

**Meeting:** Natural Areas Program Performance Oversight Committee

**Date:** April 27, 2011

**Time:** 10 a.m. to 1 p.m.

**Location:** Metro Regional Center, Room 401

#### 10:00 **WELCOME AND INTRODUCTIONS**

Linda Craig

#### 10:15 **PROGRAM UPDATES**

Kathleen Brennan-Hunter

Conclusions, questions for follow-up and recommendations

#### 11:00 **SUBCOMMITTEE REPORTS**

Subcommittees

#### Staffing and program overhead

Conclusions, questions for follow-up and recommendations

#### Stabilization overview

Conclusions, questions for follow-up and recommendations

#### Use of unusual circumstances clause

Conclusions, questions for follow-up and recommendations

#### **Bond sale sequence**

Conclusions, questions for follow-up and recommendations

#### 11:45 **BREAK** (lunch)

#### Noon **SUBCOMMITTEE REPORTS (cont'd)**

Subcommittee

#### **Performance measures**

• **Staff presentation** – Kathleen Brennan-Hunter *Conclusions, questions for follow-up and recommendations* 

#### 12:45 **COMMITTEE REPORT - NEXT STEPS**

Linda Craig

#### 1:00 Adjourn

Lunch will be provided.

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#### **Natural Areas Program Performance Oversight Committee**

April 27, 2011

**Committee members in attendance**: Drake Butsch, Sindy Maher, Rick Mishaga, Sean Narancich, Andrew Nordby, Norman Penner, David Pollock, Kendra Smith, Cam Turner

**Committee members excused:** Dean Alterman, Michelle Cairo, Bridget Cooke, Linda Craig (chair), Christine Dupres, John Esler, Dave Evans, Kay Hutchinson, Walt McMonies, Autumn Rudisel, Dietra Stivahtis, Steve Yarosh

**Metro:** Councilor Kathryn Harrington, Kathleen Brennan-Hunter, Jim Desmond, Kate Holleran, Ryan Jones, Brian Kennedy, Heather Kent, Jeff Merrill, Hope Whitney

Guests: Metro Auditor Suzanne Flynn, Auditors Michael Anderson and Brian Evans

#### Welcome and introductions

Acting chair David Pollock welcomed members and thanked them for coming.

#### **Program updates**

**Regional acquisition**. Kathleen Brennan-Hunter announced that since the last meeting there have been four trail easements acquired in the Columbia Slough target area along the Marine Drive Trail, including a donation by Staples Inc. of a trail easement across their property. There was also a natural area acquisition in the Columbia Slough target area in the Wilkes neighborhood. Thirty acres were acquired in the East Buttes target area adjacent to the 70-acre Scouter Mountain property, an important acquisition which is expected to be finalized within next few weeks. Other recent acquisitions include a small parcel in the Johnson Creek Watershed target area, closing a gap important for salmon and native fish species, and a 37-acre parcel in the Rock Creek Headwaters target area west of Skyline Boulevard.

**Capital grants**. The Capital Grants Review Committee recently met to evaluate current applications. Oversight Committee members Steve Yarosh and Christine Dupres are also members of the review committee. The committee will make their funding recommendations to the Metro Council in May. Staff and grant committee members will present a progress report at an upcoming Oversight Committee meeting.

**Local share**. Forty-eight percent of local share funds have been spent to date. The City of Portland has made several large acquisitions recently and several smaller jurisdictions are making steady progress.

**Intertwine Alliance**. The Intertwine Alliance Business Plan was included in the pre-meeting information packet emailed to members last week. Jim Desmond invited everyone to this evening's Intertwine event at Keen Footwear headquarters. The keynote speaker is parks expert David Fisher. Jim said that Mr. Fisher will be in Portland all week meeting with park providers and other partners to discuss The Intertwine and regional funding options.

**It's Our Nature communications initiative**. Kathleen announced that 15 farmers' market events have been scheduled and that based on Committee feedback at the last meeting staff have scaled back on some of the giveaways such as t-shirts. Advertising will begin in early June.

**Natural Areas Information System**. A competitive bidding process was held and Sitka Technology Group has been chosen to build the new system, which will incorporate multiple current databases, performance measures and program management reports. The budget is estimated at \$300,000 for phase I of the project, which will focus on core business needs.

**Financial update**. Brian Kennedy reviewed the financial statement. He noted progress in land acquisitions and local share payments to jurisdictions and said that several expected acquisitions prior to the end of the fiscal year will lower the administration-to-expenditure percentage. He also briefly discussed the fund balance and interest earnings.

#### **Upcoming audit**

Metro Auditor Suzanne Flynn announced that her staff is beginning a review of management of natural areas purchased with bond funds and whether the Natural Areas Program is meeting the requirements of the bond by appropriately maintaining those areas. Auditor Flynn said she hoped to offer assistance in how to categorize land and plan for future costs, but acknowledged that her team hasn't fully determined the extent of the report. She expects it to be published in January 2012.

#### **Subcommittee reports**

#### **Staffing and program overhead** (Drake Butsch, Michelle Cairo)

Drake briefly reviewed the information he reported at the last meeting. He and Michelle met with Kathleen and Brian about staffing issues and determined many of the cost allocation parameters are established by the federal government and allocations are reviewed and audited to ensure they are appropriate. Brian added that direct admin costs are reviewed on a yearly basis during Metro's budget process to ensure the allocations are still correct. **Next steps:** Drake suggested Committee members accept the subcommittee's report once it is written.

#### **Stabilization overview** (*Kendra Smith, Rick Mishaga*)

Kendra distributed a memo (attached) that outlined the subcommittee's recommendations, which were discussed at the last meeting. Stabilization scientist Kate Holleran and natural resource technicians Jeff Merrill and Ryan Jones answered members' questions pertaining to stabilization timelines. Kathleen said that if a recommendation is made to change the stabilization timeframe (driven by site conditions instead of a time limit) then staff would ask the Metro attorney to update the stabilization guidelines found in the 1995 work plan. **Next steps:** Kathleen asked the Committee if staff should develop a new stabilization plan and present back to the Committee, or if the subcommittee's recommendations should be refined. It was decided that the recommendations would be reviewed in more detail at a subsequent meeting but that Kathleen should start drafting updated guidelines.

#### **Use of unusual circumstances clause** (Cam Turner, Autumn Rudisel, Dean Alterman)

Cam explained the need for the unusual circumstances clause and said there have been about a dozen circumstances when staff had to request approval from the Metro Council. The subcommittee reviewed the exceptions, and did not find anything of concern. Cam noted that one question the subcommittee had is if the Metro Council felt inundated by staff requests for approval. Councilor Harrington answered that staff concisely describe the particular circumstances for consideration and their requests for approval are always timely and appropriate. Cam said that Dean was in the process of writing a report; the Committee can decide to accept recommendations once the report is complete. **Next steps:** Subcommittee will email its report to the full Committee prior to the next meeting.

