

 **Metro** | *Agenda*

MEETING: METRO COUNCIL WORK SESSION
DATE: August 17, 2010
DAY: Tuesday
TIME: 2:00 PM
PLACE: Metro Council Chamber

CALL TO ORDER AND ROLL CALL

- | | | | |
|----------------|-----------|--|-------------|
| 2:00 PM | 1. | DISCUSSION OF AGENDA FOR COUNCIL REGULAR MEETING, [August 19, 2010]/ADMINISTRATIVE/CHIEF OPERATING OFFICER COMMUNICATIONS | |
| 2:15 PM | 2. | FISCAL YEAR-END QUARTERLY MANAGEMENT REPORT & BALANCED SCORECARD: PRESENTATION | Jordan |
| 2:45 PM | 3. | PIONEER CEMETERIES PROGRAM DIRECTION: DISCUSSION | Collier/Fox |
| 3:30PM | 4. | DAMASCUS COMPREHENSIVE PLAN: PRESENTATION & DISCUSSION | Valone |
| 4:20 PM | 5. | COUNCIL BRIEFINGS/COMMUNICATION | |

ADJOURN

Agenda Item Number 2.0

**FISCAL YEAR-END QUARTERLY
MANAGEMENT REPORT &
BALANCED SCORECARD:
PRESENTATION**

PRESENTED BY MICHAEL
JORDAN, COO

Metro Council Work Session
Tuesday, August 17, 2010
Metro Council Chamber

FISCAL YEAR-END QUARTERLY MANAGEMENT REPORT & BALANCED SCORECARD MATERIALS WILL BE DISTRIBUTED UNDER SEPARATE COVER TO METRO COUNCILOR MAILBOXES ON FRIDAY, AUGUST 13. COPIES WILL ALSO BE AVAILABLE UPON REQUEST & AT THE AUGUST 17, 2010 WORK SESSION MEETING.

Agenda Item Number 3.0

**PIONEER CEMETERIES PROGRAM DIRECTION:
DISCUSSION**

PRESENTED BY RACHEL FOX, PARKS AND
ENVIRONMENTAL SERVICES
MANAGER & TIM COLLIER,
FINANCE MANAGER

Metro Council Work Session
Tuesday, August 17, 2010
Metro Council Chamber

METRO COUNCIL

Work Session Worksheet

Presentation Date: 8/17/2010 Time: 2:00 Length: 30 Minutes

Presentation Title: Pioneer Cemetery Program Updates and Future Actions

Service, Office, or Center:

Parks and Environmental Services

Presenters (include phone number/extension and alternative contact information):

Rachel Fox ext 1856 and Tim Collier ext 1913

ISSUE & BACKGROUND

Metro Pioneer Cemeteries offer the region 63 acres of quiet reflection rich in art, architecture, poetry and sustains the memory of a diverse population of Oregon residents. What were once simple unplanned burial grounds have evolved into park-like spaces reflecting the character of the region today.

The Pioneer Cemeteries were established from as early as 1837 through the early homesteading period (circa 1850-1870). During that time, single family burial plots often became private community cemeteries. As the years passed, caretaking responsibilities were often handed down to family descendants, and as the cemeteries grew, to private cemetery associations. None of the cemeteries had perpetual maintenance funds. Instead, to a greater or lesser degree, they relied on continuing grave sale revenue and charitable giving for maintenance funding. Over the intervening decades, care of pioneer cemeteries became inconsistent and some were abandoned to revert back to nature. After many years of such benign neglect, the Oregon Legislature mandated public care of 14 of the Pioneer Cemeteries remaining in Multnomah County through a series of mid-century legislative enactments. Multnomah County received ownership of the cemeteries and was tasked with assuring proper perpetual maintenance of the facilities. With ownership, the County inherited a set of inconsistent and sometimes incomplete cemetery records. Prior to 1880, daily records of burials were not required, and in Lone Fir Cemetery a brush fire destroyed thousands of wooden grave markers. Many of the interment books and a significant collection of decaying related historic records survived to the present day.

In 1994, Multnomah County transferred ownership of the Pioneer Cemeteries to Metro, along with the obligation to care for them in perpetuity. As Metro became more familiar with this new program, it became clear that the approximately 55,000 interment records and 8,000 pre-death grave sales records transferred to Metro had been poorly maintained for over 100 years.

