



METRO

Agenda

MEETING: METRO COUNCIL
DATE: June 12, 2008
DAY: Thursday
TIME: 2:00 PM
PLACE: Metro Council Chamber

CALL TO ORDER AND ROLL CALL

1. INTRODUCTIONS

2. CITIZEN COMMUNICATIONS

3. CONSENT AGENDA

3.1 Consideration of Minutes for the June 5, 2008 Metro Council Regular Meeting.

4. ORDINANCES – FIRST READING

4.1 **Ordinance No. 08-1188**, Amending the FY 2007-08 Budget and Appropriations Schedule for the Oregon Zoo by Transferring Appropriations from Contingency and Recognizing a Donation From Ikea and Declaring an Emergency.

4.2 **Ordinance No. 08-1189**, Amending the FY 2007-08 Budget and Appropriations, Transferring Appropriations in the MERC Fund for Oregon Convention Center Operations and Declaring an Emergency.

5. ORDINANCES - SECOND READING

5.1 **Ordinance No. 08-1181A**, Adopting the Annual Budget For Fiscal Year 2008-09 Making Appropriations, Levying Ad Valorem Taxes, and Declaring an Emergency. Bragdon

6. RESOLUTIONS

6.1 **Resolution No. 08-3950**, For the Purpose of Designating Council Projects and Confirming Lead Councilor and Council Liaison For Employment and Economic Trends Work. Park

7. CHIEF OPERATING OFFICER COMMUNICATION

8. COUNCILOR COMMUNICATION

ADJOURN

Television schedule for June 12, 2008 Metro Council meeting

Clackamas, Multnomah and Washington counties, and Vancouver, Wash. Channel 11 -- Community Access Network www.tvctv.org -- (503) 629-8534 2 p.m. Thursday, June 12 (Live)	Portland Channel 30 (CityNet 30) -- Portland Community Media www.pcmtv.org -- (503) 288-1515 8:30 p.m. Sunday, June 15 2 p.m. Monday, June 16
Gresham Channel 30 -- MCTV www.mctv.org -- (503) 491-7636 2 p.m. Monday, June 16	Washington County Channel 30 -- TVC-TV www.tvctv.org -- (503) 629-8534 11 p.m. Saturday, June 14 11 p.m. Sunday, June 15 6 a.m. Tuesday, June 17 4 p.m. Wednesday, June 18
Oregon City, Gladstone Channel 28 -- Willamette Falls Television www.wftvaccess.com -- (503) 650-0275 Call or visit website for program times.	West Linn Channel 30 -- Willamette Falls Television www.wftvaccess.com -- (503) 650-0275 Call or visit website for program times.

PLEASE NOTE: Show times are tentative and in some cases the entire meeting may not be shown due to length. Call or check your community access station web site to confirm program times.

Agenda items may not be considered in the exact order. For questions about the agenda, call Clerk of the Council, Chris Billington, (503) 797-1542. Public hearings are held on all ordinances second read and on resolutions upon request of the public. Documents for the record must be submitted to the Clerk of the Council to be considered included in the decision record. Documents can be submitted by e-mail, fax or mail or in person to the Clerk of the Council. For additional information about testifying before the Metro Council please go to the Metro website www.oregonmetro.gov and click on public comment opportunities. For assistance per the American Disabilities Act (ADA), dial TDD 797-1804 or 797-1540 (Council Office).

Consideration of Minutes of the June 5, 2008 Metro Council Regular Meeting

Consent Agenda

Metro Council Meeting
Thursday, June 12, 2008
Metro Council Chamber

Ordinance No. 08-1188, Amending the FY 2007-08 Budget and Appropriations Schedule for the Oregon Zoo by Transferring Appropriations from Contingency and Recognizing a Donation From Ikea and Declaring an Emergency.

First Reading

Metro Council Meeting
Thursday, June 12, 2008
Metro Council Chamber

BEFORE THE METRO COUNCIL

AMENDING THE FY 2007-08 BUDGET AND) ORDINANCE NO. 08-1188
APPROPRIATIONS SCHEDULE FOR THE)
OREGON ZOO BY TRANSFERRING) Introduced by Michael Jordan, Chief
APPROPRIATIONS FROM CONTINGENCY AND) Operating Officer, with the concurrence of
RECOGNIZING A DONATION FROM IKEA AND) Council President David Bragdon
DECLARING AN EMERGENCY)

WHEREAS, the Metro Council has reviewed and considered the need to change appropriations within the FY 2007-08 Budget; and

WHEREAS, Oregon Budget Law ORS 294.326 allows for the expenditure in the year of receipt of grants, gifts, bequests, and other devices received by a municipal corporation in trust for a specific purpose; and

WHEREAS, the need for the change of appropriation has been justified; and

WHEREAS, adequate funds exist for other identified needs; now, therefore,

THE METRO COUNCIL ORDAINS AS FOLLOWS:

1. That the FY 2007-08 Budget and Schedule of Appropriations are hereby amended as shown in the column entitled "Revision" of Exhibits A and B to this Ordinance for the purpose of establishing appropriation for zoo operating expenditures and recognizing a donation.
2. This Ordinance being necessary for the immediate preservation of the public health, safety or welfare of the Metro area in order to meet obligations and comply with Oregon Budget Law, an emergency is declared to exist, and this Ordinance takes effect upon passage.

ADOPTED by the Metro Council this _____ day of _____ 2008.

David Bragdon, Council President

Attest:

Approved as to Form:

