



METRO

Agenda

MEETING: METRO COUNCIL WORK SESSION
DATE: November 6, 2007
DAY: Tuesday
TIME: 2:00 PM
PLACE: Metro Council Chamber

CALL TO ORDER AND ROLL CALL

- | | | | |
|----------------|-----------|---|-------------|
| 2:00PM | 1. | OATH OF OFFICE | Judge Norby |
| 2:15 PM | 2. | DISCUSSION OF AGENDA FOR COUNCIL REGULAR MEETING, NOVEMBER 8, 2007/ADMINISTRATIVE/CHIEF OPERATING OFFICER COMMUNICATIONS | |
| 2:30 PM | 3. | GENERAL FUND RENEWAL AND REPLACEMENT BRIEFING | Feher |
| 3:00 PM | 4. | OREGON ZOO MASTER PLAN DISCUSSION | Liberty |
| 4:20 PM | 5. | COUNCIL BRIEFINGS/COMMUNICATION | |

ADJOURN

**GENERAL FUND RENEWAL AND
REPLACEMENT BRIEFING**

Metro Council Work Session
Tuesday, November 6, 2007
Metro Council Chamber

METRO COUNCIL

Work Session Worksheet

Presentation Date: November 6, 2007 **Time:** 2:00 PM **Length:** 30 Minutes

Presentation Title: General Fund Renewal and Replacement Briefing

Department: Finance and Administrative Services

Presenters: Karen Feher and William Stringer

ISSUE & BACKGROUND

In the FY 2007-08 budget, Council transferred \$5,700,000 of unrestricted consolidated General Fund Balance to fund renewal and replacement of the consolidated General Fund Assets. This funding launched the renewal and replacement project to determine if that contribution was adequate, obtain a full listing of the renewal and replacement projects, and forecast the present and future renewal and replacement needs. During the summer months, with the help of Zoo, Parks, IT, Finance and interns, an inventory of the General Fund assets was performed. URS, an outside engineering firm, was engaged to review the staff-prepared inventory and to verify the assumptions used to determine the condition and replacement cycle for the most significant assets. From this listing a consolidated General Fund renewal and replacement schedule was developed. This project is now complete.

OPTIONS AVAILABLE

This briefing will describe the process used, the results of the renewal and replacement project efforts, and to go over the General Fund Renewal and Replacement procedures for the future. In addition the Council will be briefed on the Pro forma for the long range funding and the adequacy of the present funding balance and stream.

IMPLICATIONS AND SUGGESTIONS

na

QUESTION(S) PRESENTED FOR CONSIDERATION

na

LEGISLATION WOULD BE REQUIRED FOR COUNCIL ACTION Yes **x** **No**
DRAFT IS ATTACHED Yes **x** **No**

OREGON ZOO MASTER PLAN DISCUSSION

Metro Council Work Session
Tuesday, November 6, 2007
Metro Council Chamber

METRO COUNCIL

Work Session Worksheet

Presentation Date: November 6, 2007 Time: _____ Length: 90 minutes

Presentation Title: Oregon Zoo Future Vision Committee Recommendations

Department: Oregon Zoo

Presenters: Robert Liberty, Michael Jordan, Tony Vecchio (Penny Serrurier, Oregon Zoo Foundation President will be present)

ISSUE & BACKGROUND

In 2006 the Council authorized a council project and an appropriation to fund the development of a strategic master plan for the Oregon Zoo. The purpose was to examine and make recommendations regarding the Zoo's facilities, management, governance and its conservation and education programs. An oversight committee, the Oregon Zoo Future Vision Committee was appointed, co-chaired by Councilor Brian Newman and Oregon Zoo Foundation President Penny Serrurier. Council President Bragdon and Councilor Liberty served on the committee.

The Committee selected a consulting team after an RFP process with strong qualifications in facility design, management and governance issues.

The Council received intermediate reports regarding the Future Vision Committee at meetings in 2006 and 2007, formally and through Councilor communications. Councilor Newman and Oregon Zoo Foundation President Penny Serrurier also met with Councilors individually during 2007 to discuss the strategic master plan.

At its October 4, 2007 joint meeting with the Board of the Oregon Zoo Foundation, the Council heard the results of the Strategic Master Plan study and the related recommendations offered by the Zoo Future Vision Committee.

Those recommendations addressed each of the four topics (management, governance, facilities and programs) under the following headings, Conservation Programs and Education, Facilities and Exhibits, Management Structure and Financial Performance and Strategic Business Practices and make specific recommendations for implementing the recommendations.

At the October 16, 2007 Council Work Session several councilors expressed concerns about the meeting, the report and the recommendations. In response Councilor Liberty suggested the Council devote one or more work sessions to exploring these issues before any formal actions were taken on the recommendations.

Because there is more detail and recommendations than can be addressed in a single work session, this first Council discussion can effectively focus on two sets of issues:

(1) Ballot Measure

In order to fund any or all of a set of proposed capital improvements at the Zoo, the Committee recommended considering a property tax ballot measure. The improvements that might be funded include an expanded elephant enclosure, a new veterinary and quarantine facility (which will be needed to maintain accreditation by the American Zoo and Aquarium Association), a parking structure, an education campus and possibly an off-site elephant facility to keep elephants (bulls especially) when they are not on exhibit.

The Oregon Zoo Foundation has set aside money in its own budget for public opinion research to determine whether the public is interested in a bond measure to fund all or some of these capital improvements.

The Council has also considered other funding measures for transportation and conservation education and discussed possible timing for public votes on these proposals.

(2) Enterprise Activity Management Incentives

The consultants and the Committee recommended a set of actions regarding management and budgeting they believe could help sustain and encourage the financial success of the zoo as an enterprise activity within Metro. These included policies regarding investing operating surpluses at the zoo and treatment of the excise tax.

During the work session the Council can discuss with each other and the Chief Operating Officer what those actions might be, how they might continue the success of the Zoo and their implications for other enterprise activities and departments.

OPTIONS AVAILABLE

The focus of the work session is on discussion and understanding as a prologue to possible later responses to the recommendations of the Zoo Future Vision Committee.

IMPLICATIONS AND SUGGESTIONS

QUESTION(S) PRESENTED FOR CONSIDERATION

1. What is the relationship between a possible Zoo bond measure and other bond measures that may be sent to the voters by the Council? Do we know enough about the content, schedule and likelihood of success regarding these different measures to make some kind of preliminary decision regarding a possible Zoo bond measure now? Should the Council await the Oregon Zoo Foundation's public opinion research?
2. What changes in management and budgeting might be helpful in sustaining the success of the Oregon Zoo? What might be the consequences or precedents for other enterprise activities within Metro?

LEGISLATION WOULD BE REQUIRED FOR COUNCIL ACTION __ Yes No
DRAFT IS ATTACHED __ Yes __ No