Metro Parks & Environmental Services operates and maintains the following 14 Pioneer Cemeteries located throughout Multnomah County: Lone Fir, Brainard, Multnomah

Park, Columbia Pioneer, Grand Army of the Republic (GAR), Jones Cemetery, Powell Grove, Mt. View Corbett, Douglas, White Birch, Escobar, Gresham Pioneer, Pleasant Home, and Mt. View Stark. Metro is only licensed to sell property as pre-purchased grave sales and at-need grave sales and burial services. Metro is not licensed to sell pre-arrangement services. Currently the Pioneer Cemetery program operates in a deficit of approximately 140,000 dollars a year.

OPTIONS AVAILABLE

1. Confirm current strategies and/or
2. Provide new or other direction

IMPLICATIONS AND SUGGESTIONS

Metro management staff will work to set a long-term strategy for the Pioneer Cemetery program with Metro Council's approval of recommendations or suggestions of other direction.

QUESTION(S) PRESENTED FOR CONSIDERATION

1. Should Metro continue to be the provider of last resort for regional cemeteries?
If so what level should we compare ourselves to the rest of the market?
2. Seeking comments on long-term strategies? Such as formation of a cemetery district, creation of a foundation and/or capital investments such as niche walls for cremains or conduct an economic feasibility study.
3. What additional information would the Metro Council like us to bring forward the next time the cemetery program presents to them?

LEGISLATION WOULD BE REQUIRED FOR COUNCIL ACTION __Yes _X_No
DRAFT IS ATTACHED ___Yes _X__No



Date: August 10, 2010

To: Metro Council

From: Tim Collier, Parks & Environmental Services Finance Manager
Rachel Fox, Cemetery Program Manager

Subject: Pioneer Cemetery Program Updates and Future Actions

INTRODUCTION

The purpose of the August 17, 2010 work session is to inform Council on the status of the program and to look at some overall pricing strategies to pursue for immediate implementation, long term program recommendations and other items that require additional investigation. Staff informed Council at the July 20th, 2010 Metro Council work session, with a preliminary overview of the Pioneer Cemetery Program. At that work session the Council was informed that staff would come back with a detailed overview of the program for the Council to consider and provide feedback to staff.

BACKGROUND

Metro Pioneer Cemeteries offer the region 63 acres of quiet reflection rich in art, architecture, poetry and sustains the memory of a diverse population of Oregon residents. What were once simple unplanned burial grounds have evolved into park-like spaces reflecting the character of the region today.

The Pioneer Cemeteries were established from as early as 1837 through the early homesteading period (circa 1850-1870). During that time, single family burial plots often became private community cemeteries. As the years passed, caretaking responsibilities were often handed down to family descendants, and as the cemeteries grew, to private cemetery associations. None of the cemeteries had perpetual maintenance funds. Instead, to a greater or lesser degree, they relied on continuing grave sale revenue and charitable giving for maintenance funding. Over the intervening decades, care of pioneer cemeteries became inconsistent and some were abandoned to revert back to nature. After many years of such benign neglect, the Oregon Legislature mandated public care of 14 of the Pioneer Cemeteries remaining in Multnomah County through a series of mid-century legislative enactments. Multnomah County received ownership of the cemeteries and was tasked with assuring proper perpetual maintenance of the facilities. With ownership, the County inherited a set of inconsistent and sometimes incomplete cemetery records. Prior to 1880, daily records of burials were not required, and in Lone Fir Cemetery a brush fire destroyed thousands of wooden grave markers. Many of the

interment books and a significant collection of decaying related historic records survived to the present day. In 1994, Multnomah County transferred ownership of the Pioneer Cemeteries to Metro, along with the obligation to care for them in perpetuity. As Metro became more familiar with this new program, it became clear that the approximately 55,000 interment records and 8,000 pre-death grave purchase records transferred to Metro had been poorly maintained for over 100 years.

From 2008-2010 staff reviewed some 65,000 records and has taken steps to digitize these documents and to create an electronic database to track future business operations. In addition it has now compiled a complete inventory of available graves, pre-arrangement records, encroachments and interments to create a comprehensive database and also to preserve the historic interment books. Metro's available grave inventory has been verified: The entire program has 4,300 available graves, less than half the prior estimated inventory. This reduction in inventory, coupled with the closure of Lone Fir Cemetery (the program's most popular cemetery with the highest sales) reduces projections for growth of the cemetery perpetual care fund, which is financed by a 15% surcharge on grave sales.

