



Metro | *Agenda*

Meeting: Metro Council Retreat
Date: Tuesday, Feb. 21, 2012
Time: 2 to 5 p.m.
Place: OCC, Room VIP B

- 1. REVIEW AND CONFIRM COUNCIL WORK PLAN PRIORITIES**
- 2. COO CRITERIA FOR BUDGET PRIORITIZATION**
- 3. PLANNING DEPARTMENT DIRECTION AND FOCUS FOR 2012-13**
- 4. SUMMARY, Q&A, NEXT STEPS**
- 5. ADJOURN**



METRO COUNCIL RETREAT

Meeting Summary

Nov. 30, 2011

Portland Expo Center, D120

Councilors Present: Council President Tom Hughes and Councilors Carl Hosticka, Carlotta Collette, Kathryn Harrington, Barbara Roberts, Shirley Craddick and Rex Burkholder

Councilors Excused: None

Staff/Guests Present: Martha Bennett, Dan Cooper, Alison Kean Campbell, Andy Shaw, Ina Zucker, Scott Robinson, Margo Norton, Kelsey Newell, Annierose Vonburg, Nikolai Ursin, Kathryn Sofich, Sheena VanLeuven, and Colin Deverell

Deputy Council President Hosticka called the meeting to order at 1:12 p.m.

1. BUDGET PHILOSOPHY & DESIRED OUTCOMES

Ms. Martha Bennett of Metro briefly outlined the expectations and goals for the retreat and emphasized that the retreat would serve as the first of several meetings to set the council's strategic work program. After speaking with councilors individually, she noted that while individual councilors' 3 to 5 top priorities overlapped, they were not necessarily consistent or shared among the full council.

She asked the councilors to share their goals for the retreat. Goals and general discussion included:

- Some councilors wanted a sense of the agency's direction for the upcoming year, council priorities, and to discuss the resources needed including councilors' time.
- There was some concern about taking on additional projects before completing the current work program.
- Some members requested more data on the budget, specifically in regards to Metro's current standing.
- Councilors expressed the need for Metro to be more coordinated, integrated and creative on existing and potential initiatives.
- There was agreement that Metro and partners had accomplished a lot in the past year. Members asked for an update on the outstanding initiatives and how they relate to one another. Some councilors felt a flowchart, similar to the Making a Great Place chart, would be helpful.
- Councilors noted that many of Metro's initiatives are now shared regionally such as The Intertwine or Community Investment Initiative.

Other general discussion included upcoming 2012 elections, shifts in the region's focus such as around job creation, and importance of retaining the legacy of outgoing councilors.

2. UPDATE OF 5-YEAR OUTLOOK

Ms. Margo Norton of Metro provided a presentation on Metro's financial forecast for FY 2012-13 to FY 2015-16. Her presentation included information on:

- The solid waste revenue fund gap analysis for current revenue versus current expenditures beginning in FY 2012-13 forecasted through FY 2014-15;
- The MERC fund gap analysis for current resources versus requirements beginning in FY 2012-13 forecasted through FY 2014-15;
- General fund gap analysis for current resources versus requirements beginning in FY 2012-13 forecasted through FY 2014-15; and
- The five-year forecast for charter limitations for expenditures for FY 2012-13 through FY 2015-16.

Ms. Norton overviewed the analyses' assumptions and forecasted results for each of the above. Highlighted assumptions included, but were not limited to, limited duration positions, employee compact, food and beverage margins, elements of the venues' renewal and replacement needs, solid waste rates, federal transportation funding, and the increased cost of utilities. Ms. Norton highlighted that the projected general fund gap does not include a majority of the council's current initiatives as many of the staffing positions are scheduled to sunset by FY 2015-16.

3. COUNCILOR Q&A AND TAKEAWAYS

Mr. Scott Robinson of Metro asked councilors to highlight a few takeaways from Ms. Norton's financial forecast presentation. Responses included:

- Metro has lots of choices and opportunities to help close the funding gap.
- Council discussed the importance of developing a strategic work program. Members emphasized that a decision to delay projects should not be viewed as negative and that delaying a project does not imply a permanent decision to discontinue a project or program.
- While it is important to set and lock in goals, some councilors emphasized the need to maintain flexibility to take on new challenges.
- Comparatively, the agency is in good standing. Members emphasized the importance of maintaining sensitivity around other jurisdictions and agencies; specifically with regards to potential impacts to their staff as a result of Metro's work program and/or unfunded mandates.
- Councilors highlighted the importance of reviewing Metro's full portfolio, specifically day-to-day operations in addition to council initiatives or projects.
- The federal transportation funding assumption used in the general gap forecast assumes federal funding will not increase, but stay at current levels. Council recommended the assumption be updated to reflect a decline in federal funding from current levels.
- Councilors requested an overview and discussion of current revenue sources – specifically where and how revenues are being spent. Also a discussion of additional revenue sources was requested; members noted that the deficit cannot be cut.
- Some councilors viewed not hitting the spending cap as a positive.
- Councilors questioned if Metro has the staff capacity to accomplish its work program.

4. BREAK

Council recessed for a short 10-minute break.

5. FRAMING THE ICEBERG

Ms. Bennett led the Council in an activity to determine their short and long-term priorities. She used the analogy of an iceberg, stating that the majority of Metro's activities reside "below the waterline," with their council initiatives resting "above." She emphasized the importance of understanding and being aware of the relationship between both sets of activities and their affect on one another.

Councilors were asked to categorize initiatives based on how fast they could be developed; and whether the initiatives would add or take away from Metro and/or partner jurisdictions' resources. Below are the council's collated responses:

	Quick: 14 to 30 months	Slow
Adds resources	<ul style="list-style-type: none"> Parks portfolio 	<ul style="list-style-type: none"> Community Investment Initiative Corridors
Takes resources	<ul style="list-style-type: none"> HQ Hotel Scoping Glendoveer Visitor venues Climate preparedness 	<ul style="list-style-type: none"> Solid Waste Roadmap Long-term parks strategy Willamette Falls opportunity Concept planning Greater Portland Pulse Intertwine Alliance Sustainable Communities/HUD/Housing/Equity Community Investment Strategy: Planning Community Investment Strategy: Outreach Climate Smart Communities Scenarios: HB 2001 Climate prosperity Regional job growth Metro's role in regional water resources How to keep pace with other regions, not leading

For the purpose of the exercise, 2040 regional planning, transportation planning, and long-term planning activities were considered "below the water" and therefore excluded from the exercise. Discussion on these activities was reserved for the Dec. 13 follow-up retreat. Additionally, during discussion, councilors requested the following projects/initiatives also be moved to Dec. 13 for further discussion:

- Concept planning
- Community Investment Strategy: Planning tools
- Corridor planning
- Sustainable Communities/HUD/Housing/Equity /Opportunity mapping
- Climate Smart Communities Scenarios: HB 2001
- Conservation education

- Cemeteries.

General discussion focused on Metro and partner jurisdictions' resources, and specifically the importance of being strategic in how Metro Councilors and regional partners' time is invested. Councilors discussed the value of time as it relates to Metro initiatives and Metro-facilitated meetings (e.g. MPAC). Some councilors recommended a handout be created that provides a financial outline of Metro's value added to local jurisdictions.

Ms. Bennett then asked councilors to prioritize the remaining initiatives as either short or long-term priorities. The below reflects the council's discussion. Note, initiatives listed under both the short or the long-term categories reflect four or more councilors' support:

Short-term Priorities: 14 to 30 months	Long-term Priorities
<ul style="list-style-type: none"> • Headquarters Hotel scoping • Willamette Falls opportunity • Community Investment Initiative • Community Investment Strategy: Outreach • Parks Funding Measure/Portfolio Strategy/Glendoveer • Visitor Venues, input on the strategic planning process 	<ul style="list-style-type: none"> • Greater Portland Pulse • Solid Waste Roadmap • Climate preparedness • The Intertwine Alliance • Metro's role in regional water resources

Council discussion included:

- There was general discussion on Metro's reputation and a shared desire to serve as a leader in the community.
- Councilors acknowledged that while the many of the projects are interrelated and have an integrated strategy, there is still a need to prioritize which projects should move forward first. Members highlighted the importance of developing a clear work program prior to moving forward.
- There was general consensus that equity issues need to be addressed. Councilors discussed the importance of addressing the various meanings of equity (e.g. racial and geographic equity), and importance of ensuring that residents are being treated equally. Council requested a future discussion on this issue.
- Some councilors expressed concern that Metro and the Council's relationship with The Intertwine Alliance was still unclear and needed to be addressed.
- Some councilors believe the new solid waste models could impact Metro's revenue stream and requested an update on the solid waste work.
- Some councilors expressed concern that the Greater Portland Pulse project had not yet addressed the council's six desired outcomes, and requested the council be briefed on the project.
- Council emphasized the importance of the agency's outreach efforts. Some members expressed the need for an outcomes-oriented communication strategy; in particular a "bulk-movement" around the Community Investment Strategy and 2040. Some councilors recommended a future discussion be scheduled around potential revenue sources that do not require voter approval.
- Council discussed issues related to regional water sources and supply and Metro's role within this issue. Councilors recommended this issue be discussed at a later date.

6. IDENTIFYING COUNCILOR WORK PRIORITIES

Due to limited time, this agenda item was postponed until a later date.

7. SUMMARY, Q&A, & TAKEWAYS

Due to limited time, this agenda item was postponed until a later date.

8. ADJOURN

Seeing no further discussion, President Hughes adjourned the retreat at 5:04 p.m.

Prepared by,

A handwritten signature in black ink, appearing to read 'K. Newell', is written over a horizontal line.

Kelsey Newell, Regional Engagement Coordinator

ATTACHMENTS TO THE PUBLIC RECORD FOR THE MEETING OF NOV. 30, 2011

Agenda Item	Topic	Doc. Date	Document Description	Doc. Number
	Agenda	11/30/11	Revised Nov. 30 Council retreat agenda	113011c-01
	Memo & Attachments	11/22/11	To: Council From: Martha Bennett RE: Council retreat material	113011c-02
	Timeline	N/A	2011-12 Timeline – Major information and action items for the Metro Council	113011c-03
1.	Handout	11/29/11	Summary of 5-year forecast – Base case revised: General fund with interfund transfers	113011c-04
5.	Handout	N/A	Councilor and community capacity gaps	113011c-05

Council retreat Nov. 30 2011

Short term Priorities to focus on in the next 14-30 months	Long Term Longer term focus with limited council time	Planning Planning related items to discuss on Dec 13
Headquarters Hotel -Let's see the new proposal	Greater Portland Pulse -Get it closed out, report back to council with alignment to regional outcomes	CIS: planning/tools
Willamette Falls -Decisions will need to be made in the near future	Solid Waste Roadmap -Stay the course, limit council engagement to high level policy	Concept planning
CII	Climate Preparedness - We would like to see work plan/report out	Corridors
CIS: local engagement strategy (outreach) -We need to be doing better in this area, this needs to be a priority	Intertwine -Clarify role in conservation education	HB 2001
Parks funding measure -We feel resistance. This might be more difficult than staff realize	Water council -Clarify our role and what are we getting for 25k	Sustainable communities/equity Incorporate in our work moving forward
Parks portfolio -We will need to build a strategy from this		Regional job growth Tell our story
Visitor Venues -We look forward to hearing MERC's recommendations		



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Ms. Martha Bennett of Metro convened the retreat at 2:05 p.m.

Councilor Carlotta Collette asked councilors to endorse a letter expressing support for the Willamette Falls Heritage Area Coalition's request to Congress for a National Heritage Area designation for the Willamette Falls and surrounding area. Council supported the letter and recommended Council President Hughes sign on behalf of the full council. Additional updates included information on the bid day for the former Blue Heron site. Council requested an executive session on this issue.

1. REVIEW PREVIOUS RETREAT HIGHLIGHTS

Ms. Bennett provided a brief summary of the Nov. 30 council retreat including council's identified short and long-term priorities:

Short-term Priorities:

- Headquarters Hotel
- Willamette Falls
- Community Investment Initiative
- Visitor Venues
- Parks Funding Measure & Portfolio Strategy
- Community and Citizen Outreach Strategy for Engagement

Long-term Priorities:

- Greater Portland Pulse
- SW Roadmap
- Climate Preparedness
- Intertwine Alliance
- Metro's Role in Regional Water Issues

Council discussion included the Climate Preparedness limited duration position and completion of the project work program, and parks acquisition, maintenance and operation.

2. REVIEW DESIRED OUTCOMES

Ms. Bennett provided a brief overview of the Dec. 13 discussion topics.

3. FRAME PLANNING PROGRAM CHOICES

Mr. John Williams of Metro summarized the Planning and Development Department's work program into three main categories:

- Core Programs: Includes work directly related to Metro's role as the federally designated Metropolitan Planning Organization (MPO), ongoing state requirements, and Metro's charter, Framework Plan and Functional Plan. Examples include Regional Transportation Plan updates or concept planning for new urban areas and urban reserves.
- Regional Collaborative Initiatives: Includes major multi-jurisdictional projects to advance the regional vision and local implementation. Examples include SW Corridor Plan and Lake Oswego to Portland Transit project.
- Implementation Tools: Includes developing and sharing tools and innovative solutions that support local implementation of the 2040 Growth Concept and create conditions that stimulate development. Examples include station area planning, and large lot industrial sites inventory and action plan.

Mr. Williams provided a brief overview of the budget for each of the 3 program areas, including information on program funding sources: general fund versus federal and state discretionary funds versus competitive federal/state grants and dedicated monies.

Council discussion included Transit Oriented Development (TOD) funding sources, relationship-building with local jurisdictions, small cities' capacity for concept planning, evaluating the return on investment for Metro's collaborative initiatives, and Metro staff resources utilized for non-Metro-led projects such as the Aloha-Reedville project.

4. COUNCILOR Q&A AND TAKEAWAYS

Ms. Bennett asked councilors to highlight a few takeaways from Mr. Williams' presentation. Responses included:

- Funding sources are shrinking and there is not sufficient money to continue at Metro's current level of service for each of the programs.
- Metro provides lots of valuable services to local jurisdictions and the public.
- Planning and Development Department staff assignments flex between projects.
- There is a need to be more conservative with, and more efficient in, allocating Metro's funding resources.
- It is appropriate to allocate general fund resources to Metro's core Planning and Development Department responsibilities.
- Some members were concerned with local jurisdictions' capacity to take on additional responsibilities and that reducing Metro-led activities may create a competitive environment that leaves smaller jurisdictions behind.

5. BREAK

The Council did not recess for a break.

6. IDENTIFYING COUNCILOR WORK PRIORITIES

Ms. Bennett emphasized that as funding sources shrink and Metro's portfolio continues to grow, the Council will need to choose the level of service Metro should provide for each of the Planning and Development Department's programs.

She led councilors in an exercise to rate, using a low-medium-high scale, a series of program areas in each of the department's core programs, regional collaborative initiatives, and implementation tools. Council was asked to select 2 program areas to increase Metro's level of service, 6 to maintain the agency's current level of service, and 8 areas to reduce service. Medium level represented Metro's current level of service. (Full list of the program areas has been included as part of the meeting record.)

Council was in general support for reducing levels of service in the Planning and Development Department's core programs, maintaining current service levels on regional collaborative initiatives, and increasing efforts in implementation activities at the local jurisdictional level.

Additionally general discussion included:

- Metro and local jurisdictions' responsibilities on concept planning in or outside the existing urban growth boundary.
- Metro's annual report on compliance and the lack of consequences should jurisdictions be found out of compliance.
- The general regional support for the Transportation System Management and Operation program.
- The success of the Development Opportunity Fund and its ability to leverage additional local resources and funding.
- The importance of outreach and collaboration with local jurisdictions on the Climate Smart Communities Scenarios project.
- The continued improvements with the Regional Flexible Fund Allocation process and general discussion on the Metropolitan Transportation Improvement Program (MTIP) and air quality conformity analysis work.
- Additional program areas not included in staff's handout including brownfields and parcellization, East Multnomah County Connections project, and assisting local jurisdictions with their planning efforts to implement 2040.
- Other potential revenue sources.

SUMMARY, Q&A, & NEXT STEPS

Due to limited time, this agenda item was postponed until a later date.

7. ADJOURN

Seeing no further discussion, Ms. Bennett adjourned the retreat at 4:45 p.m.

Prepared by,



Kelsey Newell, Regional Engagement Coordinator

ATTACHMENTS TO THE PUBLIC RECORD FOR THE MEETING OF DEC. 13, 2011

Agenda Item	Topic	Doc. Date	Document Description	Doc. Number
3.	Handouts	N/A	Metro Planning & Development Department Programs, Budget Overview, & Service Level Scenarios	121311c-01

Core Programs

Work directly related to Metro's role as the federally designated Metropolitan Planning Organization (MPO), ongoing state requirements, and Metro's charter, Framework Plan and Functional Plan.

RTP updates, local TSPs	Medium
Compliance	Low
UGB and UGRs	Low
MTIP Program and Regional Flexible Funding	Low
Concept planning	Low
2040 performance reporting	?

Regional Collaborative Initiatives

Major multijurisdictional projects to advance the regional vision and local implementation.

