



# Metro | Agenda

Meeting: Metro Council Work Session  
Date: Tuesday, Feb. 18, 2014  
Time: 2 p.m.  
Place: Council Chamber

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## CALL TO ORDER AND ROLL CALL

- |         |   |   |
|---------|---|---|
| 2 PM    | 1. ADMINISTRATIVE/ COUNCIL AGENDA FOR FEB. 20, 2014 / CHIEF OPERATING OFFICER COMMUNICATION |   |
| 2:15 PM | 2. DISTRICT REVITALIZATION PROGRAM – <u>INFORMATION/DISCUSSION</u>                          | Elissa Gertler, Metro<br>Megan Gibb, Metro    |
| 3 PM    | 3. BREAK  |   |
| 3:10 PM | 4. SECOND QUARTER FINANCIAL REPORT – <u>INFORMATION</u>                                     | Tim Collier, Metro<br>Ann Wawrukiewicz, Metro |
| 3:25 PM | 5. COUNCIL COMMUNICATION  |   |

## ADJOURN

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Agenda Item No. 2.0

**DISTRICT REVITALIZATION PROGRAM**

Metro Council Work Session  
Tuesday, Feb. 18, 2014  
Metro, Council Chamber

# METRO COUNCIL

## Work Session Worksheet

**PRESENTATION DATE:** February 18, 2014      **TIME:** 2:15      **LENGTH:** 45 Minutes

**PRESENTATION TITLE:** District Revitalization Program

**DEPARTMENT:** Planning and Development

**PRESENTER(S):** Elissa Gertler      x1752      Elissa.Gertler@oregonmetro.gov  
Megan Gibb      x1753      Megan.Gibb@oregonmetro.gov

### WORK SESSION PURPOSE & DESIRED OUTCOMES

- Purpose: Review the draft work plan and proposed activities to be part of the District Revitalization Program.
- Outcome: Confirm that Council supports the proposed strategic direction and governance structure for the District Revitalization Program as outlined in the draft work plan.

### TOPIC BACKGROUND & FRAMING THE WORK SESSION DISCUSSION

The District Revitalization program is part of the Development Center's work to promote on-the-ground implementation of the 2040 Growth Concept. This program last was discussed in a Council work session in March 2013 when staff highlighted the range of workshops, grants and activities under way as part of the program's pilot phase. Since that time, staff has continued to implement pilot storefront improvement projects and technical assistance to small businesses. This program is funded through existing general fund resources presently allocated to the Development Center for centers and corridors.

Based on stakeholder feedback from community partners and lessons learned from pilot phase activities, staff believes these programs are valuable implementation tools and should therefore be incorporated into an ongoing core program of the Development Center. Staff has developed a work plan to describe the strategic focus of ongoing program activities, and to set forth the proposed governance structure for administration of the program and approval of program grants.

Investing with local small businesses and property owners throughout the region is consistent with Metro's commitment to equity and long-term economic development. Staff believes this program is an important approach for Metro to help local communities revitalize their downtowns and main street areas and help build the vibrant, walkable neighborhoods and centers envisioned in the 2040 Growth Concept.

As part of the proposed District Revitalization Program, matching grants will be competitively awarded to qualifying private property owners and businesses that are willing to invest in their storefronts and demonstrate best practices for commercial district revitalization and redevelopment. Grant funds will also be competitively awarded to support innovative revitalization initiatives in local communities. In addition, the District Revitalization Program endeavors to partner with a local Community Development Financial Institution (CDFI) to assist in the administration of program grants, improve access to capital, and advise small entrepreneurs regarding their credit options and business management practices. An important element of the program's mission is to enable a wide range of property and business owners from diverse backgrounds to have the opportunity to invest and participate in the revitalization of the region's downtowns and main streets.

The proposed grant approvals structure is modeled along the lines of Metro's Transit Oriented Development Program and Nature in Neighborhoods grant programs. A program steering committee comprised of one Metro Councilor and 4-6 members with expertise in urban revitalization, small business development, retail, commercial real estate, architecture, urban design and other related fields will review grant applications and make recommendations regarding project investments to the Chief Operating Officer. The Chief Operating Officer will issue Seven-Day Notices to the Council to inform the Council of project funding decisions and the Council will have seven days to request a briefing and/or bring the matter forward for review and formal action by the full Metro Council.

#### **QUESTIONS FOR COUNCIL CONSIDERATION**

- Does the Council have any questions for staff regarding the proposed program?

#### **PACKET MATERIALS**

- Would legislation be required for Council action?  Yes  No
- If yes, is draft legislation attached?  Yes  No
- What other materials are you presenting today?

Draft District Revitalization Work Plan  
Pilot Revitalization Program Components & Lessons Learned

# DISTRICT REVITALIZATION PROGRAM WORK PLAN

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# 1. INTRODUCTION

Metro's District Revitalization program is an essential tool for implementing the region's 2040 Growth Concept, which calls for significant commercial activity, redevelopment and investment to be focused in existing downtowns and main street districts. The purpose of the District Revitalization program is to enhance the vitality and prosperity of downtowns and main streets, and position them to attract new investment and future development. Continued work to enhance these areas will boost economic activity, create new jobs, and attract new businesses and clientele. As these districts mature into successful commercial centers, their strong economic performance will continue to stimulate a virtuous cycle of improvement.

While today inner neighborhoods close to downtown Portland are experiencing a resurgence, many historic downtowns and main street districts throughout the region continue to struggle. Local small businesses are challenged to compete with shopping centers, big-box retail and e-commerce. Property owners are challenged to find tenants for empty storefronts, and market rental rates frequently are insufficient to support needed building maintenance or renovations. For owners of vacant or underperforming property in these districts, new infill construction is not economically feasible until and unless the district achieves a greater level of economic activity and prosperity.

Many local cities have programs to help support their downtowns, but local resources are not always sufficient to catalyze revitalization. Metro's leadership and investment is essential to help communities achieve the benefits envisioned in the 2040 Growth Concept and leverage prior public investments and existing infrastructure. These public-private partnerships can improve vitality of downtowns and main street districts, bolster prosperity, create new opportunities for local businesses, and set the stage for future private investment that helps local communities and businesses reach their full potential.

The purpose of this work plan is to set forth the policy, governance and operating framework for the District Revitalization program, as approved by the Metro Council.

## 2. PROGRAM OVERVIEW

### 2.1 MISSION

The core mission of the District Revitalization program is to **stimulate private investment in established commercial districts by directly engaging small businesses and property owners and jointly investing in transformational physical improvements.** Metro's investments are strategically focused to create the vibrant communities and efficient land use envisioned in the Region's 2040 Growth Concept. The core program activity is to provide grants, technical assistance and financial resources to stimulate the needed physical and economic revitalization of these districts.

### 2.2 OBJECTIVES

- A. **Built Environment:** Cause the development of highly-visible improvements to downtowns and main streets through quality design and renovation of storefronts, helping to create vibrant places.
- B. **Economic Prosperity:** Build profitability and success of local downtown and main street businesses through strategic reinvestment. Attract new entrepreneurs and destination businesses that improve the mix of services and amenities in districts throughout the region, grow the customer base for all district businesses, and increase equitable economic prosperity. Cultivate sound property management and investment strategies by private property owners that can help build district value and economic resilience over time.
- C. **Leadership:** Advance implementation of the region's 2040 Growth Concept. Demonstrate best practices for urban revitalization and design for retail districts. Leverage local resources, political focus, and public investments to strengthen existing commercial districts, create jobs, and improve tax bases.
- D. **Equity:** Promote equitable access and participation in revitalization and redevelopment activities. Ensure that new investment and development in districts benefits a diverse spectrum of local business owners, property owners, and residents across the region.

## 2.3 CORE PROGRAM ELEMENTS

The following sections provide further detail regarding the core program activities, eligibility requirements, and project selection criteria. Additional program elements consistent with the program mission and objectives may be added when and if increased funding is available and an expansion of program offerings is appropriate. The core program elements offered through this program are:

- Storefront Improvement Grants
- District Transformation Grants
- Financial Resources

## 2.4 PROGRAM INVESTMENT STRATEGY

The District Revitalization program works to promote revitalized downtowns and main streets region-wide. However, variations in commercial business activity, real estate market strength, urban form, and community context require different strategies and approaches for different areas. With limited resources available, it is crucial to target grants and technical assistance to those locations where there is a high likelihood that Metro's investment will have measurable impact, leverage private sector participation and stimulate further reinvestment. Suitable locations for District Revitalization Program grants are areas that show strong underlying potential in terms of market and urban form, but have not yet experienced a significant "first wave" of revitalization activity. Characteristics of targeted districts include:

- Business and property owners are ready to invest
- Density of existing retail businesses, services, and amenities
- A high number of older buildings (built prior to 1950) are in need of renovation
- Urban street grid features two-way traffic, with on street parking and narrow road widths (one travel lane each direction, or two very narrow lanes each direction)
- Continuous sidewalks and walkable access to adjacent neighborhoods
- High lot coverage with a majority of buildings fronting on the sidewalk
- Potential to bring increased services and amenities to underserved communities and neighborhoods

## 2.5 DESIGNATION OF ELIGIBLE INVESTMENT LOCATIONS

Because of the fluid nature of urban revitalization, the program utilizes an evolving approach to identify specific locations within the region that are appropriate for investment and should therefore be eligible to receive grant funding. Eligibility will be based both on local need and readiness of commercial districts. Districts showing high readiness will be eligible for both the program's Storefront Improvement Grants and the District Transformation Grants. Other districts may only be eligible for the District Transformation Grants until such time as a greater degree of readiness is achieved.



Metro staff reviews market conditions and conducts field assessments to evaluate evolving local development characteristics every three years, or more frequently if conditions warrant. During this review, program staff identifies areas in need of revitalization that have the underlying characteristics necessary for program tools to be successful. However, areas where revitalization is clearly under way will not be eligible, as market forces have already triggered a virtuous cycle of reinvestment.

Staff proposes eligible area boundaries for each of the grant programs to the program Steering Committee, and the Steering Committee makes eligibility recommendations to the Metro COO based on based on the program mission and objectives.

### **3. STOREFRONT IMPROVEMENT GRANTS**

#### **3.1 STOREFRONT IMPROVEMENT PROJECT TYPES**

Grants to private property and business owners for capital improvements to buildings shall constitute the initial primary emphasis of the program and may include:

- A. Grants to property and/or business owners to facilitate reinvestment and physical improvements to building facades, lighting and signage to demonstrate best practices in place making, architectural design, and construction techniques.
- B. Technical assistance to property owners to assist them in making strategic building investments and tenancing choices that build district value over time.
- C. Grants to property and/or business owners to facilitate reinvestment and physical improvements to core interior systems, structure, and permanent finishes. In order to be eligible to spend grant funds or grant matching on interior improvements, a building exterior must also be upgraded in accordance with best practices.

#### **3.2 STOREFRONT IMPROVEMENT ELIGIBILITY AND MATCHING REQUIREMENTS**

Storefront Improvement Project grants must meet program requirements set forth below to be eligible for funding consideration.

- A. Grants must serve Metro-area residents. Projects must occur on property within the metropolitan-area urban growth boundary or Metro's jurisdictional boundary.
- B. The applicant shall be a property owner, or business owner with site control or written or contractual authority to implement improvements.

- C. Grants may be awarded to projects on publicly-owned property only if the public organization is not receiving grant funding.
- D. All storefront grants will require a minimum match of one dollar of outside funding for every dollar awarded by Metro. While other public sources may be leveraged to match Metro's funding, private property owners or business owners must contribute at least 25% of total project funding.

### **3.3 STOREFRONT IMPROVEMENT INVESTMENT CRITERIA**

Projects will be evaluated to determine the extent to which they support the Downtown and District Revitalization Program objectives. These criteria shall be considered by staff and the program Steering Committee in determining whether and what level of project funding to recommend for approval, and what conditions to apply. Not all of these criteria will apply to every investment opportunity. The relative importance of these criteria varies depending on the characteristics of the project and the area in which it is located.

- A. Contributes to critical mass of revitalization within the district due to proximity to significant node of activity, major district destinations, key historic buildings, and renovated and well-maintained properties.
- B. Potential to significantly enhance district appearance, ambience, and character
- C. Provides a significant destination or venue that will be an attractor for the district
- D. Potential to enhance an important gateway to the district
- E. Improves availability or viability of ground floor retail services and amenities (urban living infrastructure)
- F. Improves or facilitates placemaking, revitalization and local identity
- G. Attracts investment, create jobs and strengthen local tax bases
- H. Enhances opportunity or provides community benefit to disadvantaged individuals or populations
- I. Removes or addresses a significant existing blight within the district
- J. Potential to significantly restore historic structures
- K. Leverages contributions from other public and non-profit entities

## 4. DISTRICT TRANSFORMATION GRANTS

### 4.1 DISTRICT TRANSFORMATION PROJECT TYPES

To encourage and support district placemaking and revitalization initiatives, a portion of program funds are invested annually into innovative efforts around the region. A wide range of project types are considered for funding. Potential qualifying revitalization activities include, but are not limited to those outlined below. The program intent is to encourage creativity and support innovative projects responsive to local needs and conditions.

- A. Placemaking improvements or interim uses on key vacant or blighted sites
- B. Targeted recruitment and incentive programs to attract successful destination business to target districts
- C. “Pop-up Store” program and/or product promotional events to fill vacant storefronts and help incubate new business ventures
- D. Development feasibility studies for new ventures that could bring significant retail activity and jobs to target districts
- E. Development feasibility studies for renovations that facilitate use of existing vacant upper-stories of buildings for residential or commercial purposes
- F. Training for local businesses in financial management, merchandizing, window or sidewalk display improvements to enhance the retail ambience of the district and increase sales
- G. Innovative public relations campaigns, district promotions or community events to attract customers and bring increased activity to the district
- H. Outreach, training or awards programs to highlight best practices for revitalization and educate and inspire key stakeholders

### 4.2 DISTRICT TRANSFORMATION PROJECT ELIGIBILITY REQUIREMENTS

District Transformation Project grants must meet program requirements set forth below to be eligible for funding consideration.

- A. Grants must serve Metro-area residents.
- B. The applicant may be a property owner, local business owner, community group, district association, local city, or other entity.

- C. The applicant must have site control or written or contractual authority to implement project if permanent or interim property improvements are proposed.

#### **4.3 DISTRICT TRANSFORMATION PROJECT INVESTMENT CRITERIA**

Projects are evaluated to determine the extent to which they support the District Revitalization Program objectives. Recommendations regarding project grants and investments are made by the District Revitalization Steering Committee (see section 6.3) according to the following evaluation criteria. These criteria are considered by staff and the program Steering Committee in determining whether and what level of project funding to recommend for approval, and what conditions to apply. Not all of these criteria apply to every investment opportunity. The relative importance of these criteria varies depending on the characteristics of the project and the area in which it is located.

- A. Potential to significantly enhance district appearance, ambience, and character
- B. Improves availability of ground floor retail services and amenities (urban living infrastructure)
- C. Provides important outreach or training opportunity to key district stakeholders that contributes to revitalization
- D. Provides an innovative event, activity, or destination that is an attractor for the district
- E. Improves or facilitates placemaking, revitalization and local identity
- F. Attracts investment, create jobs and strengthens local tax bases
- G. Enhances opportunity or provides community benefit to disadvantaged individuals or populations
- H. Removes or addresses a significant existing blight or challenge within the district
- I. Potential to restore historic structures or urban form
- J. Leverages contributions from other entities

#### **5. FINANCIAL RESOURCES**

As the program is dependent on joint investments with the private sector, a key component to achieving Metro's mission and objectives is to assist small businesses and property owners with access to necessary capital. Therefore, the program will seek to procure, establish and maintain an agreement with a qualified Community Development Financial Institution (CDFI) that would provide some or all the following financial tools and services:

- A. Establish and administer a capital loan fund or otherwise facilitate private investments through improved access to capital
- B. Provide review of grant applicants to determine their financial capacity and fitness to be a recipient of Metro grant funds

- C. Serve as fiscal agent for program grants and handle release of funds to grantees as requested by Metro’s program manager, in accordance with contracts between Metro and its private-sector partners
- D. Provide or facilitate training or mentoring in relevant aspects of financial management for small businesses

## **6. GOVERNANCE**

### **6.1 METRO COUNCIL**

The Metro Council is responsible for establishing the program with objectives and criteria that meet Council goals, overseeing implementation of the program, funding program activities, and providing policy direction for the District Revitalization Program by:

- A. adoption and approval of District Revitalization Program Work Plan to set forth the policy, governance, and operating framework for the program
- B. adoption of the operating budget, as part of the Metro budgeting process
- C. assignment of a Metro Councilor to serve as a voting member of the District Revitalization Steering Committee and directly participate in project funding decisions
- D. review of District Revitalization Seven-Day Notices issued by the Metro Chief Operating Officer to inform the Metro Council of project funding decisions, major strategic partnerships, and District Revitalization Work Plan changes. The Council shall have seven (7) days from issuance to request that the COO schedule a Council briefing and/or bring the matter forward for formal Council action. Decisions become final after seven (7) days if no Councilor(s) requests it be presented to the full Metro Council for review. The Metro Council may allow the decision stand, send the decision back for reconsideration, or take formal action to deny or approve the decision.

### **6.2 CHIEF OPERATING OFFICER**

The Metro Chief Operating Officer is authorized by the Metro Council to implement this District Revitalization Program Work Plan and conduct all activities set forth herein, including program administration and financial oversight of the Downtown and District Revitalization program by:

- A. designating areas of the region that will be eligible to apply for program grants

- B. issuance of District Revitalization Seven-day Notices to inform the Metro Council of project funding decisions, strategic partnerships, and District Revitalization Program Work Plan changes
- C. appointment of District Revitalization Steering Committee members and chair
- D. other activities consistent with the role and responsibilities of the COO position.

## 6.3 DISTRICT REVITALIZATION STEERING COMMITTEE

### A. Steering Committee Composition

The District Revitalization Steering Committee shall be composed of no fewer than five and no more than seven members, all appointed by the Chief Operating Officer. The Chief Operating Officer shall designate one (1) member of the Committee to serve as Chair. Except for Committee members whose positions are not term-limited, as indicated below, Committee members may each be reappointed for up to two (2) additional terms as provided in Metro Code Section 2.19.020. Committee member (re)appointments shall be for staggered 3 year terms. Committee chair (re)appointments shall be for 1 year terms. The Committee shall be comprised as follows:

- one Metro Councilor, as designated by the Metro President and confirmed by the Council
- four to six additional members to collectively provide a balanced range of expertise in the following related areas:
  - Community development
  - Urban revitalization
  - Architecture
  - Urban design
  - Retail strategy
  - Economic development
  - Small business development
  - Finance
  - Real estate development
  - Commercial property management
  - Commercial leasing

## **B. Steering Committee Role**

The District Revitalization Steering Committee provides expert guidance, review and recommendations regarding District Revitalization Program investment activities by:

- A. Providing advice to staff regarding urban revitalization, redevelopment, urban design, and best practices for commercial districts.
- B. Reviewing staff field work and analyses and recommending to the Metro COO those areas that should be designated eligible to apply for District Revitalization program grants
- C. Making recommendations to Metro COO regarding the award of Storefront Improvement Grants and District Transformation Grants.
- E. recommending strategic partnerships with local jurisdictions, non-profit corporations, or other entities to further the goals of the District Revitalization Program work plan.

## **6.4 METRO PROGRAM STAFF**

Metro staff administers the District Revitalization Program under the direction of the Metro COO and departmental management. Staff coordinates program outreach and day to day management consistent with established program mission and objectives outlined above.

## **6.5 INTER-AGENCY COLLABORATION**

The Metro District Revitalization Program seeks opportunities to collaborate with other organizations and public agencies and leverage resources to stimulate private investment in revitalization. Metro may enter into contracts or inter-agency agreements.

## **6.6 WORKPLAN AMENDMENTS**

The District Revitalization Program Work Plan is updated, as needed, to ensure the program continues to meet the policy, governance, mission, and operating framework for the program. The Chief Operating Officer issues a Seven-day Notice to provide written notification to the Metro Council of proposed amendments to the District Revitalization Program Work Plan, in accordance with section 3.2.G. The Councilors have seven (7) days from issuance to request that the COO schedule a Council briefing and/or bring the matter forward for formal Council action. The amendment becomes final after seven (7) days if no Councilor(s) request it be presented to the full Metro Council for review or formal action.

