



METRO

Agenda

MEETING: METRO COUNCIL WORK SESSION
DATE: September 4, 2007
DAY: Tuesday
TIME: 2:00 PM
PLACE: Metro Council Chamber

CALL TO ORDER AND ROLL CALL

- | | | | |
|----------------|-----------|--|----------|
| 2:00 PM | 1. | DISCUSSION OF AGENDA FOR COUNCIL REGULAR MEETING, SEPTEMBER 6, 2007/ADMINISTRATIVE/CHIEF OPERATING OFFICER COMMUNICATIONS | |
| 2:15 PM | 2. | BUDGET AMENDMENT DISCUSSION | Stringer |
| 3:45 PM | 3. | BREAK | |
| 3:50 PM | 4. | EXECUTIVE SESSION HELD PURSUANT TO ORS 192.660(1)(e), DELIBERATIONS WITH PERSONS DESIGNATED TO NEGOTIATE REAL PROPERTY TRANSACTIONS | Desmond |
| 4:20 PM | 5. | COUNCIL BRIEFINGS/COMMUNICATION | |

ADJOURN

Agenda Item Number 2.0

DISCUSSION ON BUDGET AMENDMENTS

Metro Council Work Session
Tuesday, September 4, 2007
Metro Council Chamber

Materials in advance:

- August 16 report containing proposals and Council Worksheet, previously distributed

:05 Preview of Work Sessions (Bill Stringer)

:10 Detailing the August 16 Report (Financial Planning)

- Update of General Fund balances following 2nd close
- General Fund Forecast - with and without spending reserves
- Charter Spending Limitation
- Constraints on Recovery Rate Stabilization Fund
- Progress on Asset Inventory and Valuation

:45 Council and Planning Proposals (Council)

- Relating Proposals to Performance Measures—an update of performance measure project
- Staff Recommendation
- Council Discussion of Proposals

:30 Budget Process Discussion (Mike Jordan)

- Gathering feedback about FY 2007-08 budget process
- Considering Other changes in FY 2008-09
 - Discussion of Biennial Budgeting
 - Consideration of Ordinance Amendment
- Council Discussion/Decision to Proceed

Future Meetings

September 11

Council Discussion as Needed

September 18

Council Discussion as Needed

September 20

Reading of Implementing Ordinance(s)

September 27

Second reading and action on Implementing Ordinance(s)

M E M O R A N D U M

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DATE: August 16, 2007

TO: David Bragdon, Council President
Rod Park, Deputy Council President
Rex Burkholder, Councilor
Kathryn Harrington, Councilor
Carl Hosticka, Councilor
Robert Liberty, Councilor
Brian Newman, Councilor

FROM: Michael Jordan, Chief Operating Officer
William L. Stringer, Chief Financial Officer

RE: Decision Making Tools for September Reserves Discussions

BACKGROUND

In July we agreed to provide a report prior to the recess that could assist Councilors in preparing for the September discussions and prioritization. This report includes a five-year forecast for the consolidated General Fund, prior to any commitment of reserves; a review of the Metro Charter limitation on expenditures (the “cap”); a compilation of all active Councilor and Planning Department proposals; and a worksheet to capture your thoughts as you review the proposals. We have also identified other agency issues that you may wish to consider prior to your decision making.

5-YEAR CONSOLIDATED GENERAL FUND FORECAST

Exhibit A (gray pages) provides a visual display of the 5-year forecast, prior to reserves spending, and gives a complete discussion of the underlying assumptions.

In general, the five-year forecast depicts adequate revenues to support existing programs. Although the forecast includes small future year “deficits” (where budgeted annual expenses exceed budgeted annual revenues) Metro has historically experienced a percentage of under-spending each year. Given this repeating cycle of budgeted forecasts versus actual revenues and expenditures and the Council’s ability to actively manage future budgets, we believe the five-year forecast shows sustainable financial conditions.

We offer these notes of caution:

- First, we continue to budget expenses greater than revenues due to ongoing programs or functions such as Nature in Neighborhoods and the Regional Leadership Initiative that do not have stable, ongoing funding sources. Over the past three years this has resolved itself only because of greater than anticipated revenues and/or less than anticipated expenses.
- Secondly, Metro expenditures, particularly personal services, are growing faster than predicted revenues. Personal services include wages and employee benefits – costs that typically compound year-over-year. Although the budget is sustainable for the next five years, these costs will likely become an ever-increasing percentage of total expenditures in the future.
- Finally, recent actions taken by the Council to set aside specific contingency and stabilization reserves will guard the agency against unexpected shifts in revenue or expenditures due to economic or other outside influences and allow time for thoughtful reaction to such conditions, if needed. These reserves will not, however, protect against budgeting practices that lead to a financially unsustainable condition.

CHARTER LIMITATION ON EXPENDITURES

Exhibit B (yellow page) provides a visual display of the Charter Limitation and further discussion of the underlying assumptions.

As a reminder, two Metro revenue sources fall under the expenditure limitation – the Metro Excise Tax and the Construction Excise Tax. Based on discussions with the Metro Attorney, the analysis is built on a first in / first out principle, except for the General Fund Recovery Rate Stabilization Reserve (RRSR), discussed below.

Our analysis shows that we have less than \$300,000 remaining under the Metro charter “cap” for the currently adopted FY 2007-08 budget. The capacity increases to approximately \$2 million in FY 2008-09 and to \$3.5 million in FY 2009-10. The current squeeze, and the subsequent relief, is due to the construction excise tax which is expected to sunset after next year. Beginning in FY 2010-11, the limit remains relatively consistent, growing about \$100,000 annually.

Of the sources of funds under discussion, we believe only the General Fund Recovery Rate Stabilization Reserve (RRSR) is limited. RRSR funds are tied directly to excise tax and are subject to the cap. Multiple year funding decisions using the RRSR can be made now, but the actual spending of this source of funds must be planned for at least 2008-09, possibly 2009-10, when additional room becomes available under the cap as the CET sunsets. How we structure the application of these funds in multi-year proposals will be the key. Funds already accumulated in the RRSR will always be subject to the cap, whenever they are spent. Future accumulations of the RRSR will be bound by the same

cap limitations unless or until Metro code can be changed in such a way as to allow them to be considered in a first in/first out way.

LOOKING OVER THE BUDGET HORIZON

We have identified a number of issues that are facing Metro in the near future. Some are sufficiently developed and have emerged as Council proposals for use of the reserves. Others are not yet at that stage of development, but will gain additional shape and intensity in the coming year. The list includes:

Solid Waste and Recycling

Diesel Retrofit: Consistent with Metro's values of regional stewardship and environmental protection, Metro is exploring ways to reduce air emissions from the solid waste collection truck fleet. It is likely that Metro's financial involvement will be necessary to implement this program successfully, either from fees, fund balance or a combination.

St. Johns Landfill Remediation Investigation: Council recently received an update on the remediation investigation being conducted by CH2M Hill. As DEQ moves toward a Record of Decision, it is becoming clear that additional resources will be required to cover the additional costs of the remedial actions, either from fees, fund balance or a combination.

Transport Contract: The current transportation contract expires on December 31, 2009. The Department expects an increase in the per-ton rate under a new contract. The Council may wish to utilize some of the Solid Waste Fund balance over a 1 or 2 year period to ensure that there is a smooth transition of the new costs into the tip fee.

Known Cost Changes: Retirement of the Bonds and Change Order 9: The Solid Waste Revenue Bonds will be paid off on July 1, 2009, eliminating a \$2.35 million annual debt service payment. On July 1, 2010, Metro will realize a reduction of 93¢ per ton in its disposal contract rate under Change Order 9. Together, these reductions account for approximately \$2.50 of the tip fee, and provide another opportunity for the Council to review the solid waste rates and uses of uncommitted Solid Waste Fund balances.

Planning

Strategic Plan: The Planning Department's Strategic Plan work is nearing completion and raises issues of direction, organization, work priorities and funding.

New Look: Council is currently considering a series of budget amendments for the *New Look* work program which anticipates a significant three-year funding commitment. Consideration of these amendments will shape the work program for at least three years. Synchronizing *New Look* with regional transportation planning and the department's strategic plan must be considered carefully.

RTP: Metro is currently updating the Regional Transportation Plan (RTP). A goal of this planning effort is to re-tool the current plan to better advance regional policies, public priorities and local efforts to implement the 2040 Growth Concept. The process will prioritize transportation investments that are crucial to region's economy and that most effectively support the land use, economic, environmental and transportation goals embodied in the 2040 Growth Concept.

Regional Parks and Greenspaces

Post-summit (Connect Green 2007) activities: A councilor proposal is under consideration to evaluate the structure and financing of the regional parks system and identify Metro's role in the regional system. Estimated cost is \$150,000.

Conservation / Education measure: A councilor project to explore and frame a conservation education and natural areas maintenance ballot measure is under consideration. Estimated cost is \$500,000.

Capital / Operations & Maintenance Issues: The voters have made substantial investments in the acquisition of open spaces and natural areas. Development plans for four new regional parks are being executed. As these parks come on-line and as public demand for access to acquired sites continues, Metro must have a clear plan for funding the increased operating and capital costs of its parks system.

Blue Lake Golf Learning Center: As environmental and neighborhood issues related to the siting of a golf course resolve, Metro will need to consider a financing strategy to bring this proposal to fruition.

The Oregon Zoo

Veterinary Hospital Facility: The current budget includes \$100,000 for the soft costs related to design and planning of an updated facility. Facility design and funding decisions should be complete prior to the AZA accreditation review in mid 2010 with a final building completion date soon thereafter.

Parking: On-site parking at the Zoo is becoming an increasingly difficult management problem, particularly on weekends and during peak periods. The Zoo has no long term lease/use permit for its offsite shuttle lots, and visitor use of mass transit appears static. Unless the Zoo can formulate an effective parking strategy, visitor attendance could be impacted negatively.

Excise Tax: One strategy identified in the draft Zoo Future Vision report is a phased exemption of excise tax charged on Zoo revenues. The Zoo both contributes to and receives allocations from excise tax, as do other Metro departments. Excise tax is a broad, discretionary revenue to Metro, and supports general governance, planning and other Metro activities. Reducing or exempting excise tax is a complex decision and should be viewed agency-wide.

Predators' Capital Campaign Contribution: A proposed councilor amendment to seed \$500,000 to the exhibit's operating fund is under consideration.

MERC

OCC Gap: The Metro Council is moving toward a decision on a Convention Headquarters Hotel. Depending on the decision, Metro may need to take additional steps to ensure the effective operation of the Convention Center.

Expo: The older halls at Expo are approaching the end of their useful life. A future strategic plan for the Expo site, including both buildings and the surrounding roadway will be needed soon. The relationship between Expo and OCC may also be influenced by the ultimate decision on a Convention Headquarters Hotel.

