BEFORE THE METRO COUNCIL

FOR THE PURPOSE OF AMENDING THE FY 2014-)	RESOLUTION NO 15-4621
15 BUDGET AND APPROPRIATIONS SCHEDULE)	
AND FY 2014-15 THROUGH FY 2018-19 CAPITAL)	Introduced by Martha Bennett, Chief
IMPROVEMENT PLAN TO PROVIDE FOR A)	Operating Officer, with the concurrence of
CHANGE IN OPERATIONS)	Council President Tom Hughes

WHEREAS, the Metro Council has reviewed and considered the need to increase appropriations within the FY 2014-15 Budget; and

WHEREAS, Metro Code chapter 2.02.040 requires Metro Council approval to add any new position to the budget; and

WHEREAS, the need for the increase of appropriation has been justified; and

WHEREAS, adequate funds exist for other identified needs; and

WHEREAS, ORS 294.463(1) provides for transfers of appropriations within a fund, including transfers from contingency that do not exceed 15 percent of a fund's appropriations, if such transfers are authorized by official resolution or ordinance of the governing body for the local jurisdiction, and

WHEREAS, ORS 294.463(3) provides for transfers of appropriations or of appropriations and a like amount of budget resources between funds of the municipal corporation when authorized by an official resolution or ordinance of the governing body stating the need for the transfer, now, therefore,

BE IT RESOLVED,

- 1. That the FY 2014-15 Budget and Schedule of Appropriations are hereby amended as shown in the column entitled "Revision" of Exhibits A and B to this Resolution for the purpose of recognizing new grant funds, acknowledging new revenue, and transferring funds from contingency to provide for increased appropriations.
- 2. That the FY 2014-15 through FY 2018-19 Capital Improvement Plan is hereby amended accordingly.

ADOPTED by the Metro Council this 18th day of Juge,

APPROVED AS TO FORM:

Alison Kean, Metro Attorney

ACCT	DESCRIPTION	Amended Budget	Revision	Amended Budget
ACCI		neral Fund	REVISION	buuget
eneral F	und Resources			
	Total Beginning Fund Balance	29,642,971	-	29,642,9
	Current Revenue			
401000	Real Property Taxes-Current Yr	12,398,972	-	12,398,9
401500	Real Property Taxes-Prior Yrs	342,000	-	342,0
405000	Excise Taxes	16,597,648	-	16,597,6
405500	Construction Excise Tax	1,950,000	-	1,950,0
405600	CET - 2.5%	50,000	-	50,0
410000	Federal Grants - Direct	2,566,273	-	2,566,2
410500	Federal Grants - Indirect	4,916,884	-	4,916,8
411000	State Grants - Direct	225,000	-	225,0
412000	Local Grants - Direct	2,926,163	-	2,926,2
413500	Marine Board Fuel Tax	71,152	-	71,1
413700	Gain Share-OR Str Invest Prog	200,000	-	200,0
413900	Other Local Govt Shared Rev.	483,135	-	483,1
414200	Intergovernmental Misc Revenue	150,000	-	150,0
414500	Government Contributions	3,017,288	-	3,017,2
415000	Contractor's Business License	380,000	-	380,0
416500	Boat Launch Fees	163,095	-	163,0
418000	Contract & Professional Servic	881,904	-	881,9
423000	Product Sales	214,289	-	214,2
428000	Cemetery Service Sales	124,275	-	124,2
428500	Cemetery Property Sales	155,725	-	155,
428800	Cemetery Merchandise Sales	47,875	-	47,8
450000	Admission Fees	7,476,047	-	7,476,0
450100	Conservation Surcharge	196,875	-	196,8
450200	Admission - Memberships	1,950,000	-	1,950,
450300	Admission - Special Concerts	1,776,000	-	1,776,0
451000	Rentals - Equipment	831,254	-	831,2
452000	Rentals - Space	100,000	-	100,0
452100	Rentals - Building	4,752	-	4,
453000	Golf Course Revenues	3,001,927	250,000	3,251,
455000	Food & Beverage Service Revenue	5,286	-	5,3
455100	Food Service Revenue - Alcohol	555,109	-	555,
455500	Food Service Revenue - Food	5,151,506	-	5,151,
456000	Retail Sales	93,905	-	93,9
457100	Gift Shop Sales	2,495,000	-	2,495,0
458000	Utility Services	2,114	-	2,:
459100	Commissions - ATM	9,000	-	9,0
459940	Commissions - Vending Machine	15,000	-	15,0
461000	Contract Revenue	55,584	-	55,
462000	Parking Fees	668,134	-	668,
463000	Tuition and Lectures	1,248,960	-	1,248,9
463500	Exhibit Shows	33,895	-	33,8
464000	Railroad Rides	568,353	-	568,3
464900	Reimbursed Labor	230,936	-	230,9
465000	Miscellaneous Charges for Svc	388,788	-	388,7
470000	Interest on Investments	301,000	-	301,0
475000	Donations & Bequests - Oper	284,622	-	284,0
476000	Sponsorship Revenue	385,572	-	385,
489000	Miscellaneous Revenue	136,272	-	136,2
489100	Refunds/Reimbursements	589,506	-	589,5
	Total Current Revenue	76,417,075	250,000	76,667,0
	Total Interfund Transfers	13,781,635	-	13,781,6
TAL RESO	IRCES	\$119,841,681	\$250,000	\$120,091,6