Christina Billington, Recording Secretary

Daniel B. Cooper, Metro Attorney

Exhibit A
Ordinance No. 08-1188

ACCT	DESCRIPTION	Current Budget		Revision		Amended Budget	
		FTE	Amount	FTE	Amount	FTE	Amount
General Fund							
Resources							
Resources							
<i>BEGBAL</i>	<i>Beginning Fund Balance</i>						
3500	Beginning Fund Balance						
	* Prior year ending balance		12,436,438		0		12,436,438
	* Project Carryover		2,097,336		0		2,097,336
	* Tourism Opportunity & Comp. Account		784,911		0		784,911
	* Recovery Rate Stabilization Reserve		1,742,751		0		1,742,751
	* Reserve for Future Debt Service		2,024,706		0		2,024,706
	* Tibbets Flower Account		491		0		491
	* Prior year PERS Reserve		5,592,114		0		5,592,114
<i>EXCISE</i>	<i>Excise Tax</i>						
4050	Excise Taxes		14,677,197		0		14,677,197
4055	Construction Excise Tax		3,000,000		0		3,000,000
<i>RPTAX</i>	<i>Real Property Taxes</i>						
4010	Real Property Taxes-Current Yr		9,971,141		0		9,971,141
4015	Real Property Taxes-Prior Yrs		299,134		0		299,134
<i>GRANTS</i>	<i>Grants</i>						
4100	Federal Grants - Direct		4,719,047		0		4,719,047
4105	Federal Grants - Indirect		4,987,165		0		4,987,165
4110	State Grants - Direct		1,441,475		0		1,441,475
4115	State Grants - Indirect		170,400		0		170,400
4120	Local Grants - Direct		8,919,420		0		8,919,420
<i>LGSHRE</i>	<i>Local Gov't Share Revenues</i>						
4135	Marine Board Fuel Tax		123,843		0		123,843
4139	Other Local Govt Shared Rev.		396,130		0		396,130
<i>GVCNTB</i>	<i>Contributions from Governments</i>						
4145	Government Contributions		245,157		0		245,157
<i>LICPER</i>	<i>Licenses and Permits</i>						
4150	Contractor's Business License		405,000		0		405,000
<i>CHGSVC</i>	<i>Charges for Service</i>						
4160	Boat Ramp Use Permits		500		0		500
4165	Boat Launch Fees		155,000		0		155,000
4180	Contract & Professional Service		444,060		0		444,060
4200	UGB Fees		50,000		0		50,000
4230	Product Sales		307,600		0		307,600
4280	Grave Openings		155,000		0		155,000
4285	Grave Sales		120,000		0		120,000
4500	Admission Fees		6,711,235		0		6,711,235
4501	Conservation Surcharge		136,500		0		136,500
4510	Rentals		763,933		0		763,933
4550	Food Service Revenue		4,487,674		0		4,487,674
4560	Retail Sales		1,927,541		0		1,927,541
4580	Utility Services		2,000		0		2,000
4610	Contract Revenue		864,191		0		864,191
4620	Parking Fees		629,186		0		629,186
4630	Tuition and Lectures		833,613		0		833,613
4635	Exhibit Shows		604,512		0		604,512
4640	Railroad Rides		586,047		0		586,047
4645	Reimbursed Services		232,558		0		232,558
4650	Miscellaneous Charges for Service		24,700		0		24,700
4760	Sponsorships		17,000		0		17,000

Exhibit A
Ordinance No. 08-1188

ACCT	DESCRIPTION	Current Budget		Revision		Amended Budget	
		FTE	Amount	FTE	Amount	FTE	Amount
General Fund							
Resources							
<i>INTRST</i>	<i>Interest Earnings</i>						
4700	Interest on Investments		842,690		0		842,690
<i>DONAT</i>	<i>Contributions from Private Sources</i>						
4750	Donations and Bequests		1,142,969		40,666		1,183,635
<i>INCGRV</i>	<i>Internal Charges for Service</i>						
4670	Charges for Service		58,100		0		58,100
<i>MISCRV</i>	<i>Miscellaneous Revenue</i>						
4170	Fines and Forfeits		20,000		0		20,000
4820	Program Income		38,513		0		38,513
4890	Miscellaneous Revenue		88,911		0		88,911
4891	Reimbursements		1,358,898		0		1,358,898
<i>INDTRV</i>	<i>Interfund Reimbursements</i>						
4975	Transfer for Indirect Costs						
	* from MERC Operating Fund		1,693,465		0		1,693,465
	* from Natural Areas Fund		766,350		0		766,350
	* from Solid Waste Revenue Fund		3,444,419		0		3,444,419
<i>INTSRV</i>	<i>Internal Service Transfers</i>						
4980	Transfer for Direct Costs						
	* from Natural Areas Fund		135,925		0		135,925
	* from Metro Capital Fund		29,750		0		29,750
	* from Smith & Bybee Lakes Fund		21,700		0		21,700
	* from Solid Waste Revenue Fund		714,646		0		714,646
TOTAL RESOURCES			\$103,443,042		\$40,666		\$103,483,708

**Exhibit A
Ordinance No. 08-1188**

ACCT	DESCRIPTION	Current Budget		Revision		Amended Budget	
		FTE	Amount	FTE	Amount	FTE	Amount
General Fund							
Oregon Zoo Department							
<i>Personal Services</i>							
SALWGE	Salaries & Wages						
5010	Reg Employees-Full Time-Exempt						
	Administrative Assistant	2.00	90,586	-	0	2.00	90,586
	Associate Public Affairs Specialist	1.00	60,651	-	0	1.00	60,651
	Director II	1.00	126,414	-	0	1.00	126,414
	Education Coordinator II	1.00	41,109	-	0	1.00	41,109
	Events Coordinator	1.00	54,479	-	0	1.00	54,479
	Graphics/Exhibit Designer	1.00	55,033	-	0	1.00	55,033
	Management Technician	2.00	95,259	-	0	2.00	95,259
	Manager I	4.00	305,064	-	0	4.00	305,064
	Manager II	1.00	82,610	-	0	1.00	82,610
	Program Analyst II	2.00	109,202	-	0	2.00	109,202
	Program Analyst III	3.00	185,422	-	0	3.00	185,422
	Program Director II	2.00	219,263	-	0	2.00	219,263
	Program Supervisor II	3.00	245,908	-	0	3.00	245,908
	Project Coordinator	1.00	67,162	-	0	1.00	67,162
	Research Coordinator II	1.00	59,640	-	0	1.00	59,640
	Service Supervisor I	2.00	94,730	-	0	2.00	94,730
	Service Supervisor II	10.00	512,242	-	0	10.00	512,242
	Service Supervisor III	5.00	316,118	-	0	5.00	316,118
	Service Supervisor IV	1.00	68,104	-	0	1.00	68,104
	Veterinarian I	1.00	66,990	-	0	1.00	66,990
	Veterinarian II	1.00	85,069	-	0	1.00	85,069
5015	Reg Empl-Full Time-Non-Exempt						
	Administrative Assistant III	1.00	45,076	-	0	1.00	45,076
	Administrative Secretary	3.00	119,476	-	0	3.00	119,476
	Animal Keeper	30.00	1,334,851	-	0	30.00	1,334,851
	Custodian	6.00	235,944	-	0	6.00	235,944
	Education Coordinator I	2.00	82,184	-	0	2.00	82,184
	Exhibits Lead	1.00	58,798	-	0	1.00	58,798
	Exhibits Technician II	1.00	47,899	-	0	1.00	47,899
	Gardener 1	7.00	299,775	-	0	7.00	299,775
	Maintenance Electrician	1.00	66,565	-	0	1.00	66,565
	Maintenance Lead	1.00	58,798	-	0	1.00	58,798
	Maintenance Technician	2.00	112,584	-	0	2.00	112,584
	Maintenance Worker 2	10.00	450,008	-	0	10.00	450,008
	Nutrition Technician	1.00	42,825	-	0	1.00	42,825
	Program Assistant 1	2.00	66,294	-	0	2.00	66,294
	Receptionist	0.50	15,733	-	0	0.50	15,733
	Security Officer I	4.00	123,212	-	0	4.00	123,212
	Senior Animal Keeper	6.00	291,528	-	0	6.00	291,528
	Senior Gardener	1.00	51,072	-	0	1.00	51,072
	Storekeeper	1.00	45,289	-	0	1.00	45,289
	Typist/Receptionist-Lead	1.00	33,700	-	0	1.00	33,700
	Veterinary Technician	2.00	88,990	-	0	2.00	88,990
	Volunteer Coordinator I	2.00	104,902	-	0	2.00	104,902
5020	Reg Emp-Part Time-Exempt						
	Assistant Public Affairs Specialist	0.63	28,534	-	0	0.63	28,534
	Graphics/Exhibit Designer	0.50	27,516	-	0	0.50	27,516
	Video/Photography Technician	0.50	24,983	-	0	0.50	24,983