Climate Smart Communities (+)	Medium
SW Corridor Plan	Medium
East Metro Connection	Medium
Lake Oswego to Portland Transit	Low
Next corridor (Powell/Division)	Low

Implementation Tools

Developing and sharing tools and innovative solutions that support local implementation of the 2040 Growth Concept and create conditions that stimulate development.

CIS- support local communities implement 2040	High
Development Opportunity Fund	High
Large lot industrial sites	Medium
Coordination with GP	Medium
Station area planning	Medium
Freight Plan implementation	Low
Trans System Management	Low

Materials following this page were distributed at the meeting.

1

Employee
pocket guide
to Metro

The Metro Compass

This pocket guide is designed to help you understand Metro, see the line of sight from your job to Metro's mission, and help you communicate Metro's value to the people of the region we serve.

Metro is unique. There exists no other directly elected regional government in the country. As such, we benefit from the opportunity to create a culture exclusive to the agency. Metro's mission, vision, values and relationship to its constituents create the compass that guides the evolution of the agency.

What is Metro?

As a regional government, Metro crosses city limits and county lines to work with communities to create a vibrant and sustainable region for all.

Why does Metro exist?

Clean air and clean water do not stop at city limits or county lines. Neither does the need for jobs, a thriving economy, and sustainable transportation and living choices for people and businesses in the region. Voters have asked Metro to help with the challenges and opportunities that affect the 25 cities and three counties in the Portland metropolitan area.

A regional approach simply makes sense when it comes to providing services, operating venues and making decisions about how the region grows. Metro works with communities to support a resilient economy, keep nature close by and respond to a changing climate. Together we're making a great place, now and for generations to come.

What is Metro trying to achieve for the region?

Metro goals combine the six desired outcomes for the region with service and operations goals.

Great communities guide growth in an economically vibrant, sustainable and compact metropolitan structure that provides access to jobs, services, centers, as well as great cultural and recreational opportunities.

Vibrant communities People live and work in vibrant communities where their everyday needs are easily accessible.

Safe and reliable transportation People have safe and reliable transportation choices that enhance their quality of life.

Economic prosperity Current and future residents benefit from the region's sustained economic competitiveness and prosperity.

Equity The benefits and burdens of growth and change are distributed equitably.

What is Metro trying to achieve for the region?

A **healthy environment** protects and enhances the region's natural assets and ensures that we reduce waste.

Clean air and water Current and future generations enjoy clean air, clean water and healthy eco-systems.

Leadership on climate change The region is a leader in minimizing contributions to global warming.

Regional services contribute to a vital economy by providing highly valued and economically sustainable services at a regional scale.

Public service People live and work in a region that attracts visitors, lively arts and recreational opportunities.

Sustainability Metro is a leader in sustainable practices at its facilities.

Responsible operations rely on best practices to operate Metro sustainably, effectively and efficiently.

Trust in Metro Citizens, stakeholders and business leaders actively support Metro's work.

Vision

Metro is a leader in civic innovation and services at a regional scale.

What does Metro do?

Parks and natural areas Metro protects and manages 14,000 acres of parks and natural areas, including 11,000 acres purchased through two voter-approved bond measures.

Public places Metro manages public places for the region and its visitors to enjoy including the Oregon Zoo, the Portland Center for the Performing Arts, the Oregon Convention Center and the Portland Expo Center.

Recycling and garbage Metro oversees the region's recycling and garbage services, helping prevent, reuse, recycle or compost the region's waste.

Sustainable living Metro is a guide to sustainable living, providing practical tips to reduce waste, keep the air and water clean, and ensure a healthy environment for future generations.

Transportation Metro invests in transportation projects and expands travel options for getting around the region by bike, transit and a comprehensive trail system.

Development The Metro Council is forging new strategies and innovative partnerships to build vibrant communities, promote economic growth and save wildlife habitat.

Planning Metro brings together community leaders to discuss issues, balance regional goals with local aspirations, and foster a collaborative atmosphere.

Maps and data Metro's Data Resource Center offers state-of-the-art mapping and analysis that can be used for everything from locating businesses to planning new transportation projects.

Mission

We inspire, engage, teach and invite people to preserve and enhance the quality of life and the environment for current and future generations.

*What regional
roles do we play?*

How do we put Metro's mission into action?

Leaders
and innovators
Inspire

We represent and respond
to the people of the region.

Problem solvers
and partners
Engage

We convene and collaborate
with public and private partners
to define regional policies and
priorities.

Catalysts
and guides
Teach

We guide regionwide conservation
and sustainable development
strategies and investments.

Stewards, hosts
and entrepreneurs
Invite

We manage great places that grow
our culture and economy.

Consistent performance and effective communication in our regional roles help build public trust and Metro's reputation for regional leadership.

Values

What core values guide our day-to-day actions to help build public trust?

Public service We are here to serve the public with the highest level of integrity.

Excellence We aspire to achieve exceptional results.

Teamwork We engage others in ways that foster respect and trust.

Respect We encourage and appreciate diversity in people and ideas.

Innovation We take pride in coming up with innovative solutions.

Sustainability We are leaders in demonstrating resource use and protection.

Metro Compass



Vision

What can we be the best in the world at doing?

Metro is a leader in civic innovation and services at a regional scale.

Making a great place

What are we passionate about?

We inspire, engage, teach and invite people to preserve and enhance the quality of life and the environment for current and future generations.

What generates the resources that enable us to serve?

We build trust in Metro by providing needed and valued regional services, building relationships based on exceptional customer service, and collaborating with the communities we serve.

Mission

Resource generator

Using the compass to set priorities

The answer to the three compass questions determines whether a program, service or initiative is a Metro priority. To be a priority, a work effort not only must align with Metro's vision and mission, but also must generate resources.

Metro message

How do we explain Metro to family, friends, neighbors and the rest of the world?

As a regional government, Metro crosses city limits and county lines to work with communities to create a vibrant and sustainable region for all.

Together, we're making a great place.

The purpose of this “elevator speech” isn’t to make everyone who works at Metro say exactly the same thing in the same way, but rather to make it easier for you to hit the right notes and align your own messages with Metro’s overall mission. The next time someone asks you “What is Metro?” just start by saying “Metro is making a great place,” and take it from there.

Resources

Public website

www.oregonmetro.gov

Most of what you need to know about Metro is available on the public website, www.oregonmetro.gov.

Visit the About Metro section to learn more about:

- the Metro Council
- Office of the Auditor
- committees, partners and public participation
- Metro's governance structure, charter and code
- finances and funding
- management and work teams.

Employee website

<http://imet.metro-region.org>

You can find up-to-date information about Metro publications, communications services and resources on Metro's intramet ([imet/communications/communications design](http://imet.metro-region.org/communications/design)). Look for the Metro business correspondence and presentation templates, e-mail signature guidelines and more – everything you need to be a great Metro ambassador.



Metro | *Making a great place*

Community Investment Strategy

Targeting investments to stimulate development



Initiatives

- Regional Transportation Plan
- Urban/Rural Reserves
- Urban Growth Boundary
- Solid Waste System Roadmap
- The Intertwine
- Local transportation system plans
- Comprehensive plans
- Climate Smart Communities Scenarios Project
- SW Corridor Plan
- East Metro Connections Plan
- Community Investment Initiative
- Economic impact analysis
- Walkability audits
- Build roads, light rail transit, bike and pedestrian ways
- Large-lot industrial inventory
- Brownfield redevelopment
- Grants (construction excise tax regional flexible funds)
- Transportation Demand Management and Transportation System Operations
- Open Spaces Land Acquisition
- Hillsboro Civic Center
- Pearl District
- Solar World
- Orenco Station
- Federal Express facility
- Downtown Gresham
- Transit Oriented Development (TOD)

Changing roles

Metro

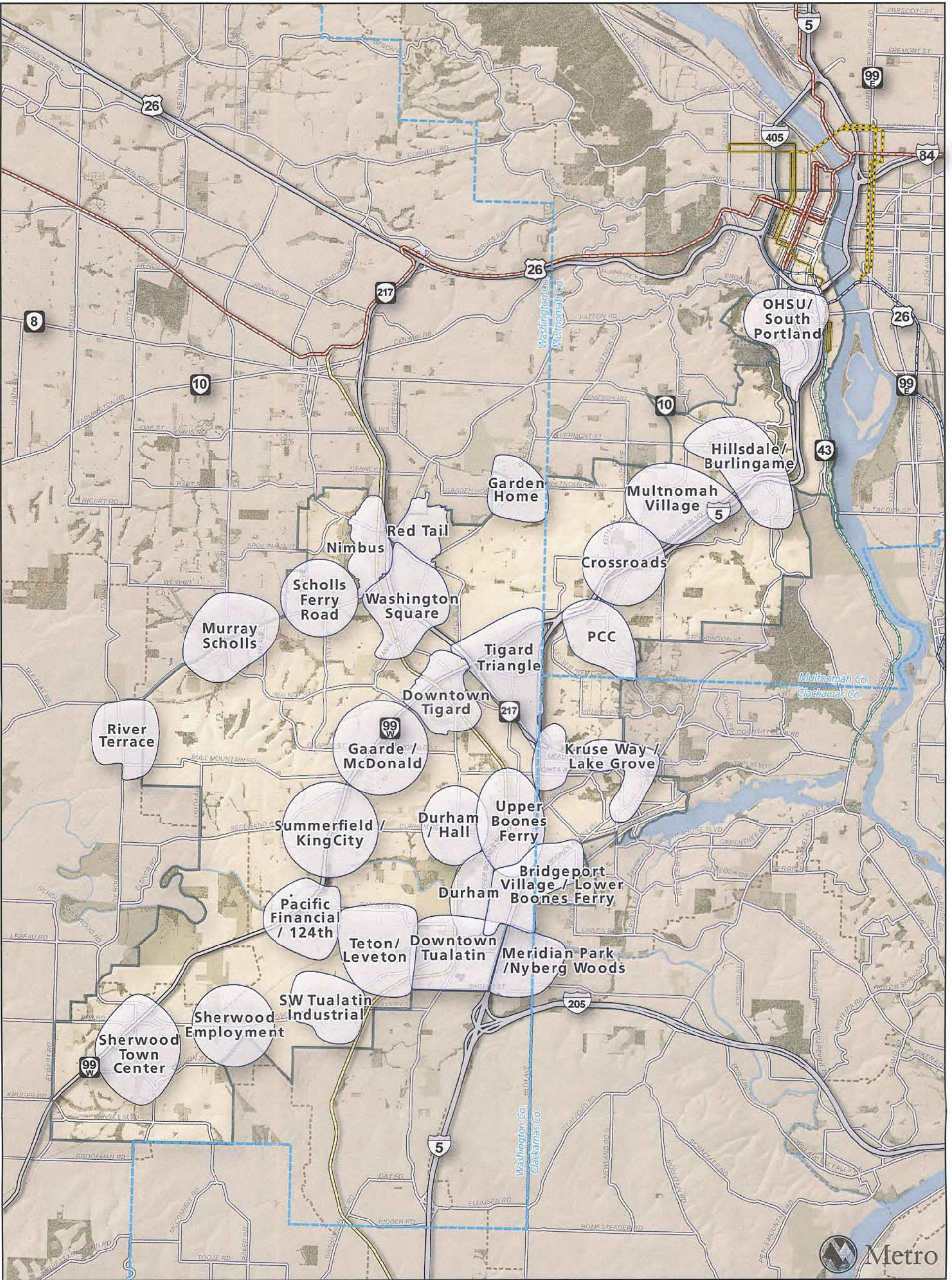
Metro is shifting from policy development to a focus on targeted community development initiatives.

Cities and counties

Cities are taking the lead in creating market readiness and prioritizing investments.

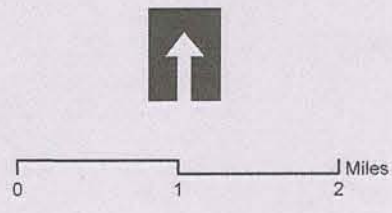


Southwest Corridor



- SW Focus Areas
- Data Collection Area
- Parks / Open Spaces
- County Boundaries
- Urban Growth Boundary

- Light Rail
- Commuter Rail
- Streetcar, Existing
- Streetcar, Under Construction
- Portland-Milwaukie Light Rail Project
- Lake Oswego Transit Project



February 2, 2012

Planning and Development Department
FY 12 – 13 Budget Narrative

Mission Statement: Metro's Planning and Development Department provides leadership on implementing the Region 2040 Growth Concept. We partner with public and private sector interests to target public resources (e.g., infrastructure investments, development funds, technical assistance) to stimulate development in our downtowns, mainstreets and employment areas.

What We Do:

Core Programs – Meet state and federal mandates (we are the federally designated Metropolitan Planning Organization (MPO) for the region) for land use and transportation.

- Compliance work on local comprehensive plans, transportation system plans, zoning amendments
- Regional Transportation Plan updates
- Region 2040 performance reporting
- Administration and periodic review of Urban Growth Boundary
- Metropolitan Transportation Improvement Program (MTIP) and Regional Flexible Funding
- Concept planning for new urban areas

Implementation Tools – Develop and share tools and innovative solutions to support local implementation of the 2040 Growth Concept.

- Large lot industrial sites inventory and action plan
- Economic development coordination with Greater Portland, Inc.
- Improve efficiency of existing transportation system
- Station area planning and development
- Downtown revitalization and redevelopment

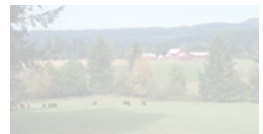
Regional Collaborative Initiatives – Pursue major multijurisdictional projects to build better communities.

- Climate Smart Communities
- Southwest Corridor Plan
- East County Connections Plan
- Next Corridor (e.g., Powell/Division Bus Rapid Transit)
- Freight Export Initiative

How FY 12-13 Budget Moves Agenda Forward: Department staff spent the past three years working with Council to establish an outcomes-based planning and policy framework to implement the Region 2040 Growth Concept. We are now focusing on specific implementation activities.

- Economic Development: Using public investment to create development ready industrial sites, facilitate brownfield clean-up, and promote sustainable design and construction practices.
- Downtown Revitalization: Establishes ongoing resources in base budget to engage property owners, businesses, and local partners in focused efforts to catalyze and sustain downtown redevelopment (e.g. Michelle Reeves Downtown Revitalization Curriculum, storefront improvements, Walkability audits).
- Addressing Equity: Continue work with Environmental Justice Work Group on MTIP process, continue work with Multnomah County's Health & Equity grant, engage underserved populations in corridor planning work.
- Funding Development On-The-Ground: Transit Oriented Development (TOD) program provides niche financing to transit smart construction projects.
- Launch Freight Initiative: Partner with other Metro staff, the Port of Portland, City of Portland, and Obama Administration, to develop and integrate a regional rail strategy with the Metropolitan Export Initiative Pilot Program sponsored by the Brookings Institute (pilots have been initiated in four regions in the county to foster regional economic growth through increased export activities).
- Climate Smart Communities: Use scenario development and engagement strategy to illustrate ways to implement Region 2040 in communities. Project will develop a hybrid alternative scenario (proposed for release spring 2013) consistent with HB 2001 requirements.
- Southwest Corridor Plan: Integrate local land use and community development plans with a transportation alternatives analysis to develop an implementation strategy for the Southwest Corridor.
- Initiate Next Transit Corridor: Consistent with the High Capacity Transit Plan, work with TriMet and other regional partners to develop scope, schedule and budget for the next corridor plan with a focus on Bus Rapid Transit (BRT).