ACCT	DESCRIPTION	Amended Budget	Revision	Amended Budget
	General F			- U
eneral F	und - Parks and Environmental Services	3		
<u>xpenditu</u>	<u>res</u>			
	Total Personnel Services	3,845,737	-	3,845,7
520100	Office Supplies	64,137	-	64,1
520110	Computer Equipment	250	-	2
520120	Meetings Expenditures	2,000	-	2,0
520130	Postage	250	_	2
520500	Operating Supplies	112,808	_	112,8
520580	Operating Supplies - Uniforms	300	_	3
521000	Subscriptions and Dues	6,326	-	6,3
521100	Membership & Professional Dues	175	-	1
521400	Fuels and Lubricants - General	56,206	_	56,2
521500	Maintenance & Repairs Supplies	143,307	_	143,3
521560	Maintenance & Repairs Supplies - Equipment	9,810	-	9,8
522500	Retail	13,000	-	13,0
524000	Contracted Professional Svcs	297,493	-	297,4
524070	Contracted Prof Svcs - Management, Consulting &	2,500	-	2,5
	Communication Services			
525000	Contracted Property Services	138,945	-	138,9
525100	Utility Services	436,718	-	436,7
525500	Cleaning Services	25,278	-	25,2
526000	Maintenance & Repair Services	515,035	-	515,0
526500	Rentals	44,599	-	44,5
526540	Rentals - Vehicle	4,500	-	4,5
528000	Other Purchased Services	61,698	-	61,6
528500	Cemetery Services Expenditures	108,500	-	108,5
529800	Glendoveer Golf Ops Contract	2,391,250	250,000	2,641,2
530000	Payments to Other Agencies	27,100	-	27,1
530010	License & Permit Fees	500	-	5
531000	Taxes (Non-Payroll)	158,172	-	158,1
545000	Travel	10,095	_	10,0
545100	Travel and Lodging	2,500	_	2,5
545200	Mileage, Taxi and Parking	100	-	
545300	Meals & Entertainment	500	-	
545500	Staff Development	30,012	_	30,0
545520	Conference Fees	4,400	_	4,4
548000	Fee Reimbursements	60,000	_	60,0
549000	Miscellaneous Expenditures	-	-	00,0
343000	Total Materials and Services	4,728,464	250,000	4,978,4
	Total Capital Outlay	49,500	-	49,5
OTAL REQU	IREMENTS	\$8,623,701	\$250,000	\$8,873,70
		40,020,701	7230,000	Ç0,073,71
TAL FTE		38.10	<u> </u>	38.