**Exhibit A
Ordinance No. 08-1188**

ACCT	DESCRIPTION	Current Budget		Revision		Amended Budget	
		FTE	Amount	FTE	Amount	FTE	Amount
General Fund							
Oregon Zoo Department							
5025	Reg Employees-Part Time-Non-Exempt						
	Administrative Secretary	0.85	28,787	-	0	0.85	28,787
	Animal Keeper-PT	1.50	66,744	-	0	1.50	66,744
	Clerk/Bookkeeper	0.75	25,620	-	0	0.75	25,620
	Food Service/Retail Specialist	3.90	146,163	-	0	3.90	146,163
	Lead Cash Office Clerk	0.85	30,473	-	0	0.85	30,473
	Maintenance Worker 2-PT	1.75	83,823	-	0	1.75	83,823
	Nutrition Technician I	0.50	21,412	-	0	0.50	21,412
	Nutrition Technician II	0.50	22,248	-	0	0.50	22,248
	Office Assistant	0.70	20,506	-	0	0.70	20,506
	Program Assistant 1	1.58	54,958	-	0	1.58	54,958
	Program Assistant 2	0.75	32,401	-	0	0.75	32,401
	Public Relations Support Specialist	-	0	-	0	-	0
	Receptionist	0.50	16,140	-	0	0.50	16,140
	Security Officer I	0.50	12,685	-	0	0.50	12,685
	Typist/Receptionist Reg.(Part Time)	0.85	27,296	-	0	0.85	27,296
	Veterinary Technician	0.50	22,248	-	0	0.50	22,248
	Visitor Service Worker 3-reg	0.85	24,900	-	0	0.85	24,900
5030	Temporary Employees		1,206,235		219,000		1,425,235
5040	Seasonal Employees		1,280,000		46,500		1,326,500
5080	Overtime		295,636		12,000		307,636
5089	Salary Adjustments						
	Merit Adjustment Pool (non-represented)		38,645		0		38,645
	Step Increases (AFSCME)		39,519		0		39,519
	COLA (represented employees)		145,729		0		145,729
	Other Adjustments (non-represented)		38,645		0		38,645
	Other Adjustments (AFSCME)		6,587		0		6,587
<i>FRINGE</i>	<i>Fringe Benefits</i>						
5100	Fringe Benefits						
	Base Fringe (variable & fixed)		3,308,322		22,500		3,330,822
5190	PERS Bond Recovery		316,419		0		316,419
Total Personal Services		149.96	\$14,109,732	0.00	\$300,000	149.96	\$14,409,732

Materials & Services

<i>GOODS</i>	<i>Goods</i>						
5201	Office Supplies		114,240		0		114,240
5205	Operating Supplies		1,266,594		0		1,266,594
5210	Subscriptions and Dues		45,515		0		45,515
5214	Fuels and Lubricants		65,000		25,500		90,500
5215	Maintenance & Repairs Supplies		341,050		66,000		407,050
5220	Food		1,102,160		208,500		1,310,660
<i>SVCS</i>	<i>Services</i>						
5245	Marketing		5,000		0		5,000
5240	Contracted Professional Svcs		1,027,994		150,000		1,177,994
5251	Utility Services		2,227,230		0		2,227,230
5255	Cleaning Services		37,600		0		37,600
5260	Maintenance & Repair Services		151,625		0		151,625
5265	Rentals		161,570		0		161,570
5280	Other Purchased Services		875,186		0		875,186
5290	Operations Contracts		1,860,000		0		1,860,000
<i>CAPMNT</i>	<i>Capital Maintenance</i>						

Exhibit A
Ordinance No. 08-1188

ACCT	DESCRIPTION	Current Budget		Revision		Amended Budget	
		FTE	Amount	FTE	Amount	FTE	Amount
General Fund							
Oregon Zoo Department							
	5262 Capital Maintenance - Non-CIP		333,300		0		333,300
<i>IGEXP</i>	<i>Intergov't Expenditures</i>						
	5300 Payments to Other Agencies		55,540		0		55,540
	5315 Grants to Other Governments		10,000		0		10,000
<i>OTHEXP</i>	<i>Other Expenditures</i>						
	5445 Grants		396,500		0		396,500
	5450 Travel		86,395		0		86,395
	5455 Staff Development		41,905		0		41,905
	5490 Miscellaneous Expenditures		35,680		0		35,680
	Total Materials & Services		\$10,240,084		\$450,000		\$10,690,084
Capital Outlay							
<i>CAPNON</i>	<i>Capital Outlay (Non-CIP Projects)</i>						
	5710 Improve-Oth thn Bldg (non-CIP)		80,000		0		80,000
	5740 Equipment & Vehicles (non-CIP)		52,869		0		52,869
	5750 Office Furn & Equip (non-CIP)		10,000		40,666		50,666
<i>CAPCIP</i>	<i>Capital Outlay (CIP Projects)</i>						
	5725 Buildings & Related (CIP)		50,000		0		50,000
	Total Capital Outlay		\$241,369		\$40,666		\$282,035
TOTAL REQUIREMENTS		149.96	\$24,591,185	0.00	\$790,666	149.96	\$25,381,851

