Cassin Patterson



Meeting: Metro Council Work Session
Date: Tuesday, February 15, 2011

Time: 2 p.m.

Place: Council Chambers

#### CALL TO ORDER AND ROLL CALL

2 PM	1.	DISCUSSION OF AGENDA FOR COUNCIL REGULAR MEETING, FEBRUARY 17, 2011/ADMINISTRATIVE/CHIEF OPERATING OFFICER COMMUNICATIONS	
2:15 PM	2.	FY 2010-11 QUARTERLY MANAGEMENT REPORT - INFORMATION	Jordan Stacey
2:45 PM	3.	SECOND QUARTER FINANCIAL REPORT - INFORMATION	Norton
3 PM	4.	DEVELOPMENT OPPORTUNITY FUND - INFORMATION	Gibb Miles
3:30 PM	5.	REGIONAL FUNDING FOR THE INTERTWINE -	Desmond

4:15 PM 6. COUNCIL BRIEFINGS/COMMUNICATION

**INFORMATION / DIRECTION** 

#### **ADJOURN**

Agenda Item Number 2.0

# FY 2010-11 QUARTERLY MANAGEMENT REPORT

Metro Council Work Session Tuesday, Feb. 15, 2011 Metro Council Chambers

Agenda Item Number 3.0

#### SECOND QUARTER FINANCIAL REPORT

Metro Council Work Session Tuesday, Feb. 15, 2011 Metro Council Chambers

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2010-11

**SECOND QUARTER REPORT October through December** 

Agenda Item Number 4.0

#### **DEVELOPMENT OPPORTUNITY FUND**

Metro Council Work Session Tuesday, Feb. 15, 2011 Metro Council Chambers

#### METRO COUNCIL

#### **Work Session Worksheet**

Presentation D	Date: <u>February 15, 2011</u>	_ Time: <u>3 pm</u>	Length: 30 minutes
Presentation T	Fitle: Development Oppo	etunity Fund	
i resemanon i	itie. <u>Development Oppo</u>	runity runu	
Service, Office	e, or Center: <u>Development</u>	Center	
Presenters (inc	clude phone number/extension	n and alternative c	ontact information):
Megan Gibb	503/797-1753		
Lisa Miles	503/797-1877		

#### **ISSUE & BACKGROUND**

In January 2011, Development Center Staff briefed Councilor Liberty and Councilor Collette (who had been serving as Council Liaisons) to update them regarding Development Center projects underway. During that session, Councilor Collette requested that staff brief the full Council about Development Center activities at a future work session.

In spring 2009, the Council invited several departments to submit proposals for "Venture Capital" funding to support projects and activities that would otherwise not be feasible within their base budget. The Council awarded \$500,000 to the Development Center over two years, to create the Development Opportunity Fund. The purpose of the Development Opportunity Fund was twofold:

- Support pre-development activities in key jurisdictions that could help cities set the stage for private development and align codes, policies and financial incentives to help encourage investment in centers and corridors
- Provide incentive funds to support innovative green features and model lowimpact development practices on transit oriented development projects and other public or private developments

The \$500,000 of funding awarded for FY09-10 and FY10-11 was to be split approximately equally between these objectives and also support ½ FTE Limited Duration position to enable the Development Center to successfully staff the additional projects and activities.

The Development Center has also dedicated \$300,000 of existing resources (1FTE and \$80,000 M&S in the base budget for Centers and Corridors as well as one-time funds previously allocated for the Placemaking Initiative) to pre-development, revitalization, and development feasibility activities with local communities. Collectively, over fiscal years 2009-10 and 2010-11, the Development Opportunity fund combined with other Development Center resources will have directed \$722,000 of funding to projects in local communities, an average of approximately \$360,000 per year. The attached summary tables provides further detail regarding the projects initiated and implemented with the

support of these funds, and shows the level of funding provided to each project, along with additional dollars leveraged from external partners.

#### **OPTIONS AVAILABLE**

Contributing to local pre-development activities has helped enable our partner cities to attract private investment and otherwise implement their communities' development aspirations. Metro's ability to contribute matching funds for these projects has enabled our partners to move forward with this important work despite diminished local resources, while also enabling Metro to help shape development opportunities and plans throughout the region.

Similarly, there is an ongoing need for a flexible funding source to provide capital for innovative green features and to promote best practices on development projects. While Metro already invests in projects and promotes best practices through the Nature in Neighborhoods Capital Grant Program and the TOD program, the requirements and/or grant cycles of these programs can be a barrier for some projects that are nonetheless worthy of funding. It is therefore useful for Metro to have additional tools such as the Development Opportunity Fund available to help realize these goals through other avenues.

#### IMPLICATIONS AND SUGGESTIONS

In determining how Metro might best continue to fund these activities and successfully engage public and private partners in implementing on-the-ground development, several observations from the "pilot phase" of the Development Opportunity Fund merit consideration.

First, while the high-level objectives of the Development Opportunity Fund were clear from the outset, the flexible nature of these funds allowed Metro to respond to unforeseen opportunities that might not have been possible if highly specific project requirements had been developed or complex approvals processes and timelines had been established.

Second, the flexibility to also deploy funds over multiple budget cycles was essential to allow staff to consider a variety of project opportunities, take time to establish strong collaborative approaches with outside partners, and in some instances, be able to be nimble and reprogram funds when projects initially selected were unable to move forward do to financial or political considerations.

Third, Metro asked various partners for feedback on the funds and projects to determine if local partners felt there was a continued need. All the governments surveyed considered the projects valuable and expressed an interest in continuing to partner with Metro on development activities in the future.

Finally, the Development Opportunity Fund, combined with other Development Center general funds as described above were able to leverage approximately \$471,000 of funding from external public and private partners. In addition to the dollars leveraged for these projects, the ability to bring funding to the table to accomplish specific objectives allowed Metro to also influence how local partners prioritized their activities, and lay the groundwork for collaboration on future projects around the region.

#### **QUESTION(S) PRESENTED FOR CONSIDERATION**

It is requested that Metro Council consider what level of activity it would like to support in the Development Center. Past special allocations of funds (Placemaking Funds in FY2008-09 and FY2009-10, and Development Opportunity Funds in FY2009-10 and FY2010-11) have allowed for increased activity with local partners as they work to revitalize their downtowns and achieve local aspirations. The current base budget for the Development Center for M&S is \$80,000, therefore a significant reduction in activities will occur in the future unless additional resources are allocated and the base budget increased.

LEGISLATION WOULD BE REQUIRED FOR COUNCIL ACTION \_\_Yes \_X\_No DRAFT IS ATTACHED \_\_\_Yes \_\_\_No

### **Development Center Projects and Activities**

FY2009-2010 and FY2010-11

#### **Development Opportunity Fund: Feasibility and Pre-Development Work**

Project	Description	Timeline/Status	Metro \$	Leveraged \$
Main Street Revitalization	Michele Reeves is working with City of Tigard on a	Underway	\$35k	
	revitalization education program tailored to downtown			
	businesses and property owners; Hillsboro will begin the			
	program in late March; Gresham or one other community			
	will complete the program this Spring			
Beaverton EcoDistrict Strategy	Partnering with City of Beaverton and Gerding Edlen	Spring '11	\$30k	\$30k Beaverton
	Development (City's Master Developer) to explore			
	development feasibility and create an implementation			
	strategy for an EcoDistrict in Beaverton's downtown core			
4 <sup>th</sup> and Main, Hillsboro	Partnering with the City of Hillsboro and Tokola	Spring '11	\$55k	\$30k Tokola
	Properties to identify optimal urban design strategy for			\$50k Hillsboro
	redevelopment of the Wells Fargo Site as a mixed-use			
	TOD and adaptive re-use project featuring a natural foods			
	market			
Clinton Area Development	Partnering with TriMet, City of Portland, and a consultant	Spring '11	\$40k	\$40k TriMet
Opportunities	team to conduct development feasibility studies on			
	development parcels owned by TriMet along the Orange			
	Line light rail			
Milwaukie Storefront Improvement	Partnering with City of Milwaukie and providing matching	Spring '11	\$25k	\$25k Milwaukie
	funds to initiate a pilot storefront improvement program			
Hillsboro Access & Walkability	As a follow-up to walkability audits conducted in June	Complete	\$10k	
	2010, AECOMM provided additional education and			
	outreach activities for the City of Hillsboro and key			
	agencies to explore potential improvements to			
	downtown connectivity and access			
TOTAL			\$195k	\$175k

#### **Development Opportunity Fund: Green Innovation Projects**

Project	Description	Timeline/Status	Metro \$	Leveraged \$
The Knoll Living Wall	Community Partners for Affordable Housing is	Under	\$40k	
	constructing a demonstration living wall as part of their	construction		
	senior affordable housing project "The Knoll" (a TOD			
	project) in downtown Tigard			
3810 SE Division	Partnering with Urban Development Partners on site	Underway;	\$43k	\$62k Urban
	improvements for 5 story mixed-use project under	Spring '11		Development
	construction on SE Division; project will implement a	Construction		Partners
	model site design for high density infill project that			
	delivers ecological and habitat benefits			
PSU Ecological Learning Plaza	Partnering with PSU's Department of Architecture to	Underway;	\$60k	\$140k
	develop a new plaza space that supports the testing and	Summer '11		
	monitoring of living wall prototypes and other urban	Construction		
	green features; to be constructed by PSU Students in			
	Summer 2011			
4 <sup>th</sup> and Main, Hillsboro	Collaborating with the City of Hillsboro and private	Spring 2011-	\$45k	
	development partners to fund construction of innovative	2012		
	green design strategies as part of the redevelopment of			
	the 4 <sup>th</sup> and Main site			
10 <sup>th</sup> and Main, Oregon City	Partnering with the City of Oregon City to create a limited	Spring 2011-	\$40k	City incentives
	duration "Green Innovation Incentive" for the 10 <sup>th</sup> &	2012		TBD
	Main development site owned by the City; funds will be			
	part of a package of public incentives offered to			
	prospective development partners to help spur private			
	sector interest in redeveloping the site			
TOTAL			\$228k	\$202k

### FY 2009-10 and 2010-11 Centers and Corridors Funds & Placemaking Initiative Funds

Project	Description	Timeline/Status	Metro \$	Leveraged \$
Oregon City Revitalization	Michele Reeves is working with Main Street Oregon City	Underway	\$20k	
	on an outreach and education program tailored to			
	downtown business owners and property owners and to			
	develop materials to help promote the downtown area to			
	prospective investors and businesses			
Flexible Redevelopment Code	Communitas is developing a model zoning code that	Underway	\$8k	
	accommodates redevelopment in target areas by			
	allowing for flexibility of requirements if specified public			
	benefits are met			
Hillsboro Street Redesign	Partnering with the City of Hillsboro and AECOM to	Underway	\$50k	\$50k Hillsboro
	develop a plan to redesign streets in the downtown core,			
	converting one-way streets to two-way traffic, and			
	improving access and connectivity through "road diets"			
	and other strategies			
Walkability Audits	Collaborated with AECOM and cities of Hillsboro,	Completed	\$60k	
	Beaverton and Portland to assess walkability, access, and			
	pedestrian safety in downtown Hillsboro, downtown			
	Beaverton, and SE 122 <sup>nd</sup> Avenue neighborhood			
Development Feasibility Study,	Partnered with City of Gresham, E.D. Hovee and	Completed	\$25k	\$15k Gresham
Gresham	Associates, and Vallaster Corl Architects to analyze			
	development opportunities and feasibility on two city-			
	owned properties at the heart of downtown Gresham			
Development Feasibility Study,	Collaborated with City of Oregon City, Main Street	Completed	\$35k	
Oregon City	Oregon City, Urban Land Economics and Vallaster Corl			
	Architects to analyze development opportunities and			
	feasibility on two city-owned properties in the historic			
	downtown area			

Development Opportunity Study,	Collaborated with the City of Tigard, Communitas,	Completed	\$9k	
Tigard	Johnson/Reid, and William Wilson Architects to assess			
	development opportunities for City owned site at			
	Burnham Street and Ash Avenue			
Development Feasibility Study,	Partnered with Portland Development Commission, GBD	Completed	\$75k	\$12k PDC
Metro	Architects, and Gerding Edlen Development to explore		[plus	
	future re-development potential for the Metro Regional		\$28k TOD]	
	Center and parking garage			
Development Feasibility Study,	Partnered with the City of Tigard, TriMet, Johnson/Reid,	Completed	\$17k	\$17k Tigard
Tigard	and SERA Architects to assess feasibility for future			
	redevelopment of the current Transit Center site in			
	downtown Tigard			
TOTAL			\$299k	\$94k

#### FY 2009-10 and 2010-11 Development Center Funded Project and Activities Summary (Projected Totals Over Two Fiscal Years)

Source of Funds	Metro \$	Leveraged \$
Development Opportunity Fund: Feasibility and Pre-Development Work	\$195k	\$175k
Development Opportunity Fund: Green Innovation Projects	\$228k	\$202k
Development Opportunity Fund: Staffing ( ½ Limited Duration FTE )	\$ 77k*	
Centers and Corridors / Placemaking Initiative	\$299k	\$ 94k
TOTAL	\$799k	\$471k

<sup>\*</sup>Reflects FY 2009-10 actual costs of plus projected costs for 2010-11

Agenda Item Number 5.0

## REGIONAL FUNDING FOR THE INTERTWINE

Metro Council Work Session Tuesday, Feb. 15, 2011 Metro Council Chambers

#### METRO COUNCIL

#### **Work Session Worksheet**

Presentation Date: _	2-15-11	Time:	3:30	Length: _	45 minutes
				_	
Presentation Title: _	Regional Fur	ding for t	he Intertwine		
Service, Office, or O	Center: Susta	inability (	<u>Center</u>		

Presenters (include phone number/extension and alternative contact information): Jim Desmond, x.1914, Mary Anne Cassin, x.1854, and Justin Patterson, 813.7542

#### **ISSUE & BACKGROUND**

Momentum is growing around the region to provide a truly integrated parks, trails and natural areas system, now known as the Intertwine. While many pieces of the puzzle are in place, citizens and local park providers are looking to Metro to provide leadership on this topic. The conversation has begun to focus specifically on a regional funding solution in order to take the next steps. Metro staff recently conducted a survey of local park providers to bring the opportunities, current status and future challenges into focus.

The enthusiastic public response to Metro's opening of new nature parks at Mt. Talbert, Cooper Mt, and Graham Oaks reflects the public demand for increased access to nature. With documented benefits for health, clean air and water, property values, and economic vitality, taking The Intertwine to the next level is a good investment.

While Metro and many local partners continue to acquire natural areas, these sites require active vegetation management. Recent studies by the Forest Park Conservancy and the City Club of Portland identified concerns about the long range ecological health of even a regional crown jewel, Forest Park, while smaller and less iconic public natural areas face similar or even more significant challenges. However, Metro itself and all but 1-2 local park providers have not identified long term stable funding to adequately maintain natural areas and trails.

While the Metro region prides itself on the quality of our natural environment, local park providers here spend \$4,900/acre on maintenance, compared to the national average of \$6,100/acre. Park providers in our region have a deferred maintenance backlog of >\$300 million, and only 3 out of the 26 jurisdictions in the region have even one staff member dedicated to natural area stewardship. Nearly all park providers have faced budget cuts in the past few years, and in most cases those cuts affect basic maintenance.

Culminating with a December 2010 retreat among park directors, tentative consensus was reached on which elements of the regional system should be funded, in addition to potential ideas on how it might be funded and timing considerations. Agreement was reached on the following key regional park funding needs:

- 1. Major renovation and maintenance for open space and outdoor assets at the regional and local level
- 2. Capital and maintenance for trails at the regional and local level
- 3. Restoration and on-going maintenance of natural areas region-wide
- 4. Opening and maintaining newly acquired Metro natural area properties

Whether Metro will increase or step away from operating parks is an open question, but there is a general sense that there is not much economy of scale in maintaining natural areas and trails throughout the region and that local providers can do the job if adequately funded. No matter which agency operates them, to adequately steward Metro's portfolio of current park, cemetery and open space operations, and hopefully open new regional natural areas to the public to provide equitable access to nature, significant new resources are needed.

