



# Metro | Agenda

Meeting: Metro Council Work Session  
Date: Tuesday, Jan. 21, 2014  
Time: 2 p.m.  
Place: Council Chamber

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## CALL TO ORDER AND ROLL CALL

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|---------|--|-----------------------|
| 2 PM    | 1. ADMINISTRATIVE/ COUNCIL AGENDA FOR JAN. 23, 2014/ CHIEF OPERATING OFFICER COMMUNICATION |                       |
| 2:15 PM | 2. REGIONAL INFRASTRUCTURE SUPPORTING OUR ECONOMY— <u>INFORMATION / DISCUSSION</u>         | Noah Siegel, Metro    |
| 3:15 PM | 3. METRO ATTORNEY COMMUNICATION - <u>INFORMATION</u>                                       | Alison R. Kean, Metro |
| 3:25 PM | 3. COUNCIL BRIEFINGS/COMMUNICATION   |                       |

## ADJOURN

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Agenda Item No. 2.0

**REGIONAL INFRASTRUCTURE  
SUPPORTING OUR ECONOMY**

Metro Council Work Session  
Tuesday, Jan. 21, 2014  
Metro, Council Chamber

## METRO COUNCIL

### Work Session Worksheet

**PRESENTATION DATE:** January 14, 2014    **TIME:** 2:35 p.m.    **LENGTH:** 60 min

**PRESENTATION TITLE:** Regional Infrastructure Supporting our Economy (RISE)

**DEPARTMENT:** GAPD

**PRESENTER(S):** Noah Siegel, Policy Advisor

#### WORK SESSION PURPOSE & DESIRED OUTCOMES

- Purpose: Inform the Metro Council regarding the evolving implementation strategy for the Community Investment Initiative recommendations to Metro and other regional partners.
- Outcome: Understand how the modified RISE (Regional Infrastructure Supporting our Economy) approach aligns with Metro Council's goals for supporting infrastructure development.

#### TOPIC BACKGROUND & FRAMING THE WORK SESSION DISCUSSION

##### The CII recommendations

On November 12, 2013 the Metro Council formally received the recommendations of the Community Investment Initiative Leadership Council. These recommendations touched on four key areas:

- Creating development ready communities
- Advocating for transportation investments
- Supporting education outcomes via smart school facility investments
- Investing in regional infrastructure to support a strong economy

Additionally, in implementing each strategy, the Leadership Council evaluated where and how to invest in the region's economic future by factoring the impact these investments have on communities through a performance measurement strategy to help ensure the benefits and costs of future growth and change are equitably distributed.

The centerpiece of the recommendations, the Regional Infrastructure Enterprise (RIE), called upon Metro, the Port, and Greater Portland Inc. to take a leadership role in infrastructure, including engaging the private sector in project prioritization and investment in the region. Specifically, the CII Leadership Council recommended:

- the immediate implementation of the Regional Infrastructure Enterprise business plan to help deliver the infrastructure needed to create living wage jobs in the Portland metropolitan region.
- the formation of a new partnership, via an intergovernmental agreement, between Metro and the Port of Portland, governed by an appointed private-sector board of directors, to develop and implement a regional project portfolio to support shared economic development goals and generate momentum for securing funding for ongoing investments.

#### Shifting ownership and potential challenges

The completion of these recommendations by the CII signals an important shift in how Metro participates in the advancement of this work. With the wrapping-up of the CII process, it is now up to Metro to determine if and how to implement. Should Metro decide to move forward, this would become part of *its own* portfolio of work. Metro would have the responsibility and discretion to determine the scope and scale of the work.

Over the last three months, Metro staff has been exploring opportunities for implementation of this infrastructure strategy. This has entailed:

- Discussions with political leaders and key staff of local jurisdictions on their reaction to the CII's recommendation
- Consultation with partner agencies such as the Port of Portland, Greater Portland Inc., the Regional Solutions Center, etc.
- Consideration by senior staff at Metro as to how this CII recommendation fits into existing and potential future work programs
- Individual briefings with Metro Councilors

Overall, there is much enthusiasm for CII's focus on the nexus between infrastructure and economic development and the inclusion of private sector expertise in the prioritization and implementation of investments. Though there appears to be a broad appetite for action in this arena, some challenges have arisen that make it difficult to implement the RIE business plan as outlined by the CII. At a high-level, these challenges fall into three categories:

1. The lack of a clear public-sector interface with the RIE board
2. Coordination challenges between implementation partners
3. Lack of clarity about the definition of public-private partnerships in RIE

Despite these challenges, the stated objectives of this work remain constant – our region must identify and implement infrastructure investments to support our economy. Metro, as the region wide convener, is uniquely qualified to provide the leadership necessary to help find solutions to these challenges and advance our infrastructure investment objectives.