## Pilot Revitalization Program Components and Lessons Learned

Program component and purpose	Impacts and outcomes	Lessons for future Metro program:
<p><b>Fundamentals of Revitalization series</b></p> <p>Program completed in Tigard, Hillsboro, Gresham, Oregon City, Lake Oswego and Forest Grove. Four-part revitalization workshop series led by Michele Reeves. Program goals:</p> <ul style="list-style-type: none"> <li>• Educate property owners, business owners, city staff and elected officials regarding dynamics of revitalization</li> <li>• Engage wide range of downtown partners through direct outreach</li> <li>• Explain economic trends and factors affecting commercial districts in transition</li> <li>• Highlight successful strategies and best practices for revitalization</li> <li>• Identify community-specific next steps and focus areas</li> </ul>	<ul style="list-style-type: none"> <li>• Consultant’s concerted outreach efforts, lively presentations, community-specific recommendations, and informative site tours engaged a range of downtown stakeholders and fostered a community dialogue about their place</li> <li>• Public and private sector both benefited from a fresh perspective and improved understanding of market dynamics and how districts function</li> <li>• Some motivated “first wave” property owners took inspiration and acted to improve their properties.</li> <li>• Improved dialogue and relationships among local stakeholders was an important outcome</li> </ul>	<ul style="list-style-type: none"> <li>• Metro is not positioned to be a sustained champion of community-building and downtown advocacy efforts – need strong local advocate and resources in place to keep momentum.</li> <li>• Many jurisdictions lack urban renewal or other financial resources to support significant revitalization projects and improvements</li> <li>• Wide variation in city goals, staff availability and local relationships to support program and provide ongoing leadership</li> <li>• Revitalization and adaptive re-use projects increase economic value of districts; more cost effective than subsidizing new construction of infill catalyst projects in areas where market is weak</li> </ul>
<p><b>Get Street Smart program</b></p> <p>Workshop series offered in Gresham, Hillsboro, Lake Oswego and Oregon City. Subsequent individual consultation services provided in Lloyd District and Gresham. Program goals:</p> <ul style="list-style-type: none"> <li>• Assist small businesses to improve retail climate and increase activity in downtown districts</li> <li>• Build on momentum created in downtowns through Revitalization Curriculum and provide ongoing support for revitalization champions</li> <li>• Range of topics addressed includes façade improvements, signage and lighting, sidewalk appeal, branding and merchandising, window display and promotions</li> </ul>	<ul style="list-style-type: none"> <li>• Workshops sporadically attended, but attendees were extremely enthusiastic</li> <li>• A small “core contingent” of businesses owners in each community was motivated to explore changes and participate in revitalization efforts</li> <li>• Field trips or one-on-one in-store training are more helpful in producing actions and results than workshop sessions</li> <li>• Some small business owners implementing recommended changes realized immediate payback through increased sales</li> </ul>	<ul style="list-style-type: none"> <li>• Small business owners are hungry for this information which is not readily accessible elsewhere</li> <li>• One-on-one technical assistance most efficient and cost effective to produce change and real outcomes</li> <li>• Need better access to funds for small business owners who want to make changes but lack capital</li> </ul>
<p><b>Redevelopment Feasibility/Technical Assistance</b></p> <p>Funded adaptive re-use case studies for two historic buildings in Oregon City. Funded limited design technical assistance in Milwaukie as part of pilot storefront program. Currently providing merchandizing and storefront design assistance for properties and businesses in downtown Gresham and along NE Broadway in the Lloyd District. Program goals:</p> <ul style="list-style-type: none"> <li>• Assist owners of key properties to evaluate the most feasible approach to redeveloping existing buildings, attracting the right retail tenants, and adding value</li> <li>• Provide professional expertise to assist property/business owners in façade improvements, building signage, lighting and other upgrades</li> </ul>	<ul style="list-style-type: none"> <li>• Masonic Lodge opted to sell their landmark building to private owners who are better positioned to re-invest; new owners moving forward on storefront improvement</li> <li>• Busch family secured grants, implemented façade improvements, carved out new tenant space, explored possibilities for future residential phase on upper floors</li> <li>• Cha!Cha!Cha! in Milwaukie repainted façade and added architectural detail, dramatically improving appearance</li> </ul>	<ul style="list-style-type: none"> <li>• Many downtown property owners can benefit from professional guidance regarding how to best re-invest in their assets and build value over time</li> <li>• Critical that façade improvement programs fund professional design assistance; without strong design guidance, projects may not be worth investment of public funds</li> <li>• City façade programs can face political challenges in advocating for design quality</li> <li>• Unlike new construction, many adaptive re-use projects can be economically feasible in the near term in “emerging” districts</li> </ul>
<p><b>Storefront Challenge Grants</b></p> <p>Downtown Hillsboro and Oregon City selected as pilot cities for challenge grants, due to city commitment to invest in downtown and participate in Main Street program. Intergovernmental agreements established expectations for challenge grants require 1:1 match plus code issues, policy revisions, and infrastructure investments to be addressed. Program goals:</p> <ul style="list-style-type: none"> <li>• Forge partnerships with local cities to leverage funding and focus staff resources on revitalization</li> <li>• Provide leverage through partnerships to reduce barriers, revise policy, and implement public improvements</li> <li>• Create urgency to spur multiple, simultaneous improvements to jumpstart revitalization process</li> <li>• Demonstrate best practices for revitalization and storefront improvement</li> </ul>	<ul style="list-style-type: none"> <li>• Professional design assistance and review of plans essential to ensure public dollars invested for greatest impact</li> <li>• Quality façade improvements are costly and owners need to feel they are “getting a good deal” through incentives to be motivated to invest</li> <li>• Hillsboro: Storefront improvement grants under way for three properties, identified signage code barriers needing revision; work ongoing</li> <li>• Oregon City: One storefront improvement project nearly complete, two additional projects under way with construction anticipated this Spring.</li> <li>• Milwaukie: Pilot phase of city’s façade improvement program completed with eight projects implemented</li> </ul>	<ul style="list-style-type: none"> <li>• Quality façade improvements are very costly</li> <li>• Cultivating relationships with owners and providing technical assistance requires significant staff time</li> <li>• Owners must feel they’re “getting a good deal” with incentives to be motivated to invest</li> <li>• Partnerships and circumstances evolve; need flexibility to capitalize on opportunities</li> <li>• Funds pledged to a single location may go unused if owners are not ready to invest</li> <li>• Required local city match for Metro funds is challenging; some jurisdictions lack either funding and/or political will, yet their districts may have strong potential and readiness by the private sector</li> <li>• Structure storefront grants to reward pioneers who take the most risk; take into account scale of the building improvements rather than arbitrary caps per tax lot.</li> </ul>



Agenda Item No. 4.0

**SECOND QUARTER FINANCIAL REPORT**

Metro Council Work Session  
Tuesday, Feb. 18, 2014  
Metro, Council Chamber

# METRO COUNCIL

## Work Session Worksheet

**PRESENTATION DATE:** February 18, 2014      **TIME:** 3:10 PM      **LENGTH:** 15 Minutes

**PRESENTATION TITLE:** Second Quarter Financial Report

**DEPARTMENT:** Finance and Regulatory Services

**PRESENTER(S):** Tim Collier, Finance and Regulatory Services (ext. 1913), Ann Wawrukiewicz (ext. 1566)

### WORK SESSION PURPOSE & DESIRED OUTCOMES

- Purpose: Information for Council on financial position through second quarter.
- Outcome: Information delivery

### TOPIC BACKGROUND & FRAMING THE WORK SESSION DISCUSSION

The second quarter financial report is important for two specific reasons and one general reason:

1. Does the second quarter report indicate the need for any budget amendments in the current year which are necessary to insure performance within legal appropriations?

The budget is on track to perform the FY 13-14 plan with limited adjustments.

Overall revenues are performing at the conservative pace set forth in the budget plan with some limited exceptions. Expenditures are on track.

2. Do the ending balance projections for the current year signal any concerns about the FY 2014-15 budget plan?

A review of ending balances will determine the starting point for the FY 2014-15 budget process. Our balances are currently tracking where we projected them to be as we started next year's process. We will look to the third quarter projections to see if they hold or hopefully improve.

3. Lastly, this report fulfills a requirement of Metro's financial policies for monitoring and regular reporting to the Council of the budget's performance.

The second quarter report has been posted on Metro's website. Search under "financial reports".

### QUESTIONS FOR COUNCIL CONSIDERATION

N/A

### PACKET MATERIALS

- Would legislation be required for Council action  Yes     No
- If yes, is draft legislation attached?  Yes     No
- What other materials are you presenting today?

October to December

**MAKING A  
GREAT  
PLACE**



**FINANCIAL  
REPORT**

SECOND QUARTER FY 2013-14

# MAKING A GREAT PLACE



Clean air and clean water do not stop at city limits or county lines. Neither does the need for jobs, a thriving economy, and sustainable transportation and living choices for people and businesses in the region. Voters have asked Metro to help with the challenges and opportunities that affect the 25 cities and three counties in the Portland metropolitan area.

A regional approach simply makes sense when it comes to providing services, operating venues and making decisions about how the region grows. Metro works with communities to support a resilient economy, keep nature close by and respond to a changing climate. Together, we're making a great place, now and for generations to come.

Stay in touch with news, stories and things to do.

[www.oregonmetro.gov/connect](http://www.oregonmetro.gov/connect)



## **Metro Council President**

Tom Hughes

## **Metro Council**

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Carlotta Collette, District 2

Craig Dirksen, District 3

Kathryn Harrington, District 4

Sam Chase, District 5

Bob Stacey, District 6

## **Auditor**

Suzanne Flynn

**FY 2013-14  
Quarterly  
Report**

**Second  
Quarter**

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February 18, 2014

**Dear President Hughes and Members of the Metro Council:**

On behalf of the Finance Team I am delivering Metro’s Second Quarter Financial Report for FY 2013-14. This report is based upon the unaudited closing of Metro’s financial records as of December 31, 2013. As we pointed out in the first quarter’s report, we expect this year’s performance to track very closely to budget. This report covers the first half of the year and anticipates our financial position at year end, shown in the table below. The second quarter is particularly important for developing our next budget, both for operations and for capital improvement planning.

All Revenue	Budget	Actual YTD	YTD % of Budget	Year-End Projection	Year-end % of Budget	3-Yr Average
Program Revenues	132,944,677	63,702,673	47.9%	136,650,177	102.8%	94.6%
General Revenues	91,009,224	67,657,609	74.3%	91,828,375	100.9%	100.7%
Other Financing Sources	0	71,021	0%	71,021	0%	98.8%
<b>All Revenue</b>	<b>\$223,953,901</b>	<b>\$131,431,303</b>	<b>58.7%</b>	<b>\$228,549,573</b>	<b>101.2%</b>	<b>141.2%</b>

Expenditures	Budget	Actual YTD	YTD % of Budget	Year-End Projection	Year-end % of Budget	3-Year Average
Personal Services	83,930,272	39,029,248	46.5%	79,946,867	95.3%	95.2%
Materials and Services	120,560,904	43,202,594	35.8%	106,263,846	88.1%	81.1%
<b>Total Operating Expenditures</b>	<b>204,491,176</b>	<b>82,231,842</b>	<b>40.2%</b>	<b>186,210,712</b>	<b>91.1%</b>	<b>86.1%</b>
<b>Total Capital Outlay</b>	<b>63,307,427</b>	<b>10,650,945</b>	<b>16.8%</b>	<b>47,588,612</b>	<b>75.2%</b>	<b>48.6%</b>
<b>Total Renewal and Replacement</b>	<b>4,919,837</b>	<b>810,397</b>	<b>16.5%</b>	<b>3,071,250</b>	<b>62.4%</b>	<b>75.1%</b>
<b>Total Expenditures</b>	<b>\$272,718,440</b>	<b>\$93,693,184</b>	<b>34.4%</b>	<b>\$236,870,574</b>	<b>86.9%</b>	<b>75.4%</b>

**Revenues continue their positive trend**

Overall revenues for the agency are tracking budget. Solid Waste tonnage has continued its upward trend both at the regional level (4 percent over last year) and our transfer stations (8.5 percent over last year). At the venues revenues are mixed. Through the second quarter the Oregon Convention Center and Expo revenues are improved over prior years, but both are below current budget projections. Portland’ 5 Centers for the Arts are down slightly on both an actual year to year basis and budgetarily. We do however expect all the venues to finish the year at or near budget.

At the Oregon Zoo, revenues are on track with budget despite a drop in attendance from last year. The increase in per capita spending has continued to maintain overall revenue projections with budget.

**Expenditures also track closely to budget**

Operating expenditures also remain closer to budgeted levels than in the past. In a positive way we are watching closely the revenue-expenditure tandem for the venues. As revenues increase with activity, expenditures for the cost of food and beverage and event staffing follow.

**Construction Excise Tax continues recent trend**

Construction Excise Tax continues its recent trend. This quarter report does show revenues down, however we are waiting on the City of Portland to report, as they had some data issues to start the new year. We hope to have City of Portland’s, and a couple of other late jurisdictions’ collections show next quarter’s report. The full report is in appendix C.

## Capital project update

At the second and fourth quarters we report on the progress of the Capital Improvement Plan (CIP). The review at the second quarter is particularly helpful in updating and developing the plan for the following year.

The 5-year CIP includes 53 projects, 19 of which are multi-year ongoing projects. The greatest spending continues to be anticipated for acquisition of land under the Natural Areas bond program and intensive construction at the zoo under the Zoo Infrastructure and Animal Welfare bond program. The second quarter saw completion of roof projects at Expo and OCC (Phase I).

The full report is included in appendix D.

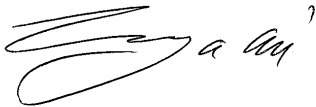
## Second quarter prognosis: on track

Generally the news has continued to be positive. The venue activity is close to projections, solid waste tonnage continues to rebound both regionally and at our transfer stations, and Glendoveer is performing at expectations. The tightness of the expenditures to appropriations will require close monitoring in the spring to avoid any surprises.

## What can we expect for FY 2014-15?

The budget process for FY 2014-15 has begun in earnest and we must continue to monitor closely. While revenues are turning around in most areas, we still need to be diligent in keeping our eye on the cost curve to ensure continued stability into future years.

Sincerely,



Tim Collier, CPA, MBA

Director of Finance and Regulatory Services





# METRO REVENUES

## Overall Revenues

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
<b>All Revenue</b>						
Program Revenues	132,944,677	63,702,673	47.9%	136,650,177	102.8%	94.6%
General Revenues	91,009,224	67,657,609	74.3%	92,173,375	101.3%	100.7%
Other Financing Sources	0	71,021	0%	71,021	0.0%	98.8%
<b>All Revenue</b>	<b>\$223,953,901</b>	<b>\$131,431,303</b>	<b>58.7%</b>	<b>\$228,894,573</b>	<b>102.2%</b>	<b>141.2%</b>

Agency revenues totaled \$131.4 million through the second quarter, or 58.7 percent of the annual budget. Year-end revenues are presently projected to reach 102.2 percent of budget. Tonnage at Metro solid waste facilities is clearly on the rise, and is expected to continue rising through the fiscal year, which will have an impact on both departmental revenues and excise tax collections. The Sustainability Center has seen a continued delay in revenue growth, due to lower grant revenues and the continued closure of the Blue Lake Trail section of the 40-Mile Loop Trail. The 40-Mile Loop, however, is near completion. Meanwhile, the Transient Lodging Tax is projected to rise faster than expected year-on-year.

## Program Revenues

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Program Revenues						
Charges for Services Revenue	113,771,575	60,227,608	52.9%	119,970,829	105.4%	96.2%
Internal Charges for Svcs-Rev	419,535	419,536	100.0%	419,535	100.0%	98.0%
Licenses and Permits	380,000	169,515	44.6%	375,000	98.7%	96.3%
Miscellaneous Revenue	401,880	344,803	85.8%	487,743	121.4%	200.4%
Grants	10,511,662	2,503,213	23.8%	8,197,560	78.0%	79.2%
Contributions from Governments	3,746,224	0	0.0%	3,880,053	103.6%	82.4%
Contributions - Private Source	1,468,801	37,998	2.6%	1,074,457	73.2%	64.0%
Capital Grants	2,245,000	0	0.0%	2,245,000	100.0%	419.9%
<b>Program Revenues</b>	<b>\$132,944,677</b>	<b>\$63,702,673</b>	<b>47.9%</b>	<b>136,650,177</b>	<b>102.8%</b>	<b>94.6%</b>

Revenues projected to be slightly ahead of budget

## PROGRAM REVENUE BY OPERATING UNIT

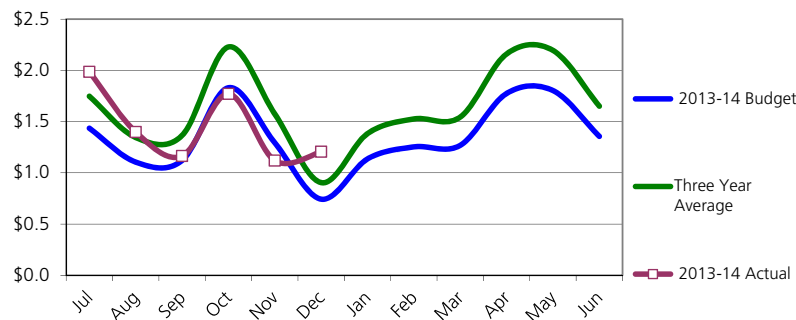
### Finance and Regulatory Services

Contractors' Business License revenues through the second quarter came to 44.6 percent (\$169,515) of the amount originally budgeted (\$380,000) and are projected to reach 98.7 percent of that target.

### Metropolitan Exposition Recreation Commission by Venue

#### Oregon Convention Center- Program Revenues by Month

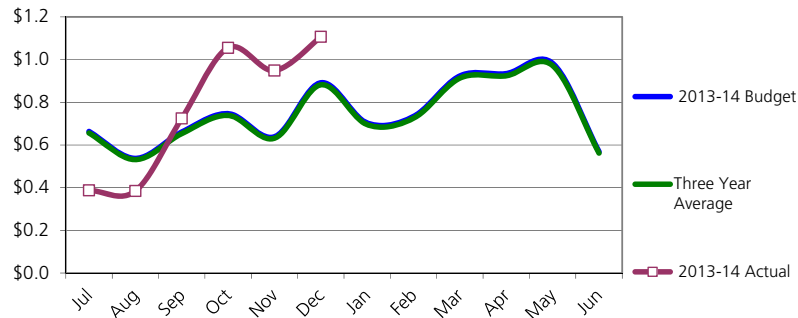
shown in millions



**Cirque Du  
Soleil is  
returning**

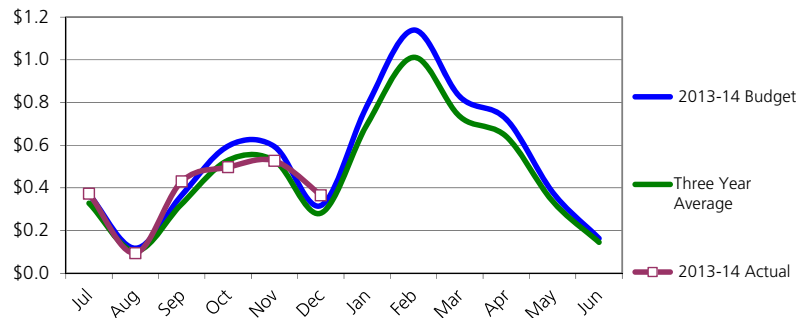
### Portland's Center for the Arts - Program Revenues by Month

shown in millions



### Portland Expo Center- Program Revenues by Month

shown in millions



Metropolitan Exposition Recreation Commission (MERC) program revenues are 48.1 percent of budget and look to be on-track to finish the year on, or slightly above, budget. MERC venue event-related revenues (charges for services and food and beverage), as a whole, are less than FY 2012-13 but approximately 1 percent more than the three-year historical average. Because event bookings are scheduled one to three years in advance, the venues are still experiencing the tailing effects of the Great Recession and are optimistic about the FY 2014-15 event bookings.

Through the second quarter, revenues for the Oregon Convention Center (OCC) are 6 percent more than the previous year. Total year-to-date revenues are, however, 4 percent below budget. Event-related revenues also still trail the previous year by 13 percent and food and beverage receipts are almost identical to the previous fiscal year. OCC events also trail the previous year by approximately 10 percent, however December events were 10 percent higher, year-on-year. Food and beverage margins are slightly lower than the previous year due to increased costs; however, they are on target with the budget projection.

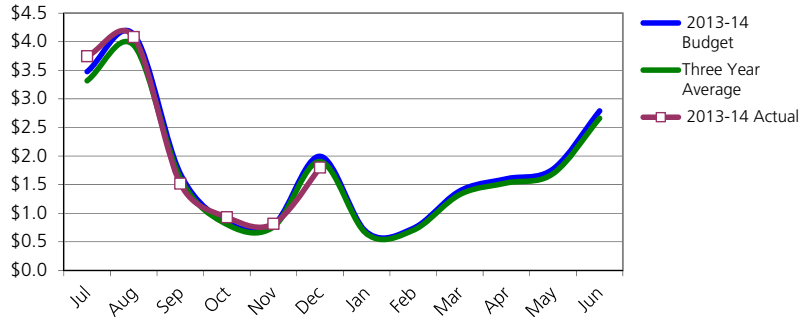
Portland's Centers for the Arts year-to-date revenue is 0.4 percent lower than the previous year and 5 percent below budget projections. The number of events and attendance at Portland's are respectively 4 percent and 22 percent, higher than the previous year. Portland's has hosted fewer resident company shows this year but has replaced them with many more Broadway show bookings. Food and beverage margins year-to-date are lower than the previous year but 3 percent higher than budget.

Expo revenues through the second quarter are 2 percent above FY 2012-13 but 11 percent below budget. Both the number of events and attendance at Expo are slightly down, year-on-year. Expo is being prepared to host *Cirque Du Soleil* for the second time this spring. Expo food and beverage margins are better than the previous year, though they are well below budget projections.

## Oregon Zoo

### Oregon Zoo- Program Revenues by Month

shown in millions



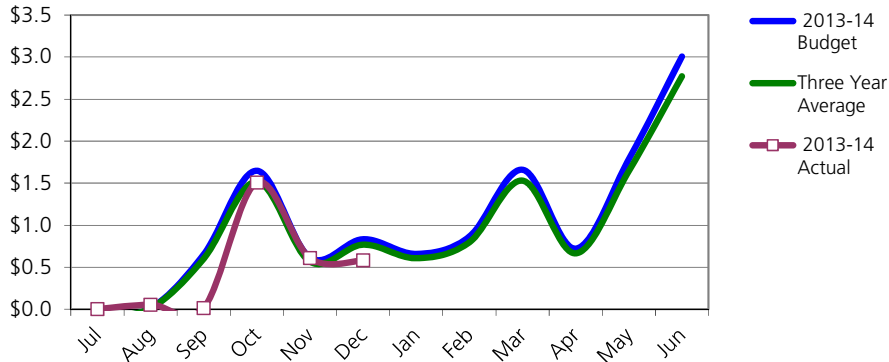
Program revenue for the zoo, at 53.4 percent of the budget, is on track for the second quarter. Despite the second strongest ZooLights attendance, with 184,550 guests, total attendance has continued to trend lower compared with FY 2012-13. The zoo experienced a 6 percent drop in total attendance, 58,146 fewer visitors. However, per-capita spending has increased substantially with a \$0.98 increase in admissions and a \$0.55 increase in food sales. Overall, visitor services revenues are 3 percent higher compared to the prior fiscal year, despite the lack of Train Ride sales during ZooLights, which is generally one of the Train’s busiest times. Based on the historic seasonality of zoo revenues, the department is expected to meet its revenues budget.