#### **OPTIONS AVAILABLE**

Alternatives for moving forward on regional park funding at this time include, but are not limited to the following:

- 1. Work to develop a further refined analysis of the details of proposed funding mechanisms to provide for Metro property in the future in addition to a local share type of program to fund specifically identified local needs, specifically around natural area and regional trail operations and maintenance.
- 2. Work to develop only a further refined analysis of the details of a proposed funding mechanism that would provide for Metro's own regional natural areas, parks and cemetery operations into the future.
- 3. Hold on furthering any work on this subject at this time, perhaps until the Community Investment Initiative work is further along.

#### **IMPLICATIONS AND SUGGESTIONS**

Further study would be needed to more fully understand the implications of future park funding needs and financing alternatives. While tentative consensus has been reached among park providers on the need, continued study would also help move toward identifying the mechanisms to fund the need.

The staff recommendation is to continue to study this issue. Work would be completed to further define the need, and if directed, pursue options for meeting the need through various potential funding mechanisms. Regional funding for parks will continue to be a pressing need for all park providers in the Metro area if solutions are not identified and pursued at some level.

#### **QUESTION(S) PRESENTED FOR CONSIDERATION**

Is Council comfortable with staff continuing to explore options related to future funding for parks?

Does Council feel this has any particular urgency or date certain for a decision point?

What would be the preferred role for Council if work continues on this issue?

LEGISLATION WOULD BE REQUIRED FOR COUNCIL ACTION \_Yes X No DRAFT IS ATTACHED \_\_Yes X No

Materials following this page were distributed at the meeting.

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# 2010-11

SECOND QUARTER MANAGEMENT REPORT October through December



#### Metro Management Report At-a-Glance 2nd Quarter FY 2010-11

#### **Executive Summary**

The second quarter of FY 2010-11 saw significant land-use policy achievements for Metro. The Metro Council unanimously adopted the Capacity Ordinance to address regional housing and employment needs through the year 2030 and the Oregon Land Conservation and Development Commission's voted to approve most of the proposed urban and rural reserves.

Land use staff completed a toolkit for sustainably developing employment areas and launched a program to revitalize downtown commercial districts. Grants received for the East Metro Connections Plan and the Southwest Corridor Project Corridor planning projects will lead to project kick-offs later this fiscal year.

Metro's internal Sustainability Plan kicked into action with the formation of a Steering Committee and direction to incorporate sustainability goals in department budget proposals. Parks and Environmental Services staff led a collaborative effort with government stakeholders to select a vendor to retrofit waste-hauling trucks, contributing to cleaner air in the region.

Metro facilities fulfilled commitments to innovation and excellence with a shift to statewide paint product stewardship, a new hazardous waste management contract and a revegetation project at St. Johns Landfill. Regional parks completed numerous improvements and moved ahead with a disc golf course project at Blue Lake.

The Zoo infrastructure bond program initiated master planning and made progress on two water-saving projects. Design work addressing traffic and parking demands will inform joint efforts with Washington Park partners and efforts to site the Remote Elephant Center are underway.

Oregon Convention Center made strides towards opening the Metro Café and open-air plaza later this fiscal year. The Expo Center finished work on its West Delta Bar & Grill, with the grand opening occurring in January 2011.

This summary report lists highlights from Metro's budget programs for the second quarter of the fiscal year.

#### **Goal 1: Great Communities**

Guide growth in a sustainable and compact metropolitan structure.

#### Land use planning and development

- Conducted engagement and outreach, including public hearings related to the capacity ordinance, which was unanimously adopted by Council in December; Council to take action on proposed Title 11 amendments in third quarter of FY 10-11.
- Concept and community plans adopted: Sherwood 300 acres of industrial land in the Tonquin Employment Area; 460 acres in West Bull Mountain and 800 acres for North Bethany in Washington County.
- Completed the Employment Toolkit on sustainable development in employment areas
- Developed preliminary project list to illustrate catalytic investments that support communities in achieving local aspirations.
- TOD project opening at NW Civic Drive MAX Station in Gresham.
- Approval of TOD funding for two Portland projects: The Prescott, a mixed use development directly across from the Prescott MAX station and for a transit oriented development at N. Mississippi at N. Cook.
- Continued work on TOD Strategic Plan with completion scheduled for third quarter of FY 10-11.
- Launched a technical assistance program for downtown commercial districts with Michele Reeves. The program will assist city staff in four cities to implement an effective outreach program to their local business community, and work collaboratively with local businesses to identify recommendations for revitalization.

#### **Goal 2: Great Communities**

Provide great cultural and recreational opportunities.

#### **Parks and Natural Areas Management**

- Blue Lake Shelter roof replacements RFBs completed and out for bids.
- Natural play area design completed and work has begun on new natural play area, with completion scheduled for third quarter of FY 10-11.
- Blue Lake Disc golf design completed; Council approved moving forward with the project.

#### Parks planning and development

- Continued progress on closing out Graham Oaks Nature Park construction, with completion scheduled for third quarter of FY 10-11.
- Metro completed review of IGA for Pier Park Bridge construction, with Council approval scheduled for third quarter of FY 10-11.
- Draft scope of work and IGA for Westside Trail complete.
- Council to review Smith/Bybee Bridge and Trail project in third quarter of FY 10-11.

- Council to approve a 5-party agreement for property rights for the Blue Lake Trail in third quarter of FY 10-11.
- Council to discuss options for regional parks funding in third quarter of FY 10-11.

#### Performing arts, arts and culture

- Planning for Walk of Stars fundraiser underway.
- Received benchmark report and began analysis to assess opportunities to improve operations, hold costs, and increase revenues.
- Design underway for renovation of Keller south concession stand and center concessions area, with bid scheduled for completion in FY 10-11.

#### **Zoo Infrastructure Bond (A Better Zoo Program)**

- Comprehensive Capital Master Planning consultant contract signed and contract budget established. Remaining supporting scopes and budget for management and professional services outside the contract are in final analysis.
- Veterinary Medical Center: Metro Council approved the contract amendment to increase scope to finish soil nail wall; wall completed in December.
- Penguin Water Filtration: "Penguin Parade" to relocate the birds to one of the polar bear pools; contractor Triad Mechanical mobilized on Nov. 1; demolition of the mechanical and electrical systems completed, excavation of the mechanical room basement completed and concrete demolition begun.
- Water Main Pressure Reducing/Backflow Assembly and Building: Skanska USA Building selected and contract schedule approved; budget established at \$267,459.
- Design studies relating to the Washington Park entry area and the parking lot configuration to be completed in third quarter of FY 10-11; this work will inform a potential Washington Park Alliance-supported plan.
- Business case for remote elephant center vision completed and ready for Council direction in third quarter of FY 10-11.
- RFP for land use consulting services for the updated conditional use master plan process to be issued with consultant selection anticipated in third quarter of FY 10-11.
- Metro Council to advocate for the zoo campus land use process via outreach with City of Portland commissioners in third quarter of FY 10-11; goals are to support the assignment of appropriate-level staff and to support innovative development alternatives in areas such as stormwater retention and use and energy production.

#### Zoo visitor experience

# Goal 3: Healthy Environment Protect and enhance the region's natural assets.

#### **Education**

 Produced a draft vision, mission and top-level goals for Metro's youth conservation education programs.

- The 2nd annual Salmon Homecoming at Oxbow Regional Park gave over 400 people the
  opportunity to witness wild salmon spawning in the Sandy River and to learn more
  about what they were seeing.
- Completion and pilot of a new elementary school waste reduction assembly program to occur in the third quarter of FY 10-11.

#### **Natural** areas

- Announced pending protection of Scouter Mountain Natural Area in partnership with the City of Happy Valley and North Clackamas Parks and Recreation.
- Three regional trail acquisitions were completed in the Columbia Slough target area.
- Acquired an important habitat property in the Lower Tualatin Headwaters target area, bringing total acres protected in that area to 208 acres.
- Summer Creek land acquisition, a Tigard project awarded a Nature in Neighborhoods capital grant, successfully completed.
- "It's Our Nature" public awareness campaign highlighting the successes of the 2006 natural areas bond measure to date will launch in spring 2011
- Seven projects invited to submit full applications for NIN Capital Grants; full proposals are due January 31 with review cycle to complete in third quarter of FY 10-11.
- Provided hands on training to about 40 builders, developers and engineers about the
  use of low impact building practices with a demonstration of porous concrete
  installation at the "Water House."
- Interviewed more than a dozen local government staff and consultants from around the region to gauge the success of Metro's Nature in Neighborhoods program offerings and refine recommendations for future work.
- Restoration and cleanup projects completed in 14 target areas.
- Hosted two meetings to identify key habitat areas and wildlife corridors connecting these areas. The shape files to inform the Regional Conservation Strategy scheduled for completion in the third quarter of FY 10-11.
- Draft outline for Regional Biodiversity Strategy Atlas created; on track for completion in summer of 2011.

#### Zoo conservation education

- Hatched thousands of Oregon silverspot eggs
- Hosted Managing Land with Minimal Impact to Birds Workshop
- Worked on planning to deliver Advanced Inquiry Masters Program 2012. This program
  promotes a community of practice, encourages teachers to use zoos as living laboratory
  and promotes science inquiry.
- Initiated all fall education programs including, Zoo School, Zoo to You, ZooSnooze, UNO & ZAP.

# Goal 4: Healthy Environment Reduce and manage waste generated and disposed.

#### Resource conservation and recycling

- Sustainability Plan Steering Committee kicked off.
- Direction provided to department directors for incorporating sustainability into FY 11-12 budget proposals; proposals to tie to year-one priorities in the Sustainability Plan.
- Facilities staff completed an energy audit of the Metro Regional Center. The audit provided staff with a list of actions that can be taken to make the building more energy efficient.
- The MRC reported a 25% reduction in water consumption in 2010 compared to 2009.
- Developed strategy and outreach plans for prioritized state legislative issue areas.
- Staff prepared, and Council approved, a resolution of support for state legislation to ban single-use plastic bags (early 3rd quarter).
- Selected vendor that will retrofit garbage and recycling collection trucks with filters to reduce diesel engine particulate emissions through partnership with DEQ, EPA, local governments and haulers.
- The Recycling Information Center (RIC) provided assistance to 18,465 callers and the Find a Recycler web page had 10,364 unique visitors.
- Provided toxics reduction education to 2,796 residents through the Healthy Home exhibit, mobile garden and household hazardous waste roundups.
- Completed 2010 Natural Gardening outreach program directed at reducing the use and improper disposal of toxic garden chemicals.
- Completed and deployed new natural gardening interactive table top exhibit.
- The regional Climate Prosperity work group, of which Metro is a key member, completed the Greenprint, a roadmap to elevate and prioritize public policy initiatives in the areas of economic development and climate change.
- Completed a draft Climate Smart Communities capacity building plan for Metro and local government elected officials and staff.

#### Solid waste operations

- Operational changes implemented to begin operations under the new statewide paint product stewardship system. Services provided by Metro during the quarter will bring in \$325,000 in revenue.
- Completed phase 1 of a stormwater investigation at Metro Central with Phase 2 largely complete; discussions of results with DEQ regarding possible upland sources of contamination in the Portland Harbor Superfund study area to occur in third quarter of FY 10-11.
- Established mutual understanding with DEQ regarding findings of the draft St. Johns Landfill Remedial Investigation Report, and the regulatory process going forward.
- Completed preparations with City of Portland Watershed Revegetation program to replant 1000 feet of streambank at St. Johns Landfill, reconstructed last summer by the Army Corps of Engineers.

- Executed a contract for provision of diesel fuel to Waste Transport Contractor.
- Metro South- Natural Lighting Improvements project original scope was completed within budget.
- Refurbishment of the two compactors at Metro South completed within budget.
- New contract for management of hazardous waste executed, with new pricing that reflects an estimated 12% decrease in cost.
- Initiated contract management process to ensure compliance with all requirements identified in contracts for solid waste transfer, transport and disposal services.

#### Solid waste compliance and cleanup

- Columbia Biogas (CBG) franchise issued by Metro Council after significant public engagement and technical review. CBG will accept food waste for anaerobic digestion to produce energy from the methane-rich gas and fertilizers/soil amendments for agricultural applications. This helps to provide a sustainable non-disposal option for managing Metro-area food waste.
- Non-system licenses were issued to all applicants in a timely way, including the 2011 annual allocation of the 10% putrescible waste to non-Waste Management landfills and ten new applications.
- 799 illegal dumps cleaned up. A total of 3,217 illegal dumps cleaned up in 2010 with a total of 244 tons of waste.
- Hazard awareness training was conducted by Metro for 44 participants from nine local and state governments involved with illegal dump and transient camp cleanups.
- 50 formal enforcement actions were taken in 2010 and 54 illegal dumping citations issued. \$64,000 in penalties were issued in 2010 – less than in 2009 but reflective of taking immediate action upon detection of flow control violations resulting in more enforcement but smaller penalty amounts.
- RID Patrol (Regional Illegal Dumping) to be awarded the Mayor's 2010 Partners in Safety Award (City of Portland) in third quarter of FY 10-11.

#### **Goal 5: Vital Economy**

Provide efficient access to jobs, services, centers and industrial areas.

#### **Corridor planning and development**

- Portland to Milwaukie Light Rail Transit: completed steps to permit commencement of final design on critical path for in water elements.
- Lake Oswego Streetcar: published Draft Environmental Impact Statement and held two open houses.
- East Metro Connections Plan: obtained Health Equity Initiative grant; established Steering Committee; drafted Intergovernmental Agreements for local match; completed scope and budget and executed contract with PSU to assist with chartering; commenced background and existing conditions work. First steering Committee meeting to occur in third quarter of FY 10-11, with Councilor Shirley Craddick chairing.

- Southwest Corridor project: won \$2 million Federal Transit Administration grant to fund an Alternatives Analysis to evaluate high capacity transit for the Barbur / I-5 Corridor (SW Corridor); created an Intergovernmental Agreement and scope of work; Metro Council signed resolution which secured approximately \$6 million of federal funding sources to initiate project work for FY 11.
- Signed Intergovernmental Agreement for Transportation and Growth Management funds for Tigard High-Capacity Transit Land Use Plan.
- Developed a Transportation and Growth Management grant pre-application for a Regional Freight Rail Strategy.
- Provided assistance to the Columbia River Crossing project to answer Project Sponsors'
  Council questions about effects on development, and resulted in numerous design
  changes that improved the project in substantial ways including developing consensus
  around a 10-lane bridge cross-section and reducing impacts of the project on Hayden
  Island.

#### **Transportation system planning**

- Adoption of the completed 2010-13 MTIP
- Kick-off of the Regional Flexible Funds Task Force activities
- Kick-off of the GHG Scenarios work program
- Publication of the completed 2010-13 MTIP

#### **Goal 6: Vital Economy**

Provide efficient access to jobs, services, centers and industrial areas and support the development of a sustainable economy.

#### Convention, trade and consumer shows

- Construction drawings completed for Metro Café project with RFB and contractor selection scheduled for third quarter of FY 10-11. Addendum to the ARAMARK Contract has been agreed to and will be executed by end of January. Projected opening is for late Spring of 2011.
- Completed lease with PDC for the Sizzler Block re-development was approved by the Metropolitan Exposition Recreation Commission and executed by Michael Jordan. Construction is slated to begin in February of 2011 with completion in July of 2011.
- Two major capital projects Oregon Convention Center, the lighting replacement and air wall retrofit, scheduled for completion in February.
- Awarded website redesign contract for Expo Center to OakTree Digital.
- Completed remodel/conversion of Expo Center Meeting Room D-103 to the "West Delta Bar & Grill", with grand opening scheduled for early third quarter of FY 10-11.
- Completed proposed final draft of Conditional Use Master Plan application for Expo Center.
- Conducted Wi-Fi equipment needs assessment for Expo Center.

