MERC Commission Meeting

May 2, 2012 12:30 pm

Oregon Convention Center 777 NE Martin Luther King Jr. Blvd. Room E145







600 NE Grand Ave. Portland, OR 97232 503-797-1780



Metro | Exposition Recreation Commission

Agenda

Meeting: Metro Exposition Recreation Commission Regular Meeting

Date: Wednesday, May 2, 2012

Time: 12:30 - 2:30 pm

Oregon Convention Center; Room E145 Place:

CALL TO ORDER

12:30	1.	QUORUM CONFIRMED	
12:35	2.	COMMISSIONER/EX OFFICIO COMMUNICATIONS	
12:45	3. 3.1	GENERAL MANAGER COMMUNICATIONS March 2012 Financial Report	Teri Dresler
12:55	4.	TRAVEL PORTLAND 3 rd QUARTER REPORT	Jeff Miller
1:20	5.	MERC VENUES' BUSINESS REPORTS	Scott Cruickshank Robyn Williams Matthew Rotchford
1:35	6.	CONSENT AGENDA	
	6.1	April 4, 2012 MERC Commission Record of Actions	
1:40	7.	OPPORTUNITY FOR PUBLIC COMMENT ON NON-AGENDA ITEMS	
1:45	8.	ACTION AGENDA	
	8.1	Resolution 12-07 for the purpose of approving and transmitting to Metro Council a budget amendment to the MERC Fund for fiscal year 2011-12	Cynthia Hill
	8.2	Resolution 12-08 for the purpose of approving and transmitting to Metro Council a budget amendment to the MERC Fund for fiscal year 2012-13	Cynthia Hill
	8.3	Resolution 12-9 for the purpose of approving changes to the MERC Personnel Policies	Mary Rowe

ADJOURN

MERC Commission Meeting

May 2, 2012 12:30 pm

3.1 - March 2012 Financial Report

MARCH 2012

FINANCIAL INFORMATION

For Management Purposes only









Date: 04/27/12

To:

Commissioner Judie Hammerstad, Chair Commissioner Elisa Dozono, Vice Chair

Commissioner Chris Erickson, Secretary/Treasurer

Commissioner Ray Leary

Commissioner Cynthia Haruyama Commissioner Terry Goldman

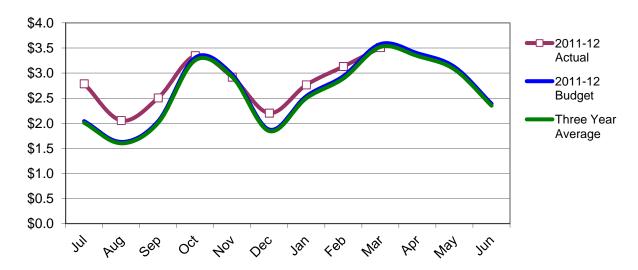
Commissioner Karis Stoudamire-Phillips

From: Cynthia Hill – Budget/Finance Manager

Re: MERC Financial Information for the 8 months ended March 2012

Enclosed please find the monthly financial report for the Metropolitan Exposition Recreation Commission, with detail by venue.





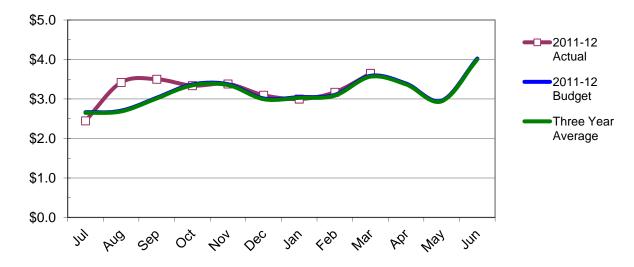
Revenue

MERC revenues for the first nine months reached \$25 million, compared to \$23 million in FY 2010-11. Operating revenue is greater than prior year at all three venues and expected to end the year 4% greater than budget. Food and beverage sales are projected to end the year 19% greater than budget.

The three largest grossing events during the third quarter were the Portland International Auto Show (\$577,981) at the Oregon Convention Center, The Pacific Northwest Sportsman Show (\$555,237) at the Portland Expo Center and the Broadway series performances of "Wicked" (\$774,485) at the Portland Center for Performing Arts. The revenue from Cirque du Soleil at the Expo Center will be reflected in the 4th quarter report.

Overall venue attendance numbers are 129 thousand greater than the same period prior year with the number of convention and trade show events flat. Broadway and commercial performances for the 3rd quarter were 54 compared to 17 in FY 2011.

MERC - Operating Expenditures by Month shown in millions



Expenditures

Expenditures during the third quarter are trending close to budget. Food and beverage sales are strong, and expenditures and sales revenue increase in tandem. A budget amendment to increase the cost of food and beverage services is necessary to complete the year. The current budget estimates the annual margin to be 19.8% however based on the current forecast the margin is reduced to 13.6. The final projected budget reflects a combination of unrealized high margin convention business (11 less than prior year), increased labor costs and overly aggressive adopted budget.

The cash flow timing differences create a deficit on the financial statement throughout the year, however it adjusts at year-end.

Metropolitan Exposition-Recreation Commission MERC Statement of Activity with Annual Budget All Departments March 2012

	Current	Current	Prior	% of		% of
	Month	Year to Date	Year to Date	Prior	Annual	Annual
	Actual	Actual	Actual	Year	Budget	Budget
	March-12	March-12	March-11		March-12	75%
Operating						
Revenue	2,253,160	14,756,397	13,457,298	110%	18,994,606	78%
Revenue - Food and Beverage	1,254,919	10,444,440	9,465,884	110% 110%	12,090,548	86%
Total Operating Revenue	3,508,079	25,200,837	22,923,182	110%	31,085,154	81%
Costs - Food and Beverage	1,038,638	8,786,442	7,940,567	111%	9,702,618	91%
Personal Services	1,571,903	13,002,933	12,892,496	101%	17,791,493	73%
Goods & Services	817,864	5,226,340	4,831,320	108%	8,284,135	63%
Marketing _	220,210	1,981,890	1,964,520	<u>101%</u>	3,067,917	<u>65%</u>
Total Operating Expenses	3,648,614	28,997,604	27,628,903	105%	38,846,163	75%
Net Operating Results Inc (Dec)	(140,535)	(3,796,767)	(4,705,721)	81%	(7,761,009)	49%
Non Operating	0	-	-		-	
Transient, Lodging Tax	341,534	6,247,441	5,989,811	104%	9,162,230	68%
Visitor Development Fund (VDF)	-	-	-	-	1,993,105	0%
Government Support City of Portland	- 10 777	142.020	100 525	1420/	784,320	0%
Non-Operating Revenue	13,777	143,838	100,535	143%	157,732	91%
Non-Operating Expense	-		-	-	2,500	0%
Support and Dick Management	355,312	6,391,279	6,090,346	105%	12,094,887	53%
Support and Risk Management MERC Administration				_		_
	180,404	1,623,636	1,494,891	109%	2,164,856	- 75%
Metro Support Services Metro Risk Management	100,404	618,139	416,097	149%	741,765	83%
Wello Kisk Wallagement	<u>_</u>					
	180,404	2,241,775	1,910,988	117%	2,906,621	77%
Net Increase (Decrease)	34,372	352,736	(526,363)	-67%	1,427,257	25%
Transfers						
Transfers to (Expense)	6,490	58,410	-	-	2,067,627	3%
Transfers from (Revenue)	-	114,822	-	-	114,822	100%
Debt Service (Expense)	-	925,816	913,316	101%	1,188,632	78%
Net Transfers	(6,490)	(869,404)	(913,316)	95%	(3,141,437)	28%
Net Operations	27,882	(516,668)	(1,439,679)	36%	(1,714,180)	30%
			(0)			
	0	0	(0)		-	
Capital	0	0	(0)		-	
Capital Outlay	52,530	0 1,272,559	2,362,323	54%	3,026,366	42%
Capital Outlay Construction Management				54% -	3,026,366 -	42% -
Capital Outlay Construction Management Transient, Lodging Tax	52,530 - -	1,272,559 - -	2,362,323 - -	-	-	-
Capital Outlay Construction Management Transient, Lodging Tax Non-Operating Revenue				-	3,026,366 - - 471,675	- - 28%
Capital Outlay Construction Management Transient, Lodging Tax Non-Operating Revenue Intrafund Transfers (Exp/Rev)	52,530 - -	1,272,559 - -	2,362,323 - -	-	- 471,675 -	- - 28% -
Capital Outlay Construction Management Transient, Lodging Tax Non-Operating Revenue Intrafund Transfers (Exp/Rev) Transfers from (Revenue)	52,530 - - 35,700 -	1,272,559 - - - 134,316 -	2,362,323 - - - 236,267 -	- - 57% - -	471,675 - 480,000	- - 28%
Capital Outlay Construction Management Transient, Lodging Tax Non-Operating Revenue Intrafund Transfers (Exp/Rev)	52,530 - -	1,272,559 - -	2,362,323 - -	-	- 471,675 -	- - 28% - 0%
Capital Outlay Construction Management Transient, Lodging Tax Non-Operating Revenue Intrafund Transfers (Exp/Rev) Transfers from (Revenue) Net Capital Fund Balance Inc (Dec)	52,530 - - 35,700 - - (16,830) 11,052	1,272,559 - - - - - - - - - - - - - - - - - -	2,362,323 	57% - - - - 54%	471,675 480,000 (2,074,691) (3,788,871)	28% - 0% 55% 44%
Capital Outlay Construction Management Transient, Lodging Tax Non-Operating Revenue Intrafund Transfers (Exp/Rev) Transfers from (Revenue) Net Capital Fund Balance Inc (Dec) Food and Beverage Gross Margin	52,530 - 35,700 - (16,830) 11,052	1,272,559 - 134,316 - (1,138,243) (1,654,911)	2,362,323 	57% - - - - 54%	471,675 480,000 (2,074,691) (3,788,871) 2,387,930	- - 28% - 0% 55%
Capital Outlay Construction Management Transient, Lodging Tax Non-Operating Revenue Intrafund Transfers (Exp/Rev) Transfers from (Revenue) Net Capital Fund Balance Inc (Dec) Food and Beverage Gross Margin Food and Beverage Gross Margin	52,530 - - 35,700 - - (16,830) 11,052	1,272,559 - - - - - - - - - - - - - - - - - -	2,362,323 	57% - - - - 54%	471,675 480,000 (2,074,691) (3,788,871) 2,387,930 19.8%	28% - 0% 55% 44%
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Capital Outlay Construction Management Transient, Lodging Tax Non-Operating Revenue Intrafund Transfers (Exp/Rev) Transfers from (Revenue) Net Capital Fund Balance Inc (Dec) Food and Beverage Gross Margin Food and Beverage Gross Margin Full Time Employees	52,530 - - 35,700 - - (16,830) 11,052 216,281 17.2%	1,272,559 - - 134,316 - (1,138,243) (1,654,911) 1,657,998 15.9%	2,362,323 - - 236,267 - - (2,126,056) (3,565,734) 1,525,317 16.1%	57% - - - - 54%	471,675 480,000 (2,074,691) (3,788,871) 2,387,930 19.8%	28% - 0% 55% 44%
Capital Outlay Construction Management Transient, Lodging Tax Non-Operating Revenue Intrafund Transfers (Exp/Rev) Transfers from (Revenue) Net Capital Fund Balance Inc (Dec) Food and Beverage Gross Margin Food and Beverage Gross Margin Full Time Employees Excise Tax	52,530 - 35,700 - (16,830) 11,052 0 216,281 17.2% 159,759	1,272,559	2,362,323 - 236,267 - (2,126,056) (3,565,734) 1,525,317 16.1% - 1,102,403	57% - - - - 54%	471,675 480,000 (2,074,691) (3,788,871) 2,387,930 19.8% 190.0	28% - 0% 55% 44%
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Metropolitan Exposition-Recreation Commission

MERC Statement of Activity with Annual Budget Portland Exposition Center March 2012

	Current Month	Current Year to Date	Prior Year to Date Actual	% of Prior	Annual	% of Annual
-	Actual March-12	Actual March-12	March-11	Year	Budget March-12	Budget 75%
Operating Revenue	582,289	3,257,744	2.946.900	111%	4,245,221	77%
Revenue - Food and Beverage	226,481	1,414,273	2,946,900 1,277,666	111% 111%	2,217,684	64%
Total Operating Revenue	808,771	4,672,017	4,224,567	111%	6,462,905	72%
Costs - Food and Beverage	191,206	1,183,824	1,162,692	102%	1,612,910	73%
Personal Services	146,921	1,121,940	1,060,346	106%	1,535,806	73%
Goods & Services Total Operating Expenses	145,049 483,177	860,788 3,166,553	<u>843,569</u> 3,066,607	<u>102%</u> 103%	1,622,171 4, 770,887	<u>53%</u> <u>66%</u>
· • •				130%		89%
Net Operating Results Inc (Dec) Non Operating	325,594	1,505,465	1,157,960	13076	1,692,018	6970
Non-Operating Revenue	1,431	19,347	15,736	123%	22,731	85%
Non-Operating Expense	-	-	-	-	-	-
-	1,431	19,347	15,736	123%	22,731	85%
Support and Risk Management						
MERC Administration	15,611	140,503	182,831	77%	187,337	75%
Metro Support Services	16,236	146,124	134,541	109%	194,837	75%
Metro Risk Management	-	71,622	62,533	115%	85,947	83%
	31,847	358,249	379,905	94%	468,121	77%
Net Increase (Decrease)	295,178	1,166,564	793,790	147%	1,246,628	94%
Transfers						
Transfers to	-	-	-	-	174,890	-100%
Transfers from	-	7,980	-	-	7,980	100%
Debt Service	-	925,816	913,316	101%	1,188,632	78%
Net Transfers		(917,836)	(913,316)	100%	(1,355,542)	68%
Net Operations	295,178	248,728	(119,526)	-208%	(108,914)	-228%
Capital						
Capital Outlay Expense	801	56,314	391,059	14%	350,000	16%
Non-Operating Revenue	-	4,987	3,450	145%		
Net Capital	(801)	(51,327)	(387,609)	13%	(350,000)	15%
Fund Balance Inc (Dec)	294,377	197,401	(507,135)	-39%	(458,914)	-43%
Food and Beverage Gross Margin Food and Beverage Gross Margin %	35,275 15.6%	230,449 16.3%	114,974 9.0%		604,774 27.3%	38%
Full Time Employees					13.3	
Excise Tax	57,811	345,006	266,046		-	
Fund Balance						
Beginning Fund Balance		4,732,826	5,644,984		4,732,826	
Fund Balance Inc (Dec)		197,401	(507,135)		(458,914)	
Ending Fund Balance		4,930,227	5,137,849		4,273,912	
Unrestricted Fund Balance					546,241	
Operating Contingency					365,574	
Stabilization Reserve					186,000	
Designated for Renewal & Replacement					925,000	
New Capital/Business Strategy Reserve					2,251,097	
Designated for PERS Reserve - Current Designated for PERS Reserve - Prior					-	
Ending Fund Balance					4,273,912	
3		_	_		-,,	

Metropolitan Exposition-Recreation Commission MERC Statement of Activity with Annual Budget Oregon Convention Center March 2012

_	Current Month Actual	Excluding HQH Current Year to Date Actual	Prior Year to Date Actual	% of Prior Year	Annual Budget	% of Annual Budget
	March-12	March-12	March-11		March-12	75%
Operating						
Revenue	647,811	6,316,120	6,220,466	102%	7,708,519	82%
Revenue - Food and Beverage	729,018	7,347,428	6,948,611	<u>106%</u>	8,176,999	90%
Total Operating Revenue Costs - Food and Beverage	1,376,829 654,651	13,663,549 6,308,046	13,169,077 5,674,177	104% 111%	15,885,518 6,642,900	86% 95%
Personal Services	760,947	6,806,716	6,524,271	104%	9,184,586	74%
Goods & Services	463,953	2,674,569	2,418,638	111%	3,627,246	74%
Marketing POVA	220,210	1,981,890	1,964,520	<u>101%</u>	3,067,917	<u>65%</u>
Total Operating Expenses	2,099,761	17,771,222	16,581,605	107%	22,522,649	79%
Net Operating Results Inc (Dec)	(722,932)	(4,107,673)	(3,412,528)	120%	(6,637,131)	62%
Non Operating Transient, Lodging Tax	296,220	5,418,542	5,351,205	101%	8,237,270	66%
Visitor Development Fund (VDF)	270,220	5,410,542	5,351,205	-	1,385,397	0%
Non-Operating Revenue	3,639	50,549	38,267	132%	45,608	111%
Non-Operating Expense	<u>-</u>	<u>-</u>	<u>-</u>	-		-
	299,859	5,469,091	5,389,472	101%	9,668,275	57%
Support and Risk Management	07.100	07.000	4 407 / 1	770/	4 4/5 /5-	750/
MERC Administration Metro Support Services	97,138 101,027	874,238 909,243	1,137,616 837,135	77% 109%	1,165,651	75% 75%
Metro Risk Management	101,027	331,140	236,352	140%	1,212,319 397,366	83%
_	198,165	2,114,621	2,211,103	96%	2,775,336	76%
Net Increase (Decrease)	(621,238)	(753,203)	(234,160)	322%	255,808	-294%
	(021,230)	(755,205)	(234,100)	32270	233,000	-27470
Transfers						
Transfers to (Expense)	-	-	-	-	1,001,253	0%
Transfers from (Revenue)	-	66,180	-	-	66,180	100%
Debt Service (Expense)						-
Net Transfers Net Operations	(621,238)	66,180 (687,023)	(234,160)	193%	(935,073) (6 79 ,2 65)	-7% 101%
Net Operations	(021,200)	(007,020)	(204,100)	-	(017,200)	10170
Capital				-		-
Capital Outlay Expense	31,888	830,123	1,527,690	54%	2,014,366	41%
Non-Operating Revenue	-	1,404	207,817	1%	-	-
Transfers to (Expense) Transfers from (Revenue)	-	-	-	-	480,000	0%
Net Capital	(31,888)	(828,719)	(1,319,873)	63%	(1,534,366)	54%
Net Capital	(01,000)	(020,717)	(1,017,070)	0070	(1,004,000)	3470
Fund Balance Inc (Dec)	(653,126)	(1,515,742)	(1,554,033)	98%	(2,213,631)	68%
Food and Beverage Gross Margin	74,366	1,039,382	1,274,434		1,534,099	68%
Food and Beverage Gross Margin %	10.2%	14.1%	18.3%		18.8%	
Full Time Employees Excise Tax	101,948	1,016,911	836,077		110.3	
Transient, Lodging Taxes as percent of revenue	18%	28%	29%		34%	
Fund Balance						
Beginning Fund Balance Fund Balance Inc (Dec)		11,552,031	11,426,052		11,552,031	
Fund Balance Inc (Dec) Fund Balance Inc (Dec) for HQH		(1,515,742)	(1,554,033)		(2,213,631)	
Ending Fund Balance		10,036,289	9,872,019		9,338,400	
		.,,,			,,	
Unrestricted Fund Balance					-	
Operating Contingency					1,542,765	
Stabilization Reserve Designated for Renewal & Replacement					260,000 6,200,779	
New Capital/Business Strategy Reserve					1,334,856	
Ending Fund Balance					9,338,400	

Metropolitan Exposition-Recreation Commission

MERC Statement of Activity with Annual Budget Portland Center for the Performing Arts March 2012