Metro Parks & Environmental Services operates and maintains the following 14 Pioneer Cemeteries located throughout Multnomah County: Lone Fir, Brainard, Multnomah Park, Columbia Pioneer, Grand Army of the Republic (GAR), Jones Cemetery, Powell Grove, Mt. View Corbett, Douglas, White Birch, Escobar, Gresham Pioneer, Pleasant Home, and Mt. View Stark. Metro is only licensed to sell property as pre-death grave purchase and at-need grave sales and burial services. Metro is not licensed to sell pre-arrangement services.

CURRENT STAFFING AND EXPENDITURES

Currently the Pioneer Cemetery program has 1.75 Coordinators who provide services ranging from grave sales to attending the actual service as cemetery sextons, a requirement by the Oregon Revised Statutes and the Oregon Mortuary and Cemetery Board. They also provide genealogy services for our constituents. The program includes a dedicated manager who oversees policy and procedures and who troubleshoots issues as they arise. One full time park ranger who does maintenance and two temporary employees who provide maintenance services during the growing season. The FTE and costs located in the table below include overhead and fringe.

Staff	FTE	Salary and Benefits
Coordinators	1.75	\$ 131,854
Manager	0.75	\$ 84,002
Ranger	1.0	\$ 76,201
Temporary Staff		\$ 46,000

Other costs associated with the program are contracted service fees for: Grave Openings and Closings, Vault liners, Utilities, Fleet Costs, and general supplies. The program currently has a deficit of approximately \$160,000 a year.

Item for further consideration:

Investigate other alternatives to our current maintenance program over the long-term life of the cemeteries program.

CURRENT PRICING POLICIES AND FUTURE RECOMMENDATIONS

The Metro Cemetery Program has historically been the provider of last resort. Our prices for both grave and cremains have been below the market in the Portland Metro Area. Metro's position in the current market place is shown in the table below:

Fee Type	Metro Cemeteries	Riverview Cemetery	Mt. Calvary & Gethsemani Cemetery	Lincoln Memorial Park Cemetery	Rose City Cemetery
Ground Burial (Adult)	\$1150 - \$1300	\$1395 - \$2295	\$1000 - \$4500	\$2629 - \$5350	\$3,400
Ground Burial (Child)	\$ 350	\$1395 - \$2295	\$1000 - \$4500	\$2629 - \$5350	\$3,400
Open/Close (Adult)	\$ 650	\$ 1,125	\$ 850	\$1,395	\$ 1,120
Open/Close (Child)	\$ 300		\$ 375		
Cremation Burial In Ground	\$ 400	\$ 1,095	\$1225 - \$3675	\$ 2,124	\$1275 - \$1500
Cremation Niche Space	\$ 360	\$1900 - \$2500	\$3350 - \$4250		\$800 - \$2350
Cremation Liner	\$ 100	\$ 195	\$200		
Grave Liners & Vaults	\$ 450	\$795 - \$1345	\$800 - \$4200	\$750 - \$2295	\$ 670
Saturday Overtime	\$ 300		\$ 375		
Sunday/Holiday Overtime	\$ 650				
Weekday Overtime per hour after 3:30pm	\$150				

As the table shows Metro is significantly under the market in Cremation Burials, Child Grave Sales and Openings and Closings, and Ground Burials. Metro also currently does not add labor

costs for transfer of ownership, genealogy requests or to the sales of items such as Grave Liners or Vaults, understating our actual costs.

Items for further consideration:

1. Increase Grave Burial Prices 10% a year over the next three years, and moving to a COLA adjustment after that. This will keep the pricing in line with the bottom end of the market, but based on current sales data could potentially increase revenues by approximately 1.5 Million over the next 16 years.
2. Increase Cremation Prices 10% a year over the next three years and adjust by CPI yearly after that. This should bring us in line with the bottom end of the market.
3. Increase Child Ground Burial price 10% over the next three years and adjust by CPI after that. This will bring pricing to the bottom end of the market, but revenues should increase by approximately 150,000 over the next 16 years.
4. Adjust all Adult in ground burials Open/Close to low end of market (currently \$850), adjusting by CPI annually after that. This will help offset staff costs associated with the service.
5. Adjust Child opening/closing in ground burials to the low end of the market (currently \$375), adjusting by CPI annually after that. This will help offset staff costs associated with the service.
6. Increase Grave Liners and Vaults to low end of market (currently \$750) adjusting by CPI annually after that.