Central Services

Information Technology: Metro is proceeding with the organization of its Information Technology Services under the leadership of a newly established Chief Information Officer. Among the many projects and activities to be examined are the structure and operation of a formal Records Management program and the future direction and investment in web-based technology.

Third Floor Building Improvements: Metro has completed work on its fourth and second floors; renovation of the first floor to accommodate the expanded Regional Parks and Greenspaces program will soon be underway. The purpose of these renovations is to make the highest and best use of space within the building, to provide accessible and convenient access for the public, and to provide safe, efficient and environmentally sound work space for staff. Plans for the third floor are in the development stages.

Deputy COO: As Metro grows and strives to be an effective regional convener and leader, the demands on both Council and management continue to grow. To serve well both the Council and the organization, Metro will need to consider an addition to its executive management.

Diversity: The Diversity Action Team, an internal working committee, has implemented its no-cost or limited-cost strategies. To implement a more ambitious program will require permanent staffing.

Renewable Energy: In recent years Metro has introduced many green practices in its physical facilities, from the purchase of Blue Sky alternative energy blocks to fully composting food service at the Zoo to LEED certification at OCC. To be, and be seen as, a regional leader in sustainable business practices Metro will need to make additional investments.

Preparing for Council Discussion

The final page of this report is a “Councilor Worksheet”, a listing of all proposals carried forward or received by the August 3rd deadline. We have renumbered and reorganized them for convenience. This decision tool is for your personal use, to organize your review of the 18 proposals as you prepare for the September discussions. The decision points have been constructed to reflect the interests you expressed in July: timing (now, during a subsequent budget process, or not at all); amount (more than, less than or as proposed); and the priority you assign to the proposal (low, medium or high). We have noted the proposals that have budget ordinances already pending. Councilors may keep a running tabulation of their priority proposals against the available funds. Remember that the accumulated Recovery Rate Stabilization reserves will not be available in the FY 2007-08 spending. We suggest that you separate the worksheet page from the back of the report to have it available as you read through the individual proposals which are included in this report on the tan pages.

Recap of Available Resources

Sources-of-Funds		Pending Ord 07-1160	
1. PERS Contingency	\$ 2,796,058		
2. Planning earmark	\$ 300,000	\$ 205,000	
3. Opportunity Fund	\$ 500,000	\$ 380,000	
4. Recovery Rate Reserve	\$ 2,311,588		
Total	\$ 5,907,646	\$ 585,000	

Note: All are one-time sources-of-funds except #4 (Recovery Rate Reserve) which will provide an est. \$500,000 per year. Cap limitations apply.

Attachments:

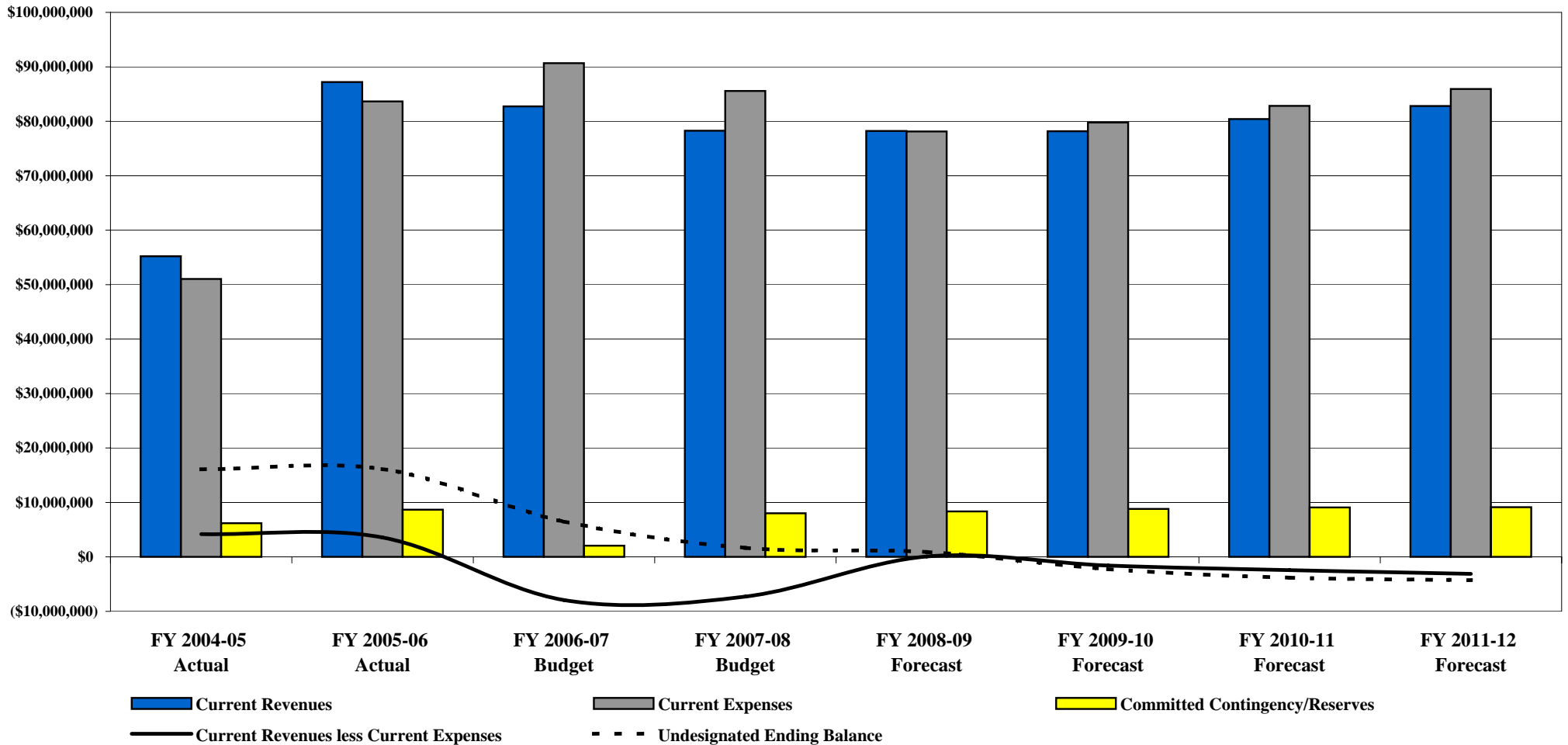
Exhibit A Five Year General Fund Forecast (gray pages)

Exhibit B Charter Limitation on Expenditures (yellow page)

Proposals (tan pages)