		Amended		Amended
ACCT	DESCRIPTION	Budget	Revision	Budget
	General	Fund		
General F	und - Non-Departmental Special Appro	priations		
Expenditu	<u>res</u>			
	Materials and Services			
521100	Membership & Professional Dues	48,500	-	48,500
524000	Contracted Professional Svcs	30,000	-	30,000
524010	Contracted Prof Svcs - Accounting & Auditing	135,000	-	135,000
524600	Sponsorship Expenditures	270,300	35,000	305,300
530000	Payments to Other Agencies	4,132,930	-	4,132,930
530500	Election Expenses	125,000	-	125,000
532000	Government Assessments	15,187	-	15,187
544500	Grants & Loans	106,018	-	106,018
	Total Materials and Services	4,862,935	35,000	4,897,935
	Total Debt Service	1,786,381	-	1,786,381
	Total Capital Outlay	154,150	-	154,150
TOTAL REQU	IREMENTS	\$6,803,466	\$35,000	\$6,838,466
TOTAL FTE		_		_

ACCT	DESCRIPTION	Amended Budget	Revision	Amended Budget
ACCI	General		Revision	Buuget
General F	und - General Expenses			
Expenditu	res			
LAPEHUILU				
	<u>Interfund Transfers</u>			
580000	Transfer for Indirect Costs	768,868	-	768,868
581000	Transfer of Resources	6,524,480	-	6,524,480
586000	Interfund Loan - Principal	-	=	-
586500	Interfund Loan - Interest	16,140	-	16,140
586900	Internal Loan Advances	-	-	-
	Total Interfund Transfers	7,309,488	-	7,309,488
	Continue			
704004	<u>Contingency</u>	200.000	(25.000)	205.000
701001	Contingency - Opportunity Account	300,000	(35,000)	265,000
701002	Contingency - Operating	1,376,005	(250,000)	1,126,005
701004	Contingency - Rsv One Time Exp	336,813	-	336,813
	Total Contingency	2,012,818	(285,000)	1,727,818
	Unappropriated Fund Balance			
800000	Unappropriated Fund Balance	779,752	250,000	1,029,752
801002	Unapp FB - Restricted CET	3,117,868	, -	3,117,868
801003	Unapp FB - Restricted TOD	5,308,354	_	5,308,354
805000	Unapp FB - Reserves	-	_	-
805100	Unapp FB - Stabilization Reserve	2,259,000	-	2,259,000
805300	Unapp FB - Reserve for one-time expenditures	1,357,528	-	1,357,528
805400	Unapp FB - Reserve for Future Debt Service	826,556	-	826,556
805450	Unapp FB - PERS Reserve	3,838,528	_	3,838,528
805900	Unapp FB - Other Reserves & Designations	1,172,620	-	1,172,620
	Total Unappropriated Fund Balance	18,660,206	250,000	18,910,206
TOTAL REQU	IREMENTS	\$27,982,512	(\$35,000)	\$27,947,512

		Current		Amended
ACCT	DESCRIPTION	Budget	Revision	Budget
	Parks and Natural Are	as Local Option Levy	Fund	
Revenues	5			
	Beginning Fund Balance			
341500	Fund Bal-Dsg PERS	17,000	-	17,000
349000	Fund Balance-Unassigned/Reserved	2,931,000	-	2,931,000
350000	Fund Balance-Assigned	1,915,000	-	1,915,000
	Total Beginning Fund Balance	4,863,000	-	4,863,000
	<u>Current Revenue</u>			
401000	Real Property Taxes-Current Yr	10,274,800	-	10,274,800
401500	Real Property Taxes-Prior Yrs	247,500	-	247,500
411000	State Grants - Direct	-	510,900	510,900
470000	Interest on Investments	24,500	-	24,500
	Total Current Revenue	10,546,800	510,900	11,057,700
TOTAL RESO	URCES	15,409,800	510,900	15,920,700