Implementing these recommendations will only reduce the current and future subsidies that Metro will be required to support the program, based on current sales data. However the Program will require some form of subsidy for the foreseeable future.

CURRENT AND FUTURE CAPITAL REQUIREMENTS

The cemetery program capital requirements currently in the Renewal and Replacement fund total approximately \$233,000 over the next five years made up of the projects listed on the next page:

CURRENT IDENTIFIED CEMETERY PROGRAM RENEWAL & REPLACEMENT PROJECTS

Description	Location	Acquire Date	Life	Year	Cost
Retaining Wall 210 feet	Brainard		25	2011	65,040
Flail Mowers (2)	Cemetery Program		7	2011	40,000
Asphalt Road (450 ft x 9 ft)	Mt. View Corbet	12/31/1977	35	2012	43,297
Signage (1 lg)	Brainard	12/31/2002	10	2012	5,412
Signage (1 lg)	Douglas	12/31/2002	10	2012	5,412
Signage (1 lg)	Jones	12/31/2002	10	2012	5,412
Signage (1 lg)	Mt. View Corbet	12/31/2002	10	2012	5,412
Signage (1 lg)	Mt. View Stark	12/31/2002	10	2012	5,412
Signage (1 lg)	Multnomah Park	12/31/2002	10	2012	5,412
Signage (1 lg)	Pleasant Home	12/31/2002	10	2012	5,412
Signage (1 lg)	Powell Grove	12/31/2002	10	2012	5,412
Signage (3 lg)	Lone Fir	12/31/2002	10	2012	9,092
Block Wall (206 ft)	White Birch	12/31/1989	25	2014	20,271
Signage (1 lg)	Grand Army of the Republic	12/31/2004	10	2014	5,631
Gravel Road (600 ft x 11 ft)	Mt. View Corbet	12/31/1995	20	2015	5,743

There are also other capital needs that have been identified but have not been fully estimated and funding has not been identified. In particular the repairs at Lone Fir have been identified, however since the cemetery is listed on the National Register for Historic Places repair and preservation must follow the US Department of the Interior standards. These include Bottler's Mausoleum which has become a life safety hazard; cost to repair the mausoleum is estimated at \$75,000. The Macleay Mausoleum is in need of significant repairs with estimates around \$1,000,000 for repair. Retaining walls throughout Lone Fir's 30 acres; the north retaining wall on SE Stark has sufficient drainage and cracking, interior retaining walls have crumbled exposing at least one grave.

In addition, the Block 14- Memorial at Lone Fir which is currently a 1 acre gravel block that had a maintenance building atop of it from the 1950's through 2007. This area known as Block 14 was the first burial grounds for the Chinese rail workers and settlers from the 19th century and

from 2005 studies on the land it has been confirmed that it contains the remains of Dr. Hawthorne's patients and early Chinese rail workers, Metro has been committed to working with its partners since 2007 to create a memorial park on the site.

Block 14 is a large undertaking and currently there is a master plan that was created with full public involvement with our partners: the Friends of Lone Fir, Chinese Benevolent Association, the Buckman Community, and Portland Fire & Rescue. A fundraising plan is currently being drafted however, this project is not only will this be a sizable capital cost (Currently estimated at \$1.6 Million), but there will be additional operational costs that will have to be assumed in perpetuity.

However, there is little or no data compiled for the remaining 13 pioneer cemeteries for the state of capital repair and or renewal and replacement.

Items for further consideration:

Staff should do a full capital study for all fourteen pioneer cemeteries; this will then give us a better indication of the long-term capital requirements necessary to maintain the Pioneer Cemetery programs. Staff should also formulate an operational needs assessment and options for the Block 14 Memorial.

PERPETUAL CARE FUNDING

As a public entity that owns the Pioneer Cemeteries, Metro is required (by Oregon Revised Statutes) to maintain them in perpetuity and can only transfer ownership to another public agency. Currently the Perpetual Care Fund created in 2003 (Metro Ordinance No. 03-996) has approximately three hundred thousand (\$300,000) and based on current pricing and policy would have about one million dollars in 2026, when the grave inventory is exhausted. This would fund the maintenance portion of the program as it is currently configured to last about three years. Current state law allows us only to be able to charge a maximum of a 15% fee on grave sales for perpetual care funds. If the pricing recommendations above are implemented, the perpetual fund should reach about one million three hundred thousand dollars (\$1,300,000) by 2026, adding an additional year to the fund. Under the current maintenance expenditure schedule, the perpetual care fund would have to have approximately an eight and a half million dollar (\$8,500,000) fund balance to provide services in perpetuity.