	2012	2013	
Engagement objective	Build local support for investments needed to achieve desired outcomes – focus on determining voters' desires and building trust with local elected officials and stakeholders	Prioritize local investment needs into a regional investment strategy – focus on new legislative authority and creation of new investment tools and local government and stakeholder endorsement of those tools	
Example projects	Metro role		Engagement tactics
SW Corridor	Prioritize needed investments in the corridor	Adopt implementation plan, seek federal support	Opt In surveys (monthly)
Climate Smart Scenarios	Support local actions (sub-regional approach)	Select preferred scenario, seek state support	Stakeholder focus groups (as needed)
Parks measure	Prioritize project list – link to local needs	Go/no go on levy, seek voter support	Tours, events, expert talks, etc. (2 to 4 per quarter)
East Metro Connections	Build local support for implementation	Seek local, state and federal support	Regular 1 on 1 meetings, phone calls (2 to 4 per quarter)
Active Transportation	Prioritize new investments – link to local needs	Adopt plan, identify funding sources	Group meetings (MPAC et.al., mayors and chairs, boards, quarterly exchanges) etc. Regular mail, email (2 to 4 per quarter)
Room block	Identify and evaluate options	Implement preferred option, win private support	Newsfeeds, earned media, social media (ongoing)
Community Investment Initiative	Endorse initial business plan, build support	Implement recommendations (legislation, voters)	Public comment process (as needed to meet project milestones)

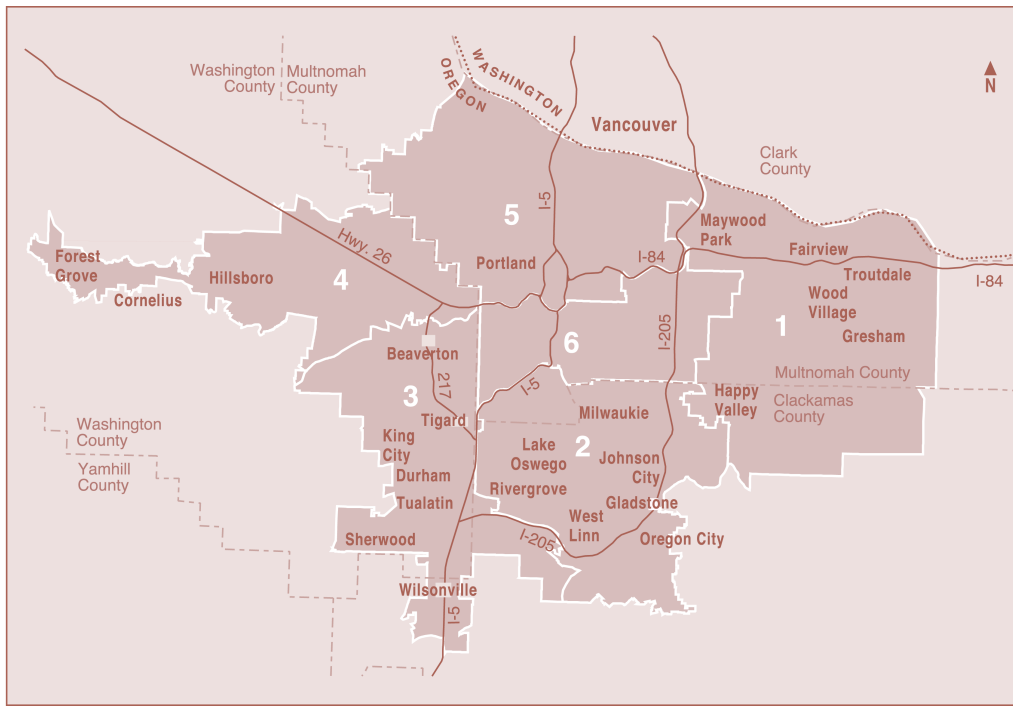


2011-12

SECOND QUARTER REPORT
October through December



Metro | *Making a great place*



Your Metro
representatives

Council President
Tom Hughes
503-797-1889

District 1
Shirley Craddick
503-797-1547

District 2
Carlotta Collette
503-797-1887

District 3
Carl Hosticka
503-797-1549

District 4
Kathryn Harrington
503-797-1553

District 5
Rex Burkholder
503-797-1546

District 6
Barbara Roberts
503-797-1552

Auditor
Suzanne Flynn, CIA
503-797-1891

Metro

Making a great place

Clean air and clean water do not stop at city limits or county lines. Neither does the need for jobs, a thriving economy and good transportation choices for people and businesses in our region. Voters have asked Metro to help with the challenges that cross those lines and affect the 25 cities and three counties in the Portland metropolitan area.

A regional approach simply makes sense when it comes to protecting open space, caring for parks, planning for the best use of land, managing garbage disposal and increasing recycling. Metro oversees world-class facilities such as the Oregon Zoo, which contributes to conservation and education, and the Oregon Convention Center, which benefits the region's economy.

2011-12

SECOND QUARTER REPORT
October through December

printed on recycled content paper

FY 2011-12 Quarterly Report

Second Quarter

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EXECUTIVE SUMMARY

February 9, 2012

Dear President Hughes and Members of the Metro Council:

On behalf of the Finance Team I am today delivering Metro's Second Quarter Financial Report for FY 2011-12. As we pointed out in the first quarter's report, we expect this year's performance to track very closely to budget. This report covers the first half of the year and anticipates our financial position at year end, shown in the table below. The second quarter is particularly important for developing our next budget, both for operations and for capital improvement planning.

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Revenue						
Program Revenues	129,696,127	61,061,977	47.1%	128,484,718	99.1%	91.1%
General Revenues	68,304,854	46,752,105	68.4%	68,346,387	100.1%	96.4%
Other Financing Sources	0	417,584		417,584		80.0%
Revenue	\$198,000,981	\$108,231,665	54.7%	\$197,248,689	99.6%	92.5%
Expenditures						
	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	80,115,875	38,709,227	48.3%	77,286,550	96.5%	94.6%
Materials and Services	111,270,109	44,642,762	40.1%	102,941,939	92.5%	61.1%
Total Operating Expenditures	191,385,984	83,351,988	43.6%	180,228,489	94.2%	73.9%
Total Capital Outlay	36,312,213	15,964,443	44.0%	26,915,375	74.1%	36.8%
Total Renewal and Replacement	4,072,303	726,359	17.8%	3,132,300	76.9%	75.3%
Total Expenditures	\$231,770,500	\$100,042,790	43.2%	\$210,276,164	90.7%	64.7%

Estimating revenues conservatively proves wise

Revenues are budgeted conservatively to reflect the continuing sluggishness in the economy, an approach which continues to be wise. Total revenues are tracking to budget more closely than ever. There continue to be some encouraging signs at the venues, particularly at the Oregon Convention Center and the Oregon Zoo. A blockbuster ZooLights presentation returned the zoo to its positive revenue track after some selective slumps in the first quarter. The implementation of new cemetery fees in November has demonstrated immediate results, both for the current services as well as for the perpetual care fund. Changes in the waste stream with the City of Portland's early implementation of the residential mixed food and yard debris program are impacting disposal tonnage. Solid Waste revenues have been insulated by the adoption of interim rates for processing organics, but there is no mitigation for the excise tax. Transient lodging tax and construction excise tax are returning to pre-recession levels but not yet showing a return to continuous growth.

We have identified two areas of caution. Property tax collections, the majority of which occur in the second quarter, are on budget. This is the good news and demonstrates that we effectively factored in the economy, the lower than expected increases in property values, a jump in Measure 5 compression in Multnomah County and deferred billing due to the Comcast appeal. The discouraging news is that this will continue to impact property tax revenues next year, especially because the property values are assessed as of January 2012, following a month when the Portland values declined yet again.

A second concern, the partial closure of Oxbow Park due to the January flooding, has not yet been quantified. Revenues at risk if the closure is sustained include fee revenues for campground use, excise tax collections on the fee revenues, and any reduction in shared recreational vehicle registration revenues related to campground spaces. And this does not include the unplanned expenditures to return the campground to service.

Expenditures also track closely to budget

Operating expenditures also remain closer to budgeted levels than in the past. Most new positions authorized for the current budget year have been filled by the second quarter, and projects authorized by the Council budget amendments are underway.

In a positive way we are watching closely the revenue-expenditure tandem for the venues. As revenues increase with activity, expenditures for the cost of food and beverage and event staffing follow. On the other side, reductions in anticipated grant revenues are accompanied by a corresponding reduction in expense.

Capital project update

At the second and fourth quarters we report on the progress of the Capital Improvement Plan (CIP). The review at the second quarter is particularly helpful in updating and developing the plan for the following year.

The 5-year CIP includes 68 projects, 17 of which are multi-year ongoing projects. The greatest spending is anticipated for acquisition of land under the Natural Areas bond program and intensive construction at the zoo under the Zoo Infrastructure and Animal Welfare bond program. The second quarter saw completion of the Veterinary Medical Center and Penguin Filtration projects (both under budget), completion of the 20-year zoo master plan which is the gateway to the continuing bond construction, the opening of the OCC Plaza, replacement of the boiler at Keller Auditorium, completion of a scale replacement at Metro Central and an uptick in Natural Area acquisition and local share activity. To date approximately \$24 million has been spent in the current year, \$17 million related to the Natural Areas bond program. An additional 22 projects are expected to be complete by the end of the year; 11 will be continued to next year. The full report is included in the appendix.

Second quarter prognosis: on track

With the exception of the recent damages at Oxbow Park, there have been no significant surprises. The venue activity is generally good, and excitement is building at Expo for the Cirque du Soleil event. The tightness of the expenditures to appropriations will require close monitoring in the spring to avoid any exceptions.

Anticipating a spring bond sale

With the completion of the zoo's master plan and an increase in Natural Areas bond activity, we are looking forward to a spring bond sale. We expect to present the Metro Council with a sales plan and authorizing resolution in March. Our strategy will be to issue as much as we reasonably can expect to spend in the next three year period, a condition of tax-exempt bonds, and to take advantage of the favorable market conditions. We expect that Metro's bond rating will be reviewed by both Moody's and Standard & Poor's. And we expect that the Council's commitment to its financial policies, including funded reserves and protection of its assets, especially during a floundering economy, will result in the renewal of our gold standard double-Triple A ratings.

What can we expect for FY 2012-13?

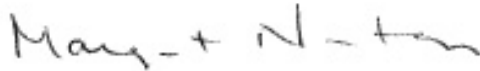
As the Council has discussed in its recent budget strategy sessions, the economy is struggling its way to recovery. In the past quarter we have observed more positive indicators of forward progress, but progress has not been smooth, easy or fast. Our five-year forecast suggests that revenues will begin to grow, but at a slower pace than in the pre-recession days. Market conditions favor Metro's taxpayers for our upcoming bond sale. Market conditions may also continue to help us with some expenditures; certain procurements remain highly competitive. But other expenditures are continuing to rise without regard to the revenue pace. Increase in the cost of utilities are significant for the venues; our sustainability efforts are helping us

to mitigate the full impact of the increases, but costs continue upward. We planned for this year's PERS increase, and we need to anticipate and plan for additional PERS increases in July 2013 and July 2015. Our largest labor contracts are established for the next two years, but the CPI is edging upward and health care costs are not going down.

As we suggested in the first quarter report, controlling all costs, including labor costs, is only part of the strategy. We need to remain vigilant about focus and continually assess whether we are achieving results commensurate with the human and financial resources we are applying. And we need to press forward on the resource strategy: how regional programs are funded, how grant funds are leveraged most effectively and how targeted investments in the venues can catalyze future revenue generation.

Future financial prognosis: the heavy lifting is not over.

Sincerely,

A handwritten signature in dark ink, appearing to read "Margo + Norton". The signature is written in a cursive, flowing style.

Margo Norton

Director of Finance and Regulatory Services

METRO REVENUES

Overall Revenues

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
All Revenue						
Program Revenues	129,696,127	61,061,977	47.1%	128,484,718	99.1%	91.1%
General Revenues	68,304,854	46,752,105	68.4%	68,346,387	100.1%	96.4%
Other Financing Sources	0	417,584		417,584		80.0%
All Revenue	\$198,000,981	\$108,231,665	54.7%	\$197,248,689	99.6%	92.5%

Revenues for Metro, including the Metropolitan Exposition Recreation Commission (MERC), totaled \$108.2 million through the second quarter, or 54.7 percent of the annual budget. Year-end revenues are projected to reach \$197.2 million, 99.6 percent of the budgeted \$198.0 million.

After a slow first quarter, the zoo experienced record attendance at ZooLights, and MERC venues saw strong food and beverage sales during the quarter. Flooding at Oxbow Park in January has resulted in the temporary closure of the campground, which will impact parks revenues.

Solid Waste tonnage at Metro facilities saw a more significant and unexpected drop after implementation of the new residential organics program in the City of Portland. For solid waste revenues the decline will be offset by a negotiated fee increase for handling organics at the transfer stations; excise tax collections will be impacted.

Both the Natural Areas and Zoo bond programs expect to issue bonds before the end of the current fiscal year; the third quarter report should include a more detailed update.

Program revenues, described by type and department in the section below, generally include enterprise revenues, grants and contributions. General revenues, detailed on page 9, include property and excise tax revenues, interest earnings and other shared government revenues.

Revenues
consistent with
conservative
forecast

Program Revenues

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Program Revenues						
Charges for Services Revenue	108,684,977	55,552,673	51.1%	108,151,350	99.5%	92.9%
Internal Charges for Svcs-Rev	577,807	0	0.0%	577,807	100.0%	92.0%
Licenses and Permits	386,000	175,230	45.4%	372,000	96.4%	94.2%
Miscellaneous Revenue	302,779	128,900	42.6%	190,040	62.8%	102.3%
Grants	12,624,865	2,291,385	18.1%	11,184,833	88.6%	68.0%
Contributions from Governments	3,897,419	1,529,519	39.2%	5,337,820	137.0%	101.7%
Contributions - Private Source	3,222,280	455,466	14.1%	1,742,065	54.1%	79.4%
Capital Grants	0	928,803		928,803		388.8%
Program Revenues	\$129,696,127	\$61,061,977	47.1%	\$128,484,718	99.1%	91.1%

PROGRAM REVENUE BY OPERATING UNIT

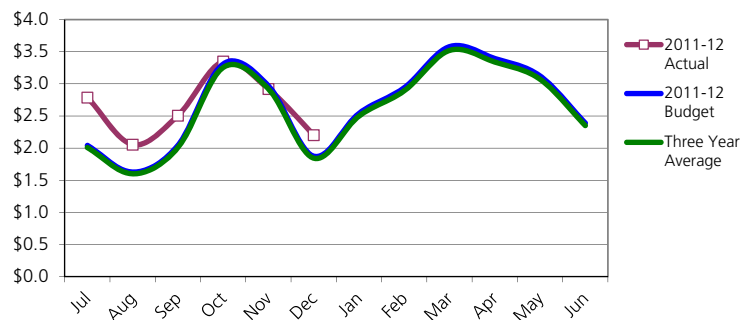
Finance and Regulatory Services

Contractors' Business License fees are projected to generate \$372,000, 4 percent below budget and slightly below the prior year. In FY 2006-07 license revenues reached an all-time high of \$409,000 but have fallen ever since.

Metropolitan Exposition Recreation Commission

MERC- Program Revenues by Month

shown in millions



MERC revenues for the first six months reached \$15.8 million, compared to \$14.3 million in FY 2010-11. Operating revenue is greater than prior year at all three venues, with very strong food and beverage sales at the Oregon Convention Center (OCC) and the Portland Center for Performing Arts (PCPA). Portland Exposition Center (Expo) food and beverage sales are trending 12 percent lower than budget; the original forecast for Expo sales appears to have been too optimistic regarding the recovery of consumer show spending.

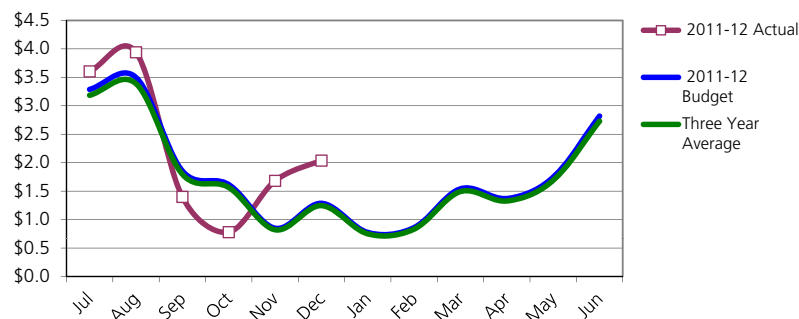
The 2011 Grace Hopper Celebration of Women in Computing Conference at OCC was the largest grossing event in the quarter (\$678,000). PCPA's largest grossing event, the Nutcracker (\$243,000), saw food and beverage per caps up 21 percent. This spring's Cirque du Soleil event at the Expo Center is expected to generate \$546,000 in new revenue during the second half of the year, with an option to return in future years.

All three venues had more events during the second quarter than the prior year, and attendance at the Expo Center increased by 12,000. Promoters are booking more facility rental space for their events; the Auto Show in January resumed occupying the entire convention center. These are positive trends, and an indication of a return to pre-recession activity, but growth continues to be slow.

Oregon Zoo

Oregon Zoo- Program Revenues by Month

shown in millions



Revenues were strong in the second quarter of 2011 primarily due to record breaking attendance of more than 190,000 for ZooLights. Year-to-date admission revenue reached an all time high of more than \$3.3 million, an increase of 9.4 percent over FY 2010-11 and 16.7 percent over FY 2009-10. The strong general admission, ZooLights and concert attendance have put the zoo on track to meet the revenue forecast of \$20.6 million for the current year.

Food sales appear to be improving slightly in the second quarter, but they have not returned to the pre-recession record levels of FY 2008-09. Through the second quarter of that year, the zoo's food sales per caps had reached \$4.03, before dropping to \$3.49 in FY 2009-10; through second quarter of the current year, food per caps are at \$3.58, leading to a year-end projection that is \$200,000 lower than budget. Total revenues could improve with strong attendance and plans in place to expand food concession offerings this spring.

**OCC leads
MERC venue
performance**

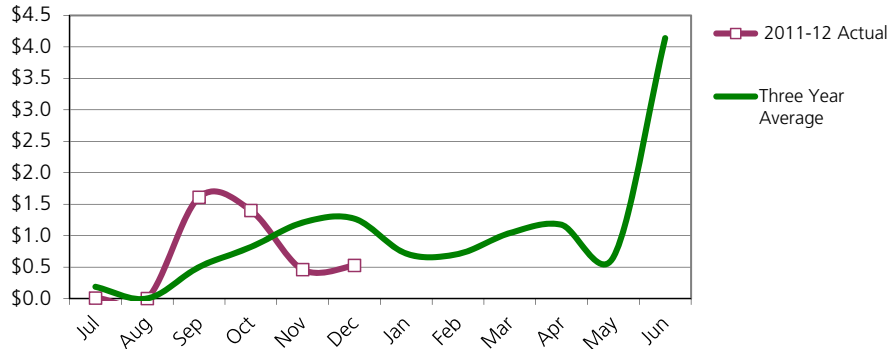
**ZooLights
breaks records**

Retail sales continue to be weak, with little change in per caps from last year, and total retail revenue forecasted to be \$100,000 under budget. Per cap spending for the train is relatively flat compared to the previous year, but total revenue is \$40,000 higher due to the increase in attendance.