ACCT	DESCRIPTION	Current Budget	Revision	Amended Budget
ACCI		eas Local Option Levy		Buuget
Parks and	d Environmental Services			
	Personnel Services			
501000	Reg Employees-Full Time-Exempt	455,492	-	455,492
501500	Reg Empl-Full Time-Non-Exempt	161,924	-	161,924
511000	Fringe - Payroll Taxes	51,989	-	51,989
512000	Fringe - Retirement PERS	58,270	-	58,270
513000	Fringe - Health & Welfare	150,125	-	150,125
515000	Fringe - Other Benefits	2,603	-	2,603
519000	Pension Oblig Bonds Contrib	6,172	-	6,172
	Total Personnel Services	886,575	=	886,575
	Materials and Services			
524000	Contracted Professional Svcs	579,248	-	579,248
525000	Contracted Property Services	200,000	-	200,000
526100	Capital Maintenance - CIP	256,500	-	256,500
526200	Capital Maintenance - Non-CIP	25,000	=	25,000
	Total Materials and Services	1,060,748	-	1,060,748
	<u>Capital Outlay</u>			
571000	Improve-Other than Bldg	1,175,000	658,366	1,833,366
572000	Buildings & Related	875,000	-	875,000
574000	Equipment & Vehicles	-	-	-
	Total Capital Outlay	2,050,000	658,366	2,708,366
TOTAL REQU	IREMENTS	3,997,323	658,366	4,655,689
TOTAL FTE		13.00	0.00	13.00
JIALITE		13.00	3.00	13.00

		Current		Amended
ACCT	DESCRIPTION	Budget	Revision	Budget
	Parks and Natural	Areas Local Option Levy	Fund	
General E	Expenses			
	Interfund Transfers			
580000	Transfer for Indirect Costs	318,789	-	318,789
581000	Transfer of Resources	17,000	-	17,000
582000	Transfer for Direct Costs	1,301,558	-	1,301,558
1	Total Interfund Transfers	1,637,347	-	1,637,347
	Contingency			
701002	Contingency - Operating	1,059,148	(147,466)	911,682
	Total Contingency	1,059,148	(147,466)	911,682
TOTAL REQU	IREMENTS	2,696,495	(147,466)	2,549,029

Exhibit B Resolution 15-4621 Schedule of Appropriations

	Current		Revised
	Appropriation	Revision	Appropriation
GENERAL FUND			
Council	4,876,688	-	4,876,688
Office of the Auditor	748,190	-	748,190
Office of Metro Attorney	2,202,018	-	2,202,018
Information Services	4,269,697	-	4,269,697
Communications	3,095,395	-	3,095,395
Finance and Regulatory Services	4,558,522	-	4,558,522
Human Resources	2,553,482	-	2,553,482
Parks and Environmental Services	8,623,700	250,000	8,873,700
Sustainability Center	3,388,005	-	3,388,005
Visitor Venues - Oregon Zoo	31,009,741	-	31,009,741
Planning and Development Department	15,094,485	-	15,094,485
Research Center	4,635,779	-	4,635,779
Special Appropriations	5,017,085	35,000	5,052,085
Non-Departmental			
Debt Service	1,786,381	-	1,786,381
Interfund Transfers	7,309,489	-	7,309,489
Contingency	2,012,818	(285,000)	1,727,818
Total Appropriations	101,181,475	-	101,181,475
Unappropriated Balance	18,660,206	250,000	18,910,206
Total Fund Requirements	\$119,841,681	\$250,000	\$120,091,681
PARKS AND NATURAL AREAS LOCAL OPTION LEVY			
Sustainability Center	6,903,738	-	6,903,738
Parks and Environmental Services	3,997,323	658,366	4,655,689
Visitor Venues - Oregon Zoo	312,244	-	312,244
Special Appropriations	1,500,000	-	1,500,000
Non-Departmental			
Interfund Transfers	1,637,347	-	1,637,347
Contingency	1,059,148	(147,466)	911,682
Total Appropriations	15,409,800	510,900	15,920,700
Total Fund Requirements	15,409,800	510,900	15,920,700

