#### TAX SUPERVISING & CONSERVATION COMMISSION

Multnomah County, Oregon

1510 Portland Building
Portland, Oregon 97204

1120 S.W. Fifth Avenue 503/248-3054

June 26, 1990

District Council Metropolitan Service District 2000 S.W. First Portland, Oregon 97201

Dear Council Members:

Following a discussion and public hearing on June 14th, Metro's 1990-91 budget was certified with an objection regarding omitted revenues and overstated expenditures within the Debt Service Fund, resulting in a property tax levy in excess of needs. Revised resource and expenditure estimate sheets were filed by the Metro staff on June 25th. It is the Commission's understanding that the new estimates are to be submitted to the Council for its consideration when adopting the 1990-91 budget.

The Commission has reviewed and given careful consideration to the revised estimates. These estimates report \$878,000 of previously unreported revenue, a \$233,029 reduction in debt service expense, an \$811,029 reduction in revenue needs from property taxes and an \$862,131 reduction in the property tax

Also, the estimates allocate \$4,756 to short term loan interest expense. The need for this item, not included in the original budget, was identified during preliminary discussions with the Metro staff. It provides for the cost of temporarily using money from another Metro fund. As such, the revised estimate sheet must be amended to show the amount as a transfer payment to the fund providing the loan. In turn, the loaning fund budget must report the revenue transfer and rebalance accounts.

Aside from this adjustment the revised estimates were judged to be reasonable for the purpose stated. The original June 14th certification is amended as follows:

District	Cour	ncil	
Metropoli	tan	Service	District

June 26, 1990 Page 2

Budget	Esti	mates:
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Debt	Servi	ce F	und		
A11 (	ther	Fund	s -	No	Change
Tot	-a1 R1	doet	Est	ima	tes

	\$223,147,757
217,455,723	
5,692,034	

Tax Levy:

Zoo Operating Fund - Tax Base	
Debt Service Fund - Not Subject to Limit	
Total Tax Levy	

\$ 5,100,000 5,348,927 \$ 10,448,927

Yours very truly,

TAX SUPERVISING & CONSERVATION COMMISSION

G. A. Gutjahr

Administrative Officer

GJG:pj

## EXHIBIT B ORDINANCE NO. 90-340A REVISIONS TO THE FY 1990-91 APPROVED BUDGET

FISCAL YEAR 1990-91		APPROVED	REVISION		ADOPTED	
ACCOUNT	# DESCRIPTION	FTE AMOUNT	FTE	AMOUNT	FTE	AMOUNT
SOLID WASTE	REVENUE FUND					
	Resources					
	Fund Balance					
	* Construction Account	11,880,239				11,880,239
	* Reserve Account	2,850,000				2,850,000
341500	Documents & Publications	2,381				2,381
343111	Disposal Fees-Commercial	18,682,128				18,682,128
343115	Disposal Fees-Public	1,356,507				1,356,507
343121	User Fees-Commercial	17,266,430				17,266,430
343125	User Fees-Public	1,295,889				1,295,889
343131	Regional Transfer Charge-Commercial	3,136,994				3,136,994
343135	Regional Transfer Charge-Public	277,167	1.61			277,167
343151	Rehabilitation & Enhancement Fee-Commercial	120,382				120,382
343155	Rehabilitation & Enhancement Fee-Public	6,670				6,670
343161	Mitigation Fee-Commercial	126,473				126,473
343165	Mitigation Fee-Public	23,791				23,791
343171	Host Fees-Commercial	133,704				133,704
343175	Host Fees-Public	5,255				5,255
343211	DEQ - Orphan Site Account - Commercial	341,607				341,607
343215	DEQ - Orphan Site Account - Public	35,449				35,449
343221	DEQ - Promotional Program - Commercial	520,326		•		520,326
343225	DEQ - Promotional Program - Public	46,594				46,594
343180	Special Waste Fee	278,667				278,667
343200	Franchise Fees	1,143				1,143
343300	Salvage Revenue	6,000				6,000
343900	Tarp Sales	762				762
347220	Sublease Income	5,714				5,714
361100	Interest on Investments	3,215,617				3,215,617
363000	Finance Charge	50,000				50,000
379000	Other Miscellaneous Revenue	8,817				8,817
391251	Trans. Resources from Conv. Ctr. Debt Srv. Fu			4,756		4,756
391530	Trans. Resources from S.W. Oper. Fund	7,892,751		607,249		8,500,000
391534	Trans. Resources from S.W. Capital Fund	2,389,061		1,300,939		3,690,000
391535	Trans. Resources from St. Johns Reserve Fund	26,375,520				26,375,520
393768	Trans. Direct Cost from Rehab. & Enhance.	4,483				4,483
	Total Resources	98,336,521		1,912,944		100,249,465

# EXHIBIT B ORDINANCE NO. 90-340A REVISIONS TO THE FY 1990-91 APPROVED BUDGET

FISCAL YEAR 1990-91			APPROVED	REVISION		ADOPTED	
ACCOUNT	# DESCRIPTION	FTE	AMOUNT	FTE	AMOUNT	FTE AMOUNT	
SOLID WASTE	REVENEUE GENERAL EXPENSES				×		
	Interfund Transfers						
	OPERATING ACCOUNT						
581610	Trans. Indirect Costs to Support Svs. Fun	d	1,475,534			1,475,534	
581513	Trans. Indirect Costs to Bldg. Fund		107,408	r.		107,408	
581615	Trans. Indirect Costs to Insurance Fund		46,267			46,267	
582513	Trans. Resources to Bldg. Fund		25,000			25,000	
582140	Trans. Resources to Transport. Plan. Fund		208,153			208,153	
582142	Trans. Resources to Plan. & Developmt Fun		1,092,112			1,092,112	
582768	Trans. Resources to Rehab. & Enhance. Fun	d	133,405			133,405	
583610 583615	Trans. Direct Costs to Supp. Sys. Fund		147,474			147,474	
202012	Trans. Direct Costs to Insurance Fund		500,000			500,000	
	Total Interfund Transfers		3,735,353		0	3,735,353	
	Contingency and Unappropriated Balance						
	OPERATING ACCOUNT		1,000,000			1,000,000	
	LANDFILL CLOSURE ACCOUNT		615,500			615,500	
	CONSTRUCTION ACCOUNT		16,430		i.	16,430	
	RENEWAL & REPLACEMENT ACCOUNT		26,100			26,100	
	GENERAL ACCOUNT		563,768			563,768	
599999	Contingency	18.	2,221,798		0	2,221,798	
	OPERATING ACCOUNT		2,509,582		497,005	3,006,587	
	LANDFILL CLOSURE ACCOUNT		22,755,062		,	22,755,062	
	CONSTRUCTION ACCOUNT		29,129			29,129	
	GENERAL ACCOUNT		1,729,746		1,300,939	3,030,685	
	RESERVE ACCOUNT		2,850,000			2,850,000	
599990	Unappropriated Fund Balance		29,873,519		1,797,944		
	Total Contingency and Unappropriated Balance		32,095,317		1,797,944	33,893,261	
	TOTAL REVENUE FUND EXPENDITURES	66.75	98,336,521	0.00	1,912,944	66.75 100,249,465	

## EXHIBIT B ORDINANCE NO. 90-340A REVISIONS TO THE FY 1990-91 APPROVED BUDGET

	FISCAL YEAR 1990-91	A	PPROVED	R	EVISION	A	DOPTED
ACCOUN	T # DESCRIPTION	FTE	AMOUNT	FTE	AMOUNT	FTE	AMOUNT
CONVENTION	CENTER PROJECT DEBT SERVICE FUND						
	Resources						
305000	Fund Balance		0		400,000		400,000
311110	Real Property Taxes-Current Year		5,625,063		(811,029)		4,814,034
311120	Real Property Taxes-Prior Year		300,000		100,000		400,000
361100	Interest on Investments		0		78,000		78,000
	Total Resources		5,925,063		(233,029)		5,692,034
	Requirements						
533110	General Obligation Bond-Principal		1,110,000		0		1,110,000
533120	General Obligation Bond-Interest		4,815,063		(237,785)		4,577,278
582531	Trans. Resources to S.W. Revenue Fund		0		4,756		4,756
	Total Requirements		5,925,063		(233,029)		5,692,034

### EXHIBIT C SCHEDULE OF APPROPRIATIONS FY 1990-91

	Adopted Budget
GENERAL FUND	
Council	
Personal Services	373,323
Materials & Services	308,570
Capital Outlay	3,800
Subtotal	685,693
Executive Management	
Personal Services	477,987
Materials & Services	126,816
Capital Outlay	4,400
Subtotal	609,203
General Expense	
Contingency	135,000
Interfund Transfers	_1,838,737
Subtotal	1,973,737
Unappropriated Balance	65,000
Total General Fund Requirements	3,333,633
SUPPORT SERVICES FUND	
Finance & Administration	
Personal Services	1,569,883
Materials & Services	940,004
Capital Outlay	59,511_
Subtotal	2,569,398
Personnel	
Personal Services	335,538
Materials & Services	28,050
Capital Outlay	5,436
Subtotal	369,024
Office of General Counsel	
Personal Services	296,913
Materials & Services	18,120
Capital Outlay	8,500
Subtotal	323,533

	Adopted Budget
Public Affairs	Budget
Personal Services	547,839
Materials & Services	98,661
Capital Outlay	12,768
Subtotal	659,268
	•
General Expense	
Contingency	150,000
Interfund Transfers Subtotal	275,899
Subtotal	425,899
Unappropriated Balance	30,000
Total Support Services Fund Requirements	4,377,122
BUILDING MANAGEMENT FUND	
Personal Services	83,279
Materials & Services	538,420
Capital Outlay	110,000
Contingency	50,000
Unappropriated Balance	25,000
Total Building Management Fund Requirements	806,699
INSURANCE FUND	
Materials & Services	453,600
Contingency	529,769
Unappropriated Balance	3,206,421
Total Insurance Fund Requirements	4,189,790
ZOO OPERATING FUND	1,105,750
Administration	
Personal Services	614,906
Materials & Services	314,718
Capital Outlay	7,679
Subtotal	937,303
Animal Management	
Personal Services	1 601 662
Materials & Services	1,691,662 343,187
Capital Outlay	14,500
Subtotal	2,049,349
	2,043,343

	Adopted Budget
Facilities Management Personal Services Materials & Services Capital Outlay Subtotal	1,419,748 1,355,570 453,846 3,229,164
Education Personal Services Materials & Services Capital Outlay Subtotal	610,453 297,859 39,050 947,362
Marketing Personal Services Materials & Services Capital Outlay Subtotal	165,773 315,887 5,950 487,610
Visitor Services Personal Services Materials & Services Capital Outlay Subtotal	1,141,257 1,118,888 64,051 2,324,196
General Expenses Interfund Transfers Contingency Subtotal	783,999 496,264 1,280,263
Unappropriated Balance	1,188,496
Total Zoo Operating Fund Requirements	12,443,743
ZOO CAPITAL FUND	
Personal Services Materials & Services Capital Outlay Contingency Unappropriated Balance	78,819 2,569 3,769,965 166,057 1,906,300
Total Zoo Capital Fund Requirements	5,923,710
SOLID WASTE REVENUE FUND	
Administration Personal Services Materials & Services Subtotal	334,895 118,826 453,721

	Adopted Budget
Budget and Finance	
Personal Services	320,065
Materials & Services	284,850
Subtotal	604,915
Operations	
Personal Services	747,200
Materials & Services	28,847,736
Subtotal	29,594,936
Engineering and Analysis	
Personal Services	428,843
Materials & Services	580,920
Subtotal	1,009,763
Waste Reduction	
Personal Services	633,075
Materials & Services	3,828,499
Subtotal	4,461,574
Debt Service Account	
Debt Service	1,360,427
Subtotal	1,360,427
Landfill Closure Account	
Capital Outlay	<u>6,155,000</u>
Subtotal	6,155,000
Construction Account	
Personal Services	61,247
Capital Outlay	12,350,000
Subtotal	12,411,247
Renewal & Replacement Account	
Capital Outlay	519,000_
Subtotal	519,000
General Account	
Capital Outlay	6,050,268
Subtotal	6,050,268
General Expense	
Contingency	2,221,798
Interfund Transfers	3,735,353
Subtotal	5,957,151
Unappropriated Balance	31,671,463
Total Solid Waste Revenue Fund Requirements	100,249,465
1	200/215/105

·	Adopted Budget
SOLID WASTE OPERATING FUND	
Interfund Transfers	8,500,000
Total Solid Waste Operating Fund Requirements	8,500,000
SOLID WASTE CAPITAL FUND	
Interfund Transfers	3,690,000
Total Solid Waste Capital Fund Requirements	3,690,000
ST. JOHNS RESERVE FUND	
Interfund Transfer	26,375,520
Total St. Johns Reserve Fund Requirements	26,375,520
REHABILITATION & ENHANCEMENT FUND	
Materials & Services Contingency Interfund Transfers Unappropriated Balance	551,900 4,483 20,000 1,652,019
Total Rehab. & Enhancement Fund Requirements	2,228,402
TRANSPORTATION PLANNING FUND	
Personal Services Materials & Services Capital Outlay Contingency Interfund Transfers Unappropriated Balance	1,436,787 2,412,056 75,785 92,479 594,497 18,844
Total Transportation Planning Fund Requirements	4,630,448
PLANNING & DEVELOPMENT FUND	
Urban Growth Management Personal Services Materials & Services Capital Outlay Subtotal	448,107 690,734 7,100 1,145,941

	Adopted Budget
Solid Waste Planning Personal Services Materials & Services Capital Outlay Subtotal	397,332 394,835 11,550 803,717
General Expenses Interfund Transfer Contingency Subtotal	346,328 171,281 517,609
Total Planning & Development Fund Requirements	2,467,267
CONVENTION CENTER PROJECT MANAGEMENT FUND	
Personal Services Materials & Services Interfund Transfers Contingency	53,219 221,635 50,032 1,637
Total Convention Center Project Management Fund Requirements	326,523
CONVENTION CENTER PROJECT CAPITAL FUND	
Pesonal Services Materials & Services Capital Outlay Interfund Transfers Contingency	130,129 58,089 13,319,030 167,500 4,004
Total Convention Center Project Capital Fund Requirements	13,678,752
CONVENTION CENTER PROJECT DEBT SERVICE FUND	
Debt Service Interfund Transfers	5,687,278 4,756
Total Convention Center Project Debt Service Fund Requirements	5,692,034

	Adopted Budget
METRO ERC MANAGEMENT POOL FUND	
Personal Services Materials & Services Contingency	764,509 152,216 95,000
Total Metro ERC Management Pool Fund Requirements	1,011,725
OREGON CONVENTION CENTER OPERATING FUND	
Personal Services Materials & Services Capital Outlay Contingency Interfund Transfers Unappropriated Balance	1,918,520 3,268,073 200,000 300,000 669,072 1,133,624
Total Oregon Convention Center Operating Fund Requirement	7,489,289
SPECTATOR FACILITIES OPERATING FUND	
Memorial Coliseum Personal Services Materials & Services Capital Outlay Subtotal	3,295,848 5,277,026 268,500 8,841,374
Civic Stadium Personal Services Materials & Services Capital Outlay Subtotal	516,945 1,150,196 21,700 1,688,841
Performing Arts Center Personal Services Materials & Services Capital Outlay Subtotal	2,701,759 1,074,060 312,575 4,088,394
General Expense Contingency Interfund Transfers Subtotal	665,000 1,076,203 1,741,203
Unappropriated Balance	2,005,453
Total Spectator Facilities Operating Fund Requirements	18,365,265

	Adopted Budget
PORTLAND CENTER FOR THE PERFORMING ARTS CAPITAL FUND	
Capital Outlay Contingency	965,000 105,468
Total Portland Center for the Performing Arts Center Capital Fund Requirements	1,070,468
TOTAL APPROPRIATIONS	226,849,855

approp1.prn 6/26/90



ECONOMIC DEVELOPMENT CORPORATION

June 6, 1990

Rena Cusma Executive Officer METRO 2000 SW First Avenue Portland, OR 97201-5398

RECEIVED METRO SERVICE DISTRICT DECUTIVE MANGEMENT

Dear Ms. Cusma:

The Tualatin Valley Economic Development Corporation's (TVEDC) stated objective is to provide private sector leadership and representation on major regional issues affecting economic vitality in the Tualatin Valley.

The corporation's board of directors believe that maintaining a high quality of life is an important part of a positive business environment. Therefore, the corporation is actively involved in the Tualatin River clean up process. The corporation and its board of directors lend support to the private and public sector alliance that has developed in response to the clean up program.

One program element of USA's Waste Water Facilities Plan is the reduction of the amount of pollutants users discharge into the waste water treatment system. TVEDC supports USA's and the Metropolitan Service District's efforts to ban phosphorus detergent, as one component in the basinwide effort to clean up the Tualatin River. This method of reducing pollutants is considered relatively painless to households and has been shown to significantly decrease the amount of phosphorus entering the system for treatment.

Enclosed is a copy of the adopted resolution in support of a phosphorus ban. If you have any questions please contact me at 620-1142.

Very truly yours,

May a. Weber Mary A. Weber

Program Manager

enc.



### TUALATIN VALLEY

ECONOMIC DEVELOPMENT CORPORATION

#### RESOLUTION

#### WHERE AS:

The Tualatin Valley Economic Development Corporation's stated objective is to provide private sector leadership and representation on major regional issues affecting economic development in the Tualatin Valley.

#### WHERE AS:

the board of directors of the Tualatin Valley Economic Development Corporation believe that maintaining a high quality of life in the Tualatin Valley is an important part of a positive business environment. The work of local agencies and the private sector to meet DEQ water quality standards for the Tualatin River Basin is one effort to insure a desirable environment. The board of directors support the private and public sector alliance that has developed in response to the Tualatin River clean up.

#### WHERE AS:

the Unified Sewerage Agency (USA) is the lead public agency responsible for storm water runoff and sewerage treatment in the urban area of the Tualatin River Basin. One of USA's Waste Water Facilities Plan program elements is the reduction of the amount of pollutants that users discharge into the waste water system. Two of the ways reduction can be achieved is through a phosphorus detergent ban and public education.

#### WHERE AS:

the board of directors support the concept of reducing the amount of pollutants that are discharged into the waste water system. In many areas it has been shown that a phosphorus detergent ban reduces the amount of phosphorus entering the waste water system by 20 to 60 percent. This reduction of phosphorus is considered relatively painless to households because in this region comparable and effective non-phosphate detergents are available to the consumer.

#### THEREFORE:

the board of directors support USA's and the Metropolitan Service District's efforts to ban phosphorus detergent as one component in the basin wide plan to clean up the Tualatin River.

May 1990

### CHURCH & DWIGHT CO., INC.

LOG TOYOT FUNDERED & DMIRH DEM

15014 NE 40TH STREET SUITE 201A REDMOND, WA 98052 PHONE (206) 869-2962 FAX (206) 869-1941

DOUG BEAHM Seattle Region Manager

## CHURCH & DWIGHT ENVIRONMENTAL STATEMENT For Portland, Oregon County Council Meeting

I appreciate the opportunity to share with you the importance that Church & Dwight attaches to the care and preservation of the environment.

Our environmental concern and involvement is an important part of our heritage and goes back to the last century when small trading cards of birds appeared in boxes of baking soda with the message "For the good of all, do not destroy the birds." This message was one of the first manifestations of wildlife conservation by a member of the corporate community.

For over 100 years we've been marketing ARM & HAMMER Baking Soda and ARM & HAMMER Super Washing Soda, both natural products which are recognized as safe and natural products for cleaning and deodorizing around the home.

Church & Dwight has also taken a leadership role in the area of environmentally compatible laundry detergents. Shortly after the first Earth Day 20 years ago, we introduced ARM & HAMMER Laundry Detergent, a product developed specifically with the environment in mind. Totay our laundry detergent is available in the Pacific Northwest and all other phosphate permitted areas with a minimal (.25%) level of phosphorus, while other detergents typically contain 5% or more. We are in the process of completing our conversion to a phosphate-free product, and

CONSUMER PRODUCTS



### CHURCH & DWIGHT CO., INC.

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Page 2 C&D Environmental Statement

this will be available to consumers everywhere by the end of the summer. This ARM & HAMMER Laundry Detergent, produced through an energy efficient process that uses no phosphates and only biodegradable surfactants, is proof that consumers' cleaning needs can be met without phosphates. Only 17 states have some form of phosphate ban, but we welcome and encourage other detergent manufacturers to follow us in providing phosphate-free products, not only in this region, but in all regions of the country.

In the Chemical Division of our company, research scientists have developed new technologies for using sodium bicarbonate to combat acid rain by reducing toxic emissions, to restore acidified lakes, to treat lead contaminated drinking water, and to remove paint as a safe, nontoxic industrial cleaning compound.

In order to improve the environment, it will be necessary for all of us to work together responsibly. That means government, consumer, and manufacturers. For our part, Church & Dwight will continue our positive and active role in the environmental area.



Box 3529 Portland, Oregon 97208 503/231-5000 TLX: 474-2039

June 28, 1990

Metro Council 2000 SW 1st Avenue Portland. OR 97201

ADOPTION OF THE SMITH AND BYBEE LAKES MANAGEMENT PLAN

The Smith and Bybee Lakes Management Plan has been developed over the last four years by a broadly representative advisory committee originally convened by the Port of Portland. Though the plan has evolved significantly, especially in the last year under the City's lead, its basic direction has remained constant through the years. The Smith and Bybee area is to be managed as a natural wildlife habitat area, with limited recreational access. The process of reaching that consensus, and maintaining it as the details of the Plan evolved, was a delicate one given the many individual and organizational, private and public interests involved.

Jim Sjulin from the City of Portland Parks Bureau and I testified at the June meeting of the Intergovernmental Relations Committee, and expressed our concern that the language changes proposed to the Policy and Actions sections of the Plan by Metro staff might jeopardize that delicate consensus. Specifically, we indicated that the role of the Management Committee and management of the Smith and Bybee Lakes Trust Fund were areas of the Plan that needed more careful consideration. I understand that the action to be taken tonight by the full Metro Council is adoption of the Management Plan in concept. In order to keep the process of Plan adoption and implementation on track, this is a very welcome action. The specific policy language still needs clarification, however, before the Plan can be considered in final, implementable form.

The Port's primary concerns parallel the City Parks Bureau's and those expressed by several individuals who have been active in developing the Management Plan over the last four years. Given the delicate balance of interests which has formed around this Plan, it is imperative that effective control over implementation of the Plan be held by the Management Committee, and not with any single agency.

Metro Council Page 2 June 28, 1990

Though management of the Trust Fund must reside with an elected body (either the Metro or City Council), the Management Committee should be the body to propose budgets, policy changes, and any other substantive action. Our other major area of concern is that there be no conflict of interest for any organization in implementing the Plan. In the case of Metro, the responsibilities for St. Johns Landfill closure could create a potential conflict with implementation of the Management Plan if the relationship between the two is not carefully considered.

As I mentioned previously, adoption of Resolution 90-1282 approving the Smith and Bybee Lakes Management Plan in concept is a most welcome step. Port staff is ready to work with staff from Metro and the City to finalize the Plan's policy language, and move as quickly as possible to final adoption so that we can all enjoy the results of its implementation.

Brian Campbell

Planning Manager

cc: Smith and Bybee Lakes Advisory Committee



### **METRO**

## Memorandum

2000 S.W. First Avenue Portland, OR 97201-5398 503 221-1646

#### MEMO

DATE:

July 25, 1990

TO:

Jessica Marlitt

FROM:

Richard Carson

RE:

Yard Debris Plan Public Process

The following public process was conducted in developing the regional yard debris plan:

- Public Hearing CSWC, June 19, 1990 0
- Public/Local Government Workshops Four were conducted. One 0 at Metro and one for each of the three counties.

Metro - April 18, 1990

Washington County - April 23, 1990 Multnomah County - April 25, 1990

Clackamas County - April 27, 1990

- Policy Committee, Technical Committee, Waste 0 Subcommittee. These groups met to develop the plan over the 14 month process. In addition, Metro mailed agendas for all these meetings to city managers, haulers, processors, recyclers and interested persons. Regular yard debris agenda mail-outs went to about 150 persons.
- Metro Planning News. The developing yard debris plan was featured in two issues of this newsletter. The plan recommendations were detailed in the June issue. newsletter is received by over 1,000 people and organizations including haulers, recyclers, local governments and interested persons.
- Media. Several area radio stations have conducted interviews with staff about the yard debris plan recommendations on the air. Channel 8 recently interviewed Metro's Public Affairs Director for a story.



June 27, 1990

Mr. Amha M. Hazen Contract Administrator Metro Service District 2000 S.W. 1st Portland, OR 97201-5398

Dear Amha:

As per my phone conversation on Wednesday, June 27, 1990, at 9:10 a.m., I am directing you to excise my affidavit from the June 22, 1990 letter and replace pages 2 and 4 with new pages 2 and 4 from Mr. Siefer.

Thank you in advance on this matter.

inccrely,

Ames E. Cason

President

HEN-NOK, Inc.

c/c Slayden Construction, Inc.

P.S. See enclosed letter to Dan Siefer, dated June 26th, 1990.



June 26, 1990

Mr. Dan Slefer SIEFER, YATES, WHITNEY & MILL 900 S. W. 5th Ave - #1516 Portland, OR. 97204

Dear Dan:

After several conversations I am writing to advise you to withdraw my affidavit and you are not authorized to utilize it in any way, directly or indirectly in your presentation.

Also, delete my name from your cover letter dated June 22, 1990 where it appears, specifically pages 2 and 4, and supply new pages 2 and 4 for inclusion with the Board packages.

Sincerely,

James E. Cason President PEN-NOR, INC.

JEC/sb

cc - Lynnia Woods
Allen, Kilmer, Schrader
Yazbeck & Chenoweth



## CITY OF PORTLAND BUREAU OF PARKS AND RECREATION

1120 S.W. 5TH, ROOM 502 PORTLAND, OREGON 97204-1976 (503) 796-5193

MIKE LINDBERG, Commissioner

CHARLES JORDAN, Superintendent

June 28, 1990

Rena Cusma, Executive Officer Metropolitan Service District 2000 S.W. 1st Avenue Portland, OR 97201

Dear Ms. Cusma:

The City of Portland Bureau of Parks and Recreation is pleased to endorse today's resolution adopting the <u>Smith and Bybee Lakes Management Plan</u> in concept. The Management Plan is the product of many people's efforts over several years and provides us all with an opportunity to protect and enhance what is surely one of the most significant natural areas in the region.

The Bureau of Parks and Recreation is looking forward to implementation of the Plan in cooperation with Metro. We are thankful for this opportunity to develop and manage the recreation services component at Smith-Bybee and to be able to do so with the consistent and reliable funding source which has been identified by the Plan. It is important that we commit to protecting the proposed Smith and Bybee Lakes Trust Fund from any misuse or misdirection. To this end we should strengthen the Plan by providing for both Metro and City approval of appropriations from the Trust Fund.

We should also take measures to insure that the use of the land is in step with the policies proposed by the Management Plan. Privately owned lands should be acquired as soon as possible from willing sellers. Public lands should be forever restricted from any use not specified in the Management Plan; when this is done, ownership by either the City or Metro is not an issue.

As you may know, the March 12th "Planning Commission Final Draft" with some minor additions (two memos) is recommended by the Portland Planning Commission. It is our intent to take the Smith and Bybee Lakes Management Plan to the Portland City Council this summer. We may propose at that time refinements in the Plan's language which provide clarification and which further insure the Plan's integrity. It is our hope that City, Metro, and Port staff, along with other members of the ad-hoc Smith and Bybee Lakes Advisory Committee submit together any needed language changes. Once adopted by Portland City Council, we would like to bring the Management Plan back to the Metro Council for adoption by

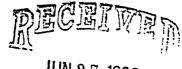
ordinance. We also expect that the Port Commission will adopt the Plan this summer.

I am attaching a letter received this week by the Planning Bureau from a private property owner in the Smith Lake area. The writer expresses her support of the Management Plan from the perspective of a private property owner, of one who grew up with the lakes, and of one who cares very much about the lakes' future.

Respectfully submitted,

Jim Sjulin, Supervisor Natural Resources Program

c: Charles Jordan, Supt. of Parks Mike Lindberg, City Commissioner 6553 4th Avenue NW Seattle WA 98117



JUN 27 1990

BUREAU DE PLANNING

OITY OF PORTLAND

21 June 1990

Planning Bureau Portland Building, Room 1002 1120 SW 5th Avenue Portland OR 97204

Dear Commissioners:

As an owner of property between Smith Lake and the Columbia Slough, I urge you to approve the Smith & Bybee Lakes Management Plan and facilitate steps to begin purchase of private property.

These lakes are close to my heart. Some of my earliest memories involve visiting our Shetland ponies at Grandpa's barn and a night-time ice skating party when Smith Lake froze one winter. A few years later we began water-skiing on Smith Lake every weekend from May through 4th of July. Because these lakes are close to my heart, I would like other children in St. Johns to have fond memories of the Lakes like I have. Having the City of Portland acquire the lakes in this manner seems an excellent way of preserving the lakes very much like I knew them.

There is very little that we can do with our property at the lakes because of regulations and our lack of capital. Therefore, currently the lakes are an economic drain in contrast to the traditional belief that my brother and I would eventually get a substantial return on Grandpa's investment.

Although I grew up being told the lakes would one day be dredged in and become industrial parks, my only attachment to that plan was the money it was supposed to bring. I am much more happy with the current plan to keep the lakes quiet and natural.

Again, I urge you to approve the Smith & Bybee Lakes Management Plan and facilitate steps to begin purchase of the private property. Thank you for your consideration.

Sincerely,

Terri Smith-Weller

Lew Amth (edler

1/2 Owner:

Tax Lot No. 29-37, Junction Addition J&K , Junction Addition 4, 71, 108, Section 6, 1N, 1E

### INTERGOVERNMENTAL RELATIONS COMMITTEE REPORT

ORDINANCE NO. 90-336, PROHIBITING THE SALE AND DISTRIBUTION OF LAUNDRY CLEANING AGENTS CONTAINING PHOSPHORUS WITHIN THE METROPOLITAN SERVICE DISTRICT BOUNDARIES

Date: May 25, 1990 Presented By: Councilor Ragsdale

<u>COMMITTEE RECOMMENDATION</u>: At the May 22, 1990, Intergovernmental Relations Committee meeting, Councilors Bauer, Devlin, McFarland and myself were present and voted unanimously to recommend Council adopt Ordinance No. 90-336 as amended. Councilor Gardner was excused.

COMMITTEE DISCUSSION/ISSUES: Planning and Development staff Larry Sprecher and Jim Morgan, and Legal Counsel Larry Shaw, presented Ordinance No. 90-336 which bans the sale and distribution of laundry detergents containing phosphates within the District. Staff provided a general overview, noting the following points:

- o Past water quality regulations on nutrients have concentrated on discharges and treatment but recent trends have focussed on problem sources in order to reduce treatment requirements. Chemical treatments may themselves have negative impacts on water quality, such as elevating suspended solids levels.
- o States with phosphate bans have experienced significant decreases in phosphorous, ranging from 22 to 60 percent reductions. Ordinance No. 90-336 is estimated to reduce phosphorous in the Metro area by at least 30 percent.
- o Any reduction in phosphorous would reap benefits by reducing potential treatment costs for the region's water bodies. Unified Sewerage Agency (USA) consultants estimate savings to the Agency, from the proposed phosphates ban, at \$390,000 by 1995 and \$540,000 as of the year 2000. Savings would come from less chemicals required to treat the water and reduced sludge removal costs.

The Committee held a public hearing and six people testified as follows:

- 1. Representative Ron Cease strongly supported the ordinance but questioned the exemptions list impact on the total sale of phosphorous containing products and the appropriateness of exempting products for sale outside of the Metro District. He felt this exemption represented a "double-standard" and recommended the Council reconsider the exemption.
- 2. Senator Dick Springer noted he served as co-chair on the Interim Committee on Environment and Hazardous Materials and water issues remain a priority of the Legislature. He stated his support for the general issues the ordinance addresses, especially on non-point source pollution and treatment costs for local jurisdictions. He urged Council adoption of the ordinance, noting this ban would provide a "test case" for the State to examine.
- 3. <u>John Jackson</u>, <u>Planning Division Manager</u>, <u>USA</u> reiterated USA's desire for the ban which would help the Agency meet its required January

Ord. No. 90-336 Committee Report Page 2

1993 waste load allocation levels at less cost. He stated USA's Facilities Plan will incorporate industrial pre-treatment requirements for phosphorous but Metro's ban is necessary to address household phosphorous sources. He noted the Department of Environmental Quality (DEQ) is examining potential water quality regulations for aluminum, which is used to strip phosphorous from the water, and the best way to avoid an aluminum problem is to reduce its use in treating phosphorous. He observed that the Metro region's eastern areas will face water quality problems similar to those in Washington County as their population continues to grow. Given the ordinance's definition section, Mr. Jackson said the exemption section was redundant and recommended its deletion. He said USA would be able to provide Metro annual data regarding the ban's effectiveness.

- 4. Paul Cosgrove, Lindsay, Hart, Neil & Weigler Lawyers, testified a phosphorous ban would not reduce phosphorous in the Tualatin River. Regarding USA's savings estimates, he stressed they were estimates and noted the \$390,000 figure worked out to represent \$.10 per person per month in USA's jurisdiction. He said the Tualatin River represented a cost issue, not a water quality issue and other alternatives should be examined, such as biological nutrient removal, use of wetlands, and the land application of treated water. He said the major goal was finding less chemically oriented means of treating water. In terms of USA's 1993 deadline to meet waste load allocation levels, he said the key is to have a plan in place with treatments identified to address the Tualatin's problems. Mr. Cosgrove distributed a recommended replacement ordinance (see Attachment A hereto).
- 5. Mary Halaburton, DEO said DEO will submit formaly written testimony supporting the ordinance. She noted the ban would not eliminate the need for other efforts to reduce phosphorous in the Tualatin but it would offer a complimentary piece to the plan. She said the ban is consistent with DEO's goal of pollution prevention because it would reduce phosphorous entering the Tualatin and thereby reduce water treatment costs.
- 6. Kathleen Woods, Chemist with Mt. Hood Chemical Corporation, said she only wanted to address exemption (g) [exempting from the ban cleaning agents "manufactured, stored, or distributed for use or sale outside the District."]. She said this exemption is important to maintain so businesses within the District can compete for laundry detergent contracts, which require phosphorous, outside of the District.

Following public testimony, the Committee reviewed the ordinance section by section and <u>directed Legal Counsel Larry Shaw to amend the ordinance as follows</u> for Council consideration:

A. <u>Delete the introductory "Whereas" clauses and incorporate points</u>
necessary to clarify legislative intent into the ordinance "Policy

Ord. No. 90-336 Committee Report Page 3

and Purpose" section. (Unanimous motion) The Committee questioned whether the "Whereas" clauses were necessary to establish findings or justifications for the ordinance. Mr. Shaw said there was no legal requirement for the "Whereas" statements and normally they were used to differentiate legislative findings from quasi-judicial language in the ordinance. Mr. Shaw suggested folding the first 3 to 4 "Whereas" statements into the ordinance "Policy and Purpose" section.

- B. Amend the ordinance effective date to be February 1, 1991. (3 to 1 vote on the motion, Ragsdale dissenting) The Committee noted most bans had a grace period to allow businesses and distributors to adjust their inventories and warehouses. I noted my preference for governments to not implement bans and asked Mr. Jackson with USA what the latest ordinance effective date could be and still remain practicable for USA's needs. Mr. Jackson responded the ban would have to be in place by February 1991. Mr. Cosgrove said other States provided at least a one year grace period because anything less poses problems for industries, in terms of changing distribution processes, etc.
- C. Amend the ordinance sunset clause to December 31, 1994. (3 to 1 vote on the motion, Ragsdale dissenting) Larry Shaw recommended the Committee retain a sunset clause for legal purposes, but the particular date was not a legal issue. Councilor Devlin's motion to change the sunset date to December 31, 1995, per USA's recommendation, failed. Councilor Bauer's motion to change the date to December 31, 1993 also failed. The 1993 date according to USA would not allow for adequate results to measure the Tualatin's compliance with the "Total Maximum Daily Load" (TMDL) standards.
- D. Rewrite the "Definition" and "Prohibition" sections to conform with the 1989 Pennsylvania statute (used as the model for the ordinance). Legal Counsel was directed to rewrite these sections to make them consistent with the Pennsylvania statute, thereby eliminating current redundant and cloudy language in the proposed ordinance. Mr. Shaw noted with the rewrite he would prepare a brief cover memo to summarize the changes.

The Committee also discussed the 8.7 percent phosphorous level for dishwashing detergents and staff noted little information was available about impacts. Staff cited results from New Hampshire a few years ago which indicated dishwashing detergents contributed approximately 15 percent of total phosphorous pollution from cleaning agents. The Committee decided not to reduce the 8.7 percent level since the benefits could not be determined and there is a lack of readily available substitute products.

#### June 28, 1990 Council Meeting Notes Page 7

#### 7. RESOLUTIONS

(Read the "referred from," item number, resolution number and complete title.)

#### REFERRED FROM FINANCE COMMITTEE

- 7.2 Resolution No. 90-1281, Revising Guidelines for Council Per Diem, Councilor Expense and General Council Materials and Services Account
- A. Have Councilor Van Bergen, chair of the Finance Committee, move to adopt the resolution.
- B. Have Councilor Van Bergen present the Finance Committee's report and recommendations.
- C. Discussion: Councilor comments and questions.
- D. Vote on the motion to adopt the resolution.
- E. Announce the results of the vote.

#### REFERRED FROM INTERGOVERNMENTAL RELATIONS COMMITTEE

- 7.3 Resolution No. 90-1261, Establishing a Park & Natural Areas Policy Advisory Committee
- A. Have Councilor Devlin, member of the Intergovernmental Relations Committee, move to adopt the resolution.
- B. Have Councilor Devlin present the Intergovernmental Relations Committee's report and recommendations.
- C. Discussion: Councilor comments and questions.
- D. Vote on the motion to adopt the resolution.
- E. Announce the results of the vote.

### June 28, 1990 Council Meeting Notes Page 8

#### 7. RESOLUTIONS

- 7.4 Resolution No. 90-1282, Approval in Concept of the Smith and Bybee Lakes Plan
- A. Have Councilor Devlin, member of the Intergovernmental Relations Committee, move to adopt the resolution.
- B. Have Councilor Devlin present the Intergovernmental Relations Committee's report and recommendations.
- C. Discussion: Councilor comments and questions.
- D. Vote on the motion to adopt the resolution.
- E. Announce the results of the vote.
  - 7.5 Resolution No. 90-1265, For the Purpose of Revising the Bylaws of the Water Resources Policy Alternatives Committee
- A. Have Councilor McFarland, member of the Intergovernmental Relations Committee, move to adopt the resolution.
- B. Have Councilor McFarland present the Intergovernmental Relations Committee's report and recommendations.
- C. Discussion: Councilor comments and questions.
- D. Vote on the motion to adopt the resolution.
- E. Announce the results of the vote.

### June 28, 1990 Council Meeting Notes Page 9

#### 7. RESOLUTIONS

#### REFERRED FROM SOLID WASTE COMMITTEE

- 7.6 Resolution No. 90-1290, Regional Yard Debris Plan for Submittal to the Department of Environmental Quality
- A. In introducing Resolution No. 90-1290, I want to highlight the purpose of this resolution is to submit Metro's <u>draft</u> yard debris plan to the State Department of Environmental Quality (DEQ). Metro is legally required to submit the Plan by July 1, 1990 after which DEQ will review the Plan and return it to Metro for final revisions. Metro will have 90 days to respond to DEQ's comments and adopt the final play by ordinance, ensuring at least 3 additional public hearings. I present this process summary because I believe tonight's action is not directed towards the final plan content, but simply forwards the plan to DEQ as required. Please note staff has distributed a memo from Planning and Development summarizing the public involvement process to date in developing the Yard Debris Plan.
- B. Have Councilor Wyers, member of the Solid Waste Committee, move to adopt the resolution.
- C. Have Councilor Wyers present the Solid Waste Committee's report and recommendations.
- D. Discussion: Councilor comments and questions.
- E. Vote on the motion to adopt the resolution.
- F. Announce the results of the vote.
  - 7.7 Resolution No. 90-1280, For the Purpose of Purchasing Computer Equipment for Use at Metro Solid Waste Disposal Sites

Announce that Resolution No. 90-1280 (For the Purpose of Purchasing Computer Equipment for Use at Metro Solid Waste Disposal Sites) has been removed from the agenda.

#### 7. RESOLUTIONS

#### BEFORE THE CONTRACT REVIEW BOARD OF THE METROPOLITAN SERVICE DISTRICT

#### REFERRED FROM CONVENTION & VISITOR FACILITIES COMMITTEE

- 7.8 Resolution No. 90-1273, For the Purpose of Authorizing Execution of a Contract for the CCTV System for the Oregon Convention Center to Other than the Apparent Low Bidder
- A. Announce in accordance with Metro Code Chapter 2.04.044(e), contracts awarded to any bidder other than the apparent low bidder must be approved by the Contract Review Board. Recess the Council, and convene the Contract Review Board.
- B. Have Councilor Knowles, chair of the Convention and Visitor Facilities Committee, present the committee's report and recommendations.
- C. Discussion: Councilor comments and questions.
- D. Vote on the motion to adopt the resolution.
- E. Announce the results of the vote.
  - 7.9 Resolution No. 90-1285, For the Purpose of Exempting Oregon Convention Center Follow-on Contract Items from Requirements of Metro Code Section 2.04.041(c) and 2.04.044
- A. Announce in accordance with Metro Code Chapter 2.04.041(c) and 2.04.044, this resolution is also a matter for the Contract Review Board to decide. Recess the Council, and convene the Contract Review Board.
- B. Have Councilor Knowles, chair of the Convention and Visitor Facilities Committee, present the committee's report and recommendations.
- C. Discussion: Councilor comments and questions.
- D. Vote on the motion to adopt the resolution.
- E. Announce the results of the vote.

#### June 28, 1990 Council Meeting Notes Page 11

#### 7. RESOLUTIONS

#### NON-REFERRED RESOLUTIONS

- 7.10 Metro South Modifications Project Bid Protest of Award to Emerick Construction Company -- Hearing and Council Action on Appeal
- A. Announce that pursuant to Metro Code Section 2.04.031, this matter comes before the Contract Review Board as an appeal of an Executive Officer's decision on a bid award protest. Mr. Cooper will give a short introduction for the Council concerning the subject matter and background of this appeal. Mr. Martin will then give a short report on behalf of the Executive Officer regarding the decision being appealed.

The Contract Review Board will then hear from the appellants, Robinson Construction Company, who will have 30 minutes to present their case. Then Emerick Construction Company will have 30 minutes to make its presentation to the Board. Robinson may reserve up to 10 minutes of its time for rebuttal.