Planning and Development/Research Center

Planning and Development/Research Center- Program Revenues by Month

shown in millions



Planning grant revenues are projected to end the year at 91 percent of budget, slightly more than \$1,000,000 under budget. Most of this shortfall is related to continued delays in Corridors and transportation projects, including the Lake Oswego Streetcar project, which is on hold region-wide. There is a corresponding reduction in expenditures.

The dip seen in November and December represents an accumulated \$1.8 million in work performed but not yet billed. Billing is delayed until grant amendments are executed and Federal Transit Administration grants are released for draw-down. This is expected to occur in February and March.

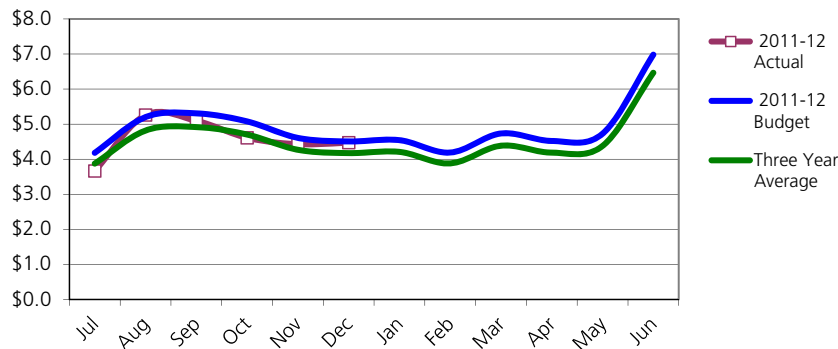
Because the timing of grant revenues varies significantly and unpredictably from year to year, the “budget” line is not included in the chart above. Each year the August revenues are adjusted in the Planning chart to account for year-end accounting entries.

Activity on Lake Oswego streetcar halted

Parks and Environmental Services

Parks and Environmental Services- Program Revenues by Month

shown in millions



Parks and Property Stewardship: Overall Parks and Property Stewardship revenues are projected to end the year 5.7 percent (\$231,000) lower than budgeted levels, a slight decline from the first quarter. Increases in park attendance at Blue Lake Park, due in part to new special events, are helping to offset lower golf and RV fees. The temporary closure of the campground at Oxbow Park due to January flooding will impact revenues and is not yet reflected.

Parking revenues at the Metro Regional Center are down fiscal year-to-date and still expected to end about 8.3 percent (\$53,000) less than budget, due to the delay in implementing monthly parking fee increases for FY 2011-12. The expected shortfall in parking fees is

Impact of Oxbow flooding not yet known

Residential food
waste program
impacts
tonnage

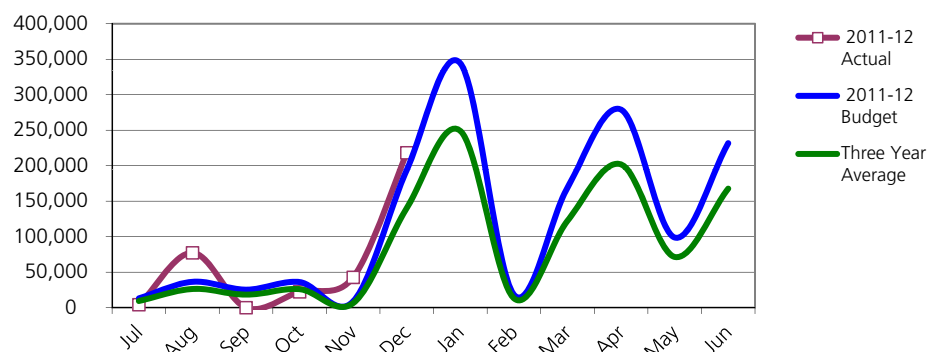
partially offset by an increase (\$25,800) in rental fees due a rent increase at the on-site child care facility. Staff will also be engaging a consultant in the third quarter to help develop strategies to increase parking revenues.

Solid Waste Operations: Second quarter solid waste tonnage at Metro and regional facilities is down 7.4 percent and 3.7 percent, respectively. Metro tonnage shows a sharp decline from the first quarter, dominated by the effect of the early implementation of the new City of Portland residential organics program which allows city customers to place food waste in their yard debris carts. The new program is expected to continue to reduce the amount of solid waste tonnage, and consequently revenues, from solid waste disposal fees. However, the expected revenue shortfall from solid waste disposal fees is almost offset by an increase in residential organics fees. Effective October 31, 2011, Metro established an interim combined rate for both residential and commercial organic material at Metro transfer stations. Individual rates for each material will be established in spring 2012.

The year-end forecast includes an accounting change to complete implementation of the GASB-54 standards and recommended by Metro's external auditors. The Rehabilitation and Enhancement Fees will be posted as a direct revenue to that special revenue fund, rather than being received initially and then passed through Solid Waste Operations. After including these changes, year-end program revenues are projected to be 1.4 percent (\$758,000) lower than budgeted.

Sustainability Center

Sustainability Center- Program Revenues by Month*



*Prior year revenues that make up the Three Year Average exclude a \$4.3 million land donation made in June 2009.

Sellwood Gap
Crossing grant
brings trail
improvements

Sustainability Center program revenues are projected to end the year 42 percent lower than budget. The Natural Areas program budget anticipated completion of the Blue Lake Trail section of the 40-Mile Loop Trail during FY 2011-12 and the recognition of the expenditures made directly by the Oregon Department of Transportation as revenue (\$836,000) upon completion of the project. However, the project will not be completed this year due to continuing permitting difficulties. Staff will request a budget amendment in the third quarter to remove this from the current year budget. Grants (\$210,000) received from the City of Portland for the Sellwood Gap Crossing Improvements resulted in the jump observed in December.

The budget includes grant and other revenues associated with restoration projects; actual grant revenue will depend on the ability to complete these projects. Several projects associated with grants remained in a scoping phase during the second quarter and the timing of some restoration projects have been negatively impacted by weather conditions.

General Revenues

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
General Revenue						
Real Property Taxes	39,039,151	35,162,746	90.1%	39,042,000	100.0%	100.7%
Excise Taxes	15,100,765	6,802,303	45.0%	14,726,453	97.5%	92.2%
Construction Excise Tax	1,605,000	475,501	29.6%	1,724,000	107.4%	109.5%
Other Derived Tax Revenues	25,000	15,141	60.6%	45,000	180.0%	112.3%
Local Govt Shared Revenues	11,708,979	4,188,025	35.8%	11,907,651	101.7%	93.7%
Interest Earnings	825,959	108,389	13.1%	901,283	109.1%	78.6%
General Revenue	\$68,304,854	\$46,752,105	68.4%	\$68,346,387	100.1%	96.7%

Property Taxes– The majority of property tax revenues are received in the second quarter. Despite the economy, lower than expected increases in property values, a jump in Measure 5 compression in Multnomah County and deferred billing due to the Comcast appeal, property tax revenues are projected to end the year right at budget. Economic reports about the continuing decline of home prices through December 2011 will increase compression for next year's collections, which use January 2012 as its market value basis.

Transient Lodging Tax– Transient Lodging Tax (TLT) receipts provide fundamental operating and marketing support for OCC and PCPA. Year-to-date TLT is greater than prior year by \$67,000, or 1.7 percent. Room nights sold in the market are up 9 percent, occupancy rates (room nights per hotel) are up 8.1 percent and the average daily room rate is up 1.2 percent.

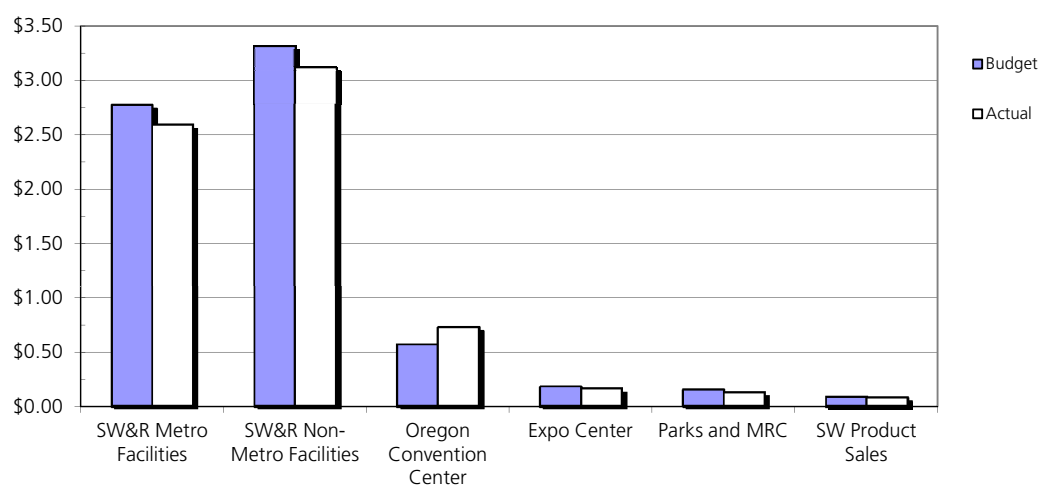
Construction Excise Tax– Construction excise tax receipts are not due until thirty days following the end of the quarter; hence, year-to-date receipts lag by a full quarter. Collections received in January have both positive and cautionary indicators: overall receipts are up, with a second quarter performance significantly better than the second quarters of the previous three years. However, this is only because of the City of Portland's receipts. Of the top six jurisdictions leading the collections, five of six had lower second quarter collections than first quarter collections; only two had collections better than the second quarter in prior years, three had collections about the same and one had collections lower than prior years.

Interest Earnings– The average yield on investments through the second quarter was 0.65 percent, still slightly higher than the budgeted 0.5 percent; year-end projections are \$75,000 higher than budget.

Excise Tax

Excise Tax Received Through December 31, 2011, Budget vs. Actual

shown in millions



Solid waste excise tax collections are projected to end the year 4.2 percent below budget, a decline from first quarter. Non-tonnage excise tax is projected at 7.8 percent higher than budget, led by strong revenues at the Oregon Convention Center; tonnage-related excise tax is off 6.6 percent at Metro facilities and 2.5 percent off at private facilities.

**Hefty second
quarter tax
collections**

**Excise tax
follows
tonnage
declines**

METRO EXPENDITURES– OPERATING DEPARTMENTS

Metro Operating Departments (including MERC)

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	62,964,775	30,466,508	48.4%	60,912,800	96.7%	94.5%
Materials and Services	99,190,050	40,488,537	40.8%	94,944,300	95.7%	59.3%
Total Operating Expenditures	162,154,825	70,955,045	43.8%	155,857,100	96.1%	72.3%
Total Capital Outlay	36,400,189	15,638,900	43.0%	26,906,800	73.9%	35.5%
Total Renewal and Replacement	3,233,332	644,647	19.9%	2,445,700	75.6%	83.8%
Total Expenditures	\$201,788,346	\$87,238,592	43.2%	\$185,209,600	91.8%	62.4%

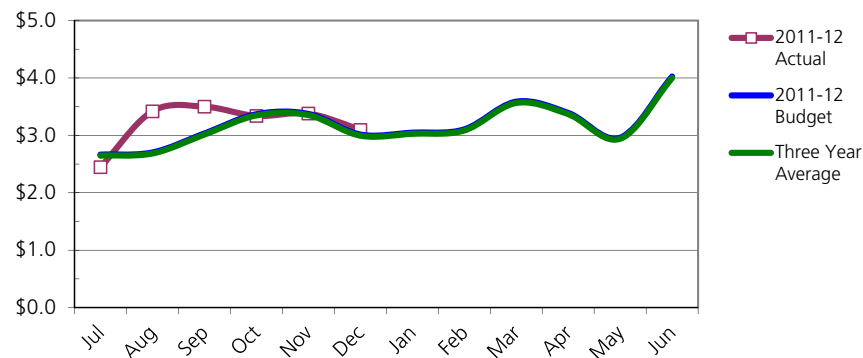
EXPENDITURES BY DEPARTMENT

MERC

	Budget	YTD Actual	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	17,791,493	8,603,306	48.4%	17,478,720	98.2%	93.7%
Materials and Services	20,515,330	10,576,668	51.6%	21,153,343	103.1%	96.7%
Total Operating Expenditures	38,306,823	19,179,974	50.1%	38,632,063	100.8%	95.3%
Total Capital Outlay	3,066,366	1,072,714	35.0%	2,541,691	82.9%	56.0%
Total Expenditures	\$41,373,189	\$20,252,688	49.0%	\$41,173,754	99.5%	92.4%

MERC- Operating Expenditures by Month

shown in millions



Higher food
and beverage
sales also
reflected in
expenses

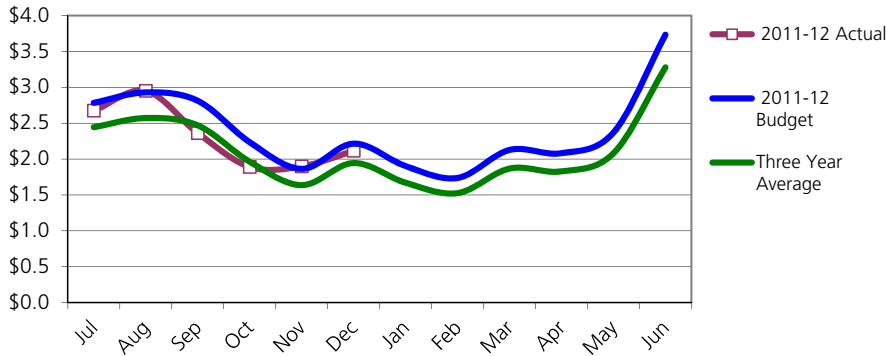
Expenditures during the second quarter are trending close to budget. Food and beverage sales are strong, and expenditures and sales revenue increase in tandem. This trend will be monitored, and a budget amendment may be necessary before year-end.

Oregon Zoo

	Budget	Actual TYD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	17,390,994	8,460,632	48.6%	16,802,811	96.6%	95.3%
Materials and Services	11,150,641	5,368,637	48.1%	11,182,868	100.3%	87.6%
Total Operating Expenditures	28,541,635	13,829,269	48.5%	27,985,679	98.1%	92.2%
Total New Capital	1,667,021	130,097	7.8%	1,005,360	60.3%	91.6%
Total Renewal and Replacement	1,179,595	390,805	33.1%	1,137,977	96.5%	93.5%
Total Expenditures	31,388,251	14,350,172	45.7%	\$30,129,016	96.0%	92.3%

Oregon Zoo- Operating Expenditures by Month

shown in millions

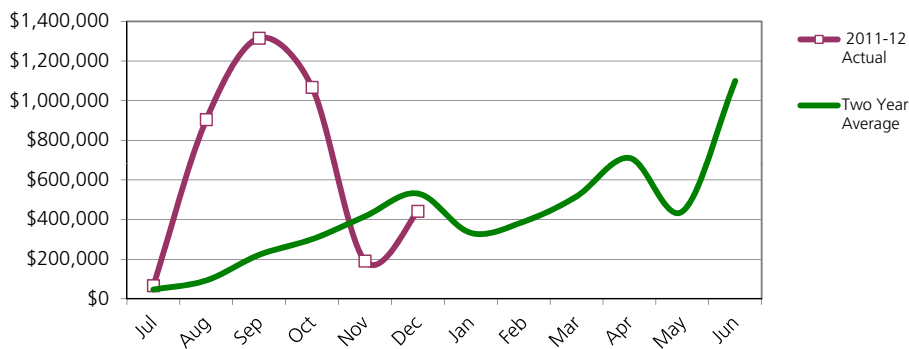


Personal services are projected to be under budget due to vacancies and the focus on managing seasonal and temporary staffing. The zoo has recently completed the selection of two positions important to its conservation mission, the Environmental Education Manager and the Conservation and Research Manager. Materials and services are on track with the current budget. Management will continue to closely monitor and manage expenditures, looking to improve systems that enhance scheduling of staff based on attendance and focus on the profitability of events and activities.

Oregon Zoo Infrastructure and Animal Welfare Bond

	Budget	Actual TYD	YTD % of Budget	Year-end Projection	Year-end % of Budget	2-Year Average
Personal Services	628,075	331,136	52.7%	625,172	99.5%	88.7%
Materials and Services	0	2,853	0%	4,853	0%	0%
Total Operating Expenditures	628,075	333,989	53.2%	630,025	100.3%	91.6%
Total Capital Outlay	6,432,825	3,652,155	56.8%	6,423,424	99.9%	31.6%
Total Expenditures	\$7,060,900	\$3,986,145	56.5%	\$7,053,449	99.9%	34.5%

Oregon Zoo Infrastructure and Animal Welfare Bond- Expenditures by Month



The 20-year Comprehensive Capital Master Plan was adopted by Council during the second quarter. The Master Plan outlines future renovations and improvements to animal habitats, guest service amenities, and sustainability improvements to reduce campus water and fossil fuel use and manage waste and storm water. The program continues the two-part land use strategy to amend the zoo's existing Conditional Use Master Plan permit for the elephant and condor habitats and apply for a new Conditional Use Master Plan permit for the remaining bond projects and overall master plan improvements. Work is nearing completion.