	Current	Current	Prior	% of		- % of
	Month	Year to Date	Year to Date	Prior	Annual	Annual
	Actual	Actual	Actual	Year	Budget	Budget
_	March-12	March-12	March-11	rear	March-12	75%
Operating						
Revenue	1,023,059	5,179,106	4,280,441	121%	7,040,866	74%
Revenue - Food and Beverage	299,420	1,682,738	1,239,607	<u>136%</u>	1,695,865	<u>99%</u>
Total Operating Revenue	1,322,479	6,861,844	5,520,047	124%	8,736,731	79%
Costs - Food and Beverage	192,780	1,294,571	1,103,698	117%	1,446,808	89%
Personal Services Goods & Services	546,438	4,031,232	3,896,589	103% <u>113%</u>	5,634,176	72% <u>62%</u>
	178,163	1,506,530 6,832,333	1,338,382	108%	2,436,398	72%
Total Operating Expenses	917,382		6,338,669		9,517,382	
Net Operating Results Inc (Dec)	405,097	29,511	(818,622)	-4%	(780,651)	-4%
Non Operating Transient, Lodging Tax	45,314	828,898	638,607	130%	924,960	90%
Visitor Development Fund (VDF)	45,514	020,090	036,007	130 /0	607,708	0%
Government Support City of Portland	-	-	-	-	784,320	0%
Non-Operating Revenue	8,168	67,114	41,162	163%	85,006	79%
Non-Operating Expense	-	-	-	-	2,500	0%
-						
Support and Risk Management	53,483	896,012	679,769	132%	2,399,494	37%
MERC Administration	60,711	546,399	711,011	77%	728,532	75%
Metro Support Services	63,141	568,269	523,215	109%	726,332 757,700	75%
Metro Risk Management	03,141	215,377	117,212	184%	258,452	83%
wetto Kisk wanagement	<u>-</u>					
	123,852	1,330,045	1,351,438	98%	1,744,684	76%
Net Increase (Decrease)	334,728	(404,522)	(1,490,291)	27%	(125,841)	321%
Transfers						
Transfers to (Expense)	-	-	-	-	613,522	0%
Transfers from (Revenue)	-	28,440	-	-	28,440	100%
Net Transfers		28,440		_	(585,082)	-5%
Net Operations	334,728	(376,082)	(1,490,291)	25%	(710,923)	53%
Capital						
Capital Outlay Expense	19,840	386,123	443,574	87%	590,000	65%
Goods & Services Expense	-	-	-	-	-	-
Non-Operating Revenue	35,700	127,925	25,000	512%	471,675	27%
Intrafund Transfers (Exp/Rev)	-	15,000		-	15,000	100%
Net Capital	15,860	(243,198)	(418,574)	58%	(103,325)	235%
Fund Balance Inc (Dec)	350,587	(619,280)	(1,908,864)	32%	(814,248)	76%
Food and Beverage Gross Margin	106,640	388,167	135,909		249,057	156%
Food and Beverage Gross Margin %	35.6%	23.1%	11.0%		14.7%	13070
Full Time Employees					46.4	
Taxes as percent of revenue	3%	11%	10%		10%	
Fund Balance						
Beginning Fund Balance		8,490,410	9,016,013		8,490,410	1
Fund Balance Inc (Dec)		(619,280)	(1,908,864)		(814,248)	
Ending Fund Balance		7,871,130	7,107,149		7,676,162	
-		7,071,130	7,107,147		7,070,102	
Unrestricted Fund Balance					-	
Operating Contingency					300,886	
Stabilization Reserve					174,500	
Designated for Renewal & Replacement					5,595,000	
New Capital/Business Strategy Reserve					1,605,776	
Designated for PERS Reserve - Current					-	
Designated for PERS Reserve - Prior					-	
Ending Fund Balance					7,676,162	
g i dila balance					,,570,102	

Metropolitan Exposition-Recreation Commission

MERC Statement of Activity with Annual Budget MERC Administration March 2012

_	Current Month Actual March-12	Current Year to Date Actual March-12	Prior Year to Date Actual March-11	% of Prior Year	Annual Budget March-12	% of Annual Budget 75%
Operating						
Revenue	-	3,427	9,491	36%	-	-
Personal Services	117,596	1,043,044	1,411,290	74%	1,436,925	73%
Goods & Services	30,699	184,453	230,731	80%	598,320	31%
Net Operating Results Inc (Dec)	(148,295)	(1,224,070)	(1,632,530)	75%	(2,035,245)	60%
Non Operating						
Non-Operating Revenue	539	6,828	5,370	127%	4,387	156%
Non-Operating Expense	<u> </u>			-		
	539	6,828	5,370	127%	4,387	156%
Support and Risk Management						
MERC Administration	173,460	1,561,140	2,031,458	77%	2,081,520	75%
	173,460	1,561,140	2,031,458	77%	2,081,520	75%
Net Increase (Decrease)	25,704	343,899	404,298	85%	50,662	679%
Transfers						
Intrafund Transfers	-	-	-	-	=	-
Transfers to (Expense)	6,490	58,410	-	-	277,962	21%
Transfers from (Revenue)	-	12,222	-	-	12,222	100%
Net Transfers	(6,490)	(46,188)	-	-	(265,740)	17%
Net Operations	19,214	297,711	404,298	74%	(215,078)	-138%
Capital						
Capital Outlay Expense	-	-	-	-	72,000	0%
Transient, Lodging Tax	-	-	-	-	-	
Non-Operating Revenue	-	-	-	-	-	-
Intrafund Transfers (Exp/Rev)	<u> </u>	(15,000)			(15,000)	100%
Net Capital	-	(15,000)	-	-	(87,000)	17%
Fund Balance Inc (Dec)	19,214	282,711	404,298	70%	(302,078)	-94%
Full Time Employees					20.0	
Excise Tax	-	251	280		-	
Fund Balance						
Beginning Fund Balance		1,582,581	1,002,490		1,582,581	
Fund Balance Inc (Dec)		282,711	404,298		(302,078)	
Ending Fund Balance		1,865,292	1,406,788		1,280,503	
Unrestricted Fund Balance					-	
Operating Contingency					69,996	
Designated for Renewal & Replacement					718,293	
Designated for PERS Reserve - Current					-	
Designated for PERS Reserve - Prior					=	
Restricted by Agreement - TLT					492,214	
Ending Fund Balance					1,280,503	

MERC Commission Meeting

May 2, 2012 12:30 pm

4.0 - Travel Portland FY12 Third Quarter Report

travel PORTLAND

For MERC

3rd Quarter Report 2011-12

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Jeff Miller	President and CEO
Brian McCartin	Executive Vice President of Convention and Tourism Sales
Ron Melton	Executive Vice President of Services and Operations
Greg Newland	Executive Vice President of Marketing and Public Relations

1000 SW Broadway Suite 2300 Portland, OR 97205 503.275.9750

EXECUTIVE SUMMARY

ACCOMPLISHMENTS

- For the third quarter OCC realized \$462,799 in revenue from Travel Portland booked business with a community economic impact ROI of 54.1:1.
- Five new and five repeat OCC conventions were booked for future years in the quarter worth over \$1.7 million in OCC revenue and community economic impact of almost \$17 million. Total Travel Portland bookings, including single hotel will result in over \$43.7 million of economic impact.
- Travel Portland booked three minority meetings in the quarter with an EEI of over \$1.2 million.
- Travel Portland generated twenty-five articles with a value of \$824,929 for the OCC and visitor venues in the quarter.

TRENDS, SUCCESSES, OBSTACLES

- Transient Lodger's Tax continues to increase. Fiscal year collections of the city's tax were up 11.5%.
- Lack of a headquarters hotel resulted in the loss of four groups worth 14,773 room nights and projected OCC revenue of \$413,037. Cost of community economic impact is estimated at over \$2.8 million.

MERC CONTRACT GOALS

GOAL#	GOAL DESCRIPTION	YEAR TO DATE ACTUAL	ANNUAL GOAL
1	OCC revenue goal	\$6,079,958	\$6.0 Million
2	ROI on future OCC business	1.8	2.2
3	Lead conversion	26%	35%
4	Services performance survey	3.7	3.6
5	ROI on public relations/media	23.1	20.0
6	Community economic impact	37.2	25.0

OREGON CONVENTION CENTER BOOKED REVENUE FROM TRAVEL PORTLAND								
Convention Year		OCC Revenue		Annuals	Total Potential Future Business			
FY 11/12	\$	8,664,903	\$	-	\$ 8,664,903			
FY 12/13	\$	4,881,460	\$	332,862	\$ 5,214,322			
FY 13/14	\$	2,641,742	\$	889,977	\$ 3,531,719			
FY 14/15	\$	2,568,675	\$	1,559,510	\$ 4,128,185			
FY 15/16	\$	1,577,841	\$	1,091,349	\$ 2,669,190			
FY 16/17	\$	455,073	\$	1,559,510	\$ 2,014,583			
FY 17/18	\$	-	\$	1,091,349	\$ 1,091,349			
FY 18/19	\$	-	\$	1,559,510	\$ 1,559,510			
FY 19/20	\$	-	\$	1,091,349	\$ 1,091,349			
Total	\$	20,789,694	\$	9,175,416	\$ 29,965,110			

Oregon Convention Center Projected Future Revenue							
Total Travel Portland Contract:		Quarter		YTD	Goal		
New OCC Bookings		5		19			
Repeat OCC Bookings		5		10			
Total OCC Bookings		10		29			
Room Nights from OCC Bookings		25,526		60,326			
Future OCC Revenue Booked during FY 2011/12	\$	1,751,726	\$	4,811,865			
ROI OCC Bookings	\$	2.2	\$	1.8	2.2 to 1		
Community Economic Impact from OCC Bookings	\$	16,976,740	\$	39,167,960			
Total Room Nights Booked		62,145		150,261			
Total Community Economic Impact from Bookings	\$	43,775,693	\$	96,976,760			
ROI on Total Community Economic Impact	\$	54.1	\$	37.2	25.0 to 1		
OCC Revenue Realized During FY 2011/12	\$	462,799	\$	6,079,958	\$6.0 Million		

Note: YTD fields have been adjusted to reflect new economic impact calulator figures. (Future OCC Revenue Booked during FY 2011/12, Community Economic Impact from OCC Bookings, and Total Community Economic Impact from Bookings)

OREGON CONVENTION CENTER FUTURE GROUP BOOKINGS								
AS OF APRIL l, 2012								
FY 2011-12 FY 2012-13 FY 2013-14 FY 2014-15 FY 2015-16 and beyon								
Current	41	34	11	10	8			
4 Year Average	Current	l yr. out	2 yrs. out	3 yrs. out	Beyond 3 yrs.			
(FY 08/09 – FY 11/12)	45	31	16	9	9			

3RD QUARTER - ROOM NIGHTS FROM OREGON CONVENTION CENTER								
		Total Room	Total Room		OCC		Community	
Year	Groups	Nights	Attendees		Revenue		Economic Impact	
FY 11/12	1	780	2,500	\$	164,664	\$	595,199	
FY 12/13	6	12,145	28,250	\$	888,406	\$	10,732,926	
FY 13/14	1	3,343	5,000	\$	201,372	\$	1,734,475	
FY 14/15	2	9,258	4,800	\$	497,284	\$	3,914,140	
Total	10	25,526	40,550	\$	1,751,726	\$	16,976,740	

3RD QUARTER - ROOM NIGHTS FROM SINGLE HOTEL BOOKINGS									
		Total Room	Room Tax		Room Tax			Community	
Year	Groups	Nights (oups Nights Generated		Generated		Economic Impact	
FY 11/12	46	18,150	\$	28,688,344	\$	14,974,716			
FY 12/13	29	11,363	\$	17,960,642	\$	7,207,480			
FY 13/14	7	4,258	\$	6,730,301	\$	3,426,634			
FY 14/15	3	2,848	\$	4,501,620	\$	1,190,123			
Total Other bookings	85	36,619	\$	57,880,907	\$	26,798,953			

LEAD CONVERSION									
	Travel Portland Office Chicago Office Washington, DC Offic								
	Quarter YTD Quarter YTD Qua								
OCC Leads	51	148	9	30	17	57			
OCC Lost Leads due to OCC space & availability	2	6	0	1	1	3			
OCC Lost Leads due to hotel package & availability	14	31	5	13	4	12			
Lead Conversion Percentage	29%	26%	0%	19%	17%	17%			
	Annual Goa	al – 35%			-				

		3RD QUARTER - OREGON CONVEN	TION CENTE	ER LOST BU	SINESS	
Account			Total Room		Lost OCC	Lost Community
Name	Groups	Reason	Nights	Attendees	Revenue	Economic Impact
Subtotal	4	Hotel - HQ	14,773	7,800	\$ 413,037	\$ 2,820,723
Subtotal	6	Hotel - Under One Roof	9,590	5,650	\$ 235,852	\$ 1,699,862
Subtotal	4	Hotel Package - Number Hotels Needed	12,823	5,700	\$ 441,987	\$ 4,387,365
Subtotal	4	Perceived Destination Draw	22,386	24,000	\$ 1,469,265	\$ 11,971,065
Subtotal	2	Client Postponed Search	5,119	2,800	\$ 144,618	\$ 1,463,304
Subtotal	2	Conference Cancelled - Not Happening	9,550	4,000	\$ 462,280	\$ 1,960,180
Subtotal	2	Date Availability - OCC	28,981	8,638	\$ 769,978	\$ 3,903,458
Subtotal	1	Board Decision	2,792	1,500	\$ 164,250	\$ 1,176,435
Subtotal	1	Conference Cancelled - Moved to Another Year	346	8,000	\$ 357,520	\$ 2,069,680
Subtotal	1	Geographic	3,720	1,400	\$ 62,566	\$ 362,194
Subtotal	1	Hotel - Meeting Space Issue	3,735	3,000	\$ 405,120	\$ 4,748,100
Subtotal	1	Perceived Destination Draw - 1st Tier City Opportunity	3,270	2,000	\$ 464,180	\$ 4,030,760
Subtotal	1	Selected Another Year	1,270	900	\$ 121,536	\$ 1,424,430
Total	30		118,355	75,388	\$ 5,512,189	\$ 42,017,556

3RD QUARTER - OREGON CONVENTION CENTER CANCELLATIONS								
			Total Room		Lost OCC	Lost Community	Lead	
Account Name	Groups	Reason	Nights	Attendees	Revenue	Economic Impact	Arrival	
Total OCC Cancellations	0	N/A	0	0	\$ -	\$ -	N/A	

3RD QUARTER INDUSTRY TRADE SHOWS AND EVENTS					
Trade Show/Event	Location				
Professional Convention Management Association	San Diego, CA				
HelmsBriscoe	Reno, NV				
Religious Conference Managers Association	Kansas City, MO				
Greater Oregon Society of Government Meeting Professionals	Sunriver, OR				
Convention Sales Professional International	Washington, D.C.				
DMAI Destinations Showcase D.C.	Washington, D.C.				
Council of Engineering & Scientific Societies CEO Conference	Banff, CAN				
Experient Envision	Reno, NV				
ConferenceDirect	Orlando, FL				
Media Blitz	San Francisco, CA				

MINORITY PROJECTED FUTURE REVENUE						
Total Travel Portland Contract:	3rd Quarter	YTD				
New Minority Bookings	3	9				
Total Minority Bookings	3	9				
Room Nights from Minority Bookings	2,548	5,064				
Minority Leads	6	15				
Minority Lost Leads	3	8				
Minority Lost Leads due to hotel package & availability	1	2				

For the third quarter of FY 2011/12, minority bookings created an estimated economic impact to the greater metro Portland community of approximately \$1.2 million. Booked groups included the following:

National Black Law Students Association	\$ 481,268
Portland Lee's Family Association	\$ 346,424
Women's Transportation Seminar	\$ 400,764
Total	\$ 1,228,456

CONVENTION SERVICES

ACTIVITY DESCRIPTION	3RD QUARTER	YTD
Distribution of promotional pieces	14,940	75,988
Meeting planning assistance - Services leads	155	858
Pre-convention attendance building - Site tours	11	28
Pre-convention attendance building -Promo trips, e-mails and materials	7	20
Housing-convention room nights	10,516	18,183

3RD QUARTER INDUSTRY SITE TOURS, TRADE SHOWS AND PROMO TRIPS								
	Organization	Promotional	Site	0.55	V 000			
Organization	Location	Trip	Tours	occ	Non-OCC			
Association of Partners for Public Lands	Wheaton, MD	X		X				
American Fisheries Society	Bethesda, MD		X	X				
Entomological Society of America	Lanham, MD		X	X				
Barbershop Harmony Society - January 9, 2012	Nashville, TN		X	X				
Barbershop Harmony Society - March 5, 2012	Nashville, TN		X	X				
International Association of Fire Cheifs	Fairfax, VA		X	X				
River Network	Portland, OR		X		X			
National Wildlife Rehabilitators Association	St. Paul, MN		X		X			
Economic Development Administration	Washington, DC		X		X			
American Wine Society	Englewood, OH		X		X			
National Association of State Directors of Migrant Education	Baton Rouge, LA		X		X			
US Wheat Association	Arlington, VA		X		X			

MARKETING

	3rd Quarter	YTD
Travelportland.com (official website for organization)		
*User Sessions	280,416	851,421
PortlandSpoke.com (staff blog)		
*User Sessions	4,041	20,046
*Outbound Clicks	591	4,536
Twitter (twitter.com/travelportland)		
*Followers	3,393	29,393
*Replies/mentions	492	1,433
Facebook fan page (facebook.com/travelportland)		
*Fans/likes	10,124	63,865
*Total interactions (comments, likes and wall posts)	4,832	23,893
Portland Travel Update (consumer e-newsletter)		
*Click-through rate	5.8%	5.5%
Portland Perks		
*Room nights (arrivals)	3,129	7,781

MARKETING

Online Initiatives

Regional Arts & Culture Council, of options regarding online calendar; preliminary planning for new Meeting Planners section of the Travel Portland website.

Cultural Tourism Marketing

Provided marketing support for Portland Jazz Festival, Portland Art Museum/Portland Center Stage (Rothko) and the Downtown Marketing Initiative's winter arts campaign (Blah-Buster).

Convention Sales Marketing Support

Development of electronic bid books; list development for direct-mail/magazine wrap.

Consumer Marketing

Launch of Portland Perks "Get Different" winter promotion (book Jan. 13-March 31 for travel through March 31); participation in Expedia's system-wide Winter Sale (promotion runs through February, for travel through March). Development and planning for Dining Month (June), led by Downtown Marketing Initiative.

COMMUNICATIONS & PUBLIC RELATIONS

	3rd Quarter	YTD
MERC		
Value	\$ 627,930	\$ 869,142
Number of Placements	23	\$ 39
OCC		
Value	\$ 72,397	\$ 173,734
Number of Placements	7	\$ 17
Chicago/DC PR effort (counted separately from MERC)		
Value	\$ 196,999	\$ 1,036,399
Number of Placements	2	\$ 10
Total Value = MERC + Chicago/DC	\$ 824,929	\$ 1,905,541
Total Number of Placements = MERC + Chicago/DC	25	\$ 49
Total Value = City/Regional PR (Non-MERC/OCC/Chicago/DC)	\$ 2,432,737	\$ 12,075,364
Total Number of Placements = City/Regional PR (Non-MERC/OCC/Chicago/DC)	89	367
Travel Portland Grand Total - Print and Online Value	\$ 3,257,666	\$ 13,980,905
Travel Portland Grand Total - Print and Online Circulation	135,952,277	485,456,070
Travel Portland Grand Total - Number of Placements	114	416
	3rd Quarter	YTD
Total Value = MERC + Chicago/DC	\$ 824,929	\$ 1,905,541
Direct Costs	\$ 31,711	\$ 82,356
ROI	26.0	23.1
Annual Goal - 20.0 to 1		

- No multipliers are used to calculate media values.
- MERC Value Counts all media placements that mention any MERC facility: Oregon Convention Center, Portland Center for the Performing Arts, Portland Metropolitan Exposition Center and Oregon Zoo
- OCC Value Counts only those media placements that feature the Oregon Convention Center.

PARTNER SERVICES, TOURISM AND VISITOR INFORMATION SERVICES

PARTNER SERVICES											
	3rd Quarter	YTD									
Revenue	\$126,100	\$356,002									
Active Partners											
New	41	115									
Cancellations	21	81									
Current Active Partners	776	776									

TOURISM SALES											
	3rd Quarter	YTD Total									
Client Contacts											
Trade Shows, Events, Inquiries and Sales Calls	338	1,132									
Leads/Referrals Sent	350	837									
FAMS/Research & Site Visits											
# of Companies	11	82									
# of Attendees	16	146									
Published Itineraries	70	171									
Number of Room Nights by County											
Clackamas County	726	2,790									
Columbia County	0	0									
Multnomah County	6,130	10,501									
Washington County	238	2,158									
Mt. Hood/Gorge	62	66									

VISITOR INFORMATION SERVICES											
	3rd Quarter		YTD								
Visitor Information Total Visitors	326,022		978,066								
Volunteer Hours	2,309		7,157								
Retail Sales	\$2,213.00	\$	10,366								

OPERATIONS

AFFIRMATIVE ACTION GOALS 2011-12														
TRAVEL PORT	LAND GOA	LS AND OBJI	ECTIVES BY	Y JOB CATE	RGORIES									
	March	31, 2012		2011-12										
	Actual													
Job Category Number Total Percentage Percentage Objective														
Females														
Officials/Managers 3 8 38% 50% Improve														
Professionals	12	16	75%	50%	Maintain									
Sales	11	12	92%	50%	Maintain									
Office/Clerical	14	15	93%	65%	Maintain									
Total	40	51	78%	50%	Maintain									
		Minoritie	es											
Officials/Managers	1	8	13%	10%	Maintain									
Professionals	0	16	0%	10%	Improve									
Sales	1	12	8%	10%	Improve									
Office/Clerical	4	15	27%	15%	Maintain									
Total	6	51	12%	15%	Improve									
	This repor	t is based on curi	rent full-time s	taff.										

OPERATIONS

FIRST OPPORTUNITY TARGET AREA REPORT (FOTA)

HIRING

Travel Portland hired one new employee in the third quarter. Recruiting and special considerations are always made for applicants in the MERC FOTA. Travel Portland currently has seven employees who reside in the MERC FOTA.

PURCHASING

Travel Portland expended a total of \$147,259.25 with businesses in the FOTA area for nine months ending March 31, 2012.

PARTNERSHIP

Travel Portland currently has 95 member businesses within FOTA and 54 minority and 111 women-owned businesses as its partners.

MBE/DBE/WBE PURCHASING PARTICIPATION REPORT FOR THE NINE MONTHS ENDING MARCH 31, 2012

For the last 23 years Travel Portland has implemented a voluntary MBE/DBE/WBE purchasing program that strives to ensure a high level of participation with certified minority-owned, disadvantaged or women-owned businesses when securing services and supplies that are purchased using lodging tax dollars.