Exhibit A
Ordinance No. 08-1188

ACCT	DESCRIPTION	Current Budget		Revision		Amended Budget	
		FTE	Amount	FTE	Amount	FTE	Amount
General Fund							
General Expenses							
Total Interfund Transfers			\$11,653,221		\$0		\$11,653,221
<i>Contingency & Unappropriated Balance</i>							
CONT	<i>Contingency</i>						
5999	Contingency						
	* Contingency		3,165,415		(750,000)		2,415,415
	* Opportunity Account		3,135		0		3,135
	* Reserved for Future Planning Needs		1,445,000		0		1,445,000
	* Reserved for Future Election Costs		290,000		0		290,000
	* Reserved for Nature in Neighborhood Grants		250,000		0		250,000
	* Reserved for Reg. Afford. Housing Revolving Fund		1,000,000		0		1,000,000
	* Reserved for Metro Regional Center Remodel		300,000		0		300,000
	* Recovery Rate Stabilization reserve		916,588		0		916,588
	* PERS Reserve		13,058		0		13,058
UNAPP	<i>Unappropriated Fund Balance</i>						
5990	Unappropriated Fund Balance						
	* Stabilization Reserve		2,000,000		0		2,000,000
	* Reserve for Future Natural Areas Operations		764,453		0		764,453
	* Tourism Opportunity & Comp. Account		96,655		0		96,655
	* PERS Reserve		2,796,056		0		2,796,056
	* Computer Replacement Reserve (Planning)		90,000		0		90,000
	* Tibbets Flower Account		352		0		352
	* Reserve for Future Debt Service		2,151,706		0		2,151,706
Total Contingency & Unappropriated Balance			\$15,282,418		(\$750,000)		\$14,532,418
TOTAL REQUIREMENTS		413.90	\$103,443,042	0.00	\$40,666	413.90	\$103,483,708

Exhibit B
Ordinance 08-1188
Schedule of Appropriations

GENERAL FUND	<u>Current</u> <u>Appropriation</u>	<u>Revision</u>	<u>Revised</u> <u>Appropriation</u>
Council Office	1,921,351	0	1,921,351
Finance & Administrative Services	8,236,508	0	8,236,508
Human Resources	1,637,004	0	1,637,004
Metro Auditor	527,283	0	527,283
Office of Metro Attorney	1,866,238	0	1,866,238
Oregon Zoo	24,591,185	790,666	25,381,851
Planning	21,896,249	0	21,896,249
Public Affairs & Government Relations	1,914,960	0	1,914,960
Regional Parks & Greenspaces	6,850,082	0	6,850,082
Special Appropriations	5,189,882	0	5,189,882
Non-Departmental			
Debt Service	1,876,661	0	1,876,661
Interfund Transfers	11,653,221	0	11,653,221
Contingency	7,383,196	(750,000)	6,633,196
Unappropriated Balance	7,899,222	0	7,899,222
Total Fund Requirements	\$103,443,042	\$40,666	\$103,483,708

All Other Appropriations Remain as Previously Adopted

STAFF REPORT

IN CONSIDERATION OF ORDINANCE NO. 08-1188, AMENDING THE FY 2007-08 BUDGET AND APPROPRIATIONS SCHEDULE FOR THE OREGON ZOO BY TRANSFERRING APPROPRIATIONS FROM CONTINGENCY AND RECOGNIZING A DONATION FROM IKEA AND DECLARING AN EMERGENCY

Date: May 14, 2008

Prepared by: Craig M. Stroud

BACKGROUND

This action requests amended appropriation authority for the Oregon Zoo for two purposes:

- 1) To increase spending authority resulting from increased activity.
- 2) To recognize a donation from IKEA.

Increased Activity - \$750,000

The zoo continues to experience record-breaking attendance and strong guest spending. Attendance through May 18th is at 1.24 million guests, 57,000 ahead of the fiscal year forecast and on pace with last year's record of 1.5 million.

Financial analysis of operations through April 2008 results in a June 30, 2008, operating expenditure forecast that is uncomfortably close to budget limitations. Two zoo enterprise activities are driving increased costs, but both will provide substantially positive rates of return. The temporary dinosaur exhibit opened in early May and has accommodated 18,000 guests through May 18th. The zoo is participating with other regional cultural attractions to bring the City of Portland the "Year of the Dinosaur." Given the buzz and energy created by this campaign, zoo management expects the exhibit to drive total fiscal year attendance beyond last year's record of 1.5 million.

In addition, the artist fees for the zoo's summer concert series are above budget. Budgeting for the series requires assumptions about the number of concerts in a fiscal year and variable artist fees. In the current fiscal year, the zoo hosted more premium concerts in July and August 2007 than forecast and will take advantage of an opportunity to host an additional premium concert in June 2008. The zoo realizes positive financial return on the expenditures.

The increased activity requires increased spending for additional temporary guest services staffing (personal services) and more frequent maintenance and repairs in the high use guest areas (materials and services). Further, most wholesale food and operating supplies prices are experiencing greater inflation than anticipated, impacting the zoo's operating expenditures. The zoo recently implemented strategic increases in food pricing to offset the higher costs.

To ensure the zoo has adequate operating appropriation to support guest operations through the end of FY 2007-08, we are requesting the transfer of \$750,000 from General Fund contingency to zoo operations for personal services and materials and services. A similar amendment was required last year as a result of increased attendance. The transfer of contingency provides the legal spending authority and will be managed to the corresponding revenues. Any revenue in excess of actual expenditures will revert to FY 2008-09 operating fund beginning balance.

\$750,000

Recognizing Donation From IKEA - \$40,666

The Oregon Zoo received a generous in-kind donation from IKEA, which refurbished outdated and worn zoo classrooms 1 and 2 using IKEA equipment and furnishings. The installation was completed in April 2008, and the renovated space is both functionally improved and aesthetically pleasing. We are required to recognize the value of this gift as a resource and an expense for budgetary and accounting purposes.

\$ 40,666

TOTAL

\$790,666

<i>Operating Fund – Oregon Zoo</i>	
<i>Resources</i>	
Contingency	\$750,000
Donations and Bequests	\$ 40,666
<i>Expenditures</i>	
Personal Services	\$300,000
Materials and Services	\$450,000
Office Furniture and Equipment (non-CIP)	\$ 40,666

ANALYSIS/INFORMATION

- 1. Known Opposition:** None known.
- 2. Legal Antecedents:** ORS 294.450 provides for transfers of appropriations within a fund, including transfers from contingency, if such transfers are authorized by official resolution or ordinance of the governing body for the local jurisdiction. ORS 294.326(3) provides an exemption to Oregon Budget Law allowing for the expenditure in the year of receipt of grants, gifts and bequests received by a municipal corporation in trust for a specific purpose.
- 3. Anticipated Effects:** This action provides the zoo operating appropriation for staff and supplies. This increase is needed to ensure guests receive a zoo experience that meets their expectations as we move from the FY 2007-08 to FY 2008-09 budgets. This ordinance will also allow the department to recognize the IKEA donation dedicated to the purposes described in this report.
- 4. Budget Impacts:** This action increases the personal services and materials and services operating appropriations in the zoo operating fund, and decreases the contingency appropriation in the General Fund by \$750,000 in the FY 2007-08 budget. These funds will be used to support revenue-generating activities, and we expect a positive rate of return for every dollar spent in these operating areas. Unused funds will revert to beginning fund balance in the FY 2008-09 budget year. This action also requests the recognition of \$40,666 in private contributions revenue and increases appropriation authority in the General Fund Expenditures by the same amount.