The Board may then take additional testimony from those present who wish to be heard. Due to the hour and the length of this proceeding, additional testimony will be limited to three minutes per person.

The Board will then discuss and resolve the matter, and may ask questions of the Executive Officer's representatives or General Counsel.

A motion to uphold or reject the appeal would then be in order. Approval of a motion to uphold the appeal would disqualify Emerick's bid. Approval of a motion to reject the appeal would allow the Executive Officer to execute a contract with Emerick.

- B. Have Dan Cooper give an introduction.
- C. Have Bob Martin give his report.
- D. Have the appellants, Robinson Construction Company, present their case.
- E. Have Emerick Construction Company make their presentation to the Board.
- F. Councilor discussion/questions.
- G. Receive a motion to either uphold or reject the appeal.
- H. Vote on the motion.
- I. Announce the results of the vote.
- J. Adjourn the Contract Review Board and reconvene the Council.

June 28, 1990 Council Meeting Notes Page 12

- 8. COUNCILOR COMMUNICATIONS & COMMITTEE REPORTS
  - 8.1 Water Resources Management Work Plan
- A. Have Councilor McFarland present the report.
  ADJOURN the meeting!

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7.7 Resolution No. 90-1280, For the Purpose of Purchasing
Computer Equipment for Use at Metro Solid Waste Disposal
Sites

Removed from the agenda.

- 7.8 Resolution No. 90-1273, For the Purpose of Authorizing Execution of a Contract for the CCTV System for the Oregon Convention Center to Other than the Apparent Low Bidder
- 7.9 Resolution No. 90-1285, For the Purpose of Exempting Oregon Convention Center Follow-on Contract Items from Requirements of Metro Code Section 2.04.041(c) and 2.04.044
- 7.10 Metro South Modifications Project Bid Protest of Award to Emerick Construction Company Hearing and Council Action on Appeal

COUNCILOR COMMUNICATIONS & COMMITTEE REPORTS

8.1 Water Resources Management Work Plan

Removed from the agenda.

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#### NOTES FOR COUNCIL MEETING JUNE 28, 1990

#### CALL TO ORDER/ROLL CALL

- 1. INTRODUCTIONS
- 2. CITIZEN COMMUNICATIONS TO COUNCIL ON NON-AGENDA ITEMS
- 3. EXECUTIVE OFFICER COMMUNICATIONS
- 4. CONSENT AGENDA (Action Requested: Motion to Adopt the Recommendations Listed Below)
- A. Announce that the following items are on the Consent Agenda for consideration (read the number and title of each item, e.g. "Referred from the Intergovernmental Relations Committee, item number 4.1, Resolution No. 90-1268, Authorizing Federal Funds for a Section 16(b)(2) Special Transportation Project and Amending the Transportation Improvement Program.)

#### REFERRED FROM INTERGOVERNMENTAL RELATIONS COMMITTEE

- 4.1 Resolution No. 90-1268, Authorizing Federal Funds for a Section 16(b)(2) Special Transportation Project and Amending the Transportation Improvement Program
- 4.2 Resolution No. 90-1269, Amending the Functional Classification System and the Federal-Aid Urban (FAU) System
- 4.3 Resolution No. 90-1275, Transferring \$1,700,000 of Interstate Transfer Funds to the Hawthorn Bridge Project from the Scholls/Skyline Project
- B. Ask if any councilor wishes to remove an item from the Consent Agenda (it does not take a vote; if any councilor wishes to remove an item from the Consent Agenda, announce when at tonight's meeting it will be heard--after second readings of ordinances).
- C. Receive a motion to adopt the Consent Agenda.
- D. Vote on the motion.
- E. Announce the results of the vote.

## June 28, 1990 Council Meeting Notes Page 2

\*\*\*ANNOUNCE -- If there is anyone in the audience who would like to testify on an item on tonight's agenda, please fill out one of the testimony cards on the table by the entry and hand it to the Clerk. Remember to indicate which item you'd like to speak on and your name will be called when we reach that item on the agenda.

#### 5. ORDINANCES, FIRST READING

(Read only the item number and ordinance number.)

- 5.1 Ordinance No. 90-355, For the Purpose of Amending Metro Code Section 7.01.050 by Exempting Certain Payments to the Metro Washington Park Zoo from the Excise Tax
- A. Have the Clerk read the ordinance for a first time by title only.
- B. Announce that the ordinance has been referred to the Zoo Committee.

#### INTERGOVERNMENTAL RELATIONS COMMITTEE REPORT

RESOLUTION NO. 90-1268, AUTHORIZING FEDERAL FUNDS FOR A SECTION 16(b)(2) SPECIAL TRANSPORTATION PROJECT AND AMENDING THE TRANSPORTATION IMPROVEMENT PROGRAM

Date: June 15, 1990

Presented by: Councilor Devlin

COMMITTEE RECOMMENDATION: At the June 12, 1990 Intergovernmental Relations Committee meeting, Councilors McFarland, Ragsdale and myself voted unanimously to recommend Council adopt Resolution No. 90-1268. Councilors Bauer and Gardner were excused.

COMMITTEE DISCUSSION/ISSUES: Transportation Director Andy Cotugno presented the resolution which amends the Transportation Improvement Program (TIP) to allow Tri-Met to receive federal pass-through funds specifically designated for handicapped transportation facilities. Tri-Met has received one application from Volunteer Transportation Program to receive these designated Section 16(b)(2) funds from the Urban Mass Transportation Authority (UMTA).

As noted in the staff report, Section 16(b)(2) funds are for capital grants to private, nonprofit organizations to provide transportation services for elderly and handicapped persons. Tri-Met has reviewed the Volunteer Transportation Program application to fund 10 vehicle purchases and recommends approval so that services may be received by client groups not served by Tri-Met. The resolution approves the application for \$200,000 in available funds.

The Committee did not raise any questions or issues concerning the resolution.

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## BEFORE THE COUNCIL OF THE METROPOLITAN SERVICE DISTRICT

FOR THE PURPOSE OF AUTHORIZING )
FEDERAL FUNDS FOR A SECTION 16(b)(2) )
SPECIAL TRANSPORTATION PROJECT AND )
AMENDING THE TRANSPORTATION IMPROVE— )
MENT PROGRAM

RESOLUTION NO. 90-1268 Introduced by Rena Cusma, Executive Officer

WHEREAS, Section 16(b)(2) of the Urban Mass Transportation Act authorizes the Urban Mass Transportation Administration to make capital grants to private, nonprofit organizations to provide transportation services for elderly and handicapped persons; and

WHEREAS, Section 16(b)(2) funding will be made available only to nonprofit organizations serving specific client groups which cannot better be served by regular Tri-Met service to the elderly and handicapped community; and

WHEREAS, Tri-Met has determined that the applicant listed below can serve their client group more efficiently than could Tri-Met; and

WHEREAS, To comply with federal requirements the Transportation Improvement Program must be amended to include projects recommended for Urban Mass Transportation Administration 16(b)(2) funds; and

WHEREAS, The project described below was reviewed and found consistent with federal requirements and regional policies and objectives; now, therefore,

### BE IT RESOLVED:

1. That Federal 16(b)(2) funds be authorized for the purchase of special transportation vehicles for the following:

		<u>Federal</u>	Applicant	<u>Total</u>
Volunteer	Transportation			
Prog	ram	\$160,000	\$40,000	\$200,000
	2. That the Tra	ansportation	Improvemen	nt Program
and its Annual	Element be amende	ed to reflec	t this auth	norization.
	3. That the Cou	uncil of the	Metropoli	tan Service
District finds	the project to be	e in accorda	nce with th	ne region's
continuing, cod	operative, compreh	nensive plan	ning proces	ss and,
thereby, gives	affirmative Inter	governmenta	l Project I	Review
approval.				*
		•		· ·
ADOPT	TED by the Council	L of the Met	ropolitan S	Service
District this _	day of	, 199	0.	
•		•	•	
		Manya Gall	dom Desert	ding Office
		ranya COII	ier, Presid	ding Officer

DJU:mk 90-1268.RES 05-18-90 CONSIDERATION OF RESOLUTION NO. 90-1268 FOR THE PURPOSE OF AUTHORIZING FEDERAL FUNDS FOR A SECTION 16(b)(2) SPECIAL TRANSPORTATION PROJECT AND AMENDING THE TRANSPORTATION IMPROVEMENT PROGRAM

Date: May 18, 1990 Presented by: David Unsworth

#### PROPOSED ACTION

Recommend Council adoption of the attached Resolution which authorizes Federal 16(b)(2) funds to one private, nonprofit social service agency. These funds will be used for the purchase of passenger vehicles and related equipment to provide special transportation services in the Portland metropolitan area to specific client groups not served by Tri-Met. This Transportation Improvement Program (TIP) addition will allow the agency to apply for 16(b)(2) funding from the Urban Mass Transportation Administration (UMTA).

TPAC has reviewed this TIP amendment and recommends approval of Resolution No. 90-1268.

#### FACTUAL BACKGROUND AND ANALYSIS

Section 16(b)(2) authorizes UMTA to make capital grants to private, nonprofit organizations to provide transportation services for elderly and handicapped persons. Capital investments include purchase of conventional and paratransit vehicles and other equipment associated with providing local and regional (nonintercity) transportation services to the elderly and handicapped. Apportioned 16(b)(2) funds are not available for operating expenses. Transportation Improvement Programs and their Annual Elements must be amended to include new 16(b)(2) projects.

Section 16(b)(2) funding is only available to private, nonprofit organizations and, in the Metro region, only for use to serve specific client groups that cannot be served effectively by Tri-Met. Tri-Met has reviewed the application for 16(b)(2) funds and supports it on the basis that Tri-Met is unable to perform more efficiently the function these vehicles would provide.

## The one local provider submitting an application is:

Volunteer Transportation Program	3 station wagons 4 10-16 passenger	\$ 20,580
	vans	84,610
	2 10-16 passenger	
	buses	90,000
	1 wheelchair lift	4,460
	TDD	<u>350</u>
	Total	\$200,000





March 13, 1990

Mr. Andy Cotugno METRO 2000 SW 1st Portland, OR 97201

Dear Mr. Cotugno:

Tri-Met has reviewed Volunteer Transportation, Inc.'s public notice for the 1990 16(b)(2) program, and has determined that there is a need for the services and that Tri-Met is and will be, unable to perform the functions the vehicles and equipment would provide.

In view of this, and the fact that the volunteer programs in the tri-county area are working together and with Tri-Met, we strongly endorse their application. We are presently soliciting proposals for a company to provide scheduling, recordkeeping and maintenance services to both the Tri-Met Paratransit fleet and volunteer programs, thereby increasing coordination and cost effectiveness. We hope these efforts can be supported by the 16(b)(2) program.

Sincerely,

John R. Post

Assistant General Manager

JRP:PW:et

c: Dave Unsworth

Lee LaFontaine

Volunteer Transportation, Inc.



June 13, 1990

Ms. Rena Cusma, Executive Director Metropolitan Service District 2000 SW First Avenue Portland, Oregon 97201-5398

Reference:

Metro South Station Modifications Oregon City, Oregon

Dear Ms. Cusma,

I have reviewed a copy of a letter with no letterhead dated June 6, 1990 addressed to you and purporting to be a bid protest on behalf of Slayden Construction. I recognize that you have properly rejected that protest on the basis of untimeliness, and that the matter is therefore moot. However, the issues raised in that letter are so offensive and unfounded that I feel compelled to respond, lest Metro think less of this company because of them.

The letter is replete with innuendo, supposition and inaccuracies. Even the opening statement of "facts" is wrong and, while perhaps inconsequential on its face, it sets an inappropriate platform for the letter's later conclusions. Slayden's bid was not "approximately \$10,000 higher than Emerick's bid"; it was almost \$29,000 higher. It is not correct to say that the first four low bidders on March 21, 1990 "failed ... to make good faith efforts ..." As you know, neither Metro nor anyone else made such a determination.

On more direct matters, Slayden's letter makes much of our alleged "(failure) to acknowledge the bid, much less accept the bid, of Westlake Consultants, Inc." That allegation is repeated in the letter, and is supposedly supported by an attached Affidavit from Judi Haney, President of Westlake. In fact, despite assurances from Westlake that it would bid, no such bid was submitted or received. A careful review of Ms. Haney's affidavit, the foundation of Slayden's allegations, does not claim otherwise.

The other centerpiece of Slayden's challenge is an affidavit from Ed Marmolejo, who claims that our log of a telephone conversation with him is inaccurate. Here, unfortunately, we have a simple disagreement over what occurred during that telephone conversation. I have spoken with Joe Kennedy, our estimator who spoke with Mr. Marmolejo, and he stands by his log.

Ms. Rena Cusma Metropolitan Service District Page 2

Mr. Marmolejo's affidavit is more akin to a legal argument than a statement of fact, and it relies on his own telephone log. However, the affidavit is much more effusive than the log and it seems that Mr. Marmolejo now recalls a number of important statements that he chose not to include in his extensive contemporaneous notes. For instance, his notes do not record what he now remembers saying about his capability to provide his own bonding and his capability to perform "many different types of work". Similarly, they do not record that he "would be able to put together a bid in a very short time frame". On the other hand, the affidavit chides us for not further contacting him, while the log states that Mr. Marmolejo would attempt to call us again!

Obviously, I cannot speculate over Mr. Marmolejo's motivation for these unsupported allegations; however, there was absolutely no motivation imaginable for Mr. Kennedy to misstate himself in recording the telephone conversation.

Slayden's challenge then degenerates into absurdity. We are accused of seeking only technical compliance with the Code, while not truly attempting to garner DBE/WBE participation. In support of this proposition, we are taken to task for not sending letters to three DBE/WBE's who had bid previously. The logic of this criticism escapes us since we in fact received bids from, and intend to contract with, two of those firms. We called Apply-A-Line to secure its updated bid, and negotiated a revised scope of work with Brainard on which it in fact did bid. The challenge seems to be that we did not include these extraordinary actions as evidence of our good faith effort!

Similarly, Slayden claims that we should have abandoned all those DBE/MBE's who chose, for one reason or another, not to bid in March. We took the opposite view, namely that the optimum way to increase DBE/MBE participation was to include those very firms. This we did, and with some success.

We truly regret that, through an oversight, our summary did not record the bids we received from EDT Construction (although our telephone log shows that a bid was received, but was not low), McCalib Concrete Service, S & L Landscaping and Buffalo Welding. These bids had each been removed from our bid board for more detailed analysis in packages with other bids. Mr. Kennedy, who prepared our summary, was unfamiliar with that practice, and unfortunately failed to find and include those bids in the summary.

It is particularly unfortunate since we had taken especially active steps to involve EDT in the project. However, it is one thing to admit this oversight and it is another to say, as Slayden does, that S & L and McCalib were low bidders. (The fact that they were not low with Slayden either does nothing to deter those



Ms. Rena Cusma Metropolitan Service District Page 3

allegations). They were not low bidders and we are prepared to show the evidence. Consequently, there was no prejudice as a result of this oversight. The innuendo again concerns me, however, as it implies that we deliberately ignored low DBE/MBE bids. Our bidding process, while maintaining the effort to maximize DBE/WBE participation in accordance with the Code, is designed to prepare and submit the lowest possible bid to Metro. To suggest otherwise is both absurd on its face and offensive in its implication.

You may recall that I was an active participant in the Task Force that helped Metro revise and adopt the present DBE/MBE Code. You will find no one more committed than I to ensuring the proper application of the Code, and this company's efforts support that commitment. We look forward to proceeding with the contract at the earliest possible time.

Yours truly,

Kevin J. Spellman

President \

mmw

CC: Neil E. Saling, Acting Director - Finance & Administration Amha M. Hazen, Contracts Administrator Rob Smoot, Projects Manager - Solid Waste Monica Little, Legal Counsel Gwen Ware-Barett, Clerk of the Council



June 11, 1990

Rena Cusma
Executive Officer
Metro
2000 S.W. 1st Ave.
Portland, Oregon

#### Dear Rena:

I disagree that a decision on Tri-Met merging with Metro should be put off yet again until next year. Tri-Met has been in limbo as a quasi-governmental agency long enough! Tri-Met should be merged with Metro as soon as possible. Accountability to the public and to the many employees who are Tri-Met, service to the Tri-Counties, and modern-people oriented-participative management styles and practices, these should be the main concerns. The other mechanical details of transition will readily be worked out.

Metro and Tri-Met merging is logical, natural, and a necessary The people of the Tri-Counties need regionally planned marriage. mass transportation and traffic flow. Metro will better be able to provide for sound permanent financing and direction for mass transportation in the Tri-County areas. All of the questions and concerns could and would readily be answered and resolved by immediately bringing Tri-Met under the umbrella of Metro. Tri-Met, to be headed by a new, modern management, participative styles and practices, people oriented, strong of character, visionary General Manager (Leader) - answerable directly to the Metro Executive Officer and Metro Council. Mass transportation must be a Metro function for our citizens (customers) properly served, our environment properly and responsibly protected, for Tri-Met to fulfil its purpose and goals, and for the many people who are Tri-Met to be responsibly represented and compensated for their commitment to the vision and mission of Tri-Met.

Now is the time for transition. Now, before the legislature can put up roadblocks to unified, responsible and accountable mass transportation.

Concerns should not be for the advantages of merging to Tri-Met's management; a fragmented, self-serving, nepotistic, collection of fiefdoms practicing cronyism, and good old boy promotion and hiring practices! But, concerns should be for our, Tri-Met's customers, and the many people who are Tri-Met and unrepresented except by archaic adversarially positioned union and management structures, our environment, and for the livability within the Tri-Counties.

Act now, show the fiber of resolve, responsibility and accountability we the people expect from Metro. Help set Tri-Met on the proper path to ensure the fulfilling of its purpose.

Now is the time! "Never put off until tomorrow what you can do today." We the people who are Tri-Met (unrepresented and without voice) support you and long for a new order of fairness, honesty, integrity, accountability, change of every level of management, and responsibility a marriage with Metro will bring. Come and talk to the mechanics, helpers, cleaners, and drivers etc., of Tri-Met, about the need for change, about the current management "regime", about the waste, about the nepotism, about the good ole boy politics, about the cronyism, about the holding of high position without background experience or ability, about the fear to speak out.

We await a champion in the appointment of a new General Manager (Leader) who will make the changes required and, a marriage with Metro! This is especially imperative in light of Brian Clymer's attitude and position on Federal mass transportation funding!

These are my opinions respectfully and thoughtfully offered for your consideration and investigation.

Sincerely,

Gregory M. Barber

Gregory M. Barber

# Pregoman

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TUESDAY, JUNE 12, 1990

# et light rail on trac

The very health of the greater development of the light-rail system. Now, with backs to the wall, it is time Let's waste no more time in settling i to be straightforward, put out a on a bond measure to provide local money. The Metropolitan Service District ought to put it on the "November ballot, and the informatilevy of up to 10 years or bonds. The tional campaign should begin imme-

Twenty-year bonds for \$100 million are estimated to cost taxpayers. about 28 cents per \$1,000 of property value at the outset and taper off thereafter as new development helps to pay :: Arr

A vote no later than November is. from it help to pay for it. critical to construction of the west-"side line. There is no assurance the

ment in the May election was a the voters. heavy setback for the region in ... Even the confused May measure federal eyes. Now the metropolitan carried in the metropolitan area, area is; looking at a last chance to although it lost in other parts of the prove to federal authorities its state. The next measure will be interest in its own transportation regional only. iii system. idi. .

for transit as well as roads.

But the measure was not well-un-Portland community is riding on derstood. So much for creativity. measure the voters can readily grasp, and explain it to them.

> That boils down to either a serial serial levy has the advantage of costing less because bonds carry interest. But it might be seen as overloading the property tax.

Voters have understood the basic equity of bonds in spreading the cost of a capital project over a big part of the project's life so those who benefit

So let's go for bonds.

That leaves the question of which federal commitment to pay 75 per- agency should be responsible, Metro cent of the costs will still be honored or Tri-Met. Metro is the regional that late, but there is a near-certain- ' government, and Tri-Met ought to be ty that the huge federal contribution a part of it. Let's put up no more would not be available thereafter. roadblocks to a merger of the two would not be available thereafter. roadblocks to a merger of the two.

Surveys consistently show overwhelming support for light rail. What is needed is a financial plan that was the result of a whelming support with money. Local voters are now authorized to a sassess a motor vehicle fee on top of a bond measure ought to win voter the state's charge. The constitutional favor and send a clear signal to the amendment would have permitted those same voters to use the money for transit as well as roads. side light-rail back on track.

ankes kal mbo

# Metro may take over Tri-Met this year

☐ The regional government says the time is ripe to assume responsibility for the transit district and cure its problems

By JAMES MAYER

of The Oregonian staff

The Metro Council wants to take over Tri-Met by the end of the year.

"It's past time not only to take a close. look at it, but also to do something about it." said Councilor Jim Gardner.

The regional government has the power to put itself in the driver's seat by a simple majority vote of the 12-member council. The Oregon Legislature provided for the creation of both agencies in 1969 with laws that said Metro could assume the functions of the transit district by an order.

The idea has surfaced — and sunk several times since. The last serious attempt was in 1983.

But Metro councilors say the time is ripe to try again.

At a recent council retreat, the talk was not about whether to take over Tri-Met but how to make it happen. Only George Van. Bergen, Metro councilor from Clackamas County, said he was against the idea, although several councilors worried about the added workload.

The advantages of merging the agencies, which would add about \$200 million to Mebe more political than operational.

Gardner and other Metro councilors believe a merger would make Tri-Met more accountable to elected officials and would streamline decisions by placing transit planning and operations under the same roof.

Also, rapid growth adds urgency to the issue as the region struggles with such questions as the right balance of highways, light rail and bus service - and who will pay for a vastly expanded system.

The probable need to ask voters for more taxes raises the political question of which agency is most liked — or perhaps least disliked — by the public.

"I don't think Metro enjoys the same reputation, frankly, that Tri-Met does right tro's \$223 million annual budget, appear to \_\_ now," said Nita Brueggeman, a Tri-Met 

■ TUNNEL FAVORED: Consultants say a West Hills tunnel would be the best choice for westside light rail. Page C5

board member.

"In my district, there is deep disatisfaction with Tri-Met," said Metro Councilor Larry Bauer, who represents eastern Washington County.

Metro councilors cite two other reasons for acting this year.

First, Jim Cowen, the Tri-Met general manager and longtime foe of a merger with Metro, is retiring this summer, opening a rare window of change at the transit agency.

> Please turn to TRI-MET, Page C12

#### ■Continued from Page C1

And councilors worry that the Legislature could put up roadblocks in the 1991 session. A bill aimed at easing some of the technical difficulties of a merger failed to pass in the last session.
"Theoretically, it would be neat,

tidy, but I'm not sure it's necessary," said Tri-Met board member

cation that association with Metro said Certainly, the third one is would be beneficial from Tri-Met's Tri-Met is run by a board of direcpoint of view," Robertson said; "that is tors appointed by the governor. it would somehow add to the Nobody votes for governor based agency's credibility, or lead to on his or her Tri-Met appointimproved transit or an improved ments, Gardner said

any advantage for Tri-Met in the sea of bureacracy" at Metro. So far this time around, no one at Also, the merger could be costly. Metro has asked Tri-Met what it in a report to the council, Metro

k of the company of t

Metro councilors have informally agreed to hold hearings soon on a resolution setting up a task force to build political support for the idea. said Councilor David Knowles.

Knowles said Metro would have to show it can do the job better or cheaper, or with more accountabili-

Bill Robertson, "It's sheer speculation about "What I'd like to see is some indic," whether the first two are true," he

transportation system." Gary Conkling, a Tri-Met board Dick Feeney, Tri-Met's director of member from Washington County, intergovernmental affairs, said studing questioned whether the agency ies of the idea had failed to uncover! would be more accountable if 'lost

thinks about the idea. A strong Dan Cooper said the agency "There's been no letter, no could face "short-term financial cost approach, no meetings," Feeney increases" because of added pension

costs. Also, Cooper said refinancing of Tri-Met's bonds would involve some costs.

Other issues abound. Would Metro assume Tri-Met's larger boundaries? Should the transit system be operated by a commission similar to the Metropolitan Exposition-Recreation Commission, or by a Metro department, head? Could Metro apply its excise tax to transit fares? What role would the Tri-Met general manager play?

Cooper said Metro would have to re-enact all Tri-Met ordinances; including the payroll tax, exposing them to referral by the voters.

Rena Cusma, Metro executive officer, has said she favors a merger with Tri-Met. But given the complexities involved, Cusma believes the issue should be taken up next year. after voters act on a November ballot measure giving Metro home rule powers.

If the measure is approved a

charter commission will revisit the agency's organization and mission.

ROOM 114, PIONEER COURTHOUSE PORTLAND, OR 97204

## United States Senate

WASHINGTON, DC

June 7, 1990

Gregory M. Barber Post Office Box 1293 Gresham, Oregon 97030

Dear Mr. Barber:

Thank you for your letter regarding the replacement of General Manager Jim Cowan of Tri-Met due his imminent retirement.

I appreciate your thoughts on the requirements for the position. However, because Tri-Met is a local transit agency, as a U.S. Senator, I have no role in this selection process. I suggest that if you have not done so, you share your views with the members of the Tri-Met Board of Directors, who will be conducting the search for Mr. Cowan's successor. I am confident that your views will be given every consideration.

Thank you again for taking the time to write. Please don't hesitate to do so again on any matters of a federal nature of interest to you.

Kindest regards.

Sincerely,

Mark O. Hatfield

United States Senator

MOH:sl



June 13, 1990

Ms. Rena Cusma, Executive Director Metropolitan Service District 2000 SW First Avenue Portland, Oregon 97201-5398

Reference:

Metro South Station Modifications Oregon City, Oregon

Dear Ms. Cusma,

I have reviewed a copy of a letter with no letterhead dated June 6, 1990 addressed to you and purporting to be a bid protest on behalf of Slayden Construction. I recognize that you have properly rejected that protest on the basis of untimeliness, and that the matter is therefore moot. However, the issues raised in that letter are so offensive and unfounded that I feel compelled to respond, lest Metro think less of this company because of them.

The letter is replete with innuendo, supposition and inaccuracies. Even the opening statement of "facts" is wrong and, while perhaps inconsequential on its face, it sets an inappropriate platform for the letter's later conclusions. Slayden's bid was not "approximately \$10,000 higher than Emerick's bid"; it was almost \$29,000 higher. It is not correct to say that the first four low bidders on March 21, 1990 "failed ... to make good faith efforts ..." As you know, neither Metro nor anyone else made such a determination.

On more direct matters, Slayden's letter makes much of our alleged "(failure) to acknowledge the bid, much less accept the bid, of Westlake Consultants, Inc." That allegation is repeated in the letter, and is supposedly supported by an attached Affidavit from Judi Haney, President of Westlake. In fact, despite assurances from Westlake that it would bid, no such bid was submitted or received. A careful review of Ms. Haney's affidavit, the foundation of Slayden's allegations, does not claim otherwise.

The other centerpiece of Slayden's challenge is an affidavit from Ed Marmolejo, who claims that our log of a telephone conversation with him is inaccurate. Here, unfortunately, we have a simple disagreement over what occurred during that telephone conversation. I have spoken with Joe Kennedy, our estimator who spoke with Mr. Marmolejo, and he stands by his log.

Ms. Rena Cusma Metropolitan Service District Page 2

Mr. Marmolejo's affidavit is more akin to a legal argument than a statement of fact, and it relies on his own telephone log. However, the affidavit is much more effusive than the log and it seems that Mr. Marmolejo now recalls a number of important statements that he chose not to include in his extensive contemporaneous notes. For instance, his notes do not record what he now remembers saying about his capability to provide his own bonding and his capability to perform "many different types of work". Similarly, they do not record that he "would be able to put together a bid in a very short time frame". On the other hand, the affidavit chides us for not further contacting him, while the log states that Mr. Marmolejo would attempt to call us again!

Obviously, I cannot speculate over Mr. Marmolejo's motivation for these unsupported allegations; however, there was absolutely no motivation imaginable for Mr. Kennedy to misstate himself in recording the telephone conversation.

Slayden's challenge then degenerates into absurdity. We are accused of seeking only technical compliance with the Code, while not truly attempting to garner DBE/WBE participation. In support of this proposition, we are taken to task for not sending letters to three DBE/WBE's who had bid previously. The logic of this criticism escapes us since we in fact received bids from, and intend to contract with, two of those firms. We called Apply-A-Line to secure its updated bid, and negotiated a revised scope of work with Brainard on which it in fact did bid. The challenge seems to be that we did not include these extraordinary actions as evidence of our good faith effort!

Similarly, Slayden claims that we should have abandoned all those DBE/MBE's who chose, for one reason or another, not to bid in March. We took the opposite view, namely that the optimum way to increase DBE/MBE participation was to include those very firms. This we did, and with some success.

We truly regret that, through an oversight, our summary did not record the bids we received from EDT Construction (although our telephone log shows that a bid was received, but was not low), McCalib Concrete Service, S & L Landscaping and Buffalo Welding. These bids had each been removed from our bid board for more detailed analysis in packages with other bids. Mr. Kennedy, who prepared our summary, was unfamiliar with that practice, and unfortunately failed to find and include those bids in the summary.

It is particularly unfortunate since we had taken especially active steps to involve EDT in the project. However, it is one thing to admit this oversight and it is another to say, as Slayden does, that S & L and McCalib were low bidders. (The fact that they were not low with Slayden either does nothing to deter those



Ms. Rena Cusma Metropolitan Service District Page 3

allegations). They were not low bidders and we are prepared to show the evidence. Consequently, there was no prejudice as a result of this oversight. The innuendo again concerns me, however, as it implies that we deliberately ignored low DBE/MBE bids. Our bidding process, while maintaining the effort to maximize DBE/WBE participation in accordance with the Code, is designed to prepare and submit the lowest possible bid to Metro. To suggest otherwise is both absurd on its face and offensive in its implication.

You may recall that I was an active participant in the Task Force that helped Metro revise and adopt the present DBE/MBE Code. You will find no one more committed than I to ensuring the proper application of the Code, and this company's efforts support that commitment. We look forward to proceeding with the contract at the earliest possible time.

Yours truly,

Kevin J. Spellman

President\

mmw

cc: Neil E. Saling, Acting Director - Finance & Administration Amha M. Hazen, Contracts Administrator Rob Smoot, Projects Manager - Solid Waste Monica Little, Legal Counsel Gwen Ware-Barett, Clerk of the Council





## **METRO**

2000 SW First Avenue Portland, OR 97201-5398 (503) 221-1646 Fax 241-7417

#### CERTIFIED MAIL - RETURN RECEIPT REQUESTED

June 7, 1990

Mr. Randy S. Robinson Robinson Construction Company 7320 S.W. Hunziker, Ste #300 Tigard, Oregon 97223

Dear Mr. Robinson

Re: Metro South Station Modification Contract Bid Appeal

On June 4, 1990, Metro received a bid appeal from Robinson Construction Company (hereinafter Robinson). Based on a thorough review of the bid file, I have determined that Emerick Construction Company (hereinafter Emerick) substantially complied with Metro's Disadvantaged Business Enterprise Program Procedures (hereinafter, "DBE/WBE"), and qualifies as the low, responsive bidder for the Metro South Station Modification Contract.

#### BACKGROUND

On April 24, 1990, Metro issued an Invitation for Bids (IFB) for modifications to the Metro South Station (MSS). The IFB required bidders to comply with Metro's DBE/WBE procedures. A copy of Metro's DBE/WBE procedures was included in the IFB. The DBE goal for the MSS Modification Contract was ten (10) percent. The WBE goal was three (3) percent.

On May 22, 1990, Metro received five bids for the Metro South Station Modification Contract.

Emerick, the apparent low bidder, submitted documentation of good faith effort to comply with Metro's DBE/WBE requirements. Metro staff evaluated the good faith efforts documentation submitted by Emerick. Based on a review of that documentation, it has been determined that Emerick materially complied with the good faith effort requirements of Metro's DBE/WBE program.

Notice of Conditional Award was issued to Emerick Construction Company on May 25, 1990. Robinson's bid appeal was received by Metro on June 4, 1990.

Executive Officer Rena Cusma

Metro Council

Tanya Collier Presiding Officer District 9

Gary Hansen Deputy Presiding Officer District 12

Mike Ragsdale District 1

Lawrence Bauer District 2

Jim Gardner District 3 Richard Devlin

District 4
Tom DeJardin

District 5

George Van Bergen District 6

Ruth McFarland District 7

Judy Wyers District 8

Roger Buchanan District 10 David Knowles

District 11

Randy S. Robinson June 6, 1990 Page 2.

The basis of the appeal is that Emerick Construction Company failed to establish that it complied with the good faith effort requirements set out in the Metro Code.

#### ANALYSIS

Robinson's first contention is, "Emerick has failed to break the Project down into the most efficient, economically feasible units and those with the greatest likelihood of increasing participation by DBEs and WBEs." Robinson cites Metro Code 2.04.160 (b) (2) which states that good faith effort shall include:

"Identifying and selecting specific economically feasible units of the project to be performed by DBEs or WBEs to increase the likelihood of participation by such enterprises."

Emerick identified twenty-eight such units of work. These included:

Surveying; Demolition; Site Preparation & Earthwork; Pile Driving & Shot Crete; Site Utilities; Asphalt Paving & Base; Pavement Marking; Fencing; Landscaping & Irrigation; Concrete Cutting; Reinforcing Steel Furnish & Place; Concrete Curbs & Gutters; Precast Concrete; Metal Fabrications & Railings; Structural Steel Erection; Insulation; Roofing; Flashing, Sheet Metal & Metal Siding; Unit Masonry; Metal Framing, Drywall & Acoustical Ceilings; Painting; Mechanical & Fire Protection; Electrical Division; Joint Sealer; Steel Doors, Frames & Finished Hardware; Aluminum Windows, Glass & Glazing; Resilient Flooring; Conveying System.

#### Robinson states that:

- 1) two of Emerick's identified units of work ("Pile Driving and Shot Crete" and "Mechanical and Fire Protection") combine unrelated specialty items; and
- 2) that four units of work ("Reinforcing Steel Furnish & Place", "Flashing, Sheet Metal & Metal Siding", "Metal Framing, Drywall & Acoustical Ceilings", and "Steel Doors, Frames & Finished Hardware") combine specialty items that are not typically performed by a single firm.

Randy S. Robinson June 6, 1990 Page 3.

Metro has broken out the 15 specialty items that are combined in these six units of work identified by Emerick and has determined that the effort made to solicit bids for each specialty item is in compliance with the Metro Code.

Pile driving: Bid solicited from the only firm listed.

Shot crete: No firms listed.

Mechanical: Five bids solicited.

Fire protection: Bid solicited from the only firm listed.

Reinforcing steel furnish: Bids solicited from the only two firms listed.

Reinforcing steel place: Five bids solicited.

Flashing and sheet metal (clearly related specialty items): Five bids solicited. Metro considers the subcontract with Brainard Sheetmetal, Inc. to indicate that a successful solicitation was made to Brainard.

Metal siding: No firms listed.

Metal framing: No firms listed.

Drywall: Bids solicited from all three firms listed.

Acoustical ceilings: One firm listed as reconditioning suspended and acoustical ceilings. this firm was not contacted, however, this project is to furnish and/or install, not recondition.

Steel doors: No firms listed.

Door frames: No firms listed.

Finish hardware: No firms listed.

Randy S. Robinson June 6, 1990 Page 4.

- 2. Robinson's second basis of appeal is that Emerick failed to comply with Section 2.04.160 (b) (4) which sets forth the minimum requirement of the written notice required for solicitation of sub bids from DBE/WBEs. Robinson contends Emerick has failed to comply due to the following five reasons.
  - a. Emerick failed to send written notice soliciting sub bids to not less than five DBEs and WBEs for each specific economically feasible unit selected by Emerick. This is demonstrated in reference to the roofing unit, although Emerick sent six letters in this category only four of the letters were sent to certified DBEs and WBEs. See Exhibit B. page 2, item 17, which sets forth the businesses mailed to by Emerick for compliance with the roofing unit, and you will note that two of the six mailings were to entities which do not and did not qualify as certified DBEs or WBEs.

At the prebid conference held on May 1, 1990, Neil Saling, Acting Director, Finance & Administration and DBE/WBE liaison officer, instructed all bidders to use the March issue of the DBE/WBE directory as the list of certified DBE/WBEs. The five firms that Robinson has identified as not appearing in the May directory do appear in the March directory.

b. The solicitations mailed by Emerick did not include details regarding where Project specifications may be reviewed, Emerick only listed three plan centers - Daily Journal of Commerce, Portland, Oregon; Construction Data West, Portland, Oregon; and Impact Business Development, Portland, Oregon, while failing to list Construction Data East, Portland, Oregon and Valley Plan Center, Kent, Washington.

Metro code 2.04.160 (b)(4) requires bidders to include in their sub bid solicitation letters, information regarding where project specifications may be reviewed. Emerick listed three plan centers - Daily Journal of Commerce, Construction Data West and Impact Business Development. The number of plan centers contacted is determined to be sufficient and in compliance with Metro code 2.04.160. The Metro code does not specify a minimum number of plan centers to be contacted.

Randy S. Robinson June 6, 1990 Page 5.

c. The notices sent by Emerick were of a general and standardized form which did not specify the portions of work each sub was solicited to perform nor did they offer to subdivide units into more feasible units for DBE/WBE subcontractors. Forty-three of the letters contained the wrong name for the contact person, in that the name used for company A was actually the contact person for company B. One can see by reviewing the letters that it is apparent the computer simply was not properly programmed. This happened in forty-three instances. Please see column 2 of Exhibit B in this regard.

The written notice mailed by Emerick to subcontractors included a description of work for which subcontract bids were being solicited, a complete information on bid deadlines and included a listing of plan centers where the project specifications could be reviewed. The description was sufficiently detailed and is in conformance with Metro Code 2.04.160 (b)(2).

The instances where the wrong contact name was used in mailing solicitation letters was determined to be a minor irregularity since Emerick followed up the mailings with phone calls.

d. Emerick made extensive utilization of DBE and WBE general contractors for solicitation of specialty work and you will note that not one of said general contractors submitted a bid to Emerick. Emerick further utilized specialty firms without the proper description for the various work units. Please see Exhibit A for an outline of these instances.

The Metro code does not preclude bidders from using certified DBE/WBE general contractors for specialty work as long as the DBE/WBE performs a commercially useful function for that particular work. The general contractors listed by Emerick were found to be capable of fulfilling a commercially useful function for the sub contract work they were listed.

e. It should be noted that of the one hundred seventy solicitation letters Emerick sent, only eighty-six were to single subs and the remaining eighty-four were to twenty-seven subs who received from two to nine letters each.

Randy S. Robinson June 6, 1990 Page 6.

> This is outlined in Exhibit C enclosed herewith for your review. This very definitely does not comply with the intent of Metro's Disadvantaged Business Program.

The Metro code does not preclude bidders from soliciting more than one sub bid from a DBE/WBE subcontractor.

> 3. Emerick failed to comply with Metro Code section 2.04.060 (b) (5) in that Emerick does not demonstrate any efforts to followup on disconnected numbers and Emerick does not document that on followup phone calls to subs who received multiple solicitations that inquiry was made to all categories for which a solicitation was mailed to the sub, in one instance this would have meant inquiring as to nine different categories.

Bidders are required to make followup phone calls after providing written notices to subcontractors. If a phone number listed on the DBE/WBE directory is disconnected, bidders are not required to make additional efforts to locate the firm.

#### CONCLUSION

For the reasons discussed, Metro believes that Emerick substantially complied with the procedures for establishing its good faith effort to obtain DBE/WBE subcontractors. Emerick's efforts resulted in contracts with DBE firms for 1.3% of the total contract and WBE firms for 0.7% of the total contract.

Please be advised Robinson's bid appeal is rejected. that, in accordance with Metro Code Section 2.04.031 (b), Robinson Construction Company has five working days from the postmarked date of this decision in which to preserve its appeal to the Contract Review Board.

Cordially,

Rena Cusma

Executive Officer

Neil Saling, Acting Director of Finance & Admin. Amha Hazen, Contracts Administrator Rob Smoot, Projects Manager Monica M. Little, Legal Counsel Gwen Ware-Barett, Clerk of the Council



## **METRO**

2000 SW First Avenue Portland, OR 97201-5398 (503) 221-1646 Fax 241-7417

#### CERTIFIED MAIL - RETURN RECEIPT REQUESTED

June 7, 1990

Mr. Bruce Slayden Slayden Construction P.O. Box 625 Stayton, OR 97383

Executive Officer Rena Cusma

Metro Council

Tanya Collier Presiding Officer District 9

Gary Hansen Deputy Presiding Officer District 12

Mike Ragsdale District 1

Lawrence Bauer District 2

Jim Gardner District 3

Richard Devlin District 4

Tom DeJardin District 5

George Van Bergen

Ruth McFarland District 7

Judy Wyers District 8

Roger Buchanan District 10

District 10
David Knowles
District 11

Re: Metro South Station Modifications Bid Appeal

The Notice of Award for the above referenced contract was sent on May 25, 1990. The notice was sent by certified mail and the return receipt shows your company received the notice on May 29, 1990.

Per Metro Code 2.04.03 (b) (1) all appeals shall be delivered to the Contracts Administrator at Metro's main office within five (5) working days of the postmarked date on the Notice of Award.

Your bid appeal was received on June 6, 1990, more than five (5) working days from the postmarked date on the Notice of Award. Therefore, your bid appeal has been rejected.

Cordially,

Rena Cusma

Executive Officer

"Ulla Oisina

RC:jp

CC: Neil E. Saling, Acting Director - Finance & Admin.
Amha M. Hazen, Contracts Administrator
Rob Smoot, Projects Manager - Solid Waste
Monica Little, Legal Counsel
Gwen Ware-Barrett, Clerk of the Council



## **METRO**

## Memorandum

2000 S.W. First Avenue Portland, OR 97201-5398 503/221-1646

Date:

July 10, 1990

To:

Metro Council

From:

Tanya Collier, Presiding Officer

Regarding:

JUNE 12 COUNCIL MEETING -- AMENDMENTS TO RESOLUTION NO.