#### **Bond sale sequence** (Autumn Rudisel)

Kathleen reported that Autumn and Brian have had several conversations on this topic, but suggested rescheduling the report for the June meeting so Autumn could be in attendance.

#### Performance measures (David Pollock, Linda Craig)

Kathleen reviewed the history of program performance measurement. She said that staff already reported acreage and dollar figures, but the Metro Auditor and the Oversight Committee suggested creating specific performance measures and capturing and reporting results. Kathleen discussed performance measurement for regional and trails acquisitions, as well as for capital grant awards – both pre-award and post-project completion. Discussion was held about local share projects and what standards the jurisdictions are held to. Kathleen noted that David Pollock had suggested doing a field review of a number of completed local share projects; the Committee agreed. **Next steps:** Kathleen will work with Heather Kent and Mary Rose Navarro to determine a plan for reviewing a number of completed local share projects. David noted that implementation of the performance measures was a good example of how staff listens to Oversight Committee suggestions and implements change.

#### Committee report – next steps

Nancy Jerrick, who wrote the last two Committee reports, will attend the June meeting. Kathleen suggested that Nancy also assist in writing the subcommittee reports and asked Heather Kent to connect Nancy with members of the subcommittees.

#### Other

David asked members for suggestions on how the meetings could be improved. What could be done differently? Should additional or different information be provided prior to the meeting? Should the actual meeting be structured differently? No one had any comments, but David asked that suggestions be emailed to chair Linda Craig.

Norm Penner announced that Friends of Tualatin River Wildlife Refuge was awarded a grant to sponsor a bird festival at the refuge May 12-15. He invited members to attend, and distributed event flyers.

#### **Next meeting**

The next meeting will be in June. As usual, staff will send a poll for members to determine their availability.

#### **Adjournment**

The meeting adjourned at 12:15 p.m.

Minutes recorded by Marybeth Haliski.

#### 2006 Natural Areas Bond Fund

Summary of Resources, Requirements and Changes in Fund Balance (Unaudited)

	FY07	FY08	FY09	FY10		Γhrough /31/2010	Program Total
Beginning Fund Balance	Amount 0	Amount 122,299,840	Amount 93,979,814	Amount 77,117,027	FTE	Amount 56,800,428	Amount 0
Resources							
Bond Proceeds	130,678,369	0	0	0		0	130,678,369
Interest Earnings	1,301,230	5,600,503	2,538,906	940,859		177,472	10,558,970
Other Resources	10,000	27,380	5,322,056	385,730		399,004	6,144,170
Subtotal Resources	131,989,599	5,627,883	7,860,962	1,326,589		576,476	147,381,509
Requirements							
Land Acquisition							
Staff Costs	117,956	206,692	425,072	465,329	6.3	386,123	1,601,172
Materials & Services	6,786	2,599	334,980	328,153		7,835	680,354
Land Costs	7,596,372	25,224,753	14,517,160	10,274,472		3,083,518	60,696,275
Due Diligence							
Staff Costs	0	412,029	492,589	455,774	5.0	316,566	1,676,957
Materials & Services	96,539	199,756	183,474	299,244		261,471	1,040,485
Stabilization		,	100,111				1,010,100
Staff Costs	19,578	116,534	190.606	290,234	4.7	283,231	900,183
Materials & Services	294	177,441	345,330	284,874		455,513	1,263,453
Local Share	201	,	0 10,000	201,071		100,010	1,200,100
Staff Costs	0	36,269	43,872	47.458	0.5	37,217	164,817
Materials & Services	0	25	188	3,500	0.0	0,217	3,712
Payments to Jurisdictions	400,000	4,798,366	4,316,165	5,399,109		4,913,141	19,826,781
Capital Grants	400,000	4,700,000	4,010,100	0,000,100		4,010,141	10,020,701
Staff Costs	0	63,831	89,352	125,466	0.8	68,289	346,938
Materials & Services	0	1,400	1,363	811	0.0	62,709	66,282
Grant Payments	0	0	49,750	534,899		1,211,418	1,796,066
Capital Construction	0	U	49,730	334,099		1,211,410	1,790,000
Staff Costs	0	84,071	113,921	115,064	0.9	76,153	389,209
Capital	455,072	1,513,347	2,503,147	1,841,075	0.9	798,684	7,111,325
Administration	455,072	1,515,547	2,503,147	1,041,075		790,004	7,111,323
	205 000	0	0	0		0	205 000
Bond Issuance Costs Refinement	295,889	U	U	U		U	295,889
Staff Costs	1,477	5,426	0	0		0	6,903
Materials & Services	382,030	85,882	0	0		0	467,912
Direct Admin Costs	302,030	03,002	U	U		U	407,912
Staff Costs	230,815	527,644	490.722	750,704	3.7	635,517	2,635,401
	25,980	152,422	/		3.7	•	
Materials & Services Indirect Admin Costs*	60,971	339,422	51,490 574,569	56,082 370,939		121,671 353,648	407,645 1,699,549
						333,040	_
Other Requirements	0 690 750	22 047 000	24 722 749	21 642 199		12 072 704	102 077 200
Subtotal Requirements	9,689,759	33,947,909	24,723,748	21,643,188		13,072,704	103,077,309
Ending Fund Balance	122,299,840	93,979,814	77,117,027	56,800,428		44,304,199	44,304,199
	FY07	FY08	FY09	FY10		FY11 YTD	Total
Administration as % of Total							
Expenditures	10.29%	3.27%	4.52%	5.44%		8.50%	5.35%

<sup>\*</sup> Indirect Administrative Expenses are those charged through internal allocation, and include services such as Human Resources, risk management, payroll, building rents, etc.

Note: Due Diligence staff costs have been removed from "Indirect Admin Costs" and the FTE for these positions is shown as a direct expense.