All Other Appropriations Remains as Previously Adopted

STAFF REPORT

FOR THE PURPOSE OF AMENDING THE FY 2014-15 BUDGET AND APPROPRIATIONS SCHEDULE AND FY 2014-15 THROUGH FY 2018-19 CAPITAL IMPROVEMENT PLAN TO PROVIDE FOR A CHANGE IN OPERATIONS

Date: May 11, 2015 Presented by: Kathy Rutkowski 503-797-1630

BACKGROUND

Several items have been identified that necessitate amendment to the budget.

Glendoveer Golf Course Operating Contract Revenues and Expenditures

Due to an upward trend in rounds played Metro will incur contractual costs with the operator of the Glendoveer Golf Course in excess of the amounts appropriated in the FY 2014-15 Budget. The Parks and Environmental Services Department requests an additional appropriation of \$250,000 for FY 2014-15, in anticipation that full-year expenditures will exceed the FY 2014-15 by this amount. There are no financial implications of this budget amendment as the year-end Golf Course revenues received by Metro under the contract with the operator are expected to be higher than budgeted and more than offset these additional costs.

Oregon Budget Law does not allow the direct recognition and appropriation of this additional revenue without a supplemental budget. This action acknowledges the receipt of the additional revenue but transfers the requested additional appropriation from the General Fund contingency.

Chinook Landing Marine Facility Boat Dock

In January 2015 the Parks and Property Stewardship Division of Parks and Environmental Services was awarded a \$510,900 grant from the Oregon State Marine Board (OSMB) for the purchase of replacement boarding docks at the Chinook Landing Marine Facility. The project was not included in the FY 2014-15 Capital Improvement Plan. The cost estimate for this project is \$658,366. Metro has awarded a contract for the fabrication, storage and delivery of the aluminum boarding docks to Topper Industries Inc. It is anticipated that the fabrication of the docks will be completed within the current grant cycle ending June 30, 2015 and that installation of the docks will occur at a future date under a separate grant agreement. This amendment requests the recognition of the grant funds for the purchase of replacing boarding docks and provides additional appropriation of \$658,366 for this project. The expected matching funds of \$147,466 are requested to be transferred from the Parks and Natural Areas Local Option Levy Contingency Account.

The FY 2014-15 through FY 2018-19 Capital Improvement Plan is also amended as part of this action.

Willamette Falls Locks Working Group

In 2005, the Corps of Engineers budget to operate the Willamette Falls Locks was reduced to provide minimal maintenance and the Locks were reclassified to "care-taker status" due to drastically reduced usage. With that action, Governor Kulongoski established an Oregon Solutions Project to pursue a collaborative effort to support re-opening of the Locks by the Corps. Metro has been a member of that Oregon Solutions Project and its successor, the One Willamette River Coalition, since the inception.

The coalition was quite successful from 2006-2011 in securing funds from a variety of sources (public, private, federal, state and local) for engineering studies, economic studies, inspections, repairs and seasonal operations. However, in 2011, due to the deteriorated condition of the Locks, the Corps reclassified the Locks to "non-operational status" due to life/safety concerns for the potential of catastrophic failure. In 2014, with the urging of the National Trust for Historic Preservation, the Corps initiated a consultation process under the National Historic Preservation Act with stakeholders, the State Historic Preservation Office, the (federal) Advisory Council on Historic Preservation and the Native American Tribes to assess whether continued closure has an adverse impact on this federal facility on the National Register of Historic Places. To date, the Corps has concluded that there is an adverse impact and has solicited input on mitigation measures.

