

BEFORE THE METRO COUNCIL

CONFIRMING THE NEW WASTE TRANSPORT) RESOLUTION NO. 07-3759
CONTRACT AS A COUNCIL PROJECT AND)
CONFIRMING LEAD COUNCILOR AND) Introduced by Council President David
COUNCIL LIAISONS) Bragdon

WHEREAS, the Metro Council is responsible for the operation of the region's solid waste disposal system, including how that waste is transported to the region's landfill in Gilliam County; and

WHEREAS, the current contract for the transport of solid waste expires in 2009; and

WHEREAS, the Metro Council will issue a new contract for the transport of solid waste no later than January 1, 2010; and

WHEREAS, the Metro Council is committed to identifying the best and most efficient methods for transporting the region's solid waste, including multi-modal transport options; and

WHEREAS, projects that are of a scope and complexity that, for purposes of efficiency, would benefit from the focused attention of a subset of the Council are designated by the Metro Council as Council Projects and are assigned a Lead Councilor and Council Liaisons; and

WHEREAS, the New Waste Transport Contract is such a project with policy questions relating to cost, safety, the environment, equity and economic development; and

WHEREAS, the Council President, working with members of the council, has designated councilors to play lead and liaison roles; now therefore

BE IT RESOLVED:

The Council concurs that the New Waste Transport Contract be designated as a Council Project, including designating Council President Bragdon as lead councilor and Councilors Rod Park and Kathryn

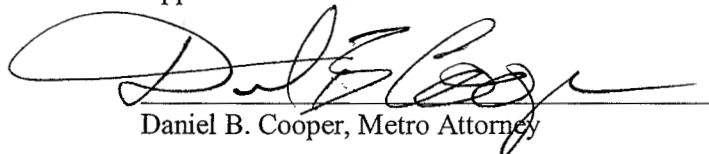
Harrington as Council Liaisons, as specified in Exhibit A.

ADOPTED by the Metro Council this 11th day of January, 2007.



David Bragdon, Council President

Approved as to Form:



Daniel B. Cooper, Metro Attorney

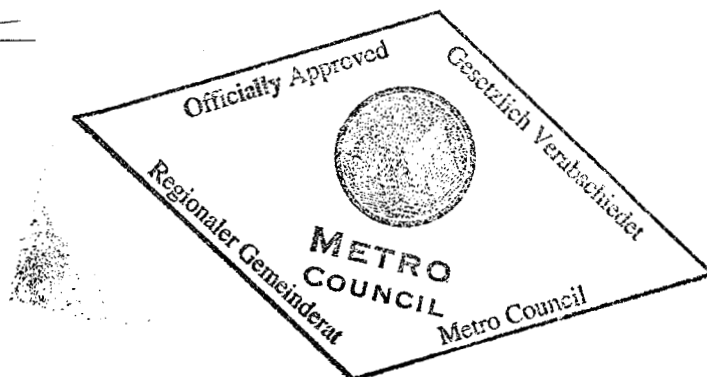


Exhibit A

Resolution No. 07-3759

Metro Council Project Proposal / Work Plan

Part One: Council Project Proposal

- 1) **Project Title: New Waste Transport (to Arlington) Contract**
- 2) **Lead Councilor: Council President Bragdon**
- 3) **Council Liaisons: Councilor Kathryn Harrington, Councilor Rod Park**
- 4) **Project Begin Date: *January 12, 2007***
- 5) **Estimated Date of Completion:** July 1, 2007 (Phase I) Spring/Summer 2008 (Phase II) Mobilization ending 1/1/10 (Phase III)
- 6) **Project Description (What issue/problem will be addressed?):**

Phase one consists of gathering information related to the transport mode options available to the Metro Council when considering transporting waste over the next contract term. This information will be presented to Solid Waste management and the Metro Council in order for the Council to choose an approach to pursue, including release of an RFP for procurement of waste transport services.

Phase two is to procure the new waste transport services contractor consistent with the approach chosen by the Metro Council. Phase III is mobilization by the contractor in anticipation of a start date no later than 1/1/2010.

- 7) **Policy Questions (What major policy questions must be answered?)**
 - What are the available strategies to ensure competition between the different modes?
 - How well do different transport configurations enhance the strengths of the Metro Council solid waste system, or the transportation of freight generally in the region, while recognizing system constraints?
 - What are the future risks or opportunities associated with implementing a particular system, including financial aspects as well as the barriers to implementation, and how the risks can be minimized while opportunities are maximized?

