOOLS WERE NOT LAWS OR ACRONYMS, BUT CREATIVITY, LOVE OF PLACE, AND RESPECT FOR EACH

David Bragdon

OTHER --- AND BELIEF IN A COMMON GOOD. THOSE TOOLS ARE NOW IN OUR HANDS. NOT JUST OUR HANDS HERE, BUT THE HANDS OF EVERYONE IN THE REGION.

EUGENE DEBS, THE GREAT LABOR LEADER, TOLD HIS MEMBERS, "I WOULD NOT LEAD YOU INTO THE PROMISED LAND IF I COULD, BECAUSE IF I COULD LEAD YOU IN, SOMEONE ELSE WOULD LEAD YOU RIGHT BACK OUT."

THE METRO COUNCIL CANNOT LEAD ANYONE TO A PROMISED LAND EITHER. WE CAN ONLY REMIND OURSELVES OF THE PROMISES WE MADE TO OURSELVES - AND NOW GET ON TO THE WORK OF KEEPING THOSE PROMISES.

(Jan. 4, 2001)