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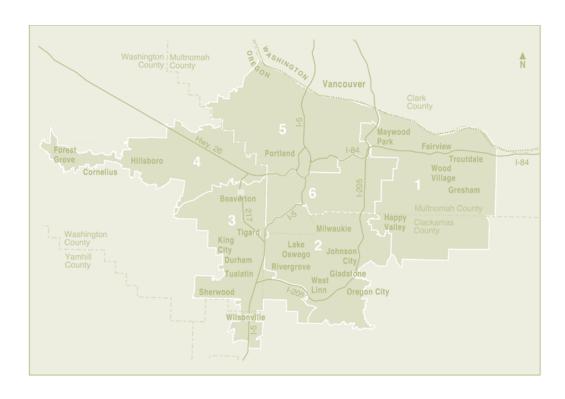






# 2010-11

**SECOND QUARTER REPORT**October through December



Your Metro representatives

Council President **Tom Hughes** 503-797-1889

District 1 **Shirley Craddick**503-797-1547

District 2 **Carlotta Collett**503-797-1887

District 3 **Carl Hosticka**503-797-1549

District 4 **Kathryn Harrington**503-797-1553

District 5 **Rex Burkholder** 503-797-1546

District 6 **Vacant** 

Auditor **Suzanne Flynn, CIA**503-797-1891

#### Metro

Making a great place

Clean air and clean water do not stop at city limits or county lines. Neither does the need for jobs, a thriving economy, and sustainable transportation and living choices for people and businesses in the region. Voters have asked Metro to help with the challenges and opportunities that affect the 25 cities and three counties in the Portland metropolitan area.

A regional approach simply makes sense when it comes to making decisions about how the region grows. Metro works with communities to support a resilient economy, keep nature close by and respond to a changing climate. Together, we're making a great place, now and for generations to come. Stay in touch with news, stories and things to do.

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2010-11

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**SECOND QUARTER REPORT** 

October through December

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## FY 2010-11 **Quarterly Report**

## **Second** Quarter



# EXECUTIVE SUMMARY February 10, 2011

#### Dear President Hughes and Members of the Metro Council:

On behalf of the Finance Team I am today delivering Metro's Second Quarter Financial Report for FY 2010-11. This report covers the first half of the year and anticipates our financial position at year end. The second quarter is particularly important for planning our next budget, both for operations and for capital improvement planning.

#### Estimating revenues conservatively proves to be the better choice

Based on the economic indicators last spring, Metro adopted a budget with conservative enterprise revenue estimates—flat tonnage, lower per capita revenues at the zoo, MERC venue revenues increasing only to reflect an increase in the number of Broadway weeks at Portland Center for the Performing Arts. This has proved a wise and generally accurate decision with one exception. A cool summer and a wet fall adversely affected parks admissions and golf fees; recovery seems unlikely by year end, particularly if May and June bring dreary weather. Parking revenues have been down for four consecutive quarters, following the partial closure of the garage for repairs last year. One positive note is that the December parking revenues, received in January and following completion of the repairs, show positive recovery toward pre-construction receipts. Rental of parks-owned properties and sale of graves and grave-related services are strong, providing some offset.

In the second quarter Metro's Transit Oriented Development program sold \$210,000 in Business Energy Tax Credits arising from The Crossings project. Metro also received a \$182,000 dividend from the State Accident Industrial Fund.

On the tax side of revenues, excise tax is off, a companion of lower tonnage and the slump in parks revenues. Construction excise tax reflects the poor construction economy although transient lodging tax is showing signs of recovery. Property tax collections remain strong.

Overall, revenues are expected to be about 3.5 percent off budget with the drop being influenced primarily by lower than anticipated grant revenues, led by a slow start in the Corridors area of Planning and the Oregon Department of Transportation's decision to directly contract for trail construction in the Sustainability Center. Because this has a direct offset in expenditures, the budget is not at risk.

#### Expenditures also need to be conservative

As the last two years have demonstrated, revenues are more difficult to project in the wobbling economy. This requires that Metro's operating units manage expenditures carefully to adjust for unanticipated disruptions in revenues. Some revenue shortfalls are matched or nearly matched by corresponding expenditure reductions, particularly in grant areas, attendance- driven events and solid waste disposal costs. The match is never one-to-one because of fixed costs related to facilities and staffing. Anticipated spending for personal services is at an all-time high of 98 percent of budget. Metro has an unusually low turnover rate of about 3 percent, about half the norm of most agencies. Because the FY 2010-11 budget eliminated several positions, there are fewer vacancies than in prior years.

Materials and services spending reflects reduced grant and disposal expenditures, but it also is closer to budget than in prior years.

#### **Capital Project Update**

At the second and fourth quarters we report on the progress of the Capital Improvement Plan (CIP). The review at the second quarter is particularly helpful in updating and developing the plan for the following year.

The five-year CIP includes 63 projects; the greatest spending is anticipated for acquisition of land under the Natural Areas bond program and intensive construction at the zoo under the Zoo Infrastructure and Animal Welfare bond program. To date approximately \$7 million has been spent in the current year, with \$31 million anticipated by year end. This depends on land acquisitions continuing to pace the first half of the year and local share projects completing on time. Seven projects have been completed this year; four are substantially complete. Many projects are planned during the first two quarters and executed in the spring; others are multi-year projects. Renewal and replacement projects are generally on schedule; new capital projects tend to be slower due to design considerations, engineering studies and permitting.

#### What can we expect for FY 2011-12?

As the Council has discussed in the two recent budget strategy work sessions, the challenge will be to balance our finances, our focus and our plan for the future. There are indications that the economy is struggling its way to recovery—it is not smooth, it is not easy, and it is not fast. Revenues will begin to grow, but at a slower pace than in the pre-recession days. Market conditions may demand that certain types of expenditures—some materials and services, some construction costs—stay steady. But others are continuing to rise, rapidly, without regard to the revenue pace. Utilities increases are significant for the venues; our sustainability efforts are helping us to mitigate the full impact of the increases, but costs continue upwards. We already know that our PERS costs will increase in July 2011 and most likely again in July 2013. We know that our employer contribution to health care costs has increased at least 10 percent in each of the past four years and will continue to increase. Our strategy is to rethink plan design, bid more aggressively and review participation in premium costs with our employee groups.

Controlling all costs, including labor costs, is only part of the solution. Our long term future will require that we prioritize and maintain our focus on those programs and initiatives most closely aligned with Metro's mission and where we can make a significant difference. We must move deliberately, making the tough choices that leave behind mere possibilities to pursue the greatest opportunities. This includes reexamining how regional programs are funded, how grant funds are leveraged most effectively and how Metro resolves the tension between its sustainability goals and its financial goals.

Footprint, focus, resources and strong financial discipline: the elements for FY 2011-12 and Metro's future.

Sincerely,

Director of Finance and Regulatory Services

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#### **METRO REVENUES**

#### **Overall Revenues**

			Year-end	Year-end	3-Year
	Budget	Actual YTD	Projection	% of Budget	Average
All Revenue					
Program Revenues	140,292,026	63,908,350	133,035,188	94.8%	90.7%
General Revenues	77,451,244	55,495,523	76,851,263	99.2%	98.0%
Other Financing Sources	15,300,000	15,001,900	15,001,900	98.1%	
All Revenue	\$233,043,270	\$134,405,773	\$224,888,351	96.5%	92.8%

Revenues for Metro, including all visitor venues, totaled \$134.4 million through the second quarter, or 58 percent of the annual budget. Revenues at year-end are projected to reach \$224.9 million, 96.5 percent of the budgeted \$233 million. While zoo and Metropolitan Exposition Recreation Center (MERC) enterprise revenues are projected to rebound from FY 2009-10, Parks, parking and Solid Waste enterprise revenues continue to underperform. As they did last year, interest and excise tax earnings are trending below budget.

Program revenues, described by type and department in the section below, generally include enterprise revenues, grants, internal services charges and contributions.

General revenues, detailed on page 8, include property and excise tax revenues, interest earnings and other shared government revenues.

**Program Revenues** 

•			Year-end	Year-end	3-Year
	Budget	Actual YTD	Projection	% of Budget	Average
Program Revenues					
Charges for Services Revenue	109,137,267	52,628,380	104,810,650	96.0%	93.8%
Internal Charges for Svcs-Rev	9,470,278	4,849,611	8,598,934	90.8%	92.5%
Licenses and Permits	406,000	180,630	385,000	94.8%	97.2%
Miscellaneous Revenue	2,258,124	1,866,250	2,678,456	118.6%	95.8%
Grants	14,809,693	3,230,239	11,798,431	79.7%	65.7%
Contributions from Governments	2,547,234	28,372	2,296,907	90.2%	158.8%
Contributions - Private Source	1,526,600	560,073	1,902,015	124.6%	82.2%
Capital Grants	136,830	564,795	564,795	412.8%	222.9%
Program Revenues	\$140,292,026	\$63,908,350	\$133,035,188	94.8%	90.7%

#### PROGRAM REVENUE BY OPERATING UNIT

#### **Finance and Regulatory Services**

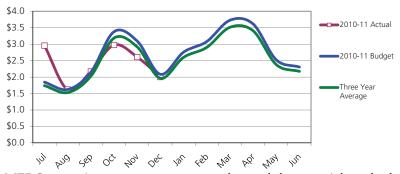
Contractors' Business License revenue is projected to end the year at \$385,000, five percent below budget, about the same as the prior year. License renewals traditionally peak in late winter and into spring.

Conservative revenue forecast proves out

#### **Metropolitan Exposition Recreation Commission**

#### MERC- Program Revenues by Month

shown in millions



MERC revenues vary by venue

MERC operating revenues are expected to end the year right at budget and slightly better than last year, based on the schedule of upcoming events. Through December attendance at the Oregon Convention Center (OCC) is about the same as the prior year, but operating revenues are 11 percent higher (\$877,000). Attendance is up nearly 15 percent at PCPA from FY 2009-10, with revenues up 15 percent as well, or nearly \$500,000. Expo attendance and revenue during the second quarter were affected by the loss of two long time events: the Catlin Gabel School Rummage Sale and the Adidas Fall Clearance Event; the Adidas event will return in FY 2011-12.

Second quarter revenues this year were lower than second quarter revenues last year, demonstrating again the importance of a single large event. Last year the Super Computing event generated not only \$1.2 million at OCC for a multi-day conference but an additional \$250,000 at PCPA for a catered event.

## **Oregon Zoo**Oregon Zoo- Program Revenues by Month

shown in millions



Zoo Lights lead strong zoo revenues Revenues were strong in the second quarter due in part to high attendance, an increase in train ridership and record-breaking Zoo Lights attendance of 141,716. Year-to-date general admission revenue reached an all-time high of more than \$3 million, an increase of 6.7 percent over 2010 and 2.8 percent over 2009. In addition, train revenue reached an all-time high of more than \$700,000, an increase of 13.2 percent over 2010 and 8.2 percent over 2009.

Food sales appear to be recovering from the weak economy, but they have not returned to the levels of 2009. Through the second quarter in 2009, the zoo's per capita revenues for food sales were at an all-time high of \$4.03 before dropping to \$3.49 in 2010. Gradually, "per cap" revenues are improving and have risen to \$3.64 in the current year. Plans are in place to expand the food concession offerings this spring, which should have a positive impact on revenue and per caps.

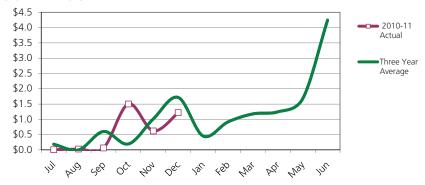
Revenue for 2011 is forecasted to be \$100,000 more than budgeted, for a total of \$20.4 million. Enterprise revenues are expected to reach \$18.9 million for the year, just at budgeted levels. Overall program revenues will exceed budget by \$100,000 because of private contributions.

In the capital funds the zoo received \$350,000 from The Oregon Zoo Foundation's campaign to purchase and install equipment for the Veterinary Medical Center being constructed with bond funds. In addition, a directed \$10,000 donation funded the purchase and installation of a set of rail road crossing arms.

#### **Planning and Development**

#### Planning- Program Revenues by Month

shown in millions



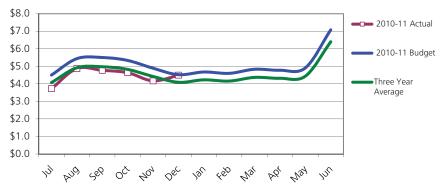
Planning revenues are projected to end the year at 90 percent of budget. Expected grant shortfalls total approximately \$1.5 million, the majority of which is in the Corridors program, with both East Metro and Southwest Corridor projects starting more slowly than expected.

Because the timing of grant revenues varies significantly and unpredictably from year to year, the "budget" line is not included in the chart above. Each year the August revenues are adjusted in the Planning chart to account for year-end accounting entries.

#### **Parks and Environmental Services**

#### Parks and Environmental Services- Program Revenues by Month

shown in millions



Overall Parks and Environmental Services program revenues are projected to end the year 7.1 percent lower than budget.

Property Services: Property Services revenues are projected to end the fiscal year \$247,000 below budget. Parking revenues at the Metro Regional Center are down fiscal year-to-date and forecasted to end 24 percent (\$141,000) less than budget. Parking revenue has been affected by the extensive repairs and partial closing of the garage. Construction finished during the second quarter, and management discussions continue about how to attract external customers back to the garage. The December revenues, received after the second quarter close, look promising. In addition, the FY 2010-11 budgeted revenues were overstated by \$100,000.

Slow start affects grant revenues

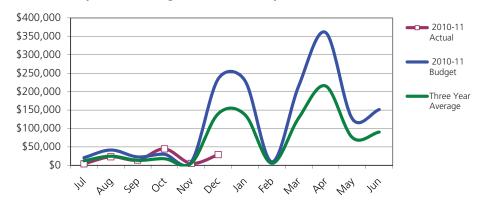
Weather woes impact park admissions

Food waste initatives becoming more visible Parks Operations: Parks revenues are projected to end the year about 6.4 percent (\$220,000) lower than budgeted levels. Park admission fees and golf fees have been negatively affected by weather conditions; registration fees for recreational vehicles are lower because of the economy. The decrease in revenue is partially offset by higher rental fees and grave sale revenues at Multnomah, Brainard and Douglass cemeteries.

Solid Waste Operations: Tonnage at Metro facilities and regional tonnage are projected to be lower than budget by 8.0 percent and 4.7 percent, respectively. These trends are almost unchanged from the first quarter and are expected to persist through the fiscal year. The primary factor in the projected decline is the effect of new food waste initiatives that divert organics from mixed putrescible waste formerly destined for regional waste disposal facilities, including Metro Transfer Stations, to composting facilities. Overall, the department projects year-end program revenue to be 7.0 percent lower than budgeted. This includes some what lower than budgeted revenues for MetroPaint and the new paint stewardship system (PaintCare). In its first year, state-wide PaintCare collections have been slower than anticipated.

#### **Sustainability Center**

#### Sustainability Center- Program Revenues by Month\*



\*Prior year revenues that make up the Three Year Average exclude a \$4.3 million land donation made in June 2009.

Sustainability Center program revenues are projected to end the year 72 percent lower than budget because of the changes related to the Blue Lake Trail and Tonquin Trail. While Metro will continue to manage the projects, ODOT will be directly responsible for expenditures. Metro intends to reduce the appropriations for this work by budget amendment. Actual grant revenues for other projects will depend on timing and seasonality issues associated with restoration projects.

