

BEFORE THE COUNCIL OF THE
METROPOLITAN SERVICE DISTRICT

FOR THE PURPOSE OF ADOPTING) RESOLUTION NO. 85-551
PRIORITIES AND OBJECTIVES FOR THE)
METROPOLITAN SERVICE DISTRICT FOR) Introduced by Presiding
THE YEARS 1985 AND 1986) Officer Bonner, and
) Executive Officer Gustafson

WHEREAS, The Metropolitan Service District (Metro) adopted
Priorities and Objectives on June 28, 1984; and

WHEREAS, Many of the objectives have been accomplished
over the past year; and

WHEREAS, Metro reviews its priorities and objectives
annually to ensure that they are an accurate reflection of its
future direction; and

WHEREAS, The priorities and objectives provide a basis for
the development and administration of work programs for Metro; now,
therefore,

BE IT RESOLVED,

That the following priorities and objectives are hereby
adopted by the Metropolitan Service District:

PRIORITY A: EFFECTIVELY ADMINISTER THE EXISTING SERVICES OF METRO

OBJECTIVES:

1. Implement Adopted Policies and Procedures and Conduct Periodic Reviews
 - a. Personnel Rules
 - b. Affirmative Action Plan
 - c. Disadvantaged Business Program
 - d. Contract Procedures

2. Administer Effective Financial Management

- a. Adopt budget by June 1985
- b. Prepare financial reports on a monthly basis
- c. Complete annual audit by October 1985

3. Meet Major Program Commitments Adopted by the Council

a. Zoo

- * Complete central bear habitat and Zoo street renovation by Spring 1986
- * Complete design of Phase I of the Africa Bush Exhibit by Spring 1986
- * Complete construction of Phase I of the Africa Bush Exhibit by Spring 1987
- * Begin design of Phase II of the Africa Bush Exhibit by the summer of 1986

b. Solid Waste

- * Acquire site and commence design and construction of Washington Transfer & Recycling Center
- * Complete alternatives study and adopt 1984-85 Solid Waste Management Plan Update
- * Develop methane gas project

c. Intergovernmental Resource Center (IRC)

- * Update Regional Transportation Plan
- * Conduct or participate in various transportation studies including: regional light rail transit, Southwest Corridor, Elderly and Handicapped Plan, Bike Safety Encouragement Program and Transportation Improvement Program
- * Update Population and Employment Forecasts
- * Monitor and process Urban Growth Boundary change requests

d. Finance and Administration

- * Improve personnel system
- * Improve data processing system

4. Maintain Effective Service Operations

a. Solid Waste

- * Continue state of art environmental management of St. Johns Landfill and Clackamas Transfer & Recycling Center
- * Negotiate and award contracts for operating solid waste facilities

- * Continue management improvements of Metro field operations
 - * Continue development of effective regional waste reduction program
- b. Zoo
- * Continue operation and promotion of Zoo in a manner which will achieve attendance projections and approximately 50 percent of operating costs from non-tax sources
 - * Continue implementation of facility maintenance schedule

PRIORITY B: ESTABLISH AND MAINTAIN ADEQUATE AND FIRM FINANCIAL SUPPORT FOR ALL SERVICES

OBJECTIVES:

1. Secure Authorization for General Fund Revenues from the 1985 Legislature
 - a. State-shared revenues
 - b. Excise tax authority
2. Implement Policies to Secure General Fund Revenue Sources by the End of 1985
3. Determine Allocation of Methane Gas Revenues
4. Secure Permanent Finances for Zoo Operations and Maintenance in 1986 and Adopt a Method for Financing the Implementation of the Zoo Master Plan
5. Establish Long-Term Financial Support for Financing the IRC
 - a. Obtain legislative authorization for dues in 1985
 - b. Prepare five-year financial plan for IRC
 - c. Secure grant commitments to replace loss of Interstate Transfer funds for transportation planning
6. Implement Five Operating Fund System for FY 1986-87, Adding a Support Service Fund
 - a. Define the elements of the Support Service Fund
 - b. Adopt a cost allocation system
7. Develop Criteria for Determining Which Projects Will be Funded by Dues and Which by Metro and Other Sources

PRIORITY C: ENSURE THAT THE REGION WILL HAVE AN ENVIRONMENTALLY SAFE AND FINANCIALLY SOUND SOLID WASTE DISPOSAL SITE

OBJECTIVES:

1. Create an Understanding of the Solid Waste "Dilemma," Including the Need for a Regional General Purpose Landfill, Through the System Planning Process
2. Pursue State Landfill Siting Authority
3. Seek the Issuance of Appropriate Landfill Land Use Permit(s) at County and/or City Level