### **A proposal for Greater Portland RISE (Regional Infrastructure Supporting our Economy)**

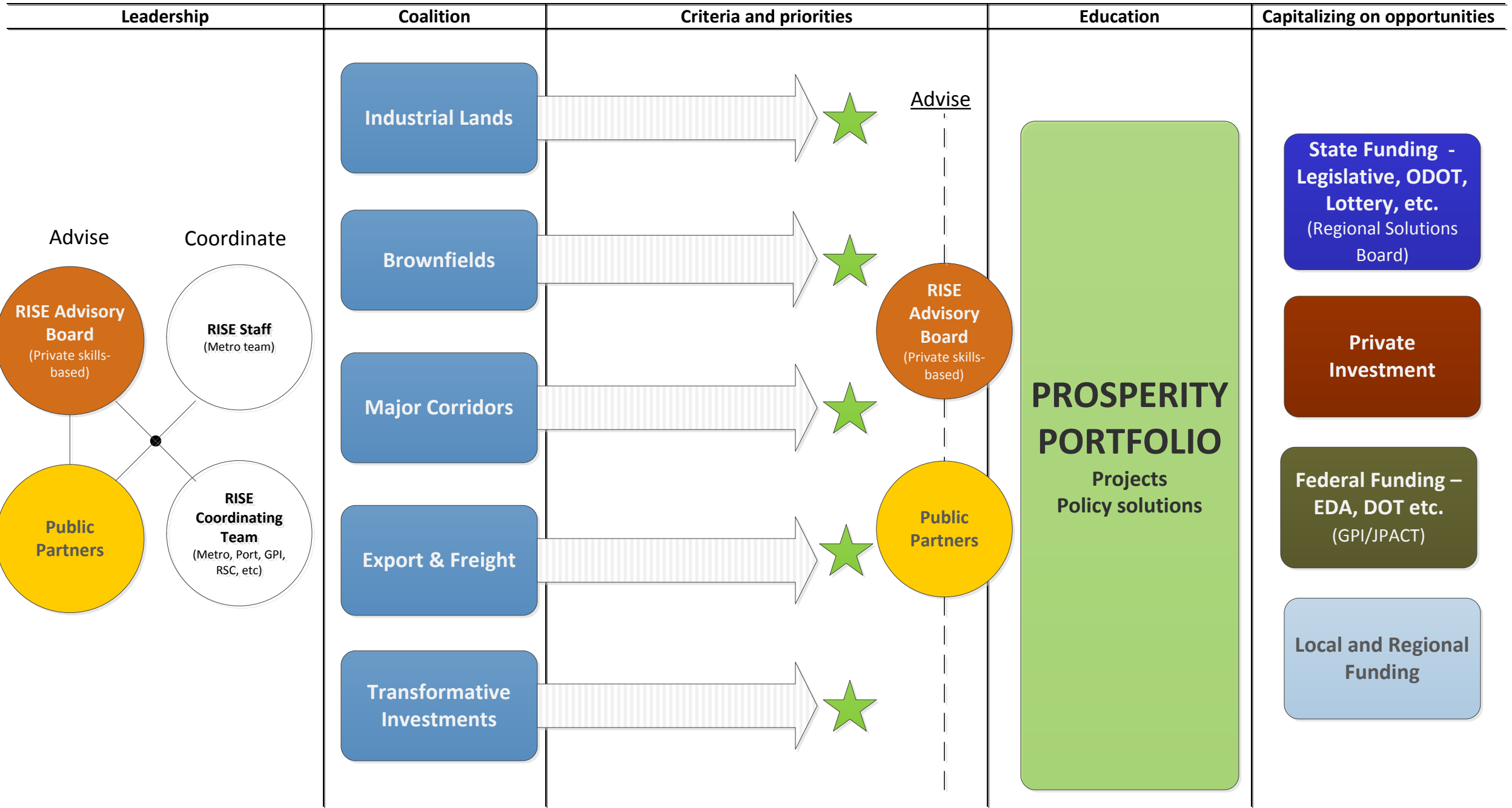
We are recommending the creation of a Metro infrastructure delivery team to convene and support existing coalitions around key infrastructure and development priorities our region must achieve. Attachment 1 of this worksheet, the Draft RISE Diagram, reflects the general framework for RISE. During this work session staff will present a more detailed explanation of the RISE work program and the role Metro and its key partners will play.

### **QUESTIONS FOR COUNCIL CONSIDERATION**

1. What clarifying questions do you have?
2. Do you have any recommendations or modification to this proposed approach?

### **PACKET MATERIALS**

- Would legislation be required for Council action  Yes  No
- If yes, is draft legislation attached?  Yes  No
- What other materials are you presenting today?
  - Attachment 1: Draft RISE Diagram 12-27-13



→ **Spring 2015**

Materials following this page were distributed at the meeting.