#### **General Revenues**

			Year-end	Year-end	3-Year
	Budget	Actual YTD	Projection	% of Budget	Average
General Revenue					
Real Property Taxes	48,483,349	44,194,056	49,162,116	101.4%	100.1%
Excise Taxes	14,903,937	6,464,775	14,155,952	95.0%	93.3%
Construction Excise Tax	1,300,000	419,342	1,300,000	100.0%	100.2%
Other Derived Tax Revenues	23,300	13,524	23,495	100.8%	114.4%
Local Govt Shared Revenues	11,129,553	4,117,527	11,003,023	98.9%	94.3%
Interest Earnings	1,611,105	286,300	1,206,677	74.9%	90.5%
General Revenue	\$77,451,244	\$55,495,523	\$76,851,263	99.2%	98.0%

Transient Lodging Tax- Transient Lodging and Car Rental tax receipts are currently \$4 million or 27.8 percent greater than the prior year at this time. This is a distortion in cash flow from the City of Portland, through to Multnomah County and then to Metro; other stakeholders with a more direct transfer path report closer to a 10 percent increase over prior year. On an annual basis the most recent forecasts project a 4 to 6 percent increase at year end; a 5 percent increase would result in slightly better than budgeted receipts.

While the overall tax receipts are expected to perform at or slightly better than budget, the intergovernmental agreement allocates receipts to OCC and PCPA by different formulas. Last year's decline in total tax receipts resulted in a positive adjustment for OCC but a negative adjustment for PCPA. This new base amount reduces the current year's allocation to PCPA by \$347,000 or 28 percent. PCPA will have to manage into this reduced amount not only in the present year, but its future budgets will begin from a lower base which will increase only by CPI in each succeeding year.

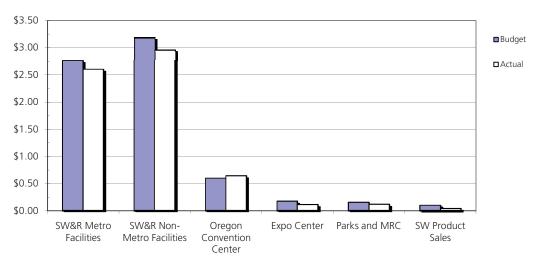
TLT rebounding; CET, not

Construction Excise Tax— The construction excise tax is now in its fifth year of collection. Second quarter payments are not reflected in their entirety in the table above because mandatory tax turnover does not occur until the month following the end of the quarter. However, based on jurisdictional reports, the second quarter collections mirror the first quarter and reflect little uptick over last year's low levels.

Interest Earnings— The average yield on investments through the second quarter was 0.73 percent, below the already low budgeted rate of 1.0 percent, resulting in a projected interest shortfall of \$400,000.

Excise Tax

Excise Tax Received Through December 31, 2010, Budget vs. Actual shown in millions



Excise tax down except at OCC

Metro Excise Tax— The year-end projection for non-tonnage excise tax is below budget by 7 percent, a slight decrease in collections since first quarter, led by decreases in parking, paint and Expo Center revenues, but offset somewhat by increases in projected revenue at the Oregon Convention Center. Solid waste excise tax collections are projected closer to budget than solid waste tonnage, due to the number of self-haul customers with loads below the minimum weight. This results in lower tonnage but higher taxes because of the minimum flat fee. Even so, solid waste excise tax is projected to end the year 4.7 percent below budget. Please see the excise tax appendix for more detail.

#### **METRO EXPENDITURES- OPERATING DEPARTMENTS**

**Metro Operating Departments (including MERC)** 

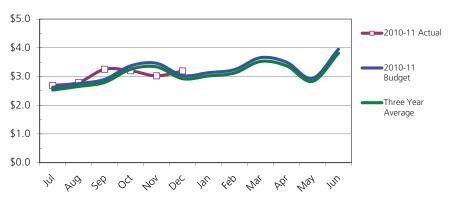
			Year-end	Year-end	3-Year
	Budget	Actual YTD	Projection	% of Budget	Average
Personal Services	61,027,407	29,712,311	59,597,206	97.7%	95.5%
Materials and Services	99,902,191	35,823,438	84,676,452	84.8%	77.1%
<b>Total Operating Expenditures</b>	160,929,598	65,535,749	144,273,658	89.7%	83.2%
Total Capital Outlay	58,481,439	6,808,954	30,815,437	52.7%	45.2%
Total Renewal and Replacement	2,388,502	866,039	2,107,866	88.3%	73.1%
Total Expenditures	\$221,799,539	\$73,210,742	\$177,196,961	79.9%	71.2%

#### **EXPENDITURES BY DEPARTMENT**

MERC		YTD	Year-end	Year-end	3-Year
	Budget	Actual	Projection	% of Budget	Average
Personal Services	17,989,676	8,647,240	17,512,623	97.3%	93.4%
Materials and Services	20,580,326	9,508,797	20,205,946	98.2%	99.7%
<b>Total Operating Expenditure</b>	38,570,002	18,156,037	37,718,569	97.8%	96.8%
<b>Total Capital Outlay</b>	5,299,105	1,040,130	5,169,105	97.5%	44.3%
Total Expenditures	\$43,869,107	\$19,196,167	\$42,887,674	97.8%	93.4%

#### MERC- Operating Expenditures by Month

shown in millions



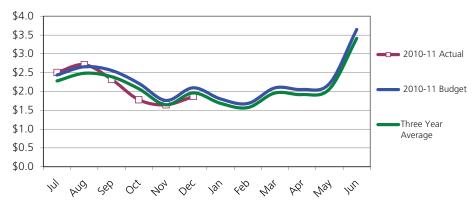
Event-related expenditures follow activity

MERC expenditures relate directly to venue event activity; a dip in attendance during second quarter compared to the prior year resulted in lower operating costs. Venues have been cutting expenditure budgets for the past three years and will make needed adjustments through the year as well. At the Oregon Convention Center, change-out of equipment, including this year's light ballast retrofit, is an effort to contain utility costs even as rates are going up. PCPA will manage its spending to reflect the lower transient lodging tax base. MERC expenditures are expected to end the year well within budget.

Oregon Zoo			Year-end	Year-end	3-Year
	Budget	<b>Actual TYD</b>	Projection	% of Budget	Average
Personal Services	16,255,128	8,187,677	16,258,348	100.0%	97.1%
Materials and Services	10,969,053	4,654,889	10,661,607	97.2%	92.1%
Total Operating Expenditures	27,224,181	12,842,565	26,919,955	98.9%	95.1%
Total Capital Outlay	350,000	288,022	350,000	100.0%	68.5%
<b>Total Renewal and Replacement</b>	1,082,142	71,968	932,142	86.1%	93.5%
Total Expenditures	28,656,323	13,202,556	28,202,097	98.4%	91.1%

#### Oregon Zoo- Operating Expenditures by Month

shown in millions



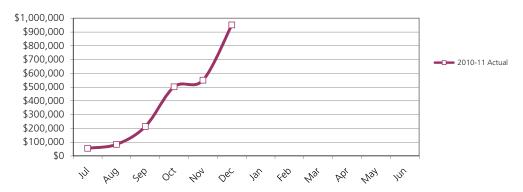
Personal services remain on track with an increased focus on managing seasonal staffing, temporary staffing and overtime. Materials and services are forecasted to be \$300,000 less than budget due to savings in utilities costs from lower than anticipated rate increases and a reduction in usage.

Zoo focuses on efficiencies and utilites

#### Oregon Zoo Infrastructure and Animal Welfare Bond

		Year-e		Year-end	3-Year	
	Budget	Actual TYD	Projection	% of Budget	Average	
Personal Services	659,562	351,836	726,835	110.2%	N/A	
Materials and Services	0	16,423	26,423	0%	N/A	
Total Operating Expenditures	659,562	368,258	753,258	114.2%	N/A	
Total Capital Outlay	14,696,830	1,990,034	9,373,549	63.8%	N/A	
Total Expenditures	\$15,356,392	\$2,358,293	\$10,126,807	65.9%	N/A	

#### Oregon Zoo Infrastructure and Animal Welfare Bond- Expenditures by Month



The Comprehensive Capital Master Plan consultant contract and budget are established. Remaining supporting scopes and budget for management and professional services outside the contract are in final analysis.

Work on the *Veterinary Medical Center* soil nail wall was stopped due to the discovery of an ancient landslide that contained unstable soils. The two project consulting geotechnical engineering firms designed a solution to stabilize the area. This work proceeded as an emergency safety issue, due to the instability posed to the excavated earth while change order pricing was compiled. The final cost to remediate the slide area was \$272,648 and 21 working days were added to the construction schedule. The work was completed, and the wall is finished.

Metro signed a contract for the *Penguin Water Filtration* project in late October, and the zoo obtained permits for the work on the same day. Work began on November 1st.

Projected overspending in personal services is due to additional staff support in communications and land use planning. This engagement is necessary to obtain the approval required to implement the bond funded zoo improvements.

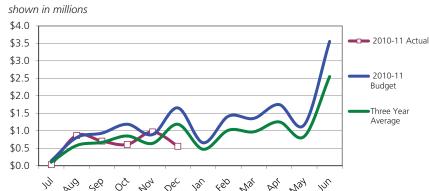
The table and chart above do not show the three-year average, as the program has not yet existed for three years.

# Increased bond construction activity

#### **Planning and Development**

		Year-end		rear-end	3-Year	
	Budget	Actual YTD	Projection	% of Budget	Average	
Personal Services	6,174,185	2,900,321	5,810,000	94.1%	74.8%	
Materials and Services	9,352,316	835,895	6,505,000	69.6%	41.5%	
Total Expenditures	\$15,526,501	\$3,736,216	\$12,315,000	79.3%	54.3%	

#### Planning and Development- Operating Expenditures by Month



Underspending in Corridor and TOD programs

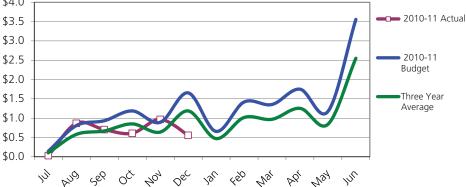
Projected underspending at year end includes \$500,000 less in contracted services needed in the Corridors program. The Transit Oriented Development (TOD) program is budgeted so as to allow Metro to take advantage of opportunities as they arise throughout the year. TOD underspending of \$1.75 million is now expected by year-end.

#### **Research Center**

			Year-end	Year-end	3-Year
	Budget	Actual YTD	Projection	% of Budget	Average
Personal Services	3,501,866	1,633,293	3,270,000	93.4%	99.4%
Materials and Services	1,206,173	245,183	1,010,000	83.7%	100.0%
Total Expenditures	\$4,708,039	\$1,878,476	\$4,280,000	90.9%	99.5%

#### Research Center- Operating Expenditures by Month

\$4.0 \$3.5



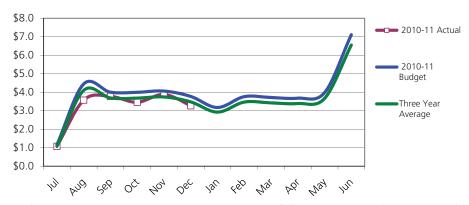
Lower than average personal services spending in the Research Center is a result of vacant positions during the first and second quarters. The Transportation and Modeling Services (TRMS) program is expected to underspend its contracting budget by approximately \$195,000, due primarily to a delay in the start of the Household Survey.

#### **Parks and Environmental Services**

		YTD	Year-End	% of	
	Budget	Actuals	Projection	Budget	
General Fund	\$6,799,414	3,170,778	\$6,250,392	91.9%	
Solid Waste Revenue Fund	\$44,319,344	16,052,433	\$40,339,466	91.0%	
General Renewal and Replacement Fund	\$1,306,360	794,071	\$1,175,724	90.0%	
		YTD	Year-End	% of	3-year
All Funds	Budget	Actuals	Projection	Budget	Average
Personal Services	9,401,481	4,574,223	9,068,400	96.5%	93.5%
Materials and Services	37,420,994	14,437,301	34,713,175	92.8%	93.6%
Total Operating Expenditures	46,822,475	19,011,523	43,781,575	93.5%	93.5%
Capital Outlay	4,510,783	290,294	3,022,783	67.0%	15.1%
Renewal and Replacement	1,306,360	794,071	1,175,724	90.0%	51.8%
Total Expenditures	52,639,618	20,095,888	47,980,082	91.1%	85.2%

#### Parks and Environmental Services- Operating Expenditures by Month

shown in millions



Lower park revenues lead to lower spending Parks Operations: Operating expenditures are following seasonal patterns. A budget amendment during the second quarter corrected a budget oversight and transferred appropriation from the Sustainability Center for a Park Ranger position. In addition, the amendment transferred materials and services appropriations associated with the Natural Areas management from Parks Operations to the Sustainability Center. Operating expenditures are projected to end the fiscal year approximately \$550,000 below budget given current expenditure trends. Recognizing parks revenue shortfalls, the department continues to look to reduce expenditures.

Solid Waste Operations: Solid waste tonnage trends at Metro facilities from the first quarter remained almost unchanged during the second quarter; tonnage is still trending about 8.0 percent below budget and this is expected to persist through the fiscal year. The latest year-end tonnage projection is dominated by the effect of new food waste initiatives that divert organics from mixed putrescible waste formerly destined for regional waste disposal facilities, including Metro Transfer Stations, to composting facilities. The expected shortfall in revenue will not be offset fully by a reduction in expenditures. The reduction in tonnage translates to a 5.5 percent (\$1.6 million) decrease in tonnage-related materials and services. The decline is not one-to-one because Metro's operations contracts contain fixed costs that must be paid regardless of tonnage. In addition, effective October 1, 2010, Metro's transport contract required an increase of \$9.94/load (about \$105,000) from the adopted budget due to Oregon weight-mile tax increases.

Slow capital spending

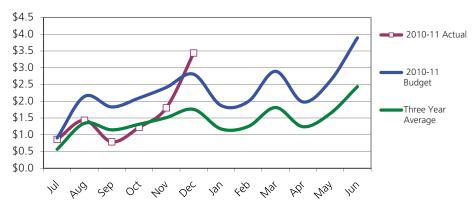
The department spent less than 7 percent of its capital budget during the second quarter of FY 2010-11. About 98 percent of the capital budget is related to Solid Waste Operations. Several transfer stations projects and the St. Johns Landfill Remediation project (\$1,000,000) have been carried forward to FY 2011-12 due to design considerations, engineering studies and permitting. Actual year-end capital expenditures are expected to be about 37.0 percent lower than budgeted. Renewal and replacement expenditures during the second quarter are mostly related to the parking structure waterproofing/repair (\$650,000 in the current year for a total project cost of \$1.2 million) and the Fleet Vehicle Replacement project (\$81,000).

#### **Sustainability Center**

			Year-End	% of	
	Budget	YTD	Projection	Budget	
General Fund	\$5,409,248	\$1,944,302	\$4,822,861	89.2%	
Solid Waste Revenue Fund	\$8,099,253	\$2,037,833	\$6,905,196	85.3%	
Natural Areas Fund	\$46,703,288	\$8,651,212	\$19,025,000	40.7%	
			Year-End	% of	3-year
All Funds	Budget	YTD	Projection	Budget	Average
Personal Services	7,045,509	3,417,722	6,951,000	98.7%	94.4%
Materials and Services	20,373,329	6,124,171	11,554,301	56.7%	58.0%
<b>Total Operating Expenditures</b>	27,418,838	9,541,893	18,505,301	67.5%	67.4%
Capital Outlay	33,824,721	3,200,474	12,900,000	38.1%	48.3%
Total Expenditures	61,243,559	12,742,366	31,405,301	51.3%	55.4%

#### Sustainability Center- Operating Expenditures by Month

shown in millions, excluding capital acquistions



December spike is for grant payments

Overall, Sustainability Center operating expenditures for the second quarter of FY 2010-11 are below budget primarily due partnership projects with the Oregon Department of Transportation and the timing on the waste reduction grants payments, which are mainly paid in the fourth quarter. The December spike in Sustainability Center spending reflects \$1.0 million in Nature in Neighborhoods capital grants payments to the City of Tigard.

Parks Planning and Development: As noted in the revenue section, the funding plan for the Blue Lake Trail and the Tonquin Trail has changed. The Oregon Department of Transportation now will be directly responsible for expenditures on these projects (approximately \$1 million), although Metro will manage the projects.

Resource Conservation and Recycling: Expenditures in this program generally take place from the second to fourth quarter, mainly as grants to other governments. The Diesel Retrofit project (\$803,000) has experienced a delay in completion of the intergovernmental agreement and procurement process with the Department of Environmental Quality, with approximately half of the expenses still expected to occur before the end of the year. The remaining expenditures will be carried forward to FY 2011-12.