Under the leadership of the Clackamas County Commission, a Willamette Locks Working Group has been formed to direct local efforts to advocate for the repair and reopening of the Locks and to serve as the point of contact for negotiations with the Corps. Membership includes elected officials from Clackamas County, Metro, the cities of Wilsonville, West Linn, Lake Oswego and Milwaukie and community representatives from the National Trust for Historic Preservation, the One Willamette River Coalition and impacted businesses. Through the Working Group, input has been provided to the Corps that the preferred method for mitigating the adverse impact of closure is to implement needed repairs and re-open the Locks for public commercial and recreational watercraft. Also through the Working Group, legislation is being pursued to establish a state Task Force to address alternative ownership, financing and operating models. To date, resolutions of support have been adopted by the Metro Council, the Clackamas County Commission, numerous city and county governing bodies, the Confederated Tribes of the Grand Ronde and the Association of Oregon Counties.

Since 2012, the advocacy efforts in support of the Locks has received significant technical, legal and lobbying assistance from the national Trust for Historic Preservation as a result of their designation of the Locks as a "National Treasure" (a limited set of historic locations nationally that are threatened and prioritized for support from the Trust). This proposed budget amendment is intended as a cost-sharing partnership to continue the effective lobbying through the Trust and its contract lobbyist, Hooley & Naito LLC. As described in the attached proposal from Commissioner Tootie Smith and Councilor Carlotta Collette, funding support is proposed to be split 1/3rd each from Clackamas County, Metro and other smaller public and private partners. In addition, the proposal calls for proceeding with the funding contribution in 6-month increments to allow for a decision on whether to proceed based upon the needs at the time. This budget amendment is for the first \$35,000 contribution for the period May 1, 2015 to December 31, 2015. There is a companion FY 2015-16 budget amendment for \$26,000 for the period January 1, 2016 to June 30, 2016. If desired, future budgets will deal with future contributions, currently estimated at about \$26,000 per 6-month period.

The effort to repair and re-open the Locks is part of an integrated strategy focused on Willamette Falls (see Fact Sheet). Through the Natural Areas Bond Measure contribution of \$5 million and local sponsorship for the Oregon Department of Parks and Recreation's \$5 million contribution of lottery funds, Metro is playing a significant partnership role in advancing the Willamette Falls Legacy Project. This is a multi-faceted effort to redevelop the defunct Blue Heron paper-mill site, restore important natural habitat and provide public access to the site. In addition, the Willamette Falls Heritage Area Coalition, which includes membership by Metro, is seeking to have the area designated by the US Department of Interior, National Park Service as a national Heritage Area to provide programming for historic preservation and interpretation. The success of the three initiatives is inextricably intertwined and lobbying support is being closely coordinated.

The expenditure is proposed to be budgeted in Special Appropriations of the General Fund until such time as this contribution is deemed to be an ongoing department expenditure at which time it will be

transferred to the appropriate department budget. The request will be funded via a transfer from the FY 2014-15 Council Opportunity Account, a component of the General Fund contingency. If this action is approved by the Council, a balance of \$265,000 will remain in the Opportunity Account. If not used, this amount will drop to the ending balance and be carried forward in the General Fund undesignated balance and be used as partial funding for the FY 2015-16 Council Opportunity Account currently budgeted at \$500,000.

Oregon Zoo Capital Projects (CIP change only)

The Oregon Zoo is proposing to update the Capital Improvement Plan to reflect substantive changes in project scopes and budget. Two projects will be affected by this amendment: a Haybarn Retrofit and Commissary Refrigerator/Freezer Replacement.

Haybarn Retrofit:

Due to animal management needs during the construction of Elephant Lands, it was determined that additional holding space was required for the elephant herd. These needs were not scoped by the Zoo Bond Program, as they were unanticipated during the design phase. Therefore, the zoo determined to use existing appropriation in the Zoo Capital Fund for a retrofit of the existing haybarn to make it suitable to house an elephant. The budget for this work is \$260,000 and is funded by a reduction in project budget for the Steller Cove renovations. No additional budget appropriation is required.