Councilor Worksheet

Consolidated General Fund 5-Year Forecast

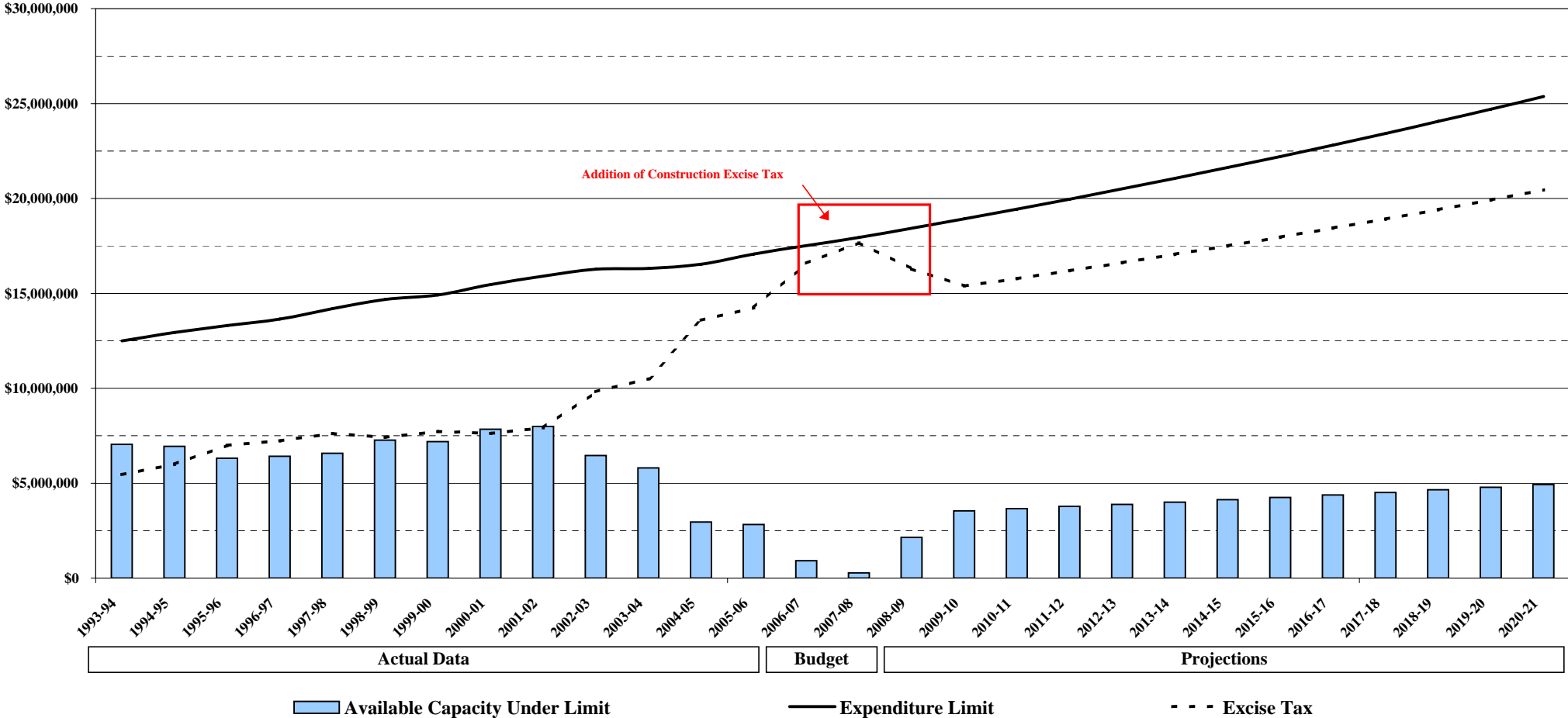


Consolidated General Fund 5-year Forecast Notes and Assumptions

- Forecast is a consolidation of all functions now resident in the General Fund including the Council Office, Office of Metro Auditor, Office of Metro Attorney, Human Resources, Finance & Administrative Services, Public Affairs & Governments Relations, Oregon Zoo, Planning, Regional Parks, Nature in Neighborhoods, Pension Obligation Debt, and all special appropriations.
- With few exceptions listed below, it represents a status quo perspective using generalized assumptions for revenue and expenditure growth.
 - Forecast includes the operating costs for the three new regional parks that will open during the 5-year window.
 - Forecast does not include operating costs for any new lands purchased under the Natural Areas bond measure. Beginning in FY 2007-08, the general fund resources that would have gone to funding the construction of the new parks are being held in reserve to offset the first few years of these operating costs.
 - Forecast includes additional revenues and expenses related to the Dinosaur Exhibit at the Zoo in FY 2007-08 and FY 2008-09. It does not assume a similar such exhibit during the remaining years of the forecast.
 - Forecast does not include the fiscal impact of the opening of the Predators of the Serengeti Exhibit
 - Forecast assumes that, while planning programs or projects may start and end during the 5-year window, a level of work based on FY 2007-08 staffing levels will be done. Allocated resources would move from one project to another. Enhancements to programs or projects would need additional resources above current allocations.
- The forecast assumes:
 - The general contingency and stabilization reserve are not spent and are carried over and re-budgeted in the following year.
 - It does assume that the Opportunity Account provided under contingency is spent each year and replenished from new revenues the following year.
 - It assumes that the Planning contingency earmark provided in the FY 2007-08 budget is spent but not replenished the following year.
 - It makes no assumption on the allocation of the reserves that are currently under discussion by the Council (i.e. the Recovery Rate Stabilization Reserve and the ½ of the former PERS Reserve). It carries these as both beginning and ending reserves each year.
 - It assumes the Recovery Rate Stabilization Reserve grows at about \$500,000 each year. This growth was not compared against the cap allowed under current Metro Code.
 - It assumes the Reserve for Future Debt Service varies based on debt requirements.
- Except where noted, the following financial assumptions were used:
 - Grants, property taxes, enterprise revenue, and other misc. revenue increased by 3% annually
 - Zoo enterprise revenue and donations increased by 2% annually based on historical trends
 - Parks enterprise revenue increased by 1.5% annually based on historical trends
 - Local government revenue (i.e. RV fee's and marine board fuel tax) increased by 2.0% annually based on historical trends
 - Contractors License fees are assumed to remain flat
 - Interest earnings are calculated as 4.25% of beginning fund balance

- o Excise tax revenue increased 2.7% annually based on latest average CPI indicator
 - o Salaries and wages are assumed to increase 5% annually
 - o Fringe benefits are calculated using FY 2007-08 rates and assume approximately a 5% annual increase in health & welfare costs but no change to PERS rates.
 - o An annual inflation factor of 3% was allowed on materials & services
 - o All interfund transfers except for allocations of excise tax increased 5% annually. (The vast majority of interfund transfers are for services provided by one department for another department(s) and are tied to the overall growth in personal services.)
 - o Transfers for excise tax allocations increased 2.7% annually matching the revenue growth.
 - o General contingency was budgeted at 4% of operating expenditures based on recommended reserve levels.
- The construction excise tax is assumed to collect \$2 million in FY 2006-07, \$3 million in FY 2007-08 and \$1.3 million in FY 2008-09, and will sunset at the end of FY 2008-09. Expenditures are assumed to match revenue collection.
 - Definitions:
 - o *Committed Reserves* – Includes all beginning or ending balances that are currently designated for a specific purpose such as the PERS Reserve, Recovery Rate Stabilization Reserve, Reserve for Future Debt Service, Reserve for Future Natural Areas Operations, General Contingency, and Stabilization Reserve
 - o *Undesignated Beginning Fund Balance* – The amount carried over from the previous fiscal year that does not currently have an attached commitment.
 - o *Reserve for Future Debt Service* – Primarily the amount set aside to meet future debt service requirements on the bonds issued to construct Metro Regional Center. Allows charges to departments to remain fairly level over time and minimizes the impact of disallowed costs to grants under federal requirements. Also includes a very small reserve for the outstanding Pension Obligation bonds sold to fund Metro’s unfunded actuarial liability with PERS.
 - o *Reserve for Future Natural Areas Operations* – General Fund resources formerly allocated to fund the construction of four new regional parks. Construction costs of these parks are now paid by bond proceeds. These resources will be used for several years to fund initial operating costs associated with lands purchased under the Natural Areas program. Resources reserved for construction prior to FY 2007-08 were used to fund Oregon Zoo construction projects in the FY 2007-08 budget.
 - o *Operating Expenses* – Includes personal services, materials & services and capital outlay.
 - o *Non-Operating Expenses* – Includes debt service and interfund transfers.
 - o *FY 2006-07 Budget* – Reflects the FY 2006-07 adopted budget with the following exceptions:
 - Beginning Balances have been updated to reflect actual FY 2005-06 ending balances
 - Interest earnings have been updated to reflect actual earnings through 1st close of the financial reports
 - The Metro Auditor’s budget reflects the annualized budget not the 6-month budget that was originally adopted by Council.
 - Ending balances have been modified to reflect the impact of the above changes.

Charter Limitation on Expenditures Comparison of Charter Limitation to Revenue Growth



Assumptions:

- (1) "First in - First out" view. Assumes all niche tax revenue that falls under limitation is spent first. All required reserves are filled with other non-limited revenues. Expenditure under limitation = revenue generated.
- (2) average annual 2.7% CPI growth rate in expenditure limitation
- (3) average annual 2.7% growth in non-solid waste excise tax generated
- (4) average annual 2.7% growth in base solid waste excise tax
- (5) flat tonnage and average annual 2.7% growth in the additional per ton solid waste excise tax rate
- (6) an annual excess collection in solid waste excise tax of \$500,000 per year
- (7) construction excise tax collected at rate of \$2 million in FY 2006-07, \$3 million in FY 2007-08 and \$1.3 million in FY 2008-09.
- (8) construction excise tax sunsets after \$6.3 million collected and does not continue

<i>For FP Use Only</i>	
Department	#
Council	1

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Councilor Brian Newman, Councilor Rex Burkholder

DRAFTER: Amelia Porterfield, Council Policy Coordinator

DATE: April 16, 2007

PROPOSED AMENDMENT: Sponsorship Account

This amendment restores funding for the Sponsorships budget to the level of the previous budget year.

Department	Fund	Line Items		
		<i>Acct #</i>	<i>Account Title</i>	<i>Amount</i>
<i>Requirements</i>				
Special Appropriations	General Fund – 010	5246	Sponsorships	\$10,000
Non-Department	General Fund – 010	5990	Ending Fund Balance – Opportunity Account	(\$10,000)

PROGRAM/STAFFING IMPACTS

This amendment has no staffing impacts.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

As new procedures are being developed to approve or deny sponsorship requests, it is prudent to keep previous levels of funding available for this program until the real need is determined based on the new criteria.

The replacement of funding should be accompanied by a review and discussion of sponsorship expenditures in FY 2006-2007.

OPTIONS FOR FUNDING THIS AMENDMENT

Funding would be provided through a reduction in the Opportunity Account in the General Fund contingency.

<i>For FP Use Only</i>	
Department	#
Council	2

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Councilor Robert Liberty

DRAFTER: Amelia Porterfield, Council Policy Coordinator

DATE: August 3, 2007

PROPOSED AMENDMENT: Transportation Speaker Series

This amendment would direct \$18,000 to fund a Speaker Series focused on the issues of transportation policy, governance, planning, investments, land use relationships, funding, operations management as a substitute for capacity, and other topics.

Line Item Changes to be determined

PROGRAM/STAFFING IMPACTS

The purpose of the amendment is to use \$18,000 to fund three to five provocative speakers who can share new ideas and insights on the topics of transportation policy, governance, planning, investments, land use relationships, funding, operations management as a substitute for capacity, and other topics. \$3,000 of the funding would be used for administrative costs associated with organizing the presentations.

Presentations would be designed and scheduled around JPACT and MPAC meetings but would be open to the general public with opportunities for press coverage. Co-sponsors would be sought for each presentation, even if the co-sponsors do not support the series financially.

Examples of speakers we might like to invite include Sir Rod Eddington, who led the Eddington Report effort in the UK to identify key transportation investments to benefit the national economy, Walter Kulash, Jack Lettiere (former New Jersey DOT Commissioner and Past President of AASHTO, who has interesting approaches to port access issues and reconciling land use and transportation investments), Dan Burden (walkable communities and road design), Bruce Katz (Brookings Institution) and others.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

The purpose of this speaker series would be to stimulate the thinking of the Council, other elected officials, transportation staff, interested persons and organizations, as we integrate transportation and land use planning as part of the New Look.

OPTIONS FOR FUNDING THIS AMENDMENT

This budget amendment proposes to provide funding in the FY 2007-08 budget year as a “one-time-only” allocation. Funding for this amendment will come from reserves set aside by Council in General Fund Contingency.

<i>For FP Use Only</i>	
Department	#
Council	3

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Rex Burkholder

DRAFTER: Rex Burkholder, Eliot Rose, Kathryn Sofich

DATE: 08/03/07

PROPOSED AMENDMENT: Formation of Metro Sustainability Advisory Committee

Proposed FY 2007-08 cost: \$50,000 (*line item changes to be determined*)

PROGRAM/STAFFING IMPACTS

Program: Create and staff a Metro Sustainability Advisory Committee comprised of representatives from local governments, public utilities, and related non-profits. Members will exchange information about how to set up sustainability offices, create zoning codes and ordinances that encourage energy-efficient development, plan for non-automotive forms of transportation, control emissions resulting from government activities, and craft outreach and education campaigns. The committee will also advise MPAC and the Metro Council on creating effective regional strategies for addressing climate change. Dedicating a section of Metro’s website to summaries of the information shared in these meetings will further help to promote best practices quickly and effectively.

Staff will be required for the coordination of this committee. This will include meeting preparation and the gathering and organization of information to share with the committee, i.e. best practices and already existing resources and information.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

- Governor Kulongoski is about to approve statewide emissions reductions standards requiring the state to reduce its total greenhouse gas emissions to at least 75 percent below 1990 levels by 2050, with an intermediate goal of 10 percent below 1990 levels by 2020.
- Climate change takes place over the long term, and many emissions reductions strategies take decades to produce effects, so we need to address this task as soon as possible.
- Many of the land-use, transportation, and outreach strategies that are crucial to meeting these goals are implemented at the county and municipal level.
- Currently, many smaller governments in the metro region have the will to address climate change lack the resources and guidance to do so, while governments that effectively address climate change within their own boundaries cannot control emissions resulting from workers commuting in from suburbs, industries in outlying areas, or other activities beyond their jurisdictions that provide support to urban economies.
- A sustainability advisory committee will help Metro meet Council Goal 2.2, “Our community is inspired to create a better future for wildlife and the environment.”
- Addressing climate change also calls for creating an efficient multi-modal transportation system, encouraging vibrant communities and mixed-use development, and reducing the waste stream, all of which are council goals.