Natural Areas: These expenses are for local jurisdictions to implement Nature in Neighborhoods projects under the Natural Areas Bond Program. The year-end forecast for Local Share and for capital (land acquisition) has been further reduced in the second quarter. The forecast remains conservative, reflecting the continued economic conditions, historical patterns and expected acquisitions by the end of the fiscal year.

Diesel Retrofit project still delayed

### **EXPENDITURES- SUPPORT DEPARTMENTS**

#### **All Support Departments**

			Year-end	Year-end	3-Year
	Budget	Actual YTD	Projection	% of Budget	Average
Personal Services	15,951,940	7,859,863	15,778,200	98.9%	92.9%
Materials and Services	16,027,456	6,313,573	13,291,356	82.9%	79.3%
Total Operating Expenditures	31,979,396	14,173,436	29,069,556	90.9%	86.4%
Total Capital Outlay	893,000	51,125	103,000	11.5%	90.5%
<b>Total Renewal and Replacement</b>	1,031,004	290,469	910,000	88.3%	49.6%
Total Expenditures	\$33,903,400	\$14,515,030	\$30,082,556	88.7%	85.4%

Several support services departments are more fully staffed than in recent years, resulting in personal services projections that are higher than the three-year average.

#### **Council Office**

			Year-end	Year-end	3-Year
	Budget	Actual YTD	Projection	% of Budget	Average
Personal Services	2,812,249	1,382,942	2,812,835	100.0%	96.7%
Materials and Services	888,875	98,763	471,249	53.0%	58.8%
Total Expenditures	\$3,701,124	\$1,481,705	\$3,284,084	88.7%	92.0%

Underspending is related to Community Investment projects.

#### Office of the Auditor

			Year-end	Year-end	3-Year
	Budget	Actual YTD	Projection	% of Budget	Average
Personal Services	632,082	289,315	602,634	95.3%	89.8%
Materials and Services	39,996	16,089	27,900	69.8%	91.1%
Total Expenditures	\$672,078	\$305,404	\$630,534	93.8%	89.8%

#### Office of the Metro Attorney

			Year-end	Year-end	3-Year
	Budget	Actual YTD	Projection	% of Budget	Average
Personal Services	1,951,684	914,406	1,863,000	95.5%	94.9%
Materials and Services	62,141	22,067	50,000	80.5%	101.3%
Total Expenditures	\$2,013,825	\$936,472	\$1,913,000	95.0%	95.1%

#### Communications

			Year-end	Year-end	3-Year
	Budget	Actual YTD	Projection	% of Budget	Average
Personal Services	2,220,057	1,114,993	2,190,000	98.6%	94.8%
Materials and Services	295,739	22,948	75,800	25.6%	45.9%
Total Expenditures	\$2,515,796	\$1,137,940	\$2,265,800	90.1%	87.1%

Materials and services spending is projected to be low due to Regional Transportation Options contracts budgeted in Communications but ultimately spent in Planning and Development.

#### **Finance and Regulatory Services**

			Year-end	Year-end	3-Year
	Budget	Actual YTD	Projection	% of Budget	Average
Personal Services	4,523,947	2,227,968	4,482,900	99.1%	90.4%
Materials and Services	1,419,659	240,491	1,096,700	77.3%	78.5%
<b>Total Operating Expenditures</b>	5,943,606	2,468,459	5,579,600	93.9%	87.5%
Total Capital Outlay	750,000	0	0	0.0%	0.0%
Total Expenditures	\$6,693,606	\$2,468,459	\$5,579,600	83.4%	87.5%

Capital funding for the Solid Waste Information System will be carried forward to FY 2011-12 due to delay in Phase 2.

#### **Human Resources**

			Year-end	Year-end	3-Year
	Budget	Actual YTD	Projection	% of Budget	Average
Personal Services	1,505,090	775,725	1,520,000	101.0%	95.8%
Materials and Services	337,798	105,753	252,000	74.6%	79.2%
Total Expenditures	\$1,842,888	\$881,477	\$1,772,000	96.2%	92.4%

#### **Information Services**

			Year-end	Year-end	3-Year
	Budget	Actual YTD	Projection	% of Budget	Average
Personal Services	2,306,831	1,154,515	2,306,831	100.0%	89.0%
Materials and Services	751,763	405,018	751,763	100.0%	79.4%
Total Operating Expenditures	3,058,594	1,559,532	3,058,594	100.0%	86.5%
Total Capital Outlay	125,000	51,125	103,000	82.4%	25.5%
<b>Total Renewal and Replacement</b>	1,031,004	290,469	910,000	88.3%	49.6%
Total Expenditures	\$4,214,598	\$1,901,126	\$4,071,594	96.6%	78.0%

## **EXPENDITURES- NON-DEPARTMENTAL**

#### Non-departmental

		Year-end	Year-end	Year-end	3-Year
	Budget	Actual YTD	Projection	% of Budget	Average
Personal Services	0	0	0	0%	0%
Materials and Services	4,876,868	514,707	1,759,345	36.1%	87.2%
Total Operating Expenditures	4,876,868	514,707	1,759,345	36.1%	87.2%
Total Debt Service	38,855,255	12,693,689	38,855,255	100.0%	100.0%
Total Expenditures	\$43,732,123	\$13,208,396	\$40,614,600	92.9%	98.4%

Non-departmental special appropriation expenditures during the second quarter include the following:

- \$88,000 of expected \$125,000 for external financial audit; the balance will be spent in the fourth quarter.
- \$5,000 of \$40,000 in sponsorships.
- \$77,000 for construction excise tax concept planning grants to local governments. Payments are made only when recipients meet established milestones.
- \$121,500 in Nature in Neighborhoods grant reimbursements.



# **Appendices**





# APPENDIX – All funds, year to year comparison, as of Dec. 31, 2010

### FY 2010-11

	Adopted	Adopted Actuals YTD	YTD	June 30	
	Budget	2nd Qtr	Actuals	Projection	% Budget
Resources					_
Beginning Fund Balance	\$ 175,322,025		\$ 190,632,130	\$ 190,632,130	
Program Revenues	140,292,026	31,276,791	63,908,350	133,035,188	94.8%
General Revenues	77,451,244	51,356,809	55,495,523	76,851,263	99.2%
Other Financing Sources	15,300,000	0	15,001,900	15,001,900	98.1%
Interfund Transfers	22,284,914	4,161,910	14,307,064	20,502,121	92.0%
Subtotal Current Revenues	255,328,184	86,795,511	148,712,837	245,390,472	96.1%
Total Resources	\$430,650,209		\$339,344,967	\$436,022,602	
Requirements					
Operating Expenditures	199,002,962	47,674,224	89,805,152	176,115,500	88.5%
Debt Service	41,954,002	3,675,251	15,203,800	41,954,002	100.0%
Capital Outlay	62,320,804	4,138,888	7,308,905	30,918,400	49.6%
Interfund Transfers	22,284,914	4,161,910	14,307,064	20,502,121	92.0%
Contingency	31,874,091				
Subtotal Current Expenditures	357,436,773	59,650,273	126,624,922	269,490,023	75.4%
Unappropriated Balance	73,213,436		212,720,046	166,532,579	
Total Requirements	\$430,650,209		\$339,344,967	\$436,022,602	

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	June 30 Actuals	% Budget
Resources	budget	Zilu Qti	Actuals	Actuals	∕₀ buuget
Beginning Fund Balance	\$ 202,976,855		\$ 214,223,352	\$ 214,223,352	
Program Revenues	140,081,227	33,985,206	62,354,871	132,796,173	94.8%
General Revenues	82,372,650	52,563,164	55,890,112	78,914,593	95.8%
Other Financing Sources	10,000,000	0	0	50,000	0.5%
Interfund Transfers	17,889,562	3,972,418	8,646,834	16,142,392	90.2%
Subtotal Current Revenues	250,343,439	90,520,788	126,891,818	227,903,158	91.0%
Total Resources	\$453,320,294		\$341,115,170	\$442,126,510	
Requirements					
Operating Expenditures	198,745,111	47,182,397	88,016,342	167,591,556	84.3%
Debt Service	45,250,921	4,017,999	15,612,333	45,182,022	99.8%
Capital Outlay	73,480,218	4,581,095	7,877,518	22,391,158	30.5%
Interfund Transfers	17,889,562	4,103,344	8,786,454	16,329,644	91.3%
Contingency	53,165,737				
Subtotal Current Expenditures	388,531,549	59,884,836	120,292,647	251,494,380	64.7%
Unappropriated Balance	64,788,745		220,822,523	190,632,130	
Total Requirements	\$453,320,294		\$341,115,170	\$442,126,510	



# **APPENDIX – Fund Tables, year to year comparison**

# General Fund (consolidated), as of Dec. 31, 2010

## FY 2010-11

	Adopted	Adopted Actuals	YTD	June 30	
	Budget	2nd Qtr	Actuals	Projection	% Budget
Resources					
Beginning Fund Balance	\$ 26,354,341		\$ 30,194,768	\$ 30,194,768	
Program Revenues	39,427,526	7,385,673	18,049,284	37,121,175	94.2%
General Revenues	28,304,127	14,346,083	17,415,561	27,470,153	97.1%
Transfers	40,770,309	5,584,826	12,055,026	22,423,670	55.0%
Employee 401K Contributions	0	0	0	0	
Special Items	-	61	61	61	0.0%
Extraordinary Items	0	0	0	0	
Other Financing Sources	0	0	100	100	0.0%
Subtotal Current Revenues	108,501,962	27,316,644	47,520,032	87,015,159	80.2%
Total Resources	\$134,856,303		\$77,714,801	\$117,209,927	
Requirements					
Operating Expenditures	82,037,762	15,398,633	31,816,498	72,505,753	88.4%
Debt Service	1,529,472	584,736	584,736	1,529,472	100.0%
Capital Outlay	0	44,484	44,484	0	0.0%
Interfund Transfers	4,313,554	435,115	2,546,395	3,882,199	90.0%
Intrafund Transfers	30,342,305	3,026,886	6,973,882	13,654,037	45.0%
Contingency	3,441,260				
Subtotal Current Expenditures	121,664,353	19,489,854	41,965,995	91,571,461	75.3%
Unappropriated Balance	13,191,950		35,748,806	25,638,466	
Total Requirements	\$134,856,303		\$77,714,801	\$117,209,927	

	Adopted	Actuals	Actuals YTD	June 30	
	Budget	2nd Qtr	Actuals	Actuals	% Budget
Resources					
Beginning Fund Balance	\$ 26,616,367		\$ 28,627,795	\$ 28,627,795	
Program Revenues	41,114,826	7,428,829	16,265,036	37,249,695	90.6%
General Revenues	27,108,490	13,877,307	16,625,986	26,354,137	97.2%
Transfers	40,659,713	5,411,816	11,665,962	22,417,107	55.1%
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	0	0	0	0	
Subtotal Current Revenues	108,883,029	26,717,951	44,556,984	86,020,939	79.0%
Total Resources	\$135,499,396		\$73,184,779	\$114,648,734	
Requirements					
Operating Expenditures	82,935,188	15,729,479	32,082,256	65,805,825	79.3%
Debt Service	1,472,340	591,170	591,170	1,472,339	100.0%
Capital Outlay	0	7,594	7,818	40,838	0.0%
Interfund Transfers	4,770,610	426,597	2,488,923	4,027,306	84.4%
Intrafund Transfers	30,694,846	3,036,842	6,978,851	13,107,658	42.7%
Contingency	3,854,033				
Subtotal Current Expenditures	123,727,017	19,791,682	42,149,017	84,453,966	68.3%
Unappropriated Balance	11,772,379		31,035,762	30,194,768	
Total Requirements	\$135,499,396		\$73,184,779	\$114,648,734	

# Metro Capital Fund, as of Dec. 31, 2010

## FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	June 30 Projection	% Budget
Resources	Duaget	ziia qu	71000015	rrojection	70 Budget
Beginning Fund Balance	\$ 787,638		\$ 945,080	\$ 945,080	
Program Revenues	186,330	564,595	589,153	614,925	330.0%
General Revenues	3,900	2,381	3,493	8,200	210.3%
Transfers	20,000	0	0	20,000	100.0%
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	0	0	0	0	
Subtotal Current Revenues	210,230	566,977	592,646	643,125	305.9%
Total Resources	\$997,868		\$1,537,727	\$1,588,206	
Requirements					
Operating Expenditures	0	13	111	111	0.0%
Debt Service	0	0	0	0	
Capital Outlay	559,500	248,430	311,217	475,500	85.0%
Interfund Transfers	0	0	0	0	
Intrafund Transfers	20,000	0	0	20,000	100.0%
Contingency	74,839	0	0	0	0.0%
Subtotal Current Expenditures	654,339	248,442	311,329	495,611	75.7%
Unappropriated Balance	343,529		1,226,398	1,092,595	
Total Requirements	\$997,868		\$1,537,727	\$1,588,206	

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	June 30 Actuals	% Budget
Resources					
Beginning Fund Balance	\$ 6,406,821		\$ 3,315,015	\$ 3,315,015	
Program Revenues	1,253,953	1,072,873	1,216,630	1,587,799	126.6%
General Revenues	76,851	10,383	7,711	20,912	27.2%
Transfers	139,000	0	0	139,000	100.0%
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	0	0	0	0	
Subtotal Current Revenues	1,469,804	1,083,256	1,224,341	1,747,711	118.9%
Total Resources	\$7,876,625		\$4,539,356	\$5,062,726	
Requirements					
Operating Expenditures	102,541	31,129	60,493	84,449	82.4%
Debt Service	102,541	31,129	00,493	04,449	02.470
	-	ŭ	· ·	· ·	84.9%
Capital Outlay Interfund Transfers	3,750,303 910,663	758,625 0	2,346,861 0	3,183,255 849,942	93.3%
Intrafund Transfers	910,663	0	0	049,942	93.370
Contingency	2,727,503	U	U	U	
Contingency	2,727,303				
Subtotal Current Expenditures	7,491,010	789,754	2,407,354	4,117,646	55.0%
Unappropriated Balance	385,615		2,132,001	945,080	
Total Requirements	\$7,876,625		\$4,539,356	\$5,062,726	

## MERC Fund, as of Dec. 31, 2010

## FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	June 30 Projection	% Budget
Resources	Buuget	Zilu Qti	Actuals	Frojection	70 Budget
Beginning Fund Balance	\$ 24,850,944		27,089,539	\$ 27,089,539	
Program Revenues	32,206,334	7,585,039	14,359,476	32,036,206	99.5%
General Revenues	10,794,076	2,915,832	4,020,524	10,703,617	99.2%
Transfers	475,000	0	0	475,000	100.0%
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	0	0	0	0	
Subtotal Current Revenues	43,475,410	10,500,871	18,380,000	43,214,823	99.4%
Total Resources	\$68,326,354		\$45,469,539	\$70,304,362	
Requirements					
Operating Expenditures	38,570,002	9,423,570	18,156,036	37,718,559	97.8%
Debt Service	0	0	0	0	
Capital Outlay	5,299,105	821,896	1,040,130	5,169,105	97.5%
Interfund Transfers	3,681,630	1,536,443	2,242,788	3,681,630	100.0%
Intrafund Transfers	0	0	0	0	
Contingency	0				
Subtotal Current Expenditures	47,550,737	11,781,909	21,438,954	46,569,294	97.9%
<b>Unappropriated Balance</b>	18,322,844		24,030,585	23,735,068	
Total Requirements	\$65,873,581		\$45,469,539	\$70,304,362	