Item for Further Consideration:

Investigate the feasibility of placing a perpetual care fund charge on grave opening and closing services.

FUTURE POTENTIAL ADDITIONAL REVENUE SOURCES

There are several capital improvements to be considered that have the potential to increase revenues, but have a certain amount of risk associated with them.

Items for Further Consideration:

1. Increase the number of urns that can be buried in one grave. Currently we bury a maximum of four per full size grave.
2. In regard to Metro's long range sustainability goals there are the following options:
 - The addition of Niche Walls at those cemeteries large enough to hold them. Niche Walls are specifically designed for cremains and would hold upwards of 100 urns per wall.
 - Addition of a scatter garden at the larger cemeteries with areas that currently do not hold any full body remains. There would need to be considerable research conducted on this to determine procedures, surveying, licensing, pricing, permitting, etc.
 - Green burials, expands the program into a new market. However green burial is a new practice in the United States and the information available varies substantially for its success and Metro would need to research and implement different policies and procedures. Careful consideration should be made with regard to mixing the green burial practice in pioneer cemeteries with inconsistent records.
3. Formation of a Special Cemetery District, creating its own tax base and responsibility for all future maintenance obligations.
4. Formation of a private non-profit foundation or endowment care.

CONCLUSION

Staff is looking to the Metro Council for feedback and direction on options provided. Included below are staff recommendations for immediate action and items requiring further consideration:

Recommendations:

1. Increase Grave Burial Prices 10% a year over the next three years, and moving to a COLA adjustment after that. This will keep the pricing in line with the bottom end of the market, but based on current sales data could potentially increase revenues by approximately \$1.5 Million over the next 16 years. Increase Cremation fees 10% a year over the next three years and adjust by CPI yearly after that. This should bring the program in line with the bottom end of the market.
2. Increase Child Ground Burial price 10% over the next three years and adjust by CPI after that. This will bring pricing to the bottom end of the market, but revenues should increase by approximately \$150,000 over the next 16 years.

Memo To: Metro Council
Subject: **Pioneer Cemetery Program Updates and Future Actions**
August 10, 2010
Page 8 of 8

3. Adjust all Adult in ground burials Open/Close to low end of market (currently \$850), adjusting by CPI annually after that. This will help offset staff costs associated with the service.
4. Adjust child opening/closing in ground burials to the low end of the market (currently \$375), adjusting by CPI annually after that. This will help offset staff costs associated with the service.
5. Increase Grave Liners and Vaults to low end of market (currently \$750) adjusting by CPI annually after that.
6. Staff should do a full capital study of the existing conditions for all fourteen pioneer cemeteries; this will then give Metro a better indication of the long-term capital requirements necessary to maintain the Pioneer Cemetery program.

Items for further consideration:

1. Investigate other alternatives to our current maintenance program over the long-term life of the cemeteries program.
2. Investigate placing a perpetual care fund charge on services.
3. Investigate future formation of a Cemetery Special District.
4. Conduct an economic feasibility study on capital improvements for green burial and niche walls.

Agenda Item Number 4.0

**DAMASCUS COMPREHENSIVE PLAN: PRESENTATION
& DISCUSSION**

PRESENTED BY RAY VALONE, PRINCIPAL PLANNER &
CITY OF DAMASCUS STAFF

Metro Council Work Session
Tuesday, August 17, 2010
Metro Council Chamber

METRO COUNCIL

Work Session Worksheet

Presentation Date: August 17, 2010 Time: 3:30 p.m. Length: 50 minutes

Presentation Title: City of Damascus Planning Update

Service, Office, or Center:

Planning and Development

Presenters (include phone number/extension and alternative contact information):

Ray Valone, x1808; Anita Yap and Bill Monahan from City of Damascus

OPTIONS AVAILABLE

No action is needed or requested of the Council for this work session item. The purpose of the session is to understand the planning efforts taking place at the City, including the comprehensive plan map alternatives and related plans and programs. It is a chance for the Councilors to ask questions of City staff in preparation for the joint Metro Council/City Council work session on September 15, 2010.