90-1274

The June 12 Council meeting includes consideration of agenda item no. 7.7, Resolution No. 90-1274 which I will introduce to reorganize Council Standing Committee assignments, in response to the departure of Mike Ragsdale from the Council. Since drafting the resolution, I have continued to discuss assignments with Councilors and have had Council staff clarify membership parameters for Metro's different policy advisory committees. The resolution in the agenda packet contains some vacancies and uncertain assignments which I would like to amend as follows (bold and underlined indicates addition; [brackets] and strikeout indicate deletion):

FOR STANDING COMMITTEES (EXHIBIT A):

SOLID WASTE COMMITTEE Tom DeJardin, Chair Judy Wyers, Vice Chair [<del>Lawrence Bauer</del>] Roger Buchanan Tanya Collier District 1 Appointee

FOR ADDITIONAL ASSIGNMENTS (EXHIBIT B):

PARKS & NATURAL AREAS LIAISON

Richard Devlin, Chair

[<del>Jim-Gardner</del>]

Ruth McFarland

Richard Devlin, Chair Ruth McFarland Lawrence Bauer

WATER RESOURCES POLICY

ADVISORY COMMITTEE (WRPAC)

Add Another Committee:

PARKS & NATURAL AREAS POLICY ADVISORY COMMITTEE (PAC) Richard Devlin, Chair Ruth McFarland Jim Gardner

I will introduce these amendments at the Council meeting this Thursday and hope you will support these changes and an amended resolution.

#### EXHIBIT B

\* Changes from the January 11, 1990 assignments are highlighted by bold for new members/new position, [brackets] and strike-out marks for former members/former position.

<u>BI-STATE POLICY ADVISORY COMMITTEE</u>: Councilor Bauer, Co-Chair [Councilor Gardner, Alternate]

Councilor Devlin, Alternate \*

FRIENDS OF WASHINGTON PARK ZOO

BOARD OF DIRECTORS:

Councilor Knowles
Councilor McFarland

[Councilor Gardner]

JOINT POLICY ADVISORY COMMITTEE ON [Councilor Ragsdale, Chair]
TRANSPORTATION: Councilor Van Bergen, Chair
Councilor Knowles, Vice Chair

Councilor Devlin

Councilor Gardner, Alternate

NORTH PORTLAND ENHANCEMENT COMMITTEE: Councilor Hansen

ONE PERCENT FOR ART COMMITTEE - Councilor Knowles
OREGON CONVENTION CENTER:

ONE PERCENT FOR ARE COMMITTEE - ZOO: Councilor DeJardin

ONE PERCENT FOR RECYCLING COMMITTEE: Councilor Wyers, Chair

Councilor DeJardin, Alternate

OREGON REGIONAL COUNCILS ASSOCIATION: Councilor Gardner

Councilor Wyers, Alternate

PARKS & NATURAL AREAS LIAISON: Councilor Devlin, Chair

Councilor McFarland
Councilor Gardner

SOLID WASTE POLICY ADVISORY COMMITTEE: [Councilor Hansen, Chair]

Councilor DeJardin, Chair

Councilor Wyers [Councilor Bauer]

SPECIAL DISTRICTS ASSOCIATION OF

OREGON BOARD OF DIRECTORS:

Councilor Bauer

TRI-MET HANDICAP TRANSPORTATION Councilor Buchanan COMMITTEE:

\* Correction as of March, 1990 -- no changes envisioned for 1990.

Council 6/28/90 Item No. 6.1 Ord. No. 90-340A

## SOLID WASTE CONTRACTS LIST

#### AMENDMENTS

<u>Page</u>	<u> Item</u>	Amount	<u>Designation</u>
93	Survey of Rate Discount Implementation Options for Non-Profit Charitable Recycling Organizations	\$ 6,000	В
93	Flow Control Enforcement and Monitoring	50,000	A
93	Waste Flow Monitoring to Develop "Network Model"	45,000	Á
96	METRO East Station Operations	3,364,084	-*
99	Matching grants - Clean-Up of Illegal Dumpsites	7,500	В
100	Advertising for Waste Reduction Projects	250,000	-*

7

<sup>\*</sup> Contract already executed Projects

#### METRO SOUTH STATION MODIFICATION PROJECT

#### BID PROTEST APPEAL DOCUMENTS

- 1. Letter from Daniel B. Cooper, Metro General Counsel, to Tanya Collier, Metro Presiding Officer, regarding Appeal and Procedures.
- 2. Robinson Construction Company appeal documents:
  - a. Letter from Larry D. Moomaw, attorney for Robinson, 6/13/90 (cover letter);
  - b. Letter from Larry D. Moomaw, attorney for Robinson, 6/13/90 (appeal with exhibits); and
  - c. Letter from Lynnia K. Woods, co-counsel for Robinson, 6/13/90 (appeal with exhibits).
- 3. Memo from Neil Saling, Acting Director of Finance & Administration, to Daniel B. Cooper regarding Robinson appeal.
- Letter from Daniel J. Seifer, attorney for Emerick, 6/22/90 (with exhibits).
- 5. Letter from Rena Cusma to Robinson Construction Company, 6/7/90 (rejecting bid protest).
- 6. Letter from Rena Cusma to Slayden Construction Company, 6/7/90 (rejecting bid protest as untimely filed).
- 7. Letter from Moomaw, attorney for Robinson, 6/4/90 (bid protest).
- Letter from Woods, attorney for Slayden, 6/6/90 (bid protest).

1157



## **METRO**

2000 SW First Avenue Portland, OR 97201-5398 (503) 221-1646 Fax 241-7417

June 25, 1990

The Honorable Tanya Collier Presiding Officer Metropolitan Service District 2000 S. W. First Avenue Portland, OR 97201-5398

Dear Presiding Officer Collier:

Re: Metro South Station Modifications Project:
Bid Protest of Award to Emerick Construction Company

This is an appeal from an Executive Officer's Decision to reject a protest filed against the award of the Metro South Station Modification Contract to Emerick Construction Company. The Council is required to hear the appeal as the Metropolitan Service District Contract Review Board pursuant to the provisions of Metro Code Section 2.04.031.

The Council will be hearing the matter as the Contract Review Board. The substance of the appeal arises out of the contention that Emerick Construction Company, the apparent low bidder on this project, did not comply with the requirements of Metro Code Sections 2.04.100 et seg. (the Metro Disadvantaged Business Program). Acting as the Contract Review Board, the Council must determine whether it agrees that the Executive Officer properly rejected the bid protest or whether, the bid protest should be upheld and the award of the contract to Emerick Construction Company be disallowed. The effect of a Council decision to reject the appeal would allow the Executive Officer to enter into a contract on behalf of the District with Emerick Construction Company for the project. Allowance of the appeal would disqualify Emerick as the apparent low bidder and authorize the Executive Officer to either issue a conditional notice of intent to award to Slayden Construction Company, the number two bidder, independently determine that Slayden's bid should be rejected, and a notice of award conditional award be awarded to Robinson, the number three bidder, or to reject all bids and rebid A Council decision to reject the appeal will the project. result in the entering into of a contract with Emerick Construction Company. A Council determination to uphold the appeal and reverse the Executive Officer's Decision will require further action by both the Executive Officer

Executive Officer Rena Cusma

Metro Council

Tanya Collier Presiding Officer District 9

Gary Hansen Deputy Presiding Officer District 12

Mike Ragsdale District 1

Lawrence Bauer District 2

Jim Gardner District 3 Richard Devlin

District 4
Tom DeJardin
District 5

George Van Bergen District 6

Ruth McFarland District 7

Judy Wyers District 8

Roger Buchanan District 10

David Knowles District 11 The Honorable Tanya Collier June 25, 1990 Page 2

and possibly the Council before a contract can be actually awarded.

#### Background Information

When bids were open on this project, Emerick Construction Company was the apparent low bidder, Slayden Construction Company was the second bidder, and Robinson Construction Company was the third bidder. Emerick, as part of its Bid Documents, indicated that it had not met the contracting goals for Minority Business Enterprise and Women Business Enterprise participation, but had rather made good faith efforts to do so. Pursuant to the provisions of Metro Code Section 2.04.160(b), the Department of Finance & Administration determined that Emerick had met the good faith requirements contained in the Code. Accordingly, the Department of Solid Waste issued a Notice of Award the contract to Emerick as a successful low bidder.

Robinson Construction Company filed a timely appeal of that determination. A separate appeal was also filed on behalf of Slayden Construction Company. By a decision rendered on June 7, 1990, the Executive Officer rejected the appeal of Robinson Construction Company on the merits, and further rejected the appeal of Slayden Construction Company by separate letter on the same date for not having been timely filed.

On June 13, 1990, Robinson Construction Company appealed the Executive Officer Decision to reject Robinson's appeal to the Metro Contract Review Board.

Attached hereto for the Council members reference are copies of Metro Code Section 2.04.031 regarding appeals and bid protests; and Section 2.04.160(b) regarding determination of good faith efforts.

Yours very truly,

Daniel B. Cooper, General Counsel

gl 1156

Attachments

cc:

Metro Council Rena Cusma Bob Martin (h) No contract or contract amendment may be approved or executed for any amount in excess of the amount authorized in the budget.

(Ordinance No. 82-130, Sec. 2: amended by Ordinance No. 84-175, Sec. 8 & 10, Ordinance No. 84-176, Sec. 4, Ordinance No. 84-179, Sec. 2: all previous Ordinances repeated by Ordinance No. 87-216, Sec. 2, amended by Ordinance No. 88-249, Sec. 2: amended by Ordinance No. 89-305A, Section 6)

#### 2.04.031 Notice of Award and Appeals:

- (a) At least five (5) days prior to the execution of any Public Contract over \$15,000 or a Personal Services Contract over \$10,000 the District shall provide a Notice of Award to the contractor selected and to all contractors who submitted unsuccessful bids or proposals. This requirement may be waived by the Executive Officer for any emergency contract entered into pursuant to this Code.
- (b) <u>Bid/Request for Proposals Appeal Procedures</u>: The following procedure applies to aggrieved bidders and proposers who wish to appeal an award of a Public Contract above \$15,000 and a Personal Services Contract above \$10,000. The appeal process for bids is the same as for Requests for Proposals. In the case of Requests for Proposals, disagreement with the judgment exercised in scoring by evaluators is not a basis for appeal.
  - (1) All appeals shall be made in writing and shall be delivered to the Contracts Administrator at Metro's main office within five (5) working days of the postmarked date on the Notice of Award. The written appeal must describe the specific citation of law, rule, regulation, or procedure upon which the appeal is based.
  - (2) The Contracts Administrator shall forthwith notify the appropriate department head and the Executive Officer of the appeal. Within ten (10) working days of the receipt of notice of appeal, the Executive Officer shall send a notice of rejection of the appeal or a notice of acceptance of the appeal as applicable to the appellant. The appellant may appeal the Executive Officer's decision to reject the appeal in writing to the Contract Review Board within five (5) working days from the postmarked date on the Notice of Rejection.
  - (3) The Contract Review Board will review the grounds for appeal, all pertinent information, and the Executive Officer's recommendation, and make a

decision. The decision of the Contract Review Board is final.

(4) No contract which is the subject of a pending appeal may be executed unless the Contract Review Board shall have given its approval at the request of the Executive Officer. The Executive Officer may request the Contract Review Board to determine a matter without waiting for the expiration of the time periods provided for herein.

(Ordinance No. 89-271, Sec. 1)

## 2.04.032 Contract Information Reports

- (a) The Executive Officer shall provide a monthly report to the Council showing the status of all contracts in effect at Metro as of the date of the report. The report shall be divided into four sections: (a) Contracts Awarded; (b) Contracts Amended; (c) Open Contracts; and (d) Contracts Closed.
  - (1) Contracts Awarded: This section shall report all new contracts awarded since the date of the previous report to the Council of all new contracts. Information contained in this report will be the cost center of the department responsible for the contract, contract number, starting and ending dates of the contract type of contract, amount of the contract, vendor name, and a brief description of the purpose of the contract.
  - (2) Contracts Amended: This section shall report all contracts amended by Change Order since the date of the previous report to the Council of contract amendments Information contained in this report will be the contract number, vendor name, amendment number, type of amendment, the original amount of the contract, the amount of the contract amendment, the new total contract amount, the percent of the amount of increase in excess of the original amount of the contract and a brief description of the purpose of the contract.
  - (3) Contracts Open: This section shall report all contracts in effect on the last day of the month for which the report is prepared. Information contained in this report will be the cost center of the department responsible for the contract, contract number, starting and ending dates of the contract, type of contract, amount of the contract, the amount expended to date, vendor name, and a brief description of the purpose of the contract.

(2/90)

- (b) Bidders or proposers on locally-funded contracts to which DBE/WBE goals apply shall achieve the applicable contract goal or demonstrate that they have made good faith efforts to achieve the goals. Good faith efforts shall include written documentation of at least the following actions by bidders:
  - (1) Attendance at any presolicitation or prebid meetings that were scheduled by Metro to inform DBEs and WBEs of contracting and subcontracting or material supply opportunities available on the project;

Documentation required: Signature of representative of bidder or proposer on prebid meeting attendance sheet.

(2) Identifying and selecting specific economically feasible units of the project to be performed by DBEs or WBEs to increase the likelihood of participation by such enterprises;

Minimum documentation required: At least the documentation required under subsection (4) below.

(3) Advertising in, at a minimum, a newspaper of general circulation, and trade association, minority and trade oriented, women-focused publications, if any, concerning the subcontracting or material supply opportunities on the project at least ten (10) days before bids or proposals are due;

Documentation required: copies of ads published.

(4) Providing written notice soliciting subbids/proposals to not less than five (5) DBEs or WBEs for each subcontracting or material supply work item selected pursuant to (2) above not less than ten (10) days before bids/proposals are due.

If there are less than five certified DBEs/WBEs listed for that work or supply specialty then the solicitation must be mailed to at least the number of DBEs/WBEs listed for that specialty. The solicitation shall include a description of the work for which subcontract bids/proposals are requested and complete information on bid/proposal deadlines along with details regarding where project specifications may be reviewed.

Documentation required: Copies of all solicitation letters sent to DBE/WBE along with a written statement from the bidder/proposer that all the

letters were sent by regular or certified mail not less than 10 days before bids/proposals were due.

(5) Making, not later than five days before bids/proposals are due, follow-up phone calls to all DBEs/WBEs who have not responded to the solicitation letters to determine if they would be submitting bids and/or to encourage them to do so.

Minimum documentation required: Log showing a) dates and times of follow-up calls along with names of individuals contacted and individuals placing the calls; and b) results attained from each DBE/WBE to whom a solicitation letter was sent (e.g., bid submitted, declined, no response). In instances where DBE/WBE bids were rejected, the dollar amount of the bid rejected from the DBE/WBE must be indicated along with the reason for rejection and the dollar amount of the bid which was accepted for that subcontract or material supply item.

(6) Using the services of minority community organizations, minority contractor groups, local, state and federal minority business assistance offices and other organizations identified by the Executive Department's Advocate for Minority and Women Business that provide assistance in the recruitment and placement of DBEs and WBEs; where applicable, advising and assisting DBEs and WBEs in obtaining lines of credit or insurance required by Metro or the bidder/proposer; and, otherwise, making efforts to encourage participation by DBEs and WBEs which could reasonably be expected to produce a level of participation sufficient to meet the goals.

Minimum documentation required: Letter from bidder/proposer indicating all special efforts made to facilitate attainment of contract goals, the dates such actions were taken and results realized.

(7) Notwithstanding any other provision of this section, bidders and proposers on locally-funded contracts to which DBE/WBE goals apply need not accept the bid of a DBE or WBE on any particular subcontract or material supply item if the bidder/ proposer demonstrates that none of the DBEs or WBEs submitting bids were the lowest responsible, responsive and qualified bidders/proposers on that particular subcontract item and that the subcontract item was awarded to the lowest responsible, responsive bidder/proposer.

Metro reserves the right to require additional written documentation of good faith efforts and bidders and proposers shall comply with all such requirements by Metro. It shall be a rebuttable presumption that a bidder or proposer has made a good faith effort to comply with the contract goals if the bidder has performed and submits written documentation of all of the above actions. It shall be a rebuttable presumption that the bidder has not made a good faith effort if the bidder has not performed or has not submitted documentation of all of the above actions.

(Ordinance No. 83-165, Sec. 13; amended by Ordinance No. 84-181, Sec. 6 and Ordinance No. 86-197, Sec. 1; all previous Ordinances repealed by Ordinance No. 87-216, Sec. 1; amended by Ordinance No. 87-231, Sec. 1; and Ordinance No. 88-252, Sec. 1)

2.04.165 Replacement of DBE or WBE Subcontractors: Prime contractors shall not replace a DBE/WBE subcontractor with another subcontractor, either before contract award or during contract performance, without prior Metro approval. Prime contractors who replace a DBE or WBE subcontractor shall replace such DBE/WBE subcontractor with another certified DBE/WBE subcontractor or make good faith efforts as described in the preceding section to do so.

(Ordinance No. 83-165, Sec. 14; amended by Ordinance No. 86-197, Sec. 1; all previous Ordinances repealed by Ordinance No. 87-216, Sec. 1; amended by Ordinance No. 87-231, Sec. 1)

### 2.04.170 Records and Reports:

- (a) Metro shall develop and maintain a recordkeeping system to identify and assess DBE and WBE contract awards, prime contractors' progress in achieving goals and affirmative action efforts. Specifically, the following records will be maintained:
  - (1) Awards to DBEs and WBEs by number, perdentage and dollar amount.
  - (2) A description of the types of contracts awarded.
  - (3) The extent to which goals were exceeded or not met and reasons therefor.
- (b) All DBE and WBE records will be separately maintained. Required DBE and WRE information will be provided to federal agencies and administrators on request.

### MOOMAW, MILLER & REEL

ATTORNEYS AT LAW 12275 S.W. Second Street Beaverton, Oregon 97005 (503) 646-0566

ALLEN REEL ROBERT J. MILLER, SR. LARRY D. MOOMAW JEFFREY W. BELLIS BRIEN F. HILDEBRAND LILIAN BIER MAILING ADDRESS P.O. BOX 1609 BEAVERTON, OREGON 97075 FAX (503) 644-9574

June 13, 1990

Contract Review Board Metropolitan Service District 2000 S.W. First Avenue Portland, Oregon 97201-5398 RECEIVED RECEIVED

JUN 22 1990

JUN 1 3 1990

TIME METRO SERVICE DISTRICT EXECUTIVE MANAGEMENT

Re: Metro South Station Modification Contract

Appeal of Award of Bid

Dear Sir/Madam:

This office, in conjunction with Charles R. Schrader and Allen Kilmer and Schrader represent Robinson Construction Company. Emerick Construction Company was issued a Notice of Award for the above-referenced project.

On June 4, 1990 Robinson Construction protested the bid award. Metro correspondence dated June 7, 1990 rejects the protest and states that an appeal may be made to the Contract Review Board within five working days of the postmark of that decision; the postmark for that correspondence is June 11, 1990.

This is to appeal the Metropolitan Service District decision rejecting Robinson Construction Company's bid protest. The basis for the appeal is the failure of Emerick Construction Company to comply with Metro Code sections 2.04.160(b)(2), 2.04.160(b)(4) and 2.04.060(b)(5). This appeal is also based on the following written argument and documentation, submitted herewith and incorporated herein by this reference:

- (a) Written argument and documentation of even date herewith over my signature, and
- (b) Written argument and documentation of even date herewith over Lynnia K. Woods' signature.

Robinson Construction Company requests that no formal action be taken to award the contract until Robinson Construction has been afforded an opportunity to be heard by the Contract Review Board. In the event Robinson is not given the opportunity to be heard

or, the bid protest appeal is rejected and the contract awarded to Emerick Construction Company, our client will be left with no alternative but to seek a judicial remedy to this matter.

Very truly yours,

Larry D. Moomaw

LDM:sp

Enclosures

cc: Robinson Construction Company

Charles R. Schrader

Rena Cuzma Tanya Collier

1358-3

### MOOMAW, MILLER & REEL

ATTORNEYS AT LAW 12275 S.W. Second Street Beaverton, Oregon 97005 (503) 646-0566

ALLEN REEL ROBERT J. MILLER, SR. LARRY D. MOOMAW JEFFREY W. BELLIS BRIEN F. HILDEBRAND LILIAN BIER

MAILING ADDRESS P.O. BOX 1609 BEAVERION, OREGON 97075 FAX (503) 644-9574

June 13, 1990

Contract Review Board Metropolitan Service District 2000 S.W. First Avenue Portland, Oregon 97201-5398

Re: Metro South Station Modification
Notice of Appeal to Contract Review Board

#### Dear Sir/Madam:

This letter constitutes a portion of the formal appeal of the Executive Officer's decision rejecting the June 4, 1990 appeal by Robinson of the Notice of Award to Emerick Construction Company ("Emerick"). The bid of Emerick should be rejected as nonresponsive for the reason that Emerick has failed to comply with Metro's Disadvantaged Business Program goals or to demonstrate that a good faith effort has been made to meet the goals. If this appeal or copies thereof should be forwarded elsewhere, please do so as appropriate.

The bidding documents for the Project require compliance with Metro's Disadvantaged Business Program contained in Metro Code 2.04. Emerick's bid does not satisfy the DBE/WBE goals for this Project and Emerick has failed to demonstrate that they have made good faith efforts to achieve the goals. Emerick has failed to comply with the minimum good faith requirements set forth in Metro Code section 2.04.160(b) as follows:

1. Metro Code section 2.04.160(b)(2) requires Emerick to identify and select specific economically feasible units of the Project to be performed by DBEs or WBEs. Emerick has broken the Project into twenty eight feasible units for DBE/WBE subcontractors. Of these twenty eight units, two of the units, "Pile driving and shot crete" and "mechanical and fire protection" combine unrelated specialties. Pile driving and shot crete are performed by two separate types of specialty firms as are mechanical and fire protection.

The combination of pile driving and shot crete does not create an economically feasible unit of work, in fact it is

undisputed in the trade that each of these is a separate economically feasible unit. The same is true of the combination of mechanical and fire protection. The combining of these noneconomically feasible units has the absolute opposite effect of encouraging bids from DBEs or WBEs. It in effect requires, for example, a mechanical subcontractor to obtain an unrelated fire protection subcontractor with which to combine its bid in order to bid the specified unit. This, in accordance with Metro Code section 2.04.175(a)(5), is presumed not to be performing a commercially useful function. The consequence being that the Emerick's breakdown of the project into economically feasible units fails to qualify under 2.04.160(2) and 2.04.175(a)(5).

Emerick furthermore combined the furnishing of reinforcing steel and the placement of reinforcing steel as a single unit, combined flashing and sheet metal with metal siding, combined metal framing and drywall with acoustical ceilings, and combined the providing of steel doors and frames with the providing of finished hardware. While there may be one or two firms that would provide these combinations, this is not the industry standard, as each of these specialties is generally provided by a separate specialty firm.

In summary, Emerick has failed to break the Project down into economically feasible units and those with the greatest liklihood of increasing participation by DBEs or WBEs. See Exhibit A enclosed herewith.

- 2. Metro Code section 2.04.160(b)(4) sets forth the minimum requirements of the written notice required for solicitation of DBEs or WBEs. Emerick has failed to comply with these requirements as follows:
- (a) Emerick failed to send written notice soliciting sub bids to not less than five DBEs or WBEs for each specific economically feasible unit selected by Emerick. This is demonstrated in reference to the roofing unit, although Emerick sent six letters in this category only four of the letters were sent to certified DBEs or WBEs. See Exhibit B, page 2, item 17, which sets forth the businesses mailed to by Emerick for compliance with the roofing unit, and you will note that two of the six mailings were to entities which do not and did not qualify as certified DBEs or WBEs.

The Executive Director makes the argument that Neil Saling, Acting Director, Finance and Administration, and DBE/WBE Laision Officer instructed all bidders to use the March issue of

the DBE/WBE directory. This is irrelevant as Mr. Saling does not have authority to amend or qualify Metro Code 2.04, and as a practical point it must be remembered that Mr. Saling also asserted at the meeting that nothing he said at the meeting was controlling unless it was published as an addendum. An addendum addressing this issue was not published.

(b) The solicitations mailed by Emerick did not include details regarding where Project specifications may be reviewed, Emerick only listed three plan centers - Daily Journal of Commerce, Portland, Oregon; Construction Data West, Portland, Oregon; and Impact Business Development, Portland, Oregon, while failing to list Construction Data East, Portland, Oregon and Valley Plan Center, Kent, Washington.

The purpose of this requirement is to once again exhibit a good faith effort to encourage as much participation as possible and the effect of failing to specify the only Washington Plan Center, in particular, has the exact opposite effect. Metro Code section 2.04.160(b)(4) requires Emerick to provide "details regarding where project specifications may be reviewed" (emphasis added). It would appear the providing of "details" would at the minimum require the listing of all Plan Centers.

(c) The notices sent by Emerick were of a general and standardized form which did not specify the portions of work each sub was solicited to perform nor did they offer to subdivide units into more feasible units for DBE/WBE subcontractors. Forty three of the letters contained the wrong name for the contact person, in that the name used for company A was actually the contact person for company B. One can see by reviewing the letters that it is apparent the computer simply was not properly programed. This happened in forty-three instances. Please see column 2 of Exhibit B in this regard.

The assertion by the Executive Director that the utilization of a wrong contact name in the letters constitutes a minor irregularity in this age of computers may on its face appear to be the correct analysis, however upon considering our co-counsel's letter and exhibits in this matter, I believe it requires the conclusion to be drawn that this, while maybe minor on its face, is consistent with the assertion that Emerick's effort is only an attempt at technical compliance and not a good faith effort.

(d) Emerick made extensive utilization of DBE and WBE general contractors for solicitation of specialty work and you

will note that not one of said general contractors submitted a bid to Emerick. Emerick further utilized specialty firms without the proper description for the various work units. Please see Exhibit A for an outline of these instances.

- (e) It should be noted that of the one hundred seventy solicitation letters Emerick sent, only eighty-six were to single subs and the remaining eighty-four were to twenty-seven subs who received from two to nine letters each. This is outlined in Exhibit C enclosed herewith for your review. This very definitely does not comply with the intent of Metro's Disadvantaged Business Program.
- 3. Emerick failed to comply with Metro Code section 2.04.060(b)(5) in that Emerick does not demonstrate any efforts to followup on disconnected numbers and Emerick does not document that on followup phone calls to subs who received multiple solicitations that inquiry was made to all categories for which a solicitation was mailed to the sub, in one instance this would have meant inquiring as to nine different categories. Our co-counsel's letter and exhibits support our position that Emerick in its follow up phone call to subs did not inquire as to all categories for which a solicitation was mailed to the sub, once again demonstrating an attempt to technically comply versus the exerting of a good faith effort.

It should be acknowledged that Emerick, by its efforts to comply with the demonstration of good faith efforts requirements of Metro Code section 2.04.160(b), has not attempted to comply with the policy statement of Metro's program contained in the bid documents and Metro Code Section 2.04.105. Emerick's effort has been an attempt at technical compliance and not good faith compliance, and as we have demonstrated above, does not qualify as a technical compliance. I believe this point is born out by the fact that Emerick only received twenty-one DBE/WBE bids and of those four were from DBE/WBE subcontractors who were not solicited by Emerick. Furthermore, of these four, three were the low bidders and were utilized by Emerick in its bid. This is even more interesting when it is noted that Emerick only utilized eight DBE/WBe subcontractors, almost half of whom were not solicited by Emerick.

In summary, Emerick's good faith effort does not satisfy Metro's requirements for all the reasons set forth above, but emphasis should be placed on its failure to list all plan centers where project specifications could be reviewed and its failure to mail five notices soliciting DBEs or WBEs for the roofing item

identified by Emerick as a specifically economically feasible unit of the Project to be performed by DBEs or WBEs. (Historically Metro has found the latter to be sufficient to reject a bid.)

Article 12 of section 00700 General Conditions mandates that the Contractor shall comply with all pertinent provisions of Metro's Disadvantaged Business Program. The foregoing, coupled with our co-counsel's letter and exhibits submitted herewith, conclusively demonstrate that Emerick has not complied with all pertinent provisions of Metro's Disadvantaged Business Program and Metro must therefore reject the bid of Emerick and award the contract to the next lowest responsible bidder. The only other alternative to Metro is to reject all bids, which necessitates a finding that it is in the public interest to do so.

Very truly yours,

Larry D. Moomaw

LDM:sp

cc: Robinson Construction

1358



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INDUSTRY STANDARDS SPECIALTY FIRMS (SF)