#### Natural Areas Program (21.85 FTE)

#### **Land Acquisition** (6.25 FTE)

Albo, Tommy – GIS Coordinator
Anderson, Leif – Real Estate Negotiator
Edwardson, Barbara – Real Estate Negotiator
Paulus, Fritz – Real Estate Negotiator
Spurlock, Robert – Trails Planner
Wilton, Hillary – Real Estate Negotiator

#### **Due Diligence** (5.0 FTE)

Hrenko, Lisa – Legal Secretary Kirchem, Kaylene – Paralegal McCarron, Ashley – Assistant Attorney Starin, Karen – Paralegal Whitney, Hope – Assistant Attorney

#### Stabilization (4.7 FTE)

Hixson, Ryan – Property Management Technician Holleran, Kate – Natural Resource Scientist Jones, Ryan – Natural Resource Technician Merrill, Jeffrey – Natural Resource Technician Moeller, Dan – Natural Areas Land Manager Soll, Jonathan – Science and Stewardship Manager Wulf, Laurie – Property Management Specialist

#### Local Share (.5 FTE)

Navarro, Mary Rose – Grants Program Coordinator

#### **Capital Grants (.8 FTE)**

Kent, Heather – Nature in Neighborhoods Program Supervisor Navarro, Mary Rose – Grants Program Coordinator

#### **Capital Construction (.9 FTE)**

Cassin, Mary Anne – Parks Planning Manager Wojtanik, Rod – Senior Regional Planner

#### **Administration** (3.7 FTE)

Belding, Carrie – Natural Areas Program Assistant
Bergstrom, Melissa – Assistant Finance Analyst
Brennan-Hunter, Kathleen – Natural Areas Program Director
Kennedy, Brian – Finance Manager
Desmond, Jim – Sustainability Center Director
Haliski, Marybeth – Administrative Services Coordinator
Oppenheimer Odom, Laura – Natural Areas Communications Coordinator