- Should consistency with Regional Freight System Policies of Metro’s Regional Transportation Plan¹ and industrial lands policies of the Regional Framework Plan² be ensured?
- How should economic development opportunities³ and commodity backhaul opportunities rank relative to other considerations?
- What is the Council policy regarding risk (e.g., safety) associated with different modes/scenarios?
- What is the Council position regarding trade-offs between cost and environmental and energy benefits? How should neighborhood and community impacts be measured?
- What is the Council’s potential policy regarding length of contract to accommodate amortization schedules for different modes?
- What is the Council’s position regarding lowest cost contract versus experience and reliability?

8) Outcomes (What must be in place for policy development to be considered complete?)

- Completion of the analysis of different scenarios in relation to the policy questions and Council values under consideration
- Feedback obtained from Council and other stakeholders in order to formulate the parameters of the RFP for a long-haul transport contract
- Selection of a new waste transport contractor(s)
- Successful mobilization and delivery of waste transport services

9) Connection to Council Goals and Objectives

- Goal 2- Environmental Health
 - objective 2.3 – The region’s waste stream is reduced, recovered and returned to productive use, and the remainder has a minimal impact on the environment.
 - objective 2.4- The Metro Council is a model for green business practices.
- Critical Success Factor- 1. Financial and Operational Excellence
 - 1.3 Maintain stable and appropriate level of funding for Metro Council programs

10) Resources Required / Budget Implications

- Anticipated total project costs of approximately \$410,000 (see worksheet)
- Anticipated value of new waste transport contract is estimated to be \$140,000,000 over ten years.

¹ Available at http://www.metro-region.org/library_docs/trans/2004rtp_chapter1no_maps.pdf

² Available at http://www.metro-region.org/library_docs/land_use/exhibit_b.pdf

³ Metro’s IGA with Gilliam County includes an assessment of the potential to stimulate barge operations at its Willow Creek facility.

End Here for Council Project Proposal – This Portion is Adopted by Resolution

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Part Two: Work Plan Element -

Complete this portion after the council project is approved by resolution.
This element is presented to council for approval by motion.

11) Project Manager

12) Metro Role (What is Metro’s role and the role of Metro councilors?)

13) Stakeholders (Who are the major stakeholders and implementing parties? How will stakeholders and the public participate in the project?)

14) Major Milestones

15) Communications (What is the communications plan? If incomplete, how and when will it be developed?)

16) Staff Work Products (What will be produced by Metro staff, consultants, or staff from other organizations?)

Work Elements and Products	Responsible Party	Due Date	FTE	M&S	Total \$
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17) Project Schedule

Council Workplan Budget Worksheet Form

Classification Title		Ave. Salary	Workplan Estimate		
			Hours	FTE	Amount
				0.00	\$0
	Step 1	Step 2		0.00	\$0
			Step 3	0.00	\$0
Director II		\$127,810	200.00	0.10	\$12,781
Program Director II		\$116,190	350.00	0.17	\$19,752
Manager I		\$80,090	416.00	0.20	\$16,018
Legal Counsel II		\$96,030	208.00	0.10	\$9,603
Principal SW Planner		\$70,185	1,456.00	0.70	\$49,130
Senior SW Planner		\$63,682	624.00	0.30	\$19,105
Program Supervisor I		\$67,410	208.00	0.10	\$6,741
Senior Transportation Planner		\$63,682	208.00	0.10	\$6,368
				0.00	\$0
				0.00	\$0
				0.00	\$0
				0.00	\$0
				0.00	\$0
				0.00	\$0
				0.00	\$0
				0.00	\$0
<i>Total Project Salaries & Wages</i>			3,670.00	1.77	\$139,498
Leave Estimate		14.00%			\$19,530
Fringe Estimate					
Variable		25.70%			\$40,870
Fixed (per FTE)		\$8,645			\$15,302
PERS Reserve		6.65%			\$10,575
Total Personal Services			3,670.00	1.77	\$225,775
Central Service Overhead Estimate		26.75%			\$60,395
Materials & Services					\$99,000
Capital Outlay					Step 4
Contingency					
Other (specify):					
Financial Analysis					\$25,000
	Step 4				Step 4
Total Project Cost			3,670.00	1.77	\$410,170