PRIORITY D: USE THE INTERGOVERNMENTAL RESOURCE CENTER CONSENSUS BUILDING MODEL TO ESTABLISH A LONG-RANGE PARTNERSHIP FOR IDENTIFYING AND RESOLVING ISSUES OF REGIONAL AND MUTUAL INTEREST

OBJECTIVES:

1. Utilize the Intergovernmental Resource Center (IRC) as a Mechanism to Create Regional Task Forces to Prepare Recommendations on Critical Regional Issues for Consideration and Action by the Affected Governing Bodies
2. Reinforce Metro's Role of Being a Center for Intergovernmental Resolution of Problems by Demonstrating Political Leadership and Staff Support to this Approach
3. Improve Capability to Better Meet the Needs of the Local Governments and the Requirements of Increased Intergovernmental Cooperation
4. Establish Metro Priorities in Addressing Regional Service Needs Requiring Intergovernmental Review

PRIORITY E: INCREASE PUBLIC AWARENESS OF METRO'S ROLE IN THE REGION AND ASSURE THE OPPORTUNITY FOR PUBLIC INVOLVEMENT IN METRO'S IMPORTANT DECISION-MAKING PROCESSES

OBJECTIVES:

1. Public Awareness
 - a. Continue semi-annual newsletter, annual report, annual video production and other methods of direct communication to residents
 - b. Increase dissemination of public information

- c. Continue to provide and participate in forums on regional issues
- d. Schedule periodic Metro Council meetings around the region; invite selected groups for briefings and tours

2. Public Involvement


- a. Require all projects to have public involvement, including work at the neighborhood level
- b. Continue implementation of public involvement programs in the following projects: Washington County Transfer & Recycling Center; Waste Reduction Plan; and landfill siting process re-assessment

3. Metro Council Involvement

- a. Make use of existing forums to increase participation of Metro Councilors in the community
- b. Listen for, and help disseminate the ideas of, individuals and groups in the region who are speaking out on regional issues

ADOPTED by the Council of the Metropolitan Service District

this 28th day of February, 1985.



Ernie Bonner, Presiding Officer

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02/19/85

CONSIDERATION OF RESOLUTION NO. 85-551 FOR THE
PURPOSE OF ADOPTING PRIORITIES AND OBJECTIVES FOR
THE METROPOLITAN SERVICE DISTRICT FOR 1985-86

Date: February 19, 1985

Presented by: Ernie Bonner,
Presiding Officer; and Rick
Gustafson, Executive Officer

FACTUAL BACKGROUND AND ANALYSIS

In 1984 a series of Council/Executive Officer workshops resulted in the Council adoption of a Metro Mission and Purposes and Priorities and Objectives on June 28, 1984. The priorities and objectives have served as a guideline in carrying out our programs and as a basis for our Quarterly Program Progress Reports. Over the past year many of the objectives have been accomplished.

While our priorities cover two calendar years, they should be reviewed on an annual basis so they are an accurate reflection of our future direction. It is timely that this be done prior to the development of the annual budget so that programs are budgeted which carry out the priorities and objectives. Therefore, in January the Council and Executive Officer undertook a review of those priorities and objectives.

At the first meeting in January, Councilors were assigned to work with the Executive Officer and staff to review the priorities and objectives and prepare recommendations for discussion at a workshop scheduled January 31, 1985. The assignments were as follows:

- Priority A - Councilor George Van Bergen
Don Carlson
- Priority B - Councilor Dick Waker
Executive Officer Rick Gustafson
- Priority C - Councilor Gary Hansen
Dan Durig
- Priority D - Councilor Corky Kirkpatrick
Steve Siegel
- Priority E - Councilor Sharron Kelley
Ray Barker
- Priority F - Councilor Ernie Bonner
Phillip Fell

The recommendations were reviewed and discussed by Councilors, Executive Officer and staff at the workshop on January 31, 1985, and

consensus agreement was reached on priorities and objectives for 1985-86.

Changes were made in three of the priorities and several new objectives were developed to accomplish the continuing and new priorities. Many of the objectives have been written in greater detail than previously.

SUMMARY OF REVISED PRIORITIES

PRIORITY A: EFFECTIVELY ADMINISTER THE EXISTING SERVICES OF METRO

This is a general ongoing priority and has not been changed. The objectives remain basically the same, although they have been reorganized and are more detailed. The first three objectives relate to Council policies and programs and internal management. The last one relates to the service operations -- Zoo and Solid Waste.

PRIORITY B: ESTABLISH AND MAINTAIN ADEQUATE AND FIRM FINANCIAL SUPPORT FOR ALL SERVICES

This is still a major priority for Metro. The objectives have been revised to reflect activity that is now needed to achieve and implement financial stability.