Commissary Refrigerator/Freezer Replacement:

During the design phase of the planned replacement of the interior freezer and coolers in the zoo commissary, it was determined that the established budget was insufficient for the required scope. Due to the age and condition of existing equipment, the complete demolition and installation of new refrigerator/freezers is required, rather than replacement of individual mechanical units. The result of actual design, construction bids, and implementation of the work is \$300,000. Funding is available from reducing budget for the 750Kw Generator Replacement, after diagnostic assessments revealed that only minor maintenance was required. No additional budget appropriation is required.

ANALYSIS/INFORMATION

- 1. **Known Opposition**: None known.
- 2. **Legal Antecedents:** ORS 294.463(1) provides for transfers of appropriations within a fund, including transfers from contingency that do not exceed 15 percent of a fund's appropriation, if such transfers are authorized by official resolution or ordinance of the governing body for the local jurisdiction. ORS 294.463(3) provides for transfers of appropriations or of appropriations and a like amount of budget resources between funds of the municipal corporation when authorized by an official resolution or ordinance of the governing body stating the need for the transfer. Metro code chapter 2.02.040 requires the Metro Council to approve the addition of any position to the budget. Metro's adopted financial policies require any project exceeding \$100,000 or an existing CIP project increasing greater than 20 percent to receive Council approval.
- 3. **Anticipated Effects**: This action provides for changes in operations as described above acknowledges new revenue; recognizes and appropriates new grant funds; and provides additional appropriations for changes in operations.

- 4. **Budget Impacts:** This action has the following impact on the FY 2014-15 budget:
 - Acknowledges \$250,000 of additional revenue to be received at Glendoveer Golf Course and provides additional appropriation for related operating expenses via a transfer from the General Fund contingency
 - Recognizes \$510,900 in additional grant funds from the Oregon State Marine Board; transfers \$147,466 from the Parks Levy Fund contingency, and provides approximately \$658,000 in additional appropriation to purchase boat docks for Chinook Landing Marine Facility.
 - Transfers \$35,000 from the Council Opportunity Account in the General Fund contingency for a contribution to the Willamette Falls Locks working group.
 - Recognizes changes in two capital projects at the Oregon Zoo.

RECOMMENDED ACTION

The Chief Operating Office recommends adoption of this Resolution.



To: Willamette Falls Locks Working Group

From: Commissioner Tootie Smith and Councilor Carlotta Collette

Re.: State and Federal Lobbying on behalf of the Willamette Falls Locks

Date: April 15, 2015

The Willamette Falls Locks Working Group's effort to re-open the historic Willamette Falls Locks to tourism and commerce is off to a good start. In order to successfully continue this course, we propose contracting with the National Trust for Historic Preservation to continue their valuable advocacy.

To date, our accomplishments have been:

- Enthusiastic visits in Oregon and Washington DC with the Oregon Congressional delegation. They are eager to help. Site visits have been arranged for a number of the members and/or their staff and more are on the way.
- Adoption of SJM 10 by the Oregon Senate encouraging positive federal action on the Willamette
 Locks and the Willamette Falls designation as a National Heritage Area and support for
 revitalization of the area for historic, cultural, educational and economic purposes.
- Approval by the Senate Business and Transportation Committee of the Oregon Legislature of SB 131 to establish a Task Force to address the operation and financing of the Willamette Falls Canal and Locks.
- Designation of Clackamas County as the lead negotiator with the US Army Corps of Engineers on behalf of local and regional interests.
- Development of a proposed Memorandum of Agreement with the US Army Corps of Engineers
 in response to their obligation to consult with the community to address adverse impacts on a
 federal facility on the National Register of Historic Places. Within that draft agreement, we have
 supported the work needed to evaluate alternative approaches for financing and operating the
 locks which allows us to take the necessary steps to permanently repair and reopen the Locks.
 In the meantime, the draft agreement proposes interim approaches to provide minimal public
 and commercial access.
- Development of an "Appropriations Request" in response to Senator Merkley for a USACE appropriation to carry out the study of alternative operating and financing approaches and begin the needed repair work.
- Adoption of resolutions of support by Clackamas County, Metro, West Linn, Oregon City, Wilsonville, Milwaukie, Lake Oswego, Gladstone, Portland, Polk County, Confederated Tribes of the Grand Ronde, and the Association of Oregon Counties, with more underway.