# 2006 Natural Areas Program Trail Acquisitions

Totals: 8,385 8.35   S277,487	File #	Seller	Date	Linear Feet		Purchase Price (regional share contribution only)	Ownership Type	City	County	Council District	Regional Trail	Ownership/ Mgmt. by
Columbia Slough   28.013   The Archaeological Conservancy   7/26/2010   264   0.12   5649   Trail Easement   Portland   Multromah   1   Marine Drive Trail   Portland   20.014   Detect et al.   3/18/2011   239   0.14   59.105   Trail Easement   Portland   Multromah   5   Columbia Slough Trail   Portland   20.014   2	Cazader	o Trail										
28.013   The Archaeological Conservancy   7/26/2010   264   0.12   56.04   Trail Easement   Portland   Multinomah   1   Marine Drive Trail   Portland   28.014   Portland   Portland   Multinomah   5   Columbia Stough Trail   Portland   Portland   Portland   Multinomah   5   Columbia Stough Trail   Portland			Totals:	0	0	\$0						
28.013   The Archaeological Conservancy   7/26/2010   264   0.12   56.04   Trail Easement   Portland   Multinomah   1   Marine Drive Trail   Portland   28.014   Portland   Portland   Multinomah   5   Columbia Stough Trail   Portland   Portland   Portland   Multinomah   5   Columbia Stough Trail   Portland	Columbi	ia Slouah										
Registration		_	7/26/2010	264	0.12	\$6.19	Trail Easamont	Dortland	Multnomah	1	Marino Drivo Trail	Portland
28.015   9910 Vancouver Properties, LLC   11/8/2010   535   0.25   \$11.455   Trail Essement   Fortland   Multromah   5   Columbia Stough Trail   Portland   28.018   Zakharyuk   7/2/2010   175   0.17   \$8.000   Trail Essement   Gresham   Multromah   1   Martie Prive Trail   Gresham   28.018   Durks Moorage, LLC   7/2/2010   175   0.17   \$8.000   Trail Essement   Gresham   Multromah   1   Martie Prive Trail   Gresham   28.019   Dominiquez   7/2/2010   1.750   1.21   \$90   Trail Essement   Gresham   Multromah   1   Martie Prive Trail   Gresham   28.020   City of Portland   E.O.   1.72   1.21   \$90   Trail Essement   Fortland   Multromah   5   Columbia Stough Trail   Portland   28.021   Coregon Dept of Grecotions   11/4/2010   7.25   0.50   \$3.16.16   Trail Essement   Portland   Multromah   5   Columbia Stough Trail   Portland   28.022   Riverside Golf & Country Club   12/3/2010   1.800   1.33   \$74.162   Trail Essement   Portland   Multromah   5   Columbia Stough Trail   Portland   28.023   Riverside Golf & Country Club   12/3/2010   1.800   1.33   \$74.162   Trail Essement   Fortland   Multromah   5   Columbia Stough Trail   Portland   28.023   Salpes Corp.   3/3/2011   490   0.79   \$2.53.60   Trail Essement   Fortland   Multromah   5   Columbia Stough Trail   Portland   28.032   Mult. Co. Drainage District   1/6/2011   1.023   0.33   \$90   Trail Essement   Fortland   Multromah   5   Columbia Stough Trail   Portland   28.045   infaith Development, LLC   1/4/2011   3.55   1.93   \$90,000   Fee Simple Tritle   Portland   Multromah   5   Columbia Stough Trail   Portland   28.045   infaith Development, LLC   1/4/2011   3.55   1.93   \$90,000   Fee Simple Tritle   Portland   Multromah   1   Columbia Stough Trail   Portland   River   Trail Essement   Tr												
Rabia											U	
Ball 8											<u> </u>	
28.019   Dominguez   7/2/2010   340   0.32   \$12,675   Trail Escencet   Gresham   Multromath   1   Marine Drive Trail   Gresham   28.021   Oregon Dept. of Corrections   1/2/4/2010   7.25   0.50   \$31,616   Trail Escencet   Portland   Multromath   5   Columbia Slough Trail   Portland   28.021   Oregon Dept. of Corrections   1/2/4/2010   725   0.50   \$31,616   Trail Escencet   Portland   Multromath   5   Columbia Slough Trail   Portland   28.022   Stressfeed 6off & Country Club   1/2/2/2010   1.800   1.33   \$74,162   Trail Escencet   Portland   Multromath   5   Columbia Slough Trail   Portland   28.023   Staples Corp   3/31/2011   440   0.52   50   Trail Escencet   Gresham   Multromath   1   Marine Drive Trail   Oresham   Portland   Multromath   1   Marine Drive Trail   Gresham   Multromath   1   Marine Drive Trail   Gresham   Portland   Multromath   1   Marine Drive Trail   Gresham   Multromath   1   Marine Drive Trail   Oresham   Portland   28.032   Maslo Commercial, LLC   3/23/2011   490   0.79   \$25,360   Trail Escencet   Portland   Multromath   1   Marine Drive Trail   Portland   28.045   Infaith Development, LLC   1/14/2011   355   1.93   \$90,000   Fee Simple Tule   Portland   Multromath   1   Marine Drive Trail   Portland   Por												
28020		8 ,	, ,									
28021   Oregon Dept. of Corrections   11/24/2010   725   0.50   \$31,616   Trail Easement   Portland   Multnomah   5   Columbia Slough Trail   Portland   28022   Riverside Golf & Contuny Club   12/3/2010   1800   1.33   \$74,162   Trail Easement   Portland   Multnomah   5   Columbia Slough Trail   Portland   28023   Staples Corp.   3/31/2011   440   0.52   \$0   Trail Easement   Portland   Multnomah   1   Marine Drive Trail   Oreshan   Greshan   Multnomah   1   Marine Drive Trail   Portland   1800   1.30   1.00   1.		C										
28.022   Riverside Golf & Country Club   12/3/2010   1,800   133   \$74,162   Trail Easement   Portland   Multnomah   5   Columbia Slough Trail   Portland   28.025   Staples Corp.   3/31/2011   1,023   0.83   \$0   Trail Easement   Portland   Multnomah   5   Columbia Slough Trail   Portland   28.025   Mult. Co. Drainage District   1/6/2011   1,023   0.83   \$0   Trail Easement   Portland   Multnomah   5   Columbia Slough Trail   Portland   Research   Portland   Multnomah   5   Columbia Slough Trail   Portland   Research   Portland   Multnomah   1   Marine Drive Trail   Portland   Portland   Research   Portland   Multnomah   1   Marine Drive Trail   Portland   Research   Resear				•							<u> </u>	
Region   R										5	· ·	
Region   Mult Co. Drainage District   1/6/2011   1,023   0.33   \$0   Trail Easement   Portland   Multnomah   5   Columbia Slough Trail   Portland   28.032   Masio Commercial, LLC   3/23/2011   490   0.79   \$25,360   Trail Easement   Portland   Multnomah   1   Marine Drive Trail   Portland   28.045   Infaith Development, LLC   1/14/2011   355   1.93   \$90,000   Fee Simple Title   Portland   Multnomah   1   Columbia Slough Trail   25% Metro, 75% Pte   Portland   Multnomah   1   Columbia Slough Trail   25% Metro, 75% Pte   Portland   Multnomah   1   Columbia Slough Trail   25% Metro, 75% Pte   Portland   Multnomah   1   Columbia Slough Trail   25% Metro, 75% Pte   Portland   Multnomah   1   Columbia Slough Trail   25% Metro, 75% Pte   Portland   Multnomah   1   Columbia Slough Trail   25% Metro, 75% Pte   Portland   Multnomah   2   Columbia Slough Trail   25% Metro, 75% Pte   Portland   Multnomah   2   Columbia Slough Trail   25% Metro, 75% Pte   Portland   Multnomah   3   Fanno Creek Greenway Trail   Metro   Tigard Industrial, LLC   4/9/2010   750   2.23   \$32,300   Trail & Grinwy Easement   Tigard   Washington   3   Fanno Creek Greenway Trail   Metro   Multnomah   5   Multnomah   5   Fanno Creek Greenway Trail   Metro   Fortland   Multnomah   5   Fanno Creek Greenway Trail   Metro   Fortland   Fortland   Multnomah   5   Fortland   Multnomah   6   Springwater Corridor Trail   Metro   Fortland   F	28.023			•	0.52		Trail Easement	Gresham	Multnomah	1		Gresham
28.045   Infaith Development, LLC   1/14/2011   355   1.93   \$90,000   Fee Simple Title   Portland   Multnomah   1   Columbia Slough Trail   25% Metro, 75% Ptrofessor   Totals:   8,385   8.35   \$277,487	28.026	Mult. Co. Drainage District		1,023		\$0	Trail Easement	Portland	Multnomah	5	Columbia Slough Trail	Portland
Totals: 8,385 8.35   \$277,487	28.032	Maslo Commercial, LLC	3/23/2011	490	0.79	\$25,360	Trail Easement	Portland	Multnomah	1	Marine Drive Trail	Portland
Fanno Creek Linkages	28.045	Infaith Development, LLC	1/14/2011	355	1.93	\$90,000	Fee Simple Title	Portland	Multnomah	1	Columbia Slough Trail	25% Metro, 75% Ptlo
16.064   Elliott   4/21/2010   115   1.07   \$20,000   Trail & Grnwy Easement   Tigard   Washington   3   Fanno Creek Greenway Trail   Metro			Totals:	8,385	8.35	\$277,487	<u> </u>					
16.066   Tigard Industrial, LLC	Fanno C	reek Linkages										
16.066   Tigard Industrial, LLC	16.064	Flliott	4/21/2010	115	1.07	\$20,000	Trail & Grnwy Fasement	Tigard	Washington	3	Fanno Creek Greenway Trail	Metro
Totals: 865 3.30						,	, , , , , , , , , , , , , , , , , , ,					
Totals:   Tota	10.000	rigara maastriai, 220	, ,				Tran & driwy Eusement	1 igui u	Washington		Tunno Greek Greenway Tran	Fietro
Totals:   0   0   \$0   \$0   \$0   \$0   \$0   \$0	Greshan	n/Fairview Trail				, , , , , , , , , , , , , , , , , , ,						
Springwater Corridor   24.007   Oregon Pacific Railroad (OPRR)   9/21/2010   3,210   0.75   \$617,950   Quitclaim Deed   Portland   Multnomah   6   Springwater Corridor Trail   Metro   Totals:   3,210   0.75   \$617,950	di csitati	ny i an view i ran	Totals:	0	0	\$0						
24.007   Oregon Pacific Railroad (OPRR)   9/21/2010   3,210   0.75   \$617,950   Quitclaim Deed   Portland   Multnomah   6   Springwater Corridor Trail   Metro	Springu	gater Corridor										
Totals: 3,210 0.75 \$617,950  Tualatin River Greenway  Totals: 0 0 \$ \$0 \$ \$0  Westside Trail  Totals: 0 0 \$ \$0 \$ \$0  Willamette River Greenway  1.002 6710, LLC 8/23/2010 1,900 6.34 \$396,667 Fee Simple Title Portland Multnomah 5 N. Ptld Willamette Grnwy Trail 33% Metro, 67% Pt			0 /21 /2010	2 210	0.75	¢(17.050	Ovitalaina Dand	Dowland.	Multo and 1	(	Conjugações Comida a Tro-1	M - +
Tualatin River Greenway           Westside Trail         Totals:         0         0         \$0           Willamette River Greenway         4         \$396,667         Fee Simple Title         Portland         Multnomah         5         N. Ptld Willamette Grnwy Trail         33% Metro, 67% Pt	24.007	Oregon Pacific Railroad (OPKR)					Quitciaim Deed	Portiand	Multnoman	б	Springwater Corridor Trail	Metro
Totals: 0 0 0 \$0   Westside Trail   Totals: 0 0 0 \$0   Totals: 0 0 0 0 0 0 0 0   Totals: 0 0 0 0 0 0 0 0 0   Totals: 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			Totals.	3,210	0.73	\$017,930						
Westside Trail           Totals:         0         0         \$0           Willamette River Greenway         1.002         6710, LLC         8/23/2010         1,900         6.34         \$396,667         Fee Simple Title         Portland         Multnomah         5         N. Ptld Willamette Grnwy Trail         33% Metro, 67% Pt	Tualatii	n River Greenway				**						
Willamette River Greenway           1.002         6710, LLC         8/23/2010         1,900         6.34         \$396,667         Fee Simple Title         Portland         Multnomah         5         N. Ptld Willamette Grnwy Trail         33% Metro, 67% Pt			Totals:	0	0	\$0						
Willamette River Greenway           1.002         6710, LLC         8/23/2010         1,900         6.34         \$396,667         Fee Simple Title         Portland         Multnomah         5         N. Ptld Willamette Grnwy Trail         33% Metro, 67% Pt	Westsid	e Trail										
1.002 6710, LLC 8/23/2010 1,900 6.34 \$396,667 Fee Simple Title Portland Multnomah 5 N. Ptld Willamette Grnwy Trail 33% Metro, 67% Pt			Totals:	0	0	\$0						
	Willame	ette River Greenway										
	1.002	6710. LLC	8/23/2010	1.900	6.34	\$396.667	Fee Simple Title	Portland	Multnomah	5	N. Ptld Willamette Grnwy Trail	33% Metro. 67% Ptla
	2.502	0. 10, 800	Totals:	1,900	6.34	\$396,667	100 ompie ride	. o. mana			waamotte driny IIan	2370112020,07701110