OPTIONS FOR FUNDING THIS AMENDMENT

This amendment will be funded from the General Fund contingency. This budget amendment provides for start up costs with future funding to be determined and included in the 08-09 budget process.

<i>For FP Use Only</i>	
Department	#
Parks	1

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Councilor Brian Newman

DRAFTERS: Amelia Porterfield, Council Policy Coordinator
Jeff Tucker, Parks Department Finance Manager

DATE: *Revised* August 3, 2007

PROPOSED AMENDMENT: Nature Friendly Design Competition

The FY 2006-07 Adopted Budget included an appropriation for \$79,900 to fund a design competition promoting nature-friendly design for structures and associated natural areas utilizing both best management practices and innovative design techniques to create “models” for three different design scenarios. The goal of the project is to generate enthusiasm for these practices, new and creative ideas for their implementation, and materials for Metro to use in outreach to the development community. The 2006-07 budget also included \$79,900 in anticipated contributions and donations to pay for this project, which was fulfilled by three co-host commitments totaling \$80,000.

This amendment seeks additional funding and revenue authorization to complement the FY 2006-07 funding. The additional budget authorization reflects a more definitive scope of the project, changes in the jurors’ activities and additional co-host commitments. Metro has secured the interest of a world-renowned and multidisciplinary jury to evaluate entries. The jurors responded to our invitation readily and are a very important part of the communications strategy to ensure the outcomes of the competition – high levels of participation and public engagement are realized.

An additional budget appropriation of \$77,335 will fund increased per diem, lodging and facility rental related to the extension of the jurying process from one to three days and to pay for advertising and marketing associated with the competition. These additional expenses will be offset with an expansion of efforts to attract corporate sponsors and foundation support of the event, with a goal of raising \$36,500 (\$20,000 in corporate sponsorships, \$15,000 in donations by foundations, and \$1,500 received as competition application fees). As of August 2007, \$17,000 from additional co-hosts, sponsorships and competition application fees has already been received toward this goal. Assuming fundraising goals are reached, the total anticipated financial impact to the General Fund for this project is \$30,865.

<u>Department(s)</u>	<u>Fund(s)</u>	<u>Line items</u>		
		<i>Acct #</i>	Account Title	Amount
<i>Resources</i>				
Nature in Neighborhoods	General Fund – 010	4750	Donations & Bequests	35,000
		4220	Conferences & Workshops	1,500
			Total Resources	\$36,500
<i>Requirements</i>				
Nature in Neighborhoods	General Fund – 010	5201	603 Meetings & Meals	4,900
		5240	Contracted Prof. Services	39,000
		5280	680 Advertising	19,070
		5450	Travel	4,395
Non-Department		5999	Contingency – Opportunity Account	(30,865)
			Total Requirements	\$36,500

PROGRAM/STAFFING IMPACTS

This program will be incorporated into the work plan of Nature in Neighborhood Program employees and will not require additional staff.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

This project will generate enthusiasm for nature-friendly design and development practices, and foster new and creative ideas for their implementation. Designs will be disseminated to those who are most able to incorporate them in real-world settings, leading to more compatible development in habitat areas.

OPTIONS FOR FUNDING THIS AMENDMENT

The development of co-hosts and sponsors is an integral part of this project and has already funded the bulk of the project. This budget amendment asks for funding from the Operating Account set-aside in the contingency of the General Fund. All financial contributions raised in support of this project will reduce the impact on the General Fund.

<i>For FP Use Only</i>	
Department	#
Parks	2

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Councilor Brian Newman

DRAFTER: Amelia Porterfield, Council Policy Coordinator

DATE: April 16, 2007

PROPOSED AMENDMENT: Earth Advantage Sponsorship

As part of the Nature in Neighborhoods (NIN) initiative, staff has pursued multiple routes to reach developers, builders (and those that influence them) to encourage the wide use and acceptance of nature-friendly development practices. The effort is staffed by 1 FTE – a job share covering both technical information on practices and partnership development work to extend our results through repetition (builders and developers can hear these messages from trusted sources many different ways). The work has been very well received thus far, with over 300 people registered for seminars (three times the original goal) and many one-on-one developer consultations conducted for site-specific assessment.

This amendment proposes to donate \$50,000 to Earth Advantage, a non-profit that promotes sustainable homebuilding practices in both new construction and remodeling. They have a recognized brand, and a listing format on the Oregon Regional Multiple Listing Service (RMLS) that reaches thousands of real estate brokers. They have a demonstration house under construction that is currently the subject of a green building media campaign on Fox 12's More Good Day Oregon. They have over 8 years experience and have been awarded support for a pilot project that would create a system of standards for large-scale community projects (subdivisions) that would earn an Earth Advantage/Energy Star combined designation. With our support, this designation would include wildlife habitat concerns as well as water quality protection measures.

In return for a commitment of \$50,000, Metro would enter into a three-year partnership and receive:

- Extension into realtor market (Earth Advantage expects to train 1,000 people in the RMLS tool)
- Incorporation of habitat concerns into point scale for Earth Advantage designation by 2008 (over 2,220 certified homes thus far)
- Subdivision-level demonstration project for Community Standard designation
- Extension into sales force training for area developers (impacting homebuyers)
- Website connection for builder/developer visibility (new builders contact them to seek designation every couple of weeks)
- Two trainings per year (this is a means to repeat the Green from the Ground Up seminars without additional Metro investment)
- Trade show and vendor event visibility (without additional investments)
- Monthly newsletter coverage (reaching over 3,500)

These partnership outcomes demonstrate how not to re-create programs where they already exist, but how Metro's resources can best elevate and amplify those programs that support the NIN mission.

Department	Fund	Line Items		
		<i>Acct #</i>	<i>Account Title</i>	<i>Amount</i>
<i>Requirements</i>				
Nature in Neighborhoods	General Fund – 010	5246	Sponsorships	50,000
	General Fund – 010	5990	Ending Fund Balance – Opportunity Fund	(50,000)

PROGRAM/STAFFING IMPACTS

This budget amendment would allow current staff to expand their capacity, without requiring more FTE or extensive additional workload.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

There are 12 areas in the NIN workplan for builder and developer outreach. With one FTE we will not accomplish all the ideas even in 12 fiscal years. This amendment would allow the Nature in Neighborhoods program to further leverage the one FTE dedicated to this work. Metro's funds direct Earth Advantage to make extensions to their work and efficiently incorporate NIN messages to builders and developers who are already accustomed to working with this organization. It would complement Metro's existing work with the Home Builders Association and allow scarce Metro resources to be redeployed to better cover the region's needs, especially fulfilling work supported by grants from DEQ.

OPTIONS FOR FUNDING THIS AMENDMENT

Funding for this amendment would come from the Opportunity Fund.

<i>For FP Use Only</i>	
Department	#
Parks	3

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Councilor David Bragdon

DRAFTERS: Mary Anne Cassin, Parks Department Planning & Development Manager

DATE: August 3, 2007

PROPOSED AMENDMENT: Priorities and Implementation Plan

This budget amendment will enable Metro Parks to further refine and begin to implement the key directives of the GPAC Vision Plan, which Council adopted in May 2005, and Chapter 3 of the Regional Framework Plan.

The GPAC Vision Plan lays out a comprehensive set of goals, outcomes and metrics. It was prepared by an involved and invested group of citizens and local partners. However, it stops short of setting priorities or defining specific roles and responsibilities.

With the passage of the November 2006 Natural Areas bond measure, we have an incredible opportunity to protect thousands of additional acres. Through the refinement process the Council will define where we are concentrating our efforts in acquisition. But this Priorities and Acquisition Plan is needed to define how we intend to manage these properties and the other 10,000 already in ownership. It will address future public access, the required and optimal restoration of these lands and whether Metro shall manage all these properties, and how they connect to the longer-range vision. In addition to addressing the natural areas, the Priorities and Implementation Plan will clarify the full range of parks and open spaces within the region.

The Regional Parks and Greenspaces Department is a young and evolving part of Metro, and has no strategic plan. With its beginnings as the Multnomah County Park system, our only developed parks that are currently open to the public are primarily located in the eastern-most extent of our jurisdictional boundaries. The facilities we offer are an eclectic collection including a popular swimming and picnic facility, a 2,000 acre wetland area in North Portland, 3 boat ramps, two golf courses, and 14 pioneer cemeteries, in addition to the thousands of acres of unusually high quality habitat that are generally off-limits to public use. Our operating funds are disproportionately devoted to Blue Lake Park, with other open facilities mostly paying for themselves; no business plan exists for how to pay for maintenance on any new lands or new facilities.

In addition to addressing the parks and natural areas owned by Metro, the Priorities and Implementation Plan will clarify the full range of parks and open spaces within the region as urged by GPAC.

Our efforts to plan regionally for a park system are similarly eclectic. We have shown great success in planning a regional trails system, but our efforts to plan regionally for other park services have been hampered by a lack of clarity about what Metro's role is in the parks operations business vis a vis other park providers. Some of our local jurisdictions have responded to our requests for information about their inventory, challenges and level of service with either apathy or suspicion. Yet there is a growing recognition that the parks of the region fit together, and should be managed and marketed to the public in a more comprehensive manner, rather than by individual parks providers. Meanwhile, there is a great deal of interest in how the properties acquired under Metro's 2006 bond measure will be managed and added to the regional inventory. There is a need to articulate clearly where all of the region's parks providers are collectively headed and how we are going to get there. With this Plan, we will be able to assume the role of regional leaders, as reflected in the Metro Council Goals and Objectives, the GPAC Vision, and the RLI.

The work plan sponsored by this amendment will include putting together the necessary components of a Priorities and Implementation Plan, including the framing of important policy questions for Council consideration, development of agreements with local partners as it relates to Metro's future operational role and theirs, and all of the necessary details and logistics of managing this project through to an adopted Plan. The work plan is currently under development and will be available by early September.

Summary of Expenses:

Contracted Consultants	120,000
Public Outreach	20,000
<u>Misc. Supplies</u>	<u>10,000</u>
Total	\$150,000

<u>Department(s)</u>	<u>Fund(s)</u>	<u>Line items</u>		
		<i>Acct #</i>	Account Title	Amount
<i>Requirements</i>				
	General Fund – 010	5240	Contracted Prof. Services	140,000
		5205	Operating Supplies	10,000
Non-Department		5999	Contingency	(150,000)

PROGRAM/STAFFING IMPACTS

Existing staff from the Parks and Public Affairs departments will provide necessary support to the contacted project manager and public outreach positions.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

This new initiative will advance several of the Metro Council Goals and Objectives. By providing an implementation plan for the GPAC Vision, we ensure that the most important parks will be acquired, opened, and maintained for public use.