**Zoo per capita spending is up**

## Planning and Development/Research Center

### Planning and Development/Research Center- Program Revenues by Month

shown in millions



Planning program revenue for the second quarter, at 22.4 percent of budget, is within two percentage points of revenues through the same period for the prior fiscal year. \$1.9 million in project funding for the Southwest Corridor will be carried forward into the next fiscal year, and funding is in place for the Powell Division Transit project. Work on the Powell project is expected to begin in the third quarter of this fiscal year. Funding from the National Academy of Sciences will bring in \$239,000 of Planning’s service revenue, under the SHRP II-TCAPP contract. Annual funding for Transit Oriented Development, from TriMet, has been raised from \$2.889 million to \$2.975 million. The Regional Travel Options program is projected to carry \$0.5 million in spending forward into the next fiscal year. Data Resource Center sales and contract revenues are low through the second quarter, at 31.8 percent of budget. The year-end projection is currently combined with that of Planning, but will be separate beginning with the next fiscal year. External work done by the Research Center is down, as internal work has become more of a priority through the fiscal year. Aerial photo contracts are also low (\$150,000) due to the cyclical nature of the revenue stream. Grant revenues and transfers are also low due to the billing cycle.

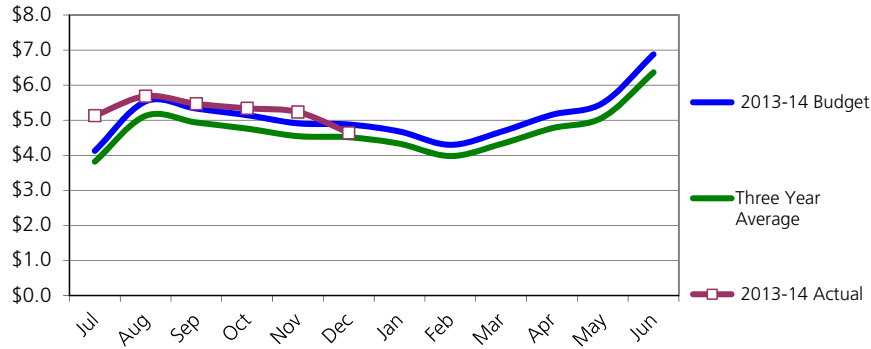
Note: each year the August revenues are adjusted in the Planning chart to account for year-end accounting entries, and grant billings for the first quarter are processed in October to allow sufficient time for year-end closing, audit and reporting.

Waste stream tonnage continues to climb

## Parks and Environmental Services

### Parks and Environmental Services- Program Revenues by Month

shown in millions



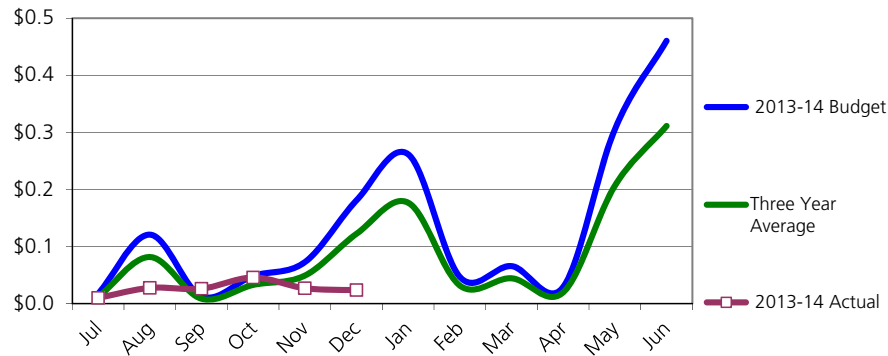
Parks and Environmental Services revenue came in at 51.5 percent of budget for the second quarter. Total Parks and Environmental Services program revenues are projected to end the year 6.1 percent (\$3.7 million) above budget, due almost exclusively to Solid Waste Operations. Based on year-to-date actuals, tonnage at Metro facilities and regional tonnage are projected to be higher than the budget estimate by 10.1 percent and 5.8 percent, respectively. The increase in regional tonnage is primarily driven by economic growth that exceeded the forecasts used in budget preparation. Year-end program revenues are projected to be 6.9 percent (\$3.8 million) above budget. The year-end projection includes lower than budgeted revenues for residential organics.

Parks and Property Stewardship (including Cemeteries) revenues are projected to end the year on budget. Based on year-to date results, Glendoveer Golf Course year-end revenues are now expected to be \$310,000 higher than the first quarter year-end revenue estimate. PES revenues overall are projected to at 1.5 percent (\$98,000) below budget, due to park admission revenues and RV Fees. Water quality challenges (algae blooms) in Blue Lake during the first quarter likely affected the visitor numbers and consequently revenues. However, increased revenues in parking fees (at the Metro Regional Center and Irving Street garages), cemeteries revenues and property rentals nearly offset the decrease in park admissions and RV fee revenues.

The FY 2013-14 overall actual revenues are higher than the budgeted amount and historical average primarily due to a new revenue and expense structure under the new Glendoveer Golf Course operating contract that became effective January 1, 2013.

## Sustainability Center

### Sustainability Center- Program Revenues by Month



The Sustainability Center's program revenues, through the second quarter, came to 9.8 percent of budget. Sustainability Center program revenues are projected to end the year 12.0 percent lower than budget mainly due to grant revenues associated with natural areas restoration projects. Several restoration projects (\$166,000 worth) are expected to be pushed beyond the current fiscal year. The reduction is offset by a reduction of grant-funded restoration projects in the Science and Stewardship Program. The ability to meet

the projected revenues is dependent upon completion of the Blue Lake Trail section of the 40-Mile Loop Trail (which is largely finished) and the recognition of the expenditures made directly by the Oregon Department of Transportation as revenue (\$836,000) once the project is completed.

## General Revenues

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
<b>General Revenue</b>						
Real Property Taxes	58,683,668	53,853,273	91.8%	58,683,668	100.0%	101.4%
Excise Taxes	15,344,116	7,339,137	47.8%	15,805,551	103.0%	96.0%
Construction Excise Tax	2,003,750	748,443	37.4%	2,350,000	117.3%	118.1%
Other Derived Tax Revenues	30,000	23,101	77.0%	40,000	133.3%	96.3%
Local & State Govt Shared Rev	14,248,129	5,247,032	36.8%	14,593,129	102.4%	92.1%
Interest Earnings	699,561	446,622	63.8%	701,027	100.2%	118.7%
<b>General Revenue</b>	<b>\$91,009,224</b>	<b>\$67,657,609</b>	<b>74.3%</b>	<b>92,173,375</b>	<b>101.3%</b>	<b>101.1%</b>

**Property Taxes**– Revenues for the second quarter came to 91.8 percent of budget.

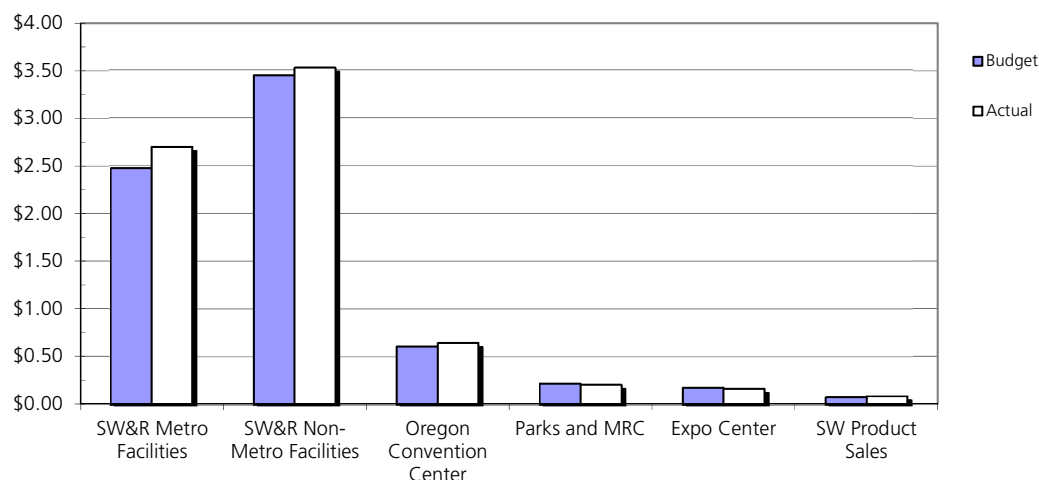
**Transient Lodging Tax**– The Transient Lodging Tax projection of \$10,625,571 (OCC - \$9.3 million, P5 - \$1.3 million) mirrors the projection provided by Multnomah County in mid January 2014. This projection is \$345,000 or 3.4 percent more than FY 2013-14 budget projections.

**Interest Earnings**– Total interest earnings ended the quarter at 63.8 percent of budget and are projected to come in on budget for the year.

## Excise Tax

### Excise Tax Received Through December 31, 2013, Budget vs. Actual

*shown in millions*



Non-tonnage excise tax has been forecasted to come in at 0.8 percent above budget. Solid waste excise tax overall, is forecasted to come in at 4.8 percent above budget. Tonnage-based excise tax at Metro facilities is forecasted to end the year at 9.1 percent above budget, while ending the year at 2.2 percent above budget at non-Metro facilities. For more information, see the Parks and Environmental Services revenues narrative, or refer to the Excise Tax Appendix.

**Transient Lodging Tax up over budget**

# METRO EXPENDITURES– OPERATING DEPARTMENTS

## Metro Operating Departments

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	65,241,534	30,362,766	46.5%	62,511,063	95.8%	95.2%
Materials and Services	109,071,657	39,922,719	36.6%	97,981,605	89.8%	81.1%
<b>Total Operating Expenditures</b>	<b>174,313,191</b>	<b>70,285,485</b>	<b>40.3%</b>	<b>160,492,668</b>	<b>92.1%</b>	<b>86.1%</b>
<b>Total Debt Service</b>			<b>0%</b>		<b>0.0%</b>	<b>0.0%</b>
<b>Total Capital Outlay</b>	<b>62,918,327</b>	<b>10,617,534</b>	<b>16.9%</b>	<b>47,289,612</b>	<b>75.2%</b>	<b>48.6%</b>
<b>Total Renewal and Replacement</b>	<b>4,293,874</b>	<b>751,003</b>	<b>17.5%</b>	<b>2,811,250</b>	<b>65.5%</b>	<b>75.1%</b>
<b>Total Expenditures</b>	<b>\$241,525,392</b>	<b>\$81,654,023</b>	<b>17.5%</b>	<b>\$210,593,530</b>	<b>87.2%</b>	<b>75.4%</b>

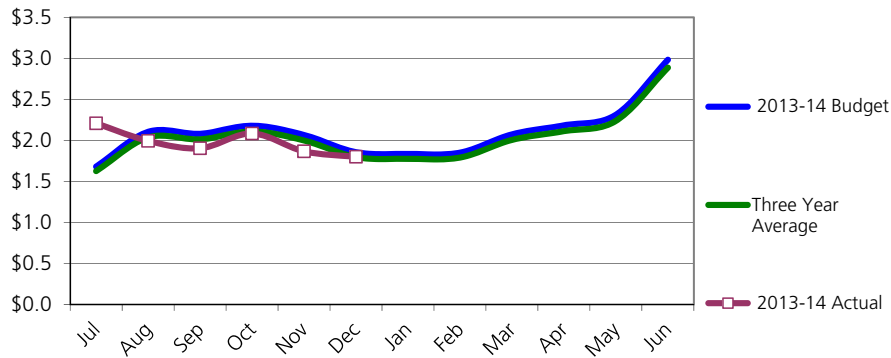
## EXPENDITURES BY DEPARTMENT

### MERC

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	17,741,183	8,168,190	46.0%	16,975,000	95.7%	95.1%
Materials and Services	25,552,403	11,118,486	43.5%	24,000,000	93.9%	93.3%
<b>Total Operating Expenditures</b>	<b>43,293,586</b>	<b>19,286,677</b>	<b>44.5%</b>	<b>40,975,000</b>	<b>94.6%</b>	<b>94.0%</b>
<b>Total New Capital</b>	<b>5,327,617</b>	<b>1,763,442</b>	<b>33.1%</b>	<b>4,500,000</b>	<b>84.5%</b>	<b>84.8%</b>
<b>Total Expenditures</b>	<b>\$48,621,203</b>	<b>\$21,050,119</b>	<b>43.3%</b>	<b>\$45,475,000</b>	<b>93.5%</b>	<b>93.4%</b>

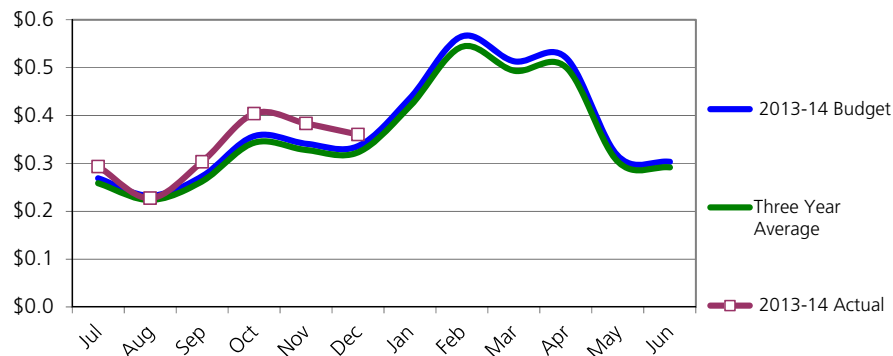
### OCC- Operating Expenditures by Month

shown in millions



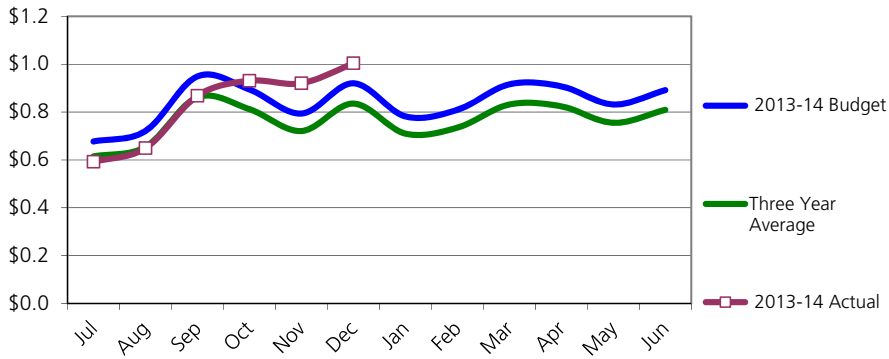
### EXPO- Operating Expenditures by Month

shown in millions



## P'5- Operating Expenditures by Month

shown in millions



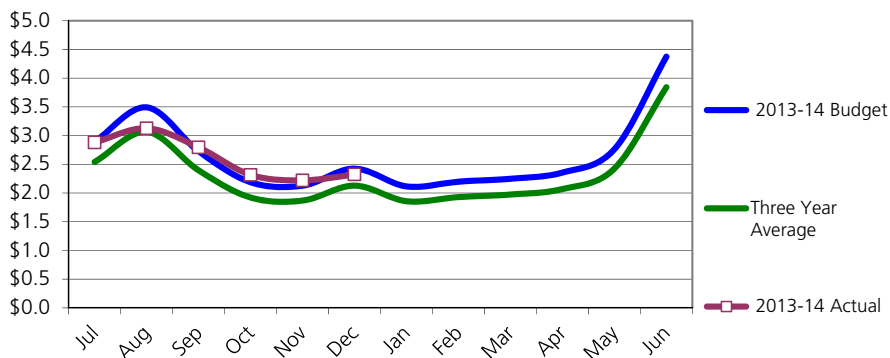
MERC venue expenses as a whole are marginally more than those of the previous year, 3 percent higher than the three-year historical average, and approximately 5 percent below budget. Individual venues largely follow this same trend. OCC expenses are 7 percent below budget and 2 percent higher than the previous fiscal year, through the same period. Portland's expenditures are 1 percent below budget and 2 percent above budget when compared with the previous year. Expo expenses are 1 percent higher than the previous year and 1.5 percent higher than budget. Expo operating expenses are more than 5 percent less than budget, though its annual debt service payment in November skews the year-to-date expense-to-budget ratio. The local improvement district (LID) assessment, which was projected for July or August, has been postponed, though it is likely to happen during FY 2013-14.

## Oregon Zoo

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	19,054,971	9,462,906	49.7%	18,647,231	97.9%	94.9%
Materials and Services	12,530,483	5,915,318	47.2%	12,036,816	96.1%	94.8%
<b>Total Operating Expenditures</b>	<b>31,585,454</b>	<b>15,378,224</b>	<b>48.7%</b>	<b>30,684,047</b>	<b>97.1%</b>	<b>94.9%</b>
<b>Total New Capital</b>	<b>4,070,000</b>	<b>307,085</b>	<b>7.5%</b>	<b>1,465,000</b>	<b>36.0%</b>	<b>54.5%</b>
<b>Total Renewal and Replacement</b>	<b>2,763,939</b>	<b>395,994</b>	<b>14.3%</b>	<b>2,000,000</b>	<b>72.4%</b>	<b>67.5%</b>
<b>Total Expenditures</b>	<b>\$38,419,393</b>	<b>\$16,081,303</b>	<b>41.9%</b>	<b>\$34,149,047</b>	<b>88.9%</b>	<b>91.5%</b>

## Oregon Zoo- Operating Expenditures by Month

shown in millions



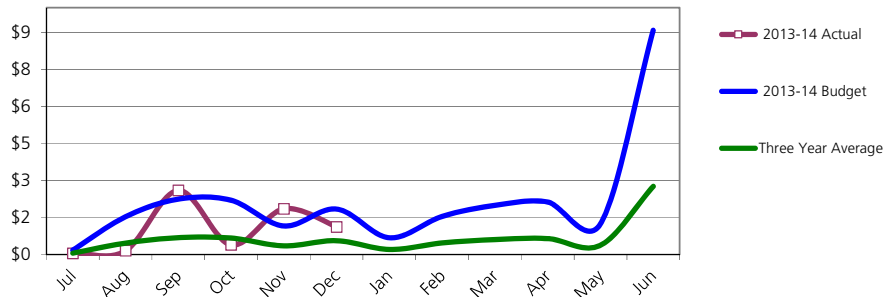
The zoo has continued its close monitoring of expenditures with a focus on managing seasonal, temporary and overtime staffing. Several open positions have been recently filled and total personal services spending is in-line with expectations. Improvements to the concert stage and lawn, budgeted in the capital fund, are in the procurement process and are scheduled to be completed before the summer 2014 concert series. Capital funds designated for the elephant exhibit have been delayed.

## Oregon Zoo Infrastructure and Animal Welfare Bond

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	697,399	285,822	41.0%	606,644	87.0%	95.7%
Materials and Services	14,753	12,296	83.3%	14,753	100.0%	108.8%
<b>Total Operating Expenditures</b>	<b>712,152</b>	<b>298,118</b>	<b>41.9%</b>	<b>621,397</b>	<b>87.3%</b>	<b>113.5%</b>
<b>Total Capital Outlay</b>	<b>25,108,917</b>	<b>5,858,252</b>	<b>23.3%</b>	<b>24,608,917</b>	<b>98.0%</b>	<b>61.6%</b>
<b>Total Expenditures</b>	<b>\$25,821,069</b>	<b>\$6,156,369</b>	<b>23.8%</b>	<b>\$25,230,314</b>	<b>97.7%</b>	<b>64.4%</b>

## Oregon Zoo Infrastructure and Animal Welfare Bond- Expenditures by Month

shown in millions



Construction has begun in earnest on related infrastructure for the Elephant Lands project. Service road and utility construction are in progress and the elephant habitat and train track plans are awaiting city permit approvals. Completion of the Condors of the Columbia project is expected in February, and the exhibit is expected to be open to visitors later this spring. Increased capital expenditures in the bond fund reflect this planned activity. The Metro Council directed staff to exercise the property purchase option for the Roslyn Lake property for the Remote Elephant Center and staff are working through due diligence tasks with the property owner. Land-use planning options and strategies are being developed as well as funding sources for long-term operating costs.

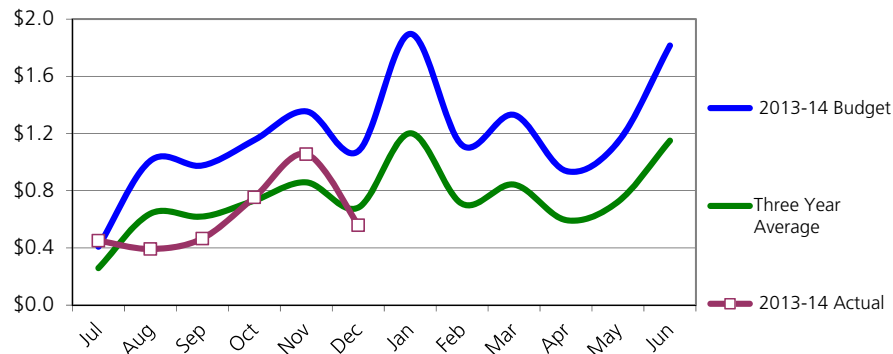
Zoo bond projects are in full swing

## Planning and Development

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	5,750,681	2,586,863	45.0%	5,260,000	91.5%	93.7%
Materials and Services	8,465,346	1,089,847	12.9%	5,634,000	66.6%	35.0%
<b>Total Expenditures</b>	<b>\$14,216,027</b>	<b>\$3,676,710</b>	<b>25.9%</b>	<b>\$10,894,000</b>	<b>76.6%</b>	<b>57.9%</b>

## Planning and Development- Operating Expenditures by Month

shown in millions



The Southwest Corridor project recognized expenditures of \$419,000 through the second quarter and projects to spend 67 percent (\$850,000) of its \$1.27 million materials and services budget. The Transit Oriented Development program projects spent \$1.1 million through the second quarter and spending is projected to be 73 percent of the program purchases budget. The Regional Travel Plan spent \$114,000 through the second quarter and projects spending



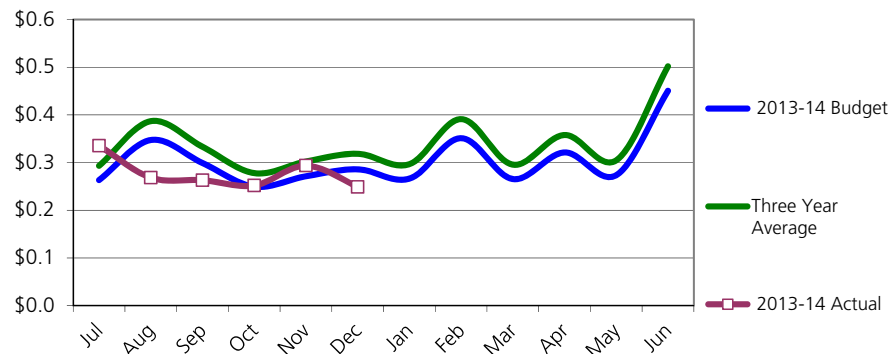
of 71 percent of budget. The Regional Travel Options (RTO) program spent \$437,000 and projects spending of 64 percent for the fiscal year. RTO grants are expended over a two-year cycle, with spending expected to pick up next year (the second year of the present cycle).