Vet Medical Center opens

The Veterinary Medical Center was completed on schedule and budget. The grand opening occurred January 19 with public and donor festivities. The Penguin Life Support System Upgrade project is substantially complete. The project remains on budget but finished substantially behind schedule.

The program negotiated a property purchase option for the Remote Elephant Center and continues to investigate other properties that meet criteria. The program continues refining plans including facility design, programming, funding, land use approvals and communications. While the option is a positive step, there remains significant work prior to seeking feasibility approval from the Metro Council.

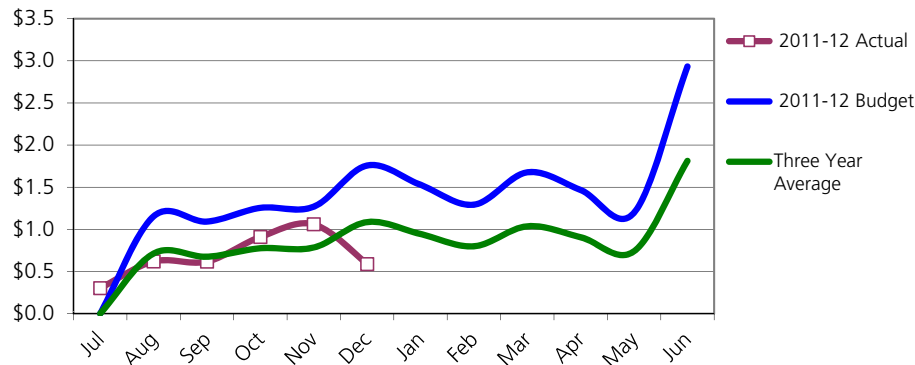
Metro received three responses to the Elephant Habitat and Related Infrastructure design services request for proposals. The team of SRG and CLR Design was awarded the contract. This is the same team, including multi-disciplinary sub-consultants, which supported the zoo's 20-year Comprehensive Capital Master Plan. The team will provide design services for the elephant habitat project through construction documents and contract administration during construction. During second quarter, the program also issued requests for proposals for a construction manager/general contractor. A review team is assessing the ten proposals received. Planning is underway for a bond sale in spring 2012 to assure delivery of funds to begin construction.

Planning and Development

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	6,436,645	2,966,643	46.1%	6,015,000	93.4%	85.2%
Materials and Services	10,125,232	1,130,969	11.2%	6,784,000	67.0%	38.6%
Total Expenditures	\$16,561,877	\$4,097,612	24.7%	\$12,799,000	77.3%	56.4%

Planning and Development- Operating Expenditures by Month

shown in millions



Year-end projections anticipate underspending of \$800,000 for the southwest corridors project. Budgeted contracts totaling \$440,000 for the project will now be administered directly by the Oregon Department of Transportation, resulting in a net reduction in both revenue and expenses to Metro. Other projected underspending reflects vacant positions, several employees on long term leave and small amounts of materials and services spread across programs. The Transit Oriented Development (TOD) program is budgeted at 100 percent of available funds so as to allow Metro to take advantage of opportunities as they arise throughout the year. Through the second quarter, TOD purchases are projected at 74 percent of budget.

Development projects initiated

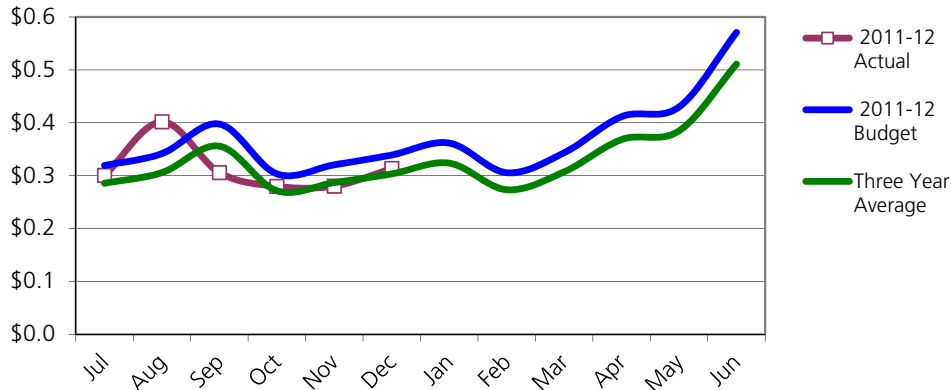
The FY 2011-12 budget included several Councilor-initiated projects. The Development Opportunity Fund has initiated revitalization programs in both Lake Oswego and Forest Grove and made downtown enhancement grants to Hillsboro and Oregon City. Metro has also agreed to provide technical assistance and matching grant funds to enhance partnerships with local governments and the State of Oregon on downtown building facade improvement projects. Consultant selection is wrapping up for both the parcelization and brownfields projects; the brownfields project will also convene a technical advisory committee. A Toolkit Engagement project is underway with an existing contractor.

Research Center

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	3,443,248	1,714,031	49.8%	3,328,000	96.7%	97.2%
Materials and Services	1,002,334	168,147	16.8%	907,000	90.5%	87.0%
Total Expenditures	\$4,445,582	\$1,882,178	42.3%	\$4,235,000	95.3%	94.7%

Research Center- Operating Expenditures by Month

shown in millions



The Research Center is projected to end the year very close to budget. Greenhouse gas contracts budgeted in the Research Center but ultimately charged to Planning and Development account for most of the projected materials and services underspending.

Greenhouse gas work on budget

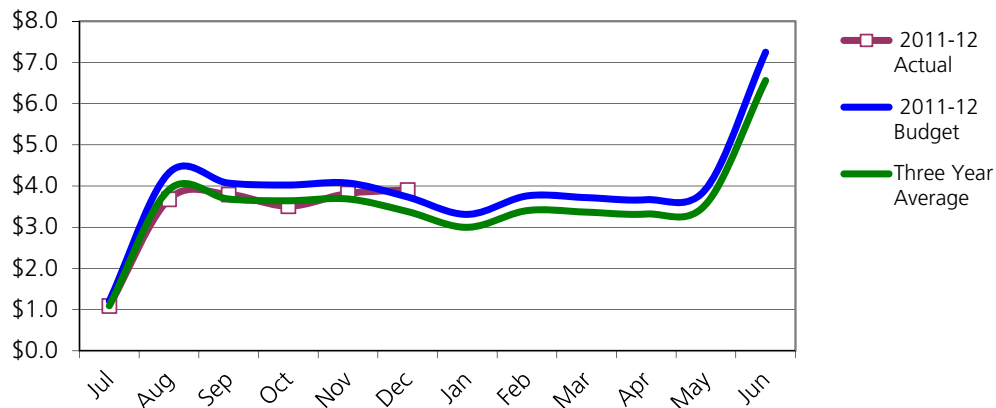
Parks and Environmental Services

	Budget	YTD Actuals	YTD % of Budget	Year-End Projection	% of Budget
General Fund	\$6,586,184	3,106,581	47.2%	\$6,388,275	97.0%
Solid Waste Revenue Fund	\$43,651,031	16,873,522	38.7%	\$43,447,416	99.5%
General Asset Management Fund	\$2,016,826	253,842	12.6%	\$1,294,215	64.2%

All Funds	Budget	YTD Actuals	YTD % of Budget	Year-End Projection	% of Budget	3-year Average
Personal Services	9,805,563	4,718,810	48.1%	9,348,238	95.3%	92.4%
Materials and Services	36,725,652	15,030,427	40.9%	38,681,453	105.3%	91.0%
Total Operating Expenditures	46,531,215	19,749,237	42.4%	48,029,691	103.2%	91.2%
Capital Outlay	3,800,095	236,859	6.2%	1,900,095	50.0%	13.7%
Renewal and Replacement	1,942,731	253,842	13.1%	1,220,120	62.8%	51.8%
Total Expenditures	52,274,041	20,239,939	38.7%	51,149,906	97.8%	82.6%

Parks and Environmental Services- Operating Expenditures by Month

shown in millions



Parks and Property Stewardship: Operating expenditures are following seasonal patterns and year-end projections have remained almost unchanged from the first quarter, with expenditures expected to end the fiscal year approximately \$198,000 below budget.

**Increased
organics
processing costs**

However, January flooding at Oxbow Park has resulted in substantial damages, and erosion continues. Costs are as yet unknown, but a restroom building and part of an existing road to the campground have been removed. Budget amendments during the year resulted in a net increase of 0.25 FTE for the front desk reception at the Metro Regional Center, and an additional 0.25 FTE for the Pioneer Cemetery Program.

Solid Waste Operations: Tonnage to Metro facilities for the first six months of the fiscal year is trending 7.4 percent below budget, a sharp decline from the first quarter, and this is expected to persist through the fiscal year. The decline is dominated by the early start-up of the new City of Portland residential organics program, which is expected to continue to reduce the amount of solid waste tonnage and consequently decrease tonnage-related materials and services. The decline is not one-to-one because Metro's operations contracts contain fixed costs that must be paid regardless of tonnage. However, these expenditure reductions will be more than offset by projected increases (\$3.6 million) in the costs to process residential organics waste. Based on the second quarter, year-end residential organics waste is expected to be higher than originally anticipated. Metro negotiated new rates with the contractors at both Metro South and Metro Central to accept, transfer, transport and process residential organic waste. A budget amendment to increase expenditure authority for residential organic waste may be requested in the third quarter.

Year-to-date Parks and Environmental Services has spent 9.7 percent of its capital and renewal and replacement budget. About 72 percent of the capital budget is related to Solid Waste Operations. During the second quarter several projects were under design or ready for bidding. The Lighting Upgrade at Metro Central has been eliminated because it was included in the new contractor's upgrades; the Tarping project was also eliminated by the contractor. Other transfer stations projects and the St. Johns Landfill Remediation project (\$1,000,000) have been carried forward to FY 2012-13 due to design considerations, permitting and feasibility studies. A budget amendment during the second quarter recognized the new Disc Golf construction project at Blue Lake Regional Park, which is expected to open in early summer 2012.

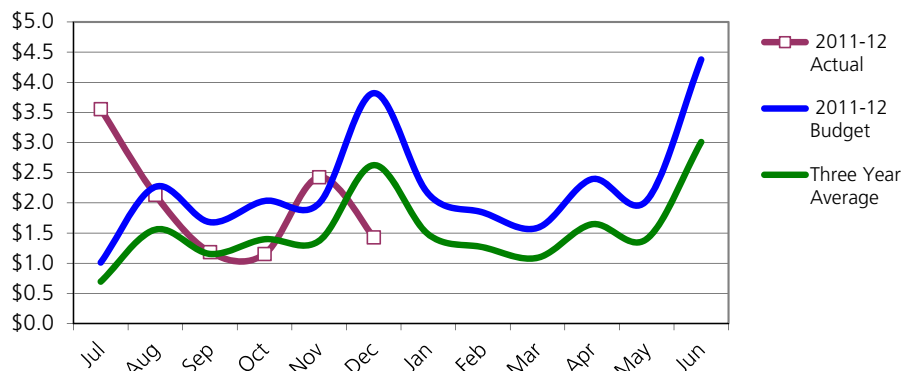
All Metro Regional Center renewal and replacement projects are expected to be completed this fiscal year. Two major parks projects, the Wetland Pathway Trail at Blue Lake (\$196,000) and the Asphalt Pavement at Gleason Boat Ramp (\$338,000) have been carried forward to FY 2012-13. Total year-end capital expenditures are expected to be 46 percent lower than budget.

Sustainability Center

	Budget	YTD	YTD % of Budget	Year-End Projection	% of Budget	
General Fund	\$5,022,941	\$2,213,951	44.1%	\$4,832,619	96.2%	
Solid Waste Revenue Fund	\$8,101,641	\$2,397,352	29.6%	\$6,882,008	84.9%	
Natural Areas Fund	\$34,664,133	\$17,730,201	51.1%	\$26,575,133	76.7%	
All Funds	Budget	YTD	YTD % of Budget	Year-End Projection	% of Budget	3-year Average
Personal Services	7,468,757	3,671,950	49.2%	7,314,918	97.9%	96.7%
Materials and Services	19,670,861	8,210,836	41.7%	16,230,698	82.5%	59.3%
Total Operating Expenditures	27,139,618	11,882,786	43.8%	23,545,616	86.8%	68.7%
Capital Outlay	21,433,882	10,547,074	49.2%	15,036,205	70.2%	35.4%
Renewal and Replacement	111,006	0	0.0%	87,546	78.9%	
Total Expenditures	48,573,500	22,429,860	46.2%	38,669,367	79.6%	49.0%

Sustainability Center- Operating Expenditures by Month

shown in millions, excluding capital acquisitions



Sustainability Center actual operating expenditures exhibit large variations from month to month primarily due to the local share program and acquisition programs under the Natural Areas Bond program.

Parks Planning and Development: Several projects are under review or in the scoping phase. Consultants are under contract and the public involvement process has begun for the Tualatin River Water Trail project. The budget anticipated completion of the Blue Lake Trail section of the 40-Mile Loop Trail (\$836,000) during FY 2011-12 and the recognition of the expenditures made directly by the Oregon Department of Transportation as a Metro asset value. The project is under review and is not expected to be completed during FY 2011-12. Staff will request a budget amendment in the third quarter to move this project to FY 2012-13.

Resource Conservation and Recycling: The number of garbage and recycling trucks to be retrofitted under the Diesel Retrofit program is projected to be lower than budgeted, in part because of Waste Management's decision to move its fleet to CNG. In addition, year-to-date capitalization of about \$115,000 was necessary for diesel filters (costing more than \$5,000 each) to recognize Metro's ownership of the product for three years. As a result of the capitalization, operating expenditures are expected to be lower than budgeted. A budget amendment for this diesel retrofit capitalization will not be necessary in the Solid Waste General Account because there is sufficient underspending from other capital projects to absorb the increase.

The budget includes the continuation of a climate initiatives project carried out by the Sustainability Center. The department successfully recruited a new coordinator and completed preliminary work outlining a climate preparedness guidance document for Metro. Members of the Metro Council and staff participated in the Willamette Valley Regional Resilience Summit, and discussions with local governments to plan staff-level collaboration on climate adaptation are underway.

Natural Areas: The peak observed in November is due mainly to City of Hillsboro local share grant (\$1,150,000) for the acquisition of the Rock Creek Greenway Trail. Metro acquired more than 506 acres (\$5,380,000) of natural areas during the second quarter (capital spending is not shown on the chart).

**Climate
preparedness
work
progressing**

EXPENDITURES– SUPPORT DEPARTMENTS

All Support Departments

	Budget	Actual YTD	YTD % of Budget	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	17,151,100	8,242,718	48.1%	48.1%	16,373,750	95.5%	94.8%
Materials and Services	3,882,185	1,501,177	38.7%	38.7%	3,116,639	80.3%	70.2%
Total Operating Expenditures	21,033,285	9,743,895	46.3%	46.3%	19,490,389	92.7%	90.2%
Total Capital Outlay	585,000	325,544	55.6%	55.6%	583,600	99.8%	40.4%
Total Renewal and Replacement	838,971	81,712	9.7%	9.7%	686,600	81.8%	52.2%
Total Expenditures	\$22,457,256	\$10,151,151	45.2%	45.2%	\$20,760,589	92.4%	88.2%

Council Office

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	3,007,919	1,330,111	44.2%	2,765,000	91.9%	98.5%
Materials and Services	873,631	167,636	19.2%	615,000	70.4%	43.8%
Total Expenditures	\$3,881,550	\$1,497,747	38.6%	\$3,380,000	87.1%	89.9%

The lower than typical personal services spending is due to a number of vacancies during the year, as well as the conversion the Council Office Director position to a Manager II. The new Diversity Manager position, budgeted in Human Resources, will instead reside in the Office of the COO. In addition, during the third quarter, the former Metro Attorney will transfer to the Office of the COO and serve as a Policy Advisor until his retirement in November 2012. These changes will be included in a spring budget amendment.

Office of the Auditor

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	644,908	313,937	48.7%	632,538	98.1%	92.2%
Materials and Services	41,544	17,504	42.1%	31,639	76.2%	70.4%
Total Expenditures	686,452	331,440	48.3%	664,177	96.8%	90.9%

Office of the Metro Attorney

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	1,921,709	930,367	48.4%	1,790,000	93.1%	94.3%
Materials and Services	64,176	24,123	37.6%	49,500	77.1%	84.3%
Total Expenditures	\$1,985,885	\$954,491	48.1%	\$1,839,500	92.6%	94.0%

During the third quarter, the former Metro Attorney will transfer to the Office of the COO and serve as a Policy Advisor until his retirement in November 2012. This change will be included in a spring budget amendment.

Communications

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	2,340,258	1,220,685	52.2%	2,340,250	100.0%	97.5%
Materials and Services	159,319	57,499	36.1%	159,000	99.8%	44.4%
Total Expenditures	\$2,499,577	\$1,278,184	51.1%	\$2,499,250	100.0%	90.2%

Based on expected project requests from departments, Communications expects to spend its full appropriation.