**Totals for Trail Acquisitions: 14,360 18.74 \$1,344,404** 

Linear Ft. Acres Cost

# 2006 Natural Areas Program - Regional Acquisitions - Including Stabilization Costs

File #	Seller	Date	Acres	Purchase Price	Stabilization Costs	City/ Jurisdiction	Total Stream Frontage (ft)	% Metro Ownership	% Other Ownership	Mgmt. By	% in Tier 1
Aberne	ethy and Newell Creeks	G G	oal: 150	acres							
03.053	Evanson/TPL	8/13/2007	106.7	\$1,140,000	\$4,786	Unincorporated	0	100		Metro	100.00%
T	ransactions: 1		106.66	\$1,140,000	\$4,786		0				
Cazade	ero Trail	G	oal:								
52.001	OSU Foundation	5/19/2010	24.63	\$325,000	\$21,772		0	100			0.00%
T	ransactions: 1		24.63	\$325,000	\$21,772		0				
Chehal	em Ridgetop to Refuge	e G	oal: 400	acres							
48.001	Berry (Hamacher/Ponzi)	2/11/2008	36.3	\$1,146,500	\$30,115	Unincorporated	0	100		Metro	100.00%
48.001	Berry (Hamacher/Ponzi)	12/31/2007	4.2	\$0		Unincorporated	0	100		Metro	0.00%
48.002	Chehalem Ridge Natural Ar	1/7/2010	1143	\$6,120,000	\$103,539		5,280	100		Metro	100.00%
T	ransactions: 3		1183.5	\$7,266,500	\$133,654		5,280				
Clacka	mas River Bluffs and G	Greenway G	oal: 450	acres							
18.030	Anderson	2/26/2008	0.689	\$5,000		Unincorporated	0	100		Metro	100.00%
18.033	Thompson	2/27/2008	0.344	\$5,000		Unincorporated	0	100		Metro	100.00%
18.039	Pratt	10/9/2009	88.3	\$404,000	\$7,236	Damascus	0	100		Metro	100.00%
18.041	ODOT Carver Curves	5/28/2008	16.25	\$335,000		Unincorporated	2,000	0	100	Clackamas	100.00%
T	ransactions: 4		105.58	\$749,000	\$7,236		2,000				
Columb	bia Slough	G	oal: 50	acres							
28.003	Multnomah C Tax Transfer	10/25/2007	2	\$0		Portland	0	100		Metro	100.00%
28.004	OR Parks Donation	12/10/2007	0	\$0		Portland	1,450	75	25	Metro	0.00%
28.009	Roughton	2/24/2011	20.5	\$1,960,000		Portland	4,500	33.3	66.7	Portland	100.00%
T	ransactions: 3		22.5	\$1,960,000			5,950				

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File #	Seller	Date	Acres	Purchase Price	Stabilization Costs	City/ Jurisdiction	Total Stream Frontage (ft)	% Metro Ownership	% Other Ownership	Mgmt. By	% in Tier 1
Dairy a	and McKay Creeks Conf	luence G	oal: 140	acres							
07.039	Wetter Trust	4/13/2007	88.05	\$700,000	\$10,770	Unincorporated	5,280	100		Metro	100.00%
07.040	McKay Creek Property, LLC	2/7/2011	6.94	\$0		Hillsboro	0	100		Metro	100.00%
07.042	Saxton	1/22/2009	6.7	\$105,700	\$27,519	Cornelius	673	100		Metro	100.00%
T1	ransactions: 3		101.69	\$805,700	\$38,289		5,953				
Deep C	reek and Tributaries	G	oal: 200	acres							
46.002	Mabel Johnson Trust	10/29/2009	17.9	\$845,000	\$23,094	n/a	3,400	100	0	Metro	100.00%
46.008	Homes New to You	12/21/2010	4.83	\$344,000	\$3,707	Boring	500	100		Metro	100.00%
Tı	ransactions: 2		22.73	\$1,189,000	\$26,801		3,900				
East Bu	ıttes	G	oal: 52	acres							
02.097	Miller	6/30/2008	20.99	\$3,000,000	\$23,892	Happy Valley	1,404	97	3	NCPRD	100.00%
02.125	Darby Ridge/Gabbert Hill	6/6/2007	37.3	\$3,600,000	\$24,496	Gresham	0	75	25	Gresham	0.00%
02.132	Sunnyside Brook, LLC	6/15/2010	22.48	\$504,500		Clackamas	1,936	100		NCPRD	0.00%
02.135	Persimmon	7/20/2007	70	\$3,454,920	\$22,763	Gresham	0	100		Metro	100.00%
02.136	Persimmon	7/20/2007	8	\$198,250	\$902	Gresham	0	100		Metro	100.00%
02.137	McMorihara, Inc	10/14/2008	15	\$379,500	\$1,226	Gresham	0	100			
02.140	Rogers	4/8/2011	30.02	\$750,000		Happy Valley	150	100		Metro	100.00%
Tı	ransactions: 7		203.79	\$11,887,170	\$73,279		3,490				
Forest	Park Connections	G	oal: 60	acres							
06.058	Margolis	3/27/2007	57.5	\$1,790,000	\$55,367	Unincorporated	0	100		Metro	100.00%
06.063	Multnomah Co. Foreclosure	9/25/2008	2.8	\$0	\$0	Portland	0	100			0.00%
06.065	OPF - Audubon Lease	11/20/2008	86.5	\$86,450	\$51,244	Portland	9,876	100		Metro	0.00%
Tı	ransactions: 3		146.8	\$1,876,450	\$106,611		9,876				
Johnson	n Creek and Watershed	d G	oal: 200	acres							
29.001	Wong/Gilberts Ridge	6/22/2007	10	\$525,000	\$4,671	Portland	0	100		Portland	100.00%
29.002	Spani/Seely	12/29/2006	1.02	\$240,000	\$11,601	Portland	150	100		Metro	100.00%
29.004	Telford	11/27/2007	20	\$1,200,000	\$122,151	Gresham	3,600	100		Metro	100.00%

