

## MINUTES OF THE METRO COUNCIL WORK SESSION MEETING

Tuesday, June 10, 2008  
Metro Council Chamber

Councilors Present: David Bragdon (Council President), Kathryn Harrington, Rod Park, Carlotta Collette, Rex Burkholder, Carl Hosticka, Robert Liberty

Councilors Absent:

Council President Bragdon convened the Metro Council Work Session Meeting at 2:01 p.m.

### **1. DISCUSSION OF AGENDA FOR COUNCIL REGULAR MEETING, JUNE 12, 2008/ADMINISTRATIVE/CHIEF OPERATING OFFICER COMMUNICATIONS**

Council President Bragdon reviewed the June 12, 2008 Metro Council agenda.

### **2. FY 2008-09 BUDGET AMENDMENT DISCUSSION**

Margo Norton, Deputy Financial Officer, introduced the budget adoption process. She said most of the time would be spent reviewing amendments. She identified handouts and provided an agenda for the budget amendment discussion. She described relationships between amendments, including technical aspects of amendments. Councilor Burkholder asked about changes. Ms. Norton moved to a discussion of substantive technical amendments. Councilor Hosticka asked about VDI (Visitor Development Initiative). Councilor Park discussed project fund allocation in relation to budget issues.

Ms. Norton discussed creating a new Deputy Chief Operating Officer position, transitioning a position from the Information Technology Department. She went through other office and staff amendments. Mike Jordan, COO, explained budget carry-over issues, staff reallocations, and technical budget proposals. President Bragdon talked about Integrating Habitats as a successful program, but stated he did not want two popular budget issues pitted against each other. Mr. Jordan said they chose the best possible options. President Bragdon said he did not want to sacrifice successful programs for the sake of budget issues. Councilor Burkholder talked about redeployment options, and wanted to ensure delays would not occur. Mr. Jordan said he did not think there were any time dependent issues at stake. Councilor Harrington talked about agency-wide promotion of collaboration, and said that Metro has the opportunity to take the idea further. She was concerned that money was being borrowed against current goals and aspirations, by way of swapping funds from program to program because there was no concrete plan for some program directions.

Andy Cotugno, Planning Director, talked about budget amendments and defining execution of program directions. Councilor Park talked about keeping timelines in mind in relation to budget amendments. Councilor Burkholder requested framing a discussion around borrowing money from one program and allocating it to another pot. Councilor Collette talked about implementing an Integrating Habitats design into the region. She said such a project made sense to include in the Making the Greatest Place budget. Councilor Liberty talked about implementing a design to illustrate a relationship with Greatest Place principles. Councilor Park talked about strategies to solicit funds. Councilor Liberty talked about strategic action in leveraging investment. President Bragdon stated he noticed there was general support for Option 2. Ms. Norton reiterated what she had heard from the Council discussion. She further discussed other budget matters, including

capital improvement plans. Councilor Park asked about annual budget review timelines in relation to inflation.

### **3. PERFORMANCE MEASURES AND COUNCIL GOALS**

Jeff Tucker, Regional Parks and Greenspaces Department, framed the performance measures discussion. He talked about regional indicators. He further talked about draft measures, and asked whether Councilors would like to formally adopt performance measures. Councilor Harrington said she thought the draft label worked because there was a constant learning process in relation to goal setting and the development of processes. Councilor Liberty talked about using the current framework for alignment and organizational purposes and for future direction. Councilor Park agreed with Councilor Harrington that he also thought keeping the draft label was more inviting and representative of a constantly evolving process. Mr. Tucker said he would come back to the Council with a refined list.

### **4. BREAK**

### **5. REGIONAL TRANSPORTATION PLAN PERFORMANCE MEASURES**

Kim Ellis, Planning Department, introduced the Performance Measures element of the Regional Transportation Plan (RTP). She wanted to gain recommendations from Councilors on measures. Ms. Ellis presented an RTP Powerpoint presentation (see attachments). Deena Platman, Principal Transportation Planner, went through the RTP Performance Measures Work Group process and presented Powerpoint slides (see attachments).