### Research Center

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	3,121,498	1,432,359	45.9%	2,975,000	95.3%	96.3%
Materials and Services	522,875	229,042	43.8%	437,800	83.7%	80.8%
<b>Total Expenditures</b>	<b>\$3,644,373</b>	<b>\$1,661,401</b>	<b>45.6%</b>	<b>\$3,412,800</b>	<b>93.6%</b>	<b>93.1%</b>

### Research Center- Operating Expenditures by Month

shown in millions



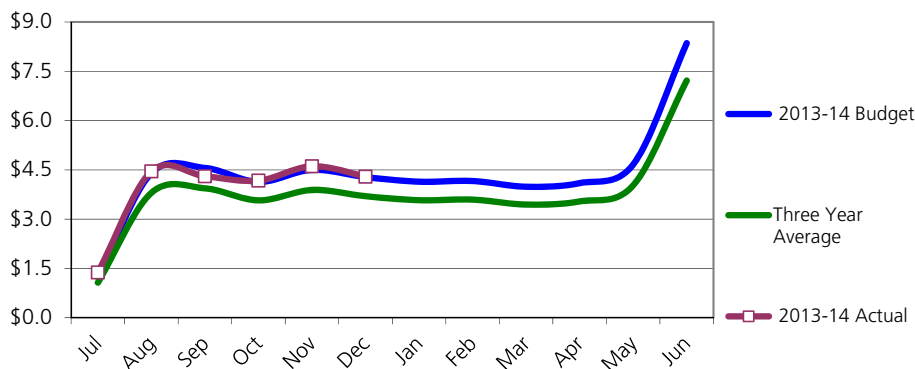
The Research Center looks to be on budget through the second quarter, at 50.5 percent of budget. However, the spending projection for the fiscal year is 93.6 percent of budget, which is driven by an expenditure forecast of 59 percent of the budget for the Aerial Photo Consortium (set at \$230,000).

### Parks and Environmental Services

	Budget	YTD Actuals	YTD % of Budget	Year-End Projection	% of Budget	
General Fund	\$8,879,067	4,072,134	45.9%	\$8,217,095	92.5%	
Solid Waste Revenue Fund	\$45,107,095	18,845,245	41.8%	\$44,663,339	99.0%	
General Asset Management Fund	\$2,452,128	469,250	19.1%	\$1,368,665	55.8%	
Local Option Levy Fund	\$2,296,544	346,942	15.1%	\$1,375,000	59.9%	
<b>All Funds</b>	<b>Budget</b>	<b>YTD Actuals</b>	<b>YTD % of Budget</b>	<b>Year-End Projection</b>	<b>% of Budget</b>	<b>3-year Average</b>
Personal Services	11,134,266	5,118,901	46.0%	11,207,123	100.7%	94.5%
Materials and Services	41,375,574	18,089,897	43.7%	41,117,774	99.4%	89.7%
<b>Total Operating Expenditures</b>	<b>52,509,840</b>	<b>23,208,799</b>	<b>44.2%</b>	<b>52,324,897</b>	<b>99.6%</b>	<b>90.7%</b>
<b>Capital Outlay</b>	<b>5,340,788</b>	<b>334,588</b>	<b>6.3%</b>	<b>2,852,952</b>	<b>53.4%</b>	<b>31.1%</b>
<b>Renewal and Replacement</b>	<b>1,529,935</b>	<b>343,125</b>	<b>22.4%</b>	<b>811,250</b>	<b>53.0%</b>	
<b>Total Expenditures</b>	<b>59,380,563</b>	<b>23,886,512</b>	<b>40.2%</b>	<b>55,989,099</b>	<b>94.3%</b>	<b>84.1%</b>

### Parks and Environmental Services- Operating Expenditures by Month

shown in millions



Parks and Environmental Services operating expenditures for the second quarter of FY 2013-14 closely tracked budget. Expenditures in general reflect normal seasonal patterns of Parks and Property Stewardship and Solid Waste Operations. Year-end projections for total operating expenses are trending toward 99.6 percent of the budgeted levels, the net effect of mainly higher than budgeted expenses for tonnage related costs under the Solid Waste Fund Operations and lower than budgeted expenses through the Parks and Natural Areas Local Option Levy Fund.

Based on second quarter results, mixed solid waste tonnage at Metro facilities is projected to be 10.1 percent higher than budget. Year-to-date, the increase in expenditures to pay the costs of station operations, transport and disposal for the additional mixed solid waste tonnage are partially offset by reductions in the costs to process residential organics waste, which is trending lower than originally anticipated. A budget amendment to increase expenditure authority from the Solid Waste Operating Contingency will be requested in the third quarter.

Operating expenditures are following seasonal patterns. General Fund spending on materials and services are close to budget and are projected to come in somewhat under budget, primarily because of low golf course expenditures. Capital spending was low through the second quarter and is usually modest as capital projects are under needs assessment, scoping phase, or bids process. Total year-end capital and renewal and replacement expenditures are expected to be 46.5 percent lower than budget based on historical patterns. Several capital projects under the Solid Waste Fund and the Parks and Natural Areas Local Option Levy Fund will be carried over into the next fiscal year.

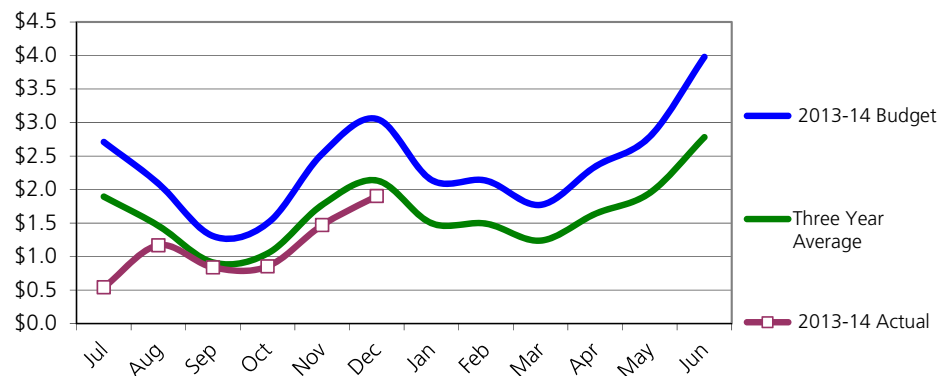
### Sustainability Center

	Budget	YTD	YTD % of Budget	Year-End Projection	% of Budget
<b>General Fund</b>	\$3,916,128	\$1,559,175	39.8%	\$3,119,920	79.7%
<b>Solid Waste Revenue Fund</b>	\$5,842,888	\$2,295,610	39.3%	\$5,142,068	88.0%
<b>Natural Areas Fund</b>	\$35,247,913	\$4,450,359	12.6%	\$24,325,726	69.0%
<b>Local Option Levy Fund</b>	\$5,227,100	\$706,525	13.5%	\$2,198,644	42.1%

All Funds	Budget	YTD	YTD % of Budget	Year-End Projection	% of Budget	3-year Average
Personal Services	7,741,536	3,307,724	42.7%	6,840,065	88.4%	97.8%
Materials and Services	20,610,223	3,467,833	16.8%	14,740,462	71.5%	72.3%
<b>Total Operating Expenditures</b>	<b>28,351,759</b>	<b>6,775,557</b>	<b>23.9%</b>	<b>21,580,527</b>	<b>76.1%</b>	<b>78.9%</b>
Capital Outlay	23,071,005	2,354,168	10.2%	13,862,743	60.1%	45.8%
Renewal and Replacement	-	11,884	0%	0	0%	34.7%
<b>Total Expenditures</b>	<b>\$51,422,764</b>	<b>\$9,129,725</b>	<b>17.8%</b>	<b>\$35,443,270</b>	<b>68.9%</b>	<b>60.3%</b>

### Sustainability Center- Operating Expenditures by Month

shown in millions, excluding capital acquisitions



Sustainability Center actual operating expenditures for the second quarter of FY 2013-14 are below budget primarily due to the Local Share Program under the Natural Areas Bond Program and delays in Natural Area Restoration projects under the Parks and Natural Areas

Local Option Levy Program. Year-end projections for personnel services and materials and services expenses are trending toward 88.3 and 71.5 percent, respectively, of budget, and are strongly affected by projected underspending in the Local Option Levy Fund.

Several projects are under review or in the scoping phase. The year-end projection anticipates the completion of the Blue Lake Trail section of the 40-Mile Loop Trail (\$836,000) under the Bond Program and the recognition of the expenditures made directly by the Oregon Department of Transportation as a Metro asset. The project is near completion. Various projects in the Parks and Natural Areas Local Option Levy Fund (\$100,000) and the General Fund (\$90,000) will be carried over into the next fiscal year. Expenditures in the Resource Conservation and Recycling program are expected to pick up between the second and fourth quarter.

Expenditures in materials and services from the Local Share Program under the Natural Areas Bond Program are below budget. The year-end forecast for Local Share and for capital (land acquisition) under the Natural Areas Bond Program is conservative, based on historical patterns and expected acquisitions by the end of the fiscal year. A few grant-funded restoration projects (\$166,000) under the General Fund are expected to be carried forward into the next fiscal year. The Natural Area Restoration and Maintenance projects under the Parks and Natural Areas Local Option Levy Program had a slow start due to recruitment process and are now in the planning and development phase. Several projects (\$1,000,000) will be carried over to FY 2014-15.

# EXPENDITURES– SUPPORT DEPARTMENTS

## All Support Departments

	Budget	Actual YTD	YTD % of Budget	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	18,589,488	8,614,240	46.3%	46.3%	17,336,804	93.3%	95.7%
Materials and Services	6,447,332	2,400,780	37.2%	37.2%	4,789,538	74.3%	76.4%
<b>Total Operating Expenditures</b>	<b>25,036,820</b>	<b>11,015,020</b>	<b>44.0%</b>	<b>44.0%</b>	<b>22,126,342</b>	<b>88.4%</b>	<b>89.3%</b>
<b>Total Capital Outlay</b>	<b>180,000</b>	<b>8,453</b>	<b>4.7%</b>	<b>4.7%</b>	<b>180,000</b>	<b>100.0%</b>	<b>82.7%</b>
<b>Total Renewal and Replacement</b>	<b>625,963</b>	<b>59,394</b>	<b>9.5%</b>	<b>9.5%</b>	<b>260,000</b>		
<b>Total Expenditures</b>	<b>\$25,842,783</b>	<b>\$11,082,867</b>	<b>42.9%</b>	<b>42.9%</b>	<b>\$22,566,342</b>	<b>87.3%</b>	<b>88.3%</b>

## Council Office

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	3,121,843	1,446,682	46.3%	2,844,292	91.1%	96.1%
Materials and Services	816,795	155,983	19.1%	296,419	36.3%	50.1%
<b>Total Expenditures</b>	<b>3,938,638</b>	<b>1,602,665</b>	<b>40.7%</b>	<b>3,140,711</b>	<b>79.7%</b>	<b>85.9%</b>

## Office of the Auditor

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	689,411	303,469	44.0%	661,438	95.9%	94.7%
Materials and Services	35,971	16,290	45.3%	32,488	90.3%	66.9%
<b>Total Expenditures</b>	<b>\$725,382</b>	<b>\$319,759</b>	<b>44.1%</b>	<b>\$693,926</b>	<b>95.7%</b>	<b>93.1%</b>

## Office of the Metro Attorney

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	1,994,280	877,281	44.0%	1,801,000	90.3%	93.9%
Materials and Services	67,200	19,758	29.4%	65,000	96.7%	83.1%
<b>Total Expenditures</b>	<b>\$2,061,480</b>	<b>\$897,039</b>	<b>43.5%</b>	<b>\$1,866,000</b>	<b>90.5%</b>	<b>93.5%</b>

## Communications

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	2,537,548	1,238,712	48.8%	2,403,500	94.7%	100.8%
Materials and Services	164,100	37,176	22.7%	131,280	80.0%	61.9%
<b>Total Expenditures</b>	<b>2,701,648</b>	<b>1,275,888</b>	<b>47.2%</b>	<b>2,534,780</b>	<b>93.8%</b>	<b>96.7%</b>

## Finance and Regulatory Services

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	5,332,009	2,389,949	44.8%	4,831,000	90.6%	93.9%
Materials and Services	4,093,232	1,379,132	33.7%	3,133,600	76.6%	75.7%
<b>Total Operating Expenditures</b>	<b>9,425,241</b>	<b>3,769,081</b>	<b>40.0%</b>	<b>7,964,600</b>	<b>84.5%</b>	<b>84.8%</b>
<b>Total New Capital</b>	<b>180,000</b>	<b>8,453</b>	<b>4.7%</b>	<b>180,000</b>	<b>100.0%</b>	<b>97.5%</b>
<b>Total Renewal and Replacement</b>	<b>60,000</b>	<b>30,083</b>	<b>50.1%</b>	<b>60,000</b>	<b>100.0%</b>	<b>119.8%</b>
<b>Total Expenditures</b>	<b>\$9,665,241</b>	<b>\$3,807,618</b>	<b>39.4%</b>	<b>\$8,204,600</b>	<b>84.9%</b>	<b>85.1%</b>

## Human Resources

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	1,844,320	894,258	48.5%	1,813,188	98.3%	95.8%
Materials and Services	375,016	165,890	44.2%	332,564	88.7%	88.9%
<b>Total Expenditures</b>	<b>2,219,336</b>	<b>1,060,149</b>	<b>47.8%</b>	<b>2,145,753</b>	<b>96.7%</b>	<b>94.5%</b>

## Information Services

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	3,070,077	1,463,888	47.7%	2,982,386	97.1%	95.4%
Materials and Services	895,018	626,550	70.0%	798,186	89.2%	87.0%
<b>Total Operating Expenditures</b>	<b>3,965,095</b>	<b>2,090,438</b>	<b>52.7%</b>	<b>3,780,572</b>	<b>95.3%</b>	<b>93.3%</b>
<b>Total Renewal and Replacement</b>	<b>565,963</b>	<b>29,311</b>	<b>5.2%</b>	<b>200,000</b>	<b>35.3%</b>	<b>37.4%</b>
<b>Total Expenditures</b>	<b>\$4,531,058</b>	<b>\$2,119,749</b>	<b>46.8%</b>	<b>\$3,980,572</b>	<b>87.9%</b>	<b>86.2%</b>

## EXPENDITURES– NON-DEPARTMENTAL

### Non-departmental

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	99,250	52,242	52.6%	99,000	99.7%	88.4%
Materials and Services	5,041,915	879,094	17.4%	<b>3,492,703</b>	69.3%	35.7%
<b>Total Operating Expenditures</b>	<b>5,141,165</b>	<b>931,337</b>	<b>18.1%</b>	<b>3,591,703</b>	<b>69.9%</b>	<b>35.9%</b>
<b>Total Debt Service</b>	<b>40,937,068</b>	<b>8,664,676</b>	<b>21.2%</b>	<b>40,937,068</b>	<b>100.0%</b>	<b>135.7%</b>
<b>Total Capital Outlay</b>	<b>209,100</b>	<b>24,957</b>	<b>11.9%</b>	<b>119,000</b>	<b>56.9%</b>	<b>6.8%</b>
<b>Total Expenditures</b>	<b>\$46,287,333</b>	<b>\$9,620,970</b>	<b>20.8%</b>	<b>\$44,647,771</b>	<b>96.5%</b>	<b>125.1%</b>

Non-departmental special appropriation expenditures during the second quarter included the following:

- \$200,600 in Construction Excise Tax grant reimbursements.
- \$104,000 toward the Metro website project; the new site is scheduled to launch in spring 2014.
- \$92,700 for Metro's external financial audit.
- \$36,000 in Nature in Neighborhoods grant reimbursements.





# APPENDIX A – Fund Tables, year to year comparison

## General Fund (consolidated), as of December 31, 2013

### FY 2013-14

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$31,083,766</b>		<b>\$33,583,483</b>		<b>\$33,583,483</b>	
Program Revenues	41,229,227	7,256,223	18,623,298	45.2%	39,730,303	96.4%
General Revenues	30,119,273	16,262,740	19,717,744	65.5%	31,150,547	103.4%
Transfers	45,369,349	8,382,029	17,955,713	39.6%	34,027,012	75.0%
Special Items	0	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0	0.0%	0	0.0%
Other Financing Sources	0	32,148	32,148	0.0%	0	0.0%
<b>Subtotal Current Revenues</b>	<b>116,717,849</b>	<b>31,933,140</b>	<b>56,328,903</b>	<b>48.3%</b>	<b>104,907,862</b>	<b>89.9%</b>
<b>Total Resources</b>	<b>\$147,801,615</b>		<b>\$89,912,386</b>		<b>\$138,491,344</b>	
<b>Requirements</b>						
Operating Expenditures	87,596,647	18,215,199	36,300,341	41.4%	78,518,690	89.6%
Debt Service	1,720,071	552,535	552,535	32.1%	1,720,071	100.0%
Capital Outlay	234,600	56,195	111,782	47.6%	250,004	106.6%
Interfund Transfers	7,319,574	1,602,720	3,825,246	52.3%	5,196,898	71.0%
Intrafund Transfers	30,977,335	5,729,637	12,407,890	40.1%	21,993,908	71.0%
Contingency	4,006,682					
<b>Subtotal Current Expenditures</b>	<b>131,854,909</b>	<b>26,156,286</b>	<b>53,197,794</b>	<b>40.3%</b>	<b>107,679,570</b>	<b>81.7%</b>
<b>Unappropriated Balance</b>	<b>15,946,701</b>		<b>36,714,592</b>		<b>30,811,774</b>	
<b>Total Requirements</b>	<b>\$147,801,610</b>		<b>\$89,912,386</b>		<b>\$138,491,344</b>	

### FY 2012-13

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$27,621,707</b>		<b>\$31,796,742</b>		<b>\$31,796,742</b>	
Program Revenues	40,959,885	7,495,633	17,578,898	42.9%	39,248,364	95.8%
General Revenues	30,051,190	15,387,274	18,685,296	62.2%	30,435,140	101.3%
Transfers	46,925,816	8,673,999	18,509,032	39.4%	36,386,970	77.5%
Special Items	0	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	2,000	0.0%	13,230	0.0%
<b>Subtotal Current Revenues</b>	<b>117,936,891</b>	<b>31,556,906</b>	<b>54,775,226</b>	<b>46.4%</b>	<b>106,083,703</b>	<b>89.9%</b>
<b>Total Resources</b>	<b>\$145,558,598</b>		<b>\$86,571,968</b>		<b>\$137,880,445</b>	
<b>Requirements</b>						
Operating Expenditures	85,945,212	17,317,270	34,903,601	40.6%	72,766,330	84.7%
Debt Service	1,654,290	564,645	564,645	34.1%	1,654,289	100.0%
Capital Outlay	244,325	8,947	19,422	7.9%	419,395	171.7%
Interfund Transfers	7,814,625	535,921	2,796,895	35.8%	5,556,992	71.1%
Intrafund Transfers	33,762,699	5,874,222	12,751,264	37.8%	23,899,957	70.8%
Contingency	1,684,319					
<b>Subtotal Current Expenditures</b>	<b>131,105,470</b>	<b>24,301,005</b>	<b>51,035,827</b>	<b>38.9%</b>	<b>104,296,963</b>	<b>79.6%</b>
<b>Unappropriated Balance</b>	<b>14,453,128</b>		<b>35,536,141</b>		<b>33,583,483</b>	
<b>Total Requirements</b>	<b>\$145,558,598</b>		<b>\$86,571,968</b>		<b>\$137,880,445</b>	



# General Asset Management Fund, as of December 31, 2013

## FY 2013-14

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$8,693,992</b>		<b>\$8,576,652</b>		<b>\$8,576,652</b>	
Program Revenues	2,318,250	0	0	0.0%	0	0.0%
General Revenues	29,000	10,210	19,604	67.6%	39,000	134.5%
Transfers	2,622,262	1,078,910	1,534,655	58.5%	2,622,262	100.0%
Special Items	0	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0	0.0%	0	0.0%
<b>Subtotal Current Revenues</b>	<b>4,969,512</b>	<b>1,089,120</b>	<b>1,554,259</b>	<b>31.3%</b>	<b>2,661,262</b>	<b>53.6%</b>
<b>Total Resources</b>	<b>\$13,663,504</b>		<b>\$10,130,911</b>		<b>\$11,237,914</b>	
<b>Requirements</b>						
Operating Expenditures	1,255,096	398,702	465,727	37.1%	1,575,000	125.5%
Debt Service	0	0	0	0.0%	0	0.0%
Capital Outlay	9,011,615	457,452	773,142	8.6%	3,458,250	38.4%
Interfund Transfers	0	0	0	0.0%	0	0.0%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	2,710,481					
<b>Subtotal Current Expenditures</b>	<b>12,977,192</b>	<b>856,154</b>	<b>1,238,868</b>	<b>9.5%</b>	<b>5,033,250</b>	<b>38.8%</b>
<b>Unappropriated Balance</b>	<b>686,312</b>		<b>8,892,043</b>		<b>6,204,664</b>	
<b>Total Requirements</b>	<b>\$13,663,504</b>		<b>\$10,130,911</b>		<b>\$11,237,914</b>	