For fiscal year 2011-12, Travel Portland expended \$741,902.00 of lodging tax dollars in the purchasing of services and supplies where it had the discretion to purchase from outside vendors. Of this amount, \$146,224.00 or 19.7 percent was spent with minority/women-owned or emerging small business enterprises.

FY 2012 Travel Portland/MERC Contract Budget Financial Report 3rd Quarter FY11-12

	FY 2011-12 Cor	ervices		
	Quarterly spending	Year-to-date	Total	% of spending
Description	thru 03-31-12	03/31/12	Budget	to total budget
Direct Sales:				
Portland office:				Ī
Professional services	191,883	596,743	860,950	
Direct expenses	28,991	79,720	84,307	
Total Portland office	220,874	676,463	945,257	72%
Washington DC office:	00.400	100.000	000 000	Ī
Professional services	68,180	193,060	202,230	
DC Client events	884 8,300	3,020	4,400 33,982	
Direct expenses		24,100		
Total DC expenses	77,364	220,180	240,612	92%
Chicago office:	20.405	74045	22.222	1
Professional services	23,465	74,815	92,690	
Chicago client events	754 2,894	2,629	4,775	
Direct expenses		8,981	16,586	
Total Chicago expenses	27,112	86,424	114,051	76%
Fall & Spring FAM	3,054	54,439	75,000	73%
Site Visits	14,873	41,497	57,000	73%
Bid/Sales Trips	4,228	10,501	12,780	82%
Local Promotions	1,341	5,133	11,000	47%
Tradeshows	40,048	191,169	150,106	127%
Road Shows/Clients Events Chicago & Washington DC	13,403	26,386	48,915	54%
Research/Lead Generation	9,300	30,200	48,700	62%
Three City Alliance	5,569	24,631	31,000	79%
Advisory Council	658	33,287	40,000	83%
Total Direct Sales	417,824	1,400,310	1,774,421	79%
Marketing:				1
Professional Services	19,758	68,550	161,879	
Website, E-Marketing & Photography	54,238	226,637	107,309	
Minority Advertising Convention Marketing & Direct Mail	17,861 38,727	17,861 155,373	311,753	
_				
Total Marketing	130,584	468,421	580,941	81%
Publication Relations:				
Professional Services	11,015	34,470	55,355	
Minority PR Services	36,481	99,620	126,250	
Writer/Editors program	13,196	40,386	9,280	
Media Outreach Chicago/Wash DC	7,500	7,500	25,000	
Total PR	68,192	181,976	215,885	84%
		- /	-,	
Convention Services:				-
Professional Services	58,135	159,865	211,270	
Direct Servicing Cost	9,129	29,143	-	
Pre-Con site visits	2,182	14,223	16,000	
Attendance Building trips	18,280	35,301	28,390	
Convention housing	8,610	25,725	36,890	
Total Convention Services	96,336	264,256	292,550	90%
Minority Marketing:	T			1
Minority Marketing: Professional Services	38,605	110,465		
Total Minority Marketing	38,605	110,465	-	-
Contract Administration:				
Minority Professional Services	-	-	-	
Professional Services	57,793	178,238	196,758	
Total Contract Admin.	57,793	178,238	196,758	91%
	5.,.50	,200	,,,,,	1 2170
Total OCC Sales & Marketing	809,333	2,603,666	3,060,555	85%
	000,000	_,000,000	5,555,555	3370

TRAVEL PORTLAND STATEMENT OF FINANCIAL POSITION

ASSETS	Mar	ch 31, 2012	Marc	ch 31, 2011	١	/ariance
Current assets:						
Petty Cash	\$	75	\$	75	\$	-
Cash in Bank-Operating		621,898		1,034,563		(412,665)
Cash in Bank-Savings		314		60,285		(59,971)
Cash in Bank-Certificate of Deposit/Money Mkt		600,475		600,475		0
MERC Receivable		251,188		267,464		(16,276)
City Receivable		36,772		22,890		13,882
Partnership Receivable Account Receivable-DMI		98,820 8,968		88,431		10,389
RCMP Receivable		10,871		11,292 36,806		(2,324) (25,935)
VDF Receivable		5.710		0 30,000		5,710
Miscellaneous Receivable		50,786		41,555		9,231
Promissory Note Receivable		0		5,000		(5,000)
Accounts Receivable-TID		24,887		0		24,887
Allowance for bad debts		(10,000)		(10,000)		0
Prepaid Expense		145,727		143,151		2,576
		1,846,491		2,301,987		(455,496)
Property and equipment:						
Furniture & equipment		94,357		79,452		14,905
Less: accum. depreciation		(50,585)		(41,517)		(9,068)
		43,772		37,935		5,837
Computers		137,270		172,784		(35,514)
Less: Accum. Depreciation		(100,356)		(132,473)		32,117
2000.7.00u 20p.001u		36,914		40,311		(3,397)
		,		,		(0,000)
Automobiles		66,667		66,667		0
Less: Accum. Depreciation		(63,607)		(51,110)		(12,497)
		3,060		15,557		(12,497)
Leasehold Improvements		80,295		71,824		8,471
Less: Accum. Depreciation		(71,824)		(70,488)		(1,336)
Other assets:		8,471		1,336		7,135
Restricted cash and cash surrendered value of						
life insurance for deferred compensation		346,117		280,214		65,903
Employee advances		8,200		5,900		2,300
		354,317		286,114		68,203
TOTAL ASSETS	\$	2,293,025	\$	2,683,240	\$	(390,215)
LIABILITIES & NET ASSETS						
Current liabilities:	•	.=	•			
Accounts payable	\$	170,297	\$	74,675		95,622
Accounts Payable Educational Foundation Accrued payroll costs		745 70,829		245 93,546		500 (22,717)
Accrued expenses		14,862		41,431		(26,569)
Accrued longevity award		0		159,956		(159,956)
Total current liabilities		256,733		369,853		(113,120)
						, , ,
Other liabilities:						
Rent payable		116,949		64,213		52,736
Deferred partnership dues-2010-11		0		204,524		(204,524)
Deferred partnership dues-2011-12		118,033		72,685		45,348
Deferred partnership dues-2012-13		187,311		0		187,311
Deferred revenues-VDF Deferred compensation		(21,997)		360		(22,357) 69,777
Housing Conference Deposits		331,741 1,130		261,964 3,308		(2,178)
Deferred revenues-Portland PERKS		0		3,300		(375)
Total other liabilities	-	733,167		607,429		125,738
Net assets:		,		,		,
Unrestricted net assets, at beginning of year						
Undesignated-Operating Expenditures		929,625		1,128,768		(199,143)
Undesignated-Contingency Marketing Fund		116,242		125,419		(9,177)
Tourism Improvement District		(20,534)		0		(20,534)
Board Designated-Capital Equip/Replacement		23,310		33,015		(9,705)
Net Property and Equipment		93,239		132,059		(38,820)
Increase in net assets for year ended 03-31-2012		161,243		286,697		(125,454)
Total net assets		1,303,125		1,705,958		(402,833)
TOTAL LIABILITIES & NET ASSETS	\$	2,293,025	\$	2,683,240	\$	(390,215)

TRAVEL PORTLAND STATEMENT OF ACTIVITIES

For the month of March, 2012, and the nine months ended March 31, 2012

	Current Month Actual	Current Month Budget	Difference	YTD Actual	YTD Budget	Last Year Actual	% Change Budget	% Change Last Year
REVENUES:								
CITY/CO ROOM TAX	36,772	21,124	15,648	2,669,795	2,520,395	2,394,177	6%	12%
MERC	244,736	247,216	-2,480	2,234,624	2,311,495	2,233,199	-3%	0%
TOT/CULTURAL	39,507	16,574	22,933	262,044	149,164	157,484	76%	66%
DUES	40,727	43,946	-3,219	345,395	374,513	362,571	-8%	-5%
FEES	16,552	48,812	-32,260	247,354	290,712	298,912	-15%	-17%
CO-OP	27,963	60,324	-32,361	584,105	594,484	652,467	-2%	-10%
INTEREST INCOME	47	333	-286	2,236	3,000	2,464	-25%	-9%
TOTAL REVENUE	406,305	438,328	-32,023	6,345,554	6,243,762	6,101,274	2%	4%
EXPENSES:								
CONVENTION SALES	180,119	204,017	-23,898	1,662,780	1,792,093	1,669,558	-7%	0%
TOURISM SALES	54,576	70,954	-16,378	658,447	647,125	621,560	2%	6%
MARKETING & COMMUNICATIONS	267,960	221,988	45,972	1,842,611	1,871,049	1,603,267	-2%	15%
CONVENTION & VISITORS SERVICES	70,842	68,560	2,281	633,499	649,313	601,123	-2%	5%
PARTNERSHIP SERVICES	26,685	27,158	-473	251,936	248,825	183,687	1%	37%
EVENTS	7,308	13,926	-6,618	99,432	99,128	105,405	0%	-6%
PROGRAM SUPPORT	105,701	113,574	-7,872	1,035,606	1,028,614	1,029,976	1%	1%
TOTAL EXPENSES	713,191	720,176	-6,986	6,184,311	6,336,146	5,814,576	-2%	6%
NET REVENUE OR (LOSS)	-306,886	-281,848	-25,038	161,243	-92,384	286,698	-275%	-44%

TRAVEL PORTLAND BOARD OF DIRECTORS

EXECUTIVE COMMITTEE

BOARD OF DIRECTORS

Chair	Tim Ackman	Victoria Frey	Kim Smith
Steve Jung	Alaska Airlines/Horizon Air	Portland Institute for Contemporary Art	Oregon Zoo
Embassy Suites Portland Downtown			
	Gus Castaneda	Kyle Hanson	Randall Thayer
Chair-elect	The Mark Spencer Hotel	Wells Fargo Bank	Sheraton Portland Airport Hotel
Sabrina Rokovitz			
Enterprise Rent A Car	Kendall Clawson	David Machado	Jon Tullis
	State of Oregon	Nel Centro	Timberline Lodge
Vice-chair			
Chris Erickson	Councilor Shirley Craddick	Tracy Marks	Bashar Wali
The Heathman Hotel	Metro	Hilton Hotel Downtown Portland	Provenance Hotels
Treasurer	Jim Dodson	Commissioner Diane McKeel	Brett Wilkerson
E. Allen Shelby	Embassy Suites Portland Airport	Multnomah County	North Pacific Management
Ashforth Pacific, Inc.			
	Tom Drumheller	David Penilton	
Past Chair	Escape Lodging	America's Hub World Travel	
J. Isaac			
Consultant	Steve Faulstick	Commissioner Dan Saltzman	
	Westmont Hospitality Group	City of Portland	
Convention Sales Steering Committee Chair			
Lance Rohs, Portland Marriott Downtown Waterfront			
Community Action Committee Chair			
Deane Funk, PGE			
Partner Services Chair			
Wanda Rosenbarger, Lloyd Center Mall			

APPENDIX I – COMMUNICATIONS AND PUBLIC RELATIONS

Publication/Air Date	Outlet / Headline		MERC	occ	Chicago/DC
, , , , , , , , , , , , , , , , , , ,	Pedal Speed Magazine (Japan)				
November, 2011	"Bike City Portland"	\$	213,333.00		
,	Black Meetings and Tourism				
November/December 2011	"The Most Influential African Americans in the Meetings/Tourism Industry"	\$	7,198.00		
November/December 2011	Small Market Meetings / SmallMarketMeetings.com	Φ	7,198.00		
December, 2011	"Something's Brewing"	\$	1,312.50		
December, 2011	USAEnews Magazine	Φ	1,312.50		
December 27, 2011	"Association Update"	\$	837.49		
	Junglecity.com				
January, 2012	"Portland"	\$	5,040.00		
	SuccessfulMeetings.com				
January 1, 2012	"Off and Running" / "Portland and Seattle are ramping up for 2012"	\$	59,100.00	\$ 59,100.00	
oundary 1, 2012	OregonLive.com	*	07,100.00	\$ 05,100.00	
January 21, 2012	"Expo Center lands Cirque du Soleil, tells Portland Swap Meet to make room" Chicago Sun-Times / ChicagoSunTimes.com	\$	11,212.40		
	Oncago bun Times / Omcagobun Times.com				
January 22, 2012	"City grows up, keeps its cool" / "Portland grows up, keeps its cool"	\$	196,999.00		\$ 196,999.00
	Connect Magazine / ConnectYourMeetings.com				
January 26, 2012	"Western Reunion"	\$	7,100.00		
•	TV Tokyo				
February, 2012	"Salomon Ryu"	\$	112,500.00		
1 cordary, 2012	The Musings of Ron Kapon Blog	Ψ	112,500.00		
February 3, 2012	"The City of Roses and the Central Oregon Coast" Everywhere Magazine Online	\$	-		
	Everywhere magazine Onime				
February 4, 2012	"The City of Roses and Central Coast Oregon"	\$	-		
	OregonLive.com				
Feburary 13, 2012	"In downtown Portland, hospitality business looks strong"	\$	11,212.40	\$ 11,212.40	
•	KGW Channel 8 / kgw.com				
Fobmow, 15, 2012	"Destination, Doubland" / "Dising Tourism Reacting Heapitelity in Doubland"	\$	_	s -	
February 15, 2012	"Destination: Portland" / "Rising Tourism Boosting Hospitality in Portland" Daily Journal of Commerce / DJCoregon.com	Ф	-	Φ -	
February 17, 2012	"31-story Cosmopolitan Tower proposed by Weston Development"	\$	-		
	MeetingsFocus.com				
March, 2012	Portland: Happenin' Hoods	\$	2,085.00	\$ 2,085.00	
Total		\$	627,929.79	\$ 72,397.40	\$ 196,999.00

APPENDIX 2 – CONVENTION SERVICES

Travel Portland Survey							
Overall impression of the following:							
Answer Options	Excellent =	Good =	Average =	Poor =	Did not utilize	Rating Average	Response Count
	4	3	2	1			
Travel Portland sales staff	2	0	0	0	0	4.00	2
Travel Portland convention services staff	2	0	0	0	0	4.00	2
Travel Portland housing services (if utilized)	0	1	0	0	1	3.00	1
Travel Portland collateral/promotional materials	2	0	0	0	0	4.00	2
Quality and user-friendliness of the Travel Portland website	1	0	1	0	0	3.00	2
Is there anything Travel Portland could have done to enhance yo	our experience?						1
Average rating						3.6	
					a	nswered question	
						skipped question	
Comments							
Tim, Sissy, Ann - the team is absolutely terrific!							

MERC Commission Meeting

May 2, 2012 12:30 pm

5.0 - Venues' Business Reports

OCC Event Analysis Monthly Revenue Report March 2012

					1		1	T	1					tilly ICCV		P 0.1a.		- 1					1	1		
Event Name	Event	Start Date	Actual Attend	Event Rank	Event	Event Class	Event Status	Event Indicator	Occupied Sq Feet	Event Days	In/Out Days	Travel Portland	OCC Actual Adver	OCC Actual	OCC Actual Concess	OCC Actual Parking	Actual Eq	OCC Actual	OCC Actual Utilities	OCC Actual Phone	OCC Actual Booth Carpet Cln	OCC Actual	OCC Actual Misc	OCC Actual Rent	OCC Actual Labor	OCC Actual Total
Chess for Success	19357	03/02/12	1,000	Repeat		Miscellane ous/Other	Settled	State	80,777	2	1	Fortiand	\$0		\$0	\$0		\$80	\$176	\$0	\$0	\$0	\$275	\$4,100	\$342	\$6,218
Pac West Cheer and Dance Nationals 2012	19225	03/02/12	5,178	Repeat	Sporting Event/Athl etics	Consumer Public	Settled	Local	353,484	3	1		\$0	\$1,349	\$0	\$0	\$5,684	\$23,548	\$1,593	\$275	\$0	\$1,539	\$824	\$22,350	\$13,273	\$70,434
Oregon Business Magazine Dinner	15000	03/01/12	847	Repeat	Dinner	Food & Beverage/ Catering	Settled		25,500	1	0		\$0	\$33,752	\$0	\$0	\$0	\$7,795	\$206	\$0	\$0	\$0	\$165	\$0	\$3,250	\$45,168
Handwriting Without Tears	22146	03/02/12	57	Repeat	Meeting/S eminar	Meeting	Settled		8,505	2	1		\$0	\$677	\$0	\$0	\$65	\$450	\$88	\$0	\$0	\$0	\$333	\$2,250	\$0	\$3,863
OCC MAR 2012 MISC NON-EVENT ACTIVITIES/ BILLINGS	22679	03/01/12	0	Accounting/Non-Event	N Accounting /Non-even	J Accounting t /Non- Event	Settled		0	31	0		\$2,500	\$503	\$0	\$107,526	\$0	\$0	\$0	\$0	\$0	\$1,092	\$78	\$0	\$0	\$111,699
2011 Multicultural Meetings Study Presentation	23423	03/01/12	72	New	Meeting/S eminar	Meeting	Settled	Local	1,010	1	0		\$0	\$12	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$66
Rich Dad Education: Learn to be Rich Training Academy	23249	03/02/12	96	New	Meeting/S eminar	Meeting	Settled	Local	18,900	3	0		\$0	\$2,163	\$0	\$0	\$60	\$650	\$88	\$810	\$0	\$0	\$1,733	\$4,200	\$0	\$9,703
Oregon Law Institute - Staying Competitive: Legal Issues in Running a Business Online	20886	03/02/12	45	Repeat	Meeting/S eminar	Meeting	Settled		2,457	1	0		\$0	\$497	\$0	\$81	\$0	\$205	\$88	\$0	\$0	\$0	\$220	\$790	\$0	\$1,881
World Wide Group - Regional Rallies	21811	03/03/12	550	Repeat	Meeting/S eminar	Meeting	Settled	Regional	6,300	1	0		\$0	\$131	\$0	\$0	\$0	\$435	\$88	\$0	\$0	\$0	\$165	\$1,750	\$55	\$2,624
American Red Cross Breakfast of Champions	17298	03/06/12	450	Repeat	Breakfast	Food & Beverage/ Catering	Settled		60,000	1	1		\$0	\$12,390	\$0	\$267	\$0	\$1,805	\$3,844	\$0	\$0	\$0	\$842	\$1,100	\$1,728	\$21,976
Interstate Career Expo	22233	03/07/12	4,500	New	Communit y Event	Tradeshow	Settled	State	65,482	1	1		\$0	\$2,814	\$0	\$0	\$90	\$275	\$410	\$746	\$0	\$0	\$365	\$3,250	\$121	\$8,071