Council Goal: Great Places

Objective 1.1: Natural areas, park land and outdoor recreation infrastructure are accessible to all.

This initiative will also help to define and enhance Metro’s role and responsibilities in regional planning for the park system. Through this effort, we will live up to the promise to inspire,

Council Goal: Smart Government

Objective 4.2: Public services are available and equitable.

Objective 4.3: Metro provides services that fit its distinct competency or regional scope.

Objective 4.6: Metro encourages and supports the leadership of other organizations and governments that serve the interests of the region’s residents.

OPTIONS FOR FUNDING THIS AMENDMENT

This amendment will be funded from the General Fund contingency. It should be noted that there is an obvious nexus between this amendment and the Conservation Fund Ballot Measure Budget Amendment. Should both amendments move forward, it is very possible that as much as \$20,000 in cost efficiencies could be gained by using the same consultant for both efforts. These savings would be possible because of the dovetailed work plans, background information and public outreach efforts.

Note: This amendment is included in ordinance 07-1160. The proposed ordinance requests \$150,000 to be funded from the Opportunity Account in the General Fund Contingency.

<i>For FP Use Only</i>	
Department	#
Parks	4

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Councilor Rex Burkholder

DRAFTERS: Jeff Tucker, Parks Department Finance Manager

DATE: August 3, 2007

PROPOSED AMENDMENT: Conservation Education/Care for Natural Areas Ballot Measure

This budget amendment will enable Metro to pursue a ballot measure to fund conservation education, including Outdoor School, and natural areas operations and maintenance throughout the metropolitan region.

The 2006 Natural Area bond measure that expanded our system of parks and natural areas was an important victory, but not the end of the story. Now we must ensure that our region's natural areas have adequate funds and a public that is engaged in conservation issues to care for them. The Greenspaces Policy Advisory Committee advocated for the creation of long-term stable funding sources for the region's green infrastructure, regardless of ownership of the properties. The GPAC Vision, which was adopted by Council in 2005, includes Outcome 7.3: *"Long-term, comprehensive federal, state, and regional funding, strongly supported by elected officials at all levels, the business community and the general public, is established to continually expand, operate and maintain the system."* The Connecting Green summit continued this call by promoting a multi-pronged approach to regional parks system funding. This initiative should be considered one of those prongs.

With the success of continuing acquisitions, not only by Metro but also by partnering agencies, funding for operating and maintenance is a current and growing concern. This O&M funding will not "solve" the whole problem, but opens many opportunities for leveraging additional dollars.

The work plan sponsored by this amendment will include putting together the necessary components of a ballot measure, including the framing of important policy questions for Council consideration, development of agreements with local partners as it relates to the distribution options and impacts of funding, and all of the necessary details and logistics of managing this project through to an election. This budget amendment will not pay for activities related to promoting the ballot measure if the Council proposes one.

Summary of Expenses:

Election Expenses	\$290,000
Contracted Project Manager	120,000
Public Opinion Survey	30,000
Public Outreach	50,000
Misc. Supplies	10,000
Total	\$500,000

Department(s)	Fund(s)	Line items		
		<i>Acct #</i>	Account Title	Amount
<i>Requirements</i>				
	General Fund – 010	5240	Contracted Prof. Services	200,000
		5305	Election Expense	290,000
		5205	Operating Supplies	10,000
Non-Department		5999	Contingency-Opportunity Acct	(500,000)

PROGRAM/STAFFING IMPACTS

Existing staff from the Solid Waste, Parks, Zoo and Public Affairs departments will provide necessary support to the contacted project manager and public outreach positions.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

This new initiative will advance several of the Metro Council Goals and Objectives. By providing a stable funding source for Outdoor School and many other conservation education programs, we ensure that this vital and necessary information is continually taught to the children and adults of our region, inspiring them to take personal responsibility for protecting the natural environment.

Council Goal: Environmental Health

Objective 2.2: Our Community is inspired to create a better future for wildlife and the environment

This initiative will also help to protect the investments already made by the region in conserving vital habitat lands for clean water and fish & wildlife protection by providing much needed maintenance and restoration support.

Council Goal: Environmental Health

Objective 2.1: Natural areas are large enough, have the appropriate balance of species and are interconnected with other natural areas so that normal ecological processes are maintained.

OPTIONS FOR FUNDING THIS AMENDMENT

This amendment will be funded from the Contingency-Opportunity Account. However, some of the non-election expenses may be reimbursed if the measure is passed and if the Council takes action to approve such reimbursements prior to their expenditure.

Note: This amendment is included in ordinance 07-1160. The proposed ordinance requests \$130,000 to be funded from the Opportunity Account in the General Fund Contingency.

<i>For FP Use Only</i>	
Department	#
Parks	5

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Rod Park

DRAFTER: Janelle Geddes

DATE: 07/26/07

PROPOSED AMENDMENT: Nature in Neighborhood Grants

This amendment uses proceeds in the Recovery Rate Stabilization Reserve to fund an additional 2 years of Nature in Neighborhoods grants through an allocation of \$250,000 in FY 2007-08 and an allocation of \$250,000 in FY 2008-09.

Department	Fund	Line Items		
		<i>Acct #</i>	<i>Account Title</i>	<i>Amount</i>
Nature in Neighborhoods	010 – General Fund	5445	Grant payments	\$250,000 per year
Rec. Rate Stabilization	010 – General Fund	5990	Ending Fund Balance	(\$250,000) per year

PROGRAM/STAFFING IMPACTS

The administration of this program is within the work plan FTE allocation. No additional staffing is needed.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

In 2005, Metro Council passed Resolution No. 05-3580A that transferred \$1,250,000 from the Recovery Rate Stabilization Reserve to a General Fund Reserve for Nature in Neighborhoods Restoration Projects. Of this funding, \$1,000,000 was used for a 2-year grants program that has awarded funds to 52 projects throughout the region. This successful program has leveraged a financial and volunteer in-kind match of \$3.60 every \$1 in grant money (for a total of \$4.6 million dollars in project value). Applicants are engaging both traditional and non-traditional partners in their projects and Metro staff has worked to encourage applicants through offering workshops and project scoping assistance to ensure quality grant applications that result in quality projects. After award, assistance is offered for project specific needs. This program has been well received throughout the Region. In two granting cycles, 146 pre-applications have been received with a total request of \$4.3 million dollars, demonstrating the interest and need for funding that focuses on community driven watershed restoration and environmental education.

Continuing this program for an additional 2 years with two allocations for a total of \$500,000 has the potential to leverage up to an additional \$1.8 million dollars. This total program investment of \$1.5 million total dollars over 4 years could potentially bring the total value of investment for engaging communities around watershed restoration to almost \$7 million dollars.

The continuation of this program is important in activating citizens of the Region in restoring and protecting habitat and creating a common vision around watershed health at the local level. The investment Metro Council made in the grant program has supported schools, local non-profit organizations, local governments and neighborhoods to engage in on-the-ground restoration projects and environmental education. It is also anticipated that future years of this program will strengthen organizations that will be partners in the Capital Grants program under the Parks and Open Spaces Bond Measure passed by voters in November 2006.

OPTIONS FOR FUNDING THIS AMENDMENT

This program was initially funded in FY05-06 from the Recovery Rate Stabilization Reserve, sponsored by Councilor Rod Park.

This budget amendment proposes to continue funding the Nature in Neighborhoods grant program for 2 years from the Recovery Rate Stabilization Reserve through allocations in FY 2007-08 and 08-09.

<i>For FP Use Only</i>	
Department	#
Zoo	1

AMENDMENT TO FY 2007-08 BUDGET

SPONSORS: Councilor Brian Newman and Councilor Robert Liberty

DRAFTER: Amelia Porterfield, Council Policy Coordinator
Craig Stroud, Zoo Budget and Finance Manager

DATE: August 3, 2007

PROPOSED AMENDMENT: Predators of the Serengeti Campaign

This amendment provides \$500,000 to The Oregon Zoo Foundation's *Predators of the Serengeti Exhibit* operating endowment.

Department	Fund	Line Items		
		Acct #	Account Title	Amount
	General – 010	5999	Contingency	(500,000)
	General/Zoo - 120	5490	Miscellaneous Other Charges	500,000

PROGRAM/STAFFING IMPACTS

Predators of the Serengeti is a major capital construction project at the Oregon Zoo. An existing exhibit will be remodeled and expanded to create a naturalistic exhibit for African lions, cheetahs, wild dogs, and other predators. Based on the theme "It's Hard to Be a Hunter," the interpretive elements make learning an integral part of the Zoo experience, enlightening visitors about why African predators are key to the entire system of the Serengeti...and the wider world. *Predators of the Serengeti* will open to the public in June 2009.

A proud complement to the zoo's worldwide conservation efforts, *Predators of the Serengeti* addresses the pressing need to sustain healthy populations of endangered animals right here at home -- through innovative, naturalistic exhibits. The exhibit's interpretive messages will educate visitors about conservation needs and opportunities, as well as increase awareness and understanding of how wildlife plays an important role in ecosystems and the human experience.

The Oregon Zoo Foundation is spearheading a \$4 million capital campaign to finance exhibit construction. Through July 2007, the foundation raised more than \$2.3 million and expects to meet the \$4 million goal by June 2009.

In addition to the capital fund-raising, the foundation is raising \$1 million to fund a permanent operating endowment. This endowment will be invested in a pool that is expected to generate annual earnings in the range of 6 to 10 percent, or \$60,000 to \$100,000. These earnings will be remitted to the zoo to help fund exhibit operating costs. This amendment provides one half of the \$1 million in endowment funds.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

The *Predators of the Serengeti Exhibit* will be a wonderful addition to the Oregon Zoo. The exhibit will increase the zoo's opportunity to educate the public about conservation and wildlife issues. The zoo just finished a record-breaking fiscal year, both in attendance and revenues, and this exhibit is an investment that will benefit the zoo in future years. Since Metro is responsible for financially supporting and managing day-to-day zoo operations, it makes sense to financially support the exhibit's operating endowment.

OPTIONS FOR FUNDING THIS AMENDMENT

This amendment is a one-time allocation of general fund contingency reserves.

<i>For FP Use Only</i>	
Department	#
Planning	1

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Rex Burkholder

DRAFTER: Rex Burkholder, Eliot Rose, Mark Bosworth

DATE: August 2, 2007

PROPOSED AMENDMENT: Regional energy use mapping project

Proposed cost: \$8,000 (*line item changes to be determined*)

PROGRAM/STAFFING IMPACTS

Program: Create a map depicting average household energy use, including resultant greenhouse gas emissions and energy costs, across the Metro region due to building energy use and transportation.