## FY 2012-13

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$7,058,047</b>		<b>\$7,507,546</b>		<b>\$7,507,546</b>	
Program Revenues	2,932,474	12,570	12,570	0.4%	3,247,785	110.8%
General Revenues	27,800	7,911	13,358	48.1%	29,320	105.5%
Transfers	2,496,700	398,151	796,302	31.9%	2,502,249	100.2%
Special Items	0	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0	0.0%	17,886	0.0%
<b>Subtotal Current Revenues</b>	<b>5,456,974</b>	<b>418,632</b>	<b>822,230</b>	<b>15.1%</b>	<b>5,797,241</b>	<b>106.2%</b>
<b>Total Resources</b>	<b>\$12,515,021</b>		<b>\$8,329,777</b>		<b>\$13,304,787</b>	
<b>Requirements</b>						
Operating Expenditures	497,235	37,747	112,072	22.5%	674,542	135.7%
Debt Service	0	0	0	0.0%	0	0.0%
Capital Outlay	7,622,563	732,620	858,833	11.3%	4,053,593	53.2%
Interfund Transfers	19,681	0	0	0.0%	0	0.0%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	4,169,222					
<b>Subtotal Current Expenditures</b>	<b>12,308,701</b>	<b>770,367</b>	<b>970,905</b>	<b>7.9%</b>	<b>4,728,136</b>	<b>38.4%</b>
<b>Unappropriated Balance</b>	<b>206,320</b>		<b>7,358,871</b>		<b>8,576,652</b>	
<b>Total Requirements</b>	<b>\$12,515,021</b>		<b>\$8,329,777</b>		<b>\$13,304,787</b>	

# MERC Fund, as of December 31, 2013

## FY 2013-14

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$24,211,557</b>	<b>0</b>	<b>\$30,414,365</b>		<b>\$30,414,365</b>	
Program Revenues	32,317,315	8,599,068	15,547,056	48.1%	33,589,714	103.9%
General Revenues	13,777,637	4,982,804	5,007,726	36.3%	13,865,803	100.6%
Transfers	2,618,633	418,633	418,633	16.0%	2,618,633	100.0%
Special Items	0	0	0	0.0%		0.0%
Extraordinary Items	0	0	0	0.0%		0.0%
Other Financing Sources	0	0	0	0.0%		0.0%
<b>Subtotal Current Revenues</b>	<b>48,713,585</b>	<b>14,000,505</b>	<b>20,973,414</b>	<b>43.1%</b>	<b>50,074,150</b>	<b>102.8%</b>
<b>Total Resources</b>	<b>\$72,925,142</b>		<b>\$51,387,779</b>		<b>\$80,488,515</b>	
<b>Requirements</b>						
Operating Expenditures	43,293,586	9,987,008	19,286,677	44.5%	40,975,000	94.6%
Debt Service	0	0	0	0.0%		0.0%
Capital Outlay	5,327,617	370,775	1,763,442	33.1%	4,500,000	84.5%
Interfund Transfers	5,131,804	1,812,918	2,794,552	54.5%	5,131,804	100.0%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	10,401,793	0	0		-	
<b>Subtotal Current Expenditures</b>	<b>64,154,800</b>	<b>12,170,701</b>	<b>23,844,671</b>	<b>37.2%</b>	<b>50,606,804</b>	<b>78.9%</b>
<b>Unappropriated Balance</b>	<b>8,770,342</b>		<b>27,543,108</b>		<b>29,881,711</b>	
<b>Total Requirements</b>	<b>\$72,925,142</b>		<b>\$51,387,779</b>		<b>\$80,488,515</b>	

## FY 2012-13

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$23,776,767</b>		<b>\$26,161,717</b>		<b>\$26,161,717</b>	
Program Revenues	33,498,790	8,850,661	15,929,066	47.6%	38,024,277	113.5%
General Revenues	13,268,045	4,086,058	5,074,931	38.2%	14,563,466	109.8%
Transfers	2,768,633	12,501	25,002	0.9%	568,633	20.5%
Special Items	0	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0	0.0%	0	0.0%
<b>Subtotal Current Revenues</b>	<b>49,535,468</b>	<b>12,949,220</b>	<b>21,028,999</b>	<b>42.5%</b>	<b>53,156,376</b>	<b>107.3%</b>
<b>Total Resources</b>	<b>\$73,312,235</b>		<b>\$47,190,715</b>		<b>\$79,318,093</b>	
<b>Requirements</b>						
Operating Expenditures	44,189,343	10,413,169	19,711,279	44.6%	41,556,063	94.0%
Debt Service	0	0	0	0.0%	0	0.0%
Capital Outlay	3,299,077	286,552	537,815	16.3%	2,798,718	84.8%
Interfund Transfers	4,806,913	1,785,016	2,755,118	57.3%	4,548,947	94.6%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	5,549,137	0	0		0	
<b>Subtotal Current Expenditures</b>	<b>57,844,470</b>	<b>12,484,736</b>	<b>23,004,211</b>	<b>39.8%</b>	<b>48,903,729</b>	<b>84.5%</b>
<b>Unappropriated Balance</b>	<b>15,467,765</b>		<b>24,186,504</b>		<b>30,414,365</b>	
<b>Total Requirements</b>	<b>\$73,312,235</b>		<b>\$47,190,715</b>		<b>\$79,318,093</b>	

# Natural Areas Fund, as of December 31, 2013

## FY 2013-14

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$65,234,269</b>	<b>0</b>	<b>\$78,247,452</b>		<b>\$78,247,452</b>	
Program Revenues	866,000	0	44	0.0%	866,000	100.0%
General Revenues	163,086	90,696	412,221	252.8%	196,000	120.2%
Transfers	0	0	0	0.0%		0.0%
Special Items	0	0	0	0.0%		0.0%
Extraordinary Items	0	0	0	0.0%		0.0%
Other Financing Sources	0	0	0	0.0%		0.0%
<b>Subtotal Current Revenues</b>	<b>1,029,086</b>	<b>90,696</b>	<b>412,265</b>	<b>40.1%</b>	<b>1,062,000</b>	<b>103.2%</b>
<b>Total Resources</b>	<b>\$66,263,355</b>		<b>\$78,659,716</b>		<b>\$79,309,452</b>	
<b>Requirements</b>						
Operating Expenditures	13,810,153	1,320,231	2,217,471	16.1%	10,975,726	79.5%
Debt Service	0	0	0	0.0%	0	0.0%
Capital Outlay	21,437,760	958,108	2,232,888	10.4%	13,350,000	62.3%
Interfund Transfers	1,885,809	352,794	742,986	39.4%	1,849,979	98.1%
Intrafund Transfers	0	0	0	0.0%		0.0%
Contingency	20,000,000	0	0			
<b>Subtotal Current Expenditures</b>	<b>57,133,722</b>	<b>2,631,132</b>	<b>5,193,345</b>	<b>9.1%</b>	<b>26,175,705</b>	<b>45.8%</b>
<b>Unappropriated Balance</b>	<b>9,129,631</b>		<b>73,466,371</b>		<b>53,133,747</b>	
<b>Total Requirements</b>	<b>\$66,263,353</b>		<b>\$78,659,716</b>		<b>\$79,309,452</b>	

## FY 2012-13

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$98,184,870</b>	<b>0</b>	<b>\$98,783,002</b>		<b>\$98,783,002</b>	
Program Revenues	866,000	77,414	200,609	23.2%	382,461	44.2%
General Revenues	416,894	93,353	187,313	44.9%	180,451	43.3%
Transfers	19,681	0	0	0.0%	0	0.0%
Special Items	0	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	500,000	0.0%	500,000	0.0%
<b>Subtotal Current Revenues</b>	<b>1,302,575</b>	<b>170,767</b>	<b>887,922</b>	<b>68.2%</b>	<b>1,062,911</b>	<b>81.6%</b>
<b>Total Resources</b>	<b>\$99,487,445</b>		<b>\$99,670,924</b>		<b>\$99,845,913</b>	
<b>Requirements</b>						
Operating Expenditures	13,739,938	1,438,242	3,118,542	22.7%	9,782,459	71.2%
Debt Service	0	0	0	0.0%	0	0.0%
Capital Outlay	31,437,760	1,290,237	6,823,816	21.7%	10,066,862	32.0%
Interfund Transfers	1,783,226	427,653	900,306	50.5%	1,749,140	98.1%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	25,000,000	0	0		0	
<b>Subtotal Current Expenditures</b>	<b>71,960,924</b>	<b>3,156,132</b>	<b>10,842,664</b>	<b>15.1%</b>	<b>21,598,461</b>	<b>30.0%</b>
<b>Unappropriated Balance</b>	<b>27,526,521</b>		<b>88,828,260</b>		<b>78,247,452</b>	
<b>Total Requirements</b>	<b>\$99,487,445</b>		<b>\$99,670,924</b>		<b>\$99,845,913</b>	

# Parks and Natural Areas Local Option Levy, as of December 31, 2013

## FY 2013-14

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>	
Program Revenues	0	25	25	0.0%	0	0.0%
General Revenues	10,216,770	9,226,648	9,226,591	90.3%	9,309,605	91.1%
Transfers	0	0	0	0.0%	0	0.0%
Special Items	0	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0	0.0%	0	0.0%
<b>Subtotal Current Revenues</b>	<b>10,216,770</b>	<b>9,226,673</b>	<b>9,226,616</b>	<b>90.3%</b>	<b>9,309,605</b>	<b>91.1%</b>
<b>Total Resources</b>	<b>\$10,216,770</b>		<b>\$9,226,616</b>		<b>\$9,309,605</b>	
<b>Requirements</b>						
Operating Expenditures	6,821,057	672,605	937,111	13.7%	2,758,644	40.4%
Debt Service	0	0	0	0.0%	0	0.0%
Capital Outlay	1,750,000	100,571	144,730	8.3%	815,000	46.6%
Interfund Transfers	929,953	232,488	464,976	50.0%	0	0.0%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	715,760	0	0		0	
<b>Subtotal Current Expenditures</b>	<b>10,216,770</b>	<b>1,005,664</b>	<b>1,546,818</b>	<b>15.1%</b>	<b>3,573,644</b>	<b>35.0%</b>
<b>Unappropriated Balance</b>	<b>0</b>		<b>7,679,798</b>		<b>5,735,961</b>	
<b>Total Requirements</b>	<b>\$10,216,770</b>		<b>\$9,226,616</b>		<b>\$9,309,605</b>	

## FY 2012-13

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$0</b>		<b>\$0</b>		<b>\$0</b>	
Program Revenues	0	0	0	0.0%	0	0.0%
General Revenues	0	0	0	0.0%	0	0.0%
Transfers	0	0	0	0.0%	0	0.0%
Special Items	0	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0	0.0%	0	0.0%
<b>Subtotal Current Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0.0%</b>
<b>Total Resources</b>	<b>\$0</b>		<b>\$0</b>		<b>\$0</b>	
<b>Requirements</b>						
Operating Expenditures	0	0	0	0.0%	0	0.0%
Debt Service	0	0	0	0.0%	0	0.0%
Capital Outlay	0	0	0	0.0%	0	0.0%
Interfund Transfers	0	0	0	0.0%	0	0.0%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	0	0	0		0	
<b>Subtotal Current Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0.0%</b>
<b>Unappropriated Balance</b>	<b>0</b>		<b>0</b>		<b>-</b>	
<b>Total Requirements</b>	<b>\$0</b>		<b>\$0</b>		<b>\$0</b>	

# Oregon Zoo Infrastructure and Animal Welfare Bond Fund, as of December 31, 2013

## FY 2013-14

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$66,353,439</b>	<b>0</b>	<b>\$69,528,793</b>		<b>\$69,528,793</b>	
Program Revenues	0	0	0	0.0%	0	0.0%
General Revenues	225,000	59,266	98,171	43.6%	225,000	100.0%
Transfers	0	0	0	0.0%	0	0.0%
Special Items	0	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0	0.0%	0	0.0%
<b>Subtotal Current Revenues</b>	<b>225,000</b>	<b>59,266</b>	<b>98,171</b>	<b>43.6%</b>	<b>225,000</b>	<b>100.0%</b>
<b>Total Resources</b>	<b>\$66,578,439</b>		<b>\$69,626,964</b>		<b>\$69,753,793</b>	
<b>Requirements</b>						
Operating Expenditures	712,152	159,144	298,118	41.9%	621,397	87.3%
Debt Service	0	0	0	0.0%	0	0.0%
Capital Outlay	25,108,917	3,199,822	5,858,252	23.3%	24,608,917	98.0%
Interfund Transfers	242,153	60,540	121,364	50.1%	242,153	100.0%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	5,144,100	0	0		0	
<b>Subtotal Current Expenditures</b>	<b>31,207,322</b>	<b>3,419,506</b>	<b>6,277,733</b>	<b>20.1%</b>	<b>25,472,467</b>	<b>81.6%</b>
<b>Unappropriated Balance</b>	<b>35,371,118</b>		<b>63,349,230</b>		<b>44,281,326</b>	
<b>Total Requirements</b>	<b>\$66,578,440</b>		<b>\$69,626,964</b>		<b>\$69,753,793</b>	

## FY 2012-13

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$78,374,866</b>	<b>0</b>	<b>\$77,630,727</b>		<b>\$77,630,727</b>	
Program Revenues	0	0	0	0.0%	0	0.0%
General Revenues	225,000	72,475	166,383	73.9%	330,934	147.1%
Transfers	0	0	0	0.0%	0	0.0%
Special Items	0	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0	0.0%	0	0.0%
<b>Subtotal Current Revenues</b>	<b>225,000</b>	<b>72,475</b>	<b>166,383</b>	<b>73.9%</b>	<b>330,934</b>	<b>147.1%</b>
<b>Total Resources</b>	<b>\$78,599,866</b>		<b>\$77,797,110</b>		<b>\$77,961,661</b>	
<b>Requirements</b>						
Operating Expenditures	548,603	109,087	226,116	41.2%	456,734	83.3%
Debt Service	0	0	0	0.0%	0	0.0%
Capital Outlay	18,963,162	925,749	1,777,750	9.4%	7,683,456	40.5%
Interfund Transfers	292,677	73,171	146,806	50.2%	292,677	100.0%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	3,963,195	0	0		0	
<b>Subtotal Current Expenditures</b>	<b>23,767,637</b>	<b>1,108,007</b>	<b>2,150,672</b>	<b>9.0%</b>	<b>8,432,868</b>	<b>35.5%</b>
<b>Unappropriated Balance</b>	<b>54,832,229</b>		<b>75,646,438</b>		<b>69,528,793</b>	
<b>Total Requirements</b>	<b>\$78,599,866</b>		<b>\$77,797,110</b>		<b>\$77,961,661</b>	

# Risk Management Fund, as of December 31, 2013

## FY 2013-14

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$2,926,851</b>		<b>\$3,181,812</b>		<b>\$3,181,812</b>	
Program Revenues	474,535	628,262	638,687	134.6%	689,000	145.2%
General Revenues	10,000	3,997	8,071	80.7%	16,000	160.0%
Transfers	1,057,852	264,467	694,534	65.7%	1,052,563	99.5%
Special Items	0	0	0	0.0%		0.0%
Extraordinary Items	0	0	0	0.0%		0.0%
Other Financing Sources	0	0	0	0.0%		0.0%
<b>Subtotal Current Revenues</b>	<b>1,542,387</b>	<b>896,726</b>	<b>1,341,291</b>	<b>87.0%</b>	<b>1,757,563</b>	<b>114.0%</b>
<b>Total Resources</b>	<b>\$4,469,238</b>		<b>\$4,523,103</b>		<b>\$4,939,375</b>	
<b>Requirements</b>						
Operating Expenditures	2,616,951	399,657	1,065,665	40.7%	2,145,700	82.0%
Debt Service	0	0	0	0.0%		0.0%
Capital Outlay	0	0	0	0.0%		0.0%
Interfund Transfers	301,961	75,489	150,978	50.0%	277,804	92.0%
Intrafund Transfers	0	0	0	0.0%		0.0%
Contingency	500,000					
<b>Subtotal Current Expenditures</b>	<b>3,418,912</b>	<b>475,146</b>	<b>1,216,643</b>	<b>35.6%</b>	<b>2,423,504</b>	<b>70.9%</b>
<b>Unappropriated Balance</b>	<b>1,050,326</b>		<b>3,306,460</b>		<b>2,515,871</b>	
<b>Total Requirements</b>	<b>\$4,469,238</b>		<b>\$4,523,103</b>		<b>\$4,939,375</b>	

## FY 2012-13

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$2,344,251</b>	<b>0</b>	<b>\$2,732,345</b>		<b>\$2,732,345</b>	
Program Revenues	585,292	780,649	782,013	133.6%	872,134	149.0%
General Revenues	10,000	3,423	5,603	56.0%	12,466	124.7%
Transfers	1,591,592	397,899	1,050,293	66.0%	1,588,077	99.8%
Special Items	0	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0	0.0%	0	0.0%
<b>Subtotal Current Revenues</b>	<b>2,186,884</b>	<b>1,181,971</b>	<b>1,837,910</b>	<b>84.0%</b>	<b>2,472,676</b>	<b>113.1%</b>
<b>Total Resources</b>	<b>\$4,531,135</b>		<b>\$4,570,255</b>		<b>\$5,205,022</b>	
<b>Requirements</b>						
Operating Expenditures	2,641,276	412,637	1,128,124	42.7%	1,751,653	66.3%
Debt Service	0	0	0	0.0%	0	0.0%
Capital Outlay	0	0	0	0.0%	0	0.0%
Interfund Transfers	295,207	73,803	147,606	50.0%	271,557	92.0%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	500,000					
<b>Subtotal Current Expenditures</b>	<b>3,436,483</b>	<b>486,440</b>	<b>1,275,730</b>	<b>37.1%</b>	<b>2,023,210</b>	<b>58.9%</b>
<b>Unappropriated Balance</b>	<b>1,094,652</b>		<b>3,294,525</b>		<b>3,181,812</b>	
<b>Total Requirements</b>	<b>\$4,531,135</b>		<b>\$4,570,255</b>		<b>\$5,205,022</b>	

# Solid Waste Revenue Fund, as of December 31, 2013

## FY 2013-14

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Projection	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$37,939,125</b>	<b>0</b>	<b>\$39,971,367</b>		<b>\$39,971,367</b>	
Program Revenues	55,390,750	14,300,321	28,735,588	51.9%	59,250,450	107.0%
General Revenues	93,323	45,904	90,758	97.3%	93,323	100.0%
Transfers	242,285	0	0	0.0%	242,285	100.0%
Special Items	0	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0	0.0%	0	0.0%
Other Financing Sources	0	24,873	38,873	0.0%	0	0.0%
<b>Subtotal Current Revenues</b>	<b>55,726,358</b>	<b>14,371,098</b>	<b>28,865,219</b>	<b>51.8%</b>	<b>59,586,058</b>	<b>106.9%</b>
<b>Total Resources</b>	<b>\$93,665,483</b>		<b>\$68,836,586</b>		<b>\$99,557,425</b>	
<b>Requirements</b>						
Operating Expenditures	49,636,324	12,651,377	21,866,388	44.1%	50,400,249	101.5%
Debt Service	0	0	0	0.0%	0	0.0%
Capital Outlay	3,493,595	68,001	132,459	3.8%	1,783,595	51.1%
Interfund Transfers	7,766,403	1,231,770	2,641,346	34.0%	6,778,352	87.3%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	15,293,514	0	0		-	0.0%
<b>Subtotal Current Expenditures</b>	<b>76,189,836</b>	<b>13,951,148</b>	<b>24,640,193</b>	<b>32.3%</b>	<b>58,962,196</b>	<b>77.4%</b>
<b>Unappropriated Balance</b>	<b>17,475,653</b>		<b>44,196,393</b>		<b>40,595,229</b>	
<b>Total Requirements</b>	<b>\$93,665,489</b>		<b>\$68,836,586</b>		<b>\$99,557,425</b>	

## FY 2012-13

	Adopted Budget	Actuals 2nd Qtr	YTD Actuals	YTD % of Budget	June 30 Actuals	% Budget
<b>Resources</b>						
<b>Beginning Fund Balance</b>	<b>\$40,199,273</b>	<b>0</b>	<b>\$39,731,933</b>		<b>\$39,731,933</b>	
Program Revenues	60,743,758	13,994,095	27,233,853	44.8%	55,582,967	91.5%
General Revenues	197,749	39,486	62,834	31.8%	131,819	66.7%
Transfers	208,778	0	0	0.0%	145,596	69.7%
Special Items	0	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0	0.0%	0	0.0%
Other Financing Sources	0	200	200	0.0%	637	0.0%
<b>Subtotal Current Revenues</b>	<b>61,150,285</b>	<b>14,033,781</b>	<b>27,296,888</b>	<b>44.6%</b>	<b>55,861,019</b>	<b>91.4%</b>
<b>Total Resources</b>	<b>\$101,349,558</b>		<b>\$67,028,820</b>		<b>\$95,592,952</b>	
<b>Requirements</b>						
Operating Expenditures	52,796,867	11,447,134	20,365,005	38.6%	47,079,881	89.2%
Debt Service	0	0	0	0.0%	0	0.0%
Capital Outlay	5,361,781	296,764	466,478	8.7%	712,448	13.3%
Interfund Transfers	8,187,903	1,650,580	3,452,958	42.2%	7,829,256	95.6%
Intrafund Transfers	0	0	0	0.0%	0	0.0%
Contingency	15,075,279	0	0		0	
<b>Subtotal Current Expenditures</b>	<b>81,421,830</b>	<b>13,394,478</b>	<b>24,284,441</b>	<b>29.8%</b>	<b>55,621,585</b>	<b>68.3%</b>
<b>Unappropriated Balance</b>	<b>19,927,728</b>		<b>42,744,379</b>		<b>39,971,367</b>	
<b>Total Requirements</b>	<b>\$101,349,558</b>		<b>\$67,028,820</b>		<b>\$95,592,952</b>	

# APPENDIX B – Excise Tax Annual Forecast, as of December 31, 2013

## Total Excise Tax Collections

Facility/Function	FY 2013-14 Budget	Revised Annual Forecast	Difference	% Difference
Oregon Convention Center	1,297,400	1,371,348	73,948	5.70%
Expo Center	478,400	452,422	(25,978)	-5.43%
Planning Fund	8,785	8,995	210	2.40%
SW Product Sales	185,655	185,655	-	0.00%
Parks and MRC	451,495	423,492	(28,003)	-6.20%
<b>Total</b>	<b>2,421,735</b>	<b>2,441,912</b>	<b>20,177</b>	<b>0.83%</b>

## Solid Waste Per Ton Excise Tax

	FY 2013-14 Budget	Revised Annual Forecast	Difference	% Difference
Solid Waste and Recycling Metro Facilities	4,816,739	5,255,618	438,879	9.11%
Solid Waste and Recycling Non Metro Facilities	7,931,878	8,108,020	176,142	2.22%
<b>Total Solid Waste Per Ton Excise Tax</b>	<b>12,748,617</b>	<b>13,363,638</b>	<b>615,021</b>	<b>4.82%</b>
<b>Grand Total Excise Tax</b>	<b>15,170,352</b>	<b>15,805,551</b>	<b>635,199</b>	<b>4.19%</b>

## Reserve for Future One Time Expenditures Balance

<b>Solid Waste General by Code</b>	12,147,381	12,147,381
<b>Transfer to Res. for Future One Time Expenditures</b>	<b>601,236</b>	<b>1,216,257</b>

Beginning Balance from FY 2012-13	\$	1,481,862
Projected FY 2013-14 Contribution	\$	1,216,257
Projected FY 2013-14 Spending*	\$	660,000
Projected FY 2013-14 Ending Balance	\$	2,038,119

### Assumptions:

\*Spending includes General Fund streetcar assessment and Metro Data Center project.