OCC Event Analysis Monthly Revenue Report March 2012

														,	J.140 110											
Event Name	Event ID	Start Date	Actual Attend	Event Rank		Event Class	Event Status	Event Indicator	Occupied Sq Feet	Event Days	In/Out Days	Travel Portland	OCC Actual Adver	OCC Actual Catering	OCC Actual Concess	OCC Actual Parking	Actual Eq	OCC Actual AV Eqip	OCC Actual Utilities	OCC Actual Phone	OCC Actual Booth Carpet Cln	OCC Actual Box Office	OCC Actual Misc	OCC Actual Rent	OCC Actual Labor	OCC Actual Total
Creating	17172	03/09/12	3,800	Repeat	Consumer/	Consumer	Settled	State	300,520	2	2		\$250	\$0	\$1,961	\$0	\$0	\$2,150	\$4,316	\$0	\$0	\$0	\$1,950	\$23,540	\$1,569	\$35,736
Keepsakes					Public	Public			,				•			•					·	•	. ,			
Scrapbook					Show																					
Convention					Onow																					
(CKC) -																										
Portland																										
2012																										
	22606	03/08/12	17	Repeat	Lunch	Meeting	Settled		1,772	1	0		\$0	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300
Oregon																										
Chapter																										
Meeting																										
ESCO	23238	03/08/12	60	Repeat	Meeting/S	Corporate	Settled		3,204	1	0		\$0	\$113	\$0	\$204	\$0	\$695	\$0	\$0	\$0	\$0	\$225	\$950	\$0	\$2,187
Corporation					eminar																					
Meeting																										
Health	22336	03/08/12	32	New	Annual	Meeting	Settled	National	6,575	1	0		\$0	\$530	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$95	\$0	\$0	\$625
Professional					Conventio	Ŭ			,					•	·	•			•		·	•				
s Network					n/Conferen																					
o momon.					CE																					
SHRM 2012	19026	03/08/12	323	Repeat	Meeting/S	Meeting	Settled		25,351	1	0		\$0	\$24,524	\$0	\$1,737	\$290	\$5,105	\$0	\$0	\$0	\$0	\$3,225	\$1,640	\$413	\$36,934
Tenth	19020	03/06/12	323	Repeat	eminar	Meeting	Settled		23,331	'	Ü		Φ0	\$24,524	ΨΟ	φ1,737	Ψ290	φ3,103	Ψ0	ΨΟ	ΨΟ	φυ	ψ3,223	\$1,040	φ413	φ30,934
					emmai																					
Annual																										
Labor &																										
Employment																										
Law																										
Conference																										
Creating	23669	03/08/12	10	In-house	Accounting	In-house	Settled	Local	0	1	0		\$0	\$5	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45	\$0	\$0	\$50
Keepsakes					/Non-event																					
Pre-Con In																										
House																										
Oregon Law	20876	03/09/12	70	Repeat	Meeting/S	Meetina	Settled		1,923	1	0	Î	\$0	\$651	\$0	\$99	\$0	\$205	\$88	\$0	\$0	\$0	\$380	\$600	\$0	\$2,023
Institute -				.,	eminar				,-				* -	• • • •	•	***	•		*	* -	* -	•	•	, , , , ,	• •	* /-
Deconstructi																										
ng the																										
Construction																										
Litigation																										
Case																										
	40504	00/40/40	4.050	Demont	On antino	0	0 - 441	1 1	404.077	4			r.o.	£457	\$500	C O	CO 040	Ф 7Г	# 000	C O	# 0	0040	# 500	#0.500	04.740	044447
U.S.	18561	03/10/12	1,353	Repeat	Sporting	Consumer	Settled	Local	121,377	1	1		\$0	\$457	\$592	\$0	\$2,916	\$75	\$960	\$0	\$0	\$310	\$588	\$6,500	\$1,749	\$14,147
National					Event/Athl	Public																				
Open					etics																					
Taekwondo																										
Championshi																										
ps 2012																										
	<u></u>			<u></u>																						
Annual ALS	20338	03/10/12	729	Repeat	Auction	Food &	Settled		25,200	1	0		\$0	\$44,365	\$0	\$0	\$412	\$2,259	\$2,143	\$0	\$0	\$0	\$345	\$0	\$2,235	\$51,759
Dinner &					I	Beverage/																				
Auction	1				1	Catering		I																		
Susan G.	15693	03/10/12	420	Repeat	Meeting/S	Meeting	Settled	Local	42,557	1	0	Í	\$0	\$15,824	\$0	\$630	\$540	\$5,536	\$362	\$0	\$0	\$0	\$2,435	\$7,490	\$495	\$33,312
Komen for	1			1	eminar	ľ		I						•						• •	* 1	•				· .
the Cure -	1					1		I																		
Breast	1				1	1		I																		
Cancer	1				1	1		I																		
Issues	1				1																					
Conference	1				1																					
2012	04404	00/40/40	500	L	 		0 111 1	l 					<u> </u>	007.000		4.	00.55	A5	04.411				00.555	05.055	A4 055	0.45.055
Wood	21401	03/13/12	500	New	Trade	Tradeshow	Settled	Local	70,584	1	1		\$0	\$27,863	\$0	\$0	\$300	\$5,772	\$1,414	\$0	\$52	\$0	\$3,560	\$5,250	\$1,062	\$45,273
Solutions	1				Show																					
Fair]							I																		
INTERFACE	18945	03/13/12	700	Repeat	Trade	Tradeshow	Settled	Local	68,400	1	1	I	\$0	\$29,084	\$0	\$0	\$60	\$3,550	\$6,241	\$1,969	\$0	\$0	\$1,445	\$8,650	\$1,171	\$52,170
2012	<u>L</u>	<u> </u>		<u></u>	Show	<u></u>	<u></u>												<u> </u>		<u> </u>					
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OCC Event Analysis Monthly Revenue Report March 2012

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Event Name		Start Date		Event Rank	Туре	Class	Event Status	Event Indicator	Occupied Sq Feet	Event Days	In/Out Days	Travel Portland	OCC Actual Adver			OCC Actual Parking	OCC Actual Eq Rental	AV Eqip		OCC Actual Phone	OCC Actual Booth Carpet Cln	OCC Actual Box Office	OCC Actual Misc	OCC Actual Rent	Labor	OCC Actual Total
adidas Shamrock Run Fitness Fair	19327	03/16/12	11,000	Repeat	Miscellane ous	Miscellane ous/Other	Settled		94,995	2	4		\$0	\$0	\$0	\$0	\$90	\$392	\$2,370	\$820	\$162	\$0	\$165	\$16,563	\$1,148	\$21,709
Hoffman Corporation Quarterly Shareholder' s Meeting	23073	03/13/12	110	Repeat	Meeting/S eminar	Corporate	Settled	Local	3,750	1	0		\$0	\$1,851	\$0	\$0	\$30	\$299	\$0	\$0	\$0	\$0	\$180	\$600	\$0	\$2,960
2012 Northwest Apparel & Footwear Material Show	12640	03/14/12	780	Repeat	Trade Show	Tradeshow	Settled	Regional	260,714	2	1		\$0	\$33,038	\$6,563	\$0	\$105	\$760	\$3,087	\$375	\$524	\$0	\$1,614	\$10,846	\$244	\$57,155
Metro Multifamily Housing Association - 2012 Maintenance Fair		03/15/12	425	New	Meeting/S eminar	Tradeshow	Settled	Local	98,755	1	1		\$0	\$18,812	\$0	\$0	\$30	\$3,905	\$2,275	\$248	\$75	\$0	\$3,824	\$3,710	\$566	\$33,444
Director Candidates Events		03/14/12	110	In-house		Food & Beverage/ Catering	Settled		11,336	2	0		\$0	\$2,737	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$452	\$0	\$0	\$3,189
Parking RFP Pre-Proposal Meeting	23680	03/14/12	22	In-house	Meeting/S eminar	In-house	Settled	Local	0	1	0		\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TMA Meeting on Multnomah Street Changes	23422	03/14/12	20	In-house	Meeting/S eminar	Meeting	Settled	Local	1,377	1	0		\$0	\$407	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45	\$0	\$0	\$452
International Gem and Jewelry Show	22308	03/16/12	916	New	Annual Conventio n/Conferen ce	Tradeshow	Settled	Local	123,536	3	1		\$0	\$0	\$0	\$0	\$0	\$0	\$3,467	\$0	\$0	\$117	\$4,818	\$9,750	\$1,926	\$20,078
NASW 2012 Statewide Conference	19110	03/16/12	212	Repeat	Annual Conventio n/Conferen ce	Meeting	Settled	State	10,584	1	0		\$0	\$8,270	\$0	\$0	\$340	\$662	\$616	\$0	\$0	\$0	\$1,935	\$1,220	\$0	\$13,043
Oregon Law Institute - ABCs of Decedents' Estate Administratio		03/16/12	165	Repeat	Meeting/S eminar	Meeting	Settled		4,000	1	0		\$0	\$1,060	\$0	\$108	\$0	\$200	\$88	\$0	\$0	\$0	\$560	\$1,150	\$0	\$3,166
Industry Summit	22239	03/16/12	85	New	eminar	Meeting	Settled	State	7,828	1	0		\$0	\$6,822	\$0	\$0	\$0	\$60	\$407	\$0	\$0	\$0	\$0	\$1,080	\$100	\$8,469
Catholic Charities 2012 Annual Celebration	12675	03/17/12	1,055	Repeat	Dinner	Food & Beverage/ Catering	Settled		34,200	1	0		\$0	\$75,725	\$0	\$1,393	\$0	\$11,904	\$517	\$0	\$0	\$0	\$275	-\$125	\$4,650	\$94,339

OCC Event Analysis Monthly Revenue Report March 2012

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Event Name		Start Date	Actual Attend	Event Rank	Туре	Class	Event Status	Event Indicator	Occupied Sq Feet	Event Days	In/Out Days	Travel Portland	OCC Actual Adver		OCC Actual Concess	OCC Actual Parking	Actual Eq	OCC Actua	OCC Actual Utilities	OCC Actual Phone	OCC Actual Booth Carpet Cln		OCC Actual Misc		OCC Actual Labor	OCC Actual Total
In-House: pacificwild Interviews	23759	03/20/12	37	In-house	Meeting/S eminar	In-house	Settled	Local	1,520	1	0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operations Set-up	23775	03/20/12	16	In-house	Training	In-house	Settled	Local	783	1	0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Training KF Pre Con - In House	23723	03/21/12	14	In-house	Accounting /Non-event	In-house	Settled	Local	0	1	0		\$0	\$4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$36	\$0	\$0	\$40
Tasting for	23682	03/21/12	10	In-house	Tasting	In-house	Settled	Local	937	1	0		\$0	\$32	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$32
Habitat for Humanity	22740	02/24/42	0	la hausa	Tooling	la hausa	Camlad	Lagel	027	1	0		\$0	¢oo.	Φ0	ro.	r ₀	\$0	\$0	* 0	\$0	\$0	P O	\$0	C O	\$02
In-House: pacificwild Tasting for Good Friday Breakast	23740	03/21/12	8	In-house	Tasting	In-house	Settled	Local	937	1	0		\$0	\$92	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$92
Wheel of Fortune	18082	03/30/12	16,550	New	Entertainm ent	Conventio	Settled	National	2,374,206	5	9		\$500	\$225,308	\$0	\$225	\$2,566	\$1,200	\$47,279	\$16,293	\$0	\$0	\$36,609	\$90,000	\$32,998	\$452,977
KF 2012 , presented by the PLA	20313	03/23/12	1,200	New	Annual Conventio	Conventio n w/ Tradeshow		Regional	136,800	3	1		\$0	\$7,323	\$234	\$0	\$90	-\$90	\$4,155	\$0	\$0	\$0	\$1,040	\$30,600	\$735	\$44,087
MSABC Portland Breakfast	22172	03/22/12	175	New	Breakfast	Food & Beverage/ Catering	Settled	Local	12,600	1	0		\$0	\$9,548	\$0	\$54	\$150	\$2,300	\$0	\$0	\$0	\$0	\$255	\$0	\$110	\$12,417
Studentpaint ers.net - Spring Sales Training	23621	03/24/12	18	New	Training	Corporate	Settled		3,636	3	0		\$0	\$98	\$0	\$0	\$0	\$138	\$88	\$0	\$0	\$0	\$0	\$900	\$0	\$1,224
Northwest Facilities Expo 2012	21746	03/28/12	812	Repeat	Annual Conventio n/Conferen ce	Tradeshow	Settled	Regional	138,410	2	2		\$0	\$6,025	\$109	\$0	\$60	\$1,970	\$7,670	\$750	\$176	\$0	\$1,283	\$6,500	\$1,058	\$25,601
MERC Officer's Meeting In House		03/26/12	7	In-house	Accounting /Non-event	In-house	Settled	Local	0	1	0		\$0	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$36		\$0	\$66
Decision Support Off- Site	23726	03/28/12	40	New	Meeting/S eminar	Meeting	Settled	Local	1,520	1	0		\$0	\$0	\$0	\$0	\$0	\$82	\$98	\$0	\$0	\$0	\$0	\$490	\$0	\$670
TASTING - Parkinson's Resources of Oregon (for event #20622, 05- 18-12)	23770	03/28/12	3	In-house	Tasting	Miscellane ous/Other	Settled	Local	1,665	1	0		\$0	\$204	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$204
Body Mind Spirit Expo 2012	21140	03/31/12	641	Repeat	Exhibits	Consumer Public	Settled		99,828	2	1		\$0	\$0	\$0	\$0	\$0	\$0	\$1,132	\$0	\$0	\$0	\$275	\$6,500	\$262	\$8,169
Admissions Office		03/30/12	35	In-house	Miscellane ous		Settled	Local	5,508	5	0		\$0		·	\$0				\$0	\$0	·	\$0	·	\$0	
14th Annual Race for the Roses	15354	04/01/12	4,800	Repeat		Miscellane ous/Other	Settled		98,256	1	1		\$0	\$0	\$0	\$0	\$695	\$2,811	\$1,228	\$0	\$0	\$0	\$1,425	\$5,000	\$420	\$11,579
Secrets of Deep Tissue Massage	21764	03/31/12	45	Repeat	Training	Meeting	Settled	Local	8,010	2	0		\$0	\$96	\$0	\$0	\$0	\$70	\$88	\$0	\$0	\$0	\$0	\$2,360	\$0	\$2,614

OCC Event Analysis Monthly Revenue Report March 2012

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	Event		Actual				Event	Event	Occupied Sq	Event	In/Out	Travel		OCC Actual				OCC Actual						OCC Actual	Actual	OCC Actual
Event Name	ID	Start Date	Attend	Event Rank	Туре	Class	Status	Indicator	Feet	Days	Days	Portland	Adver	Catering	Concess	Parking	Rental	AV Eqip	Utilities	Phone	Cln	Box Office	Misc	Rent	Labor	Total
Totals			60,120						4,825,569															\$281,553		\$1,373,991

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Event Name		Start Date	Actual Attend	Event Rank	Event Type	Event Class	Event Status	Event Indicator	Occupied Sq Feet	Event Days	In/Out Days		OCC Actual Adver	OCC Actual Catering	OCC Actual	OCC Actual Parking	OCC Actual Eq Rental	OCC Actual AV Eqip	OCC Actual Utilities	OCC Actual Phone	OCC Actual Booth Carpet Cln	OCC Actual Box Office	OCC Actual (Misc	OCC Actual Rent	OCC Actual Labor	OCC Actual Total
OCC MAR 2011 MISC NON- EVENT ACTIVITIES/ BILLINGS	18001	03/01/11	1	Accounting/ Non-Event	Accounting	Accounting t Non-Event	/ Settled		0	31	0		\$0	\$227	\$18	\$127,694	\$0	\$0	\$0	\$0	\$0	\$0	\$1,588	\$0	\$0	\$129,527
NCCE Pre- Con In House	19282	03/01/11	8	In-house	Accounting /Non-even		Settled	Local	0	1	0		\$0	\$23	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$23
MillerCoors Meeting	19289	03/01/11	10	New	Meeting/S eminar	Meeting	Settled	Local	1,158	1	0		\$0	\$0	\$0	\$0	\$0	\$400	\$0	\$0	\$0	\$0	\$0	\$290	\$0	\$690
Classic Wines Auction 2011	13741	03/05/11	730	Repeat	Auction	Food & Beverage/ Catering	Settled	Local	141,318	1	5		\$0	\$63,250	\$12,040	\$0	\$45	\$9,506	\$2,786	\$250	\$0	\$0	\$3,038	\$450	\$7,159	\$98,524
Oregon Business Magazine Dinner	10249	03/03/11	771	Repeat	Dinner	Food & Beverage/ Catering	Settled	State	25,500	1	0		\$0	\$30,630	\$0	\$0	\$0	\$7,897	\$107	\$0	\$0	\$0	\$165	-\$854	\$3,495	\$41,439
U.S. National Open Taekwondo Championsh ips 2011	17070	03/05/11	1,204	Repeat	Sporting Event/Athl etics	Consumer Public	Settled	Local	62,457	1	1		\$0	\$130	\$904	\$125	\$1,120	\$100	\$777	\$0	\$0	\$257	\$330	\$3,250	\$1,455	\$8,449
Catholic Charities Tasting	19309	03/04/11	3	In-house	Tasting	In-house	Settled	Local	1,228	1	0		\$0	\$90	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90
MWESB Legal Summit	19346	03/04/11	30	New	Meeting/S eminar	Meeting	Settled	Local	1,158	1	0		\$0	\$336	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$300	\$0	\$690
Oregon Governor's Safety & Health Conference (GOSH)	10034	03/08/11	1,450	Repeat	Annual Conventio n/Conferer ce	Convention w/ Tradeshow		State	691,406	3	4	TRUE	\$0	\$119,042	\$0	\$1,503	\$1,113	\$39,917	\$10,392	\$1,560	\$612	\$0	\$1,190	\$28,150	\$3,589	\$207,067
Chess for Success	16127	03/04/11	2,500	Repeat	Competitio n	Miscellane ous/Other	Settled	Local	76,216	2	0		\$0	\$0	\$0	\$0	\$120	\$0	\$332	\$0	\$0	\$0	\$275	\$4,100	\$336	\$5,163
In-House: Hall C will be used for Concessions & Food Court	19283	03/05/11	0	In-house	Miscellane ous	In-house	Settled	Local	61,000	1	0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
World Wide Group - Regional Rallies		03/05/11	625	Repeat	Meeting/S eminar	Meeting	Settled	Regional	6,563	1	0		\$0	\$130	\$0	\$0	\$0	\$390	\$83	\$0	\$0	\$0	\$165	\$1,850	\$55	\$2,673
ARAMARK staff dinner	19374	03/05/11	100	In-house	Dinner	In-house	Settled	Local	3,750	1	0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GOSH Pre- Con In House	19186	03/07/11	12	In-house	Accounting /Non-even		Settled	Local	0	1	0	_	\$0	\$19	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45	\$0	\$0	\$64

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Event Name		Start Date 03/07/11	Actual Attend	Event Rank		Event Class In-house	Event Status Settled	Event Indicator	Occupied Sq Feet	Event Days	In/Out Days	Travel Portland	OCC Actual Adver	OCC Actual Catering \$201	OCC Actual	OCC Actual Parking	Eq Rental		OCC Actual Utilities	OCC Actual Phone	OCC Actual Booth Carpet CIn \$0	OCC Actual Box Office	OCC Actual Misc	OCC Actual Rent	OCC Actual Labor	OCC Actual Total \$201
Intel Tech Fest Tasting		00/01/11	0	iii nodoc	Editori	iii iiodoo	Cottled	Eoodi	Ü		J		Ψο	ΨΣΟΊ	Ψ	Ψ	\$ 0	Ψ	Ψΰ	Ψ	ψ0	Ψο		Ψο	Ψΰ	
ARAMARK District Meeting	19141	03/07/11	21	In-house	Meeting/S eminar	Meeting	Settled	Local	11,070	3	0		\$0	\$2,290		\$0	\$0	\$1,468	\$559	\$0	\$0	\$0	\$202	\$0	\$0	\$4,519
Permanente - Leadership Developmen t Institute		03/09/11	290	New	Meeting/S eminar		Settled	Local	25,200	1	0		\$0	\$13,631		\$1,395				\$0	\$0	\$0	\$3,810	\$4,250	\$0	\$23,986
Pac West Open National Cheer and Dance Championsh ips 2011	8120	03/11/11	6,011	Repeat	Sporting Event/Athl etics	Consumer Public	Settled	Local	384,768	3	1		\$0	\$6,064	\$0	\$0	\$8,885	\$22,336	\$1,688	\$225	\$0	\$1,842	\$1,026	\$23,652	\$11,179	\$76,897
	10106	03/12/11	450	Repeat	Meeting/S eminar	Meeting	Settled	Local	51,957	1	2		\$0	\$16,367	\$0	\$621	\$636	\$5,300	\$83	\$0	\$0	\$0	\$2,525	\$7,490	\$495	\$33,517
KinkFest Pre- Con In House	19396	03/10/11	8	In-house	Accounting /Non-event		Settled	Local	0	1	0		\$0	\$20	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20
SHRM 2011 - Ninth Annual Labor & Employment Law Conference	17227	03/10/11	333	Repeat	Meeting/S eminar	Meeting	Settled	Local	25,351	1	0		\$0	\$19,118	\$0	\$1,926	\$40	\$2,873	\$0	\$0	\$0	\$0	\$1,855	\$1,640	\$0	\$27,452
Luis Palau Association: Benefit Dinner 2011	18222	03/11/11	562	Repeat	Dinner	Food & Beverage/ Catering	Settled	Local	23,761	1	0		\$0	\$26,494	\$0	\$357	\$60	\$985	\$570	\$0	\$0	\$0	\$333	\$0	\$0	\$28,798
Oregon Law Institute - ABC's of Decedents' Estate Administrati on	17631	03/11/11	160	Repeat	Meeting/S eminar	Meeting	Settled	State	4,000	1	0		\$0	\$1,033	\$0	\$117	\$0	\$200	\$83	\$0	\$0	\$0	\$546	\$1,100	\$0	\$3,079
Handwriting Without Tears	18535	03/11/11	60	Repeat	Meeting/S eminar	Meeting	Settled	Local	3,636	2	0		\$0	\$844	\$0	\$0	\$30	\$380	\$83	\$0	\$0	\$0	\$355	\$1,140	\$0	\$2,832
Providence Cancer Luncheon Tasting		03/11/11		In-house	Tasting	Food & Beverage/ Catering	Settled	Local	0	1	0		\$0	\$420	\$0	\$0				\$0	\$0	\$0	\$0	\$0	\$0	\$420
IAHB Workshop	18153	03/11/11	125	Repeat	Meeting/S eminar	Meeting	Settled	Local	6,220	2	0		\$0	\$1,599	\$0	\$0	\$0	\$810	\$0	\$0	\$0	\$0	\$1,742	\$1,800	\$0	\$5,951