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	June 30 Actuals	% Budget
Resources					
Beginning Fund Balance	\$ 26,074,761		\$ 26,619,236	\$ 26,619,236	
Program Revenues	32,609,089	10,510,437	15,334,480	33,028,256	101.3%
General Revenues	11,517,152	2,702,594	3,197,680	10,067,961	87.4%
Transfers	692,490	0	0	187,252	27.0%
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	0	0	0	0	
Subtotal Current Revenues	44,818,731	13,213,031	18,532,160	43,283,469	96.6%
Total Resources	\$70,893,492		\$45,151,396	\$69,902,705	
Requirements					
Operating Expenditures	39,862,986	10,351,797	18,121,148	37,687,463	94.5%
Debt Service	152,258	10,331,797	139,620	136,362	89.6%
Capital Outlay	3,421,251	234,146	661,837	1,493,865	43.7%
Interfund Transfers	3,704,857	1,660,299	2,379,478	3,495,476	94.3%
Intrafund Transfers	0	1,000,233	2,575,470	0,4,55,476	54.5 /0
Contingency	0	Ŭ	0	0	
Subtotal Current Expenditures	47,141,352	12,246,242	21,302,083	42,813,166	90.8%
Unappropriated Balance	15,629,724		23,849,313	27,089,539	
Total Requirements	\$62,771,076		\$45,151,396	\$69,902,705	

# Natural Areas Fund, as of Dec. 31, 2010

## FY 2010-11

	Adopted	Actuals	YTD	June 30	
	Budget	2nd Qtr	Actuals	Projection	% Budget
Resources					
Beginning Fund Balance	\$ 50,775,000		\$ 56,792,607	\$ 56,792,607	
Program Revenues	943,210	11,349	21,477	51,577	5.5%
General Revenues	505,750	131,147	42,033	404,500	80.0%
Transfers	0	0	0	0	
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	0	0	0	0	
Subtotal Current Revenues	1,448,960	142,496	63,510	456,077	31.5%
Total Resources	\$52,223,960		\$56,856,118	\$57,248,684	
Requirements					
Operating Expenditures	13,500,698	4,028,434	5,461,628	6,425,000	47.6%
Debt Service	0	0	0	0	
Capital Outlay	33,202,590	856,236	3,189,584	12,600,000	37.9%
Interfund Transfers	1,502,241	393,236	727,960	1,427,129	95.0%
Intrafund Transfers	0	0	0	0	
Contingency	3,988,905				
Subtotal Current Expenditures	52,194,434	5,277,906	9,379,171	20,452,129	39.2%
Unappropriated Balance	29,526		47,476,947	36,796,555	
Total Requirements	\$52,223,960		\$56,856,118	\$57,248,684	

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	June 30 Actuals	% Budget
Resources					
Beginning Fund Balance	\$ 75,000,000		\$ 77,109,207	\$ 77,109,207	
Program Revenues	925,710	10,005	29,258	335,730	36.3%
General Revenues	1,875,000	301,428	266,317	940,859	50.2%
Transfers	0	0	0	0	
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	0	0	0	50,000	0.0%
Subtotal Current Revenues	2,800,710	311,433	295,575	1,326,589	47.4%
Total Resources	\$77,800,710		\$77,404,782	\$78,435,796	
Requirements					
Operating Expenditures	13,447,344	3,394,875	4,740,391	7,178,112	53.4%
Debt Service	0	0	0	0	
Capital Outlay	45,119,612	2,287,450	3,178,768	13,085,103	29.0%
Interfund Transfers	1,472,292	304,183	542,852	1,379,974	93.7%
Intrafund Transfers	0	0	0	0	
Contingency	17,642,838				
Subtotal Current Expenditures	77,682,086	5,986,508	8,462,010	21,643,188	27.9%
Unappropriated Balance	118,624		68,942,771	56,792,607	
Total Requirements	\$77,800,710		\$77,404,782	\$78,435,796	

# Oregon Zoo Infrastructure and Animal Welfare Bond Fund, as of Dec. 31, 2010

## FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	June 30 Projection	% Budget
Resources		•		•	
Beginning Fund Balance	\$ 2,121,338		\$ 2,806,954	\$ 2,806,954	
Program Revenues	0	0	0	0	
General Revenues	21,213	14,972	25,922	51,500	242.8%
Transfers	0	0	0	0	
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	15,000,000	0	15,000,000	15,000,000	100.0%
Subtotal Current Revenues	15,021,213	14,972	15,025,922	15,051,500	100.2%
Total Resources	\$17,142,551		\$17,832,876	\$17,858,454	
Requirements					
Operating Expenditures	659,562	191,032	368,258	753,250	114.2%
Debt Service	0	0	0	0	
Capital Outlay	14,696,830	1,813,413	1,990,034	9,373,549	63.8%
Interfund Transfers	294,915	47,567	121,660	275,000	93.2%
Intrafund Transfers	0	0	0	0	
Contingency	1,476,683				
Subtotal Current Expenditures	17,127,990	2,052,011	2,479,953	10,401,799	60.7%
Unappropriated Balance	14,561		15,352,923	7,456,655	
Total Requirements	\$17,142,551		\$17,832,876	\$17,858,454	

	Adopted	Actuals	YTD	June 30	0/ 5 1 /
	Budget	2nd Qtr	Actuals	Actuals	% Budget
Resources					
Beginning Fund Balance	\$ 4,512,846		\$ 4,260,056	\$ 4,260,056	
Program Revenues	0	0	0	0	
General Revenues	362,821	7,505	16,055	26,398	7.3%
Transfers	0	0	0	0	
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	10,000,000	0	0	0	0.0%
Subtotal Current Revenues	10,362,821	7,505	16,055	26,398	0.3%
Total Resources	\$14,875,667		\$4,276,111	\$4,286,455	
Requirements					
Operating Expenditures	684,142	136,336	270,935	458,143	67.0%
Debt Service	0	0	0	0	
Capital Outlay	11,350,000	355,904	591,133	1,021,358	9.0%
Interfund Transfers	0	0	0	0	
Intrafund Transfers	0	0	0	0	
Contingency	2,826,363				
Subtotal Current Expenditures	14,860,505	492,240	862,068	1,479,501	10.0%
Unappropriated Balance	15,162		3,414,043	2,806,954	
Total Requirements	\$14,875,667		\$4,276,111	\$4,286,455	

# General Renewal and Replacement, as of Dec. 31, 2010

## FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	June 30 Projection	% Budget
Resources	Daaget	zna qu	Actuals	rrojection	70 Budget
Beginning Fund Balance	\$ 6,876,878		\$ 6,591,200	\$ 6,591,200	
Program Revenues	500,000	0	542,666	542,666	108.5%
General Revenues	58,777	14,175	20,559	48,909	83.2%
Transfers	1,282,635	316,059	632,118	1,282,635	100.0%
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	0	0	1,800	1,800	0.0%
Subtotal Current Revenues	1,841,412	330,234	1,197,143	1,876,010	101.9%
Total Resources	\$8,718,290		\$7,788,343	\$8,467,210	
B					
Requirements					
Operating Expenditures	892,231	462,543	707,682	800,000	89.7%
Debt Service	0	0	0	0	
Capital Outlay	2,527,275	112,493	448,826	2,219,275	87.8%
Interfund Transfers	128,000	0	0	128,000	100.0%
Intrafund Transfers	0	0	0	0	
Contingency	4,870,784				
Subtotal Current Expenditures	8,418,290	575,036	1,156,508	3,147,275	37.4%
Unappropriated Balance	300,000		6,631,835	5,319,935	
Total Requirements	\$8,718,290		\$7,788,343	\$8,467,210	

	Adopted	Actuals	YTD	June 30	
	Budget	2nd Qtr	Actuals	Actuals	% Budget
Resources					
Beginning Fund Balance	\$ 6,379,524		\$ 6,978,925	\$ 6,978,925	
Program Revenues	1,244,500	0	0	1,221,298	98.1%
General Revenues	216,559	26,117	20,584	65,726	30.3%
Transfers	2,274,845	309,810	619,620	1,989,175	87.4%
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	0	0	0	0	
Subtotal Current Revenues	3,735,904	335,927	640,204	3,276,199	87.7%
Total Resources	\$10,115,428		\$7,619,129	\$10,255,124	
Requirements					
Operating Expenditures	978,363	124,355	186,426	842,370	86.1%
Debt Service	0	0	0	0	
Capital Outlay	3,764,924	892,362	940,131	2,821,554	74.9%
Interfund Transfers	0	0	0	0	
Intrafund Transfers	0	0	0	0	
Contingency	2,370,004				
Subtotal Current Expenditures	7,113,291	1,016,717	1,126,556	3,663,924	51.5%
Unappropriated Balance	3,002,137		6,492,573	6,591,200	
Total Requirements	\$10,115,428		\$7,619,129	\$10,255,124	

# Risk Management Fund, as of Dec. 31, 2010

## FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	June 30 Projection	% Budget
Resources		-		•	
Beginning Fund Balance	\$ 8,142,227		\$ 7,998,239	\$ 7,998,239	
Program Revenues	9,525,278	2,899,185	5,065,529	9,652,804	101.3%
General Revenues	25,000	8,960	17,002	26,000	104.0%
Transfers	1,186,095	296,527	780,623	1,186,095	100.0%
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	0	0	0	0	
Subtotal Current Revenues	10,736,373	3,204,672	5,863,154	10,864,899	101.2%
Total Resources	\$18,878,600		\$13,861,393	\$18,863,138	
Requirements					
•					
Operating Expenditures	12,498,637	2,674,288	5,536,332	10,833,700	86.7%
Debt Service	0	0	0	0	
Capital Outlay	0	0	0	0	
Interfund Transfers	5,225,000	0	5,225,000	5,225,000	100.0%
Intrafund Transfers	0	0	0	0	
Contingency	528,084				
Subtotal Current Expenditures	18,251,721	2,674,288	10,761,332	16,058,700	88.0%
<b>Unappropriated Balance</b>	626,879		3,100,062	2,804,438	
Total Requirements	\$18,878,600		\$13,861,393	\$18,863,138	

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	June 30 Actuals	% Budget
Resources					
Beginning Fund Balance	\$ 2,756,352		\$ 8,301,172	\$ 8,301,172	
Program Revenues	8,631,555	2,090,843	4,114,662	8,383,041	97.1%
General Revenues	200,000	33,566	26,798	87,473	43.7%
Transfers	1,211,710	302,931	797,527	1,161,806	95.9%
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	0	0	0	0	
Subtotal Current Revenues	10,043,265	2,427,339	4,938,987	9,632,320	95.9%
Total Resources	\$12,799,617		\$13,240,159	\$17,933,492	
Requirements					
Requirements					
Operating Expenditures	11,434,039	2,341,097	4,993,216	9,935,253	86.9%
Debt Service	0	0	0	0	
Capital Outlay	0	0	0	0	
Interfund Transfers	0	0	0	0	
Intrafund Transfers	0	0	0	0	
Contingency					
Subtotal Current Expenditures	11,434,039	2,341,097	4,993,216	9,935,253	86.9%
Unappropriated Balance	1,365,578		8,246,943	7,998,239	
Total Requirements	\$12,799,617		\$13,240,159	\$17,933,492	

# Solid Waste Revenue Fund, as of Dec. 31, 2010

## FY 2010-11

	Adopted	Actuals	Actuals YTD		
	Budget	2nd Qtr	Actuals	Projection	% Budget
Resources					
Beginning Fund Balance	\$ 36,535,502		\$ 37,982,915	\$ 37,982,915	
Program Revenues	57,502,348	12,808,900	25,252,460	53,432,965	92.9%
General Revenues	357,537	84,355	118,685	345,663	96.7%
Transfers	5,446,449	0	5,225,000	5,446,449	100.0%
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	0	0	0	0	
Subtotal Current Revenues	63,306,334	12,893,255	30,596,145	59,225,077	93.6%
Total Resources	\$99,841,836		\$68,579,060	\$97,207,992	
Requirements					
Operating Expenditures	50,304,431	10,569,982	18,707,961	46,311,783	92.1%
Debt Service	0	0	0	0	
Capital Outlay	5,194,283	231,196	273,740	3,313,283	63.8%
Interfund Transfers	6,995,233	1,749,550	3,443,262	6,919,054	98.9%
Contingency	14,540,763				
Subtotal Current Expenditures	77,034,710	12,550,727	22,424,962	56,544,120	73.4%
Unappropriated Balance	22,807,126		46,154,097	40,663,872	
Total Requirements	\$99,841,836		\$68,579,060	\$97,207,992	

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	June 30 Actuals	% Budget
Resources					
Beginning Fund Balance	\$ 35,470,285		\$ 38,769,438	\$ 38,769,438	
Program Revenues	53,794,894	12,872,220	25,394,806	50,990,354	94.8%
General Revenues	883,119	138,060	113,144	367,099	41.6%
Transfers	421,287	0	0	159,802	37.9%
Employee 401K Contributions	0	0	0	0	
Special Items	0	0	0	0	
Extraordinary Items	0	0	0	0	
Other Financing Sources	0	0	0	0	
Subtotal Current Revenues	55,099,300	13,010,280	25,507,950	51,517,255	93.5%
Total Resources	\$90,569,585		\$64,277,389	\$90,286,693	
Requirements					
Operating Expenditures	48,576,119	10,481,478	18,933,954	45,379,308	93.4%
Debt Service	0	0	0	0	
Capital Outlay	5,066,583	34,126	139,531	549,264	10.8%
Interfund Transfers	17,478,579	1,712,265	3,375,201	6,375,207	36.5%
Contingency	11,172,580				
Subtotal Current Expenditures	82,293,861	12,227,869	22,448,687	52,303,779	63.6%
Unappropriated Balance	8,275,724		41,828,702	37,982,915	
Total Requirements	\$90,569,585		\$64,277,389	\$90,286,693	

## **APPENDIX – Excise Tax Annual Forecast, as of Dec. 31, 2010**

#### **Total Excise Tax Collections**

Facility/Function	FY 2010-11 Budget	Revised Annual Forecast	Difference	% Difference
Oregon Convention Center	1,313,778	1,404,257	90,479	6.89%
Expo Center	441,301	285,307	(155,994)	-35.35%
Parks and MRC	283,048	212,384	(70,664)	-24.97%
SW Product Sales	197,250	170,250	(27,000)	-13.69%
Planning Fund	4,830	12,945	8,115	168.01%
Total	2,240,207	2,085,143	(155,064)	-6.92%

#### **Solid Waste Per Ton Excise Tax**

	FY 2010-11 Budget	Revised Annual Forecast	Difference	% Difference
				_
Solid Waste and Recycling Metro Facilities	5,428,740	5,112,918	(315,822)	-5.82%
Solid Waste and Recycling Non Metro Facilities	7,234,990	6,957,890	(277,100)	-3.83%
Total Solid Waste Per Ton Excise Tax	12,663,730	12,070,808	(592,922)	-4.68%
Grand Total Excise Tax	14,903,937	14,155,951	(747,986)	-5.02%

#### **Assumptions:**

Split between Metro and Non Metro is based upon budgeted tonnage.

Non Metro tonnage includes Environmental Cleanup charge (ECU) of \$1 per ton and Outside of Metro Tonnage disposed at Metro sites.

Transfer to the Recovery Rate Stabilization Reserve is reduced when there is General Fund Excise Tax shortfall.

#### **Recovery Rate Stabilization Reserve Balance**

Solid Waste General by Code	11,370,000	11,370,000		-	0.00%
Transfer to Recovery Rate Stabilization Reserve	1,293,730	700,808	(592,922)		-45.83%
Beginning Balance			\$	-	
FY 2010-11 Contribution			\$	545,745	
FY 2010-11 Ending Balance			\$	545,745	



## **APPENDIX – Capital Budget Mid-year Status**

#### **SUMMARY**

The second quarter report includes a comparison of budgeted capital projects with activity and spending through December 31, 2010. The following pages present the status of all projects which had planned spending of greater than \$100,000.

Sixty-three projects anticipated expenditures this fiscal year. One other project was added to record a donation of \$200,000 in artwork to the *Predators of the Serengeti* exhibit at the zoo. Of the 63 projects, 18 are ongoing projects. Ongoing projects are those that require substantial capital maintenance or the grouped renewal and replacement projects under \$100,000 each. Seven projects are complete; four projects are substantially complete as of mid-year.