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File#	Seller	Date	Acres	Purchase Price	Stabilization Costs	City/ Jurisdiction	Total Stream Frontage (ft)	% Metro Ownership	% Other Ownership	Mgmt. By	% in Tier 1
29.005	Allesina	7/31/2007	1.28	\$450,000	\$19,696	Gresham	766	100		Metro	100.00%
29.006	Clatsop Buttes	7/13/2007	49	\$5,148,750	\$19,738	Portland	900	100		Portland	100.00%
29.007	Clatsop Buttes 2	1/7/2008	1.54	\$260,000	\$3,515	Portland	0	100		Portland	100.00%
29.008	Reeves	11/30/2007	52.68	\$5,850,000	\$5,917	Portland	0	100		Portland	100.00%
29.009	Emmert Lents 2	8/6/2009	10	\$1,135,000		Portland	1,300	0	100	NCPRD	100.00%
29.011	Emmert Clatsop	5/30/2008	11.32	\$1,600,000		Portland	350	25	75	Portland	100.00%
29.012	Stickney	7/14/2008	1.98	\$400,000	\$37,388	Gresham	1,485	100		Gresham	100.00%
29.013	Parson	2/9/2010	5.59	\$378,000	\$20,487	Gresham	2,100	100	100	Metro	100.00%
29.015	Jones	10/7/2008	0.5	\$350,000	\$23,614	Gresham	30	100		Metro	100.00%
29.017	Gonzales	12/23/2008	0.38	\$25,000	\$2,048	Gresham	0	100		Metro	100.00%
29.019	Peden	4/8/2011	5.85	\$187,000		Gresham	1,040	100		Metro	100.00%
29.020	Marston	11/18/2010	2.97	\$322,626	\$5,336		1,350	100		Metro	100.00%
Tr	ransactions: 15		174.11	\$18,071,376	\$276,162		13,071				
Killin V	Vetlands	Go	oal:								
56.001	Williams	12/11/2008	3.58	\$10,000			560	100		Metro	100.00%
Tr	ransactions: 1		3.58	\$10,000			560				
Lower T	Tualatin River Head	waters Go	oal: 400	) acres							
54.001	Burge Trust	5/2/2007	52.93	\$808,500	\$9,857	Unincorporated	9,240	100		Metro	100.00%
54.003	Holmes	10/17/2008	38.6	\$1,050,000	\$64,312	Sherwood	3,400	100		Metro	100.00%
54.004	Cole	6/8/2009	5	\$325,000	\$2,960	Sherwood	1,550	100		Metro	100.00%
54.005	Streeter	6/8/2009	23.2	\$680,528	\$33,073	Sherwood	0	100		Metro	99.96%
54.006	Brown	4/30/2007	44.19	\$244,000	\$5,941	Hillsboro	0	100		Metro	100.00%
54.012	Massoni	12/15/2010	10	\$70,300		Sherwood	1,840	100		Metro	100.00%
54.013	Ralston/Consani	8/23/2010	34	\$600,000		Unincorporated	2,900	100		Metro	100.00%
Tr	ransactions: 7		207.92	\$3,778,328	\$116,143		18,930				
Rock Cr	eek Headwaters an	d Greenwa Ge	oal: 190	acres							
13.043	Keystone Construction	4/12/2010	20.61	\$245,062	\$2,651	Unincorporated	3,050	100	0	Metro	100.00%
13.044	Chang	9/14/2009	20	\$225,000	\$3,401	Portland	3,800	100		Metro	100.00%
13.046	Cho	6/4/2010	40	\$838,060	\$35,179	Portland	3,900	100		Metro	100.00%
13.048	Fernald	4/21/2011	37.39	\$900,000		Portland	3,400	100		Metro	100.00%
Tr	ransactions: 4		118	\$2,208,122	\$41,231		14,150				