	Event	Start	Actual		Event	Event	Event	Event	Occupied Sq	Event	In/Out	Travel	OCC Actual	OCC Actual	OCC Actual	OCC Actual	OCC Actual Booth Carpet	OCC Actual	OCC Actual	OCC Actual	OCC Actual	OCC Actual				
Event Name		Date		Event Rank		Class	Status	Indicator	Feet	Days	Days	Portland	Adver	Catering		Parking			Utilities	Phone	Cln	Box Office	Misc	Rent	Labor	Total
Flash Bus		03/12/11	300	New	Meeting/S		Settled	Local	6,300	1 1	0	1 Ortiuna	\$0	\$0	\$0	\$0			\$249	\$0	\$0	\$0	\$0	\$1,750	\$0	\$2,965
Tour	.000.	00, 12, 11	000		eminar	mooming	Comoa	2004.	0,000	i i	ŭ		Ų.	Ψ	\$	Q 0	ψ.σσ	ψ0.0	\$2.10	Q O	ψo.	Ψ.	ψ.	ψ.,.σσ	•	ψ2,000
featuring																										
Joe McNally																										
and David																										
Hobby																										
								<u> </u>												****						
Shamrock	17371	03/12/11	14,500	New		Miscellane	Settled	Regional	18,900	1	0		\$0	\$0	\$0	\$0	\$0	\$160	\$463	\$810	\$0	\$0	\$165	\$5,107	\$348	\$7,053
Run Packet Pick Up					ous	ous/Other																				
Food	18190	03/15/11	217	Repeat	Trade	Tradeshow	Settled	Local	60,000	1	3		\$0	\$0	\$0	\$2,475	\$0	\$330	\$18,276	\$0	\$0	\$0	\$275	\$3,000	\$573	\$24,929
Services of	.0.00	00/10/11		riopodi	Show	i radourion	Comoa	2004.	00,000	1	ŭ		Ψ	Ψ	Ψ.	ψ2,σ	Ψ*	φοσσ	ψ10,210	ψ0	ψ.	Ψ.	Ψ2.0	φο,σσσ	φοισ	Q2 1,020
America																										
Get	18986	03/14/11	3,800	New	Meeting/S	Meeting	Settled	Local	101,786	1	1		\$0	\$37,765	\$0	\$105	\$600	\$7,554	\$1,746	\$1,565	\$0	\$0	\$1,040	\$13,000	\$2,756	\$66,131
Motivated					eminar																					
Seminars																										
American	17230	03/15/11	700	Repeat	Breakfast	Food &	Settled	Local	123,458	1	1		\$0	\$14,294	\$0	\$515	\$440	\$2,885	\$790	\$0	\$0	\$0	\$772	\$2,200	\$3,388	\$25,284
Red Cross						Beverage/																				
Breakfast of Champions						Catering																				
Champions																										
2011	17206	03/16/11	900	Repeat	Trade	Tradeshow	Settled	Regional	255,656	2	1		\$0	\$26,292	\$4,774	\$0	\$60	\$608	\$2,035	\$0	\$229	\$0	\$1,036	\$9,512	\$721	\$45,267
Northwest					Show						•		**	*,	* 1,111	**		,,,,,	V =,000	**	7	4-	* 1,000	**,*	*	V 10,=01
Apparel &																										
Footwear																										
Material																										
Show	17001	00/45/44	200		11 11 10		0 111 1		05.000				Φ0	0444770		24.000	0004	405	0 500	00	0.0	Φ0	04.005	A 4 050		005.007
Kaiser	17891	03/15/11	368	New	Meeting/S eminar	Meeting	Settled	Local	25,200	1	0		\$0	\$14,478	\$0	\$1,296	\$384	\$25	\$539	\$0	\$0	\$0	\$4,035	\$4,250	\$0	\$25,007
Permanente Leadership	1				emmar																					
Developmen																										
t Institute																										
Inhouse:	19235	03/15/11	25	In-house	Meeting/S	In-house	Settled	Local	1,228	1	0		\$0	\$51	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$126	\$0	\$0	\$177
MPI Board					eminar																					
Meeting	10.107	00/40/44			11 11 10		0 # 1		200				Φ0	Φ0			Φ0			40	00	40	00	00		
Aramark/Gia cometti	19437	03/16/11	4	In-house	Meeting/S eminar	In-house	Settled	Local	330	2	0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INTERFACE	16862	03/17/11	800	Repeat	Trade	Tradeshow	Settled	Local	60,400	1	1		\$0	\$25,419	\$0	\$0	\$0	\$2,696	\$5,327	\$1,815	\$0	\$0	\$1,129	\$6,800	\$1,040	\$44,225
2011	10002	00/11/11	000	rtopeat	Show	Tradosnow	Cottloa	Local	00,400				ΨΟ	Ψ20, +10	ΨΟ	ΨΟ	ΨΟ	Ψ2,000	ψ0,027	ψ1,010	ΨΟ	ΨΟ	Ψ1,120	ψ0,000	Ψ1,040	Ψ-1-1,220
Metro	14818	03/17/11	450	New	Meeting/S	Tradeshow	Settled	Local	97,369	1	1		\$0	\$14,465	\$0	\$0	\$0	\$3,400	\$3,709	\$0	\$45	\$0	\$3,217	\$3,450	\$166	\$28,451
Multifamily					eminar																					
Housing																										
Association -																										
2011																										
Maintenance Fair																	ĺ									
2011	17391	03/19/11	3,000	Repeat	Consumer	Convention	Settled	Local	476,536	3	۵	TRUE	\$0	\$180	\$718	\$0	\$124	\$325	\$9,577	\$297	\$660	\$0	\$1,830	\$19,450	\$4,802	\$37,963
Portland Gift	.,, 551	30/13/11	5,500	. topodi	Public	w/	Journal	20001	47 0,000	٦	7	INOL	ΨΟ	ψισο	Ψ/ 10	ΨΟ	ψ124	ψυΖυ	ψυ,υττ	Ψ231	φυσο	φυ	ψ1,000	ψ10,700	Ψ+,002	ψ57,305
&					Show	Tradeshow											ĺ									
Accessories																	ĺ									
Show						<u> </u>															l					
KF 2011,	17598	03/18/11	915	New		Convention	Settled	Regional	115,163	3	1		\$0	\$5,571	\$0	\$0	\$720	\$525	\$1,913	\$0	\$0	\$0	\$2,435	\$26,760	\$0	\$37,924
presented					Conventio																					
by the PLA					n/Conferen	Tradeshow											ĺ									
Inhouse:	19448	03/17/11	10	In-house	Meeting/S	In-house	Settled	Local	n	1	0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Classic			l		eminar			1	Ĭ]	Ĭ		ļ	ΨΟ	"	ΨΟ	l	Ψ		4 0	\$0	\$0	Ψ3	ψ0	40	\$0
Wine																	ĺ									
Auction Post																	ĺ									
Con							<u> </u>	<u> </u>	1																	
OES	19400	03/17/11	4	New	Meeting/S	Meeting	Settled	Local	0	1	0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Meeting					eminar	<u> </u>																				

														· ·												
Event Name		Start Date	Actual Attend	Event Rank	Event Type	Event Class	Event Status	Event Indicator	Occupied Sq Feet	Event Days	In/Out Days	Travel Portland	OCC Actual Adver	OCC Actual Catering	OCC Actual	OCC Actual Parking			OCC Actual Utilities	OCC Actual Phone	OCC Actual Booth Carpet Cln	OCC Actual Box Office	OCC Actual Misc	OCC Actual Rent	OCC Actual Labor	OCC Actual Total
Ecoroof Portland 2011	18290	03/18/11	400	New	Consumer, Public Show	Consumer Public	Settled	Local	64,023	1	1		\$0	\$1,562	\$0	\$0	\$60	\$921	\$929	\$0	\$0	\$0	\$905	\$3,350	\$574	\$8,302
SEPG Pre- Con In House	19248	03/17/11	12	In-house	/Non-even		Settled	Local	0	1	0		\$0	\$21	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$36	\$0	\$0	\$57
Blood Born Pathogens Training	19410	03/18/11	15	In-house	Meeting/S eminar	Meeting	Settled	Local	1,228	1	0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Software and Systems Engineering Process Group (SEPG 2011)	17037	03/20/11	550	New	Annual Conventio n/Conferer ce	Convention w/ Tradeshow		National	478,991	5	3	TRUE	\$0	\$154,548	\$0	\$0	\$30	\$2,535	\$5,775	\$9,567	\$1,567	\$0	\$19,786	\$38,140	\$5,455	\$237,403
Oregon Law Institute - Moving Your Discovery Practice from DialpUp to Broadband	17632	03/18/11	65	Repeat	Meeting/S eminar	Meeting	Settled	State	6,085	1	0		\$0	\$2,488	\$0	\$63	\$105	\$602	\$727	\$0	\$0	\$0	\$390	\$900	\$0	\$5,275
Plumbers & Steamfitters Local 290 Contract Meeting	19320	03/20/11	568	Repeat	Meeting/S eminar	Meeting	Settled	Local	30,000	1	1		\$0	\$749	\$0	\$0	\$0	\$1,540	\$166	\$0	\$0	\$0	\$1,895	\$3,250	\$0	\$7,600
title nine - Blow Out Sale	19062	03/24/11	2,000	Repeat	Trade Show	Consumer Public	Settled	Local	210,000	3	4		\$0	\$0	\$0	\$0	\$2,030	\$790	\$0	\$1,800	\$0	\$0	\$275	\$6,125	\$50	\$11,070
TASTING: Good Friday Breakfast	19486	03/22/11	2	In-house	Tasting	In-house	Settled	Local	0	1	0		\$0	\$18	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18
Creating Keepsakes Scrapbook Convention (CKC) - Portland 2011	13353	03/25/11	4,300	Repeat	Consumer, Public Show	/ Consumer Public	Settled	State	300,520	2	2		\$0	\$0	\$2,147	\$117	\$90	\$2,260	\$4,083	\$99	\$0	\$0	\$550	\$23,749	\$2,803	\$35,897
INVESTools - Investor Workshop	19065	03/23/11	360	New	Meeting/S eminar	Meeting	Settled	Local	35,250	2	0		\$0	\$3,781	\$0	\$0	\$390	\$856	\$166	\$630	\$0	\$0	\$6,450	\$7,000	\$0	\$19,273
Pella Pro Expo		03/23/11		Repeat	Trade Show	Tradeshow		Local	75,505	2	0		\$0	\$14,155		\$882			\$1,639	\$396	\$0	\$0	\$491	\$3,250	\$484	\$22,092
SEPG Post- Con In House	19249	03/25/11	8	In-house	Accounting /Non-even		Settled	Local	0	1	0		\$0	\$20	\$0	\$0	•	\$0	\$0	\$0	\$0	\$0	\$36	\$0	\$0	\$56
Christ in Youth - Jr. High Only Believe 2011	14837	03/26/11	1,122	Repeat	Concert	Convention	Settled	Regional	249,317	1	1		\$0	\$180	\$0	\$0	\$2,385	\$50	\$2,662	\$0	\$0	\$0	\$2,000	\$13,400	\$3,156	\$23,833

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Event Name		Start Date	Actual Attend	Event Rank			Event Status	Event Indicator	Occupied Sq Feet	Event Days	In/Out Days	Travel Portland	OCC Actual Adver	OCC Actual Catering	OCC Actual Concess	OCC Actual			OCC Actual Utilities	OCC Actual Phone	OCC Actual Booth Carpet Cln	OCC Actual Box Office	OCC Actual Misc	OCC Actual Rent	OCC Actual Labor	OCC Actual Total
INVESTools -		03/26/11	422		Meeting/S		Settled	Local	26,000	2	Duy5 ∩	rortiana	10707	\$3,953	\$0	\$0				\$630	\$0	\$0	\$5,143	\$5,750	\$481	\$17,369
Investor Workshop	19216	03/26/11	422		eminar	Meeting	Settled	Local	26,000	2	O		φυ	ф 3,933	\$ 0	φυ	\$390	\$630	\$100	Ф 030	\$0	\$ 0	\$ 3,1 4 3	\$5,750	ф40 I	\$17,309
Plumbers & Steamfitters Local 290 Contract Meeting		03/27/11	930	Repeat	Meeting/S eminar	Ü	Settled	Local	18,900	1	0		\$0	\$1,404	\$0	\$0	\$80		·	\$0	\$0	\$0	\$3,180	\$3,500	\$126	\$9,501
All Metro Managers Meeting	19027	03/30/11	120	Repeat	Meeting/S eminar	Meeting	Settled	Local	4,700	1	0		\$0	\$0	\$0	\$0	\$0	\$278	\$0	\$0	\$0	\$0	\$0	\$615	\$0	\$893
	19459	03/30/11	12	In-house	Meeting/S eminar	Meeting	Settled	Local	1,228	1	0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ODA Pre- Con In House	19075	03/31/11	14	In-house	Accounting /Non-event		Settled	Local	0	1	0		\$0	\$24	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$78
Northwest Foodservice Show 2011	10094	04/03/11	8,000		Conventio	Convention w/ Tradeshow		Regional	1,042,484	2	4	TRUE	\$0	\$1,116	\$0	\$243	\$0	\$8,454	\$46,755	\$4,338	\$3,725	\$0	\$1,280	\$48,600	\$10,884	\$125,395
Oregon Convention Center Volunteers' Update Meeting	19107	03/31/11		In-house	Meeting/S eminar	In-house	Settled	Local	1,158	1	0		\$0	\$7	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$72	\$0	\$0	\$79
Totals			60,617						5,495,432															\$331,516		\$1,571,637

PCPA MONTHLY ANALYSIS

MARCH 2012

Г	A WONTHLY ANAL		WARCH 2012				1	1				1			T
				LOAD-IN/				.,	GROSS					GROSS	GROSS
FACILITY				LOAD-OUT	NO. OF	TOTAL	PAID	%	TICKET		CHARGES &	USER'S		FOOD &	REVENUE
NAME	DATE	PRESENTER	EVENT	DARK DAYS	PERF.	ATTEND.	ATTEND.	SOLD	SALES	RENT	REIMBURSE.	FEE	SOUVEN.	BEV.	EARNED
KELLER	2/20 to 3/3	Oregon Ballet Theatre	Giselle	9	7	11,961	10,327	50%	\$452,729	\$9,775	\$37,828	\$15,491	\$0	\$19,570	\$82,664
	3/5	Portland Theatre Productions	Broadway Season Announcement	0	1	335	0	0%	\$0	\$380	\$2,568	\$0	\$0	\$19,069	\$22,017
	3/21	Fidelity Investments	Pre-Show Reception	0	1	335	40	0%	\$0	\$0	\$65	\$0	\$0	\$6,302	\$6,367
	3/22	George Fox University	Pre-Show Reception	0	1	22	0	0%	\$0	\$0	\$0	\$0	\$0	\$812	\$812
ASCH	2/27 to 3/5	Oregon Symphony	Classical 11	3	3	5,433	5,769	45%	\$191,700	\$3,175	\$15,339	\$8,654	\$219	\$6,119	\$33,506
	3/6	Portland Arts and Lectures	Everybody Reads	0	1	1,235	1,126	41%	\$8,727	\$1,910	\$3,381	\$1,564	\$0	\$488	\$7,343
	3/8 to 9	Oregon Symphony	Youth Concerts	0	4	6,618	0	0%	\$0	\$4,500	\$5,803	\$0	\$0	\$0	\$10,303
	3/8	Oregon Symphony	Garrison Keillor	0	1	2,150	2,198	79%	\$144,277	\$6,781	\$6,087	\$8,657	\$160	\$2,186	\$23,871
	3/10	Portland Youth Philharmonic	Winter Concert	0	1	1,175	1,033	37%	\$16,817	\$805	\$3,894	\$517	\$0	\$1,542	\$6,758
	3/11	World Affairs Council	Amartya Sen	0	1	1,369	1,325	48%	\$47,134	\$3,440	\$3,727	\$3,515	\$26	\$908	\$11,616
	3/13	Oregon Symphony	Renee Fleming	0	1	2,546	2,648	95%	\$269,589	\$1,565	\$9,024	\$3,972	\$317	\$2,875	\$17,753
	3/14	Double Tee Concerts	Puscifer	0	1	2,072	2,050	74%	\$86,915	\$6,552	\$13,798	\$5,010	\$2,434	\$11,769	\$39,563
	3/15	ISEPP	Dr. Paul Alivisatos	0	1	820	346	13%	\$7,568	\$3,440	\$3,201	\$1,334	\$0	\$238	\$8,213
	3/15 to 18	Oregon Symphony	Pops 3	2	2	3,934	3,828	69%	\$151,025	\$19,990	\$10,172	\$5,742	\$708	\$4,914	\$41,526
	3/23	Clutch Evetns	Lupe Fiasco	0	1	1,172	1,143	41%	\$43,745	\$3,272	\$10,049	\$2,841	\$0	\$9,260	\$25,422
	3/27	World Affairs Council	David Brooks	0	1	1,747	1,738	63%	\$54,184	\$3,440	\$3,830	\$4,384	\$64	\$1,474	\$13,192
	3/28	Oregon Symphony	Auditions	1	0	0	0	0%	\$0	\$5,355	\$1,139	\$0	\$0	\$0	\$6,494
	3/30	Oregon Symphony	Zakir Hussain	0	1	2,326	2,414	87%	\$81,214	\$3,440	\$7,320	\$4,873	\$132	\$4,405	\$20,170
NEWMARK	3/1 to 3	Portland Metro Arts	La Fille Mal Gardee	1	2	561	179	20%	\$3,112	\$3,045	\$2,690	\$403	\$0	see Matt's	\$6,138
	3/4	Metro Youth Symphony	Concert #2	0	1	489	499	57%	\$8,656	\$660	\$2,537	\$1,123	\$0	see Matt's	\$4,320
	3/7 to 10	Northwest Dance Project	Northwest Dance Project	2	2	871	632	36%	\$25,116	\$3,750	\$7,147	\$1,533	\$0	see Matt's	\$12,430
	3/11	Live Nation	Adam Corolla	0	1	830	860	98%	\$34,845	\$4,485	\$1,754	\$2,126	\$0	\$231	\$8,596
	3/13 to 17	White Bird	Kidd Pivot "Dark Matters"	2	3	1,588	1,278	48%	\$32,059	\$2,700	\$18,877	\$3,260	\$0	see Matt's	\$24,837
	3/18	Portland Piano International	Kirill Gerstein	0	1	483	516	59%	\$17,341	\$1,170	\$2,155	\$1,240	\$77	see Matt's	\$4,642
	3/19	OHSU Brain Institute	Alan Leshner, Ph.D.	0	1	253	225	26%	\$5,789	\$1,170	\$1,522	\$511	\$43	\$380	\$3,626
WINNINGSTAD	2/20 to 3/18	Oregon Children's Theatre	Locomotion	12	30	6,343	5,982	68%	\$39,313	\$4,120	\$8,549	\$1,386	\$0	see ArtBar	\$14,055
	3/21 to 25	Portland Taiko	Three	2	3	731	663	76%	\$9,319	\$1,475	\$2,207	\$1,528	\$36	see ArtBar	\$5,246
	3/20	Gabe Bondoc	Gabe Bondoc	0	1	72	67	23%	\$1,925	\$785	\$998	\$151	\$91	see ArtBar	\$2,025
A. HATFIELD HALL	3/12	PCPA Volunteers	Comerford School of Irish Dance	0	1	171	0	0%	\$0	\$0	\$0	\$0	\$0	\$31	\$31
KELLER CAFÉ				-					*-		* -		, ,	\$4,270	\$4,270
ARTBAR														\$21,218	\$21,218
MATT'S BAR														\$4,170	\$4,170
PCPA CATERING														\$937	\$937
		TOTALS		34	75	57.642	46.886	43%	\$1,733,099	\$101,180	\$185,661	\$79,815	\$4,307	\$123,168	\$494,131