## APPENDIX C – Construction Excise Tax

### Collections continue to improve

Construction excise tax collections for the second quarter, representing permit activity for October, November and December continue to be strong. City of Portland, Clackamas County and Oregon City were unable to remit their payments in time for this report, skewing the numbers down from where they actually are.

2nd Quarter history (rounded)		Annual Collections (rounded)	
FY2014	\$254,000	FY2014 (to date)	\$831,138
FY2013	554,300	FY2013	2,349,000
FY2012	430,600	FY2012	1,766,000
FY 2011	351,600	FY2011	1,441,000
FY2010	352,000	FY2010	1,428,000
FY2009	330,600	FY2009	1,720,000
FY2008	509,000	FY2008	2,461,000
FY2007 (start-up)	378,000	FY2007 (start-up)	1,807,000

Without reports from the City of Portland, the top producing jurisdictions for the quarter are Beaverton, Washington County, Hillsboro and Happy Valley. Beaverton had an active quarter, 187 percent higher than the same quarter a year ago. Happy Valley in Clackamas County (42 percent) and Washington County (15 percent) also had very active quarters.

Beaverton had its top quarter for collections (\$56,275) since the beginning of the program. Washington County collections (\$54,412) represent its 4th highest quarter since the start of the program.

### Cumulative collections

Cumulative collections since July 2006 are now \$13.8 million. As part of the legislation extending the tax, Metro began retaining 2.5 percent of the collected receipts above \$6.3 million to recover a portion of its costs in administering the program. To date, Metro has collected \$345,000.

### Charts provide additional detail

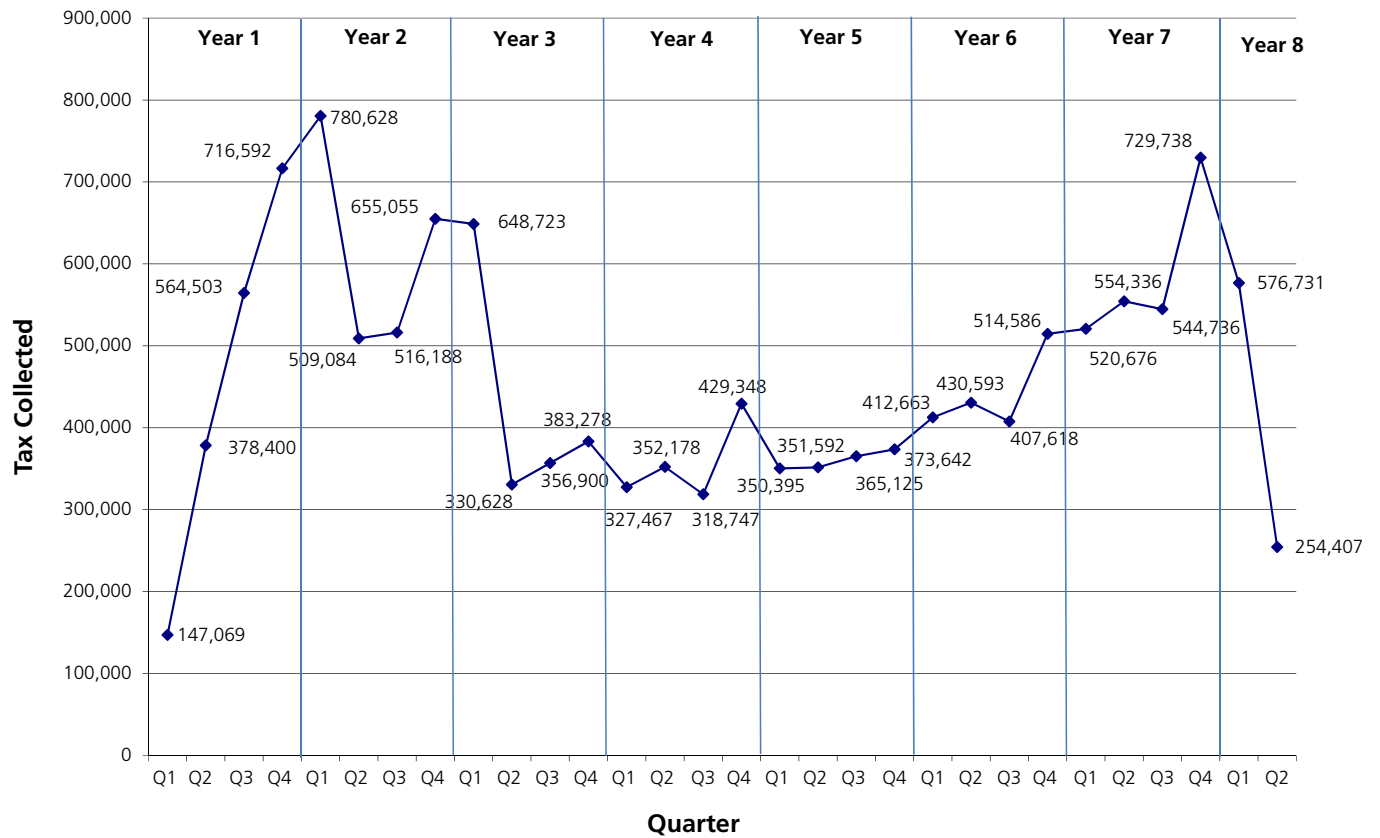
Following this report are charts detailing information about both collections and expenditures of Metro's Construction Excise tax. The expenditure information is included with the assistance of Sarah Erskine, FRS program analyst assigned to CET; Gerry Uba, Project Manager for Round II and III Community Development and Planning Grants funded by the CET; and Ray Valone, Project Manager for Round I grants.

### Report available on Metro Website

Metro posts its Construction Excise tax reports on Metro's website [www.oregonmetro.gov](http://www.oregonmetro.gov) for participating jurisdictions and interested citizens.



## Construction Excise Tax by Quarter – July 1, 2006 - December 31, 2013



## CET quarter collections for FY 2013-14

	FY 2014		FY 2014		Total YTD FY14
	Year 8		Year 8		
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	
Beaverton	\$55,257.00	\$56,275.00			\$111,532.00
Clackamas Cnty	0.00	0.00			0.00
Cornelius	0.00	0.00			0.00
Durham	621.00	0.00			621.00
Fairview	0.00	0.00			0.00
Forest Grove	19,712.00	8,607.00			28,319.00
Gresham	17,695.79	20,580.26			38,276.05
Happy Valley	0.00	26,780.00			26,780.00
Hillsboro	66,288.09	27,889.62			94,177.71
King City	2,546.00	5,192.00			7,738.00
Lake Oswego	17,406.09	17,005.95			34,412.04
Milwaukie	1,748.08	674.20			2,422.28
Oregon City	0.00	0.00			0.00
Portland	271,029.00	0.00			271,029.00
Sherwood	0.00	0.00			0.00
Tigard	40,397.41	5,354.00			45,751.41
Troutdale	0.00	649.33			649.33
Tualatin	0.00	0.00			0.00
Washington Cnty	60,614.83	54,412.15			115,026.98
West Linn	9,633.43	7,504.41			17,137.84
Wilsonville	13,611.00	23,156.11			36,767.11
Wood Village	171.00	327.27			498.27
<b>TOTAL</b>	<b>\$576,730.72</b>	<b>\$254,407.30</b>			<b>\$831,138.02</b>

## CET Cumulative totals by year

	FY 2007-FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	Cumulative	
	Years 1-3	Year 4	Year 5	Year 6	Year 7	Year 8	Total and Percent	
	Total FY07-FY 09	Total FY10	Total FY11	Total FY12	Total FY13	YTD Total FY 14	by jurisdiction	
Beaverton	\$279,366.00	\$100,198.00	\$86,537.00	\$88,108.00	\$121,595.00	\$111,532.00	\$787,336.00	5.7%
Clackamas Cnty	482,747.75	74,991.54	97,563.70	73,595.05	108,062.49	0.00	836,960.53	6.1%
Cornelius	20,183.00	14,382.00	852.00	1,534.00	3,461.00	0.00	40,412.00	0.3%
Durham	1,177.00	967.00	416.00	416.00	19,199.00	621.00	22,796.00	0.2%
Fairview	30,238.60	2,824.21	3,664.51	3,331.66	1,853.64	0.00	41,912.62	0.3%
Forest Grove	102,126.00	29,137.00	25,144.00	59,946.00	52,081.00	28,319.00	296,753.00	2.2%
Gresham	330,214.17	42,574.43	59,650.53	81,459.03	51,878.05	38,276.05	604,052.26	4.4%
Happy Valley	183,018.00	27,935.00	39,398.00	81,828.00	99,299.00	26,780.00	458,258.00	3.3%
Hillsboro	655,259.10	176,094.70	196,101.39	188,752.18	225,972.72	94,177.71	1,536,357.80	11.1%
King City	29,887.67	4,289.36	1,521.00	27,172.00	25,525.00	7,738.00	96,133.03	0.7%
Lake Oswego	146,308.87	32,190.17	55,926.76	47,895.07	49,734.25	34,412.04	366,467.16	2.7%
Milwaukie	25,147.36	3,574.72	11,117.88	4,213.21	6,534.38	2,422.28	53,009.83	0.4%
Oregon City	188,380.45	45,105.48	43,188.87	60,467.44	83,754.26	0.00	420,896.50	3.0%
Portland	2,170,641.00	564,526.00	508,835.00	662,917.00	1,000,163.00	271,029.00	5,178,111.00	37.5%
Sherwood	104,015.02	10,019.00	11,099.00	7,849.00	39,753.57	0.00	172,735.59	1.3%
Tigard	175,016.51	57,115.09	50,441.43	51,232.86	82,771.39	45,751.41	462,328.69	3.3%
Troutdale	66,310.11	10,869.12	3,524.28	8,625.26	2,732.62	649.33	92,710.72	0.7%
Tualatin	185,909.00	23,139.75	33,923.42	35,810.93	70,165.09	0.00	348,948.19	2.5%
Washington Cnty	531,356.76	143,689.83	119,824.93	140,354.55	169,386.16	115,026.98	1,219,639.21	8.8%
West Linn	104,748.14	32,129.63	39,719.29	39,642.45	27,547.33	17,137.84	260,924.68	1.9%
Wilsonville	161,524.57	30,988.59	51,630.21	98,954.87	107,624.84	36,767.11	487,490.19	3.5%
Wood Village	13,472.63	999.12	675.28	1,356.27	392.95	498.27	17,394.52	0.1%
<b>TOTAL</b>	<b>\$5,987,047.71</b>	<b>\$1,427,739.74</b>	<b>\$1,440,754.48</b>	<b>\$1,765,460.83</b>	<b>\$2,349,486.74</b>	<b>\$831,138.02</b>	<b>\$13,801,627.52</b>	<b>100.0%</b>

## Community Development and Planning Grants Round One update

Jurisdiction	Project	Total Contract	Balance	Comment (Ray Valone, Project Manager)
Beaverton	Scholls Ferry/Loon Drive (portion of Area 64)	\$ 3,750	\$ -	
Cornelius	East Baseline Project	\$ 7,500	\$ -	
Cornelius	North Holladay Project	\$ 18,000	\$ -	
Forest Grove	Forest Grove Swap Project	\$ 8,422	\$ -	
Gresham	Springwater Project	\$ 977,129	\$ -	
Gresham	Kelly Creek Headwaters (Area13)	\$ 90,000	\$ -	
Happy Valley	Damascus/Boring Concept Plan	\$ 168,631	\$ -	
Hillsboro	South Hillsboro Community Plan Project (Areas 69 and 71)	\$ 157,500	\$ -	Concept planning & contract completed.
Hillsboro	Helvetia & Evergreen Project	\$ 345,000	\$ -	
Hillsboro				
Hillsboro	Shute Road Concept Plan	\$ 30,000	\$ -	
Oregon City	Beavercreek	\$ 117,000	\$ -	
Oregon City	Park Place	\$ 292,500	\$ -	
Oregon City	South End	\$ 292,500	\$ 146,250	City in final hearings to adopt plan and code; final 2 CET payment requests next 2 months.
Sherwood				
Sherwood	Brookman Road Project	\$ 168,524	\$ -	
Sherwood	Area 48 (Tonquin Employment Area) Concept Plan	\$ 208,440	\$ -	
Tualatin	NW/SW Concept Plans	\$ 52,194	\$ -	
Tualatin	Tualatin Southwest Concept Plan Implementation Project	\$ 30,908	\$ -	
Tualatin	Basalt Creek (South Tualatin/North Wilsonville)	\$ 365,277	\$ 335,000	Planning to start this spring and scheduled to conclude in fall 2015.
Wilsonville				
Clackamas Cty	Damascus-Boring Concept Plan	\$ 202,701	\$ -	
Washington Cty	N. Bethany Project	\$ 1,170,000	\$ -	
Washington Cty	West bull Mountain Concept Plan	\$ 670,500	\$ 74,100	Responsibility for completing planning transferred to City of Tigard; City scheduled completion date of Dec 2014.
Washington Cty	Area 67 (Cooper Mtn)	\$ 191,700	\$ 95,850	Project underway with scheduled completion date of Sept 2015.
Multnomah Cty	Bonny Slope West Concept Plan	\$ 202,500	\$ 82,500	Responsibility for completing planning transferred to Wash County; new scheduled completion date of Sept 2015.
Damascus	City of Damascus	\$ 524,724	\$ 131,181	City has extension until 7/31/2014 to complete last deliverable.
		\$ 6,295,400	\$ 864,881	

Funds Collected	\$ 6,300,000
Set up Fees	\$ 2,500
Expenditures	\$ 5,430,519
<b>Balance CET 1</b>	<b>\$ 866,981</b>

## Community Development and Planning Grants Round Two update

\*Green means no IGA

Jurisdiction	Project	Total Contract	Balance	Comment (Gerry Uba, Project Manager)
Cornelius	Holladay Industrial Park Planning	\$ 79,000	\$ 10,000	Deadline adjusted again to enable city to meet new requirements of two state department: Department fo State Lands and and Business Oregon. Extension until June 2014.
Forest Grove	Redevelopment Planning	\$ 85,000	\$ 3,625	Deadline adjusted again for additional public review with potentially affected taxing districts and complete the Planning Commission and City Council approval process.
Gresham	TriMet Site Redevelopment Plan	\$ 70,000	\$ 52,500	
Happy Valley	Industrial Pre-Certification Study	\$ 32,600	\$ 26,080	Deadline adjusted due to the delay in information the city need from various public agencies and also additional environmental work in the project area.
Hillsboro	Tanasbourne/AmberGlen Regional Center Implementation	\$ 275,000	\$ 135,000	Deadline adjusted due to ongoing complexities of the project and significant staff turnovers and vacancies.
Hillsboro	Old Town Hillsboro Refinement Plan	\$ 90,000	\$ 15,000	City in final stages of presenting the old Town Reinvestment Strategy to the City Council for action.
Lake Oswego	Foothills District Framework Plan	\$ 295,000	\$ 93,650	Completed
Lake Oswego	Funding Strategy to Implement the LGVC Plan	\$ 50,000	\$ -	Completed
Milwaukie	Town Center Urban Renewal Plan	\$ 224,000	\$ 218,250	
Portland	Portland-Milwaukie LRT Project: E-TOD Plan	\$ 485,000	\$ 485,000	Adjusted milestone deliverables to be able to engage the public more effectively.
Portland	Foster Lents Integration Partnership	\$ 250,000	\$ 125,000	
Portland	Portland Brownfield Redevelopment Assessment	\$ 150,000	\$ -	
Portland	South Waterfront: South Portal Partnership Plan	\$ 250,000	\$ 222,210	
Portland	Barbur Corridor Concept Plan	\$ 700,000	\$ 150,000	
Tualatin	Southwest Urban Renewal Plan	\$ 70,000	\$ 70,000	Tualatin is not yet ready to start negotiation of the IGA for this project
Tualatin	Highway 99W Corridor Plan	\$ 181,000	\$ 400	
Washington County	Aloha-Reedville Study	\$ 442,000	\$ -	Project completed; i.e., Metro funded portion of the Aloha-Reedville Livable Community Plan (local match: \$663,600)
		\$ 3,728,600	\$ 1,606,715	

Funds Committed	\$ 3,728,600
Expenditures through Dec 31, 2013	\$ 2,121,885
<b>Balance CET</b>	<b>\$ 1,606,715</b>

## Community Development and Planning Grants Round Three update

\*Green means no IGA

Jurisdiction	Project	Total Contract	Balance	Comment (Gerry Uba, Project Manager)
Beaverton	South Cooper Mtn. Concept and Community Plan	\$ 469,397	\$ 445,928	IGA signed (local match: \$769,833)
Cornelius	Urban Reserves Concept Plan	\$ 73,000		
Forest Grove	Westside Planning Program	\$ 123,000		
Gresham	Vista Business Park Eco-Industrial Strategies	\$ 100,000	\$ 100,000	IGA signed (local match: \$115,300)
<b>Gresham</b> & Portland - Joint project	Powell-Division Transit and Development Project	\$ 303,599		Metro COO will sign the IGA in February
Gresham & <b>Portland</b> - Joint project	Powell-Division Transit and Development Project	\$ 377,401		Metro COO will sign the IGA in February
Happy Valley	Rock Creek Empl Center Infrastructure Funding Plan	\$ 53,100		
King City	Town Center Action Plan	\$ 75,000	\$ 75,000	IGA signed (local match: \$15,000)
Lake Oswego	Southwest Employment Area Plan	\$ 80,000		Metro and City of Lake Oswego are currently negotiating the IGA
Oregon City	Willamette Falls Legacy Project	\$ 300,000	\$ 300,000	IGA signed (local match: \$281,641)
Portland	Mixed-use Zoning Project	\$ 380,759		Metro COO will sign the IGA in February
Sherwood	West Sherwood Concept Plan	\$ 221,139		
<b>Sherwood</b> & Washington Co -Joint Project	Tonquin Empl Area Impl Plan and Washington Co Industrial Land Analysis	\$ 255,000		Sherwood and Washington Co are currently negotiating how to split the joint grant, and will thereafter start negotiating the IGA with Metro
Sherwood & <b>Washington</b> Co -Joint Project	Tonquin Empl Area Impl Plan and Washington Co Industrial Land Analysis	County portion of above \$255,000 to be determined		Sherwood and Washington Co are currently negotiating how to split the joint grant, and will thereafter start negotiating the IGA with Metro
Tigard	River Terrace Community Plan Implementation	\$ 245,000		Metro and City of Tigard are currently negotiating the IGA
Tigard	Downtown Tigard Mixed-Use Development Projects	\$ 100,000	\$ 100,000	IGA signed (local match: \$130,340)
West Linn	Arch Bridge / Bolton Center	\$ 220,000	\$ 220,000	IGA signed (local match: \$80,000)
Wilsonville	Frog Pond / Advance Road Concept Plan	\$ 341,000	\$ 341,000	IGA signed (local match: \$117,500)
Clackamas County	Strategically Significant Employment Lands Project	\$ 200,000	\$ 200,000	IGA signed (local match: \$273,110)
Clackamas County	Performance Measures and Multimodal Mixed Use Area Project	\$ 160,000		Metro and Clackamas County are currently negotiating the IGA
Washington County	Concept Planning of Area 93	\$ 122,605		Metro and Washington County are currently negotiating the IGA
		<b>\$ 4,200,000</b>	<b>\$ 1,781,928</b>	

Funds Collected by Dec 31, 2013	\$ 3,679,813
2.5% Collection Fee	\$ 91,995
Expenditures through Dec 31, 2013	\$ 2,418,072
<b>Balance CET</b>	<b>\$ 1,169,745</b>





## **APPENDIX D – Capital Budget Year-end Status**

### **SUMMARY**

The following pages present the status of all projects with anticipated spending of greater than \$100,000, including a comparison of budgeted capital projects with activity and expenditures through December 31, 2013.

This year's budget includes 53 capital projects greater than \$100,000. Through December 31, 2013, four projects are complete. An additional 27 projects are projected to be completed by fiscal year end, one project was canceled and the remainder are expected to carry forward to FY 2014-15 or are ongoing projects: those that require substantial capital maintenance over time or that consist of a department's grouped renewal and replacement projects less than \$100,000 each.

Completed projects:

- Expo: Roof Repair Hall D, Hall C.
- Portland'5: AHH Exterior Insulation Finish System Replacement Phase II.
- Metro Central Organics/Food Handling Area Improvements.
- OCC: Original Roof Replacement (Phase I).



## Finance and Regulatory Services

### FY 2013-14 Capital Projects status through December 31, 2013

#### Solid Waste Information System (SWIS)

This project will implement a state of the art system of data collection and reporting to support Metro's responsibility to collect regional system fees and excise taxes.

**Comments:** This project is likely to carry forward to FY 2014-15.

FY 2013-14 Adopted Budget	\$180,000
Dollars spent as of 12-31-13	-
CIP estimated cost	180,000
Completion date	06/30/2015

## Information Services

### FY 2013-14 Capital Projects status through December 31, 2013

#### Metro Web Improvement Project

This project will upgrade Metro's website content and migrate the site to the Drupal platform.

FY 2013-14 Adopted Budget	\$431,930
Dollars spent as of 12-31-13	192,938
CIP estimated cost	592,000
Completion date	06/30/2014

**Comments:** The project is on budget and is scheduled to be completed during spring 2014.

#### Information Technology R&R Projects

Information Technology renewal and replacement projects less than \$100,000.