Staffing: Three weeks of work from one DRC planner, or the equivalent thereof spread across multiple planners, in order to gather data, attach coefficients to the data, build a model, and produce outputs.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

- Governor Kulongoski is about to approve statewide emissions reductions standards requiring the state to reduce its total greenhouse gas emissions to at least 75 percent below 1990 levels by 2050, with an intermediate goal of 10 percent below 1990 levels by 2020.
- Currently, Metro treats energy use as a secondary outcome. However, as pressure mounts to meet state greenhouse gas emissions reduction targets, it will be necessary to foreground energy use when making planning and policy decisions.
- Energy costs are projected to rise over the next several decades, and creating a map of energy costs by sub-area will help developers and homeowners make fiscally responsible decisions about where to build, move, and live, strengthening the regional economy.
- Household energy use is generally lowest in and around regional centers, pedestrian districts, transit stations, and mixed-use developments, so an energy-use map would further inform Metro in how to best achieve Council Goals 1.2, "The region's centers and corridors are distinctive, attractive and efficient and while fully developed they are also continually and dynamically re-creating themselves," and 1.4, "Housing is available and affordable in mixed use, walkable neighborhoods close to services."
- A regional energy use map would help Metro create policies that guide growth in order to fulfill Council Goal 2.5, "Urban land is used efficiently and resource land is protected from urban encroachment."

OPTIONS FOR FUNDING THIS AMENDMENT

This amendment will be funded from the General Fund contingency.

<i>For FP Use Only</i>	
Department	#
Planning	2

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Rex Burkholder

DRAFTER: Mark Bosworth, John Mermin, Kathryn Sofich

DATE: 7/30/07

PROPOSED AMENDMENT: Bicycle mode choice and route selection model refinement

Proposed cost: \$50,000 (*line item changes to be determined*)

PROGRAM/STAFFING IMPACTS

A proposal for model refinement and bike route selection solution was proposed in the last round of the MTIP. Bicycle model refinement would have multiple benefits for Metro. It would allow Metro Council and JPACT to make better-informed MTIP funding decisions on bicycle projects, as well as help evaluate performance of the Regional Transportation Plan. The previous model refinement proposal was not funded, but interest is still keen to further our understanding of why or why not – as well as where- people are choosing the bicycle as a mode of transportation. Since that last proposal, substantial progress has been made on two fronts: PSU's Dr. Jennifer Dill is doing primary research route selection; and there is an operational bicycle route selection tool, ByCycle, that has been developed independently with support from Metro.

The results of Dr. Dill's research will be of value to Metro travel modeling and to the basic algorithm that supports the ByCycle Trip Planner (TP). This budget amendment will be used to capture the results of the PSU study, and integrate its findings into our route solution code. This would be done through additional collection of GPS routes that actual riders submit (from PSU and our own outreach to Metro commuters for example). These data could be used to calibrate the path choice model to better reflect actual behavior. In addition, a new dimension of route selection will be added to the ByCycle interface that will allow users to set individual preferences as parameters before route selection (safer, more scenic, less hills, less traffic). The desirability of the route will be communicated to the travel demand model. The model, in turn, will recognize the enhancement and respond by increasing the number of bicyclists on the facility.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

- This budget amendment will enhance the scenario work that is being done in the RTP update.
- The work that could be completed with this additional modeling will provide a more complete picture of the affects of investments in bike facilities.
- Conducting the modeling proposed is consistent with RTP update's emphasis on network completion and developing a balanced transportation system.
- This work will provide support for larger regional efforts addressing climate change, active living, and oil supply uncertainty.
- This work can build on and enhance other work currently being done and provide opportunities for collaboration.
- The information provided by this modeling will help inform the next travel behavior diary to take place in 2010.

OPTIONS FOR FUNDING THIS AMENDMENT

This amendment will be funded from the General Fund contingency.

<i>For FP Use Only</i>	
Department	#
Planning	3

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Councilor Brian Newman, Councilor Rex Burkholder, Councilor Rod Park

DRAFTER: Andy Cotugno, Amelia Porterfield

DATE: *Revised* August 3, 2007

PROPOSED AMENDMENT: Transportation Finance

This amendment would add a \$95,000 Contingency set-aside in the General Fund to allow the Council to decide whether or not to pursue a transportation funding ballot measure.

Department	Fund	Line Items		
		<i>Acct #</i>	<i>Account Title</i>	<i>Amount</i>
Non-Department	General Fund – 010	5999	Contingency	\$95,000
Non-Department	General Fund – 010	5990	Unappropriated Balance	(\$95,000)

PROGRAM/STAFFING IMPACTS

This additional funding will allow for assignment of staff and contracting with consultants to do the necessary work to develop and refer a ballot measure to the voters, potentially in November 2008.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

The update to the Regional Transportation Plan (RTP) is in the process of defining needed transportation improvements and linking those improvements to a long-range funding strategy. At this point it is not clear what that strategy will call for and whether or not the region's transportation stakeholders will call for a Metro ballot measure to implement a portion of the strategy. In addition, it is not clear at this time whether or not the Metro Council is interested in defining this as one of the priority Council projects.

It is important to set-aside resources now when Council is deciding the disposition of various Reserves because grant funds budgeted in the Planning Department are not eligible to pay for a substantial share of these types of expenses. Use of these funds will require further action of the Council after the other issues described above become clear.

OPTIONS FOR FUNDING THIS AMENDMENT

This budget amendment proposes to provide funding in the FY 2007-08 budget year as a "one-time-only" allocation. Funding for this amendment will come from reserves set aside in General Fund Contingency.

<i>For FP Use Only</i>	
Department	#
Planning	4

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Councilor Rex Burkholder

DRAFTER: Andy Cotugno, Kathryn Sofich

DATE: April 16, 2007

PROPOSED AMENDMENT: New Look Work Program

This amendment would amend the \$300,000 Contingency fund currently set-aside to address future costs to implement the New Look Work program to add \$200,000 for the New Look work program.

Department	FUND	Line Items		
		Acct #	Account Title	Amount
Non-Department	General Fund – 010	5999	Contingency – Reserve for Future Planning Needs	\$200,000
		5990	Unappropriated Balance	(\$200,000)

PROGRAM/STAFFING IMPACTS

This additional funding will enhance the ability of staff and consultants to complete the work of the New Look.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

The New Look work program is a very high priority for the Metro Council and the various elements are now in the process of being scoped. Fundamentally, there are three major elements, including:

- definition of urban reserves, rural reserves and coordination with neighbor cities;
- implementation of actions to realize greater levels of development within designated urban centers and corridors and recalibration of local plans to define the level of growth these designated centers and corridors can be expected to accommodate; and
- development of a performance-based approach for amendment of the UGB based upon factors that evaluate the need for land to be added to the UGB based upon market conditions that indicate a shortage of land and the degree of success in implementing planned centers and corridors strategies.

The full scope of this is now being developed, taking into account the division of responsibilities between Metro staff, local government staff and consultants. In addition, while there appears to be promising grant possibilities through the DLCD Technical Assistance Program and the ODOT/DLCD Transportation/Growth Management Program, it is uncertain at this point how much will be available and what the allocation will be between Metro, local governments and consultants. In the face of these many uncertainties, it is prudent to increase the Contingency set-aside from \$300,000 to \$500,000.

OPTIONS FOR FUNDING THIS AMENDMENT

This budget amendment proposes to provide funding in the FY 2007-08 budget year as a “one-time-only” allocation. Funding for this amendment will come from either the PERS Reserve or any contingency fund created by the Council for future discussion and later disposition.

<i>For FP Use Only</i>	
Department	#
Planning	5

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Councilor Rex Burkholder

DRAFTER: Andy Cotugno, Kathryn Sofich

DATE: April 16, 2007

PROPOSED AMENDMENT: Analysis of Alternative Transportation Implementation Scenarios

This amendment would amend the \$300,000 Contingency fund currently set-aside to address future costs to implement the New Look Work program to add \$200,000 for analysis of alternative transportation implementation scenarios. This would ensure that alternative concepts for implementing and phasing regional scale transportation improvements can be evaluated and contrasted with other scenarios now under development and evaluation to consider the affects of alternative levels of effort to provide incentives for development in centers, alternatives for different areas and amounts of UGB expansion and alternatives for different actions to accommodate growth in neighbor jurisdictions.

Department	Fund	Line Items		
		<i>Acct #</i>	Account Title	Amount
Non-Department	General Fund – 010	5999	Contingency – Reserve for Future Planning Needs	\$200,000
		5990	Unappropriated Balance	(\$200,000)

PROGRAM/STAFFING IMPACTS

This additional funding will enhance the ability of staff to complete an evaluation of various combinations of transportation and land use actions on regional urban form in conjunction with the work of the New Look.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

The current Regional Transportation Plan (RTP) work program is under very stringent deadlines associated with meeting federal requirements. In addition, since the Metro Council has driven the update effort to address a wide range of regional issues, it represents a potential significant shift in current policy direction that requires considerable collaboration with other transportation jurisdictions and stakeholders. Due to this, the ability of the work program to incorporate an evaluation of potential impacts on urban form is not feasible. In addition, this effort is such a priority assignment for staff that efforts to adequately scope an assessment of transportation scenarios for land use evaluation is not feasible at this time.

Based upon this situation, it is proposed to set-aside \$200,000 in the Contingency fund assigned to meeting future Planning needs to implement the New Look work program to allow the inclusion of assessment of transportation scenarios on regional urban form. This would ensure a comparison of these affects to other actions also being evaluated dealing with incentives in centers, alternative UGB expansions and alternative actions of neighbor cities. The funds are proposed to be included in Contingency to allow for scooping when the deadline pressure of the RTP update subsides. Release of funds from Contingency can be considered by Council when the necessary scooping has been completed.

OPTIONS FOR FUNDING THIS AMENDMENT

This budget amendment proposes to provide funding in the FY 2007-08 budget year as a “one-time-only” allocation. Funding for this amendment will come from either the PERS Reserve or any contingency fund created by the Council for future discussion and later disposition.

<i>For FP Use Only</i>	
Department	#
Planning	6

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Councilor Carl Hosticka

DRAFTER: Reed Wagner / Nick Popenuk

DATE: June 1, 2007

PROPOSED AMENDMENT: Set Aside for Urban Reserves Planning

This action would set aside \$1,000,000 to be used for the basic concept planning for urban reserves. Funding for this would come from the contingency fund. This \$1,000,000 would be set-aside in unappropriated fund balance, with the intention of being used in future fiscal years.

Department	Fund	Line Items		
		<i>Acct #</i>	Account Title	Amount
<i>Requirements</i>				
Non-Departmental	General Fund	5999	From contingency (PERS Reserve)	(\$1,000,000)
		5990	To designated Unappropriated Reserves	1,000,000

PROGRAM/STAFFING IMPACTS

Program:

The Oregon State Legislature is considering SB 1011, authorizing Clackamas, Multnomah and Washington Counties in conjunction with Metro to designate urban and rural reserves. These reserves are a fundamental component of the New Look and the regional legislative agenda.