PCPA MONTHLY ANALYSIS

PC	PA MONTHLY ANA	LYSIS	MARCH 2011												
				LOAD-IN/					GROSS					GROSS	GROSS
FACILITY				LOAD-OUT	NO. OF	TOTAL	PAID	%	TICKET		CHARGES &	USER'S		FOOD &	REVENUE
NAME	DATE	PRESENTER	EVENT	DARK DAYS	PERF.	ATTEND.	ATTEND.	SOLD	SALES	RENT	REIMBURSE.	FEE	SOUVEN.	BEV.	EARNED
KELLER	2/20 to 3/6	Oregon Ballet Theatre	Firebird, Rite of Spring	10	4	7,351	7,312	61%	\$352,635	\$8,945	\$29,946	\$7,312	\$0	\$18,258	\$64,461
	3/10 to 13	Broadway Across America	Stomp	1	5	10,589	10,568	71%	\$370,358	\$16,750	\$19,848	\$36,988	\$1,611	\$16,206	\$91,403
ASCH	3/1	True West	Imagination Movers	0	1	800	800	29%	\$27,075	\$3,015	\$7,699	\$1,888	\$1,324	\$676	\$14,602
	3/3	Portland Arts and Lectures	Tracy Kidder	0	1	1,919	2,257	81%	\$75,125	\$1,855	\$2,689	\$5,904	\$70	\$950	\$11,468
	3/4	Oregon Symphony	Storm Large	2	1	2,524	2,729	98%	\$191,210	\$1,335	\$9,566	\$2,729	\$320	\$7,398	\$21,348
	3/5	Portland Youth Philharmonic	Winter Concert	0	1	1,156	1,101	40%	\$13,479	\$780	\$3,590	\$657	\$0	\$1,514	\$6,541
	3/6	Oregon Symphony	Kids Concert "Gotta Dance"	0	1	2,185	2,153	78%	\$37,220	\$540	\$4,735	\$2,153	\$0	\$480	\$7,908
	3/7	Portland Arts and Lectures	Wes Moore	0	1	1,976	1,196	43%	\$23,193	\$1,855	\$3,095	\$4,780	\$82	\$586	\$10,398
	3/10	ISEPP	Dr. Michael Coe	0	1	1,297	319	12%	\$14,077	\$3,340	\$3,065	\$2,522	\$150	\$369	\$9,446
	3/7 to 14	Oregon Symphony	Classical 12 Baiba Skride	3	2	3,085	3,150	57%	\$122,418	\$2,300	\$11,148	\$3,150	\$124	\$3,545	\$20,267
	3/13	Metro Youth Symphony	Winter Performance	0	1	709	683	25%	\$12,183	\$1,420	\$3,825	\$1,537	\$0	\$526	\$7,308
	3/14 to 16	White Bird	Alvin Ailey	0	2	5,090	4,738	85%	\$164,727	\$3,710	\$36,974	\$11,320	\$1,015	\$7,378	\$60,397
	3/17	Oregon Symphony	Evelyn Nagel Donor Appr.	0	1	916	0	0%	\$0	\$1,045	\$2,278	\$0	\$0	\$229	\$3,552
	3/17 to 18	Oregon Symphony	Youth Concerts	0	4	6,253	0	0%	\$0	\$4,180	\$5,575	\$0	\$0	\$0	\$9,755
NEWMARK	2/28 to 3/12	JANE a theatre company	Ghosts of Celilo	8	9	4,904	4,013	51%	\$160,424	\$8,560	\$28,075	\$14,181	\$172	\$4,081	\$55,069
	3/13	Portland Piano	Garrick Ohlsson	0	1	653	692	79%	\$23,433	\$1,135	\$1,803	\$1,671	\$161	\$2,218	\$6,988
	3/15	OHSU Brain Institute	Stephen Hauser	0	1	407	454	52%	\$10,190	\$1,135	\$1,496	\$1,036	\$32	see ArtBar	\$3,699
	3/17 to 19	NW Dance Project	NW Dance Project	1	2	803	667	38%	\$22,768	\$2,955	\$6,926	\$1,505	\$0	\$492	\$11,878
	3/21	OHSU Brain Institute	Marquam Hill Lecture	0	1	336	0	0%	\$0	\$1,395	\$1,363	\$0	\$0	see ArtBar	\$2,758
WINNINGSTAD	2/21 to 3/20	Oregon Children's Theatre	On the Eve of Friday Morning	11	29	5,501	5,398	64%	\$43,594	\$3,935	\$7,607	\$1,462	\$0	\$373	\$13,377
A. HATFIELD HALL	3/14	PCPA Volunteers	Noontime Showcase-B. Griffin	0	1	168	0	0%	\$0	\$0	\$0	\$0	\$0	\$0	\$0
KELLER CAFÉ														\$1,278	\$1,278
ARTBAR														\$15,896	\$15,896
PCPA CATERING														\$172	\$172
		TOTALS		36	70	58,622	48,230	46%	\$1,664,109	\$70,185	\$191,303	\$100,795	\$5,061	\$82,625	\$449,969

Mar-12		Consumer	Trade	Misc. / Mtg.	Conv	. # of Events	Event Days	I/O Days	Us s %		Attendance	Rental	Equipment	Concessions	West Delta Bar & Grill	Catering	Utilities	Parking	Total
	2-4	1				1	3		2		11,345	34,455	625		4,461	0	2,238	46,176	135,327
	7			1		1	1		5		45	0	0		0	260	0	0	260
	-11 3-18	1				1	2		1		11,804 15.607	82,500 44.100	0		4,104 4.874	4,479 1.114	7,444 3,533	48,068 51,974	176,494 178,830
	7-18	1				1	2		2		8,372	8,300	392		4,674	1,114	381	22,225	42,776
Better Living Show 23	3-25	1				1	3		1		11,898	18,617	500		6,181	3,600	9,618	34,538	82,117
o ,	24			1		1			_		60	450	0		0	750	0	123	1,323
	24 1-25	1		1		1			2		870 960 \$	2,950 4,800	0 125		0	12,584 0	0 333	1,789 2,720	17,323 9,697
	1-25 1-25	1				1	2		1		3,124	4,800 8,710	125		0	3,379	1,076	9,051	28,836
	9-31	1				1	3		11		2,064	9,600	0		0	1,525	1,985	6,683	24,300
)-31			1		1	_				2,360 \$	12,750	2,250		0	2,867	452	7411	27,687
Silver Collector Car Auction	31	1				1	1				1,227	15,420	0	6,887	0	0	224	2,931	25,462
		9	0	4	C	13	26	2	6 71	%	69,736	242,652	3,892	192,739	19,620	30,558	27,284	233,689	750,433
FY 2011-12																			
July		3		4		6			9 289		17,937	117,735	1,492		11,679	16,159	8,285	89,008	330,880
August		2		5		7			6 9%		7,166	38,219	2,303			3,555	1,995	27,881	95,993
September		9	1	3					27 439		22,977	135,432	1,175		12,847	8,630	10,762	93,730	306,235
October November		8	2	3 4					24 489 18 379		41,924 42,595	191,767 103,780	5,180 992	116,283 46,823	20,118 3,941	57,602 30,558	33,880 10,808	186,065 140,704	610,895 317,924
December		3	0	2					17 379		42,595 34,996	96,558	5,613		8,125	360	9,845	153,919	401,669
January		4	1	1	Ò				19 639		31,661	281,360	6,600		24,563	82,782	18,039	176,100	727,408
February		5	0	4	(26 67		76,725	203,820	8,952		29,527	12,715	28,200	296,416	970,672
March		9	0	4	0	13	26	2	6 71	%	69,736	242,652	3,892	192,739	19,620	30,558	27,284	233,689	750,433
April																			
May June																			
Totals to Date		51	4	30	0	84	180	17	2 32	2%	345,717	1,411,323	36,199	1,164,321	130,420	242,919	149,098	1,397,512	4,512,109
Month to Month Comparison		1	0	-1	0	0	-1		8 -4	! %	6,403	51,892	271	19,446	-1,003	11,745	-3,671	-2,075	76,604
Year to Date Comparison		13	2	-3	0	11	15	4	9 3	8%	21,830	192,420	9,836	33,695	51,509	82,503	-27,125	37,218	360,373
Quarterly Totals to Date - Q3		18	1	9	0	28	63	7	1 6	67	178,122	727,832	19,444	721,745	73,710	126,055	73,523	706,205	2,448,513
Quarter to Date Comparison - Q3		1	1	-8	0	-6	-12	1	6 0)%	9,219	79,892	3,949	23,180	-5,201	10,974	-19,387	-1,543	91,863
FY 2010-11						_													
July		3		5		7			8 289		16,513	118,034	1,737	91,719		9,347	7,473	85,089	313,399
August		1		3		4			4 6%		7,214	28,005	500	22,606		4,113	942	28,634	84,800
September		6	1	2		10			17 369		23,889	111,341	1,330	49,704		2,067	14,297	93,937	272,676
October		4	1	3		8			13 269		27,975	117,013	1,848			26,417	29,769	139,856	400,136
November December		5 2		2		7			14 519 12 169		43,655 35,738	112,420 84,150	500 4,953	53,956 128,843		3,391	19,674 11,158	151,875 153,155	341,816 382,259
January		4		4		8			17 579		32,440	236,170	8,853	141,821	28,224	74,526	20,825	179,817	690,236
February		5		8		13	29	2	20 689	%	73,130	221,010	3,021	383,451	30,064	21,742	41,130	292,167	992,585
March		8		5		13			8 759		63,333	190,760	3,621	173,293	20,623	18,813	30,955	235,764	673,829
April		6	_	1		7			16 329		46,821	142,750	869	236,756	14,451	1,547	6,687	79,219	482,279
May		4	2	3		9			18 169 7 139		11,062	60,319	1,075 3,950	33,155 19,321	1,242 1,480	59,417 2,992	10,792 2,856	52,137 31,875	218,137 103,024
June Total to Date		49	4	40		93				<u>%</u> 5%	8,563 390,333	40,550 1,462,522	3,950	1,419,858	1,480	2,992	196,558	1,523,525	4,955,176
. 0.0. 10 2010		43	-	-10		33	200				000,000	1,402,022	02,201	1,410,000		227,072	100,000	1,020,020	4,000,170

MERC Commission Meeting

May 2, 2012 12:30 pm

6.0 - Consent Agenda

Metropolitan Exposition Recreation Commission Record of MERC Commission Actions

April 4, 2012 Oregon Convention Center 777 NE Martin Luther King Jr. Blvd. Room C121-122

Present:	Judie Hammerstad (Chair), Elisa Dozono, Terry Goldman , Ray Leary , ex-officio Rex Burkholder
Absent:	Cynthia Haruyama (excused), Karis Stoudamire-Phillips (excused), Chris Erickson (excused)
	A regular meeting of the Metropolitan Exposition Recreation Commission was called to order by Chair Hammerstad at the Oregon Convention Center at 12:30 p.m.
1.0	QUORUM CONFIRMED
	A quorum of Commissioners was present.
2.0	 COMMISSIONER EXOFFICIO COMMUNICATIONS Ex-officio Rex Burkholder provided brief comments related to the OCC room block project. Matthew Rotchford introduced guests from Cirque du Soleil. Chair Hammerstad inquired how they decided to return to Portland and chose Expo as their venue. Robin Charest from Cirque de Soleil responded that Cirque realized that Portland, especially the Expo Center, share the same passion with Cirque du Soleil which is to bring a positive impact to the neighborhoods. Easy access to public transportation was one of the key elements and Cirque is very pleased to work with Matt Rotchford and staff. Commissioner Leary expressed his gratitude to Matthew Rotchford's accomplishments to bring Cirque du Soleil to Expo.
3.0	 INTRODUCTION OF BILL TOLBERT, METRO DIVERSITY MANAGER Teri Dresler introduced Mr. Tolbert as the new Metro Diversity Manager. Bill Tolbert commented on the different aspects of diversity and the need to have a holistic approach to this area. Commissioner Dozono, Commissioner Leary, Ex-officio Rex Burkholder and Teri Dresler all noted their pleasure in having Mr. Tolbert on staff.
4.0	 GENERAL MANAGER COMMUNICATIONS Teri Dresler reported that Commissioner Erickson will participate in the presentation of the fiscal year 2012-13 MERC budget to the Metro Council on April 19th. Dresler reported that the project team is moving forward with a letter of commitment to be signed by City, County and Metro leaders. Dresler also noted that a plan is being developed related to the business community outreach and project staff are developing a draft request for proposal (RFP). Commissioner Goldman raised concern about the potential outcome of multiple hotels rather than one hotel. Teri Dresler responded that the minimum requirement of a 500 room block will be stated in the RFP. T. Dresler reminded the Commissioners of the following event invitations: April 25th-Portland Business Journal Women of Influence Award Luncheon-Commissioner Dozono is an award nominee. May 8th at OCC is the Portland Business Alliance Annual Breakfast; May 10 at OCC, the Travel Portland Awards breakfast and program and May 31 at OCC, the Oregon League of Minority Voter's Liberty of Hope Dinner (invitation will be sent soon).
5.0	 L.M.N. ARCHITECTS' PRESENTATION OF OCC REMODEL CONCEPT DRAWINGS Teri Dresler introduced representatives from L.M.N. Architects who have been developing conceptual drawings related to renovating new marketable space for the Oregon Convention Center. L.M.N. representatives, Wendy Pautz and Brian Tennyson, provided a visual presentation of renovation concepts and drawings which included: the Oregon Ballroom/Skyview Terrace; creating an executive

conference center space using the current offices on either side of the Oregon ballroom and relocation of the OCC operations department offices to the back of the facility. Chair Hammerstad asked about the expected return for this renovation investment. Teri Dresler noted that the first step was for the Commission to see the presentation and then discuss, in the future, potential marketing ideas and the return on investment. Ex-officio Rex Burkholder commented that this opportunity needs to run parallel with the enhanced marketing room block project. **MERC VENUES' BUSINESS REPORTS** 6.0 Robyn Williams, Matthew Rotchford and Teri Dresler provided the venue business reports. Commissioner Dozono expressed her appreciation to Teri Dresler for her tremendous leadership at OCC. 7.0 **CONSENT AGENDA** 7.1 March 7, 2012 MERC Commission Record of Actions A motion was made by Commissioner Goldman and seconded by Commissioner Dozono to approve the Consent Agenda. **VOTING:** Aye: 4 (Hammerstad, Dozono, Goldman, Leary) Nay: 0 **Motion Passed OPPORTUNITY FOR PUBLIC COMMENT ON NON-AGENDA ITEMS** 8.0 None Commissioner Dozono provided an update related to the Portland Opera. Chair Hammerstad noted the Commission will be responding soon by letter to the Opera. 9.0 **DISCUSS CHANGES TO SPECIFIC MERC PERSONNEL POLICIES** Mary Rowe presented to the Commission, batch two of proposed changes to specific MERC Personnel policies. Commissioner Dozono asked for clarification of the religious accommodation policy. Mary Rowe responded that the purpose of this policy implementation is to establish clarity in obligation and responsibility for Metro managers. Commissioner Dozono expressed her concern for including specific language in the policy which could potentially open up liability issues. Mary Rowe asked for suggested language to add to the policy. Commissioner Dozono suggested that if the policy is to be implemented, language stated should include the statutory definition. Rex Burkholder suggested that further discussion is needed to determine if this policy is necessary. Commissioners Dozono and Goldman noted that the social media policy seemed inconsistent with Metro's guidelines. Mary Rowe responded that she would modify the policy for clarity. 10.0 **EXECUTIVE SESSION** For the purpose of considering the employment of a public officer, employee, staff member or individual agent pursuant to ORS 192.660(2)(a), ORS 192.660(2)(h) 11.0 **ACTION AGENDA** Resolution 12-06 authorizing the hiring of an Executive Director for the Oregon Convention Center Teri Dresler presented Resolution 12-06. A motion was made by Commissioner Goldman and seconded by Commissioner Dozono to approve Resolution 12-06 as presented. VOTING: Aye: 4 (Hammerstad, Dozono, Goldman, Leary) Nay: 0 **Motion Passed** As there was no further business to come before the Commission, the meeting was adjourned at 2:27 p.m.

METROPOLITAN EXPOSITION RECREATION COMMISSION

RESOLUTION NO. 12-06

For the purpose of approving the initial appointment of Scott Cruickshank as Executive Director of the Oregon Convention Center (OCC).

WHEREAS, the Metropolitan Exposition Recreation Commission (MERC) must approve the initial appointment of the MERC Facility Directors;

WHEREAS, the Commission finds that Scott Cruickshank is qualified for the position of the Executive Director of the Oregon Convention Center.

BE IT THEREFORE RESOLVED, that the Commission approves the initial appointment of Scott Cruickshank as the Oregon Convention Center Executive Director

Passed by the Commission on April 4, 2012.

Chair

Approved As to Form:

Alison Kean Campbell, Metro Attorney

ву: _____

Nathan A. Schwartz Sykes

Senior Attorney

Secretary/Treasurer

MERC Commission Meeting

May 2, 2012 12:30 pm

8.0 - Action Agenda

METROPOLITAN EXPOSITION RECREATION COMMISSION

Resolution No. 12-07

For the purpose of approving and transmitting to the Metro Council a budget amendment to the MERC Fund for current fiscal year 2011-12.

WHEREAS, Metro Code 6.01.050 provides that the Commission shall annually prepare and approve an annual budget which shall, to the maximum extent permitted by law, consist of one commission-wide series of appropriations; and

WHEREAS, Metro Code 6.01.050(d) further provides that once the Commission's budget has been adopted by the Metro Council, any changes in the adopted appropriations must be ratified in advance by the Metro Council; and

WHEREAS, the Commission previously approved and transmitted to the Metro Council the fiscal year 2011-12 budgets for the MERC Fund; and

WHEREAS, MERC staff request amendments to the current budget for the reasons described in the attached Staff Report.

BE IT THEREFORE RESOLVED, that the Metropolitan Exposition Recreation Commission approves a budget amendment to the MERC Fund as described in the attached Staff Report and Exhibit A for the fiscal year beginning July 1, 2011 and ending June 30, 2012 for inclusion as part of the total Metro budget for this period and requests that the Metro COO present this to the Metro Council for ratification.

Passed by the Commission on May 2, 2012.	
Approved as to Form: Alison Kean Campbell, Metro Attorney	Chair
	Secretary/Treasurer
Ву:	

Nathan A. Schwartz Sykes, Senior Attorney

MERC Staff Report

Agenda Item/Issue:

For the purpose of approving and transmitting to the Metro Council a budget amendment to the MERC Fund for fiscal year 2011-12

Resolution No: 12-07 Presented By: Cynthia Hill

Date: May 2, 2012

Background and Analysis:

The MERC venues are experiencing food and beverage sales greater than original estimates. The current revenue forecast is \$14.4 million, an increase of \$2.3 million over the adopted budget. The current projected food and beverage cost is \$12.4 million with a margin of 13.6 percent, down 6.1 percent from the original budget estimate of 19.8% percent. The reduction in the margin is off-set by increases in operating revenue and expected savings in operating costs other than food and beverage.

Oregon Convention Center (OCC)

OCC food and beverage revenue forecast is \$10.1 million, an increase of \$1.9 million over the adopted budget of \$8.2 million. Food and beverage cost forecast is \$8.8 million, an increase of \$2.2 million over the adopted budget of \$6.6 million. The projected margin is 12.5 percent with net revenue of \$1.3 million. This represents a decrease of 6.3 percent from the adopted budget margin of 18.8 percent. This variance is due to reduced high margin convention business and increased wages and benefit costs.

Portland Center for Performing Arts (PCPA)

PCPA food and beverage revenue forecast is \$2.1 million, an increase of \$421 thousand over the adopted budget of \$1.7 million. Food and beverage cost forecast is \$1.7 million, an increase of \$259 thousand over the adopted budget of \$1.4 million. The projected margin is 19.4 percent with net revenue of \$410,692. This represents an increase of 4.7 percent over the adopted budget margin of 14.7 percent. The increased sales are driven by the Broadway series and increased points of sale in the Keller Auditorium.

Portland Exposition Center (Expo)

Expo food and beverage revenue forecast is \$2.19 million, a decrease of \$23 thousand from the adopted budget of \$2.22 million. Food and beverage cost forecast is \$1.9 million, an increase of \$289 thousand. The projected margin is 13.3 percent with net revenue of \$292 thousand. This represents a decrease of 14 percent from the adopted budget margin of 27.3%. This variance is the result of a combination of an overly aggressive revenue forecast in the original budget and increased costs due to the Cirque event.

Oregon budget law does not allow the recognition and direct appropriation of this additional revenue without the benefit of a supplemental budget. This action transfers \$2,745,639 from the Contingency to materials and services to provide for the needed increase in food and beverage expense. It also acknowledges the receipt of \$2,323,903 in additional revenue but places the additional revenue in New Capital/Business Strategy Reserve (unappropriated).

Approval of this amendment will provide several actions necessary to fully implement the budgetary requirements of the project:

Fiscal Impact:

Increase New Capital/Business Strategy \$2,323,903
Decrease Operating Contingency & New Capital/Business Strategy Reserve \$2,745,639
Net decrease to reserves \$421,736

Attachments to Resolution and/or Staff Report:

Exhibit A Schedule of Appropriations

Recommendation:

Staff recommends that the Metropolitan Exposition Recreation Commission adopt Resolution 12-07.