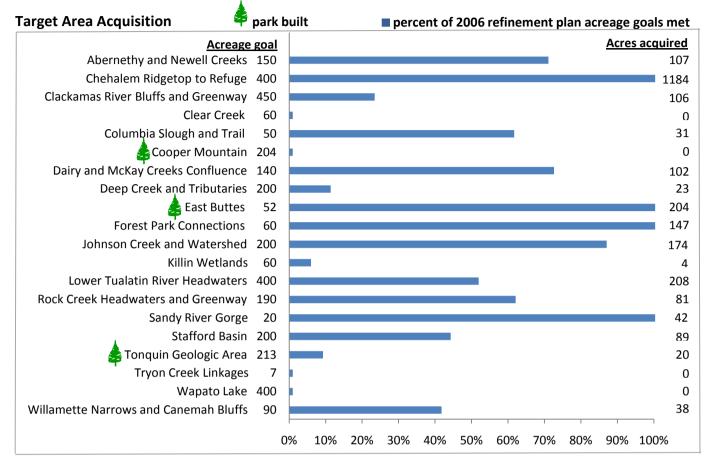
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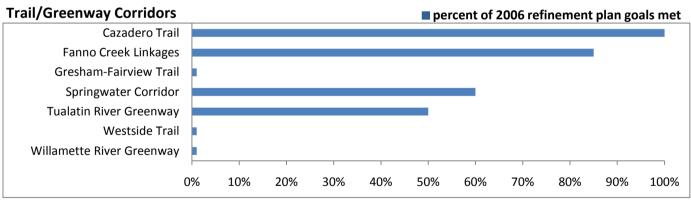
File #	Seller	Date	Acres	Purchase Price	Stabilization Costs	City/ Jurisdiction	Total Stream Frontage (ft)	% Metro Ownership	% Other Ownership	Mgmt. By	% in Tier 1
Sandy I	River Gorge	Ge	oal: 20	acres							
04.024	Friberg	12/1/2009	41.8	\$275,000	\$60		2,600	100	0	Metro	0.00%
Tr	ransactions: 1		41.8	\$275,000	\$60		2,600				
Stafford	d Basin	Go	oal: 200	acres (							
55.002	Stevens	6/20/2008	24.7	\$1,800,000	\$37,222	Lake Oswego	4,550	100		Metro	100.00%
55.003	Landover Properties, LLC	6/8/2009	63.91	\$4,473,000	\$67,068	West Linn	0	100		Metro	100.00%
Tr	ransactions: 2		88.61	\$6,273,000	\$104,291		4,550				
Tonqui	n Geologic Area	Ge	oal: 213	acres							
08.024	Dammasch DAS	7/25/2008	19.76	\$186,300	\$63,323	Wilsonville	718	100		Metro	0.00%
Tı	ransactions: 1		19.76	\$186,300	\$63,323		718				
Tualati	in River Greenway	Ge	oal: 100	) acres							
11.031	Kapaun	9/28/2007	0.41	\$275,000	\$7,195	Unincorporated	410	100		Metro	0.00%
11.033	Icon	10/24/2008	1.5	\$300,000	\$12,657	Tualatin	75	100	0	Metro	100.00%
Tr	ransactions: 2		1.91	\$575,000	\$19,852		485				
Willam	ette Narrows and Ca	nemah Bl G	oal: 90	acres							
21.007	Davis	3/11/2009	24.34	\$690,000	\$15,765	Oregon City	0	100		Metro	100.00%
22.025	Kahre	3/25/2009	13.29	\$795,000	\$6,960	West Linn	0	100		Metro	100.00%
Tr	ransactions: 2		37.63	\$1,485,000	\$22,724		0				
	Acres Acquired: Jumber of Acquisitions	2,611.20 :: 62		otal Purchase I Stabilization	•	,060,946 ,056,214	Total Stream Frontago	e: 91,513	Feet / 17	.33 Miles	

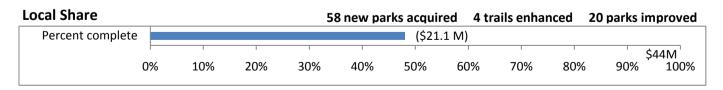
Thursday, April 21, 2011

### **Natural Areas Program**

April 25, 2011





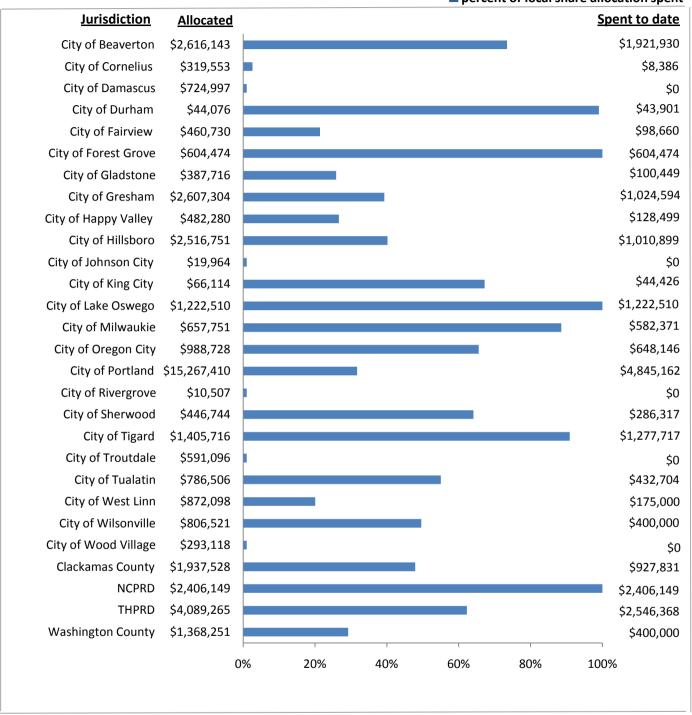


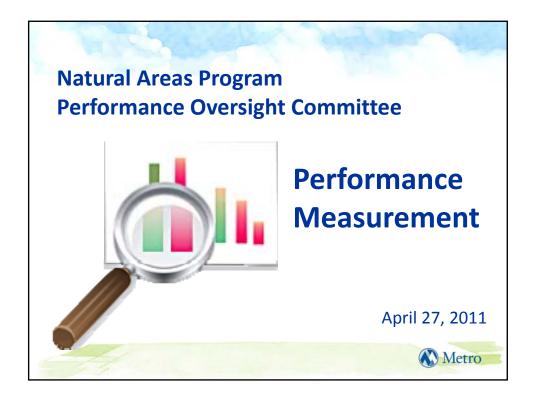


### **Local Share program**

April 25, 2011

#### percent of local share allocation spent





# **Background**

- 2007 Natural Areas audit recommendation
- Initial work with Oversight Committee

We recommend that the Natural Areas Program develop a more comprehensive set of performance measures and the means to capture and report these measures.

Metro Auditor, 2007



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### **Performance measurement**

- Started with regional acquisitions
- Qualitative and quantitative
- Tie to refinement plan goals
- At-a-glance information





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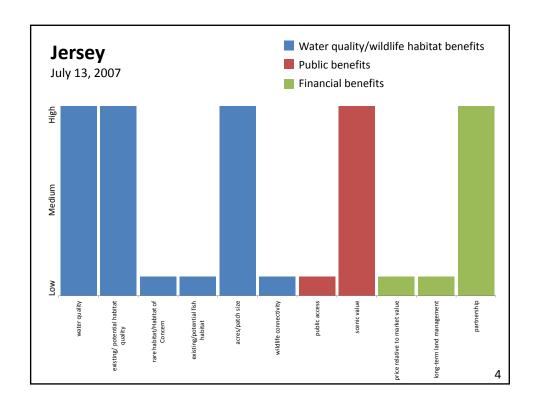
## **Closing memos**