Urban reserves should be designated in areas that present the best opportunities for urbanization, reinforce existing centers and corridors, and accommodate the need to protect important agricultural land or natural features. Decisions to draw down urban reserves should be based on a reasonable range of population and employment forecasts and tied to efficient development within the UGB. Some level of concept planning should be completed in urban reserve areas before those areas are brought inside the UGB. The supply of planned urban reserves could then be drawn down for urbanization as needed.

SB 1011 creates a new process for establishing urban reserves. However, the bill does not specify funding sources for the concept planning necessary to enable efficient development of urban reserve land brought into the urban growth boundary.

The Metro Planning Department estimates the total cost for concept planning of urban reserves to be between \$1 million and \$1.5 million. This cost estimate is based on previous concept planning experiences in Damascus and other areas around the region. There is a great deal of uncertainty about the estimated cost of planning for urban reserves. It is still unclear how many urban reserves will be designated, how many total acres these reserves will encompass and what level of detail is necessary for initial concept planning. All of these factors will affect the total project cost.

This budget amendment sets aside \$1,000,000 to be used for concept planning for urban reserves. It is the intent of this budget amendment to hold these funds in unappropriated fund balance until designation of urban reserves is completed. It is anticipated that urban reserves shall be designated by the end of FY 2008-09. It is the intent of this budget amendment that the \$1,000,000 would be appropriated for FY 2009-10, if needed, to assist with concept planning for newly designated urban reserves. This concept planning should be completed in a timely fashion, to accommodate the Metro Council urban growth boundary decision in December, 2010.

Staffing Impact:

This amendment would maintain current staffing levels in the budget.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

- Provides the opportunity to utilize a broader range of criteria, such as community attributes, visions, and governance and finance to enrich the urbanization decision-making process.
- Provides, through urban reserve planning, the opportunity for infrastructure planning and the creation of publicly supported visions for communities that will facilitate the overall urbanization process for the region.
- Provides local jurisdictions opportunities to develop plans for communities that will complement the existing communities after the urban reserve designation is made and before the area is brought into the UGB.
- Presents a structure that links urban and rural reserve decisions and provides certainty for both future urban and rural landowners and service providers.
- Provides input to the Big Look process that could be beneficial in other regions of the state.

OPTIONS FOR FUNDING THIS AMENDMENT

Funding for the \$1,000,000 will come from any contingency fund created by the Council for future discussion and later disposition.

<i>For FP Use Only</i>	
Department	#
Planning	7

AMENDMENT TO FY 2007-08 BUDGET

SPONSOR: Councilor Robert Liberty

DRAFTER: Councilor Robert Liberty

DATE: August 2, 2007

PROPOSED AMENDMENT: Regional Housing Choice Revolving Fund

This action would set aside \$1,000,000 to be used as seed money toward the creation of a new resource, the Regional Housing Choice Revolving Fund (RHCRF or "Fund"). Working in partnership with Enterprise Community Partners, the RHCRF would help finance the construction and preservation of modestly priced housing in 2040 growth areas (centers, station areas and corridors.) Funds would be drawn from reserve funds set aside in General Fund Contingency. Until conditions were met, this reserve would be set aside in a special account in the General Fund. Earnings from the reserve would be available to support affordable housing elements of the Transit Oriented Development program. Further details are included below under "Program/Staffing Impacts."

Department	Fund	Line Items		
		<i>Acct #</i>	<i>Account Title</i>	<i>Amount</i>
<i>Resources</i>				
Non-Departmental	General Fund	4700	Interest on Investments	\$42,500
Total Resources				\$42,500
<i>Requirements</i>				
Non-Departmental	General Fund	5990	Unappropriated Balance – PERS Reserve	(\$1,000,000)
		5990	Unappropriated Balance – Regional Housing Choice Revolving Fund	\$1,000,000
Planning	General Fund	5440	Program Purchases	\$42,500
Total Requirements				\$42,500

PROGRAM/STAFFING IMPACTS

Program:

If approved, Metro's \$1 million seed contribution is expected to leverage \$9-\$19 million in matching contributions from public, private, and charitable partners to be used to create a new resource, the Regional Housing Choice Revolving Fund, to be governed by a new board and administered by an experienced non-profit community based fund administrator. Drawing on this \$10-\$20 million principal, the RHCRF would extend low-interest loans to catalyze the development and preservation of affordable housing in the Metro area. This is a different activity from the existing nonprofit organizations in the region, which primarily engage in housing development, technical assistance to nonprofit housing developers, housing policy advocacy and assistance to potential homebuyers.

The Fund would help implement the 2040 Growth Concept by catalyzing mixed-use, mixed-income patterns of development in regional centers and town centers, in light rail station communities, and along main streets and corridors. The Fund will be the first tool of its kind to directly encourage development of for-sale and rental housing affordable to hard-working families, in 2040 centers. In keeping with the 2040 Growth Concept, the RHCRF would also promote best practices in green and sustainable design. Metro's experience—gained through the Transit Oriented Development and Nature In Neighborhoods programs—would serve as a valuable guide in these efforts.

The loan funds are expected to come from three sources; (1) permanent contributions of capital from government agencies and charitable foundations, (2) program related investments of foundation funds, and (3) bank capital (which may be used to satisfy requirements of the Community Reinvestment Act.)

Loans extended through the RHCRF would bear interest rates significantly lower than standard commercial loans. In order to assure these rates, at least \$2.5 million of the capital must be in the form of unrestricted contributions. Letters of support have been received from Portland City Commissioner Erik Sten and Victor Merced, Director of the Oregon Housing and

Community Services Department indicating their interest in making substantial contributions of unrestricted capital to the RHCRF.

Non-profit and for-profit developers would utilize these low-interest loans for such purposes as site acquisition and holding, predevelopment costs for planning and design, and short-term debt financing for the acquisition of existing rental properties with expiring affordability requirements. Loans would be repaid to the RHCRF out of construction loan proceeds.

The work of attracting capital will be undertaken by Councilor Liberty working with Enterprise Community Partners. Enterprise Community Partners is a national non-profit provider of capital and expertise in support of affordable housing and community development. Working with Metro, Enterprise Community Partners will serve as the midwife for the creation of the RCHRF.

Administration of the RHCRF would be carried out by an experienced non-profit community based fund administrator and governed by a board of directors. The Board would be made up of financial contributors to the RHCRF and individuals with expertise in regional development and housing. While the Board would establish the lending guidelines and provide strategic oversight to the operation of the RHCRF, it is anticipated that day-to-day operations and loan processing and underwriting functions would be contracted by the fund administrator. This would allow the Fund to keep overhead costs low (estimated at 5% or less.)

As a financial contributor to the RHCRF, Metro would have representation on the Board, but would not have any staffing responsibilities or any continuing financial responsibilities for the fund.

Metro's contribution of \$1,000,000 to the RHCRF would be held in reserve for no longer than 24 months, until and unless four conditions are met: (1) A minimum of an additional \$9 million in funds is committed for the creation of a \$10 million regional revolving fund; (2) A third party fund administrator is selected to manage the RHCRF that will meet standards for honest and efficient management of the funds; (3) The Metro Council is satisfied that the fund's loans and any related activities will help implement Metro's 2040 regional framework plan objectives; and (4) The governing body for the Fund provides for Metro Council representation commensurate with Metro's contribution to the Fund's starting capital.

Until and unless these conditions are met, interest earned on the \$1 million fund will be earmarked for use for affordable housing elements of the Transit Oriented Development program.

Staffing Impact:

If passed, Councilor Liberty will work with other persons and organizations outside Metro to attract additional capital and meet the conditions established for transfer of the funds. Some assistance from Council policy staff and possible intern assistance is anticipated.

In the course of the creation of the fund, some questions may be posed to the Office of Metro Attorney and the staff of the Transit Oriented Development program but the time required to answer those questions should be minimal. If the planning department concludes that aspects of this project fit within the New Look work plan and that such assistance is needed then some additional staff time may be allocated.

ARGUMENTS IN FAVOR OF THE PROPOSED AMENDMENT

The Regional Housing Choice Revolving Fund:

- Helps achieve the Council's "Great Places" goal 1.2: "The region's centers and corridors are distinctive and efficient and while fully developed they are also continually and dynamically re-creating themselves,"
- Helps implement the Council's "Great Places" goal 1.4: "Housing is available and affordable in mixed use, walkable neighborhoods close to services."
- Helps to carry out the Council's "Economic Vitality" goal 3.7: "The region grows and reinvests in ways that assure a high quality of life for residents of all incomes, races, and ethnicity."
- Acts on the Council's "Smart Government" goal 4.6: "Metro encourages and supports the leadership of other organizations and governments that serve the interests of the region's residents."

- Reflects the second of the Council’s “Critical Success Factors”: “The Metro Council is recognized for solving regional problems and leading regional initiatives.”
- Supports the 2040 Growth Concept by promoting the development and preservation of housing affordable to families and individuals of modest means in regional and town centers, in light rail station communities, and along main streets and high-frequency transit corridors.
- Addresses a major barrier to housing production identified by the Metro Council’s Housing Choice Task Force - the lack of sufficient public funding for affordable housing in the region. (Regional Housing Choice Implementation Strategy, p. 32)
- Implements two key recommendations of the Housing Choice Task Force, which stated that Metro should: 1) “direct effort towards development of resources, and especially a new, permanent regional resource for affordable housing”; and 2) "integrate housing supply concerns, and specifically affordable housing, into all policy making and funding allocations." (Regional Housing Choice Implementation Strategy, p. 61)
- Demonstrates Metro's collaborative leadership by forging partnerships with diverse stakeholders, including private and nonprofit enterprises, local governments, and state agencies.
- Would have a regionally significant impact by leveraging at least \$9 million in matching funds and catalyzing up to \$40 million in additional public and private investments.
- Shows that Metro can move from planning to implementation by creating a resource that will deliver and protect "units on the ground," supporting the production and preservation of 250-350 affordable homes every 2 years.
- Helps address the jobs/housing imbalance and increase regional transportation efficiency by promoting the development of workforce housing throughout the Metro region.
- Complements and amplifies the success of existing Metro programs such as Transit Oriented Development and green design education.
- Does not create continuing financial obligations for the agency.

OPTIONS FOR FUNDING THIS AMENDMENT

This budget amendment calls for a one-time only allocation from the 2007-08 budget General Fund Contingency reserves established by the Council this spring. If this action is approved, these funds will be segregated from other reserves for a period of up to 24 months and interest earnings on these funds will be made available to the Planning Department to implement affordable housing aspects of the TOD program. At current budget estimates, interest earnings are estimated to be approximately \$42,500.