Exhibit A

		Current					Amended		
		В	udget	R	evision	В	udget		
ACCT	DESCRIPTION	FTE	Amount	FTE	Amount	FTE	Amount		
	Metro Exposition R		tion Comm		Fund				
MER	C Fund								
IAITI	O i una								
	<u>urces</u>								
BEGBAL	 Beginning Fund Balance * Undesignated 		3,871,587		0		3,871,587		
	* Renewal & Replacement Reserve		12,543,636		0		12,543,636		
	* Transient Lodging Tax Capital Reserve		430,310		0		430,310		
	* New Capital / Business Strategy Reserve		5,100,848		-		5,100,848		
	* Aramark Contract Capital Investment Reser	ve	652,366		0		652,366		
	* PERS Reserve		1,991,822		0		1,991,822		
GRANTS									
	Local Grant - Direct		46,675		0		46,675		
	Hotel/Motel Tax		11,155,335		0		11,155,335		
	3 Contributions from Governments		704000		•		704000		
	Government Contributions		784,320		0		784,320		
	C Charges for Service		1 000 177		0		1 000 177		
	Admission Fees Rentals		1,880,177 7,468,683		0		1,880,177 7,468,683		
	Food Service Revenue		12,090,548		2,323,903		14,414,451		
	Retail Sales		7,000		2,323,903		7,000		
	Merchandising		15,000		0		15,000		
			15,000		0		15,000		
4580	Utility Services		1,578,500		0		1,578,500		
4590	Commissions		1,123,500		0		1,123,500		
4620	Parking Fees		3,107,371		0		3,107,371		
4645	Reimbursed Services		2,645,172		0		2,645,172		
4647	Reimbursed Services - Contract		527,989		0		527,989		
	Miscellaneous Charges for Svc		370,050		0		370,050		
	Interest Earnings								
4700	Interest on Investments		122,806		0		122,806		
	Contributions from Private Sources		450.000				450.000		
	Donations and Bequests		450,000		0		450,000		
	Sponsorship Revenue Miscellaneous Revenue		160,000		0		160,000		
	Fine & Forfeitures		1,500		0		1,500		
4805	Financing Transaction		93,664		0		93,664		
4890	Miscellaneous Revenue		35,926		0		35,926		
	/ Fund Equity Transfers		,		_		,		
	Transfer of Resources								
	* from General Fund		480,000		0		480,000		
	* from Risk Management Fund		114,822		0		114,822		
TOTAL	RESOURCES		\$68,864,607		\$2,323,903		\$71,188,510		
		405.05							
		185.85	\$17,791,493	-	\$0	185.85	\$17,791,493		
<u>Mater</u> GOODS	rials & Services								
	Office Supplies		198,065		0		198,065		
	Operating Supplies		307,112		0		307,112		
	Subscriptions and Dues		55,295		0		55,295		
	Fuels and Lubricants		16,600		0		16,600		
5215			524,140		0		524,140		
	Retail		11,000		0		11,000		
SVCS	Services		,		· ·		.,0		
5240	Contracted Professional Svcs		805,309		0		805,309		
5245	Marketing Expense		2,642,520		0		2,642,520		
5246	Sponsorship Expenditures		41,000		0		41,000		
5247	,		425,397		0		425,397		
5251	Utility Services		2,636,796		0		2,636,796		
5255	Cleaning Services		34,200		0		34,200		

Exhibit A

		Cı	urrent			Ar	nended
		<u>B</u>	udget	Re	<u>evision</u>	<u>B</u>	udget
ACCT	DESCRIPTION	FTE	Amount	FTE	Amount	FTE	Amount
	Metro Exposition	Recreat	tion Comm	ission l	Fund		
MER	C Fund						
5260	Maintenance & Repair Services		1,199,660		0		1,199,660
5265	Rentals		735,125		0		735,125
5270	Insurance		23,700		0		23,700
5280	Other Purchased Services		387,575		0		387,575
5281	Other Purchased Services - Reimb		448,571		0		448,571
5291	Food and Beverage Services		9,627,618		2,745,639		12,373,257
5292	Parking Services		272,931		0		272,931
<i>IGEXP</i>	Intergov't Expenditures						
5300	Payments to Other Agencies		261,846		0		261,846
5310	Taxes (Non-Payroll)		17,000		0		17,000
OTHEXP	Other Expenditures						
5450	Travel		175,696		0		175,696
5455	Staff Development		116,514		0		116,514
5490	Miscellaneous Expenditures		3,500		0		3,500
Total	Materials & Services		\$20,967,170		\$2,745,639		\$23,712,809
Total	Capital Outlay		\$3,116,366		\$0		\$3,116,366
Total	Interfund Transfers		\$6,162,880	-	\$0		\$6,162,880
Conti	ngency and Ending Balance						
CONT	Contingency						
5999	Contingency						
	* General Contingency		2,279,221		(2,091,824)		187,397
	* New Capital/Business Strategy Reserve		4,802,541		(653,815)		4,148,726
UNAPP	Unappropriated Fund Balance						
5990	Unappropriated Fund Balance						
	* Stabilization Reserve		620,500		0		620,500
	* New Capital/Business Strategy Reserve		0		2,347,241		2,347,241
	* Ending Balance		546,241		(23,338)		522,903
	* Renewal & Replacement		12,578,195		0		12,578,195
Total	Contingency and Ending Balance		\$20,826,698		(\$421,736)		\$20,404,962
TOTAL F	REQUIREMENTS	185.85	\$68,864,607	-	\$2,323,903	185.85	\$71,188,510

METROPOLITAN EXPOSITION RECREATION COMMISSION

Resolution No. 12-08

For the purpose of approving and transmitting to the Metro Council budget amendments to the MERC Fund Approved Budget for fiscal year 2012-13.

WHEREAS, Metro Code 6.01.050 provides that the Commission shall annually prepare and approve an annual budget which shall, to the maximum extent permitted by law, consist of one commission-wide series of appropriations; and

WHEREAS, the Commission previously approved and transmitted to the Metro Council the fiscal year 2012-13 budget for the MERC Fund; and

WHEREAS, MERC staff request certain budget amendments to the approved budget for fiscal year 2012-2013.

BE IT THEREFORE RESOLVED, that the Metropolitan Exposition Recreation Commission approves a budget amendment to the MERC Fund as described in the attached Staff Report and Exhibit A for the fiscal year beginning July 1, 2012 and ending June 30, 2013 for inclusion as part of the total Metro budget for this period and directs the Metro COO to present this to the Metro Council for ratification.

Passed by the Commission on May 2, 2012.		
	Chair	
Approved as to Form:		
Alison Kean Campbell, Metro Attorney		
	Secretary/Treasurer	
By:		
Nathan A. Schwartz Sykes, Senior Attorney		

MERC Staff Report

<u>Agenda Item/Issue:</u> For the purpose of approving and transmitting to the Metro Council a budget amendment to the MERC Fund for fiscal year 2012-13

Resolution No.: 12-08 **Presented By:** Cynthia Hill

Date: May 2, 2012

Background and Analysis:

The MERC Budget will be approved by Metro Council on May 3^{rd} and submitted to Tax Supervising and Conservation Commission (TSCC). Metro Council will adopt a final budget on June 21^{rd} .

This resolution requests a technical amendment to the approved budget, attached as "Exhibit A" requesting:

- 1) Capital project carry over \$767,077
- 2) Operating projects \$109,972
- 3) Balance Oregon Convention Center budget after Metro COO decisions by reducing \$21,520
- 4) Balance Portland Expo Center budget after Metro COO decisions by reducing \$3,508
- 5) Reclassify \$200,000 in the Administration fund balance reserves from Renewal & Replacement Reserve to Renewal & Replacement Contingency. This will appropriate and make available funds through a future budget amendment. When Information Services identifies specific projects and estimated costs, we will bring the project proposal to the Commission for approval and recommendation to Metro Council.

Fiscal Impact:

Increases beginning fund balance \$907,972
Increases New Capital/Strategic Reserve \$25,028
Reclassifies \$200,000 from Renewal & Replacement Reserve to an appropriated contingency for Renewal & Replacement

Recommendation: Staff recommends that the Metropolitan Exposition-Recreation Commission adopt Resolution No. 12-08.

For FP Use Onl	y
Org Unit	#

TECHNICAL AMENDMENT TO FY 2012-13 BUDGET

CENTER/SERVICE:	MERC Visitor Venues			DATE:	May 2, 2012		
DRAFTED BY:	Cynthia Hill						
Amendment to:	Purpose:		Status:				
Proposed Budget	Operating	X	Ongoing				
Approved Budget	x Capital Project	Х	One-time	X			
_	Renewal & Replacement	Х					

Note: If the purpose of the amendment is for a capital or renewal and replacement project please attach a revised 5-year CIP sheet

PROPOSED AMENDMENT:

Org Unit	Fund	Line Items				
		Acct #	Account Title	Amount		
Resources	MERC Fund (555)					
		3400	Unrestricted Beginning Fund Balance	\$477,077		
		3400	Aramark Contract Capital Investment Reserve	425,000		
			Total Resources	\$902,077		
Requirements	MERC Fund (555)					
		5240	Contracted Professional Services	\$109,972		
		5720	Improvement of Building	720,883		
		5740	Equipment & Vehicles	46,194		
			Total Requirements	\$877,049		
Reserves						
		5990	Renewal and Replacement Reserve	(\$200,000)		
		5999	Renewal & Replacement Contingency	200,000		
		5999	New Capital/Business Strategy Reserve	25,028		
			Total Reserves	\$25,028		

PROGRAM/STAFFING IMPACTS:

	<u>Project</u>	Description	Amount
1)	PCPA Website Re - Design	Website redesign can not start until the branding exercise, has been completed. The rebranding project is looking at the PCPA name and logo with an expected completion date in late May or early June.	\$35,000

Exhibit A

2)	Expo Center Marketing and Communication Plan Implementation	Marketing and Communication Plan calls for date-specific roll-out of advertising and media buys into FY13. Phase one (1) of on-site signage, and related improvements completed or scheduled within FY12. Phase two (2) review, analysis and execution of on-site improvements to occur following the load-out of Cirque du Soleil. To include, but not limited to; additional parking and directional signage, window clings and overhead door location markers. The balance of advertising and media buys as planned in the communication plan will be placed.	\$100,000
3)	Expo Wi-Fi Project	Wi-Fi RFP respondent review is complete with one viable respondent. Analysis by Metro IT and OCC/Expo Telecommunications specialists is not complete.	\$25,000
4)	Expo Hall E Lobby and Meeting Room E101-2 Carpet	Design of Hall E Lobby space uses and integration of new Expo logo colors and identity branding is complete. The actual timing to install the carpet in Hall E Lobby and meeting room E101-2 is scheduled to coincide with the new food and beverage concession area proposed in the same lobby space in the FY 12-13 capital plan	\$44,500
5)	OCC Food & Beverage Concession Upgrades	Refresh and upgrade concession locations in the Convention Center. Aramark Capital Investment balance to be spent on this project is from the original \$1,375,000 investment at contract signing.	175,000
6)	OCC Electrical Sub metering	Bids came back higher than anticipated. Negotiating with low bidder to reduce project scope and investigate potential use of different type of sub meter for project.	191,383
7)	OCC Recycling Containers in Exhibit Halls	Waiting to make a final determination on graphics for the recycling containers to ensure graphics for compostable items are correct at time of purchase and meet changes in local composting facility requirements.	46,194
8)	OCC Food & Beverage Kitchen Upgrades Refrigeration Project	Replace the existing three walk-in coolers and walk-in freezer in the main kitchen. This involves new doors, walls, floor, compressors, and refrigerant. Aramark Capital Investment balance to be spent on this project is from original \$1,375,000 investment at contract signing.	250,000
9)	OCC Process Loop	Process loop pipe replacement to coincide with kitchen cooler refrigeration upgrade project described above.	35,000
10)	Information Services	Reclassify \$200,000 of Renewal and Replacement reserve to renewal & replacement contingency. Current assessment of software licensing and server replacements is underway. When assessment is complete a budget amendment will be submitted for approval including actual project costs.	200,000
11)	OCC Operations	Reduce management consulting services \$21,520, offsetting the increase resulting from Metro COO decisions occurring after Commission approval of the recommended budget.	(21,520)
12)	Expo Operations	Reduce management consulting services \$3,508, offsetting the increase resulting from Metro COO decisions occurring after Commission approval of the recommended budget.	(3,508)

METROPOLITAN EXPOSITION RECREATION COMMISSION

Resolution No. 12-09

For the purpose of adopting changes to the MERC Personnel Policies.

WHEREAS, the Metropolitan Exposition Recreation Commission (MERC) is authorized to adopt personnel policies pursuant to Metro Code Sections 2.02.010 (b) and 6.01.040(a); and

WHEREAS, MERC periodically updates the MERC Personnel Policies (the Personnel Policies) in accordance with both legal requirements and agency wide policies.

THEREFORE BE IT RESOLVED:

That the Metropolitan Exposition Recreation Commission adopts the changes to the Personnel Policies in a form substantially similar to the attached Exhibit A.

Passed by the Commission on May 2, 2012.		
	Chair	
	Caratam Turas Comen	
	Secretary-Treasurer	
	Secretary-Treasurer	
Approved As To Form:	Secretary-Treasurer	
Approved As To Form: Alison Kean Campbell, Metro Attorney	Secretary-Treasurer	
	Secretary-Treasurer	
	Secretary-Treasurer	

MERC STAFF REPORT

Agenda Item/Issue: For the purpose of adopting changes to the MERC Personnel Policies.

Resolution No. 12-09

<u>Presented by</u>: Mary Rowe, Metro HR Director

<u>Date:</u> May 2, 2012

Background and Analysis:

The MERC Commission last approved a venues policy handbook in August 2007. Since that time, there are new laws, additional regulations, and a need to update the information. Under a directive from the Metro Chief Operating Officer, a review of both the MERC policy handbook and the Metro handbook EO #88 was done to determine where there is policy overlap, best practices language, and the most urgently needed changes. The goal is to provide all Metro employees with one set of personnel policies and procedures that will serve as the primary set of practices for non-represented staff and for represented employees where contract language is silent. Human Resources staff in consultation with department managers, the Office of Metro Attorney, and the Metro Senior Leadership Team has developed these policies.

The new policies will have a rolling implementation; with groups of policies, approved, distributed and implemented in batches. In July of 2011, the MERC Commission approved changes to a group of policies submitted. This departure from the past method of adopting an entire policy handbook allows management to respond promptly and efficiently to changing workplace conditions. It also meets Metro's sustainability goals since most employees will be able to access the information on-line. Printed copies will be available for those employees without internet access.

RESOLUTION:

Attached is a spreadsheet (Exhibit A) that shows the second group of policies submitted for MERC Commission approval.

LONG RANGE FISCAL IMPACT:

There is no fiscal impact associated with implementation of these policies.

RECOMMENDATION:

Staff recommends approval of Resolution 12-09.

BATCH #2A POLICY MATRIX

Following is a list of policies that Metro Human Resources has created or recently updated. These proposed policies will supersede corresponding policies in the Metro Employee Handbook (EO #88) and the MERC Personnel Policies Handbook (8/1/07).

Policy	Existing MERC Policy	Existing Metro Policy	Legal Requirement	Policy Summary	Fiscal Impact	Business Impact
Administrative Leave for Exemplary Service	No	Yes E.O. 88 - Administrative Leave, 31 D	No	 Provides a mechanism to award additional unpaid leave to non-represented, benefits-eligible, overtime-exempt employees who put in a substantial amount of extra work time beyond the expectations for their position. Administrative leave is awarded at supervisor's discretion and is not intended to provide hour-for-hour compensatory time. A maximum of 40 hours of leave may be awarded per fiscal year. 	Leave is paid in addition to accruals, but fiscal impact is limited because leave is awarded only at the manager's discretion.	 Promotes consistent practices throughout agency. Rewards employees who demonstrate extraordinary dedication.
Crime Victims' Leave to Attend Criminal Proceedings	No	No	Yes ORS 659A.190- 659A.198	 Allows unpaid leave for victims of certain felonies to attend criminal proceedings as required by Oregon law. To be eligible for leave, employees must have worked an average of 25 hours or more for at least 180 days following the leave. 	 Minimizes legal liability. Leave is unpaid unless covered by accruals. Effect on staffing will be minor due to the limited purposes for which leave may be taken. 	Ensures compliance with state law.
Marketing Rewards and Rebates	No	Yes New - implemented with Batch 1.	No	Allows Metro employees to retain marketing rewards and incentives such as frequent flyer miles, hotel rewards, credit card awards, and rebates.	No fiscal impact except to the extent that marketing rewards were previously retained for use by Metro.	 Provides clear guidelines for acceptance of marketing rewards. Promotes consistent practices throughout the agency. Provides a benefit to employees with minimal cost to Metro.

Social Media	No	No	In part Public records laws - ORS 192.001 et seq. Restrictions on political campaigning by public employees - ORS 260.432	 Establishes expectations and procedures for the use of social media at Metro. Establishes expectations for personal use of social media that may impact the Metro work environment. Outlines records retention requirements for social media, consistent with public records law. Legal review and edits since April MERC Commission review: some recommended practices now made mandatory ("should" changed to "must" or "shall") except where Office of Metro Attorney determined that permissive language should be retained for 1st Amendment reasons (use of logos). Minimizes legal liability. No other fiscal impact. Promotes consistent practices throughout agency.
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The draft Religious Accommodation policy that was reviewed at the April 4 MERC Commission meeting is not being submitted for a vote at the May meeting in order to allow time for further consideration of the policy language.



DRAFT

Subject

Administrative Leave for Exemplary Service

Approved by

Martha Bennett, Chief Operating Officer

POLICY

Metro may, in its discretion, award paid leave to non-represented, benefits-eligible, overtime-exempt regular status and limited duration employees who demonstrate extraordinary dedication by working long hours above and beyond the expectations for their position. This policy is comparable to "bonus time" provisions found in some Metro collective bargaining agreements.

Applicable to

All non-represented regular status and limited duration Metro employees who are eligible to receive benefits from Metro but ineligible to receive overtime compensation due to their exempt status under the Fair Labor Standards Act.

If an applicable collective bargaining agreement contains a comparable article such as "bonus time," that article will apply in lieu of this policy.

Guidelines

- 1. The intent of this policy is to reward employees who put in a substantial amount of work time in excess of regular work hours for a sustained period of time but who are ineligible for overtime compensation.
- 2. The decision whether to award leave and the length of the leave awarded are at Metro's sole discretion. Exemplary service leave is not intended to compensate employees for extra work on an hour-for-hour basis.
- 3. The maximum leave that may be awarded under this policy is 40 hours per fiscal year.
- 4. Leave awards under this policy are in addition to accrued paid leave and will have no effect on accrual rates or maximum accrual limits for other types of leave.
- 5. Metro's fiscal year runs from July 1 June 30. Leave time must be used within the fiscal year in which it is awarded, with the exception of leave time awarded during the month of June, which may be carried over to the following fiscal year. Leave time that is not used within the applicable fiscal year will be forfeited. Leave awarded in June must be used by June 30 of the following fiscal year.
- 6. Employees will not receive monetary payment for any unused leave awarded under this policy.

Procedures

1. An award of leave must be approved by the Department Director. A supervisor who wishes to award administrative leave for exemplary service to an employee will coordinate with the

- Department Director. Leave will be granted to a Department Director only with the approval of the General Manager, Chief Operating Officer (C.O.O.) or designee.
- 2. Once approval is confirmed, the Department Director, General Manager, C.O.O or designee must notify the Payroll Division.
- 3. The Payroll Division will establish an administrative leave bank for the employee by entering the hours into the timekeeping system, and will confirm with the supervisor and Department Director when this process has been completed.
- 4. The supervisor will notify the employee of leave awarded under this policy.
- 5. Employees who have been awarded leave should follow regular procedures for requesting to use accrued leave. Employees may use leave under this policy only after receiving notification that the Payroll Division has established an administrative leave bank.

Responsibilities

Employee:

 After receiving an award of leave, follow regular procedures for requesting and coding use of leave.

Supervisor:

- Coordinate with the Department Director to award leave under this policy.
- Notify the employee that leave has been awarded.

<u>Department Director, C.O.O. or designee:</u>

• Approve leave awards and notify the Payroll Division.

Human Resources Department Payroll Division:

 Establish a leave bank and notify the supervisor and Department Director that leave has been awarded.





Subject

Crime Victims' Leave to Attend Criminal Proceedings

Approved by

Martha Bennett, Chief Operating Officer

POLICY

Metro provides excused leave from work for crime victims to attend criminal proceedings as required by Oregon law.

Applicable to

All Metro employees.

Where provisions of an applicable collective bargaining agreement directly conflict with this policy, the provisions of that agreement will prevail.

Definitions

<u>Crime Victim</u>: An employee who has suffered financial, social, psychological or physical harm as the result of a "person felony," as defined in the rules of the Oregon Criminal Justice Commission (OAR 213-003-0001(14)), or who is the immediate family member of a person who meets these criteria.

<u>Criminal Proceeding</u>: Any proceeding that constitutes a part of a criminal action or occurs in court in connection with a prospective, pending or completed criminal action, including juvenile proceedings or any other proceeding at which a crime victim has a right to be present arising from his or her status as a victim.

<u>Eligible Employee:</u> An employee who meets the above definition of crime victim, and who has worked an average of 25 hours or more for at least 180 days immediately preceding the date leave begins.

<u>Qualifying Family Member:</u> The employee's spouse, domestic partner, father, mother, sibling, child, stepchild or grandparent.

<u>Undue hardship:</u> A significant difficulty or expense, determined on a case-by-case basis.

Guidelines

- 1. An eligible employee who is a crime victim or a crime victim's immediate family member as defined above will be granted leave from employment to attend a criminal proceeding related to the crime, unless the employee's absence would result in an undue hardship to Metro's operations.
- 2. Leave taken under this policy must be paid from accrued paid leave time. Once paid leave accruals are exhausted, approved leave will be unpaid.

- 3. Leave taken under this policy will not deplete the employee's leave entitlement under the Family and Medical Leave Act (FMLA) or the Oregon Family Leave Act (OFLA). An employee may still be eligible for FMLA or OFLA for a serious health condition related to the crime, or for other qualifying purposes under those laws.
- 4. Crime victims who are victims of domestic violence, sexual assault, harassment or stalking may be entitled to additional protections. See Metro's Domestic Violence, Sexual Assault, Harassment and Stalking policy or contact the Human Resources Department for more information.