RECOMMENDED ACTION

The Chief Operating Officer recommends adoption of this Ordinance.

Agenda Item Number 4.2

Ordinance No. 08-1189, Amending the FY 2007-08 Budget and Appropriations, Transferring Appropriations in the MERC Fund for Oregon Convention Center Operations and Declaring an Emergency.

Metro Council Meeting
Thursday, June 12, 2008
Metro Council Chamber

BEFORE THE METRO COUNCIL

AMENDING FY 2007-08 BUDGET AND)	ORDINANCE NO. 08-1189
APPROPRIATIONS, TRANSFERRING)	
APPROPRIATIONS IN THE MERC FUND FOR)	Introduced by Mike Jordan, Chief Operating
OREGON CONVENTION CENTER)	Officer, with the concurrence of Council
OPERATIONS AND DECLARING AN)	President Bragdon
EMERGENCY)	

WHEREAS, the Metro Council has reviewed and considered the need to increase appropriations within the FY 2007-08 Budget; and

WHEREAS, the need for the increase of appropriation has been justified; and

WHEREAS, adequate funds exist for other identified needs; now, therefore,

THE METRO COUNCIL ORDAINS AS FOLLOWS:

1. That the FY 2007-08 Budget and Schedule of Appropriations are hereby amended as shown in the column entitled "Revision" of Exhibits A and B to this Ordinance for the purpose of amending the MERC Fund.
2. This Ordinance being necessary for the immediate preservation of the public health, safety or welfare of the Metro area in order to meet obligations and comply with Oregon Budget Law, an emergency is declared to exist, and this Ordinance takes effect upon passage.

ADOPTED by the Metro Council this _____ day of _____, 2008.

David Bragdon, Council President

Attest:

Approved as to Form:

Christina Billington, Recording Secretary

Daniel B. Cooper, Metro Attorney

**Exhibit A
Ordinance No. 08-1189**

ACCT	DESCRIPTION	Current		Amended	
		<u>Budget</u>	<u>Revision</u>	<u>Budget</u>	<u>Revision</u>
		FTE	Amount	FTE	Amount
Metro Exposition-Recreation Commission Fund					
MERC Fund					
<u>Resources</u>					
BEGBAL	<i>Beginning Fund Balance</i>				
	* MERC Admin		438,560	0	438,560
	* Expo Center		5,230,788	0	5,230,788
	* Oregon Convention Center		6,544,417	0	6,544,417
	* Portland Center for the Performing Arts		5,742,068	0	5,742,068
LGSHRE	<i>Local Gov't Share Revenues</i>				
4130	Hotel/Motel Tax		9,419,249	0	9,419,249
4142	Intergovernment Misc. Revenue		43,955	0	43,955
4145	Government Contributions		711,375	0	711,375
CHGSVC	<i>Charges for Service</i>				
4500	Admission Fees		1,482,000	0	1,482,000
4510	Rentals		6,746,280	0	6,746,280
4550	Food Service Revenue		11,097,449	1,330,058	12,427,507
4560	Retail Sales		24,000	0	24,000
4575	Advertising		59,000	0	59,000
4580	Utility Services		1,468,869	0	1,468,869
4590	Commissions		596,400	0	596,400
4620	Parking Fees		2,453,325	0	2,453,325
4645	Reimbursed Services		2,891,833	0	2,891,833
4647	Reimbursed Services - Contract		316,170	0	316,170
4650	Miscellaneous Charges for Svc		207,907	0	207,907
INTRST	<i>Interest Earnings</i>				
4700	Interest on Investments		664,336	0	664,336
DONAT	<i>Contributions from Private Sources</i>				
4750	Donations and Bequests		282,352	0	282,352
4760	Sponsorship Revenue		18,500	0	18,500
MISCRV	<i>Miscellaneous Revenue</i>				
4805	Financing Transaction		48,000	0	48,000
4890	Miscellaneous Revenue		33,530	0	33,530
4891	Refunds and Reimbursements		23,000	0	23,000
EQTREV	<i>Fund Equity Transfers</i>				
4970	Transfer of Resources				
	* from General Fund		1,357,976	0	1,357,976
TOTAL RESOURCES			\$57,901,339	\$1,330,058	\$59,231,397
Total Personal Services		186.00	\$16,829,051	0.00	\$0 186.00 \$16,829,051
<u>Materials & Services</u>					
GOODS	<i>Goods</i>				
5201	Office Supplies		209,397	0	209,397
5205	Operating Supplies		305,743	0	305,743
5210	Subscriptions and Dues		93,355	0	93,355
5214	Fuels and Lubricants		12,000	0	12,000
5215	Maintenance & Repairs Supplies		336,383	0	336,383
5225	Retail		12,000	0	12,000
SVCS	<i>Services</i>				
5240	Contracted Professional Svcs		928,768	0	928,768
5245	Marketing Expense		2,227,594	0	2,227,594
5247	POVA Pass-Through		397,959	0	397,959
5251	Utility Services		2,419,923	0	2,419,923
5255	Cleaning Services		700	0	700
5260	Maintenance & Repair Services		622,783	0	622,783
5265	Rentals		459,861	0	459,861
5280	Other Purchased Services		255,517	0	255,517
5281	Other Purchased Services - Reimb		380,288	0	380,288

**Exhibit A
Ordinance No. 08-1189**

ACCT	DESCRIPTION	Current		Revision		Amended	
		FTE	Amount	FTE	Amount	FTE	Amount
Metro Exposition-Recreation Commission Fund							
MERC Fund							
5291	Food and Beverage Services		8,441,920		1,300,722		9,742,642
5292	Parking Services		317,439		0		317,439
IGEXP	<i>Intergov't Expenditures</i>						
5300	Payments to Other Agencies		182,757		0		182,757
5310	Taxes (Non-Payroll)		11,000		0		11,000
OTHEXP	<i>Other Expenditures</i>						
5450	Travel		141,050		0		141,050
5455	Staff Development		134,554		0		134,554
5490	Miscellaneous Expenditures		8,500		0		8,500
Total Materials & Services			\$17,899,491		\$1,300,722		\$19,200,213
Total Capital Outlay			\$2,447,402		\$0		\$2,447,402
Total Debt Service			\$18,352		\$0		\$18,352
Total Interfund Transfers			\$3,510,962	0.00	\$0		\$3,510,962
<i>Contingency and Ending Balance</i>							
CONT	<i>Contingency</i>						
5999	Contingency						
	* General Contingency		1,887,005		(1,300,722)		586,283
	* Renewal and Replacement		295,000		0		295,000
	* Prior Year PERS Reserve		1,277,579		0		1,277,579
UNAPP	<i>Unappropriated Fund Balance</i>						
5990	Unappropriated Fund Balance						
	* Restricted Fund Balance (User Fees)		972,162		0		972,162
	* Ending Balance		11,486,755		1,330,058		12,816,813
	* Prior Year PERS Reserve		1,277,580		0		1,277,580
Total Contingency and Ending Balance			\$17,196,081		\$29,336		\$17,225,417
TOTAL REQUIREMENTS		186.00	\$57,901,339	0.00	\$1,330,058	186.00	\$59,231,397