### FEASIBLE UNITS FOR DBE/WBE SUBCONTRACTORS

```
「Surveying -洲!
  z Demolition -\HI
  > Site Preparation & Earthwork - 1₩ )
  + Pile Driving & Shot Crete - THI (S.F. + S.F.) 4G.C.
  s Site Utilities - 洲 ( (ら.F.)
  Asphalt Paving & Base - 111 (5.F.)
  1 Pavement Markings →映」(ら、F。)
  8 Fencing - πΗΙ (5, F.)
  9 Landscape & Irrigation - H41 (S.F.)
  o Concrete Cutting - HL (4.7.) - 2 G.C.
 アロ Reinforcing Steel Furnish & Place 別し(らげ)
  12 Concrete Curbs & Gutters - THL |
 13 Precast Concrete HUI (5.F.)
 14 Metal Fabrications & Railings MI — (5.F.)-2G.C./2 & F. WO PROFER

15 Structural Steel Erection M (5.F.)-2G.C./1=F. Wo P.D.

16 Insulation M (6.F.) 2G.C./1=F. Wo P.D.
 14 Insulation | (5.7) 3G.C. / I FIRM CANCELLED
17 Roofing | (5.7) | IGC. / ISF W/O F.D. / Z. CANCELLED
18 Flashing, Sheet Metal & Metal Siding - HUI (5.7. $5.7.) | IGC. / 25.F. W/O F.S.
18 Flashing, Sheet Metal & Metal Siding - HUI (5.7. $5.F.) | IFIRM CANCELLED
 19 Unit Masonry - THI (S.F.) 2G.C.
- 2 Metal Framing, Drywall & Acoustical Ceilings - 洲 (5元 ちょう) 3GC
 21 Painting-HUI (5, F.) I FRAM CONKELLED
> 2 Mechanical & Fire Protection - NAI (5.F. & 5.7.)
 23 Electrical Division - TH | (5.F.)
 4 Joint Sealer HI 5G.C.
25 Steel Doors, Frames & Finished Hardware HHI (5.F. + 5.F.) & G.C.
25 Aluminum Windows, Glass & Glazing HHII (5.F.) 66.C. I FIRM W/D. P.D.
 27 Resilient Flooring | MI (S.F.) | G.C.
 26 Conveying System | (5. F.) 6G.C.
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Exhibit A Page 1.

ROBINSON CO.
T320 SW. HUNZIKER

BILLHMAN & SUNS

ELIS'ALDA, HENRY EROTHERS CONC. INDIAN INC. - 11

CARR CONST. - HUI SEA-PORT GEN'L - HII

(10)

EXHIBIT B

M/40 LOMONOLO

PO. BOX 23248 TIGARD, OREGON 97223 FENSIBLE TOTAL# = 43

WESTLAKE

UNITS WRONG CONTACT HAME ON LETTER (COMPETITOR'S NAME)

CROSES CONTINENT

CENTRAC ASSOC

ANTORIA TAFRARED CONSULTANTS

PREMISIBLE ASSOC.

SURVEYORS WEST

MATHAN MILLAGE

MIC COMPANY

TOMAG, INC.

DYNAMIC ROAD - II

UNITE BUFFALD - II

LETTERS TO THE ASSOC.

TOTAL# = 43

TYPICALLY

WRONG CONTACT NAME ON LETTER (COMPETITOR'S NAME)

TYPICALLY

WHOTE SURVEY

TYPICALLY

TYPICALLY

TYPICALLY

WHOTE SURFALD - III

LETTERS TO THE SURFALD - III

LETTERS TO THE SURFALD - III EDT CONST - 11 COMMX - 11 BONSTAN - 11 (3) J.MURATY CONST DYNAMIC BENGE CONST. SAIT & PEPPER GERYAIS CONST. - 111 VERSATLE DRILLIACY **(** 3A INDUSTRIES X G.P.D. CONST - III OHNO CONST RAM, INC. WHITE BUFFALO ALCCO (5) BONSTAN HORTH'S PLACE C.M. GEN'L CONT. KER PURC-LCPEZ PAVINC += 10 = RSOJ + CD. S & S CORP.
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Exhibit B Page l

CONSTRUCTION CO. 7320 S.W. HUNZIKER PO. BOX 23248 TIGARD, OREGON 97223 व्यक्तिकार अधिकार स्थाप प्रकार के विकास teasible SMITH CO. TRIAD STEEL CO. Weone Contract units DISCONNECTED NO FOLLOW UP RAINIER STEEL (11) CONMX | DIVERSIFIED - 11 COMMX LAMES CONST - TH RIVIERA CONST - 11 LOPEZ CONC. MICALIS CONC. (12) CAPITOL CONC. CASTLE ROCK CONST. RETANA ENT. GERVAIS CONST. - THE II MERIDITH CONST. (13) RIVIERA CONST. BALLARD CONST DIYERSIFIED CONST. 7777 7 77777 77777 MCGRATH, WILL. -11 ROBERT ALT - 174 IIII OGILYIE CO. - 11 (14)BEAUERCREEK - 11  $\times$ ALUM & BEDNZE FAG GPO CONST GERVAGE CONST ROBERT ALT (IĒ WILLIAM MIGRATH INDIAN INC ROBERT EARLE - 11 RECORD STEEL & CONST ROBERT ALT WOODBURN CONST. AGUILERS NUMITE - HL (10) CANCELLED IN MAN UPDATE OF CERTIFIED DIRECTORY (1990) CWH CONST. - 11 -JAMES CONST. INTERSTATE INSULATIONS G.P.D. COUST X CASCADE RODFIL - 11 17 - CANCELLED IN MAY UPDATE OF CERTIFIED DIRECTORY (1990) ALL AMERICAN CONST, -11-ATS-Z ROOFIG-- CANCELLED IN MAY UPDATE OF CERTIFIED DIRECTORY X (1990) BORING GUTTER LADY ROOF SYSTEMS CARR CONST COILYIE CO. ALL AMERICAN CONSTE CANCELLED IN MAY UPDATE OF CERTIFIED DIRECTORY (1990) cascane Rudfing BEAVERCREEK MT. X WOODBURN MASCHIRY X JES MASONRY SCOTTS MASONRY (9)MEDINA, MOSAIC ROEFET ALT WOODBURNI CONST 7% WOODEVEN CONST PORTLO CUSTOM INTERIORS VX SEA-PORT GEN'L -CANCELLED IN MAY UPCATE OF CERTIFIED DIRECTORY (1990) CWH CONS ~ メイ ROBERT ALT

AGUILERS/WHITE

Exhibit B Page 2

PO. BOX 23248 TIGARD, OREGON 97223 FORDIBLE

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> Exhibit B Page 3

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CONSTRUCTION CO.

, 7320 S.W. HUNZIKER
PO. BOX 23248
TIGARD. OREGON 97223

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84 LETTERS

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21 CASCADE RODE'S

7 ALAMERICAN CONST

275UBS SENT 1 LETTER EACH - 56
275UBS SENT 2-9 LETTERS FA - 54
170 LETTER:

Exhibit C Page 1

A PROFESSIONAL CORPORATION
ATTORNEYS AND COUNSELORS

1600 SECURITY PACIFIC PLAZA 1001 S.W. FIFTH AVENUE PORTLAND, OREGON 97204 TELECOPIER 503-222-5290 TELEPHONE 503-224-0055

June 13, 1990

RECEIVED SEGMENT

HAND DELIVERED

CONTRACT

JUN 1 4 1990

TIME: 10:30 and methol service district

Contract Review Board Metropolitan Service District 2000 S.W. First Avenue Portland, OR 97201

Re:

Metro South Station Modifications, Oregon City,

Oregon, Project

Subject:

Bid Protest of Award to Emerick Construction

Co.

Our File No.: 2803.11

Dear Contract Review Board Members:

Along with the law firm of Moomaw, Miller & Reel, we are cocounsel for Robinson Construction Co. ("Robinson"). Robinson hereby appeals the Executive Officer's decision to reject Robinson's appeal of the award of the Metro South Station Modifications Contract ("Contract") to Emerick Construction Company ("Emerick").

In addition to co-counsel Larry Moomaw's letter, Robinson submits this letter and the accompanying affidavits in support of Robinson's appeal.

Enclosed are copies of the following affidavits:

- 1. Affidavit of Edward Marmolejo;
- Affidavit of Judi Haney;
- Affidavit of Susan McCalib;
- Affidavit of Gilbert Davlos;
- 5. Affidavit of David Gilmore; and
- 6. Affidavit of Audrey Castile.

The originals of these affidavits were previously submitted to the contracts administrator of the Metropolitan Service District.

Robinson's protest is two-part: first, Emerick failed to make good faith efforts as defined in Metro Code Section 2.04.160(b); second, even if you determine that Emerick complied with the good faith efforts required by Metro Code Section 2.04.160(b), the definition of good faith efforts contained in that section is preempted by the definition of good faith efforts in ORS 200.045(3) and as a matter of common law.

#### 1. The Facts.

Emerick is the apparent low bidder on the Contract. Slayden is the apparent second low bidder on the Contract. Slayden's bid was approximately \$10,000 higher than Emerick's bid.

The Contract had goals of 10 percent DBE participation and 3 percent WBE participation. Slayden's bid exceeded both goals. Emerick certified that it intended to subcontract 1.01 percent to WBEs and 1.84 percent to DBEs. Emerick chose to rely upon making good faith efforts rather than meeting the goals.

This is the second time that the Contract has been bid. The Contract was originally bid on March 21, 1990. The first four low bidders, including Emerick, failed to meet the DBE and WBE goals or to make good faith efforts as required by Metro Code Section 2.04.160(b). Slayden did not bid the Contract on March 21, 1990. Slayden was able to meet the WBE and DBE goals with very little effort.

# 2. Emerick Has Failed to Make Good Faith Efforts as Defined in Section 2.04.160(b).

Emerick has failed to make good faith efforts as required by Metro Code Section 2.04.160(b): by failing to work with Marmolejo Construction, Inc. ("Marmolejo"); by failing to acknowledge the bids, much less accept the bids, of DBE/WBE subcontractors, Westlake Consultants, Inc. ("Westlake"), EDT Construction, Inc. ("EDT"), Buffalo Welding, Inc. ("Buffalo"), McCalib Concrete Service ("McCalib"), and S&L Landscaping, Inc. ("S&L"); and by failing to send the letters required by Metro Code Section 2.04.160(b) in a manner best calculated to secure maximum DBE and WBE participation.

2.1 Emerick Failed to Make Good Faith Efforts to Obtain a Bid From Marmolejo and Failed to Accurately Reflect a Telephone Conversation With Ed Marmolejo in its Telephone Log.

Metro Code Section 2.04.100(b) requires bidders on locally funded contracts to achieve applicable contract goals for DBE/WBE participation or to demonstrate that they have made good faith

Contract Review Board June 13, 1990 Page 3

efforts to achieve the goals. The section states that good faith efforts shall include written documentation of certain actions by the bidders. Section 2.04.100(b)(4) requires a bidder to send solicitation letters to not less than five DBEs or WBEs for each economically feasible unit of the project, which it has identified as being a unit capable of performance by DBEs or WBEs. The letters must be sent not less than 10 days before bids are due. Metro Code Section 20.04.100(b)(5) requires the bidder, not less than five days before bids are due, to make follow-up contractors to all DBEs and WBEs who have not responded to the solicitation letters. The bidder is required to maintain a telephone log showing the dates and times of follow-up calls and the results from each solicitation letter sent.

On May 17, 1990, Ed Marmolejo, who is president of Marmolejo, a certified MBE/DBE, received a letter inviting Marmolejo to bid on the project. On the same day, Mr. Marmolejo called Joe Kennedy, Emerick's estimator responsible for bidding the Mr. Marmolejo asked Mr. Kennedy how large the project would be. Mr. Kennedy indicated that he estimated the project to be between \$2.3 million and \$7 million, with 10 percent DBE and 3 percent WBE requirements. Mr. Marmolejo asked Mr. Kennedy if Emerick needed any DBE assistance. Mr. Marmolejo told Mr. Kennedy that Marmolejo was available to take on any amount of work. They concluded that there would be approximately \$400,000 of DBE participation required to meet the goals. Mr. Kennedy said that he did not know how much DBE participation Emerick would receive and that it was too soon Mr. Marmolejo assured Mr. Kennedy that Marmolejo would to tell. be available and that Mr. Marmolejo would meet with him when Mr. Kennedy found out how much DBE participation he was going to (See Affidavit of Ed Marmolejo.)

Despite Mr. Marmolejo's offer to Mr. Kennedy, Mr. Marmolejo never heard any more from him. The telephone log submitted by Emerick does not accurately reflect the telephone conversation and Mr. Kennedy on May Mr. Marmolejo 17, Mr. Marmolejo routinely takes notes of all telephone conversations. A copy of his notes are attached to his affidavit. Mr. Kennedy stated in his notes that Marmolejo did "not have time to bid this project, but want (sic) to work with us on any other upcoming project." Mr. Marmolejo did not tell Mr. Kennedy that Marmolejo did not have time to bid the project. Mr. Marmolejo told him that Marmolejo would be willing to work with Emerick so that they would meet their DBE participation requirements. able to accurately Mr. Kennedy's failure to reflect the telephone conversation and his failure to call Mr. Marmolejo when he was unable to meet the DBE participation goals shows that Emerick did not make good faith efforts. Emerick simply followed the pro forma requirements of sending out letters and making telephone calls. Emerick did not utilize the offer of assistance from a DBE to

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actually fill the DBE goals. Inaccurately reflecting the telephone conversation between Mr. Kennedy and Mr. Marmolejo is an act of bad faith.

Mr. Marmolejo told Mr. Kennedy that Marmolejo would be able to put together a bid in a very short time-frame if Emerick was unable to get adequate DBE participation. Mr. Marmolejo told Mr. Kennedy that Marmolejo was capable of providing its own bonding and of performing many different types of work. Emerick failed to accept Marmolejo's offer of help to meet the DBE goals. (See Affidavit of Ed Marmolejo.)

# 2.2 Emerick Failed to Make Good Faith Efforts by Failing to Acknowledge and Utilize Westlake's Bid.

Westlake is a certified WBE. Westlake appears in the directory of DBE/MBE/WBE firms prepared by the Executive Department of the State of Oregon. Westlake submitted bids to Emerick when the Contract was bid on March 21 and on May 22. On March 14, 1990, Westlake faxed a letter proposal and scope of services to Emerick for the March 21 bid. Copies of the letter and scope of services are attached as Exhibit A to the Affidavit of Judi Haney. failed to use Westlake's bid and failed to include it on its list of DBE/WBE subcontractor bids. A copy of Emerick's list of DBE/WBE contractors for the March 21, 1990 bid is attached as Exhibit 1. Emerick did not send Westlake a solicitation letter for the Westlake took the initiative, discovered the March 21 bid. contract itself, and submitted a bid to Emerick. (See Affidavit of Judi Haney)

For the May 22 bid, Emerick sent a letter to Judi Haney dated May 10, 1990 requesting a quotation on surveying. On May 15, 1990, Westlake's estimator, Mike Hargrave, talked with Joe Kennedy of Emerick. Emerick's telephone log indicates that Westlake was "bidding" the surveying work, a copy of which is attached as Exhibit 2. Westlake determined that there were no substantial changes in the Contract since the May 21 bid and maintained its lump sum bid price of \$19,000 for the surveying work.

Emerick's summary of DBE/WBE bids for the May 22 bid, a copy of which is attached as Exhibit 3, indicates that Emerick used the bid amount of \$19,000 for survey work. Emerick's summary lists Cross Continent Engineers and Premsingh & Associates as DBE companies bidding on the surveying work. Emerick's list of DBE/WBE subcontractors does not make any mention of Westlake's bid. The summary does indicate that the amount of the bid used was \$19,000. Further, Emerick's list of all subcontractors, including non-DBE and WBE subcontractors, does not mention Westlake. A copy of the summary is attached as Exhibit 4. It appears that Emerick either obtained an identical quote from some other surveyor, which it

Contract Review Board June 13, 1990 Page 5

fails to list on its list of subcontractors, or plans to do the work itself. In either situation, Emerick had a WBE bid in the same amount as the bid that it chose to use. Emerick's failure to use the WBE bid strongly evidences the fact that the letters sent and the telephone calls made by Emerick were for the purpose of meeting the good faith efforts criteria specified in Metro Code Section 2.04.160(b), but were not really intended to obtain DBE and WBE participation.

2.3 The Solicitation Letters Sent by Emerick Pursuant to Metro Code Section 2.04.160(b) Were not Submitted in a Manner Calculated to Obtain DBE and WBE Participation.

The solicitation letters sent by Emerick were not calculated to obtain maximum DBE/WBE participation. While facially appearing to send the correct number of letters for each economically feasible unit identified for DBE/WBE participation, Emerick did not actually make good faith efforts in sending the letters.

2.3.1 For the May 22 Bid, Emerick Failed to Send Letters to Four DBE/WBE Companies who Submitted Bids to Emerick.

Emerick's summary of DBE/WBE bids submitted in support of good faith efforts for its March 21 bid, a copy of which is attached as Exhibit 1, shows that it received bids from Rio Construction, Apply-A-Line, and Brainard Sheetmetal. The summary indicates that Rio and Brainard submitted bid packages that were unclear and that Emerick could not determine whether they were low bidders. On at least a portion, Apply-A-Line was the low bidder. For the May 22 bid, Emerick did not send letters to any of these three DBE/WBE bidders. Attached as Exhibit 5 is a summary of the letters sent by Emerick to DBE/WBE firms. The summary shows the economically feasible unit and the DBE/WBE contractors to whom Emerick sent solicitation letters.

Although Apply-A-Line and Brainard Sheetmetal submitted bids without receiving a solicitation letter, Rio Construction did not submit a bid for the May 22 bid. Emerick's failure to send solicitation letters to all DBE/WBE firms who had submitted bids for the March 21 bid evidences Emerick's failure to make good faith efforts. The most likely WBE/DBE firms to submit bids on the May 22 bid date were the ones who had submitted bids for the March 21 bid date because they had already prepared their bids. By failing to send solicitation letters and make telephone calls to these DBE/WBE firms, Emerick appeared to comply with the good faith efforts requirements, but in fact took actions that were inconsistent with increasing DBE/WBE participation.

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2.3.2 Emerick's Solicitation Letters do not Clearly Identify the Economically Feasible Unit for Which Emerick is Soliciting Participation.

Metro Code Section 2.04.100(b)(4) requires solicitation letters to be sent to not less than five DBEs or WBEs for each subcontracting materials supply work item. The letter must identify the work item or the DBE/WBE has no way of determining what type of bid is being solicited. For certain economically feasible units of work, Emerick sent letters that referred to a general category of work that was not a defined economically feasible unit. For example, Marmolejo was sent one letter requesting a quote for "highway/road work." Emerick has used that letter to satisfy its solicitation letter requirements of its economically feasible units No. 6, Asphalt Paving and Base, and The letter is far too general to No. 7, Pavement Markings. identify either economically feasible unit. For solicitation letters in the Pavement Marking economically feasible unit, Emerick submitted letters to the American Contractor Center, G. Clayton Austin Company, and Westline Construction, Inc. that requested quotes for "highway/roadway" work. These did not identify pavement markings as an economically feasible unit.

Further, by attempting to utilize a general letter to meet the requirements of sending out notices to five DBEs for each economically feasible unit, Emerick has failed to make good faith efforts. The list of certified DBE/WBE firms published by the Executive Department includes the following DBE/WBE firms identified pavement or asphalt markings as specialty items: Apply-A-Line; Holefield's General Contracting; Junlo Corporation; Maravilla Enterprises, Inc.; Tri-County Ceiling & Oiling; and Westline Construction, Inc. Emerick could have sent letters to all of these contractors who identified pavement markings as a subspecialty item. Instead, at least three of the letters sent were to contractors who had not specifically identified asphalt marking as a sub-specialty item. Emerick's letters were not sent in a manner calculated to obtain WBE/DBE participation. They were sent merely to meet the number of letters requirement of the Metro Code Section.

For the May 22 bid, Emerick sent letters to DBEs who failed to bid the March 21 contract and to firms who Emerick learned during the March 21 bid had disconnected telephones, were out of business, or who declared that the work was not within their type of work.

The summary of letters, which is Exhibit 5, sent by Emerick to DBEs and WBEs shows that in each category, there were a substantial number of letters sent to DBE/WBE firms who declined to bid to Emerick on March 21. Emerick should have deleted those

DBE/WBE firms from its mailing list and included new firms, unless there were no other subcontractors available for that unit of work. Certain units of work, such as No. 3, Site Preparation and Earth Work, and No. 5, Site Utilities, are the specialties listed by numerous DBE/WBE firms. As you will note from reviewing the summary, Emerick sent letters to Bonstan for each of those units of work, although Bonstan had declined to bid the job for the March 21 bid. Likewise, J. Murphy, North's Plumbing, Inc., and K&R Plumbing for those units had already declined to bid on March 21. Dynamic Road Construction and CM General Contracting each had their phones disconnected at the time that Emerick called for the March 21 bid. Nevertheless, Emerick sent letters to them again for the May 22 bid. Sending letters to DBE/WBE firms who are obviously out of business and who have declined to bid the first time fails to meet the number of letters requirement and fails to meet the standard of good faith efforts anticipated by the Metro Code. The actions taken by Emerick should have been calculated to increase DBE/WBE participation, not decrease it. Sending letters to people who failed to bid the first time and who were known to Emerick to be out of business based upon prior telephone calls is not calculated to achieve maximum DBE/WBE participation. These are only examples from two economically feasible units. You should carefully review the entire Exhibit 5 summary.

## 2.4 With Minimal Effort, Emerick Could Have Met the DBE/WBE Goals.

With a minimum amount of effort, Emerick could have met the DBE/WBE goals. Slayden was able to meet the goals and is approximately only \$10,000 higher for the entire Contract than Emerick.

The affidavits of Audrey Castile of S&L, Susan McCalib of McCalib, Gilbert Davlos of Buffalo, and David Gilmore of EDT are submitted to show that the quotes of these DBE and WBE firms were submitted to Emerick Construction Company ("Emerick").

Although they submitted quotes to Emerick, Emerick did not disclose their quotes on its summary of DBE/WBE bids received, a copy of which is attached as Exhibit 1.

Metro Code Section 2.04.100(b)(5) requires:

[I]n instances where DBE/WBE were rejected, the dollar amount of the bid rejected from the DBE/WBE must be indicated along with a reason for rejection and the dollar amount of the bid which was accepted for that subcontract or material supply item.

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Emerick failed to fulfill that element of good faith efforts required by Metro's Code.

For the McCalib bid, if Emerick had provided the quantities necessary to calculate the price for the bid item quoted by McCalib, which was on a unit price basis, Emerick could have calculated McCalib's bid. It is quite possible that McCalib may have been low bidder. As evidenced by the DBE/WBE summary which is Exhibit 3, and the list of subcontractors, including non-DBE and WBE firms, which is attached as Exhibit 4, Emerick used at least two other contractors with unit prices. With a minimum amount of effort, Emerick could probably have used McCalib as a DBE subcontractor.

Emerick could have added Buffalo's quote for the aluminum rail to the steel price and erection quote used by Emerick. That also would have increased Emerick's DBE participation.

As the Affidavit of Audrey Castile shows, S&L appears to be the low bidder on the portion of work that it bid. Emerick could have used S&L's bid. S&L's bid included all labor necessary for the landscape portion of the contract and the inexpensive fabric for drainage. S&L's quote excluded the erosion control fabric. Emerick could have obtained a bid in the amount of \$50,000 to \$70,000 for the erosion control fabric from some other vendor. With a minimum amount of effort, Emerick could have met the WBE goal. We believe that the enclosed affidavit further evidences the fact that Emerick did a substantial amount of paperwork but did not make genuine efforts to meet the DBE/WBE goals.

S&L's affidavit is the fifth affidavit that we obtained from DBE or WBE contractors evidencing the fact that they submitted quotes to Emerick but that their bids are not reflected on Emerick's summary which was submitted to show that Emerick complied with Section 2.04.100(5). Emerick has failed to meet the requirements of that subsection. Omitting one DBE or WBE subcontractor might be carelessness. Omitting five shows that Emerick neither complied with the good faith efforts requirements nor fairly treated the bids that it received.

3. Metro Code Section 2.04.100, Which Defines the Minimum Efforts Required for the Good Faith Efforts, is Preempted by the Definition of Good Faith Efforts in ORS 200.045(3).

ORS 200.045(2) sets out the good faith standards for emerging small business contracts. ORS 200.045(3) sets out the definition for all public contracts within the State of Oregon. The definition requires the bidder to have "negotiated in good faith with interested, capable, and competitive minority or business enterprises submitting bids." The requirements of the Metro Code

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do not include that requirement. There are other differences, but that is the most major difference. Emerick made no efforts to negotiate with any DBE/WBE firm. The prime example is evidenced by the Affidavit of Edward Marmolejo.

The requirements of ORS 200.045(3) have been recognized by a sufficient number of cases to create a common law definition of good faith efforts. Public policy requires that the good faith efforts outlined in ORS 200.045 preempt Metro Code Section 2.04.100.

Very truly yours,

ALLEN, KILMER, SCHRADER, YAZBECK & CHENOWETH, P.C.

Lynnia K. Woods Charles R. Schrader

Enclosures

cc: Rena Cusma Tanya Collier

SLAYBR\Cusma.005(B)

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SPEC.	DBE SUBCONTRACTOR	DBE BID	LOW SUBCONTRACTOR	LOW BID
earthwork	E.D.T. CONSTRUCTION	• \$263,661	BILL ERICKSON	\$441,200
	BENGE CONSTRUCTION	\$324,048	PARKER NORTHWEST	\$264,562
		\$355,264	PARKER NORTHWEST	\$264,562
02513 & 02222	LOPEZ PAVING		APPLY-A-LINE	\$3,761
02577 	HOLEFIELDS GEN. CONTR.	\$33,663	C & J REBAR	\$26,240
03201	RAINEER STEEL		EMERICK CONSTRUCTION	\$2,003
03410	APPLY-A-LINE		ABC ROOFING	\$6,810
07511	ROOF SYSTEMS	\$13,236		 \$975
09650	COMMERCIAL INTERIORS	\$975	COMMERCIAL INTERIORS	
DIV. 16000	BLESSING ELECTRIC	\$292,915	TIGARD ELECTRIC	\$164,000
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	RIO CONSTRUCTION	\$64,460	UNCLEAR PACKAC	ED BIDS
	BRAINARD SHEET METAL	\$63,779		.
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<sup>\*\*</sup> E.D.T. CONSTRUCTIONS BID WAS INCOMPLETE FOR THE EARTHWORK PACKAGE. DOLLARS HAD TO BE ADDED TO THEIR BID WHICH MADE THEM HIGH.

				LOW
SPEC.   SECTION	WBE SUBCONTRACTOR	WBE BID	LOW SUBCONTRACTOR	BID
	A & G LANDSCAPE	\$65,000	A & G LANDSCAPE	\$65,000
	APPLY-A-LINE	\$3,761	APPLY-A-LINE	\$3,761
	PETE'S WESTSIDE FENCE	\$12,410	PETE'S WESTSIDE FENCE	
	PACIFIC STEELOCK FENCE	\$18,059	PETE'S WESTSIDE PENCE	\$12,410
	BLESSING ELECTRIC		TIGARD ELECTRIC	\$184,000
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# EMERICK CONSTRUCTION COMPANY MBEARBE CONTACT LOG

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EXHIBIT	2	
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METRO SOUTH STATION MODIFICATIONS
2.04.160 DETERMINATION OF GOOD FAITH EFFORTS
SUBPARAGRAPH (5) DOCUMENTATION

### EMERICK CONSTRUCTION COMPANY

	<b>K</b>	INORITY		BID	BID AMOUNT <u>USED</u>	REASON REJECTED
<u>s</u>	UB/SUPPLIER NAME	STATUS	TYPE OF WORK  Asphalt Paving & Base	\$310,560		Not Low Bidder Not Low Bidder
L	opez Paving, Inc.	DBE	Landscape & Irrigation	335,300	323,000 26,400	Not Low Bidder
A	& G Landscape	WBE	Concrete Curb & Gutters	50,964	3,761	Low Bidder
L	opez Concrete Service	DBE	Pavement Markings	3,761	12,410	Not Low Bidder
A	nnlv-A-Line	DBE/WBE	Fencing	18,059	Jused Pet	te's Westside)
P	acific Steelock Fence	DDE/ HDE		12,410	12,410	Low Bidder
		WBE	Fencing	81,383	75,440	Not Low Bidder
. <b>P</b>	ete's Westside Fence	DBE	Reinforcing Steel Furnish & Place	Unit Price	26,850	Not Low Bidder
T	riad Steel Inc.	WBE	Reinforcing Steel Furnish	Unit Price	26,850	Not Low Bidder
E	Ballard Construction Co.	DBE	Reinforcing Steel Furnian	Unit Price	Unit Price	Low Bidder
F	Rainier Steel Inc.	WBE	m Dumping	15,323	15,323	Low Bidder
1	Northwest Concrete Pumping	DBE	Flashing, Sheet Metal & Metal Siding	975	975	Low Bidder
, i	Brainard Sheet Metal Commercial Interior & Spec.	-	Resilient Flooring	7,350	7,350	Low Bidder
		WBE	site Signage	65,280	32,822	Not Low Bidder
1	Pro-Sign Pen-Nor Inc.	DBE	Mechanical	22,489	17,630	Not Low Bidder
	Paragon Fire Sprinkler, Inc	. WBE	Fire Protection	32,822	32,822	Low Bidder
	MSI Mechanical System	WBE	Mechanical .	25,490	32,822	Not Low Bidder
	EBA Sheet Metal	DBE	HVAC Only		(used MS)	complete mech)
	EDA SHOOL HOULD			259,000	194,500	Not Low Bidder
	Blessing Electric	DBE/WBE	Electrical	Unit Price	19,000	Not Low Bidder
	Cross Continent Engr.	DBE/WBE	Surveying	Unit Price	Unit Price	Low Bidder
	Brothers Concrete Cutting	DBE	Concrete Cutting	Unit Price	19,000	Not Low Bidder
	Premaingh & Associates	DBE	Surveying	•		· · · · · · · · · · · · · · · · · · ·



Metropolitan Service District 2000 SW First Avenue Portland, Oregon 97201-5398

ATTN: Mr. Rob Smoot

Reference:

METRO SOUTH STATION MODIFICATIONS

OREGON CITY, OREGON

Per Section 00110 - Instruction To Bidders, Item 14, please find the following list of subcontractors and suppliers we propose to use.

Item of Work_	Subcontractor	Amount
Earthwork	B & R Excavation	\$440,000
	Riedel	270,000
Asphalt Paving	Lakeside	<b>257,79</b> 5
Pavement Markings	Apply-A-Line	3,761
Landscape	Ben Fox	323,000
Pencing	Pete's Westside Pence	12,410
Reinforcing Steel	Farwest Rebar	48,590
Rebar Installation	C & J Rebar, Inc.	26,850
Concrete Pumping	N.W. Concrete Pumping	4,500
Concrete Cutting	Brothers Concrete Cutting	2,000
Shotcrete	Blue Mountain Pool	unit price
Precast Concrete	Olympian	72,681
Structural Steel	GTĒ	121,315
Sheet Metal and Siding	Brainard Sheet Metal	15,323
Roofing	Snyder	9,430
Hollow Metal	Mercer	2,689
Windows	Mountain Glass	15,758
Drywall	Harlen's	4,534
Acoustical Ceiling	Columbia Acoustical	782
Flooring	Commercial Interiors	975
Painting	Perguson	16,847
Signage	Prosign	7,350
Conveyor	Transco	46,750
Fire Protection	Grinnell	17,630
Mechanical	MSI Mechanical	32,822
Winch	Allied	12,500
Blectrical	Tigard Electric	194,500

If you have any questions concerning this please do not hesitate

Your | truly

evin J. Spellman

President

### May 22, 1990 Bid

Letters to DBEs were sent 5/10/90

sent 5/10/90 \* Bid Bid Date:

5/22/90

10 days before: 5/11/90 5 days before: 5/17/90

\*\* Low Bidder

< DBE/WBE firms who did not bid on March 21 Contract bid>

<<DBE/WBE who Emerick loss for March 21 Contract Bid indicate were out of business or their phones were disconnected>>

### FEASIBLE UNITS FOR DBE/WBE SUBCONTRACTORS

### 1. Surveying

- 1.1 Westlake Consultants, Inc. Emerick States Westlake did not bid, but note of 5/15 call indicates Westlake is "bidding". Calls: 5/14 and 5/15
- \*1.2 Cross-Continent Engineers (C2E) Bid not low (unit price). Calls: 5/14 and 5/15
  - 1.3 Centrac Associates, Inc. Did not bid design firm only. Calls: 5/14
- 1.4 Antoria Infrared Consultants Did not bid note says they only perform infrared surveys. Calls: 5/15 and 5/16
- \*1.5 Premsingh & Associates, Inc. Bid not low (bid \$50 an hour unit price). Call: 5/15
  - 1.6 Surveyors West Did not bid project is too far away. Calls: 5/14 & 5/15

#### 2. Demolition

- 2.1 Millage, Nathan, Trucking Did not bid note says they only have end dumps and belly dumps. Calls: 5/14, 5/15 and 5/16
- 2.2 MRC Company Did not bid. Calls: 5/14, 5/15,
  5/16

- <2.3 Young, Inc. Did not bid note says that they will supply explosives, no demolition work. Calls: 5/14, 5/15, 5/16>
- <<2.4 Dynamic Road Construction Corp. Did not bid.
  Calls: Attempted call 5/14 disconnect, no new
  listing>>
  - <2.5 J. Murphy Construction. Did not bid. Calls: Attempted call 5/14 - disconnected, no new listing>
  - 2.6 White Buffalo Construction, Inc. Did not bid. Call: 5/14

### 3. Site Preparation & Earthwork

- \*3.1 E.D.T. Construction, Inc. Bid not low. Call: 5/14
- 3.2 Conmix, Inc. Did not bid. Calls: 5/14, 5/15, 5/16
- <3.3 Bonstan Did not bid. Call: 5/14>
- <3.4 J. Murphy Did not bid. Calls: Attempted call
  5/14 disconnect, no new listing>
- <<3.5 Dynamic Road Construction Corp. Did not bid.
  Calls: Attempted call 5/14 disconnect, no new
  listing>>
  - 3.6 Benge Construction Co. Did not bid. Call: 5/14
  - 3.7 Salt & Pepper Construction Did not bid but notes state "Salt & Pepper are joint venturing this bid with Waybo, Inc. Bidding..." Calls: 5/14 and 5/15

### 4. Pile Driving & Shot Crete

4.1 Gervais Construction, Inc. - Did not bid -Notes say "has merged with Ross Brothers..." Call: 5/14

- <<4.2 Versatile Drilling Contractors, Inc. Did not
  bid notes state "[d]o not do that much driven
  piles..." Call: 5/15 and 5/16>>
- <<4.3 3A Industries, Inc. Did not bid notes say "too busy..." Calls: 5/15 and 5/16>>
  - 4.4 G.P.D. Construction Co. Did not bid. Call:
    5/15 disconnect, no new listing.
  - 4.5 Ohno Construction Company. Did not bid notes say "too busy...". Call: 5/15
  - <4.6 Ram Inc. Contractors Did not bid notes say
     "too busy". Call: 5/15>

### 5. Site Utilities

- 5.1 White Buffalo Construction, Inc. Did not bid. Call: 5/14
- 5.2 ALCCO Did not bid. Call: 5/14
- <5.3 Bonstan Did not bid. Call: 5/14>
- <5.4 North's Plumbing, Inc. Did not bid notes
  say "project too big." Call: 5/14>
- <<5.5 C.M. General Contracting Did not bid. Call: Attempted call 5/14 - disconnect, no new listing>>
  - <5.6 K&R Plumbing Did not bid notes say "too busy". Call: 5/14>

### 6. Asphalt Paving & Base

- \*6.1 Lopez Paving, Inc. Bid not low. Calls: 5/14
- <6.2 Henderson & Company Did not bid. Calls: 5/14 and 5/15 left message on recorder, 5/16 called information and no listing. Unable to contact by phone.>
- 6.3 S and S Corporation Did not bid. Calls: 5/14 and 5/15

- <6.4 Marmolejo Contractors, Inc. Did not bid notes state "not have time to bid this project...". Calls 5/14 and 5/17>
- <6.5 Austin G. Clayton, Company Did not bid. Calls 5/14 and 5/15>
  - 6.6 American Contractor Center Did not bid note says "not interested...". Call: 5/14

### 7. Pavement Markings

- 7.1 Marmolejo Contractors, Inc. Did not bid. Calls: 5/14 and 5/17
- 7.2 American Contractor Center Did not bid note says "not interested...". Call: 5/14
- <7.3 Austin G. Clayton Company Did not bid. Call:
   5/14 and 5/15>
- 7.4 EDT Construction, Inc. Did not bid note says "Bidding". Call: 5/14
- <<7.5 West Line Construction, Inc. Did not bid. Call: 5/15>>
  - 7.6 Holesfield's General Contracting Did not bid. Call: 5/15 and 5/16

#### 8. Fencing

- \*\*8.1 Pete's Westside Fence Company. Bid low bidder. Call: 5/11
  - <8.2 Junlo Corporation Did not bid note says
    "too busy". Call: 5/14>
  - \*8.3 Pacific Steelock Fence Co. Bid not low. Call: 5/14
- <<8.4 Power Fence Did not bid note says "not
   enough fencing to travel to Portland." Call:
   5/14>>

- <8.5 Pacific Northwest Guardrail & Supply Co. Did not bid note says "not interested only install guardrailing on roadways". Calls: 5/14>
  - 8.6 E.M.W. Construction Co. Did not bid. Calls: 5/14, 5/15 and 5/16

### 9. Landscape & Irrigation

- 9.1 Wilcott Landscape Company Did not bid note says "Interested. Has an estimator working on project". Calls: 5/14 and 5/15
- \*9.2 A&G Landscaping, Inc. Bid not low. Calls: 5/14 and 5/15
- <9.3 Green Art Landscape and Irrigation Co. Did not bid note says "too much work". Calls: 5/14, 5/15 and 5/16>
- <<9.4 SAS Building and Landscaping Did not bid note indicates SAS planned to bid. Call:
  5/14>>
  - 9.5 S&L Landscaping, Inc. Did not bid note says "Bidding". Call: 5/14 and 5/15
- <<9.6 Polynesian Landscape Company Did not bid.
  Call: Attempted call 5/14 not at number
  listed and no new listing>>

#### 10. Concrete Cutting

- 10.2 Carr Construction, Inc. Did not bid note
   says "not interested." Calls: 5/14 and 5/15
- 10.3 Sea-Port General Did not bid note says "too
   busy". Calls: 5/14 and 5/15
- 10.4 Elis' alda Henry J. & Associates Did not bid. Calls: Attempted to call on 5/14, 5/15 and 5/16 no answer each time.

- \*\*10.5 Brothers Concrete Cutting, Inc. Low bidder gave quote over phone. Call: 5/14
  - \*10.6 Indian Incorporated Bid with Albany Electric not low. Calls: 5/14.

### 11. Reinforcing Steel Furnish & Place

- 11.1 Smith Company, Inc. Did not bid. Calls: Left message with answering service on 5/15 and 5/16
- \*11.2 Triad Steel Inc. of Oregon Bid not low. Calls: 5/15
- \*11.3 Rainier Steel Bid not low. Calls: 5/15 and 5/16
- <11.4 Conmix, Inc. Did not bid note says "not
   interested. Not enough time to look at plans."
   Calls: 5/14 and 5/16>
- 11.5 Diversified Builders, Inc. Did not bid note says "too busy..." Calls: 5/14
- 11.6 James Construction Did not bid wants to do painting and insulation. Call: 5/14.

### 12. Concrete Curbs & Gutters

- - \*12.2 Lopez Concrete Service Bid not low. Calls: 5/15, 5/16 and 5/21
  - 12.3 McCalib Concrete Service Did not bid note he states he is "Bidding". Calls: 5/15 and 5/16
  - <12.4 Capital Concrete Construction Did not bid note says "will be bidding". Calls: 5/15 and
     5/16>

<12.6 Retana Enterprises, Inc. - Did not bid. Calls:
 5/15 and 5/16>

### 13. Precast Concrete

- <13.1 Gervais Construction, Inc. Did not bid note
   says "merged with Ross Brothers..." Call:
   5/14>
- <13.2 Woodburn Construction Company Did not bid note says "too much work..." Call: 5/14>
  - 13.3 Meridith Construction, Inc. Did not bid. Call: 5/14
- <<13.4 Rivera Construction, Inc. Did not bid note
   says "no bid is closing down business." Call:
   5/14>>
  - \*13.5 Ballard Construction Company Bid Not low. Call: 5/14
    - 13.6 Diversified Builders, Inc. Did not bid note
       says "too busy..." Call: 5/14

### 14. Metal Fabrications & Railings

- 14.1 McGrath, William M. Company Did not bid note says "will not be bidding, project is out of their area". Call: 5/14
- <14.2 Alt, Robert W. Construction Did not bid note says "has too much work..." Call: 5/14>
  - 14.3 Ogilvie Company, Inc. Did not bid note says "Bid date too soon...". Call: 5/14
  - 14.4 Beavercreek Metal Products Did not bid. Call: Attempted call 5/14 number disconnected, no new listing.
- <14.5 Aluminum & Bronze Fabricators, Inc. Did not bid. Call: 5/14>
  - 14.6 G.P.D. Construction Company Did not bid. Call: Attempted call 5/15 number disconnected; no new listing.

### 15. Structural Steel Erection

- <15.1 Gervais Construction, Inc. Did not bid note says "Have merged with Ross Brothers..." Call: 5/14>
- <15.2 Alt., Robert W. Construction Did not bid note says "has too much work..." Call: 5/14>
- 15.3 McGrath, William M. Company Did not bid note says "project is out of their area". Call: 5/14
- \*15.4 Indian Incorporated Bid with Albany Electric not low. Calls 5/14 and 5/15
  - 15.5 Earle, Robert G., Inc. Did not bid note indicates they are "swamped" with work. Calls: 5/14 and 5/15
- <<15.6 Record Steel and Construction, Inc. note says
   "she does not want to bid out of town". Did
   not bid. Calls: 5/14 and 5/15>>

### 16. Insulation

- <16.1 Alt., Robert W. Construction Did not bid note says "too much work..." Call: 5/14>
- <16.2 Woodburn Construction Company Did not bid note says "too much work..." Call: 5/14>
- - 16.4 CHW Construction, Inc. Did not bid. Call: 5/14
- <16.5 James Construction Did not bid. Call: 5/14>
- <16.6 Interstate Insulations, Inc. Did not bid note says "has looked at drawings and he did
   not feel there is enough for them to bid on."
   Call: 5/14>

### 17. Roofing

- 17.1 G.P.D. Construction Company Did not bid. Call: Attempted call 5/14 number disconnected; no new listing.
- <17.2 Cascade Roofing Did not bid. Call: 5/14 and 5/16>
- <17.3 All American Construction Company Did not bid. Calls: 5/14, 5/15 and 5/16>
- <<17.4 A-TS2 Roofing, Inc. Did not bid. Call:
  Attempted call 5/14 number disconnected; no
  new listing. Solicitation letter returned no forwarding address.>>
  - 17.5 Boring Gutter Lady Did not bid. Calls: 5/14 and 5/15
  - 17.6 Roof Systems Did not bid. Calls: 5/14, 5/15 and 5/16

### 18. Flashing, Sheet Metal & Metal Siding

- 18.1 Carr Construction, Inc. Did not bid. Calls: 5/14 and 5/15
- 18.2 Ogilvie Company, Inc. Did not bid note says
   "bid date too soon...". Call: 5/14
- <18.3 All American Construction Company Did not bid. Call: 5/14 no answer.>
- \*18.4 EBA Sheet Metal, Inc. Bid not low. Calls: 5/14, 5/15 and 5/21
- <18.5 Cascade Roofing Did not bid. Calls: 5/14 and 5/16>
- <<18.6 Beavercreek Metal Products Did not bid.
   Call: Attempted call 5/14 number
   disconnected; no new listing.>>

### 19. Unit Masonry

- <19.1 Woodburn Masonry, Inc. Did not bid. Calls: 5/14 and 5/16>
- <<19.2 J&S Masonry Did not bid note says "not
   working in oregon at present time". Calls:
   5/14>>
  - <19.3 Scott's Masonry, Inc. Did not bid. Call:
     Attempted calls 5/14 and 5/15 no answer;
     information had no listing>
  - <19.4 Medina Mosaic Did not bid. Call: 5/14>
  - <19.5 Alt., Robert W. Construction Did not bid note says "has too much work". Call: 5/14>
  - <19.6 Woodburn Construction Company did not bid note says "have too much work..." Call: 5/14>

### 20. Metal Framing, Drywall & Acoustical Ceilings

- <20.1 Woodburn Construction Company Did not bid note says "has too much work..." Call: 5/14>
- 20.2 Portland Custom Interiors Did not bid. Call: 5/14
- 20.3 Sea-Port General Did not bid note says "too many other things going on". Call: 5/14 and 5/15
- <20.4 CWH Construction, Inc. Did not bid. Call
  5/14 and 5/16>
- <20.5 Alt., Robert W. Construction Did not bid note says "has too much work...". Call: 5/14>
- <20.6 Aguilers/White Construction Did not bid note says "has too much work...". Calls: 5/14,
  5/15, 5/16 and 5/17>

### 21. Painting

<21.1 Jim Miller Construction - Did not bid - note
 says "too many other things at present time".
 Call: 5/14>

- <21.2 Ace of Shades Painting Did not bid. Call:
   Attempted call 5/14 number listed
   incorrectly; no phone listing>
- <21.3 Burns, John W. & Sons, Inc. Did not bid note says "too many other things going on."
   Calls: 5/14 and 5/15>
- <<21.4 CMB & Associates, Inc. Did not bid. Calls: 5/14, 5/15 and 5/16>>
  - <21.5 Portland Custom Interiors Did not bid. Call: 5/14>

#### 22. Mechanical & Fire Protection

- <<22.1 Butler C.E. & Associates Did not bid. Call:
  Attempted call 5/14 number disconnected;
  solicitation letter returned with no forwarding
  address>>
  - <22.2 Adams Mechanical Did not bid note says "too
    busy". Call: 5/14>
- \*\*22.3 MSI Mechanical systems Low bidder. Calls: 5/14, 5/15, 5/16 and 5/17
  - <22.4 Spears Mechanical Did not bid note says
    "Not interested..." Calls: 5/14, 5/15 and
    5/16>
  - <22.5 Thermal Mechanical, Inc. Did not bid. Calls: 5/14 and 5/15>
  - \*22.6 Pen-Nor, Inc. Bid not low. Call: 5/14

#### 23. Electrical Division

- 23.1 Brown, F. Electric Company Did not bid.
  Call: Attempted call 5/15 phone disconnected; phone listing
- <23.2 Pacific Energy Management Corporation Did not bid. Calls: 5/15 and 5/16>

- <23.3 Aaron Eastside Electirc Did not bid note
   says "not interested project too big..."
   Calls: 5/15 and 5/16>
- <23.4 Cydell Corporation, Inc. Did not bid. Calls:
   5/15 and 5/16>
- <23.5 Jackson Electric Did not bid note says "project too far away". Call: 5/15>
- \*23.6 Blessing Electric Bid not low. Call: 5/15

#### 24. Joint Sealer

- 24.1 Carr Construction, Inc. Did not bid. Calls: 5/14 and 5/15
- 24.2 Sea-Port General Did not bid note says "too many other things going on." Calls: 5/14 and 5/15
- <24.3 Alt., Robert W. Construction Did not bid note says "has too much work..." Call: 5/14>
- <24.4 Woodburn Construction Company Did not bid note says "has too much work..." Call: 5/14>
  - 24.5 James Construction Did not bid. Call: 5/14
  - 24.6 Spokane Concrete Cutting, Inc. Call: 5/15 phone contact was made but solicitation letter was returned no forwarding address.

### 25. Steel Doors, Frames & Finished Hardware

- 25.1 James Construction Did not bid. Call: 5/14
- 25.2 Woodburn Construction Company Did not bid note says "has too much work..." Call: 5/14
- 25.3 Sea-Port General Did not bid note says "too many other things going on." Calls: 5/14 and 5/15
- <25.4 Alt., Robert W. Construction Did not bid note says "has too much work..." Call: 5/14>

- 25.5 Carr Construction, Inc. Did not bid note says "not interested..." Calls: 5/14 and 5/15

#### 26. Aluminum Windows, Glass & Glazing

- 26.1 Withers Lumber Company Did not bid note says "they do not carry the special windows." Call: 5/15
- <26.2 Woodburn Construction Company Did not bid note says "too much work..." Call: 5/14>
- <26.3 Alt., Robert W. Construction Did not bid note says "has too much work..." Call: 5/14>
- 26.4 James Construction Did not bid. Call: 5/14
- 26.5 Sea-Port General Did not bid note says "too
   many other things going on..." Calls: 5/14 and
   5/15
- 26.6 Carr Construction, Inc. Did not bid. Calls: 5/14 and 5/15

#### 27. Resilient Flooring

- <27.1 Lopez Carpets & Drapes Did not bid. Call: 5/15>
- \*\*27.2 Commercial Interiors & Specialties Low bidder note states "Bidding." Calls: 5/15 and 5/16
  - 27.3 ECS & Associates Did not bid note says they "do not do resilient flows." Call 5/15
  - 27.4 Lutton's Decorating Center, Inc. Did not bid f- note says "too far away." Call: 5/15

- - 27.6 Lacuna Interiors, Inc. Did not bid note says "No longer installing flooring." Call: 5/14

#### 28. Conveying System

- <28.1 Alt., Robert W. Construction Did not bid note says "has too much work..." Call: 5/14>
- 28.2 G.P.D. Construction Company Did not bid. Call: Attempted call 5/15 phone disconnected; no new listing
- 28.3 Sea-Port General Did not bid note says "too many other things going on." Calls: 5/14 and 5/15
- 28.4 Carr Construction, Inc. Did not bid note says "not interested..." Calls: 5/14 and 5/15
- <28.6 Earle, Robert G., Inc. Did not bid note
  indicates they are "swamped" with work. Calls:
   5/14 and 5/15>

#### METROPOLITAN SERVICE DISTRICT METRO SOUTH STATION MODIFICATION OREGON CITY, OREGON

#### AFFIDAVIT OF EDWARD MARMOLEJO

State o	of (	Oregon	')	
			)	SS.
County	of	Multnomah	)	

- I, Edward Marmolejo, do hereby depose and say as follows:
- 1. I am President of Marmolejo Contractors, Inc. ("Marmolejo"), 980 N.W. Wade Street, Estacada, Oregon 97023:
- 2. I make this affidavit based upon my own personal knowledge of the matters herein.
- 3. Marmolejo Contractors, Inc. is a certified minority business enterprise ("MBE") and disadvantaged business enterprise ("DBE"). Marmolejo appears in the vendor directory published by the Executive Department of the State of Oregon. Marmolejo has been in business for approximately 20 years. I am very familiar with the DBE/MBE/WBE (collectively, "DBE") program and have been on many committees regarding DBE issues.
- 4. I am extremely concerned that Emerick Construction Company ("Emerick") has failed to make good faith efforts to obtain DBE participation on the Metro South Station Modifications Contract (the "Contract"). On May 17, 1990 I received a letter inviting Marmolejo to bid on the project, a copy of which is attached as Exhibit A. On the same day, I called Joe Kennedy, Emerick's estimator responsible for bidding the project, and told him that I had received his letter and asked him how large the project would be. He indicated that he estimated the project to be between \$2.3 I AFFIDAVIT OF EDWARD MARMOLEJO

million and \$7 million with 10 percent DBE and 3 percent WBE requirements.

- 5. I asked Mr. Kennedy if Emerick needed any DBE assistance. I told him that we were available to take on any amount and virtually any kind of work on the project. We discussed the estimated amount of the general contract and came to the conclusion that there would be approximately \$400,000 of DBE participation required to meet the goals.
- 6. Mr. Kennedy told me that he did not know how much DBE participation they would receive and that it was too soon too tell. I assured him that we would be available and that I would meet with him when he found out how much DBE participation he was going to need.
- 7. I routinely take notes during all of my telephone conversations. A copy of my notes from my conversation with Mr. Kennedy is attached as Exhibit B.
- 8. Despite my offer to Mr. Kennedy, I never heard any more from him. I assumed that if he had difficulty obtaining DBE participation to meet the goals that he would call me so that I could work out a bid.
- 9. In support of its position that Emerick made good faith efforts to obtain DBE participation, Emerick has submitted two telephone logs of telephone calls to Marmolejo. Copies of the logs are attached as Exhibits C and D. Exhibit C refers to asphalt paving, while Exhibit D refers to pavement markings. Both exhibits refer to the same telephone conversation, except that Exhibit D,

#### 2 - AFFIDAVIT OF EDWARD MARMOLEJO

regarding pavement markings, does not reference my telephone conversation with Joe Kennedy of May 17, 1990.

- Exhibit C does not accurately reflect my telephone conversation with Joe Kennedy of May 17, 1990. Exhibit C states that I said that Marmolejo did "not have time to bid this project, (sic) to work with us on any other upcoming project." I did not tell Joe Kennedy that Marmolejo did not have time to bid the project. To the contrary, I told him that we would be willing to work with him so that they would be able to meet their DBE participation requirements. Mr. Kennedy's failure to accurately note our conversation and his failure to call me when he understood that I was willing to give him a quote if they were unable to meet their DBE participation requirements shows that Emerick was only meeting the proforma requirements for good faith efforts, by sending out letters and making telephone calls. Emerick failed to actually pursue obtaining a quote from a DBE. In fact, stating that Marmolejo did not have time to bid is a bad faith statement because it is the opposite of what I told him. I told him that we would be able to put together a bid in a very short timeframe if he was unable to get adequate DBE participation. told Mr. Kennedy that we are capable of providing our own bonding and that we are capable of performing many different types of work and that we would be able to help them if they were not able to meet the goals. Emerick failed to accept our offer of help. For that reason, I do not believe that Emerick made good faith efforts.
  - 10. Further, I have reviewed the materials submitted by

Emerick in support of their contention that they made good faith efforts to obtain DBE participation. I note that there is a copy of Exhibit A included as one of the five letters they contend they sent to request bids for the asphalt paving unit of the Contract. The same letter is included as one of the first letters they contend they sent to request bids for the pavement markings unit. Marmolejo received two identical letters. As you will note, Exhibit A only asks us to provide a quote on "highway/roadway work." It does not define that they are seeking a quote on asphalt paving or pavement markings. Metro's Code requires the general contractor to provide written notice soliciting sub-bids/proposals to not less than five DBEs or WBEs for each subcontracting or material supply work items selected as an economically feasible unit for DBE participation. I do not believe that the letter sufficiently identified the economically feasible units for which Emerick was soliciting quotes.

Dated this OTH day of June, 1990.

Edward Marmoleia.

SUBSCRIBED AND SWORN to before me this  $6^{14}$  day of June, 1990.

NOTARY PUBLIC FOR OREGON
My Commission Expires: C3-19-91



May 10, 1990

Marmolejo Contractors, Inc. 980 N.W. Wade Street Estacada, OR 97023

Attention: Edward Marmolejo

Reference:

METRO SOUTH STATION MODIFICATIONS

OREGON CITY, OREGON

Bid Date:

May 22, 1990

Bid Time:

11:00 am

We are preparing a general contract bid on the above referenced project and request your subcontract or material supply quotation on highway/road work.

Bids will be received by our estimating staff at (503) 777-5531 (collect calls will be accepted). Written quotations or scope letters should be sent to:

EMERICK CONSTRUCTION COMPANY

Phone: (50

Fax:

(503) 777-5531

P.O. Box 66100

Portland, Oregon 97266-0100

(503) 771-2933

Plans and specifications are available for review at our office and at plan centers listed on the following page. We would appreciate the opportunity of discussing the scope of your bid prior to bid day.

We would be glad to offer you any advice or assistance in obtaining lines of credit or insurance to allow you to perform work on this project. Please contact us if we can be of any help in these areas.

Please call me at (503) 777-5531 for additional information.

Yours truly,

Joe Kennedy Estimator EXHIBIT A
PAGE \_\_\_\_\_ OF \_\_\_\_

EXHIBIT B
PAGE J OF J

(503) 630-6379

980 N.W. Wade St. Estacada, Oregon 97023

### MARMOLEJO CONTRACTORS INC. telephone conversation log

I CALLED (6:1515 THEY CALLED ( ) 6: DATE:5-17-90 PH.( )777-5531
MRUD MS(): JOE KENNEDY OF: EMERICK
WILL CALL LATER:() PLEASE CALL:() I RETURNED CALL &:
IN RE: JOBI: PROJECT: METRO SOUTH BY: EM.
I TOLD HIM THAT I HAD RECEIVED HIS LETTER
OF INVITATION AND HOW BIG WAS THIS PROJECT?
HE INDICATED THAT IT WAS ESTIMATED @ Z.3 TO \$ 7.041LL
WITH 10% DBE 4 3.0% WRE REQUIREMENTS.
WITH 1010 DOE of JULIA VITE TEGOTICE TELES
HE SAID THE PROJECT HAS ALREADY POSTPONED Z TIMES
ALREADY.
I ASKED HIM IF HE NEEDED ANY DISE ASSISTANCE, AND THAT
LASKED FILM IT THE NEEDED AND DIE ROSSIANCE, AND MINE
WE WERE AVAILABLE TO TAKE ON ANY AMOUNT OF WORK.
WE DISCUSSED WHAT THE PROJECT MAY GO FOR. AND CAME
TO THE CONCLUSION THAT THERE WAS AN APPROX \$ 400,000.00
DBE REQUIREMENT.
HE INDICATED THAT HE DIONT KNOW HOW MUCH PARTICIPATION
THEY WOULD BE GETTING AND THAT IT WAS TO SOON
TO TELL. I ASSURED HIM THAT WE WOULD BE AVAILABLE
AND FOR HIM TO GET WITH ME WHEN HE FOUND OUT HOW
MUCH DRE HE WAS GOING TO NEED. AND THAT I WOOLD
TRY TO CALL HIM TOMORROW. HE WAS VERY CONGENIAL AND
SAID HE LOOK ENGLIAGE TO IT AND THANKED ME FOR CALLING

# EMERICK CONSTRUCTION COMPANY MBE/WBE CONTACT LOG

OJECT	: METRO SOUTH S	TATIONS MODIFIC	47/0~5 I	BID TIME: 11:00 AM
AME:	MARMOLEJO	CONTRACTOR	5, Zu	
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# EMERICK CONSTRUCTION COMPANY MBE/WBE CONTACT LOG

ROJEC	T: METRO SOUTH S	TATIONS MODIFIC	CATIONS	BID DATE: MAY 22, 1970 BID TIME: 11:00 AM
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	BID SUBMITTED	DECLINED	· · · · · · · · · · · · · · · · · · ·	NO RESPONSE
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EXHIBIT \_

PAGE \_\_\_\_ OF \_\_

## METROPOLITAN SERVICE DISTRIC METRO SOUTH STATION MODIFICATION OREGON CITY, OREGON

#### AFFIDAVIT OF JUDI HANEY

State o	of.	Oregon	)	
			)	SS
County	of	Multnomah	`)	

- I, Judi Haney, do hereby depose and say as follows:
- I am President of Westlake Consultants, Inc.
   ("Westlake"). I make this affidavit based upon my own personal knowledge of the matters herein.
- 2. Westlake is a certified women-owned business enterprise ("WBE"). Westlake appears in the directory of DBE/MBE/WBE (collectively, "DBE") firms prepared by the Executive Department of the State of Oregon.
- 3. The Metro South Station Modification Project at Oregon City, Oregon (the "Contract") has been bid twice. I understand that the project was first bid on March 21, 1990 and that the first four bidders failed to meet the DBE goals for good faith efforts. Accordingly, the Contract was bid again on May 22, 1990.
- 4. Westlake submitted a bid to Emerick for the March 21 bid date. On March 14, 1990, Westlake faxed a letter proposal and scope of services to Emerick for the March 21, 1990 bid. Copies of the letter proposal and scope of services are attached as Exhibit A. Westlake made a lump sum bid of \$19,000. For the March 21 bid, Westlake did not receive a letter from Emerick requesting a subcontractor quotation. Westlake took the initiative in discovering the Contract and submitting a quotation.

#### 1 - AFFIDAVIT OF JUDY HANEY

5. For the May 22 bid, Emerick sent a letter to me dated May 10, 1990 requesting a quotation on surveying. On May 15, 1990, my estimator, Mike Hargrade, talked with Joe Kennedy of Emerick. As Emerick's May 22, 1990 telephone log indicates, a copy of which is attached hereto as Exhibit B, Westlake was "bidding" the surveying work.

Dated this 6 day of June, 1990.

Judi Hanev

SUBSCRIBED AND SWORN to before me this \_\_\_\_ day of June, 1990.

NOTARY PUBLIC FOR OREGON
My Commission Expires (

WESTLAKE CONSULTANTS INC.
ENGINEERING + SURVEYING + PLANNING
HILLTOP BUSINESS CENTER 7340 S.W. HUNZIKER SUITE 204 TIGARD, OREGON 97223 FAX (503) 684-0652 FAX (503) 624-0157
FAX TRANSMITTAL COVER SHEET
TO: Dennio Baristad DATE 3-14-90  Emerica Construction FAX NO: 771-2933  FROJECT NAME: Metro South Station FROJECT NO: Promo
THE FOLLOWING ITEMS ARE TRANSMITTED:
NUMBER DATED DOCUMENT DESCRIPTION  1 1 3-14 Proposal Jetter  0 1 4 3-14 Scope of Services  REMARKS: Originals Via mail
This cover sheet is page 1 of 10 pages in this transmittal if you do not receive all of the transmittal, piezae call our office.
From: Mure Harque

Salantin francisco (1996) Salary Charles and Charles Charles (1996) I Co



### ESTLAKE

CONSULTANTS INC.

ENGINEERING ◆ SURVEYING ◆ PLANNING

Phone: 503 684-0652 Fax: 503 624-0157

March 14, 1990

Mr. Dennis Barstad Emerick Construction P.O. Box 66100 Portland, OR 97266

Metro South Station Re: Construction Staking

Dear Dennis:

WESTLAKE CONSULTANTS, INC., IS CERTIFIED BY O.D.O.T. AS A WOMAN BUSINESS ENTERPRISE AND DISADVANTAGE BUSINESS ENTERPRISE.

On behalf of Westlake Consultants, Inc., I am pleased to submit for consideration our cost proposal for construction staking services for the above-referenced project. Our scope of work includes layout for the building addition, piling, employee and trailer parking areas, access road, new site entrance and utilities. A detailed "Scope of Services" is enclosed that describes the work tasks we are proposing to provide.

Our lump sum cost proposal is \$19,000.0C.

Thank you for considering our proposal. If you have any questions, or require further clarification, please do not hesitate to call.

Sincerely, What a Gargine

Michael A. Hargrave

Project Surveyor

MAH/cr encl.

#### SCOPE OF SERVICES FOR South Metro Station

and the subtraction of the first of the state of the same of the s

#### Research, Meetings, Administration

Obtain data for control, benchmarks, and plans.

- Attend pre-construction meeting and periodic site meetings.

Schedule and coordinate field and office activities.

Administer contract and billing.

### Initial Control and Layout Calculations

Locate and tie by traverse existing control monuments. Set intermediate horizontal control and benchmarks throughout

project site.

Compute in relation to control lines, x and y coordinates for location of excavation limits, building grid lines, piles, curb lines, retaining walls, manholes, catch basins and utility vaults.

#### Access Road & Site Entrance

#### Initial Grading

- Provide slope stakes on each side of access road at 50' intervals.
- Provide slope stakes for new site entrance of 50' intervals.

#### Top of Rock Grade - Bluetop

A stake will be set at top of rock grade on each side of access road and on center of improvements at 25 foot intervals.

#### Curbs

- Provide one set of grade stakes with cut and/or fill to top of curb at requested offset and at the following points:
  - Along tangents at 25 foot stationing.

Beginning and end of curves. 2)

Along horizontal curves at 25 foot stations (with radii 3) more than 50 feet).

1/4 points along curves with radii less than 50 feet (and radius point with radii less than 25 feet).

South Metro Station Scope of Services Page 2

#### Building Addition

#### Initial Grading

- Provide one set of grade stakes with cut and/or fill to finish grade at building pad corners.

المراجعة والمتحافظة وا

#### Grid Lines

- Stake location of grid lines; provide benchmark for finished floor elevation.

#### Pile Layout

 stake location of piling (130 total) for building addition, bridge, bulldozer ramp, and retaining walls; mark cut-off elevation on each pile.

#### Pile As-Builts

- Locate position (horizontal & vertical) of each pile relative to plan location; summarize results.

#### Retaining Walls

- Provide one set of grade stakes at four foot offset to face of wall.

#### Parking - Employee and Trailer Lots

- Provide slope stakes around perimeter of parking lots at 50' intervals.
- Provide one set of rough grade stakes with cut and/or fill to finish grade at following points:
  - 1) Along ridge lines and/or gutter lines at approximately 50 foot stations.
  - 2) Catch basin locations.
- provide one set of blue top stakes at top of rock grade on 50' x 50' grid.

Metro South Station Scope of Services Page 3

- Provide one set of final grade stakes at four foot offset to face of curb with cut and/or fill to top of asphalt at the following points:
  - 1) Along tangents at 25 foot stations.

2) Beginning and end of curves.

3) Along horizontal curves at 25 foot stations (with radii more than 50 feet).

4) 1/4 points along curves with radii less than 50 feet (and radius point with radii less than 25 feet).

#### Utilities

#### Sanitary Sewer and Storm Drain

- Stake location of all manholes, cleanouts, catch basins and outlets, and mark with offset with cut to flow line.
- Provide offsets to line at 25 foot, 50 foot and 100 foot stations between manholes with cut to flow line.
- Provide one set of offset stakes for corners of sanitary and storm pump stations.

#### Waterline

 Provide stakes for location of tees, angle points, and fire hydrants.

#### Utility Vaults and Poles

- Stake location and provide offsets with cut/fill to finish grade.

#### Mass Grading

#### Wetlands Area

- Provide two sets of grade stakes with cut and/or fill to finished grade on  $50' \times 50'$  grid over revised wetlands mitigation area.

Metro South Station Scope of Services Page 4

#### Landscape Area

- Provide one set of grade stakes with cut and/or fill to finished grade on 100' x 100' grid.

#### Foundation Survey

- Prepare survey of building location.

In the event that stakes are destroyed and a request is issued to replace them, the contractor will pay the subcontractor on an hourly basis. All restaking or staking outside the above described Scope of Services will be pre-authorized prior to completion.

## EMERICK CONSTRUCTION COMPANY MBE/WBE CONTACT LOG

PROJEC	T: METRO SOUTH !	STATIONS MODIFI	CA//10~>	BID TIME: 11:00 AM
NAME: ADDRE	WOSTLAKE O	(ヘルミンレ て へいて ろ	_ <u>=</u> ~(	
PHONE	() 684-06	<u>5~</u>		
KIND O	F WORK: SURVEY	11~C		
	WORK CAN HANDL			
DATE	PERSON CONTACTED	CONTACTED BY	TIME	COMMENTS DISCUSSIONS
EIAN		VAL SFEIFFER	11 90	Call four
	MIKE HARBERIS	JOS KENNEDY	11:40	BIDDING
		/		
	•			
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				BID NOT RECEIVEL

EXHIBIT B PAGE J OF J

## METROPOLITAN SERVICE DISTRIC METRO SOUTH STATION MODIFICATION OREGON CITY, OREGON

#### AFFIDAVIT OF SUSAN McCALIB

State of Oregon	)	
	)	SS
County of Multnomah	)	

- I, Susan McCalib, do hereby depose and say as follows:
- 1. I am Secretary to Bruce McCalib, who is the owner of McCalib Concrete Service ("McCalib"). I make this affidavit based upon my own personal knowledge of the matters herein.
- 2. McCalib is a certified DBE and appears in the Directory of DBE/MBE/WBE ("DBE") directory prepared by the Executive Department of the State of Oregon.
- 3. On March 14, 1990, I faxed a quote to Emerick Construction Company ("Emerick") for curbs and flat work for the Metro South Station Modifications Project in Oregon City, Oregon (the "Contract").
- 4. When the Contract was rebid, Bruce McCalib, my husband, changed the date on the March 14, 1990 quote to May 22, 1990 and we faxed it on May 22, 1990 at 10:33 a.m. to Emerick. A copy of the quote and a copy of the fax receipt indicating Emerick's fax number, which is 771-2933, are attached as Exhibit A.

Dated this (day of June, 1990.

Susan McCalib

PAGE \_ / OF 3

	may 22 surco	AND A COURT OF STATE						
	March 11 1990	TRACTOR QUOTE	ro. Sonice	District				
Date of Bid: March H. 1990 Owner: Metro. Sewice District Project Name/Location: Metro South Station Modification, Oregon City								
Project Nat	y: Bruce McCalib	Sanon		7				
	Description	Quantity/linit	Unit Price	Total				
Item #	Type A Curb & Gutter	Acome Stock						
		Per Sheet C-3	<u>Ψ10.007 CF</u>					
	Detail Sheet C-7 Type "A" Curby Gutter	100 / E	\$ 110 50/1E					
2	Type A Clirbi Gutto	PODTUK 1807LF	4 10.30/21					
	z sided detail Sheet C-7							
	Location per Sheet c-3	h. 1000 (070/10	1 5 10 / F					
_3			3.1074					
	No detail except as note	<u> </u>						
	Sec A, Sheet C-5	1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	#3 00/SE					
4	51/2" Trailer Storage Slab	Approx 1300/SF	\$ 5,00/SF					
	5'x1500' = 7500 SF			<u> </u>				
	Detail Sheet C-6							
	Location Sheet C-1							
	<del>                                     </del>							
		TOWN A COUNTY TOWN	<del></del>					
	EXCLUS	IONS & CONDITIONS						
Item #	Comments	11	7 00/10/10/4	over induded				
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	3 pieces # 4 continuo	is. Note it add	dithough accorting	or-chie h. F to 4.40)				
4 One movein included. Subbase grade +1.05' by others.								
· Includes steel in slab								
ALL line + grade and traffic control provided by others.								
NOTE:	There is a discrepa	ncy between		roaduny				
	section sheet C-6 4 Lo	cation of curb	Shelt C-3.					
MBE - Ore	egon YesNo	Adden	das (Circle) l	2 3 4 5 6 No 5				
MBE · Was	shington Yes	Tav T	ncluded Y Void After	5 None				
DBE · Wa:	shington Yes No	Quote	told Arter 1	6/22 90				

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EXHIBIT \_\_\_\_\_ PAGE \_Z\_ OF\_3\_\_ Berge 6554335 V Copenhagen 654-3526 V Elm, Inc Reg 631-3892 Emerick 771-2933 V Pobuson 630-3428 V Schomer 233-2714 V Todd, 620-6825 V

EXHIBIT A
PAGE 3 OF 3

#### METROPOLITAN SERVICE DISTRICT METRO SOUTH STATION MODIFICATION OREGON CITY, OREGON

#### AFFIDAVIT OF GILBERT DAVLOS

State of Oregon	)	
	)	SS.
County of Multnomah	)	

- I, Gilbert Davlos, do hereby depose and say as follows:
- 1. I am the President of Buffalo Welding, Inc. ("Buffalo").

  I make this affidavit based upon my own personal knowledge of the matters herein.
- 2. Buffalo is a certified MBE/DBE firm and appears in the directory of DBE/MBE/WBE firms prepared by the Executive Department of the State of Oregon.
- 3. Although Buffalo did not receive any type of letter from Emerick Construction Company ("Emerick"), soliciting Buffalo's bid on the Metro South Station Modification Project at Oregon City, Oregon (the "Project"), I called Emerick's office and submitted a quote on May 21, 1990. I submitted a quote on the Project for \$32,570.00 for aluminum rail. My quote is still a good quote and I would still provide the aluminum rail for that price.

SUBSCRIBED AND SWORN to before me this \_\_\_\_ day of June, 1990.

MOTARY PUBLIC FOR OREGON
My Commission Expires: 4-14-94

1 - AFFIDAVIT OF GILBERT DAVLOS
SLAYDEN\davlos.O1(srr)

JON H. LILLIGREN
NOTARY PUBLIC OREGON
Commission Expires - 14-94

### METROPOLITAN SERVICE DISTRIC METRO SOUTH STATION MODIFICATION OREGON CITY, OREGON

#### AFFIDAVIT OF DAVID GILMORE.

State of Washington	n )
	) ss.
County of Clark	)

- I. David Gilmore, do hereby depose and say as follows:
- 1. I am General Manager of EDT Construction, Inc. ("EDT")
  I make this affidavit based upon my own personal knowledge of the
  matters herein.
- 2. EDT is a certified DBE and appears in the Directory of DBE/MBE/WBE ("DBE") prepared by the Executive Department of the State of Oregon.
- 3. EDT received a letter from Emerick Construction Company ("Emerick") requesting a bid from EDT on the Metro South Station Modification Project at Oregon City, Oregon (the "Contract").
- 4. Three or four days before bid opening, I met with Dennis Barstead of Emerick and discussed the type of work Emerick wanted us to quote and what type of work EDT would be willing to quote.
- opening, I had John McGill of my office call Dennis Barstead and submitted EDT's quote. EDT quoted Emerick \$521,352 for all demolition work, except for the face of the building, all aephalt, dirt, and underground work, excluding only the pumping station. We submitted similar quotes to several other contractors as well. Attached as Exhibit A is a copy of EDT's telephone log and the bid items quoted to various contractors.
- 1 AFFIDAVIT OF DAVID GILMORE SLAYDEN/Gilmore.01(srr)

Dated this \_\_\_\_\_ day of June, 1990.

David Gilmore

SUBSCRIBED AND SWORN to before me this \_\_\_\_\_ day of June, 1990.

NOTARY PUBLIC FOR WASHINGTON
My Commission Expires:

EMERICK - 503-777-5531 8:15

Dennis - # 521,352.00

The Items As we had talked About.

Copenhagen Utilities - 503-654-3104 8:10

MAX MARCOH - \$360, 424.00

Max took quote aslig it included bond I said no, he ask how much for bond I told him Z% he asl if we were bondable I said yes.

PA / A

5/22/1990 8:20

Berge Beos ent -503-655-2865

Ted - \$521,352.00

NO - comment - Just THANK YOU.

5/22/1990 8:30 Slayden Construction, Inc. -503-749-1969 \$521,352.00

TAIKED to RECEPTIONIST the WILL FOWARD
TO BRICE. She ASK IF WE WERE A DBE,
I SAID YES

EXHIBIT A
PAGE 2 OF 5

EDT Construction, Inc. 7409 N.E. Hazel Dell Ave. Vancouver, Wa. 98665 (206)699-5275 Project: South Station Modification

Bid Date: 5-22-90

#### **Items**

Mob
Demolition
Access & New Appr.
Building Exc.
Footing Exc.
Foundation B/F
Mass Exc
Strip&Place topsoil
Embankment
Retain Wall Exc.
Wall B/F
Finish S.G.
Slab on Grade
Wetland Grading

Clear & Grub
Strip Topsoil
Grade Pond S.G.
Screen Topsoil
Spread Topsoil
Bentonite
Fine Grade Site
Rip Rap
Flow Control Gate
Wood Parking Bumper

Exclusions:

Permits & Fees
Engineering
Concrete Work (footings, retaining walls,bridge)
Foot Bridge
Crushed Rock & Paving
Pathways
Landscaping & Irrigation
No underground
# 20

Copenhagen utilities

# 360, 424.00

EXHIBIT A
PAGE 3 OF 5

EDT Construction, Inc. 7409 N.E. Hazel Dell Ave. Vancouver, Wa. 98665 (206)699-5275

#### Items

Mob ~ Demolition ~ Access & New Appr: Building Exc. Footing Exc. Foundation B/F Mass Exc Strip&Place topsoil Embankment ~ Retain Wall Exc. Wall B/F ~ Finish S.G. Slab on Grade 12" RCP 15" RCP 18" RCP 21 RCP / 24" RCP 4" PVC 6" PVC 10" PVC Sch 80 6" DIP 8" DIP 6" Water 8" DIP Temp Fire Hydrant 48" Manholes 48" Sand-Oil Seperator Curb Inlets Trench Exc. Pipe Bedding

Project: South Station Modification Bid Date: 5-22-90

#### Wetland Grading

Clear & Grub'
Strip Topsoil'
Grade Pond S.G.'
Screen Topsoil'
Spread Topsoil'
Bentonite'
Fine Grade Site'
Rip Rap
Flow Control Gate'
Wood Parking Bumper'

\$521,352.00

#### Exclusions:

Permits & Fees
Engineering
Concrete Work (footings, retaining walls, bridge)
Foot Bridge
Lift Stations (Prime set, We excavate & backfill)
Crushed rock & Paving
Pathways
Landscaping & Irrigation

Engle Kros

EXHIBIT A
PAGE 5 OF 5

## METROPOLITAN SERVICE DISTRICT METRO SOUTH STATION MODIFICATION DATABLES OREGON CITY, OREGON CONTRACT

CALL SM

#### AFFIDAVIT OF AUDREY CASTILE

State of Oregon	)	
County of Multnomah	•	SS

- I, Audrey Castile, do hereby depose and say as follows:
- 1. I am the owner of S&L Landscaping, Inc. ("S&L"). I make this affidavit based upon my own personal knowledge of the matters herein.
- 2. S&L is a certified WBE/DBE and appears in the DBE/MBE/WBE directory prepared by the Executive Department of the State of Oregon.
- 3. During the morning, on May 22, 1990, I faxed a quote to Emerick Construction Company ("Emerick") for certain landscaping work for the Metro South Station Modification Project in Oregon City, Oregon (the "Contract"). A copy of the quote and fax journal showing Emerick's receipt of S&L's quote, are attached as Exhibit 1.
- 4. The plans and specifications for the Contract required two types of fabric: inexpensive fabric was required for drainage and an expensive fabric was required for erosion control. S&L's quote included the inexpensive fabric, but excluded the erosion control fabric.
- 5. S&L submitted a total bid in the amount of \$251,992.00 plus a lump sum on labor only for fabric installation and a unit

#### 

price on topsoil. I understand that Emerick used a bid for landscaping in the amount of \$323,000.00. Emerick could have used my bid in the amount of \$251,000.00, and obtained a price for erosion control fabric in the amount of \$50,000.00 to \$70,000.00 from some other vendor, which would have resulted in a lower price for the landscaping portion of this Contract than the bid used by Emerick. I think S&L was low bidder on the portion of work that it bid.

6. I have reviewed the summary of good faith efforts submitted by Emerick, a copy of which is attached hereto as Exhibit 2. I note that S&L's bid is not reflected on that summary. I have not been given any reason why Emerick did not acknowledge our bid on the summary. I do not believe that Emerick used good faith efforts to obtain WBE/DBE participation for this Contract.

Dated this 3 day of June, 1990.

Audrey Castile

SUBSCRIBED AND SWORN to before me this 2 day of June, 1990.

NOTARY PUBLIC FOR OREGO

My Commission Expires: A



## Landscaping Inc.

8100 SW Durham Road • Tigard, Oregon 97224

Phone (503) 639-1395

## BID QUOTE METRO SOUTH STATION May 22, 1990

## BID SECTIONS: #02810 Irrigation #02920 Soil Preparation #02930 Lawns & Grass Trees, Shrubs, & Groundcover #02950 TOTAL BID..... .....\$ 251,992.00 TOPSOIL: To be supplied at.....\$ 6.25 per yd. To be placed at.....\$ 4.00 per yd. FILTER FABRIC: Labor ONLY..... 15,000.00 INCLUSIONS: Gravel walkway **EXCLUSIONS:** Bentonite sealing Entry sign Bridge Rip rap Anything related to grading and/or installing of pend

#### <<< JELRNAL >>>

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PAGE 2 OF 2

METRO SOUTH STATION MODIFICATIONS
2.04.160 DETERMINATION OF GOOD FAITH EFFORTS
SUBPARAGRAPH (5) DOCUMENTATION

## EMERICK CONSTRUCTION COMPANY

SUB/SUPPLIER NAME	MINORITY STATUS	TYPE OF WORK	BID AMOUNT	BID AMOUNT <u>USED</u>	REASON REJECTED
Venez Devine Inc	DBE	Asphalt Paving & Base	\$310,560	257,795	Not Low Bidder
Lopez Paving, Inc.			335,300	323,000	Not Low Bidder
A & G Landscape	WBE	Landscape & Irrigation	50,964	26,400	Not Low Bidder
Lopez Concrete Service	DBE	Concrete Curb & Gutters			Low Bidder
Apply-A-Line	DBE	Pavement Markings	3,761		
Pacific Steelock Fence	DBE/WBE	Fencing	18,059	12,410	Not Low Bidder
					te's Westside)
Pete's Westside Fence	WBE	Fencing	12,410		Low Bidder
Triad Steel Inc.	DBE	Reinforcing Steel Furnish & Place	81,383	75,440	Not Low Bidder
Ballard Construction Co.	WBE	Reinforcing Steel Furnish	Unit Price		Not Low Bidder
Rainier Steel Inc.	DBE	Reinforcing Steel Furnish	Unit Price	,	Not Low Bldder
Northwest Concrete Pumping	WBE	Concrete Pumping	Unit Price	Unit Price	Low Bidder
Brainard Sheet Metal	DBE	Flashing, Sheet Metal & Metal Siding	15,323	15,323	Low Bidder
Commercial Interior & Spec.	DBE	Resilient Flooring	975	975	Low Bidder
Pro-Sign	WBE	Site Signage	7,350	7,350	Low Bidder
Pen-Nor Inc.	DBE	Mechanical	65,280		Not Low Bidder
Paragon Fire Sprinkler, Inc	* · · · ·	Fire Protection	22,489	17,630	Not Low Bidder
MSI Mechanical System	WBE	Mechanical	32,822		Low Bidder
EBA Sheet Metal	DBE	HVAC Only	25,490		Not Low Bidder
EDA SHEEL MELAI	DDE .	nave outl		(used MSI	
Disease Disease	non /won	Dlastales l	259,000	•	Not Low Bidder
Blessing Electric	DBE/WBE	Electrical	Unit Price	19,000	Not Low Bidder
Cross Continent Engr.	DBE/WBE	Surveying			
Brothers Concrete Cutting	DBE	Concrete Cutting		Unit Price	Low Bidder
Premsingh & Associates	DBE	Surveying	Unit Price	19,000	Not Low Bidder



## **METRO**

## Memorandum

2000 S.W. First Avenue Portland, OR 97201-5398 503/221-1646

RECEIVED

JUN 1 9 1990

METHO SERVICE DISTRICT

Date:

June 19, 1990

To:

Dan Cooper, General Counsel

From:

Neil E. Saling, Acting Director - Finance & Administration

Regarding: Comment on Robinson Construction Company Bid Protest -

As I will be absent from the Contract Review Board hearing of Robinson Construction Company's (Robinson's) appeal of the Executive Officer's rejection of their bid protest of the award of the Metro South Station Modifications contract to Emerick Construction Company (Emerick), you have asked for my informal comments on Robinson's June 13, 1990 letter of appeal.

## General

The letter of appeal is a virtual duplicate of the bid protest the law firm of Allen, Kilmer, Schrader, Yazbeck and Chenowith (Schrader) prepared earlier for Slayden Construction Company (Slayden). Slayden earlier protested the award of the contract to Emerick, but the protest was not submitted in a timely manner and was rejected. Schrader is now the co-counsel with the law firm of Moomaw, Miller and Reel (Moomaw).

## Metro DBE/WBE Program

The Metro DEE program is an outreach effort based upon sound business practices. If the outreach is capable of achieving DBE/WBE participation at the desired levels, examination of that effort is unnecessary. However, if the devised levels of participation are not achieved, an examination of these "good faith efforts" becomes necessary to determine compliance with the Metro Code:

The good faith efforts require a contractor to divide the potential project into defined subelements suitable for subcontracts with DBE/WBE firms. These potential subcontracts are offered to DBE/WBE firms for quotes or bids. The Metro Code, however, does not require award to a DBE/WBE firm unless that firm is the lowest responsible, responsive bidder/proposer.

It should be noted that the Metro Code has no provisions for "negotiation" with the DBE/WBE firms. Such negotiation is viewed by many in the contracting community as "bid-shopping" and is therefore undesirable.

Robinson Construction Company Bid Protest Page 2.

### Marmolejo

Ed Marmolejo chose not to bid on the subcontracting elements established by Emerick. Emerick had no obligation to pursue Marmolejo for a bid. Marmolejo's statements indicate that he was available for negotiating a subcontract, but he apparently did not wish to compete on the defined elements of the contract.

## Repeat Solicitations

Nothing in the Metro Code requires contacts be made with previously contacted subcontractors on a rebid. One view might be that Emerick expanded the potential field by contacting other subcontractors, particularly since two of the previously contacted DBE/WBE subcontractors submitted unsolicited bids.

## Clear Identification of Subcontracts

The response to Emerick indicates that the contracting community understood the scope of the proposed subcontracts. A simple telephone call to Emerick by a truly interested firm should be expected if any confusion existed.

## Meeting Goals

Emerick elected to choose their subcontractors based upon a strict adherence to the Metro Code. None of the DBE/WBE firms cited were fully responsive.

Castille: Submitted a partial quote.

McCalib: Submitted a quote 27 minutes before bid opening.

Davlos: Quoted on only supplying a part of the proposed steel

subcontract.

Gilmore: Quoted only a part of the proposed demolition subcontract.

Robinson Construction Company Bid Protest Page 3.

## Summary

The general theme of Robinson's appeal is that Emerick could have achieved a higher level of DBE/WBE participation by a variety of negotiations and through modifications to their subcontract list. While this might be true, Emerick was not required to do so by the Metro Code. Neither might they be the low bidder if they had followed such practices.

NES: jp

cc: Amha M. Hazen

Contracts Administrator

SEIFER, YEATS, WHITNEY & MILLS

DANIEL J. SEIFER ELIZABETH YEATS SUSAN G. WHITNEY RODNEY R. MILLS CHRISTOPHER E. MARTIN

ATTORNEYS AT LAW SUITE 1516 . 900 S.W. FIFTH AVENUE PORTLAND, OREGON 97204

TELEPHONE (503) 223-6740

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June 22, 1990

RECEIVED

JUN 2 7 1990 9:45 000 METRO SERVICE DISTRICT

Metropolitan Service District Contract Review Board 2000 S. W. First Portland, OR 97201-5398

HAND DELIVERED

Metro South Station Modifications Response to Bid Appeal

Ladies and Gentlemen:

This office represents Emerick Construction, to which Metro has given notice of conditional award for the project above referenced. Our client has asked us to respond to the appeal of Robinson Construction Company from the Executive Officer's decision of June 7, 1990, rejecting Robinson's bid appeal.

Metro's Disadvantaged Business Program (§2.04.100 et seq.) requires the successful bidder on a Metro construction project either to achieve designated goals for DBE/WBE participation or to demonstrate "good faith efforts to achieve the goals." §2.04.160(b). Although Emerick did not achieve the goals, it both made and demonstrated extensive efforts to do so. As is reflected in supporting affidavits, if Emerick's efforts on this project are held to be insufficient, the Program itself is probably unworkable.

Robinson's bid appeal attacks Emerick's efforts to secure DBE/WBE participation in its bid. Emerick's efforts were documented in a thick notebook submitted to Metro pursuant to requirements of the Program. Emerick's efforts are also summarized in several documents being submitted with this letter:

- Affidavit of Kevin Spellman, 1. President, Emerick Construction
- Affidavit of Dennis Barstad, 2. Emerick project manager/estimator
- Affidavit of Joe Kennedy, 3. Emerick estimator

Page 2 June 22, 1990

- 4. Affidavit of Jack Kalinoski, AGC Executive Director
- 5. Affidavit of David Gilmore, Gen. Mgr. of EDT Construction
- Affidavit of Kerry Brainard, Brainard Sheet Metal
- Affidavit of James Cason, President of Pen-Nor, Inc.

Upon review, Solid Waste staff found these efforts sufficient. In rejecting Robinson's bid appeal, the Executive Officer concurred.

The Executive Officer's decision is correct, and Robinson's bid appeal should be rejected by you. First, Emerick did make good faith efforts to achieve the DBE/WBE goals for the project, in strict accordance with the Metro Disadvantaged Business Program. Second, in direct violation of Metro's bid appeal procedure, Robinson's appeal is based upon other and different laws, rules, regulations and procedures from that cited to the Executive Officer. Third, even if the additional issues now raised by Robinson are considered, the appeal is clearly unfounded, and is both factually incorrect and legally unsupported.

Emerick did make good faith efforts to achieve the DBE/WBE goals for the project in strict accordance with the letter and the spirit of the Metro Disadvantaged Business Program.