Completed or substantially completed projects:

- Domain Integration
- Enterprise Productivity Platform Upgrade & Licensing
- PCPA Arlene Schnitzer Roof
- Parking Structure Waterproofing
- Metro South Compactor
- Metro South Replace Ventilation System Components
- M James Gleason Phase III & IV
- Metro Regional Center Third Floor Remodel
- Graham Oaks Nature Park
- Red Apes Reserve

Centers anticipate completing an additional twenty-one projects. Fourteen projects are scheduled for completion past the end of this fiscal year.



#### **Finance and Regulatory Services**

#### FY 2010-11 Capital Projects status through Dec. 31, 2010

#### **Solid Waste Information System (SWIS)**

This project will implement a state of the art system of data collection and reporting to support Metro's responsibility to collect regional system fees and excise taxes.

**Comments:** \$575,000 of this fiscal year's budget is carried forward in the proposed budget. The project team will shortly issue an RFP for this project.

FY 2010-11 Adopted Budget	750,000
Dollars spent as of 12-31-10	-
CIP estimated cost	825,000
Completion date	06/30/2012

#### **Information Services**

Replace/Acquire Desktop Computers		
This project represents all desktop computer hardware replacement. Normal	FY 2010-11 Adopted Budget	80,000
replacement schedule is three years.	Dollars spent as of 12-31-10	40,200
<b>Comments:</b> This project is the normal replacement of the desktop computers	CIP estimated cost	Ongoing
agency wide. Year to date estimated expenditures are \$40,200.	Completion date	Ongoing
Develop Enterprise Business Applications Software		
This project is to review Metro's current Enterprise Resource Planning system.	FY 2010-11 Adopted Budget	50,000
This project is to review Metro's current Enterprise resource Hamming system.	Dollars spent as of 12-31-10	-
Comments: RFP will go out next month and this project will be expended by	CIP estimated cost	384,528
fiscal year end, providing recommendations for Metro's ERP system.	Completion date	06/30/2011
Domain Integration		
This project is the integration of Metro/MERC separate computer network	FY 2010-11 Adopted Budget	40,000
domain into a single domain.	Dollars spent as of 12-31-10	20,695
<b>Comments:</b> This project is complete. Multi-year expenditures total \$92,170 on a	Completed project cost	92,170
\$100,000 budget.	Completion date	10/01/2010
Enterprise Productivity Platform Upgrade & Licensing		
Enterprise wide licensing approach. A change from individually licensing applications.	FY 2010-11 Adopted Budget	209,270
	Dollars spent as of 12-31-10	211,149
<b>Comments:</b> This project is complete. The multi-year cost is \$631,568. The multi	Completed project cost	631,568
year budget was \$615,549.	Completion date	11/30/2010

#### **Information Services** (continued)

Information Services Renewal and Replacement Projects		
Information Comings years and and appleadment music states are \$100,000	FY 2010-11 Adopted Budget	555,769
Information Services renewal and replacement projects less than \$100,000.	Dollars spent as of 12-31-10	42,246
Comments: This is the aggregated expenditure for all projects less than	CIP estimated cost	Ongoing
\$100,000.	Completion date	Ongoing
Upgrade of Business Enterprise Software (PeopleSoft)		
This project provides the funding for the regular PeopleSoft upgrades for both	FY 2010-11 Adopted Budget	133,365
the Human Resources and Financial modules.	Dollars spent as of 12-31-10	-
<b>Comments:</b> This year's funding will be used for converting eportal to SharePoint and to upgrade the Human Resources module. The cost for the Human	CIP estimated cost	531,281
Resources portion may be less than budgeted.	Completion date	Ongoing
Net Appliance Alex File Server		
This is the normal renewal and replacement of the Net Appliance Alex File Server and is included on the department's renewal and replacement listing.	FY 2010-11 Adopted Budget	132,600
	Dollars spent as of 12-31-10	-
Comments: This project will be completed this fiscal year.	CIP estimated cost	276,131
	Completion date	06/30/2011

#### **Metropolitan Exposition Recreation Commission**

Expo - Food & Beverage Upgrades		
This project converts Meeting Room D-103 in Hall D at the Expo Center into a lounge.	FY 2010-11 Adopted Budget	339,200
	Dollars spent as of 12-31-10	139,862
Comments: Budget Amended - Resolution 10-18. West Delta Bar & Grill is open	CIP estimated cost	339,200
for business: expected completion for billing/expenses is Feb. 28, 2011.	Completion date	02/28/2011
OCC - Kitchen Remodel-Equipment & Tradework		
The purpose of this project is to increase the kitchen cooking capacity without	FY 2010-11 Adopted Budget	525,000
increasing the footprint of the kitchen.	Dollars spent as of 12-31-10	283,247
Comments: Completion expected by June 30, 2011.	CIP estimated cost	525,000
Comments. Completion expected by Julie 30, 2011.	Completion date	06/30/2011
OCC - Hand Dryers		
Adding 70-88 electric automatic Dyson Hand Dryers to all restrooms, replacing 90 percent of the paper hand towels currently being used in the restrooms at the	FY 2010-11 Adopted Budget	150,000
facility.	Dollars spent as of 12-31-10	-
Comments: Completion expected by June 20, 2011	CIP estimated cost	150,000
Comments: Completion expected by June 30, 2011.	Completion date	06/30/2011
OCC - Small Wares Purchase		
Smallwares to include tongs, platters, risers, bowls, serving utensils, platemate or	FY 2010-11 Adopted Budget	300,000
similar plate transport system.	Dollars spent as of 12-31-10	27,085
Comments: Purchasing is complete estimated cost based on open purchase	CIP estimated cost	160,000
orders. It is likely the remaining funds will be applied to a new or existing project.	Completion date	06/30/2011
OCC - Kitchen Remodel - Remodel		
Would increase the cooking capacity in the kitchen by re-configuring the layout.	FY 2010-11 Adopted Budget	100,000
Trough mercuse the cooking capacity in the kitchen by re-configuring the layout.	Dollars spent as of 12-31-10	-
Comments: Completion expected by June 30, 2011.	CIP estimated cost	100,000
Comments. Completion expected by Julie 30, 2011.	Completion date	06/30/2011

#### **Metropolitan Exposition Recreation Commission** (continued)

OCC - Leg Up Program Store Project		
Directly from the ARAMARK F&B Management Services contract to put a program together that builds capacity by learning a trade in the food and beverage industry.	FY 2010-11 Adopted Budget	150,000
	Dollars spent as of 12-31-10	4,987
Commenter Consolition are stad by large 20, 2011	CIP estimated cost	150,000
Comments: Completion expected by June 30, 2011.	Completion date	06/30/2011
OCC - Lighting Retrofit		
Replaces higher wattage light fixtures and ballasts with energy efficient fixtures	FY 2010-11 Adopted Budget	761,645
and ballasts that will save OCC ~\$75K-\$80K per year in electricity.	Dollars spent as of 12-31-10	23,784
Comments: Completion expected by April 20, 2011	CIP estimated cost	761,645
Comments: Completion expected by April 30, 2011.	Completion date	04/30/2011
OCC - Parking Management System and Equipment Replacement		
OCC parking control systems undate and locations add	FY 2010-11 Adopted Budget	130,000
OCC parking control systems update and locations add.	Dollars spent as of 12-31-10	-
	CIP estimated cost	130,000
Comments: Completion expected by June 30, 2011.	Completion date	06/30/2011
OCC - Removable Airwall Repair and Retrofit		
Repair all rollers, track mechanisms, bearings, foot closures and wall coverings	FY 2010-11 Adopted Budget	560,000
systems that include Exhibit Halls A and A1.	Dollars spent as of 12-31-10	114,493
Comments: Budget Amended: Resolution 10-27.	CIP estimated cost	560,000
Comments. Budget Amended. Resolution 10-27.	Completion date	06/30/2011
OCC - Signage Upgrade		
Replacement and upgrade of old technology currently in use in the OCC	FY 2010-11 Adopted Budget	150,000
Information Kiosk system.	Dollars spent as of 12-31-10	-
Comments: This project will be completed this fiscal year.	CIP estimated cost	150,000
	Completion date	06/30/2011

#### **Metropolitan Exposition Recreation Commission** (continued)

### FY 2010-11 Capital Projects status through Dec. 31, 2010

#### **OCC - Sizzler Block Plaza Construction Project**

Clearing the Sizzler block and converting to a plaza.	FY 2010-11 Adopted Budget	660,000
	Dollars spent as of 12-31-10	2,734
Comments: Completion expected by June 30, 2011.	CIP estimated cost	660,000
Comments. Completion expected by Julie 30, 2011.	Completion date	06/30/2011
OCC - VAV Controllers and CO2 Sensors on AHYs LEED		
This is phase II to upgrade the pneumatic controls for the A, B, C Meeting Room variable air volume (VAV) boxes and add CO2 sensors and motion detectors	FY 2010-11 Adopted Budget	105,000
requirement from LEED for Silver Certification.	Dollars spent as of 12-31-10	69,264
Commonto Commistion our estad by him 20, 2011	CIP estimated cost	105,000
Comments: Completion expected by June 30, 2011.	Completion date	06/30/2011
PCPA - Arlene Schnitzer Concert Hall Roof		
Major repair and renewal of Schnitzer roof.	FY 2010-11 Adopted Budget	100,000
	Dollars spent as of 12-31-10	97,884
Comments Completed Nevember 2010	Completed project cost	97,884
Comments: Completed November 2010.	Completion date	11/30/2010
PCPA - Food & Beverage Capital Investment		
Projects funded by capital funds as part of the new Aramark F&B Contract to be	FY 2010-11 Adopted Budget	325,000
Projects funded by capital funds as part of the new Aramark F&B Contract to be used for F&B improvements.		325,000
used for F&B improvements.	Adopted Budget  Dollars spent	325,000
	Adopted Budget  Dollars spent as of 12-31-10  CIP estimated	-

#### **Metropolitan Exposition Recreation Commission** (continued)

### FY 2010-11 Capital Projects status through Dec. 31, 2010

#### **PCPA - Hatfield Chiller Replacement**

Purchase and install a new chiller at the Hatfield Hall.	FY 2010-11 Adopted Budget	289,000
	Dollars spent as of 12-31-10	1,369
Comments: Completion expected by June 30, 2011.	CIP estimated cost	289,000
	Completion date	06/30/2012
PCPA - Keller Auditorium Boiler Replacement		
Purchase and install a new boiler at the Keller Auditorium.	FY 2010-11 Adopted Budget	100,000
	Dollars spent as of 12-31-10	800
Comments: Completion expected by June 30, 2011.	CIP estimated cost	100,000
	Completion date	06/30/2011

## Oregon Zoo

Perimeter USDA Fence		
This project is the regular replacement of the existing zoo perimeter containment fence.	FY 2010-11 Adopted Budget	57,305
	Dollars spent as of 12-31-10	19,062
<b>Comments:</b> Current year relacement portion of fence is complete.	CIP estimated cost	Ongoing
Comments. Current year relacement portion of refice is complete.	Completion date	Ongoing
Research 750 KW Generator		
Generator for Research Building.	FY 2010-11Adopted Budget	149,630
Generator for rescarch ballang.	Dollars spent as of 12-31-10	-
<b>Comments:</b> This project is carried forward to FY 2011-12. Waiting on results	Completed project cost	149,630
from Master Plan. Amount appears reasonable.	Completion date	Ongoing
Zoo Micros POS System		
Degular replacement of the Too's Migras point of sale system	FY 2010-11 Adopted Budget	173,600
Regular replacement of the zoo's Micros point-of-sale system.	Dollars spent as of 12-31-10	-
<b>Comments:</b> Full analysis is taking place, with plans to purchase equipment in	CIP estimated cost	183,600
late spring. The cost may be a bit less than anticipated.	Completion date	06/30/2011
Zoo Parking Lot Replacement		
Regular replacement of the parking let payement	FY 2010-11 Adopted Budget	20,400
Regular replacement of the parking lot pavement.	Dollars spent as of 12-31-10	-
<b>Comments:</b> The zoo expects to perform parking lot pavement repairs utilizing	CIP estimated cost	Ongoing
the full amount allotted for this fiscal year.	Completion date	Ongoing
Zoo Railroad Track Replacement		
Regular replacement of zoo railroad track.	FY 2010-11 Adopted Budget	45,707
negulal replacement of 200 fallioad track.	Dollars spent as of 12-31-10	28,365
Comments: The zoo plans to make additional repairs to the railroad track this	CIP estimated cost	Ongoing
fiscal year.	Completion Date	Ongoing

## Oregon Zoo (continued)

Zoo Renewal and Replacement Projects		
All 7 - a manual and male and a maintain the last them (\$100,000)	FY 2010-11 Adopted Budget	635,502
All Zoo renewal and replacement projects less than \$100,000.	Dollars spent as of 12-31-10	24,541
Comments: Most projects are expected to be completed. About \$100,000 in	CIP estimated cost	Ongoing
vehicles slated for purchases in January. Several projects totaling \$86,000 are carried forward in the FY 2011-12 base budget.	Completion date	Ongoing
Predators of the Serengeti		
Artwork donation for the exhibit.	FY 2010-11 Adopted Budget	-
Artwork donation for the exhibit.	Dollars spent as of 12-31-10	200,000
<b>Comments:</b> This item recognizes the donation of the artwork for the exhibit that	Completed project cost	200,000
was received in prior years but not booked.	Completion date	07/31/2010
Red Ape Reserve ("Orangutan" project)		
This project constructs a new indoor exhibit, new holding/shift rooms and	FY 2010-11 Adopted Budget	350,000
renovates existing outdoor exhibits for the zoo's orangutans.	Dollars spent as of 12-31-10	30,492
Comments: Substantial completion in July 2010, at a cost of \$3,603,953,	CIP Estimated Cost	3,603,953
including one last outstanding invoice for \$3,922 to be paid January 2011.	Completion Date	06/30/2011
Other Capital Projects less than \$100,000		
Decide to the control of the control	FY 2010-11 Adopted Budget	-
Predators moat, Stormwater, Railroad crossing arms.	Dollars spent as of 12-31-10	57,530
Comments: All projects budgeted in FY 2010-11 will be completed.	Completed project cost	Ongoing
	Completion date	Ongoing

## **Oregon Zoo Bond Projects**

## FY 2010-11 Capital Projects status through Dec. 31, 2010

### **Conservation Education Facility**

Dedicated space for programming in a new Conservation Discovery Zone will	FY 2010-11 Adopted Budget	100,000
increase both the quality and quantity of conservation education opportunities at the zoo.	Dollars spent as of 12-31-10	696
<b>Comments:</b> This preliminary budget amount was to develop facility programming to support design concepts. Given the scope of the master	CIP estimated cost	230,000
planning work and the skill-sets of the master planning team, this work will be performed under the master planning project.	Completion date	06/30/2012
Construction Bond Issuance		
Funding to issue bonds as necessary to meet current construction schedule.	FY 2010-11 Adopted Budget	120,000
runding to issue bonds as necessary to meet current construction schedule.	Dollars spent as of 12-31-10	34,777
Comments: No additional bond sales are planned this fiscal year.	CIP estimated cost	649,682
Comments. No additional bond sales are planned this fiscal year.	Completion date	Ongoing
Elephant Offsite Facility		
This project is to play and implement an offsite claphant facility	FY 2010-11 Adopted Budget	4,116,303
This project is to plan and implement an offsite elephant facility.	Dollars spent as of 12-31-10	21,858
<b>Comments:</b> Feasibility is nearing completion and the program expects to brief	CIP estimated cost	12,000,000
and obtain Council direction in February 2011.	Completion date	06/30/2013
Plan District - Land Use		
New grainet	FY 2010-11 Adopted Budget	992,455
New project.	Dollars spent as of 12-31-10	48,698
<b>Comments:</b> Strategic planning for this project is nearing completion and final	CIP estimated cost	1,931,105
cost estimates are forthcoming. The order of magnitude estimate for the project is \$900,000, much lower than the original estimated \$1.9 million.	Completion date	06/30/2012
Penguin Filtration System Replacement		
Install a modern filtration system that filters and recycles water for the 25,000-gallon penguin pool. The project goal is to reduce water usage by 80 percent, saving more than 7 million gallons of water per year.	FY 2010-11 Adopted Budget	1,689,608
	Dollars spent as of 12-31-10	74,823
Comments: In process and on schedule	CIP estimated cost	1,689,608
Comments: In-process and on schedule.	Completion date	06/30/2011