Exhibit B
Ordinance 08-1189
Schedule of Appropriations

	<u>Current</u> <u>Appropriation</u>	<u>Revision</u>	<u>Revised</u> <u>Appropriation</u>
MERC FUND			
MERC	37,175,944	1,300,722	38,476,666
Non-Departmental			
Debt Service	18,352	0	18,352
Interfund Transfers	3,510,962	0	3,510,962
Contingency	3,459,584	(1,300,722)	2,158,862
Unappropriated Balance	13,736,497	1,330,058	15,066,555
Total Fund Requirements	\$57,901,339	\$1,330,058	\$59,231,397

All Other Appropriations Remain as Previously Adopted

STAFF REPORT

IN CONSIDERATION OF ORDINANCE #08-1189, AMENDING FY 2007-08 BUDGET AND APPROPRIATIONS, TRANSFERRING APPROPRIATIONS IN THE MERC FUND FOR OREGON CONVENTION CENTER OPERATIONS AND DECLARING AN EMERGENCY

Date: May 20, 2008

Prepared by: Cynthia Hill

BACKGROUND

This action, forwarded from the Metropolitan Exposition Recreation Commission via their Resolution Number 08-05, requests amended appropriation authority for the following purpose:

Oregon Convention Center Food and Beverage Sales

The Oregon Convention Center is experiencing food and beverage sales greater than original estimates; the current revenue estimate is \$8.9 million, an increase of \$1,330,058 over the adopted budget.

The current estimated annual food and beverage cost is \$7.0 million, an increase of \$1.3 million over the adopted budget, primarily as a result of increased sales, although cost of goods is also up due to higher fuel prices, inflation and the transition to new catering prices.

Oregon budget law does not allow the recognition and direct appropriation of this revenue without the benefit of a supplemental budget. This action transfers \$1,300,722 from the General Contingency to materials and services to provide for the needed increase in food and beverage expense, an amount more than offset by increased revenue. Revenue in this action is shown as an increase in ending unappropriated fund balance.

ANALYSIS/INFORMATION

- 1. Known Opposition:** None known.
- 2. Legal Antecedents:** ORS 294.450 provides for transfers of appropriations within a fund, including transfers from contingency, if such transfers are authorized by official resolution or ordinance of the governing body for the local jurisdiction.
- 3. Anticipated Effects:** This action provides appropriation authority necessary for MERC to meet its service demands.
- 4. Budget Impacts:** This action transfers \$1,300,722 from contingency in the MERC Fund to provide for increased food and beverage services at the Oregon Convention Center. Additional revenue received over budget estimates will more than offset the transfer; positive cash flow to the ending balance is projected at \$29,336.

RECOMMENDED ACTION

The Chief Operating Officer recommends adoption of this Ordinance.

Attachments:

MERC Resolution 08-05 and MERC Staff Report

METROPOLITAN EXPOSITION RECREATION COMMISSION

Resolution No. 08-05

For the purpose of approving and transmitting a budget amendment to the MERC Fund for fiscal year 2007-08.

WHEREAS, Metro Code 6.01.050 provides that the Commission shall annually prepare and approve an annual budget which shall, to the maximum extent permitted by law, consist of one commission-wide series of appropriations; and

WHEREAS, Metro Code 6.01.050(d) further provides that once the Commission's budget has been adopted by the Metro Council, any changes in the adopted appropriations must be ratified in advance by the Metro Council; and

WHEREAS, the Commission previously approved and transmitted to the Metro Council the fiscal year 2007-08 budgets for the MERC Operating Fund; and

BE IT THEREFORE RESOLVED, that the Metropolitan Exposition Recreation Commission approves a budget amendment to the MERC Fund as described in the attached Staff Report and Exhibit A, for the fiscal year beginning July 1, 2007 and ending June 30, 2008 for inclusion as part of the total Metro budget for this period.

Passed by the Commission on May 28, 2008

Approved as to Form:
Daniel B. Cooper, Metro Attorney

Chair – Janice Marquis

By: _____
Nathan A. Schwartz Sykes,
Senior Attorney

Secretary-Treasurer – Don Trotter

MERC Staff Report

Agenda Item/Issue: For the purpose of approving and transmitting a budget amendment to the MERC Fund for fiscal year 2007-08.

Resolution No.: 08-05

Presented By: Cynthia Hill

Date: May 28, 2008

Background and Analysis: Resolution 08-05 would approve the proposed budget amendment for submission to the Metro Council.

Oregon Convention Center Food and Beverage Sales

The Oregon Convention Center is experiencing food and beverage sales greater than original estimates. The current revenue estimate is \$8.9 million, an increase of \$1.3 million over the adopted budget. April had the greatest variance with an original forecast of \$550 thousand and actual sales totaling \$1.1 million. The current estimated food and beverage cost is \$7.0 million, an increase of \$1.3 million over the adopted budget.

The current projected food and beverage margin for fiscal year 2007-08 is 21. percent, down 3.3 percent from the original budget estimate of 24.3 percent. The change in the margin is a result of the increased number of smaller events requiring more labor than convention business; cost of goods is up due to higher fuel prices, inflation and the transition to new catering prices.

Oregon budget law does not allow the recognition and direct appropriation of this revenue without the benefit of a supplemental budget. This action transfers \$1,300,722 from the General Contingency to materials and services to provide for the needed increase in food and beverage expense.

<i>MERC Operating Fund</i>	
<i>Revenues</i>	
Food and Beverage Sales	\$1,330,058
<i>Expenditures</i>	
Costs - Food and Beverage Services	\$1,300,722
<i>Net Increase to Fund Balance</i>	29,336
<i>Fund Balance</i>	
General Contingency	(\$1,300,722)
Ending Balance	\$1,330,058

Fiscal Impact: This action increases material and services at the Oregon Convention Center for increased food and beverage services. The increase in expenditures will be more than offset by revenue generated.