The Metro South Station Modifications Project was first advertised for bids early this year. Bids were opened on March 21, 1990. The apparent low bid was submitted by Robinson, and the apparent second low bidder was Emerick. However, Robinson did not comply with Metro's Disadvantaged Business Program. Robinson failed either to meet the goals for DBE and WBE participation in the contract, or to submit documentation necessary to demonstrate a good faith effort to meet those goals, as required by the ordinance. Emerick asked that the project be awarded to Emerick. Metro determined to reject all bids and readvertise the project.

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Bids were opened for the readvertisement on May 22, Emerick was the low bidder. Slayden Construction ("Slayden") was the apparent second low bidder, and Robinson was third. Emerick did not meet the goals for DBE and WBE participation in the contract, but did submit documentation of its good faith effort to meet the goals, in accordance with Metro's Disadvantaged Business Program. On May 25, 1990, Metro notified Emerick of its intent to award a contract to Emerick for the project, contingent only on contract execution and submittal of required bonds and insurance. On June 4, 1990, Robinson appealed Metro's notice The appeal was considered, and was of award to Emerick. rejected by the Executive Officer's written decision dated June 7, 1990. Robinson has now appealed the rejection to the Contract Review Board. The Executive Officer's decision was clearly correct, and Robinson's bid appeal should be rejected by this Board, as it was by the Executive Officer.

Robinson's protest is based upon three alleged deficiencies in Emerick's good faith efforts to obtain DBE and WBE participation. First, Robinson acknowledges that Emerick's efforts included "identifying and selecting specific economically feasible units of the project to be performed by DBEs or WBEs to increase the likelihood of participation by such enterprises," as required by the Program, but contends that Emerick failed to identify the "with the greatest likelihood of increasing participation." Second, Robinson acknowledges that Emerick provided 170 written notices soliciting sub-bids to 113 DBE and WBE firms, but contends the solicitations were technically defective in five listed respects. Third, Robinson acknowledges that Emerick's good faith efforts included "making ... follow-up phone calls to all DBE/WBE's who have not responded to the solicitation letters to determine if they would be submitting bids and/or to encourage them to do so," but contends that there was insufficient follow-up effort with respect to firms whose telephones had been disconnected, and that the documentation of follow-up phone calls was defective in failing to list more details of the conversation.

The Executive Officer's decision contains a detailed analysis with respect to each of Robinson's contentions, based upon essentially undisputed facts. The Executive Officer correctly concluded, with respect to each contention, that Emerick's efforts fully complied with the "good faith

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efforts" requirements of the Program. See also, Affidavits of Jack Kalinoski (AGC) and James Cason (Pen-Nor). We believe you will reach the same conclusion. For your convenience, our response is itemized consistently with Robinson's protest, as discussed in the June 13, 1990 letter from Larry D. Moomaw.

1. Robinson initially complained that Emerick has failed to break the project down into the "most efficient, economically feasible units," and therefore that Emerick has failed to comply with Metro Code §2.04.106(b)(2). Essentially the same contention is now phrased as an alleged failure to use units with the greatest likelihood of increasing participation. The cited Code section only requires bidders to break the project down into "economically feasible units of the project to be performed by DBEs or WBEs to increase the likelihood of participation by such enterprises." The Code does not require that the breakdown be the most efficient or have the greatest likelihood of participation.

The 28 economically feasible units identified by Emerick were selected in order to increase the likelihood of participation by DBEs or WBEs.

For example, pile driving and shotcrete were combined because there were no certified DBE/WBEs specializing in shotcrete. Since the shotcrete work on this project is foundation related, this grouping was likely to induce a DBE/WBE specializing in pile driving to include the shotcrete in its bid, with the expectation that the shotcrete work would be subcontracted to others.

Mechanical and fire protection were combined for the same reason, there being  $\underline{no}$  DBE/WBEs listed for fire protection.

With respect to the flashing, sheet metal and metal siding combination, it should be noted that Emerick received a bid from, and intends to award a contract to a DBE (Brainard Sheet Metal) for this package. See Affidavit of Kerry Brainard.

The steel doors were packaged with finish hardware to give DBE/WBE general contractors an opportunity to bid on this work because there were an insufficient number of

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DBE/WBE specialty subs listed for this work. During the first bid opening for this project, bids were received by Emerick for this combination.

Drywall and acoustical ceilings are often combined, and this combination gives additional opportunities to DBE/WBE general contractors and specialty subcontractors. Again, bids for this combined package were previously received by Emerick.

Even though the feasible economic units identified by Emerick did combine more than one unit of work, it should be noted that Emerick willingly accepted and received bids for discrete portions of these combined units. For example, Emerick received a bid for furnishing and placement of the reinforcing steel from Triad and also received bids for furnishing the steel only from Ballard and Rainier, all of whom are DBE/WBES.

The identification of economically feasible units by Emerick was in fact designed to achieve the greatest likelihood of increasing participation" of DBE/WBEs and certainly met the requirements of §2.04.160(b)(2).

- 2. Robinson complains that Emerick failed to meet the minimum requirements of written notice required for solicitation of DBE/WBEs, as set forth in §2.04.160(b)(4). This Code section requires solicitation of not less than five DBE/WBEs for each subcontracting or materials supply work identified as an economically feasible unit or, if there are less than five certified DBE/WBEs listed for that work or supply specialty, then the solicitation of the number of DBE/WBEs listed for the specialty.
- (a) Robinson complains that Emerick failed to send the required number of notices for each specific economically feasible unit, arguing that this is demonstrated by the fact that Emerick sent solicitations to only four qualified DBE/WBEs for the roofing unit. Emerick also mailed solicitations to two firms on the March list of DBE/WBE firms which Metro directed all bidders to use, although those firms were deleted on a May update of the list. However, the remaining four DBE/WBEs solicited by Emerick included all roofing DBE/WBEs listed, and therefore satisfies the requirement of §2.04.160(b)(4).

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Robinson argues, without any cited authority, that Metro staff had no authority to designate which issue of the DBE/WBE directory is applicable to a given bid. Metro's Program expressly provides that the directory is to be maintained by Metro staff, based upon the State Executive Department's list of certified DBE and WBE firms. §204.125 and 2.04.140(b).

(b) Section 2.04.160(b)(4) does not require that Emerick identify all centers where plans may be reviewed, but simply that Emerick identify details where project specifications may be reviewed in its solicitation. As noted by Robinson, Emerick's solicitation identified three such plan centers: the Daily Journal of Commerce in Portland, Construction Data West, Portland, and Impact Business Development, in Portland. The identification of these three plan centers clearly satisfied the requirements of §2.04.160(b)(4).

The specifications did not identify any plan centers from which plans could be obtained for the project. Emerick personnel contacted Metro personnel to find out the centers from which plans for the project could be obtained. Metro personnel identified only the three plan centers listed by Emerick in its solicitation. Significantly, not one of the over 100 DBE/WBE firms solicited by Emerick raised any questions about where plans could be obtained or the availability of plans for review.

(c) The notices sent by Emerick included a description of the work for which subcontract bid/proposals were requested, contrary to the assertions made by Robinson in its letter. There is no requirement in the Program to "offer to subdivide units into more feasible units (sic)."

As a result of a word processing error, the wrong contact person was listed on some of the solicitation letters. However, the correct firm name and address were listed, and there was no prejudice, since the letters were delivered to the proper firms. In any event, personal telephone contact was made later in every case. Robinson's attorney, in his appeal letter of June 13, 1990, virtually acknowledges that this contention is a "minor irregularity" properly waived by Metro under §2.04.155(g).

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- (d) Emerick solicited DBE/WBE general contractors where less than five specialty contractors were listed for a particular unit of work. The solicitation of general contractors in these areas increased the likelihood of DBE/WBE participation, consistent with Metro's goal. When general contractors were solicited, Emerick did identify the particular economic unit of work for which a quote was being solicited.
- (e) Where a single DBE/WBE was listed as a specialty contractor in different categories, more than one solicitation was sent to that DBE/WBE. Separate solicitation letters were sent in these instances because Emerick did not want to give the DBE/WBE the impression that package bids only would be considered. This additional effort and expense increased the likelihood of DBE/WBE participation, consistent with Metro's goals.
- 3. Robinson's assertion that Emerick failed to comply with §2.04.060(b)(5) by not demonstrating any effort to follow up on disconnected numbers, is in error. The documentation provided by Emerick demonstrates that in virtually every instance in which Emerick discovered a disconnected number, it attempted to obtain a new listing for the solicited DBE/WBE. There is no requirement in the Program that Emerick make separate phone calls for each category of work solicited if more than one bid is solicited from a particular DBE/WBE.

Section 2.04.160(b)(7) of the Program provides:

It shall be a rebuttable presumption that a bidder or proposer has made a good faith effort to comply with the contract goals if the bidder has performed and submits written documentation of all of the above actions.

Robinson attempts to rebut this presumption by its assertion that Emerick received four unsolicited DBE/WBE bids, three of which were utilized by Emerick. This fact, even if true, would not be sufficient to rebut the presumption of good faith efforts, since all of the guidelines established by the Program were fully followed by Emerick.

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More importantly, Emerick's documentation represents efforts to <u>increase</u> participation beyond that already offered, and not simply paperwork for technical compliance. Apply-A-Line and Pro-Sign submitted low bids to Emerick for pavement marking and signage the first time this project was Prior to the second bid, Emerick contacted each firm and both confirmed that they were bidding the second letting. The two other DBE/WBE bids utilized by Emerick which did not receive solicitation letters were Northwest Concrete Pumping Brainard Sheet Metal initially and Brainard Sheet Metal. submitted a bid for a combination of units which was not workable or feasible. Through negotiations during the bid process, Emerick and Brainard jointly developed an acceptable scope and price for the flashing, sheet metal and siding See Affidavit of Kerry Brainard. portion of the work. Northwest Concrete Pumping submitted a bid on items of work which were not identified as feasible economic units. This bid was utilized since it was low.

Metro's Program requires bidders to advertise for DBE/WBE sub-bids and to work with minority organizations to encourage participation by DBE/WBEs. The obvious intent of these requirements is to assure that DBE/WBEs who are not directly solicited have an opportunity to bid. The fact that bids were received from DBE/WBEs who were not directly solicited shows the effectiveness of Emerick's other efforts to encourage DBE/WBE participation. See Affidavits of Jack Kalinoski and James Cason.

In direct violation of Metro's bid appeal procedure, Robinson's appeal is based upon other and different laws, rules, regulations and procedures from that cited to the Executive Officer.

The Board will observe that Robinson's appeal is supported by two different letters from two different law firms, purporting to act as co-counsel for Robinson. The letter from Lynnia K. Woods dated June 13, 1990 raises substantially the same issues as a letter dated June 6, 1990 which the same firm directed to the Executive Officer, as a bid appeal on behalf of Slayden. Slayden's appeal was not timely under Metro's bid appeal procedures, and was rejected by the Executive Officer as untimely. Slayden has not appealed that decision of the Executive Officer.

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Rather, it appears that Slayden's attorneys now act as co-counsel for Robinson, and are attempting to expand substantially the citation of law, rule, regulation or procedure from that which was presented to the Executive Officer.

Metro's bid appeal procedure is specific. Section 2.04.031(b)(1) provides that all bid appeals are to be made in writing and "must describe the specific citation of law, rules, regulation, or procedure upon which the appeal is based." The bid portest which attorney Larry Moomaw initially made on June 4, 1990 on behalf of Robinson to the Executive Officer complied with this requirement, and specifically cited alleged defects, discussed at length above. These are the issues which were investigated by the Executive Officer and Metro staff, and were the subject of the Executive Officer's decision which is being appealed to you.

Since none of the issues discussed in Ms. Woods' letter, whether factual contentions or legal argument, were cited by Robinson in its written protest, your Executive Officer and staff have had no opportunity to conduct investigation, perform analysis or make recommendation to you with respect to them.

It is a well-established principal in the appeal of a legal determination that the appeal be reasonably confined to the issues originally determined. Oregon Constitution, Article VII, Section 3. Cf., ORS 19.125. This principal is included within the Administrative Procedure and Rules controling determinations of contested matters by all state agencies and departments. ORS 183.450(2); ORS 183.415(11). The Oregon courts have expressly held hat board review must be confined to the record presented. Rolfe v. Psychiatric Security Review Board, 53 Or App 941, 951 (1981); rev den., 292 Or 334 (1981). Cf., Amundson v. AFS, 63 Or App 313, 318 (1983).

Without inquiring into the motivation or agreements which may underlie Slayden's attorneys now serving as cocunsel to Robinson, the untimely introduction of these issues is a serious affront both to the orderly functioning of Metro's bid appeal procedures and the fundamental fairness owed to other affected bidders.

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## Even if newly-raised issues are considered, Emerick is clearly entitled to award.

Robinson/Slayden's second, separate presentation, consisting of Ms. Woods' written argument and a series of affidavits, is no more persuasive than the first. The second presentation begins with an effort to set forth assumedly undisputed facts about the bidding, including that "Slayden's bid was approximately \$10,000 higher than Emerick's bid." Emerick's bid to you was in the amount of \$2,784,000, and Slayden's bid to you was in the amount of \$2,812,908, a difference of \$28,908. Why this difference is calculated as "approximately \$10,000" is unclear. More importantly, since Slayden is not a party to the protest, the relevance of this disparity is remote. Robinson's bid of \$2,849,849 is \$65,849 more than Emerick's bid, but of course, none of these dollar differences are properly considered in determining whether or not Emerick complied with the Disadvantaged Business Program.

The second submission of Robinson/Slayden also has several listed subparts. First, it is contended that Emerick's contacts with Marmolejo Contractors, Inc. somehow lacked required good faith efforts, were improperly documented or violated state statute. Second, it is contended that Emerick's documentation failed to utilize bids from Westlake and others. Third, it is argued that Emerick failed to send solicitation letters to DBE/WBE firms from which bids were already anticipated. Fourth, it is contended that Emerick's solicitation letters were too general in Fifth, it is contended that describing the units of work. Emerick's bid should be rejected because its MBE documentation was incomplete. Sixth, several speculative scenarios are set forth to show how Emerick could have met the goals, implying that a failure to meet the goals cannot ever be in good faith. In the event that the Board may consider these issues, a detailed response is required, and itemized consistently with Ms. Woods' letter of June 13, 1990.

2.1 The centerpiece of the Robinson/Slayden challenge is an affidavit from Ed Marmolejo, who claims that Emerick's log of a telephone conversation with him is inaccurate. This is a simple disagreement over what occurred during that telephone conversation. Joe Kennedy, Emerick's estimator who

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spoke with Mr. Marmolejo, stands by his log. See Affidavit of Joe Kennedy. Mr. Marmolejo's affidavit is more akin to a legal argument than a statement of fact, and it relies on his own telephone log. However, the affidavit is much more effusive than the log and it seems that Mr. Marmolejo now recalls a number of important statements that he chose not to include in his extensive contemporaneous notes. For instance, his notes do not record what he now remembers saying about his capability to provide his own bonding and his capability to perform "many different types of work." Similarly, they do not record that he "would be able to put together a bid in a very short time frame." This whole issue boils down to which party failed to follow up with a further phone call. On this, the facts are clear. The Affidavit, and the Robinson/Slayden argument, complain that Marmolejo "never heard any more" from Emerick, but Mr. Marmolejo's own notes record his statement that he "would try to call [Mr. Kennedy] tomorrow."

More importantly, those issues are absolutely irrelevant. Metro's Program requires that its contractors make written solicitation and follow-up phone calls to encourage DBE/WBE participation. The whole concept of "good faith efforts" recognizes that all firms solicited or contacted may not actually submit bids. Emerick fulfilled its obligations, and whether Marmolejo prepared a bid was its responsibility. See Affidavit of Jack Kalinoski.

- 2.2 Ms. Woods' letter makes much of Emerick's alleged "(failure) to acknowledge the bid, much less accept the bid, of Westlake Consultants, Inc." That allegation is supposedly supported by an attached Affidavit from Judi Haney, President of Westlake. In fact, despite assurances from Westlake that it would bid, no such bid was submitted or received. A careful review of Ms. Haney's affidavit, the foundation of Slayden's allegations does not claim otherwise. It may be that Westlake intended to quote the same price for the same work on the second letting, but there is absolutely no evidence anywhere that that intent was communicated to Emerick. See also, Affidavit of Kevin Spellman.
- 2.3.1 Robinson/Slayden accuses Emerick of seeking only technical compliance with the Program, while not truly attempting to garner DBE/WBE participation. In support of this proposition, Emerick is taken to task for not sending letters to DBE/WBEs who had bid previously. Although

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Ms. Woods' letter claims four such firms, only three are mentioned. The logic of this criticism escapes us since Emerick in fact received bids from, and intend to contract with, two of those firms. Emerick called Apply-A-Line to secure its updated bid, and negotiated a revised scope of work with Brainard on which it in fact did bid. The challenge seems to be that Emerick did not include these extraordinary actions as evidence of its good faith effort.

- 2.3.2 Robinson/Slayden also claims that Emerick should have abandoned all those DBE/WBEs who chose, for one reason or another, not to bid in March. Emerick took the opposite view, namely that the optimum way to increase DBE/WBE participation was to include those very firms. This it did, and with some success. In any event, nothing in the Program or in common sense precludes a continuing effort to develop participation for the second bidding.
- 2.4 Robinson/Slayden has submitted affidavits from four DBE/WBE firms which extended price quotations to Emerick, but which do not appear in Emerick's submitted documentation of its good faith efforts. It is implied that these are low quotations whichEmerick rejected, but that implicationis false, to the point of being ludicrous. Emerick acknowledges that these four bids were received and considered, and that they are not included in the summary of bids received. In one instance, the receipt of the bid, and the fact it was not low, is recited in the submitted documentation, although it is inadvertently omitted from the summary sheet. In a second instance, although a bid was telephoned to Emerick, the caller didn't identify the firm as a DBE or MBE. In two instances, Emerick did receive lastminute bids which were not low, and which were inadvertently omitted from supporting documentation.

It is extremely important to note that this aspect of the appeal is based upon alleged defects in Emerick's documentation of its good faith efforts, and not upon alleged defects in Emerick's efforts. There is no dispute that, in each instance, bids were properly solicited by Emerick from the DBE/WBE firms in question, nor is there any issue as to the amount of the bids. Rather, Robinson/Slayden contends that Emerick's bid should be rejected because the four firms

Page 13 June 22, 1990

in question were not listed in the post-bid documentation of good faith efforts which Emerick submitted pursuant to the Program.

As is explained in the Affidavit of Kevin Spellman, the "bid cards" in Emerick's office, prepared during the telephone bids received from the four firms in question, had been removed from the "bid board." Each of the bids was analyzed as part of a series of "packages" to try and develop the lowest cost to Metro for the performance of a series of items of work. See also, Affidavit of Dennis Barstad. Mr. Kennedy of Emerick, who had primary responsibility for assembling the summary of good faith efforts, was unaware that some bids had been removed from the bid board for analysis in packages, and therefore did not see those bids in preparing his summary. See also, Affidavit of Joe Kennedy.

EDT is not listed on Emerick's post-bid summary of bids received, but the supporting phone log submitted by Emerick shows that the bid was received, and was not low. §2.04.160(b)(7) of the Program, a DBE bid which is not low is properly rejected. The EDT bid for demolition was analyzed by Emerick in a series of sitework "packages," and the "bid card" was removed from the "bid board" to make those analyses. See Affidavit of Dennis Barstad. Mr. Kennedy, as recited in his Affidavit, did not see the bid card in preparing the summary of bids received. This oversight is particularly unfortunate in that Emerick had taken especially active steps to involve EDT in the project, and to negotiate a successful scope of work. So the record is clear, Mr. David Gilmore has prepared a supplemental Affidavit to that supplied by Robinson/Slayden, which is submitted herewith.

Through an oversight, Emerick's summary did not record the bids received from McCalib Concrete Service or S & L Landscaping. These bids had also been removed from the bid board for more detailed analysis in packages with other bids. Both were received within the last hour before Emerick's bid was required to be delivered to Metro. However, it is one thing to admit this oversight and it is another to say as Robinson/Slayden does, that S & L and McCalib were low bidders. The fact that they were not low with Slayden either does nothing to deter those allegations. They were not low

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bidders and were properly rejected. See Affidavit of Dennis Barstad. Consequently, there was no prejudice as a result of this oversight.

As can be seen from the exhibits attached to Joe Kennedy's Affidavit, Emerick's bid card form has a space to indicate whether the bidder is a DBE or WBE. Buffalo Welding had not submitted any type of correspondence to Emerick about the project prior to bidding, and was not one of the more than 100 DBE/WBE firms solicited by Emerick for a quotation. In submitting a telephone quotation to Emerick on the day before bidding, Buffalo's representative did not identify the firm as a DBE or WBE, and so Emerick's bid card was not so marked. In preparing its summary of good faith efforts, Emerick had no reason to identify Buffalo as a DBE/WBE firm, and accordingly did not do so. Buffalo Welding's bid was not low as part of any package.

4. Finally, Robinson/Slayden argues that even if Emerick's good faith efforts comply with Metro's Program, they are inadequate under state law because Emerick did not "negotiate" with DBE/WBE firms, especially Marmolejo. Metro's Program was drafted in an effort to implement state law, and the allegation of inconsistency is simply wrong. ORS 200.045 does not define "negotiation," and Metro's Program attempts to supply that definition by specific provisions regarding solicitation, follow-up and work scope. In any event, it is clearly established that Emerick had extended "negotiations," however defined, with several DBE/WBE firms. See Affidavits of Kevin Spellman, Joe Kennedy, David Gilmore (EDT), and Kerry Brainard (Brainard Sheet Metal).

## Conclusion

Emerick has submitted to you a low, responsive and responsible bid for an important project. Emerick has documented its extensive good faith efforts to achieve DBE/WBE participation, fully in accord with the spirit and the letter of Metro's Program. Nonetheless, those efforts are criticized by the third bidder which claims to have achieved the goals by subcontracting its prime contractor responsibilities for "contract administration." Robinson's

Page 15 June 22, 1990

criticisms are groundless, and you should quickly affirm the rejection of this appeal.

Emerick thanks you for your consideration.

Very truly yours,

SEIFER, YEATS WHITNEY & MILLS

Daniel J. Seifer

cc Daniel Cooper
Neil E. Saling
Amha M. Hazen
Rob Smoot
Larry Moomaw
Lynnia Woods

## METROPOLITAN SERVICE DISTRICT METRO SOUTH STATION MODIFICATIONS OREGON CITY, OREGON

## AFFIDAVIT OF KEVIN SPELLMAN

State of Oregon	)
County of Clackamas	) ss. )

I, Kevin Spellman, do hereby depose and say as follows:

- 1. I am President of Emerick Construction Company. I make this affidavit based on my own personal knowledge of the matters herein.
- 2. I actively participated in the 1987 task force that worked on the drafting of the current Metro Disadvantaged Business Program and appeared before the Council at that time to urge its adoption. I am therefore very well acquainted with both the spirit and the letter of the Program. In a letter dated June 13, 1990, I have been invited by Metro to participate in a further review of the Program, in light of subsequent legislative and legal developments. A copy of that letter is attached.
- 3. Because of this background in the Metro Program, I took a particular interest in Emerick's efforts to meet the DBE/WBE goals established for the Metro South Station Modifications bid of May 22, 1990. I convened our estimating team, consisting of Larry Sitz, Dennis Barstad and Joe Kennedy, on two occasions prior to bid and once after bid to review with them the requirements of the Metro DBE/WBE Program. I told them that every effort must be made

<sup>1 -</sup> AFFIDAVIT OF KEVIN SPELLMAN

to encourage DBE/WBE's to participate in the bid and reviewed with them the detailed requirements of the Program. It was our intent to meet the established goals.

- 4. As part of this effort, I instructed Joe Kennedy to mail letters of invitation to each of the DBE/MBE's listed in Emerick's submission to Metro, and to follow through thereafter with telephone calls to each. He was to encourage each of those firms to bid and was to place no restriction on them with regard to scope of work or any other aspect of the bids.
- 5. To ensure compliance with the spirit of the Program, Emerick went far beyond the technical requirements. Rather than simply identify some economically feasible units of work as required by the Program, we designated almost every piece of work that we expected to subcontract. We sent 170 solicitation letters to 113 DBE/WBE's and followed up with at least one, and often more than one, telephone calls to further encourage participation. Where less than five specialist DBE/WBE contractors existed for a particular section of work, we solicited bids for DBE/WBE general contractors and encouraged them to package a group of sub-trades, if necessary, in order to increase the DBE/WBE participation in the Contract. I believe that these efforts far exceed the Program's requirements and more than constitute a valid good faith effort.
- 6. After the bid, when it was apparent that our bid had not reached the DBE/WBE goals, I conferred with Mr. Barstad and Mr. Kennedy on the requirements of the Metro Code with regard to post-

<sup>2 -</sup> AFFIDAVIT OF KEVIN SPELLMAN

bid submissions. Part of the requirement was to provide a summary of each DBE/WBE bid received, along with a note that the bid had been accepted or, if rejected, the reason for the rejection. The Metro Code is specific in that it states that the fact that a bid is not low is a valid reason for rejection.

- 7. Subsequent to that submission, we have discovered that we failed to include acknowledgement of bids for EDT Construction, S & L Landscaping, Buffalo Welding and McCalib Concrete Service in our summary. Each of these bids had been removed from our bid board for more detailed analysis by our estimators because, in order to properly analyze these bids, they each had to be combined with other bids for comparison. Mr. Kennedy was unfamiliar with that practice and failed to locate those DBE/WBE bids for inclusion in our summary.
- 8. It is the practice at Emerick, in lump sum bid preparations, to include in our bid to the Owner the lowest bid from subcontractors on every relevant phase of the work. As in this case, additional efforts are made in an attempt to have DBE/WBE's submit the low bids in their various areas of expertise. It is not our practice, nor would it be consistent with our effort to submit the lowest bid to the Owner, to ignore or fail to use low bids submitted by subcontractors, whether DBE/WBE's or not. I have reviewed the bids received from EDT Construction, S & L Landscaping, Buffalo Welding and McCalib Concrete Service and have confirmed that none of these subcontractors submitted a low bid to

<sup>3 -</sup> AFFIDAVIT OF KEVIN SPELLMAN

us. I also notice that none of these companies were named as successful low bid subcontractors by the second bidder.

- 9. It has been alleged that we failed to acknowledge a bid from Westlake Consultants, Inc. In support of that allegation, an affidavit from Ms. Judi Haney, president of Westlake, has been submitted. Careful review of Ms. Haney's affidavit shows that she does not claim that Westlake submitted a bid to Emerick for the May 22 bid. I have reviewed the records of bids received by us and can find no evidence that any such bid was received. Westlake did submit a bid to us for the March 21 bid, but our analysis showed it to be incomplete.
- 10. I have reviewed the documents submitted in support of our good faith effort contentions and have spoken to each of the estimators involved. I believe that Emerick's effort far exceeds a minimum technical compliance with the Program and is more than consistent with the spirit and intent behind the Program.

Dated this 20 4 day of June, 1990.

Kevin Spellman

SUBSCRIBED AND SWORN to before me this 20 day of June, 1990.

OTARY PUBLIC FOR OREGON

My (Commission Expires: 2.3/-9/

<sup>4 -</sup> AFFIDAVIT OF KEVIN SPELLMAN



**Executive Officer** 

Rena Cusma

Metro Council

Tanya Collier Presiding Officer District 9

Gary Hansen Deputy Presiding Officer

Mike Ragsdale

Richard Devlin District 4 Tom DeJardin

George Van Bergen District 6 Ruth McFarland

District 12

District 1 Lawrence Bauer

District 2 Jim Gardner

District 3

District 5

District 7

Judy Wyers District 8 Roger Buchanan

District 10
David Knowles
District 11

## **METRO**

20(X) SW First Avenue Portland, OR 97201-5398 (503) 221-1646 Fax 241-7417

June 13, 1990

RECEIVED

999 期 15 格 9:00



Mr. Kevin Spellman, President Emerick Construction P.O. Box 66100 Portland, OR 97266-0100

Dear Mr. Spellman:

Metro finds itself out of step with the changes being made in the ESB/DBE programs at the State level. Specifically, the agencies of the State of Oregon are developing programs which are race and gender neutral in response to actions taken during the last legislative session.

You served Metro well as we developed our present DBE Program in 1987. We would like to again have your participation.

A draft of a revised program is currently being assembled for your review. This strawman should be available during the week of June 19, 1990.

I would hope to convene the small working group of which you will be a member in early July.

Please contact me at 221-1646, Ext. 167 if your schedule will not allow you to work with Metro in this endeavor.

Sincerely,

Neil E. Saling, Acting Director

Finance & Administration

NES: jp

cc: Tanya Collier, Presiding Officer - Metro Council Rena Cusma, Executive Officer

.

Recycled paper

# METROPOLITAN SERVICE DISTRICT METRO SOUTH STATION MODIFICATIONS OREGON CITY, OREGON

## AFFIDAVIT OF DENNIS BARSTAD

State of Oregon	)
	) ss.
County of Clackamas	)

- I, Dennis Barstad, do hereby depose and say as follows:
- I am a project manager/estimator for Emerick Construction
   Company. I make this affidavit based upon my own personal knowledge of the matters herein.
- 2. I was a primary estimator on behalf of Emerick in the preparation of a bid submitted at 11:00 a.m. on May 22, 1990 on the Metro South Station Modification Project at Oregon City, Oregon.
- 3. On the morning of May 22, 1990, I received a telephone bid from John McGill of EDT Construction, Inc., a certified DBE, in the amount of \$521,352 for excavation and utilities work per their scope letter received on May 21, 1990. I wrote the bid on their transmittal letter, which is attached as exhibit A.
  - A. The scope of this quotation was consistent with the discussions that occurred a few days previously. I had arranged that meeting with David Gilmore of EDT, to clarify the scope of EDT's quotation and to therefore increase the likelihood of DBE participation in Emerick's bid. EDT had submitted a bid for some work to Emerick in March, but that

<sup>1 -</sup> AFFIDAVIT OF DENNIS BARSTAD

- bid covered a scope of work that was not comparable to other bids, and therefore not usable.
- B. After receiving EDT's May 22 bid, I took the bid letter and made an analysis of that bid and compared it to bids from Bill Erickson and B & R Excavating. In order to make that comparison, I had to add amounts to each bid in order to properly compare those bids. A copy of my analysis is attached as Exhibit B. After making that analysis, B & R's adjusted bid of \$447,500 was low, and that amount was incorporated into our bid to Metro.
- C. Because of this procedure used in analyzing the more complex bids in packages, EDT's bid was removed from the bid board, where most of the telephone bids were located.
- 4. On the morning of May 22, 1990, I received a bid, by fax, from S & L Landscaping, Inc., a certified DBE and WBE, with a transmission time of 10:10 a.m. noted, in the amount of \$251,992.00 for Specification Section 02810, 02920, 02930 and 02950.
  - A. I had been expecting a bid from S & L since they had advised Joe Kennedy during his follow up telephone calls to DBE's seven days previously that they would bid. However, I had no advance warning that the scope of the bid would be incomplete. In fact, they quoted the labor only for Section 02270 Slope

<sup>2 -</sup> AFFIDAVIT OF DENNIS BARSTAD

- Protection, in the amount of \$15,000.00. A copy of this quotation is attached as Exhibit C.
- The scope of other landscape subcontractors included B. both labor and material for the work in Section 02270. In order to compare S & L's bid to the other landscape bids, I had to add the value of the total work in Section 02270 to S & L's bid. With less than 45 minutes until bid time, in order to determine the value of this work, I used the only breakout I had available for this Section which was from Teufel Landscape in the amount of \$78,325. My analysis showed S & L's total amount for the same scope bid by Ben Fox Landscaping to be \$330,317.00 compared to \$323,000.00. Therefore, I determined that Fox's bid of \$323,000.00 was low and that amount was incorporated into our bid to Metro. A copy of my analysis is attached as Exhibit D.
- C. Because of this procedure used in analyzing the more complex bids in packages, S & L's bid was removed from the bid board, where most of the telephone bids were located.
- 5. On the morning of May 22, 1990, I received a bid, by fax, at 10:41 a.m. from McCalib Concrete Service, a certified DBE. The bid consisted of unit prices for the concrete curbs and the trailer storage slabs. A copy of this quotation is attached as Exhibit E.

<sup>3 -</sup> AFFIDAVIT OF DENNIS BARSTAD

- A. I compared their unit prices to other unit prices that we had received for this work and determined that they were not the low bidder. Rose City Concrete was the low bidder at unit costs of \$7.00/LF Type A, \$10.00/LF Type A 2-sided, and \$5.00/LF Type C for the concrete curbs. We had estimated the cost of the trailer slab work at \$1.96/SF and intended to do this work ourselves. Therefore, these amounts were incorporated into our bid to Metro.
- B. Because of this procedure used in analyzing the more complex bids, McCalib's bid was removed from the bid board, where most of the telephone bids were located.

Dated this 2 | ST day of June, 1990;

Dennis Barstad

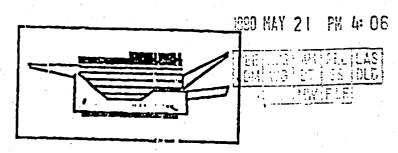
SUBSCRIBED AND SWORN to before me this 2/4 day of June, 1990.

NOTARY PUBLIC FOR OREGON

My Commission Expires: 13 31-91

<sup>4 -</sup> AFFIDAVIT OF DENNIS BARSTAD

# FAX Customer Transmittal Cover Sheet



Adams-Thompson Insurance Agency P.O. Box 5279 / 7409 NE Hazel Dell Ave. Vancouver, Wa. 98668 98665 694-2515 FAX # 1-206-699-5135

Date: 17 kug 21, 1980
Sent to: Emerick Construction
Attn: Wennes Berotead
Voice Phone Number: 505 - 777 - 553/
FAX Phone Number: 503 - 77/ - 2933
From: EDT Const.
Voice Phone Number: 306 -699-5275
FAX Phone Number: 206 - 699-5/35
हा-
Comments:
Number of Cover Pages: /
Total Number of Other Pages: 2
Paid: Dyes DNo EXHIBIT A

□ No

147-21-90 MON 14:30 HDHM3-INONESON INSORDIOS ...

EDT Construction, Inc. 7409 N.E. Hazel Dell Ave. Vancouver, Wa. 98665 (206)699-5275

## Items

Mob Demolition Access & New Appr. Building Exc. Footing Exc. Foundation B/F Mass Exc Strip&Place topsoil Embankment Retain Wall Exc. Wall B/F Finish S.G. Slab on Grade . KCD RCP 18" RCP 21 RCP 24" RCP 4" PVC 6" PVC 10" PVC Sch 80 6" DIP 8" DIP 6" Water 8" DIP Temp Fire Hydrant 48" Manholes 48" Sand-Oil Seperator Curb Inlets Trench Exc.

Pipe Bedding

Project: South Station Modification Bid Date: 5-22-90

## Wetland Grading

Clear & Grub
Strip Topsoil
Grade Pond S.G.
Screen Topsoil
Spread Topsoil
Bentonite
Fine Grade Site
Rip Rap
Flow Control Gate
Wood Parking Bumper

## Exclusions:

Permits & Fees
Engineering
Concrete Work (footings, retaining walls, bridge )
Foot Bridge
Lift Stations (Prime set, We excavate & backfill )
Crushed rock & Paving
Pathways
Landscaping & Irrigation

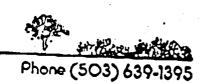
JOB NAME: METRO BID NO.: OOS DATE: 5-22-90: PACKAGE BIDS INDIVIDUAL BIDS 13166 BXR SUB NAME COFFMAN ELTING ERICKSON EDT exc. WEST 65-3470 665-653 653-6721 631-2913 656-0954 LSUB PHONE CONTACT/ADDENDA 2000 2040 BRAD DON \$ As Bid 429,500 | 521,352 425,000 Description 488,023 EXCAUATION -SITE PREP 12000 1266, 1266, SHEET & SHORE EARTH WORK GRAVEL @ CONC. WALL 12" ROAD DRAIN DRAIN RK. PROADS + FABRIC GRAVEL @ S.O.C. INCC. 1000 INCLI UTILITIES TRENCHING INCL, INCL INCL WATER PIPE STORM & SANITARY STURM PHME STATION TRIANOLE (OLD) SANITARY PUMP STATION TRI 40,326 (00) SUBSURF. DRAIN SYS, 2710 1266 INC. 1226 TOPSOIL INCL. INCL. (NO IMPORT) WETLANDS 36,960 MCL. INCC. 47,241 POND CONSTR. INEL. INCL. INCC, ACC. SURFACING (PATHS) 3500) INCL 3500 RIP RAP 1~ € € . INCC. INCL. FILL W/ HOD 4000 4000 4000 BENTONITE INCL. 15,000 COMPOSITE 973,960 525 352 447,500 TOTAL \$ EXHIBIT B

٤,



# Landscaping Inc.

Rudrey Castile President



## TRANSMITTAL

DATE: Hay 22, 1990 TIME: 10:10 a.m.
ATTENTION:
WITH: EMFRICK CONSTRUCTION
FAX NUMBER: 771-2933
FROM: Andrey Castile
S & L LANDSCAPING, INC.
FAX NUMBER: 624-8280
REGARDING: Metro South Station Bid
NUMBER OF PAGES: 2
(INCLUDING COVER SHEET)

P.O. Box 23702 Tigard, Oregon 97223



# Landscaping Inc.



8100 SW Durham Road • Tigard, Oregon 97224

Phone (503) 639-1395

## BID QUOTE METRO SOUTH STATION May 22, 1990

## BID SECTIONS:

#02810 Irrigation
#02920 Soil Preperation
#02930 Lawns & Grass
#02950 Trees, Shrubs, & Groundcover

TOTAL BID....\$ 251,992.00

## TOPSOIL:

To be supplied at.....\$ 6.25 per yd. To be placed at.....\$ 4.00 per yd.

## FILTER FABRIC:

Labor ONLY..... 15,000.00

## INCLUSIONS:

Gravel walkway

#### **EXCLUSIONS:**

Bentonite sealing

Entry sign

Bridge

Rip rap

Anything related to grading and/or installing of pond

Hallynbull



### Executive Department

155 COTTAGE STREET NE, SALEM, OREGON 97310-0310

December 7, 1989

S & L Landscaping, Inc. P.O. Box 23702 Tigard, OR 97223

CERTIFICATION TYPE: DISADVANTAGED BUSINESS ENTERPRISE (DBE)
WOMEN BUSINESS ENTERPRISE (WBE)

We are pleased to inform you that, based upon your completed recertification application, the Oregon Office of Minority, Women & Emerging Small Business has recertified your firm. Your firm shall be subject to the requirements of state (ORS 279.059) and federal (49 CFR 23) regulations and all of the laws of this state applicable to the transaction of business.

The certification expiration date appears at the bottom of this letter. Prior to this expiration date, you will be sent information regarding your recertification for the following year.

Please remember you must notify us any time there is a change in ownership or control of your firm. If you have a change in telephone number, mailing address, or person to contact, let us know immediately so we can make the correction in our Certified DBE/MBE/WBE Directory.

Good luck in your business endeavors.

Richard E. Acevedo, Manager

Pill C. Au

Minority, Women, Emerging Small Business

(503) 378-5651

EXPIRATION DATE: JANUARY 1, 1991

JOB NAME: METRO BID NO.:008 DATE: 5-22-70 PACKAGE BIDS INDIVIDUAL Fox DAVIS TENFEL A&G SUB NAME 5 t L 654-8814696-0845 646-1111 747-9371 639-1395 SUB PHONE 75 ROSE GARY CONTACT/ADDENDA BEN \$ As Bid 5 E E BELOW 335,300 323,000 251,992 Description 2270 SCOPE PROTECTION MEC. 78,3257 TEW 75. 325 1~4 78325 72810 IRRIGATION 54.6271 INCL. 1~26, اسادر. SOIL PREP 2920 71.276 LAWNS TERRISES 12930 21, 194 TREES # SHRUBS INCL. 133,840-1266 INCLI PRUNE TREES - INCL 940 IN BUY OUT OF L.S. WON'T ADD ANY \$ COMPOSITE 359,212 335,300 330,317 TOTAL \$ 323,000 EXHIBIT D

### AUTOMATIC COVER SHEET

DATE: MAY-22-90 TUE 10:34

TO:

FAX #: 7712933

FROM:

McCalib Concrete Service

FAX #:

5036931712

02 PAGES WERE SENT

(INCLUDING THIS COVER PAGE)

McCALIB CONCRETE SERVICE Paving, Curb, and Commercial

RECEIVED EMERION CONSTR.

2050 N.W. Connell Hillsboro, Oregon 97124' (503) 640-3832 (503) 693-1712 FAX

1390 MAY 22 AM 10: 41

		1390 MAY 22 AN IU 4		
	may 22 subco	NTRACTOR QUOTE		X
Date of Bi	d: March 11, 1990	Owner: Flet	70. Sewice	District
Project Na	me/Location: Metro South	n Station Moo	litication, C	regon City
Prepared B	y: Bruce McCalib			
Item #	Description	Quantity/Unit	Unit Price	Total
1	Type A Curb & Gutter	Approx 860/LF	\$10.00/LF	
	Detail Sheet C-7	Per Sheet C-3		
2	Type 'A' Curb & Gutter		\$ 16.50/LF	
	z sided detail Sheet C-7	<del></del>		
	Location per Sheet c-3			
3	Type"c" Curb at Washing		\$ 5.10/LF	
	No detail except as note			
	Sec A, Sheet C-5			
4	51/2" Trailer Storage Slabs	Approx 7500/SF	\$3.00/SF	
	5'x1500'= 7500 SF			
· · · · · · · · · · · · · · · · · · ·	Detail Sheet C-L		<u></u>	
	Location Sheet C-1			
	<u> </u>			
	EXCLUSI	ons & conditions		
Item #	Comments			
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	Includes steel in sl			
ALL		1.ffic control	provided be	others.
NOTE:	There is a discrepan	icy between t	he access ro	nduny
	Bection Sheet C-6 + LOC	ation of curb s	Sheet-C-3.	
MBE - Oreg DBE - Oreg	gon Yes No	Addenda	s (Circle) 1 2 ncluded-2.5% Yes_	3 4 5 6
MBE - Wast	nington Yes No No	Tax Inc	luded Yes_ /oid After	No V
DDF #G21	1111Pcott 162 A 140			22 90
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### METROPOLITAN SERVICE DISTRICT METRO SOUTH STATION MODIFICATIONS OREGON CITY, OREGON

### AFFIDAVIT OF JOE KENNEDY

State of Oregon	)
	) ss.
County of Clackamas	)

- I, Joe Kennedy, do hereby depose and say as follows:
- 1. I have been employed by Emerick Construction Company for 18 months and have been involved in estimating for the past 4 months. I make this affidavit based on my own personal knowledge of the matters herein.
- 2. My primary duty during the more than two weeks prior to the bid date of May 22, 1990 for the Metro South Station Modifications was to comply with the Metro Disadvantaged Business Program in our effort to achieve the DBE/WBE goals.
- 3. In performance of that duty, I worked with Kevin Spellman and Dennis Barstad of our office to develop and designate the maximum number of economically feasible units of work which we hoped and intended would maximize the likelihood of DBE/WBE participation in the Contract. I then prepared and mailed 170 solicitation letters to 113 DBE/WBE firms to alert them to the opportunities surrounding the Contract. I then telephoned each of those firms at least once, and in many cases several times, to give further details of the bid and the work and to encourage them to

<sup>1 -</sup> AFFIDAVIT OF JOE KENNEDY

participate in the bidding process. Wherever appropriate, I offered assistance with bonding, insurance and lines of credit, if such assistance would enable the DBE/WBE to participate in this bid.

- 4. On May 14, 1990, I called Marmolejo Contractors, Inc. ("Marmolejo") and spoke to Dan Anderson who identified himself as an estimator. I discussed with Mr. Anderson the project, the bid date, the size of the project and the various locations, including our office, where the plans could be reviewed. I solicited Marmolejo's bid for asphalt paving and pavement marking. Mr. Anderson told me that Marmolejo was interested in providing a bid for excavation and utilities, and I encouraged him in that regard. He told me that he would proceed to look at the plans and specifications.
- 5. On May 17, 1990, I received a call from Mr. Ed Marmolejo in reference to the Contract.
  - A. Mr. Marmolejo asked how large the project would likely be, and I told him that it would be in the region of \$2.3 million and \$2.7 million. We discussed the fact that there were goals of 10% DBE and 3% WBE on the Contract but did not discuss specific dollar figures.
  - B. Mr. Marmolejo asked how much DBE participation we were getting. Since subcontract bids are not routinely received until a matter of hours before the bid hour, I told him that it was too early to tell. I also told him that, in the course

<sup>2 -</sup> AFFIDAVIT OF JOE KENNEDY

- of my solicitations, I was encouraged by the significant number of DBE/WBE's who told me that they were looking at the Contract.
- C. Mr. Marmolejo told me that his company's schedule did not permit them to bid on the Contract, but that Marmolejo was an active DBE and would like to work with Emerick in the future. He told me that he would call me again to inquire how we were doing with DBE participation. Mr. Marmolejo has not called me since, nor did Marmolejo submit a bid to Emerick on the Contract.
- 6. As was my custom, I immediately recorded the relevant substance of our conversation on our MBE/WBE Contact Log. A copy of my log is attached.
- 7. As part of my duties subsequent to the bid submission, I prepared a summary which was intended to record every DBE/WBE bid received by Emerick and, where appropriate, to indicate the successful bidders. Where a DBE/WBE bid had been rejected, the Summary was to show the reason for the rejection.
- 8. In preparing the Summary, I reviewed the estimate "head sheet" which constitutes Emerick's final bid and lists all the successful subcontract bidders. I included all DBE/WBE subcontractors from that "head sheet" in the summary.
- 9. I then reviewed every bid card that was collected on the bid board to determine what other DBE/WBE bids had been received, and included those in the summary together with the reason for

<sup>3 -</sup> AFFIDAVIT OF JOE KENNEDY

rejection. I was unaware at the time that certain bid cards had been removed from the bid board for more detailed analysis in packages with other bids. I have since determined that the bids of EDT Construction, S & L Landscaping, Buffalo Welding and McCalib Concrete Service were not on the bid board at that time, and were therefore not included in the Summary. Had any of them been the low bidder, they would have been listed on the "head sheet" and I would have located their bid from that source and included it in the Summary.

Even if I had come across the bid from Buffalo Welding, I would not have recognized it as a DBE bid. Buffalo Welding was not one of the 113 DBE/WBE's that I had contacted and they did not identify themselves as a DBE when they submitted the bid. Attached is a cop of the bid card which shows no check mark at the MBE/WBE designation.

Dated this  $\angle ZO$  day of June, 1990;

Joe Kennedy

SUBSCRIBED AND SWORN to before me this day of June, 1990.

NOTARY PUBLIC FOR WASHINGTON
My Commission Expires: 12 21 91

- AFFIDAVIT OF JOE KENNEDY

# EMERICK CONSTRUCTION COMPANY MBE/WBE CONTACT LOG

ROJEC	T: METRO SOUTH	STATIONS M	oDIFICATIONS	BID DATE: MAY 22 1990 BID TIME: 11:00 ÁM
NAME:	MAZMOLEL	o Contra	<u> </u>	
ADDRE	SS:			
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	F WORK: ASPHAL. F WORK CAN HAND			
DATE	PERSON CONTACTED	CONTACTED		COMMENTS/DISCUSSIONS
5/14	DAN ANDERSON	Je Kan	177 3:45	INTERESTED WILL
71.				LONK AT DRAWINGS.
				INTERSTED IN THE
			_ · _	UTILITIES IL EXCAVATION.
5/17	ED MARMOLS 10	Sac Esni	1100 y 3:15	Not Have Times To
2/1/	ED //			2.2 THIS FROJECT
-				BUT WENT TO WORK
				المراجع المراج
				UP comminus FLOISET.
		RESULTS C	BTAINED	
	BID SUBMITTED	DECL	INED	NO RESPONSE
		PER 5/17 60.	いなごにコローコーン.	

MBE \$( WBE \$	[ ] UNION [ ]
ME BUFFALO WADING ( () () () () () () () () () () () () (	1 MX 2212
: GILBERT DAVALOS	PHONE: <u>632-6043</u>
BASIC BID: 32,570°C	[]FOB Minstall Rec'd By: 丛
NOTES	ALT. AS REQUIRED
FURNISH of INSTALL ALLA	I, NUM RAICS
•	
EXCLUSIONS	
<u> </u>	
ITEM	SPEC SECTION

### AFFIDAVIT OF JACK KALINOSKI

STATE (	OF	OREGON	)	
			)	SS
County	of	Washington	Ú	

- I, Jack Kalinoski, do hereby depose and say as follows:
- 1. I am Executive Director of the Oregon-Columbia Chapter of the Associated General Contractors.
- 2. I was involved in the 1987 task force that worked on the drafting of the current Metro Disadvantaged Business Program and am therefore intimately acquainted with the letter and the spirit behind that Program.
- 3. I have reviewed the submission of Emerick Construction Company in support of its contention that it made a good faith effort to achieve the DBE-WBE goals on the Metro South Stations Modifications bid of May 22, 1990.
- 4. On the basis of that review, I believe that Emerick's actions are entirely consistent with the spirit and intent of the Program, and that they constitute a legitimate good faith effort. If this is not a good faith effort under the terms of the Program, then I believe that Metro has adopted an impossible standard.
- 5. While I recognize that there is a difference of opinion concerning the contents of a telephone conversation between Edward Marmolejo and Joe Kennedy of Emerick, it is irrelevant because both

////

agree that written solicitation and telephone follow-up were made, and that Marmolejo did not submit a bid to Emerick.

DATED this 21st day of June, 1990.

Jack Kalinoski

STATE OF OREGON

ss.

County of Multnomah )

SUBSCRIBED AND SWORN to before me this 21st day of June, 1990.

Notary Public for Oregon

My Commission Expires:

### METROPOLITAN SERVICE DISTRICT METRO SOUTH STATION MODIFICATIONS OREGON CITY, OREGON

### AFFIDAVIT OF DAVID GILMORE

State of Washington	<b>)</b>
	) ss.
County of Clark	)

- I, David Gilmore, do hereby depose and say as follows:
- 1. I am General Manager of EDT Construction, Inc. ("EDT")
  I make this affidavit based upon my own personal knowledge of the
  matters herein.
- 2. EDT is a certified DBE and appears in the Directory of DBE/MBE/WBE ("DBE") prepared by the Executive Department of the State of Oregon.
- 3. EDT received a letter from Emerick Construction Company ("Emerick") requesting a bid from EDT on the Metro South Station Modification Project at Oregon City, Oregon (the "Contract").
- 4. Three or four days before bid opening, I met with Dennis Barstad of Emerick and discussed the type of work Emerick wanted us to quote and what type of work EDT would be willing to quote.
- 5. The morning of May 22, 1990 at 8:15 a.m., before bid opening, I had John McGill of my office call Dennis Barstad and submitted EDT's quote. EDT quoted Emerick \$521,352 for all demolition work, except for the face of the building, dirt, and underground work, excluding only the pumping station.

<sup>1 -</sup> AFFIDAVIT OF DAVID GILMORE

6. I have reviewed the bid analysis undertaken by Emerick on the Contract and am satisfied that EDT's bid was not the low bid and should not have been utilized by Emerick in its preparation of a general bid for Metro.

Dated this /9 day of June, 1990;

David Gilmore

SUBSCRIBED AND SWORN to before me this 19 day of June, 1990.

Story & Brandona

NOTARY PUBLIC FOR WASHINGTON

My Commission Expires: 12/1/90

<sup>2 -</sup> AFFIDAVIT OF DAVID GILMORE

### METROPOLITAN SERVICE DISTRICT METRO SOUTH STATION MODIFICATIONS OREGON CITY, OREGON

#### AFFIDAVIT OF KERRY BRAINARD

State of Oregon	<b>)</b>
	) 55
County of Multnomah	)

TT 909 11T 7899

00/20/80 19:01

- I, Kerry Brainard, do hereby depose and say as follows:
- 1. I am the estimator for Brainard Sheetmetal who signed the bid and who represented Brainard Sheetmetal in discussions of this project. I make this affidavit based upon personal knowledge of the matters herein.
- 2. Brainard Sheetmetal is a certified MBE/DBE firm and appears in the directory of DBE/MBE/WBE firms prepared by the Executive Department of the State of Oregon.
- 3. Brainard Sheetmetal faxed (see attached Fax Quote) a bid to Emerick Construction Company ("Emerick"), for the Metro South Station Project at Oregon City, Oregon (the "Project"). Shortly after forwarding the fax, I received a phone call from Larry Sitz ("Sitz") of Emerick. Sitz said that my price for the entire scope was non-competitive, asking me for an approximate split between Division 15 and Division 7 work. I told Sitz that the HVAC and Winch Work was about \$50,000. Sitz said that the Division 15 work was not competitive. Sitz then asked if I would quote just 07410 Preformed Siding and 07600 Flashing and Sheet Metal. I said I

<sup>1 -</sup> AFFIDAVIT OF KERRY BRAINARD

would, and that I would call him back as soon as I had the quote together. Upon completing that quote, I called at 10:30 a.m. with an amount of \$15,323 for the requested scope. I then confirmed that quote with a fax at 10:54 a.m. (see attached).

Dated this 20 day of June, 1990.

Kerry Brainard

SUBSCRIBED AND SWORN to before me this 20th day of June, 1990.

Elaine annette Chamberlain

Flame Monthy
NOTARY PUBLIC FOR OREGON

My Commission Expires: 4/8/94

B W B



## BRAINARD SHEETMETAL

159 South 47 TH. STREET SPRINGFIELD, OREGON 97478

Phone (503) 726 - 8931

## **METRO STATION SOU**

***************************************	);}{	
Description:		10:45 8.M.
	07410 07600	PREFORMED SIDING - 15,323  FLASHING AND SHEET METAL
	15500 15600	HEATING, VENTILATING, & AIR CONDITIONING WINCH
mtrellmt-regerentaledf-sterestisterdeits		
inclusions:		
		Siding Complete, HVAC System Complete, Winch stalled Complete
Exclusions:		
		NO MISTING SYSTEM
1897 ett 1914 1914 191 1921 1941 1942 1944 1944	 	
		Total Base Bid \$ 67,371.00
	•	
***************************************		

MBE / DBE / EBE

CERTIFIED IN OREGON , WASHINGTON AND IDAHO

TELEPHONE (503) 726-8931

Estimator : Kerry Brainard

FAX (503) 747-2893



# BRAINARD SHEETMETAL

159 South 47 TH. STREET SPRINGFIELD, OREGON 97478

Phone (503) 726 - 8931 JDM May 22

PEE AUS AM PEL LAS

Fax (503) 747 - 2893

3294

### METRO STATION SOUTH

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	· · · · · · · · · · · · · · · · · · ·	None			

Total Base Bid \$ 15.323.00

### MBE / DBE / EBE

CERTIFIED IN OREGON , WASHINGTON AND IDAHO

TELEPHONE (503) 726-8931

Estimator : Kerry Brainard

FAX (503) 747-2893

# METROPOLITAN SERVICE DISTRICT METRO SOUTH STATION MODIFICATIONS OREGON CITY, OREGON

### AFFIDAVIT OF JAMES CASON

State of Oregon	)
	) ss.
County of Multnomah	)

- I, James Cason, do hereby depose and say as follows:
- 1. I am President of Pen-Nor, Inc. ("Pen-Nor") and make this affidavit based on my own personal knowledge of the matters herein.
- 2. Pen-Nor is a certified DBE and appears in the Directory of DBE/MBE/WBE ("DBE") prepared by the Executive Department of the State of Oregon.
- 3. I am Chairman of the D/WBE Committee of the Oregon-Columbia Chapter of the Associated General Contractors and am familiar with the many issues surrounding DBE contracting. I am also familiar with the Metro Disadvantaged Business Program ("Program").
- 4. Pen-Nor submitted bids to several general contractors for certain work on the Metro South Station Modifications Project (the "Contract").
- 5. I have reviewed the efforts made by Emerick Construction Company ("Emerick") to meet the DBE/WBE goals on the Contract and have reviewed Emerick's documentation that was submitted to Metro.

<sup>1 -</sup> AFFIDAVIT OF JAMES CASON

6. I have concluded that Emerick's efforts more than comply with the requirements of the Program and that DBE/WBE bids were treated fairly in Emerick's compilation of its bid to Metro.

Dated this 20 day of June, 1990;

James Cason

SUBSCRIBED AND SWORN to before me this 20 day of June, 1990.

day of bune, 1990.

NOTARY PUBLIC FOR OREGON

My Commission Expires: //-/9-93



### **METRO**

2000 SW First Avenue Portland, OR 97201-5398 (503) 221-1646 Fax 241-7417

### CERTIFIED MAIL - RETURN RECEIPT REQUESTED

June 7, 1990

RECEIVED

JUN 1 1 1990

METRO SERVICE DISTRICT

Mr. Randy S. Robinson Robinson Construction Company 7320 S.W. Hunziker, Ste #300 Tigard, Oregon 97223

Dear Mr. Robinson

Re: Metro South Station Modification Contract Bid Appeal

On June 4, 1990, Metro received a bid appeal from Robinson Construction Company (hereinafter Robinson). Based on a thorough review of the bid file, I have determined that Emerick Construction Company (hereinafter Emerick) substantially complied with Metro's Disadvantaged Business Enterprise Program Procedures (hereinafter, "DBE/WBE"), and qualifies as the low, responsive bidder for the Metro South Station Modification Contract.

#### BACKGROUND

On April 24, 1990, Metro issued an Invitation for Bids (IFB) for modifications to the Metro South Station (MSS). The IFB required bidders to comply with Metro's DBE/WBE procedures. A copy of Metro's DBE/WBE procedures was included in the IFB. The DBE goal for the MSS Modification Contract was ten (10) percent. The WBE goal was three (3) percent.

On May 22, 1990, Metro received five bids for the Metro South Station Modification Contract.

Emerick, the apparent low bidder, submitted documentation of good faith effort to comply with Metro's DBE/WBE requirements. Metro staff evaluated the good faith efforts documentation submitted by Emerick. Based on a review of that documentation, it has been determined that Emerick materially complied with the good faith effort requirements of Metro's DBE/WBE program.

Notice of Conditional Award was issued to Emerick Construction Company on May 25, 1990. Robinson's bid appeal was received by Metro on June 4, 1990.

Executive Officer Rena Cusma

Metro Council Tanya Collier

Presiding Officer
District 9

Gary Hansen

Gary Hansen
Deputy Presiding
Officer
District 12

Mike Ragsdale District 1

Lawrence Bauer District 2

Jim Gardner District 3

Richard Devlin District 4

Tom DeJardin District 5

George Van Bergen District 6 Ruth McFarland

District 7

Judy Wyers
District 8
Roger Buchanan

Roger Buchanan District 10 David Knowles

District 11

Recycled paper

Randy S. Robinson June 6, 1990 Page 2.

The basis of the appeal is that Emerick Construction Company failed to establish that it complied with the good faith effort requirements set out in the Metro Code.

#### <u>ANALYSIS</u>

Robinson's first contention is, "Emerick has failed to break the Project down into the most efficient, economically feasible units and those with the greatest likelihood of increasing participation by DBEs and WBEs." Robinson cites Metro Code 2.04.160 (b) (2) which states that good faith effort shall include:

"Identifying and selecting specific economically feasible units of the project to be performed by DBEs or WBEs to increase the likelihood of participation by such enterprises."

Emerick identified twenty-eight such units of work. These included:

Surveying; Demolition; Site Preparation & Earthwork; Pile Driving & Shot Crete; Site Utilities; Asphalt Paving & Base; Pavement Marking; Fencing; Landscaping & Irrigation; Concrete Cutting; Reinforcing Steel Furnish & Place; Concrete Curbs & Gutters; Precast Concrete; Metal Fabrications & Railings; Structural Steel Erection; Insulation; Roofing; Flashing, Sheet Metal & Metal Siding; Unit Masonry; Metal Framing, Drywall & Acoustical Ceilings; Painting; Mechanical & Fire Protection; Electrical Division; Joint Sealer; Steel Doors, Frames & Finished Hardware; Aluminum Windows, Glass & Glazing; Resilient Flooring; Conveying System.

#### Robinson states that:

- 1) two of Emerick's identified units of work ("Pile Driving and Shot Crete" and "Mechanical and Fire Protection") combine unrelated specialty items; and
- 2) that four units of work ("Reinforcing Steel Furnish & Place", "Flashing, Sheet Metal & Metal Siding", "Metal Framing, Drywall & Acoustical Ceilings", and "Steel Doors, Frames & Finished Hardware") combine specialty items that are not typically performed by a single firm.

Randy S. Robinson June 6, 1990 Page 3.

Metro has broken out the 15 specialty items that are combined in these six units of work identified by Emerick and has determined that the effort made to solicit bids for each specialty item is in compliance with the Metro Code.

Pile driving: Bid solicited from the only firm listed.

Shot crete: No firms listed.

Mechanical: Five bids solicited.

Fire protection: Bid solicited from the only firm listed.

Reinforcing steel furnish: Bids solicited from the only two firms listed.

Reinforcing steel place: Five bids solicited.

Flashing and sheet metal (clearly related specialty items): Five bids solicited. Metro considers the subcontract with Brainard Sheetmetal, Inc. to indicate that a successful solicitation was made to Brainard.

Metal siding: No firms listed.

Metal framing: No firms listed.

Drywall: Bids solicited from all three firms listed.

Acoustical ceilings: One firm listed as reconditioning suspended and acoustical ceilings. this firm was not contacted, however, this project is to furnish and/or install, not recondition.

Steel doors: No firms listed.

Door frames: No firms listed.

Finish hardware: No firms listed.

Randy S. Robinson June 6, 1990 Page 4.

- 2. Robinson's second basis of appeal is that Emerick failed to comply with Section 2.04.160 (b) (4) which sets forth the minimum requirement of the written notice required for solicitation of sub bids from DBE/WBEs. Robinson contends Emerick has failed to comply due to the following five reasons.
  - a. Emerick failed to send written notice soliciting sub bids to not less than five DBEs and WBEs for each specific economically feasible unit selected by Emerick. This is demonstrated in reference to the roofing unit, although Emerick sent six letters in this category only four of the letters were sent to certified DBEs and WBEs. See Exhibit B. page 2, item 17, which sets forth the businesses mailed to by Emerick for compliance with the roofing unit, and you will note that two of the six mailings were to entities which do not and did not qualify as certified DBEs or WBEs.

At the prebid conference held on May 1, 1990, Neil Saling, Acting Director, Finance & Administration and DBE/WBE liaison officer, instructed all bidders to use the March issue of the DBE/WBE directory as the list of certified DBE/WBEs. The five firms that Robinson has identified as not appearing in the May directory do appear in the March directory.

b. The solicitations mailed by Emerick did not include details regarding where Project specifications may be reviewed, Emerick only listed three plan centers - Daily Journal of Commerce, Portland, Oregon; Construction Data West, Portland, Oregon; and Impact Business Development, Portland, Oregon, while failing to list Construction Data East, Portland, Oregon and Valley Plan Center, Kent, Washington.

Metro code 2.04.160 (b)(4) requires bidders to include in their sub bid solicitation letters, information regarding where project specifications may be reviewed. Emerick listed three plan centers - Daily Journal of Commerce, Construction Data West and Impact Business Development. The number of plan centers contacted is determined to be sufficient and in compliance with Metro code 2.04.160. The Metro code does not specify a minimum number of plan centers to be contacted.

Randy S. Robinson June 6, 1990 Page 5.

c. The notices sent by Emerick were of a general and standardized form which did not specify the portions of work each sub was solicited to perform nor did they offer to subdivide units into more feasible units for DBE/WBE subcontractors. Forty-three of the letters contained the wrong name for the contact person, in that the name used for company A was actually the contact person for company B. One can see by reviewing the letters that it is apparent the computer simply was not properly programmed. This happened in forty-three instances. Please see column 2 of Exhibit B in this regard.

The written notice mailed by Emerick to subcontractors included a description of work for which subcontract bids were being solicited, a complete information on bid deadlines and included a listing of plan centers where the project specifications could be reviewed. The description was sufficiently detailed and is in conformance with Metro Code 2.04.160 (b)(2).

The instances where the wrong contact name was used in mailing solicitation letters was determined to be a minor irregularity since Emerick followed up the mailings with phone calls.

d. Emerick made extensive utilization of DBE and WBE general contractors for solicitation of specialty work and you will note that not one of said general contractors submitted a bid to Emerick. Emerick further utilized specialty firms without the proper description for the various work units. Please see Exhibit A for an outline of these instances.

The Metro code does not preclude bidders from using certified DBE/WBE general contractors for specialty work as long as the DBE/WBE performs a commercially useful function for that particular work. The general contractors listed by Emerick were found to be capable of fulfilling a commercially useful function for the sub contract work they were listed.

e. It should be noted that of the one hundred seventy solicitation letters Emerick sent, only eighty-six were to single subs and the remaining eighty-four were to twenty-seven subs who received from two to nine letters each.

Randy S. Robinson June 6, 1990 Page 6.

> This is outlined in Exhibit C enclosed herewith for your review. This very definitely does not comply with the intent of Metro's Disadvantaged Business Program.

The Metro code does not preclude bidders from soliciting more than one sub bid from a DBE/WBE subcontractor.

> 3. Emerick failed to comply with Metro Code section 2.04.060 (b) (5) in that Emerick does not demonstrate any efforts to followup on disconnected numbers and Emerick does not document that on followup phone calls to subs who received multiple solicitations that inquiry was made to all categories for which a solicitation was mailed to the sub, in one instance this would have meant inquiring as to nine different categories.

Bidders are required to make followup phone calls after providing written notices to subcontractors. If a phone number listed on the DBE/WBE directory is disconnected, bidders are not required to make additional efforts to locate the firm.

#### CONCLUSION

For the reasons discussed, Metro believes that Emerick substantially complied with the procedures for establishing its good faith effort to obtain DBE/WBE subcontractors. Emerick's efforts resulted in contracts with DBE firms for 1.3% of the total contract and WBE firms for 0.7% of the total contract.

Please be advised Robinson's bid appeal is rejected. that, in accordance with Metro Code Section 2.04.031 (b), Robinson Construction Company has five working days from the postmarked date of this decision in which to preserve its appeal to the Contract Review Board.

Cordially,

Executive Officer

Neil Saling, Acting Director of Finance & Admin. Amha Hazen, Contracts Administrator

Rob Smoot, Projects Manager

Monica M. Little, Legal Counsel

Gwen Ware-Barett, Clerk of the Council



Executive Officer Rena Cusma Metro Council

Tanya Collier

Gary Hansen

Presiding Officer District 9

Deputy Presiding Officer District 12

Mike Ragsdale

Lawrence Bauer District 2

Jim Gardner District 3 Richard Devlin

Tom Delardin

George Van Bergen District 6 Ruth McFarland

District 4

District 5

District 7
Judy Wyers
District 8
Roger Buchanan

District 10

**David Knowles** 

District 1

### **METRO**

2000 SW First Avenue Portland, OR 97201-5398 (503) 221-1646 Fax 241-7417 RECEIVED

JUN 11 1550

IME: 1/40

METRO SERVICE DISTRICT

CENERAL COLINSE!

#### CERTIFIED MAIL - RETURN RECEIPT REQUESTED

June 7, 1990

Mr. Bruce Slayden Slayden Construction P.O. Box 625 Stayton, OR 97383

Re: Metro South Station Modifications Bid Appeal

The Notice of Award for the above referenced contract was sent on May 25, 1990. The notice was sent by certified mail and the return receipt shows your company received the notice on May 29, 1990.

Per Metro Code 2.04.03 (b) (1) all appeals shall be delivered to the Contracts Administrator at Metro's main office within five (5) working days of the postmarked date on the Notice of Award.

Your bid appeal was received on June 6, 1990, more than five (5) working days from the postmarked date on the Notice of Award. Therefore, your bid appeal has been rejected.

Cordially,

Rena Cusma

Executive Officer

Les Oisen

RC:jp

cc: Neil E. Saling, Acting Director - Finance & Admin.
Amha M. Hazen, Contracts Administrator
Rob Smoot, Projects Manager - Solid Waste
Monica Little, Legal Counsel
Gwen Ware-Barrett, Clerk of the Council

MOOMAW, MILLER & REEL

ATTORNEYS AT LAW 12275 S.W. Second Street Beaverton, Oregon 97005

(503) 646-0566

ALLEN REEL ROBERT J. MILLER, SR. LARRY D. MOOMAW JEFFREY W. BELLIS BRIEN F. HILDEBRAND LILIAN BIER MAILING ADDRESS P.O. BOX 1609 BEAVERTON, OREGON 97075

Acceived 6/4/90 3:43 P.M. J. Phillips, seepsay

FAX (503) 644-9574

June 4, 1990

Mr. Amha M. Hazen Contracts Administrator Metropolitan Service District 2000 S.W. First Portland, Oregon 97221

Re: Metro South Station Modifications

Appeal of Notice of Award to Emerick Construction Company

Dear Mr. Hazen:

This office represents Robinson Construction Co. ("Robinson"). This letter constitutes a formal appeal of the Notice of Award to Emerick Construction Company ("Emerick") in the above-referenced Project. The bid of Emerick should be rejected as nonresponsive for the reason that Emerick has failed to comply with Metro's Disadvantaged Business Program goals or to demonstrate that a good faith effort has been made to meet the goals. If this appeal or copies thereof should be forwarded elsewhere, please do so as appropriate.

The bidding documents for the Project require compliance with Metro's Disadvantaged Business Program contained in Metro Code 2.04. Emerick's bid does not satisfy the DBE/WBE goals for this Project and Emerick has failed to demonstrate that they have made good faith efforts to achieve the goals. Emerick has failed to comply with the minimum good faith requirements set forth in Metro Code section 2.04.160(b) as follows:

1. Metro Code section 2.04.160(b)(2) requires Emerick to identify and select specific economically feasible units of the Project to be performed by DBEs or WBEs. Emerick has broken the Project into twenty eight feasible units for DBE/WBE subcontractors. Of these twenty eight units, two of the units, "Pile driving and shot crete" and "mechanical and fire protection" combine unrelated specialties. Pile driving and shot crete are performed by two separate types of specialty firms as are mechanical and fire protection.

Emerick furthermore combined the furnishing of reinforcing steel and the placement of reinforcing steel as a single unit, combined flashing and sheet metal with metal siding, combined metal framing and drywall with acoustical ceilings, and combined the providing of steel doors and frames with the providing of finished hardware. While there may be one or two firms that would provide these combinations, this is not the industry standard, as each of these specialties is generally provided by a separate specialty firm.

In summary, Emerick has failed to break the Project down into the most efficient, economically feasible units and those with the greatest liklihood of increasing participation by DBEs or WBEs. See Exhibit A enclosed herewith.

- 2. Metro Code section 2.04.160(b)(4) sets forth the minimum requirements of the written notice required for solicitation of DBEs or WBEs. Emerick has failed to comply with these requirements as follows:
- (a) Emerick failed to send written notice soliciting sub bids to not less than five DBEs or WBEs for each specific economically feasible unit selected by Emerick. This is demonstrated in reference to the roofing unit, although Emerick sent six letters in this category only four of the letters were sent to certified DBEs or WBEs. See Exhibit B, page 2, item 17, which sets forth the businesses mailed to by Emerick for compliance with the roofing unit, and you will note that two of the six mailings were to entities which do not and did not qualify as certified DBEs or WBEs.
- (b) The solicitations mailed by Emerick did not include details regarding where Project specifications may be reviewed, Emerick only listed three plan centers Daily Journal of Commerce, Portland, Oregon; Construction Data West, Portland, Oregon; and Impact Business Development, Portland, Oregon, while failing to list Construction Data East, Portland, Oregon and Valley Plan Center, Kent, Washington.
- (c) The notices sent by Emerick were of a general and standardized form which did not specify the portions of work each sub was solicited to perform nor did they offer to subdivide units into more feasible units for DBE/WBE subcontractors. Forty three of the letters contained the wrong name for the contact person, in that the name used for company A was actually the contact person for company B. One can see by reviewing the letters that it is apparent the computer simply was not properly

programed. This happened in forty-three instances. Please see column 2 of Exhibit B in this regard.

- (d) Emerick made extensive utilization of DBE and WBE general contractors for solicitation of specialty work and you will note that not one of said general contractors submitted a bid to Emerick. Emerick further utilized specialty firms without the proper description for the various work units. Please see Exhibit A for an outline of these instances.
- (e) It should be noted that of the one hundred seventy solicitation letters Emerick sent, only eighty-six were to single subs and the remaining eighty-four were to twenty-seven subs who received from two to nine letters each. This is outlined in Exhibit C enclosed herewith for your review. This very definitely does not comply with the intent of Metro's Disadvantaged Business Program.
- 3. Emerick failed to comply with Metro Code section 2.04.060(b)(5) in that Emerick does not demonstrate any efforts to followup on disconnected numbers and Emerick does not document that on followup phone calls to subs who received multiple solicitations that inquiry was made to all categories for which a solicitation was mailed to the sub, in one instance this would have meant inquiring as to nine different categories.

It should be noted at this time, although a Notice of Award has not been delivered to Slayden Construction, Inc. ("Slayden"), that Slayden's bid is nonresponsive for the reason that it does not meet Metro's Disadvantaged Business Program goals. Robinson submits that Slayden does not meet the goals for the reason that its DBE listing of Pen-Nor, Inc. ("Pen-Nor") should be reduced from \$229,000 to the bid amount of \$65,280, which is the amount Pen-Nor bid to Robinson and Emerick for the mechanical. did not bid "site utilities" to Emerick or Robinson. description of work set forth in the Oregon Certified D/M/WBE Directory does not include "site utilities", and it is not the standard industry practice to subcontract the site utilities with the mechanical subcontractor. Due to the fact that Pen-Nor is not qualified and experienced to do this work Pen-Nor will be required to subcontract out the site utilities. subcontracting of the site utilities by Pen-Nor does not comply

with Metro Code section 2.04.075(a)(3), (4) and (5) in that the subcontracting out of over 250% of their own work (in dollars) to another firm does not perform a commercially useful function.

It should be acknowledged that Emerick, by its efforts to comply with the demonstration of good faith efforts requirements of Metro Code section 2.04.160(b), has not attempted to comply with the policy statement of Metro's program contained in the bid documents and Metro Code Section 2.04.105. Emerick's effort has been an attempt at technical compliance and not good faith compliance, and as we have demonstrated above, does not qualify as a technical compliance. I believe this point is born out by the fact that Emerick only received twenty-one DBE/WBE bids and of those four were from DBE/WBE subcontractors who were not solicited by Emerick. Furthermore, of these four, three were the low bidders and were utilized by Emerick in its bid. This is even more interesting when it is noted that Emerick only utilized eight DBE/WBe subcontractors, almost half of whom were not solicited by Emerick.

In summary, Emerick's good faith effort does not satisfy Metro's requirements for all the reasons set forth above, but emphasis should be placed on its failure to list all plan centers where project specifications could be reviewed and its failure to mail five notices soliciting DBEs or WBEs for the roofing item identified by Emerick as a specifically economically feasible unit of the Project to be performed by DBEs or WBEs. (Historically Metro has found the latter to be sufficient to reject a bid.)

Article 12 of section 00700 General Conditions mandates that the Contractor shall comply with all pertinent provisions of Metro's Disadvantaged Business Program. The foregoing conclusively demonstrates that Emerick and Slayden have not complied with all pertinent provisions of Metro's Disadvantaged Business Program and Metro must therefore reject the bids of Emerick and Slayden and award the contract to Robinson as the lowest responsible bidder. The only other alternative to Metro is to reject all bids, which necessitates a finding that it is in the public interest to do so.

In the event the bid for this project is awarded to Emerick or Slayden, Robinson fully intends to pursue its appeal rights and to seek a judicial remedy to this matter after exhausting its administrative remedies.

Sincerely,

Larry D. Moomaw

LDM:sp

cc: Robinson Construction

1358



GC.

INDUSTRY STANDARDS SPECIALTY FIRMS (SF)

### FEASIBLE UNITS FOR DBE/WBE SUBCONTRACTORS