Finance and Regulatory Services

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	4,736,611	2,365,334	49.9%	4,660,500	98.4%	92.2%
Materials and Services	1,482,805	517,777	34.9%	1,100,000	74.2%	76.6%
Total Operating Expenditures	6,219,416	2,883,111	46.4%	5,760,500	92.6%	88.4%
Total New Capital	575,000	316,962	55.1%	575,000	100.0%	
Total Renewal and Replacement	100,000	74,826	74.8%	107,000	107.0%	
Total Expenditures	\$6,894,416	\$3,274,899	47.5%	\$6,442,500	93.4%	88.4%

Human Resources

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	1,775,896	806,695	45.4%	1,625,000	91.5%	96.9%
Materials and Services	358,235	122,255	34.1%	304,500	85.0%	84.8%
Total Expenditures	\$2,134,131	\$928,950	43.5%	\$1,929,500	90.4%	94.5%

The new Diversity Manager position, budgeted in Human Resources, will instead reside in the Office of the COO. This change will be reflected in a spring budget amendment.

Information Services

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	2,723,999	1,275,589	46.8%	2,560,500	94.0%	92.7%
Materials and Services	902,475	594,383	65.9%	857,000	95.0%	82.2%
Total Operating Expenditures	3,626,474	1,869,972	51.6%	3,417,500	94.2%	90.1%
Total New Capital	10,000	8,582	85.8%	8,582	85.8%	40.4%
Total Renewal and Replacement	738,971	6,886	0.9%	579,600	78.4%	
Total Expenditures	\$4,375,445	\$1,885,440	43.1%	\$4,005,682	91.5%	86.8%

EXPENDITURES– NON-DEPARTMENTAL

Non-departmental

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	0	0	0%	0	0%	0%
Materials and Services	4,601,055	916,386	19.9%	2,964,000	64.4%	42.8%
Total Operating Expenditures	4,601,055	916,386	19.9%	2,964,000	64.4%	42.8%
Total Debt Service	32,167,740	12,612,181	39.2%	32,167,740	100.0%	100.0%
Total Expenditures	\$36,768,795	\$13,528,567	36.8%	\$35,131,740	95.5%	93.2%

Non-departmental special appropriation expenditures during the second quarter included the following:

- \$506,000 for construction excise tax concept planning grants to local governments. Payments are made only when recipients meet established milestones.
- \$68,200 of budgeted \$131,000 for external financial audit. The final payment for the FY 2010-11 audit will occur in the third quarter; the fourth quarter will include preliminary work for the FY 2011-12 audit.
- \$43,500 in Nature in Neighborhoods grant reimbursements.
- \$1,400 of budgeted \$236,500 in agency sponsorships. Total non-departmental sponsorship spending to date is \$100,000.







APPENDIX – All funds, year to year comparison, as of December 31, 2011

FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
Resources						
Beginning Fund Balance	165,415,447		175,983,543		175,983,543	
Program Revenues	129,696,127	29,318,332	61,061,977	47.1%	128,484,718	99.1%
General Revenues	68,304,854	42,633,331	46,752,105	68.4%	68,346,387	100.1%
Interfund Transfers	22,523,733	8,380,700	13,852,353	61.5%	22,073,258	98.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	416,184	417,584	0.0%	417,584	
Subtotal Current Revenues	220,524,714	80,748,547	122,084,019	55.4%	219,321,947	99.5%
Total Resources	385,940,161		175,983,544		395,305,491	
Requirements						
Operating Expenditures	191,385,984	41,808,104	83,351,988	43.6%	180,228,489	94.2%
Debt Service	35,261,700	3,565,496	15,150,817	43.0%	35,261,700	100.0%
Capital Outlay + Renewal and Replacement	40,384,516	8,304,676	16,690,803	41.3%	30,047,675	74.4%
Interfund Transfers	22,523,733	6,429,551	11,901,204	52.8%	22,073,258	98.0%
Contingency	34,336,024					
Subtotal Current Expenditures	323,891,957	60,107,826	127,094,812	39.2%	267,611,122	82.6%
Unappropriated Balance	62,048,204		48,888,732		127,694,368	
Total Requirements	385,940,161		175,983,544		\$395,305,491	

FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
Resources						
Beginning Fund Balance	175,322,025		190,632,130		190,632,130	
Program Revenues	141,509,026	31,276,791	63,902,183	45.2%	129,872,226	91.8%
General Revenues	77,451,244	51,356,809	55,712,218	71.9%	79,803,608	103.0%
Interfund Transfers	22,456,261	4,161,910	14,307,064	63.7%	21,993,298	97.9%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	15,300,000	0	15,001,900	98.1%	15,112,677	98.8%
Subtotal Current Revenues	256,716,531	86,795,511	148,923,365	58.0%	246,781,809	96.1%
Total Resources	432,038,556		339,555,495		437,413,939	
Requirements						
Operating Expenditures	200,026,909	47,671,722	89,805,152	44.9%	173,021,790	86.5%
Debt Service	41,954,002	3,675,251	15,203,800	36.2%	41,950,078	100.0%
Capital Outlay + Renewal and Replacement	62,451,858	4,138,888	7,308,905	11.7%	24,465,230	39.2%
Interfund Transfers	22,456,261	4,161,910	14,307,064	63.7%	21,993,298	97.9%
Contingency	32,191,273					0.0%
Subtotal Current Expenditures	359,080,303	59,647,771	126,624,922	35.3%	261,430,396	72.8%
Unappropriated Balance	72,958,254		212,930,573	291.9%	175,983,543	
Total Requirements	432,038,557		339,555,495	78.6%	\$437,413,939	



APPENDIX – Fund Tables, year to year comparison

General Fund (consolidated), as of December 31, 2011

FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
Resources						
Beginning Fund Balance	25,619,555		28,964,227		28,964,227	
Program Revenues	40,343,811	6,770,806	18,031,237	44.7%	39,562,000	98.1%
General Revenues	29,133,718	14,701,888	18,081,565	62.1%	28,921,000	99.3%
Transfers	47,175,235	9,138,572	16,026,397	34.0%	28,305,141	60.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	18,300	19,700	0.0%	19,700	
Subtotal Current Revenues	116,652,764	30,629,566	52,158,899	44.7%	96,807,841	83.0%
Total Resources	142,272,319		81,123,126		125,772,068	
Requirements						
Operating Expenditures	84,384,883	17,163,589	34,611,978	41.0%	76,582,750	90.8%
Debt Service	1,588,215	576,607	576,607	36.3%	1,588,215	100.0%
Capital Outlay	47,000	26,962	48,202	102.6%	21,205	45.1%
Interfund Transfers	5,017,479	698,150	2,991,122	59.6%	5,017,479	100.0%
Intrafund Transfers	32,830,111	3,166,149	7,319,814	22.3%	14,445,249	44.0%
Contingency	3,726,142					
Subtotal Current Expenditures	127,593,830	21,631,457	45,547,723	35.7%	97,654,898	76.5%
Unappropriated Balance	14,678,489		35,575,404		28,117,170	
Total Requirements	142,272,319		81,123,126		\$125,772,068	

FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
Resources						
Beginning Fund Balance	26,354,341		30,194,768		30,194,768	
Program Revenues	39,427,526	7,385,673	18,049,284	45.8%	34,521,030	87.6%
General Revenues	28,304,127	14,346,083	17,415,561	61.5%	27,777,390	98.1%
Transfers	40,916,656	5,584,826	12,055,026	29.5%	23,627,709	57.7%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	100	0.0%	1,916	
Subtotal Current Revenues	108,648,309	27,316,582	47,519,971	43.7%	85,928,045	79.1%
Total Resources	135,002,650		77,714,739		116,122,813	
Requirements						
Operating Expenditures	81,923,262	15,398,633	31,816,498	38.8%	67,664,164	82.6%
Debt Service	1,529,472	584,736	584,736	38.2%	1,529,472	100.0%
Capital Outlay	139,500	44,484	44,484	31.9%	199,491	143.0%
Interfund Transfers	4,338,554	435,115	2,546,395	58.7%	4,338,554	100.0%
Intrafund Transfers	30,342,305	3,026,886	6,973,882	23.0%	13,426,966	44.3%
Contingency	3,441,260					
Subtotal Current Expenditures	121,714,353	19,489,854	41,965,995	0.0%	87,158,648	71.6%
Unappropriated Balance	13,288,297		35,748,745	0.0%	28,964,166	
Total Requirements	135,002,650		77,714,739	0.0%	\$116,122,813	

General Asset Management Fund, as of December 31, 2011

FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
Resources						
Beginning Fund Balance	6,689,948		7,453,961		7,453,961	
Program Revenues	974,514	887,404	892,804	91.6%	974,514	100.0%
General Revenues	33,298	13,405	20,177	60.6%	38,000	114.1%
Transfers	2,037,241	732,621	1,109,748	54.5%	2,037,241	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
Subtotal Current Revenues	3,045,053	1,633,430	2,022,729	66.4%	3,049,755	100.2%
Total Resources	9,735,001		9,476,690		10,503,716	
Requirements						
Operating Expenditures	898,483	184,620	200,388	22.3%	557,059	62.0%
Debt Service	0	0	0	0.0%	0	0.0%
Capital Outlay	4,924,936	445,317	664,647	13.5%	3,053,460	62.0%
Interfund Transfers	0	0	0	0.0%	0	0.0%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	3,911,582					
Subtotal Current Expenditures	9,735,001	629,937	865,035	8.9%	3,610,520	37.1%
Unappropriated Balance	0		8,611,654		6,893,196	
Total Requirements	9,735,001		9,476,690		\$10,503,716	

FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
Resources						
Beginning Fund Balance	7,664,516		7,536,280		7,536,280	
Program Revenues	686,330	564,595	1,131,819	164.9%	1,357,928	197.9%
General Revenues	62,677	16,557	24,052	38.4%	60,154	96.0%
Transfers	1,327,635	316,059	632,118	47.6%	1,293,854	97.5%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	1,800	0.0%	1,800	
Subtotal Current Revenues	2,076,642	897,211	1,789,789	86.2%	2,713,736	130.7%
Total Resources	9,741,158		9,326,069		10,250,016	
Requirements						
Operating Expenditures	892,231	462,556	707,793	79.3%	954,702	107.0%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	3,086,775	360,923	760,043	24.6%	1,841,353	59.7%
Interfund Transfers	128,000	0	0	0.0%	0	0.0%
Intrafund Transfers	20,000	0	0	0.0%	0	0.0%
Contingency	5,289,152					
Subtotal Current Expenditures	9,416,158	823,479	1,467,836	15.6%	2,796,056	29.7%
Unappropriated Balance	325,000		7,858,233		7,453,961	
Total Requirements	9,741,158		9,326,069		\$10,250,016	

MERC Fund, as of December 31, 2011

FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
Resources						
Beginning Fund Balance	24,615,569		\$ 26,357,848		26,357,848	
Program Revenues	31,773,233	8,470,011	15,903,082	50.1%	32,646,715	102.7%
General Revenues	11,334,742	3,144,315	4,120,541	36.4%	11,553,633	101.9%
Transfers	594,822	114,822	114,822	19.3%	594,822	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
Subtotal Current Revenues	43,702,797	11,729,148	20,138,445	46.1%	44,795,170	102.5%
Total Resources	68,318,366		46,496,293		71,153,018	
Requirements						
Operating Expenditures	38,306,823	9,814,019	19,179,974	50.1%	38,632,063	100.8%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	3,036,366	531,947	1,072,714	35.3%	2,736,366	90.1%
Interfund Transfers	6,142,766	1,671,940	2,541,691	41.4%	6,142,766	100.0%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	7,633,716					
Subtotal Current Expenditures	55,119,671	12,017,906	22,794,379	41.4%	47,511,195	86.2%
Unappropriated Balance	13,198,695		23,701,914		23,641,823	
Total Requirements	68,318,366		46,496,293		\$71,153,018	

FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
Resources						
Beginning Fund Balance	24,850,944		27,089,539		27,089,539	
Program Revenues	33,423,334	7,585,039	14,359,476	43.0%	33,092,402	99.0%
General Revenues	10,794,076	2,915,832	4,020,524	37.2%	11,626,069	107.7%
Transfers	475,000	0	0	0.0%	475,000	100.0%
Special Items	0	0	0		0	
Extraordinary Items	0	0	0		0	
Other Financing Sources	0	0	0		0	
Subtotal Current Revenues	44,692,410	10,500,871	18,380,000	41.1%	45,193,471	101.1%
Total Resources	69,543,354		45,469,539		72,283,010	
Requirements						
Operating Expenditures	39,708,448	9,421,068	18,156,036	45.7%	38,143,827	96.1%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	5,290,659	821,896	1,040,130	19.7%	3,993,774	75.5%
Interfund Transfers	3,801,630	1,536,443	2,242,788	59.0%	3,787,561	99.6%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	2,452,773					
Subtotal Current Expenditures	51,253,510	11,779,407	21,438,954	41.8%	45,925,162	89.6%
Unappropriated Balance	18,289,844		24,030,585		26,357,848	
Total Requirements	69,543,354		45,469,539		\$72,283,010	

Natural Areas Fund, as of December 31, 2011

FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
Resources						
Beginning Fund Balance	36,715,000		36,469,224		36,469,224	
Program Revenues	866,000	248,380	297,757	34.4%	327,757	37.8%
General Revenues	183,575	42,631	50,657	27.6%	205,242	111.8%
Transfers	13,176	13,176	13,176	100.0%	13,176	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
Subtotal Current Revenues	1,062,751	304,188	361,591	34.0%	546,175	51.4%
Total Resources	37,777,751		36,830,815		37,015,399	
Requirements						
Operating Expenditures	13,725,133	2,207,163	7,207,182	52.5%	11,575,133	84.3%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	20,939,000	5,571,729	10,523,019	50.3%	15,000,000	71.6%
Interfund Transfers	1,773,222	410,012	801,977	45.2%	1,720,025	97.0%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	1,340,396					
Subtotal Current Expenditures	37,777,751	8,188,904	18,532,177	49.1%	28,295,158	74.9%
Unappropriated Balance	0		18,298,638		8,720,241	
Total Requirements	37,777,751		36,830,815		\$37,015,399	

FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
Resources						
Beginning Fund Balance	50,775,000		56,792,607		56,792,607	
Program Revenues	943,210	11,349	21,477	2.3%	414,009	43.9%
General Revenues	505,750	131,147	42,033	8.3%	322,830	63.8%
Transfers	0	0	0	0.0%	0	
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
Subtotal Current Revenues	1,448,960	142,496	63,510	4.4%	736,839	50.9%
Total Resources	52,223,960		56,856,118	108.9%	57,529,446	
Requirements						
Operating Expenditures	13,500,698	4,028,434	5,461,628	40.5%	9,696,969	71.8%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	33,202,590	856,236	3,189,584	9.6%	9,907,984	29.8%
Interfund Transfers	1,502,241	393,236	727,960	48.5%	1,455,269	96.9%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	3,988,905					
Subtotal Current Expenditures	52,194,434	5,277,906	9,379,171	18.0%	21,060,222	40.3%
Unappropriated Balance	29,526		47,476,947		36,469,224	
Total Requirements	52,223,960		56,856,118		\$57,529,446	

Oregon Zoo Infrastructure and Animal Welfare Bond Fund, as of December 31, 2011

FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
Resources						
Beginning Fund Balance	9,649,239		8,876,891		8,876,891	
Program Revenues	0	44	44	0.0%		0.0%
General Revenues	24,648	8,179	19,209	77.9%	27,000	109.5%
Interfund Transfers	3,735	3,735	3,735	100.0%	3,735	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
Subtotal Current Revenues	28,383	11,958		0.0%	30,735	108.3%
Total Resources	9,677,622		8,876,891	91.7%	8,907,626	
Requirements						
Operating Expenditures	628,075	143,432	333,989	53.2%	630,025	100.3%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	6,432,825	1,556,557	3,652,155	56.8%	6,423,424	99.9%
Interfund Transfers	364,209	63,946	102,026	28.0%	280,240	76.9%
Contingency	2,252,513					
Subtotal Current Expenditures	9,677,622	1,763,935	4,088,171	42.2%	7,333,689	75.8%
Unappropriated Balance	62,946,687		4,788,720		1,573,937	
Total Requirements	72,624,309		8,876,891		\$8,907,626	

FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
Resources						
Beginning Fund Balance	2,121,338		2,806,954		2,806,954	
Program Revenues	0	-87	1	0.0%	1	
General Revenues	21,213	14,972	25,922	122.2%	56,583	266.7%
Interfund Transfers	0	0	0	0.0%	0	
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	15,000,000	0	15,000,000	100.0%	15,000,000	100.0%
Subtotal Current Revenues	15,021,213	14,884	15,025,923	100.0%	15,056,583	100.2%
Total Resources	17,142,551		17,832,877		17,863,537	
Requirements						
Operating Expenditures	659,562	191,032	368,258	55.8%	766,200	116.2%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	14,696,830	1,813,413	1,990,034	13.5%	7,952,550	54.1%
Interfund Transfers	294,915	47,567	121,660	41.3%	267,896	90.8%
Contingency	1,476,683					
Subtotal Current Expenditures	17,127,990	2,052,011	2,479,953	14.5%	8,986,646	52.5%
Unappropriated Balance	72,958,254		15,352,924		8,876,891	
Total Requirements	90,086,244		17,832,877		\$17,863,537	

Risk Management Fund, as of December 31, 2011

FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
Resources						
Beginning Fund Balance	2,364,250		2,629,579		2,629,579	
Program Revenues*	627,807	1,429	1,429	0.2%	627,807	100.0%
General Revenues	25,000	5,426	7,913	31.7%	18,000	72.0%
Transfers	1,819,183	454,799	1,202,346	66.1%	1,819,183	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
Subtotal Current Revenues	2,471,990	461,654	1,211,688		2,464,990	99.7%
Total Resources	4,836,240		3,841,267		5,094,569	
Requirements						
Operating Expenditures*	2,815,266	239,553	908,723	32.3%	1,880,800	66.8%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	0	0	0	0.0%	0	
Interfund Transfers	874,960	597,320	736,265	84.1%	874,960	100.0%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	382,930					
Subtotal Current Expenditures	4,073,156	836,873	1,644,988	40.4%	2,755,760	67.7%
Unappropriated Balance	763,084		2,196,279		2,338,809	
Total Requirements	4,836,240		3,841,267		\$5,094,569	

FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
Resources						
Beginning Fund Balance	8,142,227		7,998,239		7,998,239	
Program Revenues*	9,525,278	2,899,185	5,065,529	53.2%	9,672,010	101.5%
General Revenues	25,000	8,960	17,002	68.0%	32,239	129.0%
Transfers	1,186,095	296,527	780,623	65.8%	1,183,018	99.7%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	0	
Subtotal Current Revenues	10,736,373	3,204,672	5,863,154	54.6%	10,887,267	101.4%
Total Resources	18,878,600		13,861,393		18,885,506	
Requirements						
Operating Expenditures*	12,498,637	2,674,288	5,536,332	44.3%	11,030,927	88.3%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	0	0	0	0.0%	0	
Interfund Transfers	5,225,000	0	5,225,000	100.0%	5,225,000	100.0%
Intrafund Transfers	0	0	0	0.0%	0	
Contingency	528,084					
Subtotal Current Expenditures	18,251,721	2,674,288	10,761,332	59.0%	16,255,927	89.1%
Unappropriated Balance	626,879		3,100,062		2,629,579	
Total Requirements	18,878,600		13,861,393		\$18,885,506	

* The change implemented in the current year in how health benefit costs are charged results in a large drop in internal charge for services revenues and expenditures compared to previous years.