Recommendation: Staff recommends that the Metropolitan Exposition Recreation Commission adopt Resolution 08-05

**Exhibit A Resolution 08-05
2007-08 FY Budget Amendment
MERC Fund Summary**

	<u>Expo</u>	<u>OCC</u>	<u>PCPA</u>	<u>Headquarter Hotel</u>	<u>Admin</u>	<u>Total</u>
<u>2006-07 Adopted Budget</u>						
Adopted Budget Net	207,891	(442,480)	(53,700)	(400,000)	(71,459)	(759,748)
Ending Fund Balance	5,789,337	8,143,112	7,045,383	-	612,888	21,590,720
<u>Resolution 08-05 May 28, 2008</u>						
Increase OCC Food & Beverage Revenue		1,330,058				1,330,058
Increase OCC Food & Beverage Goods & Services		(1,300,722)				(1,300,722)
Total Amendments	-	29,336	-	-	-	29,336
Budget Net with Amendments	207,891	(413,144)	(53,700)	(400,000)	(71,459)	(730,412)
Budget Net Headquarter Hotel		(400,000)		400,000		-
Ending Fund Balance, with Amendments	5,997,228	7,329,968	6,991,683	-	541,429	20,860,308

Agenda Item Number 5.1

Ordinance No. 08-1181A, Adopting the Annual Budget For Fiscal
2008-09 Making Appropriations, Levying Ad Valorem Taxes,
and Declaring an Emergency.

Second Reading

Metro Council Meeting
Thursday, June 12, 2008
Metro Council Chamber

BEFORE THE METRO COUNCIL

ADOPTING THE ANNUAL BUDGET FOR) ORDINANCE NO. 08-1181A
 FISCAL YEAR 2008-09, MAKING)
 APPROPRIATIONS, LEVYING AD VALOREM) Introduced by Michael Jordan, Chief
 TAXES, AND DECLARING AN EMERGENCY) Operating Officer, with the concurrence of
) Council President David Bragdon

WHEREAS, the Multnomah County Tax Supervising and Conservation Commission held its public hearing on the annual Metro budget for the fiscal year beginning July 1, 2008, and ending June 30, 2009; and

WHEREAS, recommendations from the Multnomah County Tax Supervising and Conservation Commission have been received by Metro (attached as Exhibit A and made a part of the Ordinance) and considered; now, therefore,

THE METRO COUNCIL ORDAINS AS FOLLOWS:

1. The "Fiscal Year 2008-09 Metro Budget," in the total amount of FOUR HUNDRED FIFTY SEVEN MILLION THREE-TWO HUNDRED NINETY-SEVEN-THIRTY FOUR THOUSAND NINE- TWO HUNDRED ELEVEN-TWENTY EIGHTDOLLARS (\$450,397,911,457,234,228), attached hereto as Exhibit B, and the Schedule of Appropriations, attached hereto as Exhibit C, are hereby adopted.

2. The Metro Council does hereby levy ad valorem taxes, as provided in the budget adopted by Section 1 of this Ordinance, at the rate of \$0.0966 per ONE THOUSAND DOLLARS (\$1,000) of assessed value for operations and in the amount of THIRTY FIVE MILLION FOUR HUNDRED SIXTY FOUR THOUSAND ONE HUNDRED FIFTY ONE DOLLARS (\$35,464,151) for general obligation bond debt, said taxes to be levied upon taxable properties within the Metro District for the fiscal year 2008-09. The following allocation and categorization subject to the limits of Section 11b, Article XI of the Oregon Constitution constitute the above aggregate levy.

SUMMARY OF AD VALOREM TAX LEVY

	Subject to the General Government <u>Limitation</u>	Excluded from <u>the Limitation</u>
Operating Tax Rate Levy	\$0.0966/\$1,000	
General Obligation Bond Levy		\$35,464,151

3. In accordance with Section 2.02.040 of the Metro Code, the Metro Council hereby authorizes positions and expenditures in accordance with the Annual Budget adopted by Section 1 of this Ordinance, and hereby appropriates funds for the fiscal year beginning July 1, 2008, from the funds and for the purposes listed in the Schedule of Appropriations, Exhibit C.

4. The General Renewal & Replacement Fund is hereby created for the purpose of accounting for renewal and replacement projects and reserves for Metro facilities. Major revenue sources for the fund include but are not limited to grants, donations, contributions from the General Fund, and other revenues or contributions identified for renewal and replacement purpose. In the event of the elimination of this fund, the fund balance shall revert to any fund(s) designated for similar purpose.

5. The Chief Financial Officer shall make the filings as required by ORS 294.555 and ORS 310.060, or as requested by the Assessor's Office of Clackamas, Multnomah, and Washington Counties.

6. This Ordinance being necessary for the health, safety, or welfare of the Metro area, for the reason that the new fiscal year begins July 1, 2008, and Oregon Budget Law requires the adoption of a budget prior to the beginning of the fiscal year, an emergency is declared to exist and the Ordinance takes effect upon passage.

ADOPTED by the Metro Council on this ~~19~~26th day of June 2008.

David Bragdon, Council President

ATTEST:

Approved as to Form:

Chris Billington, Recording Secretary

Daniel B. Cooper, Metro Attorney

STAFF REPORT

CONSIDERATION OF ORDINANCE NO. 08-1181 ADOPTING THE ANNUAL BUDGET FOR FISCAL YEAR 2008-09, MAKING APPROPRIATIONS AND LEVYING AD VALOREM TAXES, AND DECLARING AN EMERGENCY

Date: April 3, 2008

Presented by: Michael Jordan
Chief Operating Officer

BACKGROUND

I am forwarding to the Metro Council for consideration and approval my proposed budget for fiscal year 2008-09.

Metro Council action, through Ordinance No. 08-1181 is the final step in the process for the adoption of Metro's operating financial plan for the forthcoming fiscal year. Final action by the Metro Council to adopt this plan must be completed by June 30, 2008.

Once the budget plan for fiscal year 2008-09 is approved by the Metro Council, the number of funds and their total dollar amount and the maximum tax levy cannot be amended without review and certification by the Tax Supervising and Conservation Commission. Adjustments, if any, by the Metro Council to increase the level of expenditures in a fund are limited to no more than 10 percent of the total value of any fund's expenditures in the period between Metro Council approval in early May 2008 and adoption in June 2008.

Exhibit A to this Ordinance will be available subsequent to the Tax Supervising and Conservation Commission hearing June 5, 2008. Exhibits B and C of the Ordinance will be available at the public hearing on April 3, 2008.

ANALYSIS/INFORMATION

1. **Known Opposition** – Metro Council hearings will be held on the Proposed Budget during the month of April 2008. Several opportunities for public comments will be provided. Opposition to any portion of the budget will be identified during that time.
2. **Legal Antecedents** – The preparation, review and adoption of Metro's annual budget is subject to the requirements of Oregon Budget Law, ORS Chapter 294. Oregon Revised Statutes 294.635 requires that Metro prepare and submit its approved budget to the Tax Supervising and Conservation Commission by May 15, 2008. The Commission will conduct a hearing on June 5, 2008 for the purpose of receiving information from the public regarding the Metro Council's approved budget. Following the hearing, the Commission will certify the budget to the Metro Council for adoption and may provide recommendations to the Metro Council regarding any aspect of the budget.
3. **Anticipated Effects** – Adoption of this ordinance will put into effect the annual FY 2008-09 budget, effective July 1, 2008.
4. **Budget Impacts** – The total amount of the proposed FY 2008-09 annual budget is \$450,397,911 and 749.13 FTE.