```
· Surveying -₩ |
  2 Demolition - 1111
  > Site Preparation & Earthwork - ₩ 1
  + Pile Driving & Shot Crete - THI (S.F. + S.F.)
  s Site Utilities - THL ( (6.F.)
  ・Asphalt Paving & Base - 計判 (らら)
  1 Pavement Markings - (6.F.)
  6 Fencing - πHI (5.F.)
  9 Landscape & Irrigation - HUI (S.F.)
  o Concrete Cutting - HL (4.F.) - 2 G.C.
 U Reinforcing Steel Furnish & Place 洲し (らげ)
  12 Concrete Curbs & Gutters - THL [
  13 Precast Concrete HUI (5.F.)
  14 Metal Fabrications & Railings MI — (5.F.)-2G.C./2 & W. PROPER 15 Structural Steel Erection M (5.F.)-2G.C./1=F. W. P.D.
16 Insulation 版 1 (5.F.)—3G.C. / I FIRM CANCEUSED
17 Roofing 版 1 (5.F.)—1GF.C. / ISF W/6 F.D. / Z CANCEUSED
> 16 Flashing, Sheet Metal & Metal Siding - M11 (5.F. $5.F.) 1GC. / 25.F. W/6 F.I
 19 Unit Masonry - THI (5.F.) 24.C.
> 20 Metal Framing, Drywall & Acoustical Ceilings-洲(5元 $ 5.元)3GC。
21 Painting-州 (5.元) | Fram carteuro
> 12 Mechanical & Fire Protection - HAI (5.F. $ 5.7.)
 23 Electrical Division - TH | (5.F.)
 4 Joint Sealer MI 5G.C.
26 Steel Doors, Frames & Finished Hardware H41 (5.F. $ 5.F.) & G.C.
26 Aluminum Windows, Glass & Glazing H41 (5.F.) 66.C. 11 FIRM W/D. P.D.
 27 Resilient Flooring | MI (S.F.) 1G.C.
28 Conveying System | MI (S.F.) 6G.C.
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Exhibit A Page 1