Solid Waste Revenue Fund, as of December 31, 2011

FY 2011-12

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
Resources						
Beginning Fund Balance	39,914,107		42,792,555		42,792,555	
Program Revenues	55,035,122	12,944,198	25,914,815	47.1%	54,276,636	98.6%
General Revenues	196,526	68,600	103,072	52.4%	210,919	107.3%
Transfers	267,625	85,880	85,880	32.1%	267,625	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	450	450	0.0%	0	
Subtotal Current Revenues	55,499,273	13,099,128	26,104,217	47.0%	54,755,180	98.7%
Total Resources	95,413,380		68,896,772		97,547,735	
Requirements						
Operating Expenditures	50,268,448	11,771,782	20,115,542	40.0%	48,532,172	96.5%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	3,726,000	171,514	236,859	6.4%	1,826,000	49.0%
Interfund Transfers	7,988,738	2,771,896	4,511,836	56.5%	7,639,871	95.6%
Contingency	14,588,745	0	0	0.0%	0	0.0%
Subtotal Current Expenditures	76,571,931	14,715,192	24,864,238	32.5%	57,998,043	75.7%
Unappropriated Balance	18,841,449		44,032,534		39,549,692	
Total Requirements	95,413,380		68,896,772		97,547,735	

FY 2010-11

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
Resources						
Beginning Fund Balance	36,535,502		37,982,915		37,982,915	
Program Revenues	57,502,348	12,808,900	25,252,460	43.9%	50,758,427	88.3%
General Revenues	357,537	84,355	118,685	33.2%	301,114	84.2%
Transfers	5,446,449	0	5,225,000	95.9%	5,446,449	100.0%
Special Items	0	0	0	0.0%	0	
Extraordinary Items	0	0	0	0.0%	0	
Other Financing Sources	0	0	0	0.0%	33,961	
Subtotal Current Revenues	63,306,334	12,893,255	30,596,145	48.3%	56,539,951	89.3%
Total Resources	99,841,836		68,579,060		94,522,866	
Requirements						
Operating Expenditures	50,304,431	10,569,982	18,707,961	37.2%	44,435,828	88.3%
Debt Service	0	0	0	0.0%	0	
Capital Outlay	5,194,283	231,196	273,740	5.3%	497,278	9.6%
Interfund Transfers	6,995,233	1,749,550	3,443,262	49.2%	6,797,204	97.2%
Contingency	14,540,763					
Subtotal Current Expenditures	77,034,710	12,550,727	22,424,962	29.1%	51,730,310	67.2%
Unappropriated Balance	22,807,126		46,154,097		42,792,555	
Total Requirements	99,841,836		68,579,060		94,522,866	

APPENDIX – Excise Tax Annual Forecast, as of December 31, 2011

Total Excise Tax Collections

7.5% Excise Tax

Facility/Function	FY 2011-12 Budget	Revised Annual Forecast	Difference	% Difference
Oregon Convention Center	1,231,965	1,379,801	147,836	12.00%
Expo Center	462,314	478,014	15,700	3.40%
Planning Fund	4,830	10,272	5,442	112.67%
SW Product Sales	170,250	181,200	10,950	6.43%
Parks and MRC	283,680	270,914	(12,766)	-4.50%
Total	2,153,039	2,320,201	167,162	7.76%

Solid Waste Per Ton Excise Tax

	FY 2011-12 Budget	Revised Annual Forecast	Difference	% Difference
Solid Waste and Recycling Metro Facilities	5,404,969	5,049,801	(355,168)	-6.57%
Solid Waste and Recycling Non Metro Facilities	7,542,757	7,356,451	(186,306)	-2.47%
Total Solid Waste Per Ton Excise Tax	12,947,726	12,406,252	(541,474)	-4.18%
Grand Total Excise Tax	15,100,765	14,726,453	(374,312)	-2.48%

Assumptions:

Non Metro tonnage includes Environmental Cleanup charge (ECU) of \$1 per ton and Outside of Metro Tonnage disposed at Metro sites.

Reserve Balance

Solid Waste Yield by Code	11,550,783	11,550,783
Potentially available for non-operating expenses	1,396,943	855,469

Reserve Balance for non-operating expenses

Beginning Balance from FY 2010-11*	\$	457,786
FY 2011-12 Contribution	\$	855,469
FY 2011-12 Ending Balance	\$	1,313,255

*Contribution from FY 2010-11 has been identified for General Fund streetcar assessment, expected to be billed in early FY 2012-13. Estimated cost is \$500,000.

APPENDIX – Capital Budget Mid-Year Status

SUMMARY

The second quarter report includes a comparison of budgeted capital projects with activity and spending through December 31, 2011. The following pages present the status of all projects which had planned spending of greater than \$100,000.

Sixty-eight projects anticipated expenditures this fiscal year in the amended budget. Of the 68 projects, 17 are ongoing projects. Ongoing projects are projects that require substantial capital maintenance or the grouped renewal and replacement projects less than \$100,000 each. Eleven projects are complete and three projects are substantially complete at this juncture.

Complete or substantially complete projects include:

- OCC Coffee Retail Renovations
- OCC Signage Upgrade
- OCC Kitchen Remodel
- OCC Small Wares Purchase
- OCC Sizzler Block Plaza Construction
- PCPA Keller Auditorium Boiler
- PCPA Arlene Schnitzer Concert Hall Roof
- PCPA Keller Concessions Upgrade
- Zoo Bond Penguin Filtration
- Zoo Bond Veterinary Medical Center
- Zoo Bond Infrastructure and Animal Welfare Master Planning
- Zoo Bond Onsite Elephant and Condor Habitats Land Use Reviews
- PES MRC VAV Box Controllers
- PES Scalehouse C Scale Replacement

Centers anticipate completing an additional 22 projects, four have been canceled. Eleven projects are scheduled for completion past the end of this fiscal year.



Finance and Regulatory Services

FY 2011-12 Capital Projects status through December 31, 2011

Inventory Renewal and Replacement and Assets

This project is to insure that Metro's fixed asset inventory is accurate for the CAFR and that the Renewal and Replacement Plan is up to date.

FY 2011-12 Adopted Budget	170,000
Dollars spent as of 12-31-11	119,000
CIP estimated cost	170,000
Completion date	03/31/2012

Comments: The project is running behind schedule by about a month. It is estimated that an updated listing will be complete by March.

Enforcement Vehicle Replacement

This is the regular replacement of vehicles for the enforcement program.

FY 2011-12 Adopted Budget	30,000
Dollars spent as of 12-31-11	-
CIP estimated cost	170,800
Completion date	Ongoing

Comments: A vehicle will be purchased this fiscal year.

Solid Waste Information System (SWIS)

This project will implement a state of the art system of data collection and reporting to support Metro's responsibility to collect regional system fees and excise taxes.

FY 2011-12 Adopted Budget	575,000
Dollars spent as of 12-31-11	315,962
CIP estimated cost	825,000
Completion date	06/30/2012

Comments: This project is in development and is expected to be complete by the end of the fiscal year.

Information Services

FY 2011-12 Capital Projects status through December 31, 2011

Replace/Acquire Desktop Computers

This project represents all desktop computer hardware replacement. Normal replacement schedule is three years.

Comments: This project is the normal replacement of the desktop computers agency wide. Year to date estimated expenditures are \$40,200.

FY 2011-12 Adopted Budget	80,000
Dollars spent as of 12-31-11	40,200
CIP estimated cost	Ongoing
Completion date	Ongoing

Information Services Renewal and Replacement Projects

Information Technology renewal and replacement projects under \$100,000.

Comments: This is the combined expenditure for all projects less than \$100,000.

FY 2011-12 Adopted Budget	606,073
Dollars spent as of 12-31-11	13,369
CIP estimated cost	1,693,806
Completion date	Ongoing

Upgrade of Business Enterprise Software (PeopleSoft)

This project provides the funding for the regular PeopleSoft upgrades for both the Human Resources and Financial modules.

Comments: Carried forward to FY 2012-13.

FY 2011-12 Adopted Budget	133,365
Dollars spent as of 12-31-11	-
CIP estimated cost	531,281
Completion date	Ongoing

Net Appliance Alex File Server

This is the normal renewal and replacement of the Net Appliance Alex File Server and is included on the department's renewal and replacement listing.

Comments: This project will be completed this fiscal year.

FY 2011-12 Adopted Budget	132,600
Dollars spent as of 12-31-11	-
CIP estimated cost	276,131
Completion date	06/30/2012

Metropolitan Exposition Recreation Commission

FY 2011-12 Capital Projects status through December 31, 2011

MERC Admin Technology

Various Information Technology projects.

FY 2011-12 Adopted Budget	102,000
Dollars spent as of 12-31-11	-
CIP estimated cost	102,000
Completion date	06/30/2012

Comments: Funding for MERC Information Technology. A portion has been used to pay for the asset inventory. A discussion about whether to use a portion to purchase the Microsoft license upgrade is underway.

Expo - Structural Issue Hall E

A Geological Survey indicated damage appeared to be the result of uneven settling. Construction/repair necessary.

FY 2011-12 Adopted Budget	100,000
Dollars spent as of 12-31-11	4,486
CIP estimated cost	100,000
Completion date	06/30/2012

Comments: A proposed solution has been identified. Project Management Office has issued a Request for Bids.

Expo - Parking Lot Asphalt Maint/Replace

Ongoing project with funds set aside every year for renewal and replacement.

FY 2011-12 Adopted Budget	50,000
Dollars spent as of 12-31-11	48,997
CIP estimated cost	250,000
Completion date	Ongoing

Comments: Normal capital maintenance of parking lot. Complete for FY 2011-12.

Expo - Portable Bleacher Replacement

Replacement of the portable bleachers which are old and nearly at the point of becoming unsafe.

FY 2011-12 Adopted Budget	80,000
Dollars spent as of 12-31-11	-
CIP estimated cost	400,000
Completion date	Ongoing

Comments: Replacement of bleachers over a five year period. Staff is researching product options and specifications.

OCC - Kitchen Remodel - Remodel

The purpose of this project is to increase the kitchen cooking capacity without increasing the footprint of the kitchen.

FY 2011-12 Adopted Budget	145,062
Dollars spent as of 12-31-11	6,281
Completed project cost	427,533
Completion date	10/17/2011

Comments: Complete - Any remaining balance in the Aramark Capital Investment Funds will be identified as new projects.

Metropolitan Exposition Recreation Commission (continued)**FY 2011-12 Capital Projects status through December 31, 2011****OCC - Electrical Sub Metering**

Add additional meters.

FY 2011-12 Adopted Budget	200,000
Dollars spent as of 12-31-11	3,280
CIP estimated cost	200,000
Completion date	06/30/2012

Comments: Beginning design engineering.

OCC - Permanent Automatic AV Screens

Purchase and install permanent automatic AV screens in all meeting rooms.

FY 2011-12 Adopted Budget	195,000
Dollars spent as of 12-31-11	-
CIP estimated cost	195,000
Completion date	06/30/2012

Comments: Will be complete by June 30th.

OCC - Small Wares Purchase

Smallwares to included tongs, platters, risers, bowls, serving utensils, platemate or similar plate transport system.

FY 2011-12 Adopted Budget	212,000
Dollars spent as of 12-31-11	-
Completed project cost	199,614
Completion date	12/31/2011

Comments: Complete. Funding source is a combination of Aramark Capital Investment Funds and Aramark Reserve Funds.

OCC - Coffee Retail Renovations

Oregon Convention Center's two retail coffee outlets were connected to suit new vendor, Portland Roasting.

FY 2011-12 Adopted Budget	215,649
Dollars spent as of 12-31-11	135,849
CIP estimated cost	215,649
Completion date	02/15/2012

Comments: Project is substantially complete: punch list items only. Both stores are open.

OCC - Skyview Terrace Tasting Kitchen

Construction of Skyview Terrace Tasting Kitchen.

FY 2011-12 Adopted Budget	100,000
Dollars spent as of 12-31-11	-
Completed project cost	100,000
Completion date	Canceled

Comments: Project has been deleted; Aramark funding will be rolled over and used for other projects.

Metropolitan Exposition Recreation Commission (continued)**FY 2011-12 Capital Projects status through December 31, 2011****OCC - Signage Upgrade**

Replacement and upgrade of old technology currently in use in the OCC Information Kiosk system.

FY 2011-12 Adopted Budget	61,529
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Dollars spent as of 12-31-11	45,663
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CIP estimated cost	161,000
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Comments: Work is substantially complete; should be done in February.

Completion date	06/30/2012
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OCC - Sizzler Block Plaza Construction Project

Clearing the Sizzler block and converting to a plaza.

FY 2011-12 Adopted Budget	584,002
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Dollars spent as of 12-31-11	561,667
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CIP estimated cost	798,898
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Comments: Work on project is complete in January. First booked event was the Auto Show in January. Final billing is not complete.

Completion date	12/31/2011
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PCPA - Arlene Schnitzer Concert Hall Roof

Major repair and renewal of Schnitzer roof.

FY 2011-12 Adopted Budget	80,000
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Dollars spent as of 12-31-11	79,992
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Completed project cost	79,992
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Comments: Complete.

Completion date	12/31/2011
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PCPA - ASCH & AHH HVAC Controls

Replacement/upgrade of the HVAC control systems at the Schnitzer Concert Hall and Hatfield Hall.

FY 2011-12 Adopted Budget	130,000
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Dollars spent as of 12-31-11	1,050
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CIP estimated cost	130,000
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Comments: RFP out for engineering services.

Completion date	06/30/2012
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PCPA - Keller Concessions Upgrade

Projects funded by capital funds as part of the new Aramark Food and Beverage Contract to be used for food and beverage improvements.

FY 2011-12 Adopted Budget	5,163
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Dollars spent as of 12-31-11	13,921
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Completed project cost	333,758
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Comments: Complete.

Completion date	12/05/2011
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Metropolitan Exposition Recreation Commission (continued)**FY 2011-12 Capital Projects status through December 31, 2011****PCPA - Hatfield Chiller Replacement**

Purchase and install a new chiller at the Hatfield Hall.

FY 2011-12 Adopted Budget	34,229
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Dollars spent as of 12-31-11	1,485
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CIP estimated cost	355,000
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Comments: Final work to achieve full functionality of the new chiller in process.

Completion date	06/30/2012
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PCPA Theatrical Lighting

Upgrade to current theatrical lighting systems in all PCPA venues.

FY 2011-12 Adopted Budget	100,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	225,000
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Comments: This project is not in the MERC budget but is in the Adopted CIP; no funds will be expended.

Completion date	Canceled
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PCPA - Keller Auditorium Boiler Replacement

Purchase and install a new boiler at the Keller Auditorium.

FY 2011-12 Adopted Budget	100,000
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Dollars spent as of 12-31-11	108,286
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Completed project cost	210,658
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Comments: Complete.

Completion date	10/30/2011
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Oregon Zoo

FY 2011-12 Capital Projects status through December 31, 2011

Perimeter USDA Fence

This project is the regular replacement of the existing zoo perimeter containment fence.

FY 2011-12 Adopted Budget	57,305
Dollars spent as of 12-31-11	28,964
CIP estimated cost	391,488
Completion date	Ongoing

Comments: The zoo had planned to spend most of the budgeted funding this year but smaller amount required.