PRIORITY C: ENSURE THAT THE REGION WILL HAVE AN ENVIRONMENTALLY SAFE AND FINANCIALLY SOUND SOLID WASTE DISPOSAL SITE

There was consensus agreement that the current priority should be maintained although some language changes were made. The major discussion focused on whether a long-term disposal site or all the elements of a solid waste disposal system should be the priority for Metro. The objectives have been revised to relate directly to the priority. Objectives which carry out other aspects of the solid waste system are included under Priority A.

PRIORITY D: USE THE INTERGOVERNMENTAL RESOURCE CENTER CONSENSUS BUILDING MODEL TO ESTABLISH A LONG-RANGE PARTNERSHIP FOR IDENTIFYING AND RESOLVING ISSUES OF REGIONAL AND MUTUAL INTEREST

This priority combines the previous D and E priorities relating to intergovernmental cooperation and regional service needs analysis into one. The objectives carry out the priority and reinforce the IRC model for addressing regional issues and continue to emphasize improvement of professional support to local governments.

PRIORITY E: INCREASE PUBLIC AWARENESS OF METRO'S ROLE IN THE REGION
AND ASSURE THE OPPORTUNITY FOR PUBLIC INVOLVEMENT IN METRO'S
IMPORTANT DECISION-MAKING PROCESSES

This continues to be a priority for Metro and is the old Priority "F." The previous objectives also continue and remain fairly specific. New objectives relating to Metro Council involvement have been added.

PRESIDING OFFICER AND EXECUTIVE OFFICER'S RECOMMENDATION

The Presiding Officer and Executive Officer recommend adoption of Resolution No. 85-551.

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7.2 Consideration of Resolution No. 85-550, for the Purpose of Adding to the Approved List of Hearings Officers (Gail Achterman, Adrienne Brockman and Beth Mason)

Jill Hinckley explained the agency maintained a list of Hearings Officers from which appointments were made to hear particular cases. She said additional appointments were necessary because none of the existing officers were available to hear an upcoming case. Three names were recommended to avoid the necessity of returning to the Council soon for additional approvals and also to provide more balance relative to minorities and women. The three women proposed all had extensive land use experience, she said.

In answer to Councilor Van Bergen's question, Ms. Hinckley explained all the Hearings Officers on the approved list were currently in private practice, were without conflict of interest, would remain on the list, but were currently unavailable to serve on an upcoming case. The three persons proposed to serve under this Resolution were all in private practice, she reported.

Councilor Myers announced Gail Achterman was his law partner and questioned whether this would constitute a conflict of interest. Eleanore Baxendale, General Counsel, requested the Council adopt the Resolution subject to staff's investigation of a possible conflict of interest. If a conflict of interest existed, Ms. Achterman's name would be deleted from the list.

Motion: Councilor Kirkpatrick moved approved of Resolution No. 85-550 and Councilor Kelley seconded the motion.

Vote: A vote on the motion resulted in:

Ayes: Councilors Cooper, DeJardin, Gardner, Kirkpatrick, Kelley, Myers, Oleson, Van Bergen and Waker

Absent: Councilors Hansen, Kafoury and Bonner

The motion carried and the Resolution was adopted.

7.3 Consideration of Resolution No. 85-551, for the Purpose of Establishing Priorities and Objectives for 1985 and 1986

Executive Officer Gustafson reported this Resolution contained the priorities and objectives developed at the Council Workshop

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on January 31, 1985, and urged adoption of the Resolution as a start of the FY 1985-86 budget process.

Motion: Councilor Kirkpatrick moved for adoption of the Resolution and Councilor DeJardin seconded the motion.

Vote: A vote on the motion resulted in:

Ayes: Councilors Cooper, DeJardin, Gardner, Hansen, Kirkpatrick, Kelley, Myers, Oleson, Van Bergen and Waker

Absent: Councilors Kafoury and Bonner

The motion carried and the Resolution was adopted.

7.4 Consideration of Resolutions for the Purpose of Adopting Council Positions on Proposed Legislation

Deputy Presiding Officer Waker explained the purpose of adopting these resolution was to give directives to Metro's legislative representatives about positions of proposed legislation.

Resolution No. 85-543, for the Purpose of Adopting a Council Position on Proposed Legislation Extending Energy Tax Credits. Phillip Fell said the energy tax credit program had been important to Metro because: 1) about \$6 million dollars of energy tax credits had been used by the region's recycling firms; and 2) these tax credits were a major component in making energy recovery facilities financially feasible. HB 2053 would extend the energy tax credit program to 1991, he said.

Motion: Councilor DeJardin moved to adopt Resolution No. 85-543 and Councilor Hansen seconded the motion.

Vote: A vote on the motion resulted in:

Ayes: Councilors Cooper, DeJardin, Gardner, Hansen, Kirkpatrick, Kelley, Myers, Oleson, Van Bergen and Waker

Absent: Councilors Kafoury and Waker

The motion carried and the Resolution was adopted.