Procedures

- 1. Eligible employees must give reasonable notice to their supervisor and/or the HR Department of the intention to take leave. To verify the need for leave, the employee must provide the HR Department with a copy of the notice of scheduled criminal proceedings received from a court, district attorney, or law enforcement agency.
 - a. Employees shall request leave by submitting a Leave Request Form and verification documents to Human Resources (HR) 30 days before the date leave is to begin. If the employee receives notice of a criminal proceeding that will occur fewer than 30 days from the date notice is received, the employee will request leave and submit verification documents to HR as soon as practicable after receiving notice.
 - b. If the employee receives notice that a criminal proceeding will occur within 48 hours of the date notice is received, the initial request for leave may be verbal or written, and may be directed to the employee's supervisor, Department Director, or the HR Department. The employee must submit a completed Leave Request Form and appropriate verification to HR immediately upon return to duty.
 - c. Employees are not required to disclose to their supervisors the nature of the underlying crime or criminal proceedings. The HR Department will inform the supervisor of the need for leave and the leave approval designation but will maintain the confidentiality of the underlying details and the documents provided for verification in accordance with applicable law. The HR Department, supervisor, and other managers may confer about staffing needs and any operational hardships related to the absence.
 - d. The HR Department will notify the employee whether the leave is approved.
- 2. The maximum length of leave ordinarily will be the duration of the criminal proceeding. Metro may deny the leave request or limit leave to a shorter period only if the employee's absence would result in an undue hardship to Metro's operations.
 - a. Supervisors and Department Directors should notify the Human Resources Department immediately if they believe the employee's absence would create an undue hardship.
 - b. The HR Department, in consultation with the Department Director and Office of Metro Attorney, will make the decision whether to limit or deny leave based on undue hardship.
- 3. An employee on crime victims' leave must keep his or her supervisor informed of any changes to his or her anticipated return date and time. If the duration of leave is not known at the outset, the employee should follow regular call-in procedures.
- 4. The use of leave under this policy will not be held against the employee when evaluating the employee's attendance.
- 5. Metro will maintain the confidentiality of all records related to leave taken under this policy.

Responsibilities

Employee:

- Provide reasonable notice of the intention to take leave following the procedures outlined above.
- Provide a copy of the notice of scheduled criminal proceedings received from a court, district attorney, or law enforcement agency.
- Keep your supervisor informed of any changes to your anticipated return date and/or follow regular call-in procedures while on leave.
- If you experience any adverse employment action or negative treatment as a result of taking leave under this policy, report it following the procedures outlined in Metro's Discrimination and Harassment Policy.

Supervisor:

- Immediately notify the HR Benefits Manager of any requests for leave under this policy.
- Maintain the confidentiality of all records related to leave taken under this policy. Send any
 verification documents received from the employee to Human Resources without keeping a
 copy.

Department Director:

- Immediately notify the HR Benefits Manager of any requests for leave under this policy.
- Maintain the confidentiality of all records related to leave taken under this policy. Send any verification documents received from the employee to HR without keeping a copy.

Human Resources Department:

- Notify the supervisor of any requests for leave under this policy and provide guidance and information to the supervisor and Department Director as needed.
- Track leave requests, verification of the need for leave, and the use of paid and unpaid leave following usual procedures.
- Maintain the confidentiality of all records related to leave taken under this policy.

References

ORS 659A.190 - ORS 659A.198 (Crime Victims' Leave statute)

OAR 213-003-0001(14) (definition of "person felony")

Metro Domestic Violence, Sexual Assault, Harassment and Stalking Policy

Metro Family and Medical Leave Policy

Metro Discrimination and Harassment Policy



Subject Approved by Marketing Rewards and Rebates Policy Martha Bennett, Chief Operating Officer



POLICY

Metro recognizes that employees are often presented with marketing rewards and incentives, including frequent flyer miles, hotel rewards, and credit card rewards and rebates, in the course and scope of their work. Consistent with state law, Metro will allow employees to retain these rewards as an ordinary employment benefit.

Applicable to

All employees.

Definitions

Ordinary fringe benefit: An employment benefit given in addition to one's wages or salary.

<u>Marketing rewards:</u> Marketing programs are designed to enhance brand loyalty by cultivating an ongoing relationship between a marketer and a customer. Many loyalty programs reward purchases based on the dollar value of purchases made or the frequency of purchases. The most well-known loyalty programs are airline frequent flyer programs that offer discounts against future travel called award miles.

Guidelines

As an ordinary fringe benefit of employment, all Metro employees are entitled to retain marketing rewards received in the course and scope of work, including but not limited to, frequent flier airline miles, hotel rewards, and credit card rewards and rebates. Since such rewards are non-transferable and can only be used for an employee's personal use, Metro will not track the retention and use of these rewards. As indicated above, marketing rewards include frequent flyer airline miles, hotel rewards, and credit card rewards and rebates. All rewards must be appropriately associated with travel or other business-related expenses as specified in Metro Executive Order 63 and MERC Personnel Policies 12.10.

Responsibilities

Employee:

Direct any questions to your supervisor, department director, or the Human Resources
Benefits Manager regarding whether a particular marketing reward is being received
through the course and scope of work and/or can properly be retained.

Supervisor:

• Familiarize yourself with this policy and respond to employee questions regarding coverage.

• Direct any questions that you cannot answer to the department director or the Human Resources Benefits Manager.

Department Director:

- Familiarize yourself with this policy and respond to employee questions regarding coverage.
- Direct any questions that you cannot answer to the Human Resources Benefits Manager.

Human Resources:

- Provide education regarding this policy.
- Answer employee, supervisor, and/or department director questions regarding the policy's applicability to particular situations.

References

Metro Executive Order 63

MERC Personnel Policies 12.10

Metro | Policies and procedures

DRAFT

Subject Social Media Policy

Approved by Martha Bennett, Chief Operating Officer

POLICY

Metro recognizes the value of social media in connecting with the citizens of the Metro region. Metro finds social media to be a valuable tool to further the goals of the Metro Compass. This policy establishes expectations for employee use of social media. Metro has an overriding interest in what is "spoken" on behalf of Metro on social media sites.

Applicable to

All employees.

Where provisions of an applicable collective bargaining agreement directly conflict with this policy, the provisions of the collective bargaining agreement will prevail.

Definitions

<u>Social Media:</u> Primarily internet and mobile-based tools for sharing and discussing information. The term most often refers to activities that integrate technology and social interaction. Examples include but are not limited to:

- a. Weblogs: blogs, vlogs, microblogs
- b. Wikis
- c. Social bookmarking
- d. Social networking
- e. Podcasts
- f. Videos

<u>Social Media Site:</u> A website that leverages social media tools for its visitors. Examples include but are not limited to:

- a. Facebook
- b. Twitter
- c. LinkedIn
- d. YouTube
- e. MySpace
- f. Flickr
- g. Wikipedia

<u>Moderator:</u> A Metro employee authorized to moderate public comments on a Metro social media account.

<u>User:</u> A Metro employee authorized to post or publish to a Metro social media account.

<u>Public Record:</u> As defined by Oregon Revised Statutes (ORS) 192.005(5), a public record is "a document, book, paper, photograph, file, sound recording or machine-readable electronic record, regardless of physical form or characteristics, made, received, filed or recorded in pursuance of law or in connection with the transaction of public business, whether or not confidential or restricted in use."

Guidelines

- 1. All Metro social media users and moderators shall comply with this policy and the laws cited herein as well as the Metro Charter, Code and other applicable policies. Applicable policies include but are not limited to the Metro Email/Voicemail Policy, Network Access Policy, Restrictions on Political Campaigning by Public Employees, Discrimination and Harassment Policy, and the Code of Ethics.
- 2. Metro employees using social media for personal use outside of work are cautioned not to give the false impression that they are speaking on behalf of Metro.
 - a. Employees are discouraged from using Metro's logo, venue logos or other Metro branding on personal websites, and shall avoid using Metro-generated content in a way that may lead a reader to believe they are viewing Metro's official website.
 - b. Employees who are known by the public to be Metro employees are encouraged to include a disclaimer on their personal social media accounts stating that the opinions and posts contained there are personal and are not endorsed by Metro.
 - c. The intent of this policy is to avoid misleading the public. Employees are not restricted from speaking as private citizens on matters of public concern.
- 3. Metro employees using social media shall have no expectation of privacy for any data posted during work time or while using Metro equipment.
- 4. Metro employees using social media for personal use outside of work may be subject to discipline for posts on personal blogs, profiles, and other social media accounts that are related to Metro and adversely impact the Metro work environment.
 - a. Examples of social media conduct for which an employee may be disciplined include disclosing confidential information or threatening, harassing, or violating the privacy of others at Metro.
 - b. Employees will not be disciplined for concerted union activity or other legally protected speech.

Procedures

Using Metro's Social Media Channels

- 1. A department or venue may enter into an agreement with a social media site to create a forum for interacting with the public when there is a proven need to do so and staff capacity to regularly update and moderate the online conversation.
- 2. To request permission for access to a social media site, employees must fill out the attached Social Media Access Request form and submit it, with supervisor and manager approval, to the Communications Director. If the Communications Director authorizes the Social Media Access Request, social media content management will be formally added to the individual employee's job description.
- 3. Users must familiarize themselves and comply with all Terms of Use of the social media host site. Each user shall retain a copy of the host's Terms of Use and be alert to any modification to those terms. Departments may establish their own procedures for monitoring changes to host sites' Terms of Use.
- 4. Whenever possible, all Metro social media accounts will display the Metro logo and tag "Making a great place" for consistency and authenticity. Metro has ownership of the Metro logo, which can only be used by Metro for Metro business. Venues that choose to display their own venue logo instead of the Metro logo shall ensure the registration of their trademark logo with the State of Oregon.
- 5. Users who are authorized to establish or maintain a Metro social media account shall ensure that all public comment capabilities are disabled unless they are essential to the purpose of the social media account. If public comments are enabled, the following steps must be taken:
 - a. If possible, use a "click to agree" disclaimer that includes the Social Media Terms of Use, Prohibited Content and Disclaimer statement.
 - b. If there is no "click to agree" function available, the Social Media Terms of Use, Prohibited Content and Disclaimer statement must be posted in a conspicuous location on the profile or information page for the social media site.
 - c. If the formatting of the social media site cannot accommodate the full text of the Social Media Terms of Use, Prohibited Content and Disclaimer statement in a prominent location on the account, the user <u>must</u> include a hyperlink to the full disclaimer in a prominent location on the site.
- 6. Each Metro social media account shall prominently post one of the two following Terms of Use, Prohibited Content and Disclaimer statements:

Metro - Social Media Terms of Use, Prohibited Content and Disclaimer

We welcome you and your comments to Metro's [Social Media account type]. The purpose of this site is to [mission / purpose of page]. We encourage you to submit your questions, comments, and concerns, but please note this is a moderated online discussion site and is not a public forum.

Metro reserves the right to delete submissions that contain vulgar language, personal attacks of any kind, or offensive comments that target or disparage any ethnic, racial, sexual or religious group. Further, Metro also reserves the right to delete comments that are: (i) spam or include links to other sites; (ii) off topic; (iii) advocate illegal activity; (iv) promote particular services, products, or political organizations or campaigns; (v) contain personal attacks; (vi) contain confidential or proprietary information; (vii) raise privacy concerns; (viii) identify a minor; or (ix) infringe on copyrights or trademarks.

Metro does not endorse or sponsor any comment made on this site by
parties other than Metro. Such comments do not reflect the opinions and
position of the Metro regional government or its officers and employees. If
you have any questions concerning the operation of this online moderated
discussion site, please contact at
phone/email The comments made on this site may
be considered public records and may be maintained and reproduced.

or

Metro - Social Media Terms of Use, Prohibited Content and Disclaimer

We strive to provide our guests with a positive experience when visiting our venues and websites. Please post respectfully.

This site is for your comments, questions, and concerns relating to [insert specific mission/purpose of the applicable Visitor Venue's page]. We encourage your input, but please note this is a moderated online discussion site and not a public forum.

[Applicable Visitor Venue] reserves the right to remove submissions that contain vulgar language, personal attacks of any kind, or offensive comments that target or disparage any ethnic, racial, sexual or religious group.

[Applicable Visitor Venue] also reserves the right to delete comments that are: (i) spam or include links to other sites; (ii) off topic; (iii) advocate illegal activity; (iv) promote particular services, products, or political organizations or campaigns; (v) contain personal attacks; (vi) contain confidential or proprietary information; (vii) raise privacy concerns; (viii) identify a minor; or (ix) infringe on copyrights or trademarks.

The comments expressed on this site do not reflect the opinions and position				
of the [applicable Visitor Venue] or its officers and employees. If you have				
any questions concerning the operation of this online moderated discussion				
site, please contactat phone/email				
The comments made on this site may be considered public records and may				
be maintained and reproduced by [insert Visitor Venue].				

7. If outside links are permitted, the Metro social media account shall prominently post the following "Links Disclaimer":

Metro - Outside Links Disclaimer

Links to external Internet sites do not constitute Metro's endorsement of the content of those sites, policies, or statements contained therein. Web links are often updated or deleted, and the user is cautioned to conduct his/her own research before following a link contained herein or elsewhere.

- 8. Metro's social media channels are designed to be moderated discussion sites rather than public forums. A moderator shall delete, in their entirety, any comments that violate the Social Media Terms of Use and Prohibited Content statement. A copy of all deleted comments shall be retained for Metro's records, including the date, time, and identity of the poster, when available, and a brief description of why the comment violates the Metro comment policy.
- 9. Moderators shall not discriminate against public speech based on content or viewpoint except as provided in the Social Media Terms of Use and Prohibited Content statement.
- 10. Users shall establish social media accounts using a Metro or venue email address. Using a Metro or venue email address will ensure that:
 - a. Personal and professional communications are separated;
 - b. Metro is able to back up public conversations because of Metro's ownership and control of the email address;
 - c. Metro has access to the social media account when the employee is out on vacation or otherwise away from the office; and
 - d. Metro and the public can determine that the social media account is legitimately Metro's (and not a rogue site generated from a private email address).
- 11. All users shall be trained on appropriate and effective use of social media in order to meet Metro's goals. Only those employees who are both authorized and trained shall engage in social media activities on Metro's behalf.
- 12. Users shall not make any posts on Metro's social media sites that include the following:

- a. Confidential information;
- b. Nonpublic or otherwise sensitive information;
- c. Defamatory, libelous, offensive or demeaning material;
- d. Inaccurate or misleading information;
- e. Information that would invade the privacy of others;
- f. Information or opinions related to legal matters, litigation or parties involved in legal or litigation matters;
- g. Statements promoting or opposing election petitions, candidates, political committees or ballot measures in violation of restrictions on political campaigning by public employees;
- h. Personal matters regarding yourself or others;
- i. Illegal or banned substances and narcotics;
- j. Pornography or other offensive or illegal materials; or
- k. Uncivil, tactless, incendiary or combative statements.
- 13. Each user is responsible for publishing accurate and clear information to social media accounts and quickly making corrections or clarifications as needed. Users must clearly indicate corrections and clarifications and include the time and reason for the correction or clarification.

Records Retention Requirements

- 1. Users and moderators must maintain and preserve records in compliance with Oregon public records law, ORS 192.001 *et seq.* Metro is required to maintain records for the period provided in the retention schedule for that type of record.
 - a. In some instances, individual departments have their own records retention schedules for their records. These must be approved by the State where they differ from what is found in the state statute. Users and moderators must be familiar with their department's record retention schedules and preserve records in accordance with those schedules.
 - b. The public records law applies whether the site is hosted by Metro or a third party.

- 2. **Managing Social Media Content that is Officially Maintained Elsewhere.** Under the ORS definition, a public record does *not* include: "Extra copies of a document, preserved only for convenience of reference" (ORS 192.005(5)(d)). Users can greatly simplify their retention responsibilities by using Social Media applications exclusively to provide the public with links or references to content that is officially maintained elsewhere. Using this approach, the links or references posted on Social Media sites would be considered convenience copies that need to be retained only "as needed" or "until superseded."
- 3. **Managing "Original" Social Media Content.** It is possible that users will publish original content via social media, and that content requires retention. Public comments to Metro social media sites may also constitute a public record. Almost all of this "original" content will fall into one of the categories below.
 - a. **Speeches/Statements/News Releases/Program Activity Records:** For retention purposes, a Metro blog posting (for example) is the equivalent of a public speech. An on-the-spot written or photographed account of a Metro event or summary of Metro activities pushed out via any social media will be considered a "report." If any of these statements or reports contains policy or historically significant content, they must be retained permanently. Otherwise, they have a two-year retention from the time they are "published."
 - b. Correspondence: Incoming messages from the public that arrive via a Metro social media site will be treated as correspondence. For correspondence that originates on a Metro social media site and that merits a response to an individual (as opposed to a public posting), the user would be advised to take that correspondence "offline" and, if possible, communicate directly with the individual and maintain that correspondence using established procedures for correspondence management. Much of the correspondence between elected officials and the public is considered "policy and historical" and warrants permanent retention.
 - c. **Content Associated with a Specific Function or Activity:** If a user establishes a social media site as a public entry point to solicit specific information (e.g. conducting a poll) or launch a process (e.g. placing an order), the information received must then be retained along with other records associated with that function or activity using the appropriate retention schedule.
- 4. **Preserving Social Media Content Technology.** Metro does not currently endorse a single, preferred method of capturing and preserving social Media content. Before activating a social media account, users must consult with Information Services and the Metro Records Officer to create a plan for managing any content that constitutes an official Metro record.

Responsibilities

Employees:

• Become familiar with this policy and comply with its terms.

• Refrain from representing comments on a non-Metro site as Metro-endorsed or as acting in the capacity of a Metro representative.

Supervisors and Managers:

- Oversee employee compliance with this policy.
- Provide preliminary approval of Social Media Access Requests before they are submitted to the Communications Department.

Communications Department:

- Approve or deny Social Media Access Requests.
- In consultation with the Office of Metro Attorney, provide guidance to social media
 users and moderators as needed.

References

Record Retention Policy: Executive Order No. 91 Oregon public records laws, ORS 192.001 *et seq.* Oregon restrictions on political campaigning by public employees, ORS 260.432.

Attachments

Social Media Access Request Form and Policy Compliance Agreement

Attachment

Employee Information:

Social Media Access Request Form and Policy Compliance Agreement

Title:	me: vee Number: Extension:		System Login: Department: Supervisor Name:			
Employee Acknowledgement: I understand and will follow the rules for conduct established in Metro's Network Access Policy, Social Media Policy and all other relevant Metro policies. Failure to abide by these policies will subject me to discipline in accordance with Metro personnel policies and any applicable Collective Bargaining Agreement. (Access these policies on the Intramet Human Resources Page.)						
Employ	vee name:	Signature:	Date:			
Communications Director Approval This request was approved by the Communications Director.						
Director and Supervisor or Designee Endorsement I am hereby requesting that the employee named above be given access to the requested social media site on the below business justifications.						
Director: Supervisor:		Signature: Signature:	Date: Date:			
Busine	ess Justifications and Work Plan	for Social Media	Use			
a)	What type of social media and sp	oecific platform do	o you plan to use?			
b)	What is the business need and ju	stification for thi	s media site?			
c)	What is the purpose of this comm	nunication?				
d)	Who is the targeted audience?					
e)	Will this be a one-time use or on	going?				
f)	What is the fiscal impact of addir	ng this media site	?			
g)	Are public comments to be allow	ed or authentical	ly facilitated?			
	1. If public comments	are allowed or au	thentically facilitated, the website	ì		

and limited public forum disclaimer.

must include, in a prominent location, the Metro Comment Policy and disclaimer of limited public forum. All Metro employees with posting authority must read and consistently comply with the Comment Policy

@oregonmetro.gov				
Name of the employee(s) that plans to:				
1. Author content:				
2. Proofread content:				
3. Post content:				
4. Respond to comments in a timely manner, if necessary:				
5. Moderate comments for compliance with Comment Policy:				
6. Maintain record retention to comply with retention schedule:				
What Metro "voice" is desired? Will a user of this social media channel be speaking as an individual, as a department or facility, or on behalf of Metro as a whole?				
Will posts include unique information or will they direct users to find information on the Metro or Venue website?				
What is the anticipated number of hours per week required for this project?				
) Do you commit to using the latest browser and installing all security patches to maintain network integrity?				
Have the individuals named on this form been trained on the appropriate and effective use of social media to meet Metro's goals?				
1. Who gave the training? [Communications/OMA/Other:	_]			
2. Date and location of training:				
	Name of the employee(s) that plans to: 1. Author content: 2. Proofread content: 3. Post content: 4. Respond to comments in a timely manner, if necessary: 5. Moderate comments for compliance with Comment Policy: 6. Maintain record retention to comply with retention schedule: What Metro "voice" is desired? Will a user of this social media channel be speakin as an individual, as a department or facility, or on behalf of Metro as a whole? Will posts include unique information or will they direct users to find information on the Metro or Venue website? What is the anticipated number of hours per week required for this project? Do you commit to using the latest browser and installing all security patches to maintain network integrity? Have the individuals named on this form been trained on the appropriate and effective use of social media to meet Metro's goals? 1. Who gave the training? [Communications/OMA/Other:			