Zoo Parking Lot Replacement

Regular replacement of the parking lot pavement.

FY 2011-12 Adopted Budget	21,649
Dollars spent as of 12-31-11	-
CIP estimated cost	151,260
Completion date	Ongoing

Comments: The zoo expects to perform parking lot pavement repairs utilizing the full amount allotted for this fiscal year.

Zoo Railroad Track Replacement

Regular replacement of zoo railroad track.

FY 2011-12 Adopted Budget	23,080
Dollars spent as of 12-31-11	-
CIP estimated cost	187,988
Completion date	Ongoing

Comments: This will be carried forward to FY 2012-13 to allow the zoo to do repairs in conjunction with the bond realignment of the track.

Zoo Parking Lot Replacement Zoo Renewal and Replacement Projects

All zoo renewal and replacement projects less than \$100,000.

FY 2011-12 Adopted Budget	695,622
Dollars spent as of 12-31-11	390,805
CIP estimated cost	3,749,358
Completion date	Ongoing

Comments: Most projects are expected to be completed. About \$100,000 in vehicles slated for purchases in January. Several projects totaling \$86,000 are carried forward in the FY 2012-13 base budget.

Roof Replacement Africafe

Regular replacement of the roof on the Africafe.

FY 2011-12 Adopted Budget	128,593
Dollars spent as of 12-31-11	-
CIP estimated cost	128,593
Completion Date	06/30/2012

Comments: This project is out for bid.

Oregon Zoo (continued)**FY 2011-12 Capital Projects status through December 31, 2011****Commissary Elevator**

The Commissary Elevator was already on renewal and replacement but less than \$100,000; new cost estimates move it to a full CIP project.

FY 2011-12 Adopted Budget	100,000
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Dollars spent as of 12-31-11	528
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CIP estimated cost	100,000
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Comments: Formal Request for Bids out in January.

Completion date	06/30/2012
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Research 750 KW Generator

Generator for Research Building.

FY 2011-12 Adopted Budget	257,000
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Dollars spent as of 12-31-11	230,497
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Completed project cost	230,497
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Comments: This project complete. Amount amended up from original estimate of \$152,623.

Completion date	12/31/2011
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Washington Park Parking Lot Study & Improvements

Hiring of a parking and transportation consultant to help prepare a study of the western portion of Washington Park.

FY 2011-12 Adopted Budget	286,821
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Dollars spent as of 12-31-11	48,180
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CIP estimated cost	286,821
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Comments: This project in process and split into two projects. \$30,000 is for a parking lot study, \$100,360 is for a Washington Park entry vision study and the remaining balance is available for future projects.

Completion Date	06/30/2012
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Africa Lagoon Aviary

Renovation of the Africa Lagoon Aviary to enhance visitor experience and the introduction of a new species (flamingos).

FY 2011-12 Adopted Budget	315,000
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Dollars spent as of 12-31-11	4,188
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CIP estimated cost	315,000
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Comments: In process.

Completion date	06/30/2012
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Aviary Marsh Mesh

The Aviary Marsh Mesh exhibit is expected to need a full renovation, structural replacement. The Oregon Zoo Foundation has committed to fund this project. Ord 11-1265 identified additional funding adding an Aviary project (Africa Lagoon Aviary Project).

FY 2011-12 Adopted Budget	510,000
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Dollars spent as of 12-31-11	10,955
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CIP estimated cost	510,000
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Comments: In process.

Completion Date	06/30/2012
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Oregon Zoo Bond Projects

FY 2011-12 Capital Projects status through December 31, 2011

Note: Zoo bond projects in the current 5-year CIP have been updated to correspond to the master plan. The remaining zoo bond projects will be added to the FY 2012-13 5-year CIP.

Veterinary Medical Equipment

The Oregon Zoo Foundation raised money to fund the new equipment needs of the new Veterinary Hospital.

Comments: Purchases in process.

FY 2011-12 Adopted Budget	450,000
Dollars spent as of 12-31-11	12,412
CIP estimated cost	450,000
Completion date	06/30/2012

Penguin Filtration

Installing a modern filtration system that filters and recycles water for the 25,000-gallon penguin pool would reduce water usage by 80 percent, saving more than 7 million gallons of water per year.

Comments: Project construction complete. Final contract close-out and documentation underway.

FY 2011-12 Adopted Budget	696,905
Dollars spent as of 12-31-11	312,576
CIP estimated cost	1,750,000
Completion date	11/30/2011

Improving Elephant On Site Facilities

This project includes the new elephant habitat, as well as Wildlife Live facilities, zoo train rerouting and new service building, construction of the perimeter service road, and new utilities from the central to east hubs along the main zoo pathway.

Comments: Design consultants in place and Construction Manager/General Contractor Request for Proposal process nearly complete. Design moving forward.

FY 2011-12 Adopted Budget	3,147,647
Dollars spent as of 12-31-11	113,925
CIP estimated cost	53,964,818
Completion date	06/30/2015

Upgrading Zoo Facilities to Save Water and Energy

Storm Water and Waste Water: Literally millions of gallons of water per year and thousands of dollars would be saved through a major rebuilding of the zoo's water distribution system. Central plant piping systems would be installed. Leaking pipes would be replaced and drainage systems will be re-plumbed.

Comments: The remaining water and energy saving projects have been incorporated into the forthcoming Bond Implementation Plan projects. These improvements will no longer be reported in a separate project.

FY 2011-12 Adopted Budget	1,100,000
Dollars spent as of 12-31-11	14,542
CIP estimated cost	-
Completion date	Canceled

Updated Conditional Use Master Plan and Land Use Reviews

Prepare and achieve land use approvals from the City of Portland for the updated master plan, bond program projects and other improvements at the zoo campus.

Comments: Land use application is expected to be submitted February 2012 with a six month review and approval timeframe. This is a complex application and may experience delays and or cost increases depending on the City of Portland requirements.

FY 2011-12 Adopted Budget	150,000
Dollars spent as of 12-31-11	190,012
CIP estimated cost	796,785
Completion date	09/30/2012

Oregon Zoo Bond Projects (continued)**FY 2011-12 Capital Projects status through December 31, 2011****Veterinary Medical Center**

The existing veterinary and quarantine facilities are deficient. Current clinical spaces are very small and cramped, have poor lighting and drainage, and lack controls for minimizing disease transmission.

Comments: Project complete with grand opening in mid-January. Total project cost of \$9,150,000.

FY 2011-12 Adopted Budget	3,100,000
Dollars spent as of 12-31-11	2,824,112
Completed project cost	9,150,000
Completion date	01/01/2012

Zoo Infrastructure and Animal Welfare Master Planning

This project is to prepare the master planning and land-use plans for the overall bond projects, sustainability initiatives, and infrastructure improvements.

Comments: Project complete. The Metro Council approved the Bond Implementation Plan on Sept. 22, 2011, and the Comprehensive Capital Master Plan on Nov. 3, 2011.

FY 2011-12 Adopted Budget	416,183
Dollars spent as of 12-31-11	308,316
Completed project cost	1,726,000
Completion date	11/03/2011

Onsite Elephant and Condor Habitats Land Use Reviews

Onsite elephant and condor habitat land use reviews will be submitted in advance of the application of approval of the updated Zoo Conditional Use Master Plan and Land Use Reviews.

Comments: The City of Portland staff final report recommends approval of the application to the hearing's officer. The record remains open until Jan. 25, 2012, but there does not appear to be opposition, and Metro is expecting a favorable outcome to the application.

FY 2011-12 Adopted Budget	-
Dollars spent as of 12-31-11	82,776
CIP estimated cost	115,000
Completion date	05/31/2012

Parks and Environmental Services

FY 2011-12 Capital Projects status through December 31, 2011

Carpet Replacement

Expected carpet replacement in FY 2011-12.

FY 2011-12 Adopted Budget	186,288
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Dollars spent as of 12-31-11	-
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CIP estimated cost	395,707
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Comments: Expected to be complete by year end.

Completion date	06/30/2013
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M. James Gleason Boat Ramp - Phase IV

This represents the cost of repaving the existing parking lot. This project may be included in Phase IV. These funds reflect only the existing lot.

FY 2011-12 Adopted Budget	337,500
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Dollars spent as of 12-31-11	-
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CIP estimated cost	337,000
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Comments: This project is being scoped, we are awaiting two grants that will bring the project up to more than \$1 million and include adding improvements.

Completion date	06/30/2012
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Blue Lake Wetland, Pathway, Trail

Regular replacement of existing trail and pathway.

FY 2011-12 Adopted Budget	195,595
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Dollars spent as of 12-31-11	-
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CIP estimated cost	195,595
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Comments: This project is carried forward to FY 2012-13.

Completion date	06/30/2013
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PES - Fleet

Regular replacement of vehicles according to schedule.

FY 2011-12 Adopted Budget	367,769
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Dollars spent as of 12-31-11	53,257
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CIP estimated cost	940,710
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Comments: Seven vehicles carried forward to FY 2012-13 and two carried back from FY 2012-13. A total of \$251,885 expected to be expended in FY 2011-12.

Completion date	Ongoing
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Regional Parks Renewal and Replacement

Detailed list upon request.

FY 2011-12 Adopted Budget	458,181
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Dollars spent as of 12-31-11	88,563
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Complete project cost	1,393,091
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Comments: Several projects completed, one \$85,000 project carried forward and the remaining to be completed by 6/30/2011.

Completion Date	Ongoing
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Parks and Environmental Services (continued)

FY 2011-12 Capital Projects status through December 31, 2011

Property Services Renewal and Replacement

Detailed list upon request.

Comments: One \$49,000 project carried forward to FY 2012-13; two projects completed, totaling \$98,062: Councilor Chairs and Council Chamber Audio Improvements.

FY 2011-12 Adopted Budget	361,461
Dollars spent as of 12-31-11	98,062
CIP estimated cost	451,663
Completion Date	Ongoing

Wooden Dock Blue Lake Park

This project replaces the wooden boat dock at Blue Lake Park.

Comments: The project was originally expected to cost \$60,616. Safety issues and ADA compliance pushed the cost up.

FY 2011-12 Adopted Budget	106,015
Dollars spent as of 12-31-11	-
CIP estimated cost	106,015
Completion Date	06/30/2012

Blue Lake Park Signage

Replacement and upgrade of park signage.

Comments: Project is in design.

FY 2011-12 Adopted Budget	107,595
Dollars spent as of 12-31-11	13,634
CIP estimated cost	107,598
Completion Date	06/30/2012

MRC VAV Box Controllers

This project will replace 84 variable air volume controllers, of 90 units at the Metro Regional Center.

Comments: Project is complete; waiting for some contractor final work to authorize second half of payment.

FY 2011-12 Adopted Budget	128,280
Dollars spent as of 12-31-11	50,000
CIP estimated cost	128,280
Completion Date	03/30/2012

St. Johns Landfill-Gas to Energy Conversion

The project proposal is to evaluate the potential conversion of the excess gas into either electricity or a compressed gas suitable for use in vehicles.

Comments: Reviewing final report for feasibility.

FY 2011-12 Adopted Budget	150,000
Dollars spent as of 12-31-11	2,661
CIP estimated cost	1,300,000
Completion Date	06/30/2013

Parks and Environmental Services (continued)**FY 2011-12 Capital Projects status through December 31, 2011****Metro Central Organics/Food Handling Area Improvements**

Project to improve food handling capabilities.

FY 2011-12 Adopted Budget	300,000
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Dollars spent as of 12-31-11	-
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CIP estimated Cost	350,000
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Comments: Awaiting design criteria; \$150,000 carried forward to next fiscal year.

Completion Date	06/30/2013
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Metro South HHW - Extend Canopy

This project would improve the removal of solids from our storm water discharge to insure ability to continue permitting.

FY 2011-12 Adopted Budget	15,000
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Dollars spent as of 12-31-11	1,526
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CIP estimated cost	125,000
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Comments: In process; will be complete by end of year.

Completion Date	06/30/2012
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Metro South - Natural Lighting Improvements

This project will improve interior lighting through natural means.

FY 2011-12 Adopted Budget	75,000
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Dollars spent as of 12-31-11	1,526
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CIP estimated cost	125,000
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Comments: In process; will be complete by end of year.

Completion Date	6/30/2012
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Metro South Transfer Station - Access Lane

The City of Oregon City is planning a road re-alignment project that will limit site access for staff. This project will relocate some utilities and provide a by-pass lane around scale #4 at scalehouse C.

FY 2011-12 Adopted Budget	80,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	105,000
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Comments: Due to additional requirements for bank stabilization/retaining wall, \$50,000 is added to this project in FY 2011-12.

Completion Date	06/30/2012
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MCS Tarping Station

Design and Build Tarping station.

FY 2011-12 Adopted Budget	200,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	200,000
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Comments: Operator decided project not needed. Project canceled.

Completion Date	Canceled
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Parks and Environmental Services (continued)**FY 2011-12 Capital Projects status through December 31, 2011****St. Johns - Perimeter Dike Stabilization and Seepage Control**

The objective of this project is to stabilize sections of the St. Johns Landfill perimeter dike to minimize contact of waste or leachate with surrounding surface water.

FY 2011-12 Adopted Budget	6,000
Dollars spent as of 12-31-11	-
CIP estimated cost	2,439,066
Completion Date	Ongoing

Comments: Ongoing monitoring.

St. Johns - Landfill Remediation

St. Johns Landfill is on the DEQ confirmed release list and inventory, which identify sites in Oregon where release of hazardous substances into the environment has been confirmed, where further investigation is required and remediation may be needed.

FY 2011-12 Adopted Budget	1,000,000
Dollars spent as of 12-31-11	-
CIP estimated cost	3,000,000
Completion Date	11/1/2013

Comments: Project is pending completion of St. Johns Landfill Remedial Investigation and Feasibility Study (RIFS).

St. Johns - Re-establish Proper Drainage

Construction of the multi-layer cover system over the buried waste at St. Johns Landfill during 1991-1996 included contouring the landfill surface for effective drainage of rainwater. This feature protects the integrity of the cover.

FY 2011-12 Adopted Budget	5,000
Dollars spent as of 12-31-11	-
CIP estimated cost	626,365
Completion Date	Ongoing

Comments: Drainage will be assessed when this year's aerial photo is taken and reviewed.

Metro Central - Scalehouse "C" Scale Replacement

This project replaces the scale at Metro Central's scalehouse C.

FY 2011-12 Adopted Budget	28,000
Dollars spent as of 12-31-11	3,500
Completed project cost	134,000
Completion Date	12/31/2011

Comments: Project Complete.

Metro Central HHW - Roof Replacement

This project replaces the roof at Metro Central HHW facility.

FY 2011-12 Adopted Budget	135,000
Dollars spent as of 12-31-11	-
CIP estimated cost	210,000
Completion Date	6/30/2012

Comments: There is a contract for the work but construction is delayed due to weather; expected to be complete by fiscal year end.

Parks and Environmental Services *(continued)*

FY 2011-12 Capital Projects status through December 31, 2011

SW Renewal and Replacement Account, Non CIP

This action is for renewal and replacement projects that are less than \$100,000.	FY 2011-12 Adopted Budget	40,000
	Dollars spent as of 12-31-11	-
Comments: Expenditures in this category include an education vehicle, repairs to Bay 1 at Metro South and a forklift purchase.	CIP estimated cost	340,000
	Completion Date	Ongoing

Research Center

FY 2011-12 Capital Projects status through December 31, 2011

Regional Land Information System (RLIS)

Regular replacement of components of the Regional Land Information System (RLIS) is the heart of the planning and mapping services provided by Metro.

FY 2011-12 Adopted Budget	27,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	993,616
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Comments: Full expenditure this fiscal year.

Completion Date	Ongoing
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Transportation Modeling Services Cluster Upgrade

The expenditures represent the renewal and replacement needs for the system.

FY 2011-12 Adopted Budget	50,000
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Dollars spent as of 12-31-11	-
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CIP estimated cost	299,776
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Comments: Full expenditure this fiscal year.

Completion Date	Ongoing
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Sustainability Center

FY 2011-12 Capital Projects status through December 31, 2011

40-Mile Loop Trail Construction at Blue Lake Park

This section of the 40-Mile Loop Trail will close a key gap along Marine Drive. The trail will be built on Metro-owned property in Blue Lake Park.

Comments: Project carried forward to FY 2012-13. Permitting delays are stalling this project.

FY 2011-12 Adopted Budget	939,000
Dollars spent as of 12-31-11	-
Completed project cost	939,000
Completion Date	06/30/2013

Natural Areas Acquisition

Voters approved a \$224.7 million General Obligation Bond Measure to acquire natural areas for the purpose of water quality and habitat protection.

Comments: An additional \$12,600,000 is expected to be expended this year.

FY 2011-12 Adopted Budget	35,001,009
Dollars spent as of 12-31-11	17,760,941
CIP estimated cost	136,821,344
Completion Date	06/30/2016

Natural Areas Information System

Database project to track acquisitions from 1995 and 2006 bond programs.

Comments: This project is expected to be completed in FY 2012-13.

FY 2011-12 Adopted Budget	100,000
Dollars spent as of 12-31-11	104,235
Completed project cost	600,000
Completion Date	06/30/2013