RECOMMENDED ACTION

The Chief Operating Officer recommends adoption of Ordinance No. 08-1181

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Agenda Item Number 6.1

Resolution No. 08-3950, For the Purpose of Designating Council Projects and Confirming Lead Councilor and Council Liaison for Employment and Economic Trends Work.

Metro Council Meeting
Thursday, June 12, 2008
Metro Council Chamber

BEFORE THE METRO COUNCIL

FOR THE PURPOSE OF DESIGNATING) Resolution No. 08-3950
COUNCIL PROJECTS AND CONFIRMING)
LEAD COUNCILOR AND COUNCIL) Introduced by Councilors Rod Park and
LIAISON FOR EMPLOYMENT AND) Carl Hosticka
ECONOMIC TRENDS WORK)

WHEREAS, the development and/or implementation of certain Metro Council projects have policy implications that require the attention of the Metro Council; and

WHEREAS, some projects with policy implications are of a scope and complexity that, for purposes of efficiency, benefit from the focused attention of a subset of the Council and are called "Council Projects"; and

WHEREAS, members of the Council have identified such projects; and

WHEREAS, the projects identified have been defined and put forth in the form of project proposal, included in Exhibit A; and

WHEREAS, the Council President, working with members of the council, has designated specific councilors to play lead and/or liaison roles on projects as specified in Exhibit A:

Now therefore

BE IT RESOLVED:

- 1. The Council confirms the project proposal, including the designation of projects, project definitions, lead councilor assignments, and councilor liaison assignment as specified in Exhibit A.

ADOPTED by the Metro Council this _____ day of _____, 2008.

David Bragdon, Council President

Approved as to Form:

Daniel B. Cooper, Metro Attorney

Metro Council Project Proposal May 20, 2008

- 1) **Project Title:** Economic and Employment Trends Work

- 2) **Lead Councilor:** Rod Park

- 3) **Council Liaisons:** Carl Hosticka

- 4) **Project Begin Date:** May 14, 2008

- 5) **Estimated Date of Completion:** June 2009

- 6) **Project Description**

Metro's Making the Greatest Place initiative is an effort to develop policies tools and investments that support vibrant communities across the region. The employment sector is a key component of vibrant communities. Decisions over the next few years will affect the location, type and physical site configuration of future jobs. We need to better understand the trends facing the region, the choices and trade-offs these trends present and the tools that can be used to support or redirect the employment patterns to support economic opportunity and a prosperous region.

Data from the last 10 years show that:

- Though job growth has been strong in designated employment and industrial areas, job growth has not occurred in the regional centers and corridors as expected – we need to better understand what types of investments have worked to locate jobs in centers and corridors.
- Employment development patterns continue to be some of the lowest density uses – we need to understand what factors can contribute to site

development patterns that use resources more efficiently and how to encourage such development.

- Providing the resources needed for the 20 year estimates of demand has left designated employment land underutilized and subject to pressures for rezoning.
- The current planning horizon of 20 years does not allow for speedy and effective provision of the needs that vary greatly in the 3 – 5 year horizon, raising the need to explore strategies that can be more responsive, opportunistic and successful.
- The 50-year horizon for the Urban Reserves calls for a forecast that is more general than the forecast for the 20 year yet specific enough to inform the urban and rural reserve designations.
- Coordination between regional and local demand and capacity estimates has not been aligned for all industry sectors, resulting in different expectations and the need for a new coordination approach.
- Performance measures can be helpful to track progress on the employment strategies and we need to better determine what the best indicators are to use in this tracking.
- There is need to develop a new 20 year growth forecast that reflects the trends and ranges facing the region.
- Multiple stakeholders are engaged in estimates of economic and employment trends, demand and capacity, requiring review processes beyond those offered in the MPAC and JPACT forum.

The foregoing challenges are the basis of this work effort. Following are the principles that will guide this work program.

1. *Policies and tools should attract employment concentrations in centers and corridors to support efficient use of land and maximize transportation modes.*
2. *Designated Employment, Industrial, and Regionally Significant Industrial Areas remain a focal point and resource for meeting the region's employment forecasts.*
3. *In all employment areas, use of public and private investments should encourage more efficient building design and better orientation to support transit, walking and biking.*
4. *Tools that support workforce access and increase market share for employees are important, as are placemaking activities that support quality environments for the workforce.*
5. *Priorities are highest for tools that support sustainable businesses.*
6. *The planning horizon needs to be consistent with the level of certainty of the employment analysis -- the planning horizons in the 5-10 year can focus on*

opportunities, 20 year on regional capacity and 50 year on urban reserve capacity.

7. *Range forecasts will be used to articulate the factors and trends that affect employment projections*

7) Policy Questions

- What economic trends could the region face and which trends are priorities to support and accommodate?
- What is the planning horizon to plan for to support the desirable trends?
- What combination of investments is needed to encourage jobs in centers, corridors and employment lands?
- What essential economic, location, urban form and other attributes of demand and capacity of employment land should be considered to support desirable trends in the short, 20 year and 50 year time?
- How can we encourage more efficient use of parcels?
- What are the right performance measures for monitoring growth management and efficient use of resources?

8) Outcomes

Sustained economic competitiveness and prosperity through efficient and coordinated use of land, investments, transportation and other resources.

This work will produce:

- Trends (socio-economic, technological, real estate, and sustainable development) that can impact the economy of this region and trend priorities;
- Factors for use in local economic opportunity analysis to determine opportunities and barriers to accommodating trends and fostering economic prosperity;
- Sufficient characterization of demand and capacity attributes of employment land, job density determinants, and past and future absorption capacity of employment land to develop a new approach to defining capacity in the urban growth report;
- “Toolkit” that can make the use of employment land more efficient.
- Strategies for implementation
- Coordination between local Economic Opportunities Analysis as required by State statute and Goal 9 and regional forecasts of demand and capacity.

9) Connection to Council Goals and Objectives

The work involved in this effort are connected to the Council "Great Places" and "Economic Vitality" goals, and the following objectives:

- The region's centers and corridors are distinctive, attractive and efficient and while fully developed they are also continually and dynamically re-creating themselves.
- Land is available to meet the need for housing and employment
- The region's economy provides a plentiful supply of family wages jobs
- Access to jobs, services, centers and industrial areas is efficient

10) Resources Required / Budget Implications

Funding is available in the FY 07-08 budget to initiate this work and \$75,000 has been identified in the FY 0809 budget (including fund balance). Additional funding will be identified from a variety of sources, if needed, including contributions from local and state partners.