FY 2013-14 Adopted Budget	\$176,003
Dollars spent as of 12-31-13	13,811
CIP estimated cost	n/a
Completion date	Ongoing

**Comments:** Replacement of Kronos timeclocks will carry forward in to FY 2015-16.

#### Data Center

This project will create a more robust consolidated Metro data center at the Oregon Convention Center.

FY 2013-14 Adopted Budget	\$180,300
Dollars spent as of 12-31-13	454
CIP estimated cost	386,000
Completion date	06/30/2014

**Comments:** Bids for the Data Center cooling system were received in December and have been submitted to Energy Trust of Oregon to determine the level of funding they can provide for the proposed energy efficient systems.

#### Enterprise Storage

Peoplesoft Upgrades (Regularly Scheduled).

FY 2013-14 Adopted Budget	\$209,660
Dollars spent as of 12-31-13	10,399
CIP estimated cost	n/a
Completion date	Ongoing

**Comments:** Most of this funding will be carried forward to coordinate with accounting's upcoming PeopleSoft upgrade.

**Metropolitan Exposition Recreation Commission**

**FY 2013-14 Capital Projects status through December 31, 2013**

**Expo - Roof Repair Hall D, Hall C**

Repairs to west end of Hall D, and silver coating of Hall C.

**Comments:** This project is complete.

FY 2013-14 Adopted Budget	\$365,000
Dollars spent as of 12-31-13	307,827
Completed project cost	365,000
Completion date	12/31/2013

**Expo - Lighting Efficiency Improvements**

Replace older lighting in Halls A,B,D,E and Connector.

**Comments:** The project is underway at Halls A and B; project specs have been received for Halls D and E.

FY 2013-14 Adopted Budget	\$384,003
Dollars spent as of 12-31-13	3,572
CIP estimated cost	405,000
Completion date	06/30/2014

**OCC - Original Roof Replacement**

The roof of the original side of the Oregon Convention Center is old and has leaks. Project is large and will be phased over two fiscal years.

**Comments:** Phase I is substantially complete.

FY 2013-14 Adopted Budget	\$1,180,000
Dollars spent as of 12-31-13	986,416
CIP estimated cost	2,780,000
Completion date	12/31/2013

**OCC - Replacement Dance Floors**

Installation of lighter, more efficient system. Project will include two 40' x 40' floors and one 20' x 20'.

**Comments:** Scoping for bids is in progress.

FY 2013-14 Adopted Budget	\$126,000
Dollars spent as of 12-31-13	-
CIP estimated cost	126,000
Completion date	06/30/2014

**OCC - Audio/Visual Equipment**

Purchase of additional AV equipment will allow OCC to meet client needs and stay competitive in the market.

**Comments:** Scoping for bids is in progress.

FY 2013-14 Adopted Budget	\$100,000
Dollars spent as of 12-31-13	-
CIP estimated cost	100,000
Completion date	06/30/2014

**Metropolitan Exposition Recreation Commission (continued)**

**FY 2013-14 Capital Projects status through December 31, 2013**

**OCC - Ballroom Can Lighting Replacement**

Project will replace 232 can lights with more efficient LED lights.

**Comments:** Project is not yet started.

FY 2013-14 Adopted Budget	\$112,000
Dollars spent as of 12-31-13	-
CIP estimated cost	112,000
Completion date	06/30/2014

**OCC - Process Loop Piping Replacement**

Replacement of remaining process water piping that cools compressors in the original side of the building.

**Comments:** The project is in progress.

FY 2013-14 Adopted Budget	\$185,000
Dollars spent as of 12-31-13	76,549
CIP estimated cost	98,000
Completion date	06/30/2014

**OCC - Replace Chrome Entry Doors**

Replacement of entry doors on the original side of the convention center.

**Comments:** Bid has been received; contract was approved at December MERC Commission meeting.

FY 2013-14 Adopted Budget	\$225,000
Dollars spent as of 12-31-13	10,044
CIP estimated cost	225,000
Completion date	06/30/2014

**OCC - Close Circuit TV Replacement**

Replacement of security cameras and development of master plan for overall security.

**Comments:** Project specifications have been developed. The project is expected to be complete before the end of the fiscal year.

FY 2013-14 Adopted Budget	\$248,005
Dollars spent as of 12-31-13	8,812
CIP estimated cost	248,005
Completion date	06/30/2014

**Portland'5 - AHH HVAC and Lighting Controls Updates**

Replace 25-year old system with new direct digital controls system. This is year one of a two year project.

**Comments:** Bids are due in January 2014.

FY 2013-14 Adopted Budget	\$250,000
Dollars spent as of 12-31-13	720
CIP estimated cost	500,000
Completion date	06/30/2014

**Metropolitan Exposition Recreation Commission** *(continued)*

**FY 2013-14 Capital Projects status through December 31, 2013**

**Portland'5 - AHH EIFS Replacement Phase II**

Reinstall exterior insulation finish system (outside walls) to repair significant leaks.	FY 2013-14 Adopted Budget	\$175,000
	Dollars spent as of 12-31-13	162,616
	Completed project cost	175,000
	Completion date	12/31/2013

**Comments:** Project is complete, although final invoices are still to be paid.

## Oregon Zoo

### FY 2013-14 Capital Projects status through December 31, 2013

#### Zoo Renewal and Replacement Projects

All zoo renewal and replacement projects less than \$100,000.

FY 2013-14 Adopted Budget	\$1,222,068
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Dollars spent as of 12-31-13	210,645
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CIP estimated cost	Ongoing
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**Comments:** Projects are underway; a few have been rolled over into FY 2014-15.

Completion date	Ongoing
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#### Roof Replacement AfriCafe

Regular replacement of the roof on the AfriCafe.

FY 2013-14 Adopted Budget	\$203,000
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Dollars spent as of 12-31-13	155,178
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CIP estimated cost	203,000
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**Comments:** Final coating to be completed in spring 2014.

Completion date	06/30/2014
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#### 1500 kw Generator

Replacement of two generators with larger 750kw generator [change from initial project scope of 1500 kw].

FY 2013-14 Adopted Budget	\$1,000,000
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Dollars spent as of 12-31-13	24,698
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CIP estimated cost	800,000
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**Comments:** The project scope has changed, as planned joint project with PGE was not financially beneficial. Discussions are ongoing surrounding the installation of related equipment and source of the additional funding not provided by renewal and replacement.

Completion date	05/31/2014
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#### Africa Interpretive Graphics

Update of graphics for the Africa exhibit.

FY 2013-14 Adopted Budget	\$108,865
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Dollars spent as of 12-31-13	-
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CIP estimated cost	108,856
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**Comments:** This project will be carried forward to FY 2014-15.

Completion date	06/30/2015
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#### Steller Cove Ozone System

Replacement of system components.

FY 2013-14 Adopted Budget	\$128,000
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Dollars spent as of 12-31-13	5,473
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CIP estimated cost	128,000
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**Comments:** RFB being issued for equipment; zoo staff will self-install.

Completion date	06/30/2014
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**Oregon Zoo (continued)**

**FY 2012-13 Capital Projects status through June 30, 2013**

**Cascade Grill Improvements**

This project will provide an upgrade of the outdated dining space.

**Comments:** RFB being issued for contractor. Design work is completed.

FY 2013-14 Adopted Budget	\$150,000
Dollars spent as of 12-31-13	15,490
CIP estimated cost	150,000
Completion date	06/30/2014

**Stage Phase I Improvements**

Project includes demolition of bandshell, installation of new stage with motorized roof canopy.

**Comments:** Demolition of bandshell completed. RFB issued for stage/canopy and due back by Jan. 30. Additional funding will come from from Zoo Capital Fund and Oregon Zoo Foundation contributions.

FY 2013-14 Adopted Budget	\$310,000
Dollars spent as of 12-31-13	121,760
CIP estimated cost	1,000,000
Completion Date	05/31/2014

**Commissary Modifications**

Installation of freezer/cooler to have separate areas for human food and animal food. Includes related offices for commissary staff.

**Comments:** RFB being issued for contractor. Design work is completed.

FY 2013-14 Adopted Budget	\$100,000
Dollars spent as of 12-31-13	120,860
CIP estimated cost	250,000
Completion date	03/31/2014

**Guest Amenities TBD**

Purchase storage trailers for the Catering Department.

**Comments:** Quotes have been received, and purchases are proceeding through the procurement process.

FY 2013-14 Adopted Budget	\$100,000
Dollars spent as of 12-31-13	-
CIP estimated cost	70,000
Completion Date	06/30/2014

## Oregon Zoo Bond Projects

### FY 2013-14 Capital Projects status through December 31, 2013

#### Condor Exhibit

The new exhibit will highlight the Oregon Zoo's successful breeding program.

**Comments:** Milestones through December include completion of path paving, and installation of condor perch trees. Staff and contractors are coordinating interpretive elements and construction of the habitat water feature.

FY 2013-14 Adopted Budget	\$545,171
Dollars spent as of 12-31-13	933,018
CIP estimated cost	2,628,952
Completion date	02/28/2014

#### Improving Elephant On Site Facilities

This project includes the new elephant habitat, as well as Wildlife Live facilities, zoo train rerouting and new service building, construction of the perimeter service road, and new utilities from the central to east hubs along the main zoo pathway.

**Comments:** Construction is in progress, with the project scheduled for completion in FY 2015-16.

FY 2013-14 Adopted Budget	\$23,710,221
Dollars spent as of 12-31-13	4,896,660
CIP estimated cost	57,561,443
Completion date	10/31/2015

#### Remote Elephant Center

The 2008 bond called for an assessment of the feasibility of an off-site facility. Staff is developing the capital and operating costs for a facility, assessing property, and reviewing ideas for funding sources.

**Comments:** Staff continues to meet with stakeholders regarding the Roslyn Lake site and to review listings for additional potential sites.

FY 2013-14 Adopted Budget	\$500,000
Dollars spent as of 12-31-13	-
CIP estimated cost	TBD
Completion date	TBD

#### Education Center

The education center will provide flexible and engaging education program activity spaces for camps, classes, and zoo visitor and program partner use.

**Comments:** This project remains in the early stages. Project costs to date are associated with demolition of Tiger Plaza structures.

FY 2013-14 Adopted Budget	\$144,725
Dollars spent as of 12-31-13	165,980
CIP estimated cost	12,899,510
Completion date	08/31/2016

## Parks and Environmental Services

### FY 2013-14 Capital Projects status through December 31, 2013

#### Metro Regional Center Renewal and Replacement

All MRC renewal and replacement projects less than \$100,000.

FY 2013-14 Adopted Budget	\$134,137
Dollars spent as of 12-31-13	1,065
CIP estimated cost	n/a
Completion date	Ongoing

**Comments:** Projects are in progress; several will likely carry forward to 14-15.

#### MRC Roof Replacement

Replacement of roof at the Metro Regional Center.

FY 2013-14 Adopted Budget	\$512,404
Dollars spent as of 12-31-13	4,360
CIP estimated cost	n/a
Completion date	n/a

**Comments:** Per roof evaluation report, this project will not be needed for 3-5 years.

#### Regional Parks Renewal and Replacement

All parks renewal and replacement projects less than \$100,000.

FY 2013-14 Adopted Budget	\$538,984
Dollars spent as of 12-31-13	210,022
CIP estimated cost	n/a
Completion date	Ongoing

**Comments:** Projects are in progress.

#### Blue Lake Wetland, Pathway, Trail

Regular replacement of existing trail and pathway.

FY 2013-14 Adopted Budget	\$195,595
Dollars spent as of 12-31-13	-
CIP estimated cost	195,595
Completion date	06/30/2014

**Comments:** The design process will be underway in January 2014.

#### Glendoveer Cart Barn

Construction of a cart barn at Glendoveer Golf Course.

FY 2013-14 Adopted Budget	\$216,000
Dollars spent as of 12-31-13	61,933
CIP estimated cost	466,000
Completion Date	02/28/2014

**Comments:** The Cart Barn is expected to be completed in February.

**Parks and Environmental Services (continued)**

**FY 2013-14 Capital Projects status through December 31, 2013**

**Oxbow Park Capital Improvements**

Project will include improvements identified by the Oxbow Park Master Plan.

**Comments:** This project is likely to carry forward to FY 2014-15.

FY 2013-14 Adopted Budget	\$364,778
Dollars spent as of 12-31-13	-
CIP estimated cost	364,778
Completion Date	06/30/2015

**Parks Levy Renewal and Replacement**

All parks levy renewal and replacement projects less than \$100,000.

**Comments:** Projects are in progress.

FY 2013-14 Adopted Budget	\$315,000
Dollars spent as of 12-31-13	63,435
CIP estimated cost	n/a
Completion Date	Ongoing

**Parks Levy- Blue Lake Entry Drive/Booth Renovation**

Improvements to Blue Lake Entry, including changes to improve flow, reduce wait times and increase visibility into the park.

**Comments:** The preliminary design is complete. Construction drawings will begin production in February 2014.

FY 2013-14 Adopted Budget	\$200,000
Dollars spent as of 12-31-13	-
CIP estimated cost	475,000
Completion Date	Fall 2014

**Parks Levy- Blue Lake Landscaping Upgrades**

This project will identify areas for installation of natives and habitat improvement.

**Comments:** Construction documents will be delivered in February 2014.

FY 2013-14 Adopted Budget	\$100,000
Dollars spent as of 12-31-13	-
CIP estimated cost	100,000
Completion Date	06/30/2014

**Parks Levy- Oxbow Play Area Renovations**

Design and construct two replacement playgrounds.

**Comments:** This project is in the design phase.

FY 2013-14 Adopted Budget	\$200,000
Dollars spent as of 12-31-13	3,638
CIP estimated cost	200,000
Completion Date	Winter 2014

**Parks and Environmental Services (continued)**

**FY 2013-14 Capital Projects status through December 31, 2013**

**Solid Waste Renewal and Replacement**

All solid waste renewal and replacement projects less than \$100,000.

FY 2013-14 Adopted Budget	\$675,595
Dollars spent as of 12-31-13	83,907
CIP estimated cost	n/a
Completion Date	Ongoing

**Comments:** Projects are in progress.

**Metro South- Modify Ops Building Entryway**

This project was intended to improve the entrance area for site visitors. Due to other changes and long range planning, this project has been canceled.

FY 2013-14 Adopted Budget	\$175,000
Dollars spent as of 12-31-13	-
CIP estimated cost	-
Completion Date	n/a

**Comments:** This project has been canceled.

**Metro Central- Floor Repairs**

The project provides for resurfacing or replacing high wear areas around the site.

FY 2013-14 Adopted Budget	\$150,000
Dollars spent as of 12-31-13	-
CIP estimated cost	60,000
Completion Date	06/30/2015

**Comments:** Soil bore samples were collected from under a concrete floor area to be replaced. Samples are being analyzed for contaminants.

**Metro Central Organics/Food Handling Area Improvements**

Project to improve food handling capabilities.

FY 2013-14 Adopted Budget	\$150,000
Dollars spent as of 12-31-13	-
CIP estimated cost	380,000
Completion Date	n/a

**Comments:** Current efforts are completed. Scope of further work being developed as organics program evolves.

**Metro Central Stormwater Improvements**

This project would improve the removal of solids from our storm water discharge by designing and constructing a filtration system to collect and treat the areas behind the site where most solids are collected.

FY 2013-14 Adopted Budget	\$400,000
Dollars spent as of 12-31-13	-
CIP estimated cost	425,000
Completion Date	TBD

**Comments:** The RFP for design is expected to be released in January 2014..

**Parks and Environmental Services (continued)**

**FY 2013-14 Capital Projects status through December 31, 2013**

**Metro South - Improvements to Truck Entrance/Exit**

The project scope involves adding landscaping and a new automatic gate to reduce visibility into the site from the public road and new sidewalk.

FY 2013-14  
Adopted Budget \$100,000

Dollars spent  
as of 12-31-13 -

CIP estimated cost 100,000

**Comments:** Scope refined to proceed with work not fully covered by road realignment work. Investigating material choices for perimeter fence.

Completion  
Date 06/30/2014

**Metro South - Camera Expansion**

This project will add 16 cameras to provide better monitoring and documentation of operations and site activities.

FY 2013-14  
Adopted Budget \$100,000

Dollars spent  
as of 12-31-13 -

CIP estimated cost 100,000

**Comments:** Initial bids higher than budget. Project will be refined and installation will be rebid.

Completion  
Date 06/30/2014

**Metro Central - Camera Expansion**

This project will add 16 cameras to provide better monitoring and documentation of operations and site activities.

FY 2013-14  
Adopted Budget \$100,000

Dollars spent  
as of 12-31-13 -

CIP estimated cost 100,000

**Comments:** Initial bids higher than budget. Project will be refined and installation will be rebid.

Completion  
Date 06/30/2014

**Disposal System (Road Map) Software**

Software for Metro's SW Disposal System.

FY 2013-14  
Adopted Budget \$150,000

Dollars spent  
as of 12-31-13 -

CIP estimated cost 150,000

**Comments:** A portion of this project will be carried forward to FY 2014-15.

Completion  
Date 06/30/2015

**St. Johns - Landfill Remediation**

St. Johns Landfill is on the DEQ confirmed release list and inventory, which identifies sites in Oregon where release of hazardous substances into the environment has been confirmed, where further investigation is required and remediation may be needed.

FY 2013-14  
Adopted Budget \$1,000,000

Dollars spent  
as of 12-31-13 -

CIP estimated cost 2,000,000

**Comments:** This project is dependent on decisions by Oregon DEQ. Final decisions are expected this year.

Completion  
Date 06/30/2015

## Sustainability Center

### FY 2013-14 Capital Projects status through December 31, 2013

#### 40-Mile Loop Trail Construction at Blue Lake Park

This section of the 40-Mile Loop Trail will close a key gap along Marine Drive. The trail will be built on Metro-owned property in Blue Lake Park.

**Comments:** Trail construction was completed in October. Some signage and fencing need to be completed but are contracted. A formal dedication event is being planned for April 2014. Earl Blumenauer's office is participating. Expenditures to date have been incurred by ODOT, but the asset and its expenditures will become Metro's upon completion.

FY 2013-14 Adopted Budget	\$1,087,760
Dollars spent as of 12-31-13	-
CIP estimated cost	1,087,760
Completion Date	04/01/2014

#### Natural Areas Acquisition

Voters approved a \$224.7 million General Obligation Bond Measure to acquire natural areas for the purpose of water quality and habitat protection.

**Comments:** Project is ongoing.

FY 2013-14 Adopted Budget	\$20,000,000
Dollars spent as of 12-31-13	4,379,698
CIP estimated cost	137,000,000
Completion Date	06/30/2020

#### Natural Areas Information System

Database project to track acquisitions from 1995 and 2006 bond programs.

**Comments:** Project is ongoing.

FY 2013-14 Adopted Budget	\$350,000
Dollars spent as of 12-31-13	115,821
CIP estimated cost	1,000,000
Completion Date	ongoing

#### Canemah Bluff Improvements Phase II

The project includes trail improvements, signage installation and an overlook/safety fence design and construction.


**Comments:** Land use permit documents are being prepared for a February submittal. Geotechnical designs and archaeological investigations within the trail corridors are being conducted. Trail with overlook will open in early 2015.

FY 2013-14 Adopted Budget	\$139,681
Dollars spent as of 12-31-13	-
CIP estimated cost	139,681
Completion Date	05/01/2015





Materials following this page were distributed at the meeting.

 **Metro** | *Agenda*

Meeting: Metro Council  
Date: Thursday, Feb. 20, 2014  
Time: 2 p.m.  
Place: Metro, Council Chamber

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#### **CALL TO ORDER AND ROLL CALL**

- 1. INTRODUCTIONS**
- 2. CITIZEN COMMUNICATION**
- 3. CONSENT AGENDA**
  - 3.1 Consideration of the Council Minutes for Feb. 13, 2014
  - 3.2 **Resolution No. 14-4505**, For the Purpose of Appointing the Following Member to the Metro Policy Advisory Committee (MPAC): Keith Mays as Washington County Citizen Member
- 4. ORDINANCES – FIRST READ**
  - 4.1 **Ordinance No. 14-1325**, For the Purpose of Annexing to the Metro District Boundary Approximately 10.57 Acres Located at 17255 NW Brugger Road in the North Bethany Area of Washington County.
- 5. CHIEF OPERATING OFFICER COMMUNICATION**
- 6. COUNCILOR COMMUNICATION**

**ADJOURN**

**Television schedule for Feb. 20, 2014 Metro Council meeting**

<p><b>Clackamas, Multnomah and Washington counties, and Vancouver, WA</b>          Channel 30 – Community Access Network  <i>Web site:</i> <a href="http://www.tvctv.org">www.tvctv.org</a>  <i>Ph:</i> 503-629-8534  <i>Date:</i> Thursday, Feb. 20</p>	<p><b>Portland</b>          Channel 30 – Portland Community Media  <i>Web site:</i> <a href="http://www.pcmtv.org">www.pcmtv.org</a>  <i>Ph:</i> 503-288-1515  <i>Date:</i> Sunday, Feb. 23, 7:30 p.m.  <i>Date:</i> Monday, Feb. 24, 9 a.m.</p>
<p><b>Gresham</b>          Channel 30 - MCTV  <i>Web site:</i> <a href="http://www.metroeast.org">www.metroeast.org</a>  <i>Ph:</i> 503-491-7636  <i>Date:</i> Monday, Feb. 24, 2 p.m.</p>	<p><b>Washington County and West Linn</b>          Channel 30– TVC TV  <i>Web site:</i> <a href="http://www.tvctv.org">www.tvctv.org</a>  <i>Ph:</i> 503-629-8534  <i>Date:</i> Saturday, Feb. 22, 11 p.m.  <i>Date:</i> Sunday, Feb. 23, 11 p.m.  <i>Date:</i> Tuesday, Feb. 25, 6 a.m.  <i>Date:</i> Wednesday, Feb. 26, 4 p.m.</p>
<p><b>Oregon City and Gladstone</b>          Channel 28 – Willamette Falls Television  <i>Web site:</i> <a href="http://www.wftvmedia.org/">http://www.wftvmedia.org/</a>  <i>Ph:</i> 503-650-0275          Call or visit web site for program times.</p>	

**PLEASE NOTE: Show times are tentative and in some cases the entire meeting may not be shown due to length. Call or check your community access station web site to confirm program times.** Agenda items may not be considered in the exact order. For questions about the agenda, call the Metro Council Office at 503-797-1540. Public hearings are held on all ordinances second read. Documents for the record must be submitted to the Regional Engagement and Legislative Coordinator to be included in the meeting record. Documents can be submitted by e-mail, fax or mail or in person to the Regional Engagement and Legislative Coordinator. For additional information about testifying before the Metro Council please go to the Metro web site [www.oregonmetro.gov](http://www.oregonmetro.gov) and click on public comment opportunities.