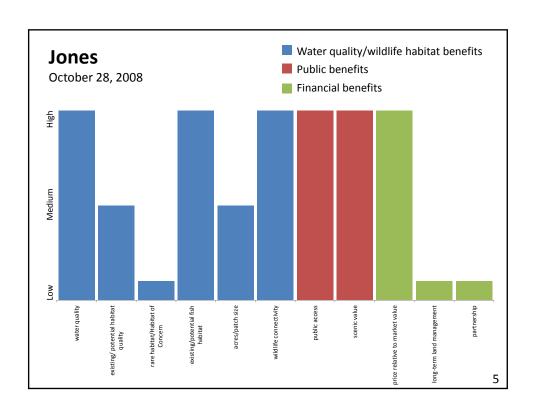
# Worked with internal team to create closing memos

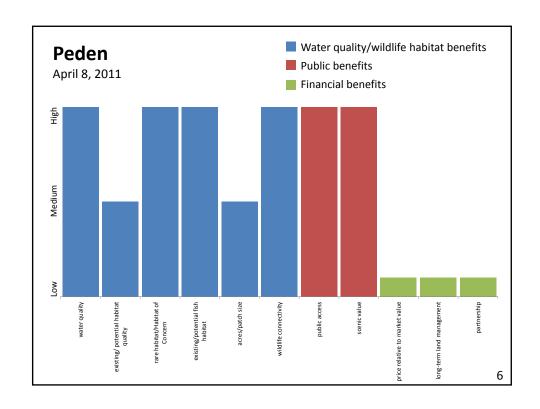
- Criteria identified in bond
- Detailed ranking descriptions
- Each acquisition rated in TA context; signed off by negotiator, planner and scientist (approved by KBH)
- Plan to try to roll up

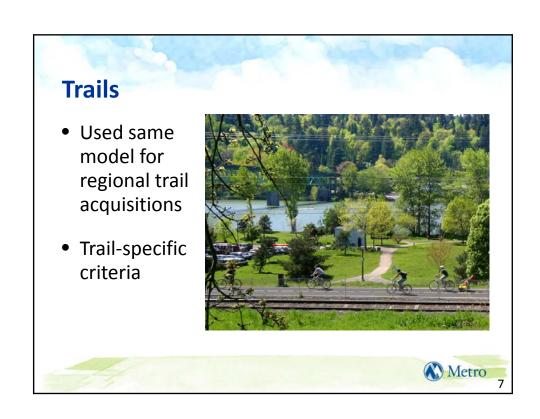


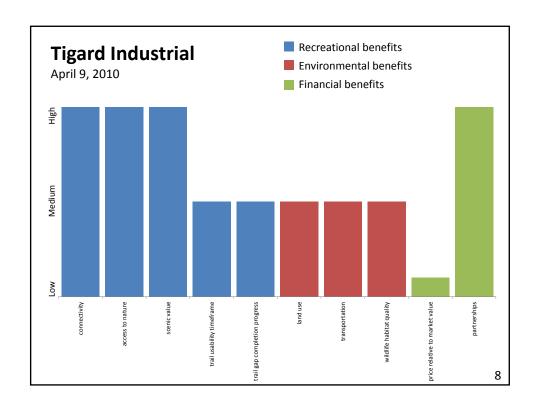
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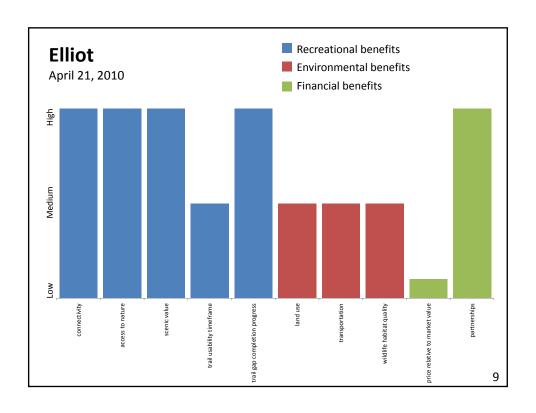








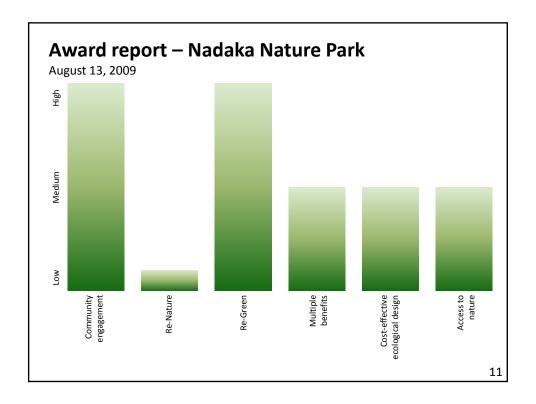


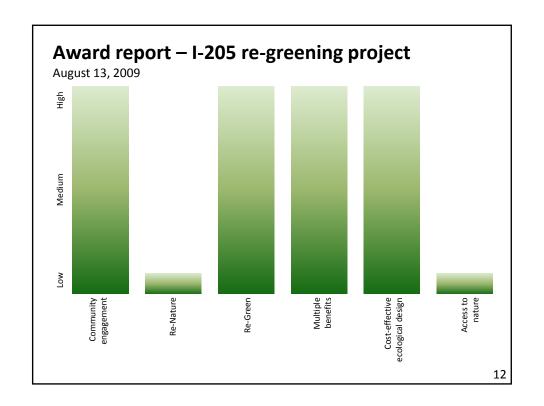


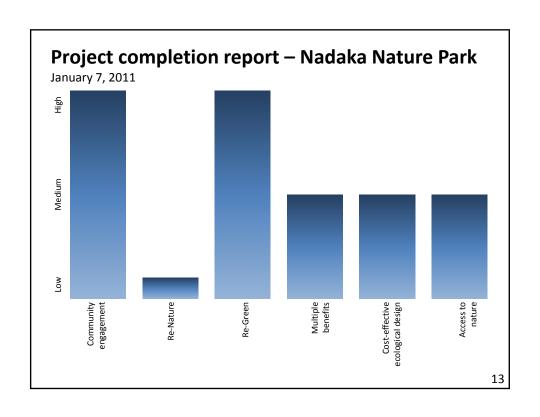
## **Capital grants**

- Focused on program development
- Oversight Committee suggested tracking anecdotal and qualitative information (lessons learned)
- Developed more formal system
- Worked with Grants and Oversight Committee members to refine and simplify criteria
- Developed set of criteria for ranking, an award report and project completion report









### **Local share**

- Difficult to develop performance measures
- Projects driven and executed by local jurisdictions
- Improved internal procedures
- Project completion reports



### **Local share ideas**

# David Pollock proposed a field view of completed projects:

- Review 30% of projects as sample acquisitions and development projects
- Review by someone not directly involved with the program
- What can we learn?



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