ISSUE & BACKGROUND

Since the Damascus/East Happy Valley area came into the UGB in 2002, there has been a lot of planning work undertaken by both cities. Happy Valley completed its comprehensive plan amendment and revised transportation system plan for approximately 2,100 acres on the western portion of the expansion area in 2008. The City of Damascus continues to work on its comprehensive plan, transportation system plan, facility plans and other support documents to put in place a comprehensive framework for how the 10,300-acre City will urbanize while protecting natural landscape features.

The first concept planning effort for the area, started before the City incorporated, was undertaken by Clackamas County and Metro with participation by Happy Valley, Gresham and the Committee for Public Involvement, a group of Damascus-area residents and leaders who helped in the incorporation process. After incorporation, the City was added to the project team, though there was no staff at this time. The result of this effort was a conceptual plan for the entire new area that included a city center, series of smaller centers, job centers and a conceptual transportation system. The capacity of the entire area was calculated at approximately 25,000 new dwelling units and 45,000 new jobs. These capacity totals were split between each city (boundaries as of 11/29/05) with the result that the Damascus numbers were 20,458 dwelling units and 34,966 jobs. The concept plan was accepted by the County, Metro, Happy Valley and Gresham. Damascus did not take an action on the plan.

Damascus undertook a new planning effort to tailor its future comprehensive plan to meet its needs and values. Over the last few years, the City has worked with citizens, consultants and advisory committees to analyze and/or complete several background and ancillary documents essential to a complete planning framework. These include Goal 5 (Natural Resources), Goal 6 (Land, Air & Water Quality) and Goal 7 (Natural Disasters & Hazards) inventories; Goal 9 (Economic Development), Goal 10 (Housing) and Goal 11 (Public Facilities) analyses; researching and developing draft plans and assessments for a land suitability analysis, subarea report, an urban farming ordinance, transfer of development credits program, ecosystems services approach, integrated water resources

management plan and a phasing study, most of which will be incorporated into the City code. Currently, the City is working on the transportation system plan and Title 13 compliance.

The anchor for these efforts is, of course, a comprehensive plan. In July, the City released a draft plan for public review and comment that it has been developing for several months. It includes a civic center, two town centers, five villages and employment centers. The butte areas are allowed minimal development, which would be clustered, and the opportunity for transfer of development credits. This plan has a build-out capacity of approximately 20,000 dwelling units (about 8 units per acre), and approximately 24,000 jobs. A second plan, developed by City Councilor Jothen, was also released for public review. It contains the same center/village/employment center design with the remaining developable area designated as 'Village Residential.' This area has a base density of 4 units per acre that must be clustered on no more than 50% of the land with a maximum density of 8 units per acre. The capacity for this alternative has not been calculated.

[See attached packet for more information on the City planning efforts and draft comprehensive plan alternatives.]

The residents of Damascus voted in 2004 to prevent the City from acting to diminish the fair market value of private property without monetary compensation to the owner; require that proposals for all new taxes, charges and fees must pass in a general election; and prohibit the City from selling property condemned by it to a private party without first offering it to the original owner or his descendants. The second restriction, of course, most impacts the City by greatly hampering its ability to fund its activities. Four more ballot measures, seeking to limit the City's ability to fund and carry out its obligations, were defeated in March of this year.

The City schedule for adoption of its comprehensive plan and implementing ordinances was intended to meet the compliance order issued to it by the Land Conservation and Development Commission in January of this year. The schedule shows a November deadline for adoption of the state planning goals, comprehensive plan map and implementing ordinances. The City reported to the Commission last month that it will not be able to meet the deadline for the implementing ordinances. City and DLCDC staffs are now working to revise the schedule for the implementing ordinances and will come back to the Commission during December to modify the compliance order.

IMPLICATIONS AND SUGGESTIONS

Staff suggests that the Council gain a good understanding of the City's planning effort, approach and current comprehensive plan alternatives for its joint meeting with the Damascus City Council on September 15, 2010.

QUESTION(S) PRESENTED FOR CONSIDERATION

Based on the information gained from this session, what questions might the Council have for the City Council in September?

LEGISLATION WOULD BE REQUIRED FOR COUNCIL ACTION __ Yes No
DRAFT IS ATTACHED __ Yes No