**Metro’s nondiscrimination notice**

Metro respects civil rights. Metro fully complies with Title VI of the Civil Rights Act of 1964 that bans discrimination on the basis of race, color or national origin. For more information on Metro’s civil rights program, or to obtain a Title VI complaint form, visit [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights) or call 503-797-1536. Metro provides services or accommodations upon request to persons with disabilities and people who need an interpreter at public meetings. All Metro meetings are wheelchair accessible. If you need a sign language interpreter, communication aid or language assistance, call 503-797-1536 or TDD/TTY 503-797-1804 (8 a.m. to 5 p.m. weekdays) 7 business days in advance of the meeting to accommodate your request. For up-to-date public transportation information, visit TriMet’s website at [www.trimet.org](http://www.trimet.org).



# Metro | Agenda

Meeting: Metro Council Work Session  
Date: Thursday, Feb. 20, 2014  
Time: **2:30 p.m. or immediately following the regular Council Meeting**  
Place: Council Chamber

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**2:30 PM**     **1. EQUITY STRATEGY PROGRAM UPDATE AND DRAFT DEFINITION - INFORMATION/DISCUSSION**     **Scott Robinson, Metro**  
**Pietro Ferrari, Metro**

## ADJOURN

### **Metro's nondiscrimination notice**

Metro respects civil rights. Metro fully complies with Title VI of the Civil Rights Act of 1964 that bans discrimination on the basis of race, color or national origin. For more information on Metro's civil rights program, or to obtain a Title VI complaint form, visit [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights) or call 503-797-1536.

Metro provides services or accommodations upon request to persons with disabilities and people who need an interpreter at public meetings. All Metro meetings are wheelchair accessible. If you need a sign language interpreter, communication aid or language assistance, call 503-797-1536 or TDD/TTY 503-797-1804 (8 a.m. to 5 p.m. weekdays) 7 business days in advance of the meeting to accommodate your request. For up-to-date public transportation information, visit TriMet's website at [www.trimet.org](http://www.trimet.org).

## Legislature's "grand bargain" puts special interests ahead of our community's interests

We all want our communities to become even better places as our population grows. We also agree community interest should trump special interests.

That's why 40 years ago we decided to protect the things that make Oregon special by establishing statewide goals for managing population and economic growth, which are carried out by our cities and counties.

Our system works. While other urban regions sprawl, our farms and forests are protected. While other regions choke on traffic, we drive less, saving time, money and frustration. While other economies still struggle, Oregon is rebounding after a challenging recession.

Unfortunately, a handful of legislators and special interest lobbyists believe they know better than engaged, hard working local people. This ~~cabal~~ small group currently is pushing a bill in the legislature – HB 4078 -- that they are calling a "grand bargain."

The proposal isn't grand and it's no bargain for the thousands of people who put in years of effort balancing local needs, disparate opinions and the interests of businesses, farmers, conservationists and everyday citizens to create a complex and carefully balanced regional agreement among Metro and Clackamas, Washington and Multnomah counties.

Oregon is not Washington, D.C. We expect our elected leaders to fight against resist the classic game of running to the Legislature to short-circuit local decisions that put our community's quality of life ahead of private benefits for a select few.

Yes, state and legal approval of local land use decisions sometimes takes too long. But having the Legislature circumvent years of local work — work that was mandated by the Legislature itself – and rewrite the map like a local zoning board is an affront to the fundamental principles that underlie Oregon's land use protections and our tradition of local control.

The Legislature did a great thing when it set the stage so our region could craft a long-term plan for managing our growing population and economy. It should respect the residents and elected officials of our region's cities and counties who followed the Legislature's own rules to arrive at a local decision.

Legislators-Lawmakers should resist the calls of those who put their own interests ahead of our community's interests. The Legislature should kill HB 4078.

The Metro Council

## **Legislature's "grand bargain" puts special interests ahead of our community's interests**

More than 40 years ago we decided to protect the things that make Oregon special by establishing statewide goals for managing population and economic growth, which are carried out by our cities and counties.

Our system works.

While other regions sprawl, our farms and forests are protected. While other regions choke on traffic, we drive less, saving time, money and frustration. While other economies still struggle, Oregon is rebounding after a challenging recession.

Unfortunately, a handful of legislators and special interest lobbyists believe they know better than hundreds of engaged, hard working local people. This small group currently is pushing a bill in the legislature – HB 4078 -- that they are calling a "grand bargain."

The proposal isn't grand and it's no bargain for the many, many people who put in years of effort listening to local needs, disparate opinions and the interests of businesses, farmers, conservationists and everyday citizens to create a complex and carefully balanced regional agreement among Metro and Clackamas, Washington and Multnomah counties.

No major land use decision satisfies everyone but Oregon is not Washington, D.C. We expect our elected leaders to resist the classic game of running to the Legislature to short-circuit local decisions that put our community's quality of life ahead of private benefits for a select few.

Yes, state and legal approval of land use decisions sometimes takes too long. But having the Legislature circumvent years of local work – work that was mandated by the Legislature itself – and rewrite the Portland region's zoning map with little public participation is an affront to the people who worked so hard and to the fundamental principles that underlie Oregon's land use protections and our tradition of local involvement.

The Legislature did a great thing when it set the stage so our region could craft a plan for our growing population and economy. It should respect the residents and elected officials who followed the Legislature's rules to arrive at a decision. If our regional agreement is flawed the courts surely will point that out and direct us to make appropriate changes.

Lawmakers should resist the calls of those who put their own interests ahead of our community's interests. We strongly urge lawmakers to defeat HB 4078.

The Metro Council

# Current Development Center Programs



## Transit Oriented Development

- Framework for project investments set forth in the TOD strategic plan
- Project approval process established in TOD Program work plan



## District Revitalization

- Pilot efforts evolved over past 3 years  
\$150k Revitalization outreach & training  
\$350k Storefront & biz improvements
- New work plan is to establish ongoing program offerings and operations
- Today's discussion is an opportunity to confirm strategic direction

# Direct Investments in Revitalization

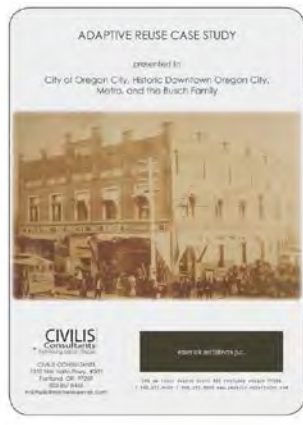
- Demonstrate Metro's commitment to implement the region's 2040 vision
- Leverage prior investments in local and regional infrastructure
- More fully realize the economic potential of local downtowns and districts
- Set the stage to help attract future private investment and infill





# Pilot Phase Revitalization Activities

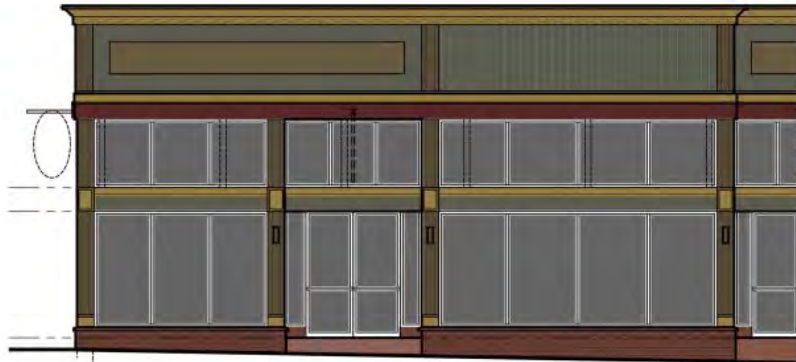
- Outreach and education program to explain the dynamics of revitalization
- Get Street Smart workshops to help businesses improve retail climate
- Redevelopment feasibility analysis and design assistance
- Storefront improvement grants



# Pilot Phase Storefront Projects



7<sup>th</sup> & Main, Oregon City, before . . .



5-color paint job coming soon . . .



# Pilot Phase: Works in progress . . .



250 East Main, Hillsboro



222 East Main Street  
Hillsboro



# Pilot phase: What we've heard



**“There’s a lot a tenant can do without waiting for the landlord to be ready to invest. I have more customers coming in and customers spending more.**

*- Kristen Ling, Forest Grove*

**“Our color choices were an absolute direct result of Michele Reeves. We’ve had 95 % positive comments from customers and tenants.”**

*- Cliff Kohler, Gresham*



**“When you’re working all day, it’s hard to think about what it would take to do an adaptive reuse. Having the resources made it feel less daunting.”**

*- Andy Busch, Oregon City*

# Ongoing Program Mission

- Directly engage with small businesses, property owners, lenders and community groups to make great places
- Invest in transformational physical improvements that will revitalize emerging commercial districts
- Demonstrate best practices for redevelopment
- Stimulate and leverage future private sector investment



# Work Plan: Purpose



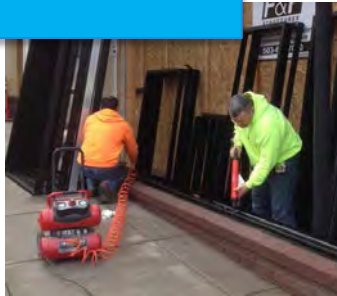
- Establish the strategic direction for ongoing revitalization program
- Formalize policies, criteria and process for awarding grant funds
- Target limited program resources for maximum impact



# Work Plan: Key Elements

## Program Activities and Eligibility

Storefront  
Improvement  
Grants



District  
Transformation  
Grants



Financial  
Resources  
Access to Capital



## Governance Structure

- Steering Committee composition & role
- Grant approvals and 7 day notice process

# Allocation of Program Resources



## Storefront Improvement Grants

- Matching grants to property/business owners in eligible Main Street districts
- Prioritize areas with high readiness
- Likely 3-6 grants of \$10k-50k annually

## District Transformation Grants

- Grants to cities, local organizations, property or business owners in eligible Centers and Main Streets districts
- Likely 2-4 grants of \$5-15k annually



# What makes this program different?



- **Outreach:** grassroots effort to cultivate potential grantees & build relationships
- **Target clients:** not the savvy real estate professional but the busy small business owner or part-time property manager
- **Service:** not only providing funding but also coaching and assistance with financing, design and implementation
- **Capacity Building:** Small grants intended to build local capacity for future investments initiated by property owners, business owners and community groups

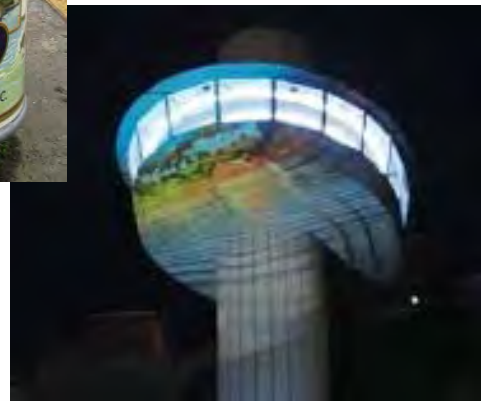
# Storefront Improvement Grants

- Emphasis on highly visible and transformative investments for properties with restaurant, retail or other active uses
- Projects to model best practices for redevelopment
- Preference to cluster multiple projects in close proximity
- Considering a competitive process for districts apply for priority funding consideration based on district and owner readiness



# District Transformation Grants

- Emphasis on projects with high visibility and community impact
- Flexible to allow to a wide variety of potential projects, events or training
- Intended to spur local leadership, action and innovative initiatives

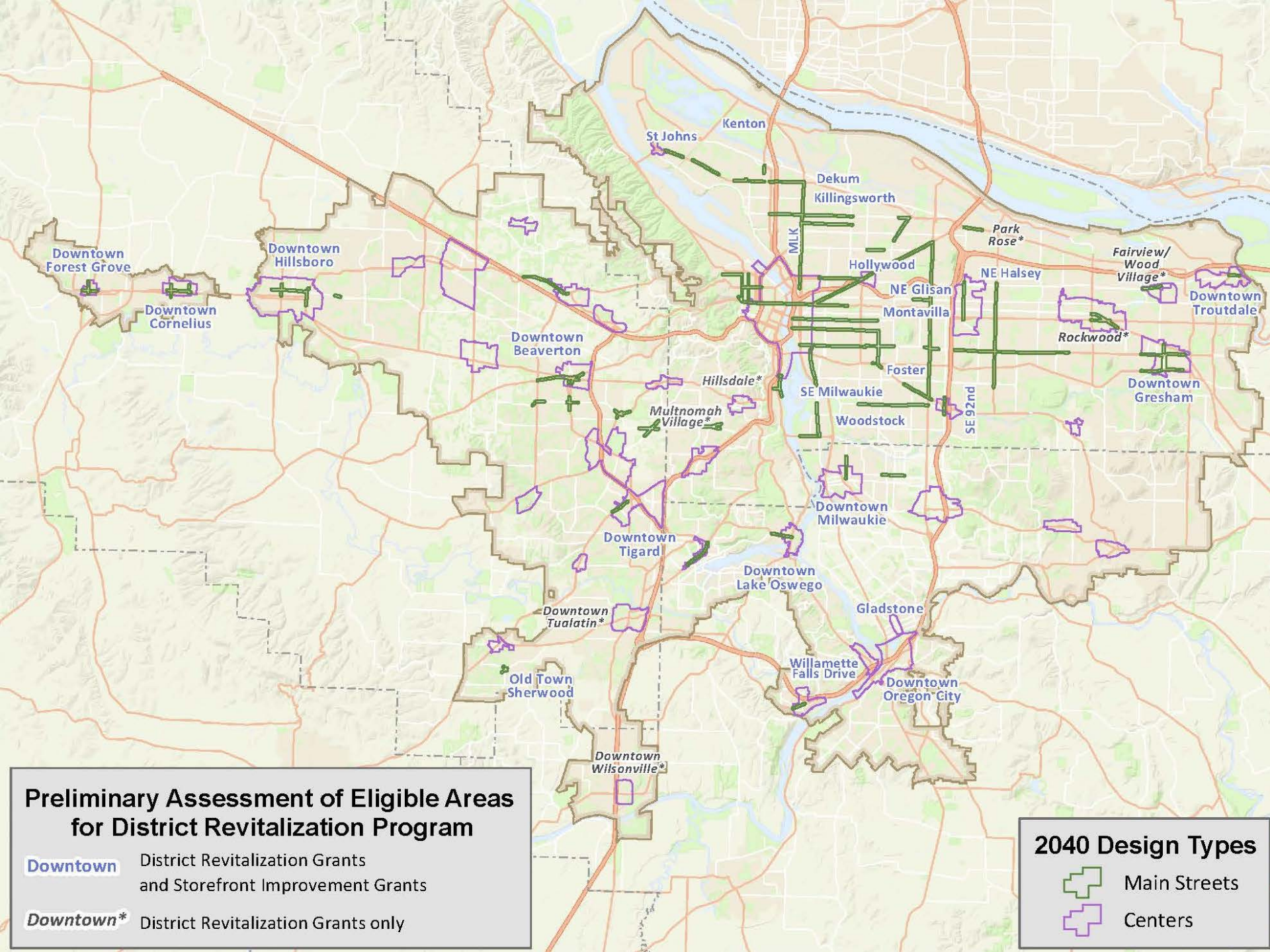


# Financial Resource + Access to Capital



- Develop partnership with local financial institutions aligned with Metro's mission
- Enhance access to credit for diverse property owners and entrepreneurs seeking to invest and redevelop
- Add value to program and assist grantees by providing credit advising and business counseling through qualified partners





## Preliminary Assessment of Eligible Areas for District Revitalization Program

- Downtown** District Revitalization Grants and Storefront Improvement Grants
- Downtown\*** District Revitalization Grants only

- ### 2040 Design Types
-  Main Streets
  -  Centers

Downtown Forest Grove

Downtown Cornelius

Downtown Hillsboro

Downtown Beaverton

St Johns

Kenton

Dekum Killingsworth

MLK

Hollywood

NE Glisan

Montavilla

Park Rose\*

NE Halsey

Fairview/Wood Village\*

Downtown Troutdale

Rockwood\*

Downtown Gresham

Hillsdale\*

Multnomah Village\*

SE Milwaukie

Woodstock

SE 92nd

Foster

Downtown Milwaukie

Downtown Tigard

Downtown Lake Oswego

Downtown Tualatin\*

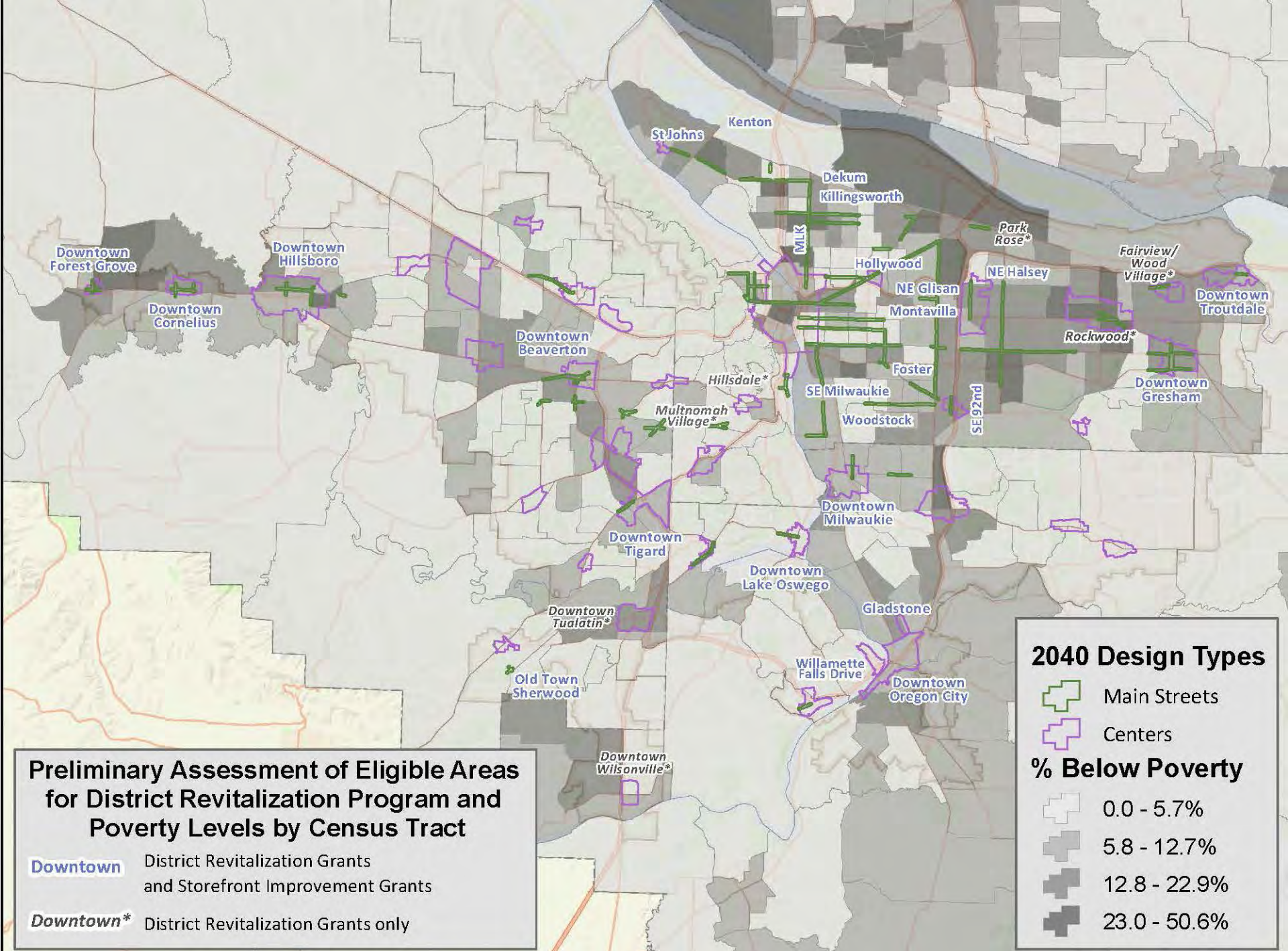
Old Town Sherwood

Gladstone

Willamette Falls Drive

Downtown Oregon City

Downtown Wilsonville\*



# Preliminary Assessment of Eligible Areas for District Revitalization Program and Poverty Levels by Census Tract

**Downtown** District Revitalization Grants and Storefront Improvement Grants

**Downtown\*** District Revitalization Grants only

**2040 Design Types**

- Main Streets
- Centers

**% Below Poverty**

- 0.0 - 5.7%
- 5.8 - 12.7%
- 12.8 - 22.9%
- 23.0 - 50.6%

Map Labels:

- St Johns
- Kenton
- Dekum
- Killingsworth
- Park Rose\*
- Fairview/Wood Village\*
- Downtown Troutdale
- NE Halsey
- Rockwood\*
- Downtown Gresham
- Hollywood
- NE Glisan
- Montavilla
- Foster
- SE Milwaukie
- Woodstock
- SE 92nd
- Downtown Gresham
- Hillsdale\*
- Multnomah Village\*
- Downtown Tigard
- Downtown Lake Oswego
- Gladstone
- Downtown Milwaukie
- Willamette Falls Drive
- Downtown Oregon City
- Downtown Tualatin\*
- Old Town Sherwood
- Downtown Wilsonville\*
- Downtown Beaverton
- Downtown Hillsboro
- Downtown Cornelius
- Downtown Forest Grove
- MLK

# Anticipated Timeline

- March:      Field survey to refine eligible areas  
Present final work plan to Council for adoption  
Issue RFP for Financial Partners  
Develop outreach materials
- April:      COO Appoints Steering Committee  
Initiate outreach to local cities and districts
- May:        Selection of financial partner  
Begin receiving grant program applications
- June:        Execute contract with financial partner
- July:        Convene steering committee for first meeting

# Questions

Does the Metro Council have any additional questions for staff regarding the proposed program?