Councilor Burkholder talked about the connection between health, safety, and impact as far as transportation design. He said connecting design and data was a key process in making recommendations. He said it was important to identify how to make the best choices. Councilor Hosticka asked about the travel timeframe (motor vehicle and transit) of thirty minutes. Ms. Platman said that thirty minutes was the threshold for most commuters when determining when and how a commute was too long. Councilor Hosticka said the spatial distribution of pollution should be an equity issue. Councilor Liberty talked about the discrepancy in landmass in town centers compared to regional centers. He also talked about income deciles across the region. Ms. Ellis talked about mobility studies of short vehicle trips. Ms. Ellis and Ms. Platman discussed the role and service of different regional corridors. Councilor Liberty talked about prioritization of projects. Councilor Hosticka asked if these scenarios were what people do, or what they could do. Councilor Park asked about employment and centrally located real estate hotspots and the subsequent connection. Councilor Harrington asked about language 'household' versus 'home.' She asked about development along corridors, and the existence of single-family homes along corridors when public support exists for higher-density units. She requested information on what sort of development happens in different corridors throughout the region.

Councilors discussed the modeling capacity of different commuting scenarios both inside and outside the urban growth boundary (UGB) region. Councilor Burkholder asked about using different components of the RTP process. He asked what the right trends and benchmarks were for the process, and thought the public comment period should reflect this.

### **6. COUNCIL BRIEFINGS/COMMUNICATIONS**

Scott Robinson, Deputy COO, briefed the Council on the Sustainable Metro Initiative. He talked about the conceptual model of the initiative, and work groups involved. He discussed how the reorganization of Metro would look, and what each respective work team was brainstorming. He described timelines for the process, stating the first week of July would provide a preliminary draft recommendation. He discussed staff structure changes and noted that reducing staff was not in future options. Councilor Collette asked for a restructuring example. Mr. Robinson described a hypothetical realignment process. Councilor Burkholder asked about implementing work-plan pieces before the final goal date (July 2009). Councilor Park asked about Council interaction within the new reorganization initiative model. Mr. Jordan talked about the Council's role in the newly proposed model. Mr. Robinson talked about skill, management, and organizational realignment. President Bragdon asked Mr. Robinson's view on how the senior management retreat went. President Bragdon said that his main concern was how the agency performs. Mr. Robinson commented his views on agency efficiency from an Information Technology perspective. Councilor Harrington commented on the evolution of agency work, rather than the phrase 'more work.' President Bragdon said there must be caution when discussing 'more work and less resources,' when in fact Metro has been granted more resources for different work – not more work with less resources.

Councilor Park discussed headquarters hotel issues. Councilors Burkholder and Harrington discussed future meetings. Councilor Harrington discussed Reserves meetings.

There being no further business to come before the Metro Council, Council President Bragdon adjourned the meeting at 4:55 p.m.

Prepared by,

A handwritten signature in black ink, appearing to read 'Tony Andersen', written in a cursive style.

Tony Andersen  
Council Operations Assistant

**ATTACHMENTS TO THE PUBLIC RECORD FOR THE MEETING OF  
JUNE 10, 2008**

<b>Item</b>	<b>Topic</b>	<b>Doc. Date</b>	<b>Document Description</b>	<b>Doc. Number</b>
1	Agenda	6/12/08	Agenda: Metro Council regular meeting, June 12, 2008	061008cw-1
6	Matrix	6/6/08	VDF Request Matrix	061008cw-2
2	Resolution	6/10/08	Resolution No. 08-3941, For the Purpose of Adopting the Capital Budget for Fiscal Years 2008-09 through 2012-13; Raising the Individual Project Limit; and the Amendment and Readoption of Metro's Financial Policies	061008cw-3
2	Budget Amendment	6/9/08	Amendment to FY 2008-09 Budget, by Cynthia Hill, Metropolitan Exposition and Recreation Commission, June 9, 2008	061008cw-4
2	Memo	6/6/08	To: Metro Council From: Karen Feher, Capital Budget Coordinator Re: Technical Amendments to the FY 2008-09 Approved Budget Date: June 6, 2008	061008cw-5
2	Memo	6/6/0/	To: Metro Council From: Karen Feher, Capital Budget Coordinator Re: Substantive Amendments to the FY 2008-09 Approved Budget Date: June 6, 2008	061008cw-6
3	Visual/Table	6/10/08	Great Communities, Metro Council Goals, Objectives, and Performance Measurements	061008cw-7
5	Powerpoint Presentation	6/10/08	2035 Regional Transportation Plan Update, Today's Discussion: -Questions and discussion on individual measures, - Are these the right set of measures to test?	061008cw-8
5	Visual	6/10/08	RTP Performance Measures: 9 Guiding Principles	061008cw-9
5	Matrix	6/4/08	RTP Goal-Performance Measure Matrix	061008cw-10