<i>For FP Use Only</i>	
Department	#
Planning	8

PROPOSED PLANNING DEPARTMENT AMENDMENT TO FY 2007-08 BUDGET

August 3, 2007

In 2005, the Council initiated a “New Look at Regional Choices” to sharpen the agency’s focus on implementing the Region 2040 Concept Plan. After a year of research and development to assess needs and opportunities, Council adopted a New Look road map to:

- Focus investments in existing urban areas using new tools and technical assistance
- Establish a new performance-based approach to growth management decisions;
- Designate and plan for a system of urban and rural reserves and coordinate with neighboring communities in future growth management decisions; and
- Integrate the Regional Transportation Plan with the new policies developed through the New Look.

When Council approved this direction, they explained that each element is interrelated. These broad policy directions have now developed into several major initiatives, each of which is interlinked. With the successful passage of the Reserve legislation, Metro is responsible for leading the reserves analysis and designation process. In addition, Metro has increased its visibility and commitment to providing tools and technical assistance for redeveloping existing communities.

These amendments request the resources needed to deliver on the Council’s legislative promises to revamp the growth management process in the Portland Metro area. They also provide the momentum needed to move the agency toward the direction set in the Planning Department strategic plan:

- Implement a Place-making and Development Services Strategy
- Create a Region 2040 Capital Finance Strategy
- Focus and Energize the Planning Department

Without additional funding, the Reserves analysis could suffer from insufficient attention and /or take resources away from the focus on existing communities. The adopted Planning Department contingency for New Look of \$300,000 would support a portion of these requests.

Planning A: Opportunity Fund to catalyze development (\$1 Million over 2 years or until new funding sources identified)

- Supports customer service oriented, local 2040 implementation efforts in key locations
- Focuses resources in areas with significant market potential, strong local commitment to redevelopment and clear long term regional benefits
- Replaces current centers reporting requirements with an incentive based model for collaborating with local partners and implementing 2040
- Serves as bridge funding until other new long-term sources of funding to implement 2040 can be secured.
- Compliments refocusing of department resources and technical expertise around target areas to solve problems
- Could support a variety of technical, marketing, financial, and investment activities and be flexible to serve needs of each community

Planning B: 1 Position to lead Reserves work (\$150,000 for 3 years)

- Creates new position to manage the reserves analysis and designation process, establishing a single contact for internal and external communication and project management
- Reflects the increased work load and political visibility of the new urban and rural reserves
- Supplements skills and resources available with existing staff; does not replace them

<p>Note: Ordinance 07-1160 proposes the addition of 1.0 FTE in FY 2007-08 to lead reserves work. The proposal requests \$105,000 in FY 2007-08 funded from the <i>Reserve for Future Planning Needs</i> in the General Fund contingency.</p>

Planning C: Contract Services for Reserves (\$100,000 in FY07-08; \$500,000 in FY08-09)

- Covers anticipated need to analyze factors in evaluation of study areas for urban or rural reserve designation.
- FY0708 costs reflects start-up for project and decision-making structure between July – December 2007 and study area analysis following DLCD adoption of reserve rules in January 2008.
- FY0809 costs reflect analysis of transportation, infrastructure, land use and design, and other factors for consideration in urban reserves designation
- Assumes collaborative approach to the reserves analysis with counties and other stakeholders at technical and elected levels
- Does not include extensive public engagement, scenario modeling or other factors, which could increase the budget needs
- Additional concept planning, as proposed in Councilor Hosticka’s amendment for urban reserve planning, would follow this analysis and provide greater level of detail leading to possible UGB decisions.

Note: The FY 2007-08 portion of this request is included in ordinance 07-1160. The proposed ordinance requests \$100,000 for contractual services funded from the *Reserve for Future Planning Needs* in the General Fund contingency.

Planning D: 1 limited duration position to support event planning and management (\$100,000 for next 3 years)

- Supports customer service to local partners and other stakeholders
- Supports the range of events and activities anticipated as part of the New Look, the continuation of Get Centered! and other aspiration-building events, and to support the department's efforts to provide Placemaking and Development Services
- Event examples include regional roundtables, technical assistance workshops associated with sharing and learning about the new toolkits, facilitating discussions and helping partners address development barriers
- Coordinates with Planning, Public Affairs and Creative Services staff to prepare event displays, presentations, supporting materials, event planning, as well as event follow-up.
- Adds staff capacity for conceiving and implementing high-caliber events and outreach initiatives.

Planning E: Flexible services contract for writing and design services (\$100,000 for next 3 years)

- Supports Creative Services in meeting peak needs for document production without adding FTE
- Writing, editing and design examples include newsletters, executive summaries and brochures, Community Investment Toolkits and reports reflecting key findings from infrastructure, reserves and other projects
- Supports Metro’s ability to translate complex information into user-friendly terms and increase effectiveness in reaching a range of targeted audiences.

Planning F: Materials and Services (\$100,000 for next 3 years)

- Supports continued sponsorship of events such as the SDC workshop that bring qualified speakers to address key issues and inspire local partners
- Allows for quality production and broader distribution of Community Investment Toolkits and other technical assistance resources
- Allows for flexibility for engaging a variety of experts to supplement in-house expertise in problem-solving

Planning G: New Look at 2040 Progress (\$200,000 in FY07-08)

- Updates 2040 “green book”
- Responds to frequent inquiries about the 2040 “story” from planning commissioners and other new citizens in the region
- Communicates findings and assesses progress in implementing 2040
- Provides information on scenario results, investments, infrastructure and other performance measures

Planning H: Capital Finance Portfolio Resource (\$150,000 for 2 years beginning in FY08-09)

- Responds to key element of the strategic plan to create a 2040 Capital Finance Strategy
- This position and/or resource supports Metro as a major player in capital finance.
- Responds to need to develop capital financing– transportation, infrastructure and other public investments – as key to leveraging implementation of the 2040 Growth Concept.
- Responsibility for strategy management would rest with Chief Operating Officer, as recommended in Strategic Plan

Planning I: Strategic Plan Initiatives – Placeholder

- Identifies resources to support the planning department to change direction as recommended in the Strategic Plan
- While many of the Strategic Plan recommendations can be implemented over the course of the next few budget cycles by shifting and reallocated existing resources, a few are significant enough to warrant a jump start at this time and to require additional funding.
- One example of the new initiatives is the production of Development Opportunity Packets (\$80,000 in FY 0708) by Data Resource Center. It would:
 - Showcase development potential of sites within 2040 centers and opportunity areas, complementing the technical assistance and problem solving within the Place-making and Development Services group
 - Packets would tailor products to meet customers’ needs using a fee-for-service model
 - Include a crucial user-needs assessment phase that will allow staff to listen and respond to the needs of the real estate development community and update packets as needed.
 - Develop new online tools that inform site selection and feasibility studies, making a unique offering, available nowhere else: a Developers’ Permit Application Packet, specific to each jurisdiction’s requirements. The on line site will allow developers to search anywhere in the region for development opportunities, using the site’s GIS tools and database for map and report generation, have access to the data, maps, photos, and reports 24/7, and have a single source for many of the materials required for permit applications, such as environmental constraint maps and property fact sheets.

Metro Councilors' Worksheet for Use of Undesignated General Fund Balance - For Use by Individual Councilors Only
August 16, 2007

Information on Options						
Department	Description	Sponsor	Expenditures by Year			3-Year Total
			FY 07-08	FY 08-09	FY 09-10	
Council						
Council 1	Sponsorship Account (future funding from GF revenue)	BN, RB	10,000			\$ 10,000
Council 2	Transportation Speaker's Series	Liberty	18,000			\$ 18,000
Council 3	Establish Sustainability Advisory Committee	Burkholder	50,000	?	?	\$ 50,000 +
Regional Parks & Greenspaces						
Parks 1	Nature Friendly Design Competition	Newman	36,500			\$ 36,500
Parks 2	Earth Advantage Sponsorship	Newman	50,000			\$ 50,000
Parks 3	Priorities and Implementation Plan	Bragdon	150,000			\$ 150,000
Parks 4	Conservation education ballot measure	Burkholder	500,000			\$ 500,000
Parks 5	Nature in Neighborhood Grants	Park	250,000	250,000		\$ 500,000
Oregon Zoo						
Zoo 1	Predators of the Serengeti Campaign	BN, RL	500,000			\$ 500,000
Planning						
Planning 1	Regional Energy Use Mapping	Burkholder	8,000			\$ 8,000
Planning 2	Bike model refinement	Burkholder	50,000			\$ 50,000
Planning 3	Transportation Finance ballot measure	RB, BN, RP	95,000			\$ 95,000
Planning 4	New Look Work Program	Burkholder	200,000			\$ 200,000
Planning 5	Transportation Implementation Scenarios	Burkholder	200,000			\$ 200,000
Planning 6	Set aside now for FY 2009-10 urban reserves planning	Hosticka			1,000,000	\$ 1,000,000
Planning 7	Regional Affordable Housing Revolving fund	Liberty	1,042,000			\$ 1,042,000
Planning 8	Strategic Work Plan. Components:		1,250,000	1,600,000	600,000	\$ 3,450,000 +
Planning 8.A	A. Opportunity Fund to catalyze development	Planning	500,000	500,000		1,000,000
Planning 8.B	B. Staff position to lead reserves work	Planning	150,000	150,000	150,000	450,000
Planning 8.C	C. Analysis to designate urban/rural reserves	Planning	100,000	500,000		600,000
Planning 8.D	D. One limited duration public affairs staff	Planning	100,000	100,000	100,000	300,000
Planning 8.E	E. Writing/design support in Creative Services	Planning	100,000	100,000	100,000	300,000
Planning 8.F	F. Printing, event costs, etc (M&S)	Planning	100,000	100,000	100,000	300,000
Planning 8.G	G. 2040 Story (scenario development/analysis)	Planning	200,000			200,000
Planning 8.H	H. Develop capital finance portfolio	Jordan		150,000	150,000	300,000
Planning 8.I	I. Strategic Plan initiatives (placeholder)	Planning	?	?	?	unknown

Councilor's Work Area									
Fund When?			Amount to Fund	Priority			Notes		
Now	Later	Never		Low	Med	Hi			
<i>√ boxes below</i>			<i>Enter any amount.</i>	<i>√ boxes below</i>					
			\$						
			\$						
			\$						
			\$				Ord. 07-1160: \$150,000		
			\$				Ord. 07-1160: \$130,000		
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Maximum resources available:* **\$ 5,907,646**

Totals:

4,409,500	1,850,000	1,600,000	\$ 7,859,500
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Your Total:

\$

* See transmittal materials for further explanation and constraints on resources.

+ Indicates option includes additional, undetermined expenditures.