## Oregon Zoo Bond Projects (continued)

Water Main Replacement		
No.	FY 2010-11 Adopted Budget	254,398
New project	Dollars spent as of 12-31-10	27,434
	CIP estimated cost	300,000
Comments: In-process and on schedule.	Completion date	06/30/2011
Veterinary Medical Center and Quarantine		
The existing veterinary and quarantine facilities are deficient. Current clinical spaces are very small and cramped, have poor lighting and drainage, and lack controls for minimizing disease transmission.	FY 2010-11 Adopted Budget	6,697,812
	Dollars spent as of 12-31-10	1,615,047
<b>Comments:</b> Includes stormwater and misc. infrastructure budgets. In-process and on schedule.	CIP estimated cost	9,199,996
	Completion date	06/30/2012
Zoo Infrastructure and Animal Welfare Master Planning		
This project is to prepare the master planning and land-use plans for the overall bond projects, sustainability initiatives and infrastructure improvements.	FY 2010-11 Adopted Budget	1,091,670
	Dollars spent as of 12-31-10	296,387
Comments: In-process and on schedule.	CIP estimated cost	1,845,634
	Completion date	06/30/2012

#### **Parks and Environmental Services**

## FY 2010-11 Capital Projects status through Dec. 31, 2010

#### **Council/COO Building Space Remodel**

This remodel is expected to provide meeting space and office space for the Council and the Chief Operating Officer.	FY 2010-11 Adopted Budget	160,000
	Dollars spent as of 12-31-10	124,628
<b>Comments:</b> This project is very nearly complete. The total cost to date on this multi-year project is \$210K on a budget of \$242K. The expected additional cost	CIP estimated cost	242,983
multi year project is \$219K on a budget of \$243K. The expected additional cost for racks is about \$5K.	Completion date	06/30/2011
Carpet Replacement		
Expected carpet replacement during FY 2010-11.	FY 2010-11 Adopted Budget	141,161
Expected carpet replacement during 11 2010-11.	Dollars spent as of 12-31-10	-
<b>Comments:</b> All but \$69,000 of this project is delayed to FY 2011-12 to save	CIP estimated cost	395,707
appropriation for the additional costs of the parking structure repairs.	Completion date	06/30/2013
Property Services Renewal and Replacement Projects		
Detailed list upon request.	FY 2010-11 Adopted Budget	125,082
Detailed list upon request.	Dollars spent as of 12-31-10	1,165
Comments: Several projects completed, \$30K project carried forward and a	CIP estimated cost	Ongoing
\$25K project discovered to be a duplicate.	Completion date	Ongoing
M. James Gleason Boat Ramp - Phase III & IV		
Completion of Phase III improvements include upgrading the existing boat launch	FY 2010-11 Adopted Budget	55,000
facilities and improvements to efficiency and capacity of the boat ramp.	Dollars spent as of 12-31-10	15,802
Comments: This project is complete with a total multi year cost of \$1,583,958	Complete project cost	1,583,958
on a budget of \$1,599,500.	Completion date	06/30/2011
Parking Structure Waterproofing		
This project is to waterproof the parking structure. Failure to complete this	FY 2010-11 Adopted Budget	626,870
project could result in building structural damage.	Dollars spent as of 12-31-10	646,600
<b>Comments:</b> The budget for this project for FY 2010-11 is \$450,000, but the CIP was amended to this increased amount. Appropriation was provided by the	Complete project cost	1,179,663
center managing other projects rather than seeking more appropriation. Project is complete.	Completion Date	11/30/2010

#### **Parks and Environmental Services** (continued)

#### FY 2010-11 Capital Projects status through Dec. 31, 2010

PES Fleet Management		
This is the recap of the PES fleet projects funded by contributions from PES and the terminated Multnomah County Contract.	FY 2010-11 Adopted Budget	200,000
	Dollars spent as of 12-31-10	80,397
<b>Comments:</b> Ongoing. AssetWorks software still being implemented resulting in additional costs this fiscal year but less than the budgeted \$200,000.	CIP etimated cost	Ongoing
	Completion Date	Ongoing
Regional Parks Renewal and Replacement		
Detailed list upon request.	FY 2010-11 Adopted Budget	535,117
	Dollars spent as of 12-31-10	8,730
Comments: Several projects completed, one \$85K project carried forward and	CIP estimated cost	Ongoing
the remaining to be completed by 6/30/2011.	Completion Date	Ongoing
Improvements to Metro South truck entrance/exit		
The project scope involves adding landscaping and a new automatic gate to	FY 2010-11 Adopted Budget	110,000
reduce visibility into the site from the public road and new sidewalk.	Dollars spent as of 12-31-10	-
<b>Comments:</b> The scope of this project has been reduced. The project is expected to be completed by the end of this fiscal year.	CIP estimated cost	110,000
	Completion Date	6/30/2012
Metro Central Organics/Food Handling Area Improvements		
Project to improve food handling capabilities.	FY 2010-11 Adopted Budget	350,000
	Dollars spent as of 12-31-10	-
Comments: Delays in the new operator's site plans have made it necessary to	CIP estimated cost	350,000
move \$300,000 of this project to FY 2011-12.	Completion Date	06/30/2012
Metro Central Storm Water Improvements		
This project would improve the removal of solids from our storm water discharge to insure ability to continue permitting.	FY 2010-11 Adopted Budget	50,000
	Dollars spent as of 12-31-10	-
<b>Comments:</b> This project is subject to the outcome of other stormwater investigations. \$100,000 of the original budget is moved to FY 2011-12 and \$50,000 in additional funds are included.	CIP estimated cost	200,000
	Completion Date	06/30/2012

#### **Parks and Environmental Services** (continued)

#### FY 2010-11 Capital Projects status through Dec. 31, 2010

#### **Metro South - Natural Lighting Improvements**

This project will improve interior lighting through natural means.	FY 2010-11 Adopted Budget	50,000
	Dollars spent as of 12-31-10	44,708
<b>Comments:</b> Original project budget included \$75,000 in FY 2009-10 that was not used in time. Based upon the success of the completed portion of this project, it was extended and expanded by adding \$75,000 in FY 2011-12.	CIP estimated Cost	125,000
	Completion Date	6/30/2012
Metro South Transfer Station - Access Lane		
The City of Oregon City is planning a road re-alignment project that will limit site access for staff. This project will relocate some utilities and provide a by-pass lane around scale #4 at scalehouse C.	FY 2010-11 Adopted Budget	55,000
	Dollars spent as of 12-31-10	-
<b>Comments:</b> Due to additional requirements for bank stabilization/retaining wall,	CIP estimated cost	105,000
\$50,000 is added to this project in FY 2011-12.	Completion Date	06/30/2012
St Johns - Perimeter Dike Stabilization and Seepage Control		
The objective of this project is to stabilize sections of the St. Johns Landfill	FY 2010-11 Adopted Budget	1,666,783
perimeter dike to minimize contact of waste or leachate with surrounding surface water.	Dollars spent as of 12-31-10	-
<b>Comments:</b> Construction is complete. Replanting of stabilized dike scheduled for February 2011, after which final costs will be negotiated with U.S. Army Corps of Engineers. \$300,512 spent to date. This project has aspects that are ongoing.	CIP estimated cost	2,138,554
	Completion Date	Ongoing
St. Johns - Landfill Remediation		
St. Johns Landfill is on the DEQ confirmed release list and inventory, which identify sites in Oregon where release of hazardous substances into the environment has been confirmed, where further investigation is required and remediation may be needed.	FY 2010-11 Adopted Budget	1,000,000
	Dollars spent as of 12-31-10	-
Comments: Project is pending completion of St. Johns Landfill Remedial	CIP estimated cost	3,000,000
Investigation and Feasibility Study (RIFS).	Completion Date	11/01/2013
St. Johns - Re-establish Proper Drainage		
Construction of the multi-layer cover system over the buried waste at St. Johns Landfill during 1991-1996 included contouring the landfill surface for effective drainage of rainwater. This feature protects the integrity of the cover.	FY 2010-11 Adopted Budget	5,000
	Dollars spent as of 12-31-10	-
<b>Comments:</b> Drainage will be assessed when this year's aerial photo is taken and reviewed.	CIP estimated cost	878,365
	Completion Date	Ongoing

#### **Parks and Environmental Services** (continued)

FY 2010-11 Capital Projects status through Dec. 31, 2010

Metro Central - Scalehouse "C" Scale Replacement		
This project replaces the scale at Metro Central's scalehouse C.	FY 2010-11 Adopted Budget	130,000
	Dollars spent as of 12-31-10	-
Comments: In manufacturing; expect to complete on time and on budget.	CIP estimated cost	130,000
	Completion Date	06/30/2011
Metro Central HHW - Roof Replacement		
This project replaces the roof at Motro Control HHW facility	FY 2010-11 Adopted Budget	150,000
This project replaces the roof at Metro Central HHW facility.	Dollars spent as of 12-31-10	-
<b>Comments:</b> The scope of this project expanded to include evaluation of green roof options; funding changed to \$75,000 this year with the remainder plus	CIP estimated cost	185,000
\$110,000 moved to FY 2011-12.	Completion Date	06/30/2012
Metro South - Compactor Replacement		
The two compactors at Metro South Transfer Station were installed in late 1998 and early 1999. Metro staff estimates that they will be at the end of their useful life in 2008. This project replaces these units.	FY 2010-11 Adopted Budget	300,000
	Dollars spent as of 12-31-10	58,242
Comments: This project was completed under budget in November 2010.	Complete project cost	229,439
	Completion Date	11/30/2010
Metro South- Replace Ventilation System Components		
Major components of the ventilation system for the commercial building at Metro South are scheduled for replacement.	FY 2010-11 Adopted Budget	130,000
	Dollars spent as of 12-31-10	91,191
<b>Comments:</b> Completed in December 2010. Full project cost of \$105,533 includes \$10,000 engineering cost.	Complete project cost	105,533
	Completion	12/31/2010

#### SW Renewal and Replacement Account, Non CIP

This action is for renewal and replacement projects that are less than \$100,000.

Comments: Expenditures in this category include an education vehicle, repairs to Bay 1 at Metro South and a forklift purchase.

FY 2010-11 Adopted Budget	100,000
Dollars spent as of 12-31-10	42,262
CIP estimated cost	Ongoing
Completion Date	Ongoing

12/31/2010

Date

#### **Research Center**

#### FY 2010-11 Capital Projects status through Dec. 31, 2010

#### **Regional Land Information System (RLIS)**

Regular replacement of components of the Regional Land Information System (RLIS) is the heart of the planning and mapping services provided by Metro.	FY 2010-11 Adopted Budget	32,000
	Dollars spent as of 12-31-10	-
<b>Comments:</b> Regular replacement needs usually come in the second half of the year.	CIP estimated cost	Ongoing
	Completion Date	Ongoing
Transportation Modeling Services Cluster Upgrade		
The expenditures represent the renewal and replacement needs for the system.	FY 2010-11 Adopted Budget	25,000
	Dollars spent as of 12-31-10	-
<b>Comments:</b> Regular replacement needs usually come in the second half of the year.	CIP estimated cost	Ongoing
	Completion Date	Ongoing

#### **Sustainability Center**

#### FY 2010-11 Capital Projects status through Dec. 31, 2010

#### **Graham Oaks Nature Park**

The purpose of the Graham Oaks Nature Park Development (previously called the Wilsonville Tract area) is to provide a model of restoration ecology in balance with human activities and interests and to be a model for public education and environmental stewardship.	FY 2010-11 Adopted Budget	750,000
	Dollars spent as of 12-31-10	775,010
<b>Comments:</b> All but \$100K of this project is complete. The project is tracking on the expected multi-year budget.	Completed project cost	3,677,007
	Completion Date	06/30/2011
Natural Areas Acquisition		
Voters approved a \$224.7 million General Obligation Bond Measure to acquire natural areas for the purpose of water quality and habitat protection.	FY 2010-11 Adopted Budget	31,513,590
	Dollars spent as of 12-31-10	3,800,000
Comments: An additional \$12,600,000 is expected to be expended this year.	CIP estimated cost	156,821,344
	Completion Date	06/30/2016





# Metro Development Center Update

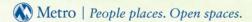
February 15, 2011











## **Development Center Programs/Funds**



1. Transit Oriented Development (MTIP \$)
Investments in private and public development projects throughout the region's centers and corridors



**2. Technical Assistance** (Metro \$) Support to local jurisdictions to help achieve aspirations in centers and corridors

## **Transit Oriented Development Program**

(MTIP Funded)



- **1. TOD & Centers Project Investments**Direct investments in private and public development projects
- 2. Metro-owned development sites

  Metro owns/co-owns sites in Gresham,

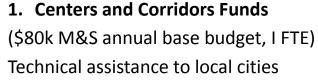
  Beaverton, Hillsboro and Milwaukie
  - **3. Urban Living Infrastructure**Grants support building improvements for urban amenities



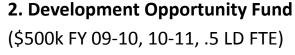
#### **Technical Assistance**

(General Fund)











- -Assess development feasibility, policies and incentives, and address barriers
  -Grants for innovative green features in
- -Grants for innovative green features in urban-style development projects

## Development Opportunity Fund Overview

- Development feasibility work
- Downtown Revitalization efforts
- Walkability Audits
- Green Innovation projects

## **Development Opportunity Studies**



Studies Completed: Tigard, Gresham, and Oregon City



Studies In Progress: Beaverton Central, Clinton Station Area

## **Downtown Oregon City**

10<sup>th</sup> & Main



2 story commercial marginal returns

12<sup>th</sup> & Main



6 story mixed use \$2.5m gap

## **Development Opportunity Studies**



Lessons Learned:

- Financial Gaps Diagnosed
- Code Barriers Identified
- Tools and Incentives Identified
- Recommended Local Actions



## **Development Opportunity Studies**

## **Next Steps:**

- Developer Roundtables to gauge market interest
- Revitalization efforts and adaptive re-use projects to set the stage for new construction and investment

## **Downtown Revitalization**



Michele Reeves Downtown Outreach Program: Tigard Oregon City, Hillsboro, Gresham (anticipated)



**Façade Improvement:**Pilot storefront improvement program in Milwaukie

## **Walkability Audits**





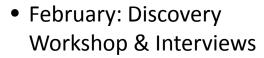


June 2010: Audits of Hillsboro, Beaverton and Portland

## **Walkability Follow-Up**



City of Hillsboro





April: Street Redesign Concept Planning

## Walkability Audits: Lessons Learned

- Broad and diverse stakeholders builds support for improvements
- Political leadership to advance projects
- Still overcoming traditional engineering methodologies that emphasize capacity
- Strong demand for program (potential cities for next year include Forest Grove, Tigard, and Gateway)

## **Green Innovation Grants**



#### Goals:

- Improve ecological function
- Enhance built environment and placemaking
- On-the-ground demonstrations



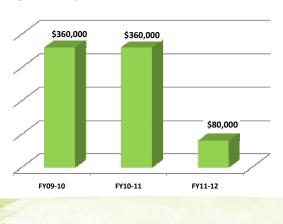


## **Green Innovation: Lessons Learned**

- Down economy = few development projects moving forward
- Intended green features frequently "value engineered" out due to budget shortfalls
- Incentives will help ensure that innovative approaches don't get left on chopping block
- Need to continue to test and demonstrate innovative practices

## **Development Center Resources**

Funding available to support technical assistance and project implementation in local communities



## **Overall Lessons Learned**

- Flexible funds enabled responsiveness to unique opportunities
- Multi-year budget cycle aided in partner collaboration and project planning
- Continued need identified by local partners
- \$\$ talks!