EXHIBIT B

DISCONNECTED W/ NO FOLLOWUP

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77777	EDT CONST -    COMMX -    BONSTAN -    J.MURRHY CONST DYNAMIC BENGE CONST. SAT & PEPPER	Ø	ξ×	*	
~* ~*	GRYAIS CONST III VERSATILE DRILLIAG 3A INDUSTRIES G.P.D. CONST - IIII OGHO CONST RAM, INC.	•		×	
\* \*	WHITE BUFFALO ALCCO BONSTAN NOETH'S PLBG C.M. GEN'L CONT. KER PLBG	<b>(5)</b>		700 BIG-	
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7777	MARMELEJO AMERICAN CONT. CENTER AUSTIN CLAYTON EDT CONST WESTLINE CHST. HOESFIELD'S G.C.	0	× × ×		
	PETEC WESTSIDE FENCING JUNIO CORP PACIFIC STEELOCK POWER FENCE PACIFIC NUD GUARDRAIL E.M.W. CONST.	8	×		
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/* /* /*	PAKHMAN & SONS  CARR CONST HUI  SEA-PORT GEN'L - HHI  RUS'ALDA, HENRY  BROTHERS CONC.  THDIAN INC II	(61)	× ×		

## ROBINSON CONSTRUCTION CO

CONSTRUCTION CO. 7320 SW. HUNZIKER PO. BOX 23248 TIGARD, OREGON 97223

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> Exhibit B Page 3

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letter:



	# OF LETTERS
1. DYNAMIC	
2 JMURPHY	
3 WHITE BUFFALO	
4 EDT CONST	
5 CONMX	
6 BONSTAN	
7 GERVAIS	- 3 V-HIGHWAY/ROAD GENERAL CONTRACTOR
8 G.P.D.	- 4 V- GENERAL CONTRACTOR
g MARMELEJO	
10 AUSTIN CLAYTON	
11 AMERICAN CONT CHTE	
12 CARR CONST	- 6 - RES/COMM'L GEN. CONTRACTOR
13 SEA - PORT GEN'L	
14 FUDIAN INC	-2~
IN DIVERSIFIED .	-2v
INJAMES CONST	5 V - WEATHERIZATION & REMNOVATION, INSULATION, DOORS & WINDOWS, PAINTING, DEMOLITION
17 RIVIERA CENST	-21
18 Woodburn coust	- 7 V - SHALE/HULTI FAMILY RESIDENTIAL/LIGHT COMMERCIAL (UPTO \$ 5.0 M) TO THREE STORIES COMPLETE CONSTRUCTION CAPASILITIES. DRYNALL, MASONEY, PANTING, RELEING, FRAMING, EXCAVOTING
19 WILL, MEGRAPH	- ZV FRAMING, EXCAVOTING
20 ROB'T ALT	- 9 & - RES/COMM'L GEN. CONTRACTOR SPECIALIZING IN INTERLOC PARTITIONING, REMODELING, STEEL FABRICATION
u Obily ie Co.	- 2V
21 BEAVERCREEK	- 2V
21 ROBERT EARLE	- 2V
24 ALGUIUERA/WHITE	- GV- RES/COMM'L GENERAL CONTRACTOR. PAINTING, CONSTRUCTION CLEAR UP.
25 CW H	- 2V
21 CASCADE ROOF'S	- 2 V
27 ALLAMERICAN CONST	- 2/
	84 LETTERS
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27 SUBS SENT 2-9 LETTERS FA - B4

170 LETTERS

June 6, 1990

Ms. Rena Cusma Metropolitan Service District 2000 S.W. First Avenue Portland, OR 97201

Re:

Metro South Station Modifications, Oregon

City, Oregon, Project

Subject:

Bid Protest of Award to Emerick Construction

Co.

Our File No.

2803.11

Dear Ms. Cusma:

Slayden Construction, Inc. ("Slayden") submits this letter and the accompanying affidavits in support of Slayden's protest of the award of the Metro South Station Modifications Contract ("Contract") to Emerick Construction Company ("Emerick"). Slayden's protest is two-part: first, Emerick failed to make good faith efforts as defined in Metro Code Section 2.04.160(b); second, even if you determine that Emerick complied with the good faith efforts required by Metro Code Section 2.04.160(b), the definition of good faith efforts contained in that section is preempted by the definition of good faith efforts in ORS 200.045(3) and as a matter of common law.

#### 1. The Facts.

Emerick is the apparent low bidder on the Contract. Slayden is the apparent second low bidder on the Contract. Slayden's bid was approximately \$10,000 higher than Emerick's bid.

The Contract had goals of 10 percent DBE participation and 3 percent WBE participation. Slayden's bid exceeded both goals. Emerick certified that it intended to subcontract 1.01 percent to WBEs and 1.84 percent to DBEs. Emerick chose to rely upon making good faith efforts rather than meeting the goals.

This is the second time that the Contract has been bid. The Contract was originally bid on March 21, 1990. The first four low bidders, including Emerick, failed to meet the DBE and WBE goals or to make good faith efforts as required by Metro Code Section 2.04.160(b). Slayden did not bid the Contract on March 21, 1990. Slayden was able to meet the WBE and DBE goals with very little effort.

2. Emerick Has Failed to Make Good Faith Efforts as Defined in Section 2.04.160(b).

Emerick has failed to make good faith efforts as required by Metro Code Section 2.04.160(b) by failing to work with Marmolejo Construction, Inc. ("Marmolejo"), by failing to acknowledge the bid, much less accept the bid, of Westlake Consultants, Inc. ("Westlake"), and by failing to send the letters required by Metro Code Section 2.04.160(b) in a manner best calculated to secure maximum DBE and WBE participation.

2.1 Emerick Failed to Make Good Faith Efforts to Obtain a Bid From Marmolejo and Failed to Accurately Reflect a Telephone Conversation With Ed Marmolejo in its Telephone Log.

Metro Code Section 2.04.100(b) requires bidders on locally funded contracts to achieve applicable contract goals for DBE/WBE participation or to demonstrate that they have made good faith efforts to achieve the goals. The section states that good faith efforts shall include written documentation of certain actions by the bidders. Section 2.04.100(b)(4) requires a bidder to send solicitation letters to not less than five DBEs or WBEs for each economically feasible unit of the project, which it has identified as being a unit capable of performance by DBEs or WBEs. The letters must be sent not less than 10 days before bids are due. Metro Code Section 20.04.100(b)(5) requires the bidder, not less than five days before bids are due, to make follow-up contractors to all DBEs and WBEs who have not responded to the solicitation letters. The bidder is required to maintain a telephone log showing the dates and times of follow-up calls and the results from each solicitation letter sent.

On May 17, 1990, Ed Marmolejo, who is president of Marmolejo, a certified MBE/DBE, received a letter inviting Marmolejo to bid on the project. On the same day, Mr. Marmolejo called Joe Kennedy, Emerick's estimator responsible for bidding the contract. Mr. Marmolejo asked Mr. Kennedy how large the project would be. Mr. Kennedy indicated that he estimated the project to be between \$2.3 million and \$7 million, with 10 percent DBE and 3 percent WBE requirements. Mr. Marmolejo asked

Mr. Kennedy if Emerick needed any DBE assistance. Mr. Marmolejo told Mr. Kennedy that Marmolejo was available to take on any amount of work. They concluded that there would be approximately \$400,000 of DBE participation required to meet the goals. Mr. Kennedy said that he did not know how much DBE participation Emerick would receive and that it was too soon to tell. Mr. Marmolejo assured Mr. Kennedy that Marmolejo would be available and that Mr. Marmolejo would meet with him when Mr. Kennedy found out how much DBE participation he was going to need. (See Affidavit of Ed Marmolejo.)

Despite Mr. Marmolejo's offer to Mr. Kennedy, Mr. Marmolejo never heard any more from him. The telephone log submitted by Emerick does not accurate reflect the telephone conversation between Mr. Marmolejo and Mr. Kennedy on May 17, 1990. Mr. Marmolejo routinely takes notes of all telephone conversations. A copy of his notes are attached to his affidavit. Mr. Kennedy stated in his notes that Marmolejo did "not have time to bid this project, but want (sic) to work with us on any other upcoming project." Mr. Marmolejo did not tell Mr. Kennedy that Marmolejo did not have time to bid the project. Mr. Marmolejo told him that Marmolejo would be willing to work with Emerick so that they would be able to meet their DBE participation requirements. Mr. Kennedy's failure to accurate reflect the telephone conversation and his failure to call Mr. Marmolejo when he was unable to meet the DBE participation goals shows that Emerick did not make good faith efforts. Emerick simply followed the pro forma requirements of sending out Emerick did not utilize the letters and making telephone calls. offer of assistance from a DBE to actually fill the DBE goals. Inaccurately reflecting the telephone conversation between Mr. Kennedy and Mr. Marmolejo is an act of bad faith.

Mr. Marmolejo told Mr. Kennedy that Marmolejo would be able to put together a bid in a very short time-frame if Emerick was unable to get adequate DBE participation. Mr. Marmolejo told Mr. Kennedy that Marmolejo was capable of providing its own bonding and of performing many different types of work. Emerick failed to accept Marmolejo's offer of help to meet the DBE goals. (See Affidavit of Ed Marmolejo.)

# 2.2 Emerick Failed to Make Good Faith Efforts by Failing to Acknowledge and Utilize Westlake's Bid.

Westlake is a certified WBE. Westlake appears in the directory of DBE/MBE/WBE firms prepared by the Executive Department of the State of Oregon. Westlake submitted bids to Emerick when the contract was bid on March 21 and on May 22. On March 14, 1990, Westlake faxed a letter proposal and scope of

services to Emerick for the March 21 bid. Copies of the letter and scope of services are attached as Exhibit 1. Emerick failed to use Westlake's bid and failed to include it on its list of DBE subcontractor bids. A copy of Emerick's list of DBE contractors for the March 21, 1990 bid is attached to the affidavit of Judy Haney. Emerick did not send Westlake a solicitation letter for the March 21 bid. Westlake took the initiative, discovered the contract itself, and submitted a bid to Emerick. (See Affidavit of Judy Haney)

For the May 22 bid, Emerick sent a letter to Judy Haney dated May 10, 1990 requesting a quotation on surveying. On May 15, 1990, Westlake's estimator, Mike Hargrave, talked with Joe Kennedy of Emerick. Emerick's telephone log indicates that Westlake was "bidding" the surveying work, a copy of which is attached as Exhibit 2. Westlake determined that there were no substantial changes in the contract since the May 21 bid and maintained its lump sum bid price of \$19,000 for the surveying work.

Emerick's summary of DBE bids, a copy of which is attached as Exhibit 3, indicates that Emerick used the bid amount of \$19,000 for survey work. Emerick's summary lists Cross Continent Engineers and Premsingh & Associates as DBE companies bidding on the surveying work. Emerick's list of DBE subcontractors does not make any mention of Westlake's bid. The summary does indicate that the amount of the bid used was \$19,000. Further, Emerick's list of all subcontractors, including non-DBE and WBE subcontractors, does not mention Westlake. A copy of the summary is attached as Exhibit 4. It appears that Emerick either obtained an identical quote from some other surveyor, which it fails to list on its list of subcontractors, or plans to do the work itself. In either situation, Emerick had a WBE bid in the same amount as the bid that it chose to use. Emerick's failure to use the WBE bid strongly evidences the fact that the letters sent and the telephone calls made by Emerick were for the purpose of meeting the good faith efforts criteria specified in Metro Code Section 2.04.160(b), but were not really intended to obtain DBE and WBE participation.

2.3 The Solicitation Letters Sent by Emerick Pursuant to Metro Code Section 2.04.160(b) Were not Submitted in a Manner Calculated to Obtain DBE and WBE Participation.

The solicitation letters sent by Emerick were not calculated to obtain maximum DBE/WBE participation. While facially appearing to send the correct number of letters for each economically feasible unit identified for DBE/WBE participation,

Ms. Rena Cusma June 6, 1990 Page 5

Emerick did not actually make good faith efforts in sending the letters.

2.3.1 For the May 22 Bid, Emerick Failed to Send Letters to Four DBE/WBE Companies who Submitted Bids to Emerick.

Emerick's summary of DBE/WBE bids submitted in support of good faith efforts for its March 21 bid, a copy of which is attached as Exhibit 1, shows that it received bids from Rio Construction, Apply-A-Line, and Brainard Sheetmetal. The summary indicates that Rio and Brainard submitted bid packages that were unclear and that Emerick could not determine whether they were low bidders. On at least a portion, Apply-A-Line was the low bidder. For the May 22 bid, Emerick did not send letters to any of these three DBE/WBE bidders. Attached as Exhibit 5 is a summary of the letters sent by Emerick to DBE/WBE firms. The summary shows the economically feasible unit and the DBE/WBE contractors to whom Emerick sent solicitation letters.

Although Apply-A-Line and Brainard Sheetmetal submitted bids without receiving a solicitation letter, Rio Construction did not submit a bid for the May 22 bid. Emerick's failure to send solicitation letters to all DBE/WBE firms who had submitted bids for the March 21 bid evidences Emerick's failure to make good faith efforts. The most likely WBE/DBE firms to submit bids on the May 22 bid date were the ones who had submitted bids for the March 21 bid date because they had already prepared their bids. By failing to send solicitation letters and make telephone calls to these DBE/WBE firms, Emerick appeared to comply with the good faith efforts requirements, but in fact took actions that were inconsistent with increasing DBE/WBE participation.

2.3.2 Emerick's Solicitation Letters do not Clearly Identify the Economically Feasible Unit for Which Emerick is Soliciting Participation.

Metro Code Section 2.04.100(b)(4) requires solicitation letters to be sent to not less than five DBEs or WBEs for each subcontracting materials supply work item. The letter must identify the work item or the DBE/WBE has no way of determining what type of bid is being solicited. For certain economically feasible units of work, Emerick sent letters that referred to a general category of work that was not a defined economically feasible unit. For example, Marmolejo was sent one letter requesting a quote for "highway/road work." Emerick has used that letter to satisfy its solicitation letter requirements of its economically feasible units No. 6, Asphalt Paving and Base, and No. 7, Pavement Markings. The letter is far too general to

identify either economically feasible unit. For solicitation letters in the Pavement Marking economically feasible unit, Emerick submitted letters to the American Contractor Center, G. Clayton Austin Company, and Westline Construction, Inc. that requested quotes for "highway/roadway" work. These did not identify pavement markings as an economically feasible unit.

Further, by attempting to utilize a general letter to meet the requirements of sending out notices to five DBEs for each economically feasible unit, Emerick has failed to make good faith The list of certified DBE/WBE firms published by the Executive Department includes the following DBE/WBE firms identified pavement or asphalt markings as specialty items: Apply-A-Line; Holefield's General Contracting; Junlo Corporation; Maravilla Enterprises, Inc.; Tri-County Ceiling & Oiling; and Westline Construction, Inc. Emerick could have sent letters to all of these contractors who identified pavement markings as a sub-specialty item. Instead, at least three of the letters sent were to contractors who had not specifically identified asphalt marking as a sub-specialty item. Emerick's letters were not sent in a manner calculated to obtain WBE/DBE participation. They were sent merely to meet the number of letters requirement of the Metro Code Section.

For the May 22 bid, Emerick sent letters to DBEs who failed to bid the March 21 contract and to firms who Emerick learned during the March 21 bid had disconnected telephones, were out of business, or who declared that the work was not within their type of work.

The summary of letters, which is Exhibit 5, sent by Emerick to DBEs and WBEs shows that in each category, there were a substantial number of letters sent to DBE/WBE firms who declined to bid to Emerick on March 21. Emerick should have deleted those DBE/WBE firms from its mailing list and included new firms, unless there were no other subcontractors available for that unit Certain units of work, such as No. 3, Site Preparation and Earth Work, and No. 5, Site Utilities, are the specialties listed by numerous DBE/WBE firms. As you will note from reviewing the summary, Emerick sent letters to Bonstan for each of those units of work, although Bonstan had declined to bid the job for the March 21 bid. Likewise, J. Murphy, North's Plumbing, Inc., and K&R Plumbing for those units had already declined to bid on March 21. Dynamic Road Construction and CM General Contracting each had their phones disconnected at the time that Emerick called for the March 21 bid. Nevertheless, Emerick sent letters to them again for the May 22 bid. Sending letters to DBE/WBE firms who are obviously out of business and who have declined to bid the first time fails to meet the number of

letters requirement and fails to meet the standard of good faith efforts anticipated by the Metro Code. The actions taken by Emerick should have been calculated to increase DBE/WBE participation, not decrease it. Sending letters to people who failed to bid the first time and who were known to Emerick to be out of business based upon prior telephone calls is not calculated to achieve maximum DBE/WBE participation. These are only examples from two economically feasible units. You should carefully review the entire Exhibit 5 summary.

# 2.4 With Minimal Effort, Emerick Could Have Met the DBE/WBE Goals.

With a minimum amount of effort, Emerick could have met the DBE/WBE goals. Slayden was able to meet the goals and is approximately only \$10,000 higher for the entire project than Emerick.

We have reason to believe but have not had adequate time within which to obtain affidavits, that the following DBE/WBE firms submitted quotes to Emerick but are not listed on Emerick's WBE/DBE summary stating the reasons why their bids were rejected: McCalib Concrete Service; S&L Landscaping; Buffalo Welding; and EDT Construction.

We are in the process of trying to obtain affidavits from those firms. Certainly, the affidavit of Judy Haney of Westlake indicates that at least a DBE/WBE bid that was submitted was not acknowledged and Emerick did not list the reason for rejecting it.

Further, we believe that for some of the bids that are not listed, such as S&L Landscape, which bid \$251,992, if Emerick had used good faith efforts, Emerick would have obtained an erosion fabric cost and would have added it to the bid so that it would have been. We believe that McCalib Concrete Service utilized unit prices for curbs and flatwork and, if Emerick had supplied its own estimate of the units McCalib would have been low.

3. Metro Code Section 2.04.100, Which Defines the Minimum Efforts Required for the Good Faith Efforts, is Preempted by the Definition of Good Faith Efforts in ORS 200.045(3).

As you will note, ORS 200.045(2), a copy of which is attached as Exhibit 3, sets out the good faith standards for emerging small business contracts. ORS 200.045(3) sets out the definition for all public contracts within the State of Oregon. The definition requires the bidder to have "negotiated in good faith with interested, capable, and competitive minority or

#### ALLEN, KILMER, SCHRADER, YAZBECK & CHENOWETH

Ms. Rena Cusma June 6, 1990 Page 8

business enterprises submitting bids." The requirements of the Metro Code do not include that requirement. There are other differences, but that is the most major difference. Emerick made no efforts to negotiate with any DBE/WBE firm. The prime example is evidenced by the Affidavit of Edward Marmolejo.

The requirements of ORS 200.045(3) have been recognized by a sufficient number of cases to create a common law definition of good faith efforts. Public policy requires that the good faith efforts outlined in ORS 200.045 preempt Metro Code Section 2.04.100.

We will submit additional affidavits and legal analyses shortly.

Very truly yours,

ALLEN, KILMER, SCHRADER, YAZDECK & CHENOWETH, P.C.

Lynnia K. Woods Charles R. Schrader

**Enclosures** 

SLAYBR\Cusma.01(A)

SPEC.	DBE SUBCONTRACTOR	DBE BID	LOW SUBCONTRACTOR	FID
EARTHWORK	E.D.T. CONSTRUCTION	<b>*</b> \$263,661	BILL ERICKSON	\$441,200
	BENGE CONSTRUCTION	\$324,048	PARKER NORTHWEST	\$264,562
02513 & 02222 02513 & 02222		\$355,264	PARKER NORTHWEST	\$264,562
02513 1 01111	HOLEFIELDS GEN. CONTR.	\$5,000	APPLY-A-LINE	\$3,761
03201	RAINEER STEEL	\$33,663	C & J REBAR	\$26,240
03410	APPLY-A-LINE	\$7,550	EMERICK CONSTRUCTION	\$2,003
07511	ROOF SYSTEMS	\$13,236	ABC ROOFING	\$6,810
09650	COMMERCIAL INTERIORS	\$975	COMMERCIAL INTERIORS	\$975
DIV. 16000	BLESSING ELECTRIC	\$292,915	TIGARD ELECTRIC	\$184,000
	RIO CONSTRUCTION	\$64,460	UNCLEAR PACKA	TED BIDS
	BRAINARD SHEET METAL	\$63,779	!	_

<sup>\*\*</sup> E.D.T. CONSTRUCTIONS BID WAS INCOMPLETE FOR THE EARTHWORK PACKAGE. DOLLARS HAD TO BE ADDED TO THEIR BID WHICH MADE THEM HIGH.

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SPEC. SECTION	WBE SUBCONTRACTOR	WBE BID	LOW SUBCONTRACTOR	LOW BID
LANDSCAPE	A & G LANDSCAPE	\$65,000	A & G LANDSCAPE	\$65,000
02577	APPLY-A-LINE	\$3,761	APPLY-A-LINE	\$3,761
02830 & 02835	PETE'S WESTSIDE FENCE	\$12,410	PETE'S WESTSIDE FENCE	\$12,410
02830 & 02835	PACIFIC STEELOCK FENCE	\$18,059	PETE'S WESTSIDE FENCE	\$12,410
DIV. 16000	BLESSING ELECTRIC	\$292,915	TIGARD ELECTRIC	\$184,000
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# EMERICK CONSTRUCTION COMPANY MBE/WBE CONTACT LOG

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EXHIBIT .	_2	
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METRO SOUTH STATION MODIFICATIONS 2.04.160 DETERMINATION OF GOOD FAITH EFFORTS SUBPARAGRAPH (5) DOCUMENTATION

#### EMERICK CONSTRUCTION COMPANY

SUB/SUPPLIER NAME	MINORITY STATUS	TYPE OF WORK	BID AMOUNT	BID AMOUNT <u>USED</u>	REASON REJECTED
Lopez Paving, Inc. A & G Landscape Lopez Concrete Service Apply-A-Line Pacific Steelock Fence  Pete's Westside Fence Triad Steel Inc. Ballard Construction Co. Rainier Steel Inc. Northwest Concrete Pumping Brainard Sheet Metal Commercial Interior & Spec. Pro-Sign Pen-Nor Inc. Paragon Fire Sprinkler, Inc.	WBE DBE WBE	Asphalt Paving & Base Landscape & Irrigation Concrete Curb & Gutters Pavement Markings Fencing  Fencing  Fencing Reinforcing Steel Furnish & Place Reinforcing Steel Furnish Reinforcing Steel Furnish Concrete Pumping Flashing, Sheet Metal & Metal Siding Resilient Flooring Site Signage Mechanical Fire Protection	\$310,560 335,300 50,964 3,761 18,059 12,410 81,383 Unit Price Unit Price Unit Price 15,323 975 7,350 65,280 22,489 32,822	12,410 75,440 26,850 26,850 Unit Price 15,323 975 7,350 32,822 17,630	Not Low Bidder Not Low Bidder Not Low Bidder Low Bidder Not Low Bidder te's Westside) Low Bidder Not Low Bidder Not Low Bidder Not Low Bidder Not Low Bidder Low Bidder
MSI Mechanical System EBA Sheet Metal Blessing Electric Cross Continent Engr. Brothers Concrete Cutting Premsingh & Associates	WBE DBE/WBE DBE/WBE DBE DBE	Mechanical HVAC Only  Electrical Surveying Concrete Cutting Surveying	25,490 259,000 Unit Price	32,822 (used MS) 194,500 19,000 Unit Price	Not Low Bidder complete mech) Not Low Bidder Not Low Bidder Low Bidder Not Low Bidder



Metropolitan Service District 2000 SW First Avenue Portland, Oregon 97201-5398

ATTN: Mr. Rob Smoot

Reference:

METRO SOUTH STATION MODIFICATIONS OREGON CITY, OREGON

Per Section 00110 - Instruction To Bidders, Item 14, please find the following list of subcontractors and suppliers we propose to use.

Item of Work_	Subcontractor	Amount
Earthwork	B & R Excavation	\$440,000
Piling	Riedel	270,000
Asphalt Paving	Lakeside	<b>257,79</b> 5
Pavement Markings	Apply-A-Line	3,761
Landscape	Ben Fox	323,000
Fencing	Pete's Westside Fence	12,410
Reinforcing Steel	Farwest Rebar	48,590
Rebar Installation	C & J Rebar, Inc.	26,850
Concrete Pumping	N.W. Concrete Pumping	4,500
Concrete Cutting	Brothers Concrete Cutting	2,000
Shotcrete	Blue Mountain Pool	unit price
<del>-</del>	Olympian	72,681
Precast Concrete	GTE	121,315
Structural Steel	Brainard Sheet Metal	15,323
Sheet Metal and Siding		9,430
Roofing	Snyder	2,689
Hollow Metal	Mercer	
Windows	Mountain Glass	15,758
Drywall	Harlen's	4,534 782
Acoustical Ceiling	Columbia Acoustical	
Flooring	Commercial Interiors	975
Painting	Ferguson	16,847
Signage	Prosign	7,350
Conveyor	Transco	46,750
Fire Protection	Grinnell	17,630
Mechanical	MSI Mechanical	32,822
Winch	Allied	12,500
Blectrical	Tigard Blectric	194,500
	· · · · · · · · · · · · · · · · · · ·	

have many questions concerning this please do not hesitate

Kevin

Spellman

EXHIBIT . PAGE \_

8850 S.E. Otty Road P.O. Box 66100 Portland, Oregon 97266-0100 TEL (503) 777-5531 FAX (503) 771-2933 Member Associated General Contractors Oregon Registration #10723 Washington Registration #EMERIC • 379NT

#### May 22, 1990 Bid

Letters to DBEs were sent 5/10/90

\* Bid

Bid Date: 5/22/90 10 days before: 5/11/90

5 days before: 5/17/90

\*\* Low Bidder

< DBE/WBE firms who did not bid on March 21 Contract bid>

<<DBE/WBE who Emerick loss for March 21 Contract Bid indicate were out of business or their phones were disconnected>>

#### FEASIBLE UNITS FOR DBE/WBE SUBCONTRACTORS

#### 1. Surveying

- 1.1 Westlake Consultants, Inc. Emerick States Westlake did not bid, but note of 5/15 call indicates Westlake is "bidding". Calls: 5/14 and 5/15
- \*1.2 Cross-Continent Engineers (C2E) Bid not low (unit price). Calls: 5/14 and 5/15
- 1.3 Centrac Associates, Inc. Did not bid design
   firm only. Calls: 5/14
- 1.4 Antoria Infrared Consultants Did not bid note says they only perform infrared surveys.
  Calls: 5/15 and 5/16
- \*1.5 Premsingh & Associates, Inc. Bid not low (bid \$50 an hour unit price). Call: 5/15
- 1.6 Surveyors West Did not bid project is too far away. Calls: 5/14 & 5/15

#### 2. Demolition

- 2.1 Millage, Nathan, Trucking Did not bid note says they only have end dumps and belly dumps. Calls: 5/14, 5/15 and 5/16
- 2.2 MRC Company Did not bid. Calls: 5/14, 5/15, 5/16

- <2.3 Young, Inc. Did not bid note says that they will supply explosives, no demolition work. Calls: 5/14, 5/15, 5/16>
- <2.4 Dynamic Road Construction Corp. Did not bid. Calls: Attempted call 5/14 disconnect, no new listing>>
  - <2.5 J. Murphy Construction. Did not bid. Calls: Attempted call 5/14 disconnected, no new listing>
    - 2.6 White Buffalo Construction, Inc. Did not bid.
      Call: 5/14

#### 3. <u>Site Preparation & Earthwork</u>

- \*3.1 E.D.T. Construction, Inc. Bid not low. Call: 5/14
- 3.2 Conmix, Inc. Did not bid. Calls: 5/14, 5/15, 5/16
- <3.3 Bonstan Did not bid. Call: 5/14>
- <3.4 J. Murphy Did not bid. Calls: Attempted call
  5/14 disconnect, no new listing>
- <<3.5 Dynamic Road Construction Corp. Did not bid. Calls: Attempted call 5/14 disconnect, no new listing>>
  - 3.6 Benge Construction Co. Did not bid. Call: 5/14
  - 3.7 Salt & Pepper Construction Did not bid but notes state "Salt & Pepper are joint venturing this bid with Waybo, Inc. Bidding..." Calls: 5/14 and 5/15

#### 4. Pile Driving & Shot Crete

4.1 Gervais Construction, Inc. - Did not bid -Notes say "has merged with Ross Brothers..." Call: 5/14

- <<4.2 Versatile Drilling Contractors, Inc. Did not
  bid notes state "[d]o not do that much driven
  piles..." Call: 5/15 and 5/16>>
- <<4.3 3A Industries, Inc. Did not bid notes say "too busy..." Calls: 5/15 and 5/16>>
  - 4.4 G.P.D. Construction Co. Did not bid. Call: 5/15 disconnect, no new listing.
  - 4.5 Ohno Construction Company. Did not bid notes say "too busy...". Call: 5/15
  - <4.6 Ram Inc. Contractors Did not bid notes say
     "too busy". Call: 5/15>

#### 5. Site Utilities

- 5.1 White Buffalo Construction, Inc. Did not bid. Call: 5/14
- 5.2 ALCCO Did not bid. Call: 5/14
- <5.3 Bonstan Did not bid. Call: 5/14>
- <5.4 North's Plumbing, Inc. Did not bid notes say "project too big." Call: 5/14>
- <<5.5 C.M. General Contracting Did not bid. Call: Attempted call 5/14 disconnect, no new listing>>
  - <5.6 K&R Plumbing Did not bid notes say "too
    busy". Call: 5/14>

## 6. Asphalt Paving & Base

- \*6.1 Lopez Paving, Inc. Bid not low. Calls: 5/14
- <6.2 Henderson & Company Did not bid. Calls: 5/14 and 5/15 left message on recorder, 5/16 called information and no listing. Unable to contact by phone.>
  - 6.3 S and S Corporation Did not bid. Calls: 5/14 and 5/15

- <6.4 Marmolejo Contractors, Inc. Did not bid notes state "not have time to bid this
  project...". Calls 5/14 and 5/17>
- <6.5 Austin G. Clayton, Company Did not bid. Calls 5/14 and 5/15>
- 6.6 American Contractor Center Did not bid note says "not interested...". Call: 5/14

#### 7. Pavement Markings

- 7.1 Marmolejo Contractors, Inc. Did not bid. Calls: 5/14 and 5/17
- 7.2 American Contractor Center Did not bid note says "not interested...". Call: 5/14
- 7.4 EDT Construction, Inc. Did not bid note says "Bidding". Call: 5/14
- <<7.5 West Line Construction, Inc. Did not bid. Call: 5/15>>
  - 7.6 Holesfield's General Contracting Did not bid. Call: 5/15 and 5/16

#### 8. Fencing

- \*\*8.1 Pete's Westside Fence Company. Bid low bidder. Call: 5/11
- <8.2 Junlo Corporation Did not bid note says
  "too busy". Call: 5/14>
- \*8.3 Pacific Steelock Fence Co. Bid not low. Call: 5/14
- <<8.4 Power Fence Did not bid note says "not
   enough fencing to travel to Portland." Call:
   5/14>>

- <8.5 Pacific Northwest Guardrail & Supply Co. Did
  not bid note says "not interested only
  install guardrailing on roadways". Calls:
  5/14>
  - 8.6 E.M.W. Construction Co. Did not bid. Calls: 5/14, 5/15 and 5/16

#### 9. Landscape & Irrigation

- 9.1 Wilcott Landscape Company Did not bid note says "Interested. Has an estimator working on project". Calls: 5/14 and 5/15
- \*9.2 A&G Landscaping, Inc. Bid not low. Calls: 5/14 and 5/15
- <9.3 Green Art Landscape and Irrigation Co. Did not bid note says "too much work". Calls: 5/14, 5/15 and 5/16>
- <<9.4 SAS Building and Landscaping Did not bid note indicates SAS planned to bid. Call:
  5/14>>
  - 9.5 S&L Landscaping, Inc. Did not bid note says "Bidding". Call: 5/14 and 5/15
- <<9.6 Polynesian Landscape Company Did not bid.
  Call: Attempted call 5/14 not at number
  listed and no new listing>>

#### 10. Concrete Cutting

- 10.1 Baughman & Sons, Inc. Did not bid note says
   "They generally bid work on Southern coast...".
   Call: 5/14
- 10.2 Carr Construction, Inc. Did not bid note says "not interested." Calls: 5/14 and 5/15
- 10.3 Sea-Port General Did not bid note says "too busy". Calls: 5/14 and 5/15
- 10.4 Elis' alda Henry J. & Associates Did not bid. Calls: Attempted to call on 5/14, 5/15 and 5/16 no answer each time.

- \*\*10.5 Brothers Concrete Cutting, Inc. Low bidder gave quote over phone. Call: 5/14
  - \*10.6 Indian Incorporated Bid with Albany Electric not low. Calls: 5/14.

#### 11. Reinforcing Steel Furnish & Place

- 11.1 Smith Company, Inc. Did not bid. Calls: Left message with answering service on 5/15 and 5/16
- \*11.2 Triad Steel Inc. of Oregon Bid not low. Calls: 5/15
- \*11.3 Rainier Steel Bid not low. Calls: 5/15 and 5/16
- <11.4 Conmix, Inc. Did not bid note says "not
   interested. Not enough time to look at plans."
   Calls: 5/14 and 5/16>
  - 11.5 Diversified Builders, Inc. Did not bid note says "too busy..." Calls: 5/14
  - 11.6 James Construction Did not bid wants to do painting and insulation. Call: 5/14.

#### 12. Concrete Curbs & Gutters

- \*12.2 Lopez Concrete Service Bid not low. Calls: 5/15, 5/16 and 5/21
  - 12.3 McCalib Concrete Service Did not bid note he states he is "Bidding". Calls: 5/15 and 5/16
- <12.4 Capital Concrete Construction Did not bid note says "will be bidding". Calls: 5/15 and
   5/16>

<12.6 Retana Enterprises, Inc. - Did not bid. Calls:
 5/15 and 5/16>

#### 13. Precast Concrete

- <13.2 Woodburn Construction Company Did not bid note says "too much work..." Call: 5/14>
- 13.3 Meridith Construction, Inc. Did not bid. Call: 5/14
- - \*13.5 Ballard Construction Company Bid Not low. Call: 5/14
    - 13.6 Diversified Builders, Inc. Did not bid note
       says "too busy..." Call: 5/14

## 14. Metal Fabrications & Railings

- 14.1 McGrath, William M. Company Did not bid note says "will not be bidding, project is out of their area". Call: 5/14
- <14.2 Alt, Robert W. Construction Did not bid note says "has too much work..." Call: 5/14>
  - 14.3 Ogilvie Company, Inc. Did not bid note says "Bid date too soon...". Call: 5/14
  - 14.4 Beavercreek Metal Products Did not bid. Call: Attempted call 5/14 number disconnected, no new listing.
- <14.5 Aluminum & Bronze Fabricators, Inc. Did not bid. Call: 5/14>
  - 14.6 G.P.D. Construction Company Did not bid.
    Call: Attempted call 5/15 number disconnected; no new listing.

#### 15. Structural Steel Erection

- <15.1 Gervais Construction, Inc. Did not bid note
   says "Have merged with Ross Brothers..." Call:
   5/14>
- <15.2 Alt., Robert W. Construction Did not bid note says "has too much work..." Call: 5/14>
- 15.3 McGrath, William M. Company Did not bid note says "project is out of their area". Call: 5/14
- \*15.4 Indian Incorporated Bid with Albany Electric not low. Calls 5/14 and 5/15
  - 15.5 Earle, Robert G., Inc. Did not bid note indicates they are "swamped" with work. Calls: 5/14 and 5/15
- <<15.6 Record Steel and Construction, Inc. note says
   "she does not want to bid out of town". Did
   not bid. Calls: 5/14 and 5/15>>

#### 16. Insulation

- <16.1 Alt., Robert W. Construction Did not bid note says "too much work..." Call: 5/14>
- <16.2 Woodburn Construction Company Did not bid note says "too much work..." Call: 5/14>
- - 16.4 CHW Construction, Inc. Did not bid. Call: 5/14
- <16.5 James Construction Did not bid. Call: 5/14>
- <16.6 Interstate Insulations, Inc. Did not bid note says "has looked at drawings and he did
   not feel there is enough for them to bid on."
   Call: 5/14>

#### 17. Roofing

- 17.1 G.P.D. Construction Company Did not bid. Call: Attempted call 5/14 number disconnected; no new listing.
- <17.2 Cascade Roofing Did not bid. Call: 5/14 and 5/16>
- <17.3 All American Construction Company Did not bid. Calls: 5/14, 5/15 and 5/16>
- <<17.4 A-TS2 Roofing, Inc. Did not bid. Call:
  Attempted call 5/14 number disconnected; no
  new listing. Solicitation letter returned no forwarding address.>>
  - 17.5 Boring Gutter Lady Did not bid. Calls: 5/14 and 5/15
  - 17.6 Roof Systems Did not bid. Calls: 5/14, 5/15 and 5/16

### 18. Flashing, Sheet Metal & Metal Siding

- 18.1 Carr Construction, Inc. Did not bid. Calls: 5/14 and 5/15
- 18.2 Ogilvie Company, Inc. Did not bid note says "bid date too soon...". Call: 5/14
- <18.3 All American Construction Company Did not
   bid. Call: 5/14 no answer.>
- \*18.4 EBA Sheet Metal, Inc. Bid not low. Calls: 5/14, 5/15 and 5/21
- <18.5 Cascade Roofing Did not bid. Calls: 5/14 and 5/16>

#### 19. Unit Masonry

- <19.1 Woodburn Masonry, Inc. Did not bid. Calls: 5/14 and 5/16>
- <<19.2 J&S Masonry Did not bid note says "not working in oregon at present time". Calls: 5/14>>
- <19.3 Scott's Masonry, Inc. Did not bid. Call:
   Attempted calls 5/14 and 5/15 no answer;
   information had no listing>
- <19.4 Medina Mosaic Did not bid. Call: 5/14>
- <19.5 Alt., Robert W. Construction Did not bid note says "has too much work". Call: 5/14>

#### 20. Metal Framing, Drywall & Acoustical Ceilings

- <20.1 Woodburn Construction Company Did not bid note says "has too much work..." Call: 5/14>
- 20.2 Portland Custom Interiors Did not bid. Call: 5/14
- 20.3 Sea-Port General Did not bid note says "too many other things going on". Call: 5/14 and 5/15
- <20.4 CWH Construction, Inc. Did not bid. Call 5/14 and 5/16>
- <20.5 Alt., Robert W. Construction Did not bid note says "has too much work...". Call: 5/14>
- <20.6 Aguilers/White Construction Did not bid note says "has too much work...". Calls: 5/14,
  5/15, 5/16 and 5/17>

#### 21. Painting

<21.1 Jim Miller Construction - Did not bid - note
 says "too many other things at present time".
 Call: 5/14>

- <21.2 Ace of Shades Painting Did not bid. Call:
   Attempted call 5/14 number listed
   incorrectly; no phone listing>
- <21.3 Burns, John W. & Sons, Inc. Did not bid note says "too many other things going on."
   Calls: 5/14 and 5/15>
- <<21.4 CMB & Associates, Inc. Did not bid. Calls: 5/14, 5/15 and 5/16>>
  - <21.5 Portland Custom Interiors Did not bid. Call:
     5/14>

#### 22. Mechanical & Fire Protection

- <<22.1 Butler C.E. & Associates Did not bid. Call: Attempted call 5/14 - number disconnected; solicitation letter returned with no forwarding address>>
  - <22.2 Adams Mechanical Did not bid note says "too
    busy". Call: 5/14>
- \*\*22.3 MSI Mechanical systems Low bidder. Calls: 5/14, 5/15, 5/16 and 5/17
  - <22.4 Spears Mechanical Did not bid note says
    "Not interested..." Calls: 5/14, 5/15 and
    5/16>
  - <22.5 Thermal Mechanical, Inc. Did not bid. Calls:
     5/14 and 5/15>
  - \*22.6 Pen-Nor, Inc. Bid not low. Call: 5/14

#### 23. Electrical Division

- 23.1 Brown, F. Electric Company Did not bid.
  Call: Attempted call 5/15 phone disconnected; phone listing
- <23.2 Pacific Energy Management Corporation Did not bid. Calls: 5/15 and 5/16>

- <23.3 Aaron Eastside Electirc Did not bid note
   says "not interested project too big..."
   Calls: 5/15 and 5/16>
- <23.4 Cydell Corporation, Inc. Did not bid. Calls:
   5/15 and 5/16>
- <23.5 Jackson Electric Did not bid note says
   "project too far away". Call: 5/15>
- \*23.6 Blessing Electric Bid not low. Call: 5/15

#### 24. Joint Sealer

- 24.1 Carr Construction, Inc. Did not bid. Calls: 5/14 and 5/15
- 24.2 Sea-Port General Did not bid note says "too many other things going on." Calls: 5/14 and 5/15
- <24.3 Alt., Robert W. Construction Did not bid note says "has too much work..." Call: 5/14>
- <24.4 Woodburn Construction Company Did not bid note says "has too much work..." Call: 5/14>
  - 24.5 James Construction Did not bid. Call: 5/14
  - 24.6 Spokane Concrete Cutting, Inc. Call: 5/15 phone contact was made but solicitation letter was returned no forwarding address.

#### 25. Steel Doors, Frames & Finished Hardware

- 25.1 James Construction Did not bid. Call: 5/14
- 25.2 Woodburn Construction Company Did not bid note says "has too much work..." Call: 5/14
- 25.3 Sea-Port General Did not bid note says "too many other things going on." Calls: 5/14 and 5/15
- <25.4 Alt., Robert W. Construction Did not bid note says "has too much work..." Call: 5/14>

- 25.5 Carr Construction, Inc. Did not bid note says "not interested..." Calls: 5/14 and 5/15
- <25.6 Aguilera/White Construction, Inc. Did not bid
   note says "too much work..." Calls: 5/14,
   5/15, 5/16 and 5/18>

#### 26. Aluminum Windows, Glass & Glazing

- 26.1 Withers Lumber Company Did not bid note says "they do not carry the special windows." Call: 5/15
- <26.2 Woodburn Construction Company Did not bid note says "too much work..." Call: 5/14>
- <26.3 Alt., Robert W. Construction Did not bid note says "has too much work..." Call: 5/14>
- 26.4 James Construction Did not bid. Call: 5/14
- 26.5 Sea-Port General Did not bid note says "too many other things going on..." Calls: 5/14 and 5/15
- 26.6 Carr Construction, Inc. Did not bid. Calls: 5/14 and 5/15
- <26.7 Aguilera/White Construction, Inc. Did not bid note says "too much work..." Calls: 5/14, 5/15, 5/16 and 5/18>

#### 27. Resilient Flooring

- <27.1 Lopez Carpets & Drapes Did not bid. Call:
   5/15>
- \*\*27.2 Commercial Interiors & Specialties Low bidder note states "Bidding." Calls: 5/15 and 5/16
  - 27.3 ECS & Associates Did not bid note says they "do not do resilient flows." Call 5/15
  - 27.4 Lutton's Decorating Center, Inc. Did not bid note says "too far away." Call: 5/15

- <27.5 Aguilera/White Construction, Inc. Did not bid
   note says "too much work..." Calls: 5/14,
   5/15 and 5/18>
  - 27.6 Lacuna Interiors, Inc. Did not bid note says "No longer installing flooring." Call: 5/14

#### 28. Conveying System

- <28.1 Alt., Robert W. Construction Did not bid note says "has too much work..." Call: 5/14>
- 28.2 G.P.D. Construction Company Did not bid. Call: Attempted call 5/15 phone disconnected; no new listing
- 28.3 Sea-Port General Did not bid note says "too many other things going on." Calls: 5/14 and 5/15
- 28.4 Carr Construction, Inc. Did not bid note says "not interested..." Calls: 5/14 and 5/15
- <28.6 Earle, Robert G., Inc. Did not bid note
  indicates they are "swamped" with work. Calls:
   5/14 and 5/15>

#### ALLEN, KILMER, SCHRADER, YAZBECK & CHENOWETH

A PROFESSIONAL CORPORATION
ATTORNEYS AND COUNSELORS

1600 SECURITY PACIFIC PLAZA 1001 S.W. FIFTH AVENUE PORTLAND, OREGON 97204 TELECOPIER 503-222-5290 TELEPHONE 503-224-0055

June 6, 1990

#### HAND-DELIVERED

Ms. Rena Cusma Metropolitan Service District 2000 S.W. First Avenue Portland, OR 97201

Re:

Metro South Station Modifications, Oregon City,

Oregon, Project

Subject:

Bid Protest of Award to Emerick Construction

Co.

Our File No.

2803.11

Dear Ms. Cusma:

Enclosed are the following original affidavits:

- 1) Affidavit of Edward Marmolejo;
- 2) Affidavit of Judi Haney;
- 3) Affidavit of Susan McCalib;
- 4) Affidavit of Gilbert Davlos; and
- 5) Affidavit of David Gilmore.

We previously submitted to you unsigned copies of the Affidavits of Edward Marmolejo and Judi Haney. The original affidavits are being submitted to replace those copies.

The original affidavits of Susan McCalib, Gilbert Davlos and David Gilmore are submitted to show that the quotes of the DBE and WBE firms of McCalib Concrete Service, Buffalo Welding, and EDT Construction were submitted to Emerick Construction Company ("Emerick"). This issue is also discussed in paragraph 2.4 of my previous letter to you.

Although Westlake, McCalib, Buffalo, and EDT submitted quotes to Emerick, Emerick did not disclose those quotes on its summary of DBE bids received, a copy of which is attached as Exhibit 1. Metro Code Section 2.04.100(b)(5) requires:

Ms. Rena Cusma June 6, 1990 Page 2

[I]n instances where DBE/WBE were rejected, the dollar amount of the bid rejected from the DBE/WBE must be indicated along with a reason for rejection and the dollar amount of the bid which was accepted for that subcontract or material supply item.

Emerick failed to fulfill that element of good faith efforts required by Metro's Code.

For the McCalib bid, if Emerick had provided the quantities necessary to calculate the price for the bid item quoted by McCalib, which was on a unit price basis, Emerick could have calculated McCalib's bid. It is quite possible that McCalib may have been low bidder. As evidenced by the DBE summary which is Exhibit 1, and the list of subcontractors, including non-DBE and WBE firms, which is attached as Exhibit 2, Emerick used at least two other contractors with unit prices. With a minimum amount of effort, Emerick could probably have used McCalib as a DBE subcontractor.

Emerick could have added Buffalo's quote for the aluminum rail to the steel price and erection quote used by Emerick. That also would have increased Emerick's DBE participation.

Further, the failure to acknowledge receipt of these bids raises substantial question regarding whether Emerick's actions were actually calculated to increase DBE/WBE participation. We do not believe that Emerick has met the good faith efforts requirements and that these affidavits are strong evidence of that fact.

Some of the information we have submitted is fairly complex. We will be happy to answer questions or sit down in person and go through our submittals with the appropriate Metro employees.

Very truly yours,

Mnnia K. Woods Charles R. Schrader

LKW/srr Enclosures SLAYDEN\Cusma.001 (srr)

# ALLEN, KILMER, SCHRADER, YAZBECK & CHENOWETH

A PROFESSIONAL CORPORATION ATTORNEYS AND COUNSELORS

1600 SECURITY PACIFIC PLAZA 1001 S.W. FIFTH AVENUE PORTLAND, OREGON 97204 -TELECOPIER 503-222-5290 TELEPHONE 503-224-0055

June 8, 1990

#### HAND-DELIVERED

Ms. Rena Cusma Metropolitan Service District 2000 S.W. First Avenue Portland, OR 97201

Re:

Metro South Station Modifications, Oregon City,

Oregon, Project

Subject:

Third Submittal in Support of Protest of Award

to Emerick Construction Co.

Our File No.

2803.24

Dear Ms. Cusma:

the Affidavit of Audrey Castile of Enclosed is Landscaping, Inc.

This affidavit is submitted in support of Slayden's position that Emerick did not make good faith efforts to obtain WBE/DBE participation, as discussed in my letters to you of June 6, 1990.

As the affidavit shows, S&L appears to be the low bidder on the portion of work that it bid. Emerick could have used S&L's S&L's bid included all labor necessary for the landscape portion of the contract and the inexpensive fabric for drainage. S&L's quote excluded the erosion control fabric. Emerick could have obtained a bid in the amount of \$50,000 to \$70,000 for the erosion control fabric from some other vendor. With a minimum amount of effort, Emerick could have met the WBE goal. We believe that the enclosed affidavit further evidences the fact that Emerick did a substantial amount of paperwork but did not make genuine efforts to meet the DBE/WBE goals.

Metro Code Section 2.04.100(5) provides as follows:

In instances where DBE/WBE bids were rejected, the dollar amount of the bid rejected from the DBE/WBE must be indicated along with the reason

# ALLEN, KILMER, SCHRADER, YAZBECK & CHENOWETH

Ms. Rena Cusma June 8, 1990 Page 2

for rejection and the dollar amount of the bid which was accepted for that subcontract and material supply item.

S&L's affidavit is the fifth affidavit that we have obtained from DBE or WBE contractors evidencing the fact that they submitted quotes to Emerick but that their bids are not reflected on Emerick's summary which was submitted to show that Emerick complied with Section 2.04.100(5). Emerick has failed to meet the requirements of that subsection. Omitting one DBE or WBE subcontractor might be carelessness. Omitting five shows that Emerick neither complied with the good faith efforts requirements nor fairly treated the bids that it received.

The substantial amount of evidence that we have presented to you in our last two letters and this letter, clearly show that Emerick did not meet the requirements of Metro Code Section 2.04.100(b).

Very truly yours,

Lynnia K. Woods

LKW/srr
Enclosure
cc: Dan Cooper
sLAYDEN\CUSMA.003(srr)

# METROPOLITAN SERVICE DISTRICT METRO SOUTH STATION MODIFICATION OREGON CITY, OREGON

#### AFFIDAVIT OF AUDREY CASTILE

State of Oregon	)	
	)	ss.
County of Multnomah	)	

- I, Audrey Castile, do hereby depose and say as follows:
- 1. I am the owner of S&L Landscaping, Inc. ("S&L"). I make this affidavit based upon my own personal knowledge of the matters herein.
- 2. S&L is a certified WBE/DBE and appears in the DBE/MBE/WBE directory prepared by the Executive Department of the State of Oregon.
- 3. During the morning, on May 22, 1990, I faxed a quote to Emerick Construction Company ("Emerick") for certain landscaping work for the Metro South Station Modification Project in Oregon City, Oregon (the "Contract"). A copy of the quote and fax journal showing Emerick's receipt of S&L's quote, are attached as Exhibit 1.
- 4. The plans and specifications for the Contract required two types of fabric: inexpensive fabric was required for drainage and an expensive fabric was required for erosion control. S&L's quote included the inexpensive fabric, but excluded the erosion control fabric.
- 5. S&L submitted a total bid in the amount of \$251,992.00 plus a lump sum on labor only for fabric installation and a unit

# 1 - AFFIDAVIT OF AUDREY CASTILE SLAYDEN\Castile.01(srr)

price on topsoil. I understand that Emerick used a bid for landscaping in the amount of \$323,000.00. Emerick could have used my bid in the amount of \$251,000.00, and obtained a price for erosion control fabric in the amount of \$50,000.00 to \$70,000.00 from some other vendor, which would have resulted in a lower price for the landscaping portion of this Contract than the bid used by I think S&L was low bidder on the portion of work that Emerick. it bid.

I have reviewed the summary of good faith efforts submitted by Emerick, a copy of which is attached hereto as Exhibit I note that S&L's bid is not reflected on that summary. I have not been given any reason why Emerick did not acknowledge our bid on the summary. I do not believe that Emerick used good faith efforts to obtain WBE/DBE participation for this Contract.

Dated this 3 day of June, 1990.

ey Castile

SUBSCRIBED AND SWORN to before me this gray of June, 1990.

My Commission Expires: Aug.



# Landscaping Inc.

8100 SW Durham Road • Tigard, Oregon 97224

Phone (5O3) 639-1395

#### BID QUOTE METRO SOUTH STATION May 22, 1990

### BID SECTIONS: #02810 Irrigation #02920 Soil Preparation #02930 Lawns & Grass #02950 Trees, Shrubs, & Groundcover TOTAL BID..... .....\$ 251,992.00 TOPSOIL: 6.25 per yd. To be supplied at....\$ To be placed at.....\$ 4.00 per yd. FILTER FABRIC: Labor ONLY...... 15,000.00 INCLUSIONS: Gravel walkway **EXCLUSIONS:** Bentonite sealing Entry sign Bridge Rip rap Anything related to grading and/or installing of pond

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METRO SOUTH STATION MODIFICATIONS
2.04.160 DETERMINATION OF GOOD FAITH EFFORTS
SUBPARAGRAPH (5) DOCUMENTATION

#### EMERICK CONSTRUCTION COMPANY

SUB/SUPPLIER NAME	MINORITY STATUS	TYPE OF WORK	BID AMOUNT	BID AMOUNT <u>USED</u>	REASON REJECTED
Lopez Paving, Inc.	DBE	Asphalt Paving & Base	\$310,560	257,795	Not Low Bidder
A & G Landscape	WBE	Landscape & Irrigation	335,300	323,000	Not Low Bidder
Lopez Concrete Service	DBE	Concrete Curb & Gutters	50,964		Not Low Bidder
Apply-A-Line	DBE	Pavement Markings	3,761	3,761	Low Bidder
Pacific Steelock Fence	DBE/WBE	Fencing	18,059	12,410	Not Low Bidder
	•				te's Westside)
Pete's Westside Fence	WBE	Fencing	12,410	12,410	Low Bidder
Triad Steel Inc.	DBE	Reinforcing Steel Furnish & Place	81,383		Not Low Bidder
Ballard Construction Co.	WBE	Reinforcing Steel Furnish	Unit Price		Not Low Bidder
Rainier Steel Inc.	DBE	Reinforcing Steel Furnish	Unit Price		Not Low Bidder
Northwest Concrete Pumping	WBE	Concrete Pumping	Unit Price	Unit Price	Low Bidder
Brainard Sheet Metal	DBE	Flashing, Sheet Metal & Metal Siding	15,323		Low Bidder
Commercial Interior & Spec.	DBE	Resilient Flooring	975		Low Bidder
Pro-Sign	WBE	Site Signage	7,350	7,350	Low Bidder
Pen-Nor Inc.	DBE	Mechanical	65,280		Not Low Bidder
Paragon Fire Sprinkler, Inc	. WBE	Fire Protection	22,489		Not Low Bidder
MSI Mechanical System	WBE	Mechanical	32,822		Low Bidder
EBA Sheet Metal	DBE	HVAC Only	25,490		Not Low Bidder
			•	(used MSI	
Blessing Electric	DBE/WBE	Electrical	259,000	i94,500	Not Low Bidder
Cross Continent Engr.	DBE/WBE	Surveying	Unit Price		Not Low Bidder
Brothers Concrete Cutting	DBE	Concrete Cutting		Unit Price	Low Bidder
Premsingh & Associates	DBE	Surveying	Unit Price		Not Low Bidder



RECEIVED

JUN 1 3 1990

METRO SERVICE DISTRICT

June 13, 1990

Ms. Rena Cusma, Executive Director Metropolitan Service District 2000 SW First Avenue Portland, Oregon 97201-5398

Reference:

Metro South Station Modifications Oregon City, Oregon

Dear Ms. Cusma,

I have reviewed a copy of a letter with no letterhead dated June 6, 1990 addressed to you and purporting to be a bid protest on behalf of Slayden Construction. I recognize that you have properly rejected that protest on the basis of untimeliness, and that the matter is therefore moot. However, the issues raised in that letter are so offensive and unfounded that I feel compelled to respond, lest Metro think less of this company because of them.

The letter is replete with innuendo, supposition and inaccuracies. Even the opening statement of "facts" is wrong and, while perhaps inconsequential on its face, it sets an inappropriate platform for the letter's later conclusions. Slayden's bid was not "approximately \$10,000 higher than Emerick's bid"; it was almost \$29,000 higher. It is not correct to say that the first four low bidders on March 21, 1990 "failed ... to make good faith efforts ..." As you know, neither Metro nor anyone else made such a determination.

On more direct matters, Slayden's letter makes much of our alleged "(failure) to acknowledge the bid, much less accept the bid, of Westlake Consultants, Inc." That allegation is repeated in the letter, and is supposedly supported by an attached Affidavit from Judi Haney, President of Westlake. In fact, despite assurances from Westlake that it would bid, no such bid was submitted or received. A careful review of Ms. Haney's affidavit, the foundation of Slayden's allegations, does not claim otherwise.

The other centerpiece of Slayden's challenge is an affidavit from Ed Marmolejo, who claims that our log of a telephone conversation with him is inaccurate. Here, unfortunately, we have a simple disagreement over what occurred during that telephone conversation. I have spoken with Joe Kennedy, our estimator who spoke with Mr. Marmolejo, and he stands by his log.

Ms. Rena Cusma Metropolitan Service District Page 2

Mr. Marmolejo's affidavit is more akin to a legal argument than a statement of fact, and it relies on his own telephone log. However, the affidavit is much more effusive than the log and it seems that Mr. Marmolejo now recalls a number of important statements that he chose not to include in his extensive contemporaneous notes. For instance, his notes do not record what he now remembers saying about his capability to provide his own bonding and his capability to perform "many different types of work". Similarly, they do not record that he "would be able to put together a bid in a very short time frame". On the other hand, the affidavit chides us for not further contacting him, while the log states that Mr. Marmolejo would attempt to call us again!

Obviously, I cannot speculate over Mr. Marmolejo's motivation for these unsupported allegations; however, there was absolutely no motivation imaginable for Mr. Kennedy to misstate himself in recording the telephone conversation.

Slayden's challenge then degenerates into absurdity. We are accused of seeking only technical compliance with the Code, while not truly attempting to garner DBE/WBE participation. In support of this proposition, we are taken to task for not sending letters to three DBE/WBE's who had bid previously. The logic of this criticism escapes us since we in fact received bids from, and intend to contract with, two of those firms. We called Apply-A-Line to secure its updated bid, and negotiated a revised scope of work with Brainard on which it in fact did bid. The challenge seems to be that we did not include these extraordinary actions as evidence of our good faith effort!

Similarly, Slayden claims that we should have abandoned all those DBE/MBE's who chose, for one reason or another, not to bid in March. We took the opposite view, namely that the optimum way to increase DBE/MBE participation was to include those very firms. This we did, and with some success.

We truly regret that, through an oversight, our summary did not record the bids we received from EDT Construction (although our telephone log shows that a bid was received, but was not low), McCalib Concrete Service, S & L Landscaping and Buffalo Welding. These bids had each been removed from our bid board for more detailed analysis in packages with other bids. Mr. Kennedy, who prepared our summary, was unfamiliar with that practice, and unfortunately failed to find and include those bids in the summary.

It is particularly unfortunate since we had taken especially active steps to involve EDT in the project. However, it is one thing to admit this oversight and it is another to say, as Slayden does, that S & L and McCalib were low bidders. (The fact that they were not low with Slayden either does nothing to deter those



Ms. Rena Cusma Metropolitan Service District Page 3

allegations). They were not low bidders and we are prepared to show the evidence. Consequently, there was no prejudice as a result of this oversight. The innuendo again concerns me, however, as it implies that we deliberately ignored low DBE/MBE bids. Our bidding process, while maintaining the effort to maximize DBE/WBE participation in accordance with the Code, is designed to prepare and submit the lowest possible bid to Metro. To suggest otherwise is both absurd on its face and offensive in its implication.

You may recall that I was an active participant in the Task Force that helped Metro revise and adopt the present DBE/MBE Code. You will find no one more committed than I to ensuring the proper application of the Code, and this company's efforts support that commitment. We look forward to proceeding with the contract at the earliest possible time.

Yours truly,

Kevin J. Spellman

President\

mmw

cc: Neil E. Saling, Acting Director - Finance & Administration Amha M. Hazen, Contracts Administrator
Rob Smoot, Projects Manager - Solid Waste
Monica Little, Legal Counsel
Gwen Ware-Barett, Clerk of the Council





## **METRO**

2000 SW First Avenue Portland, OR 97201-5398 (503) 221-1646 Fax 241-7417

RECEIVED

JUN 1 9 1990

METRO SERVICE DISTRICT

June 18, 1990

Mr. Kevin J. Spellman, President Emerick Construction 8850 S.E. Otty Road Portland, OR. 97266-0100

Re: Metro South Station Modifications

Executive Officer Rena Cusma

Metro Council

Tanya Collier Presiding Officer District 9

Gary Hansen Deputy Presiding Officer District 12

Mike Ragsdale District I

Lawrence Bauer District 2

Jim Gardner District 3

Richard Devlin District 4

Tom DeJardin
District 5

George Van Bergen District 6

Ruth McFarland District 7

Judy Wyers District 8

Roger Buchanan District 10

David Knowles District 11 Dear Mr. Spellman:

Thank you for your June 13, 1990 letter which addresses the Slayden Construction protest of Metro's intent to award the Metro South Station Modifications contract to your firm. As you may be aware, I have rejected both the protest by Slayden as well as the protest by Robinson Construction Company, the second low bidder.

In accordance with the Metro Code, bid protest rejections by the Metro Executive Officer may be appealed to the Metro Council acting as the Contracts Review Board. Should Robinson and/or Slayden choose to appeal my decisions on the responsiveness of your bid, you will be afforded an opportunity to raise the points contained in your letter before that group.

Sincerely,

Rena Cusma Executive Officer

RC: jp

cc: Neil E. Saling, Acting Director - Finance & Admin.
Dan Cooper, General Counsel