While there have been important contributions from many individuals from many organizations, public and private, these accomplishments are significantly as a result of the National Trust for Historic Preservation through their central staff, field staff and contracted lobbyists. We have an uncertain and

potentially long future ahead as we work through the issues with the Corps. In order to be successful, it is apparent that continued support from the National Trust is important to maintain. Toward that end, we recommend continuing the effort initiated by the Trust and set up a funding mechanism that carries us through the end of 2016. If there is general agreement to proceed, we can implement the proposal in 6-month increments, adjusting as we go to the circumstances at hand. At the end of 2016, we can evaluate how to proceed into the future. The Clackamas County Board of Commissioners are supportive of proceeding with this approach if a cost-sharing arrangement with other partners can be agreed to. Costs and proposed funding contributions would be as follows:

September 2014 – April 30, 2015	May 1, 2015 – December 31, 2015
\$80,000 cost	\$105,000 cost
Trust contribution - \$45,000	Clackamas County contribution - \$35,000
Willamette Falls Heritage Foundation contribution - \$25,000	Metro contribution - \$35,000
KJD Properties contribution - \$5,000	Other contributions - \$35,000
J&A Fuel contribution - \$5,000	
January 1, 2016 – June 30, 2016	July 1, 2016 – December 31, 2016
\$78,000 cost	\$78,000 cost
Clackamas County contribution - \$26,000	Clackamas County contribution - \$26,000
Metro contribution - \$26,000	Metro contribution - \$26,000
Other contributions - \$26,000	Other contributions - \$26,000

These costs are based upon the following estimates:

BALL-PARK ANTICIPATED MONTHLY COSTS:

TOTAL MONTHLY ANTICIPATED ADVOCACY COSTS	\$1	3,000
Willamette Falls Heritage Foundation administrative & project fees	<u>\$</u>	250
Trust staffing, resources, travel and indirect costs	\$	3500
2 p/t local consultants: 1@ Trust & One Willamette River Coalition	\$	2000
2 lobbyists & travel hired by the Trust	\$	7250

The effort to repair and operate the Willamette Falls Locks has been a long endeavor, largely carried out under the auspices of the Willamette Falls Heritage Foundation and their affiliate the One Willamette River Coalition. They have managed numerous fund raising activities to commission an engineering study, a study to guide transfer of the Locks to local ownership, an economic opportunity study, a tourism impact study and various lobbying efforts. Noteworthy contributors in the past will need to be approached to complete the final one-third of the budget:

Public Contributions:	Private Contributions:
Clackamas CountyClackamas County TourismWest Linn	Portland General ElectricWilsonville ConcreteJ&A Fuels
Oregon CityKeizerWilsonville	Portland SpiritKinsman FoundationTravel Oregon
MetroOregon State ParksOregon State Marine BoardODOT	

Regional significance of Metro funding toward the Willamette Locks lobbying

- It is proposed that Metro provide 1/3rd funding toward the lobby effort to repair and reopen the Willamette Falls Locks. Clackamas County would also be a 1/3rd contributor with other interests providing smaller contributions. Clackamas County is providing the full cost of lobbying for the Willamette Falls Legacy Project for which Metro is also a partner.
- Willamette Locks were listed on the National Register of Historic Places in 1974 recognizing their national significance.
- Repair and reopening of the Willamette Locks is on part of the designation of a State Heritage area (under the Oregon State Parks Department) and a National Heritage area (under the national Parks Service, Department of Interior). The case for the heritage area designation is due to the significance of Oregon City and the Willamette Falls as the birthplace of Oregon.
- The Locks enabled shipment of timber and agriculture products from the Willamette Valley to ports in Portland. This facilitated the growth of the Valley based upon production of these products and the growth of Portland as a shipping terminal.
- Metro's Resolution No. 14-4576 established the Metro Council's acknowledgement of the regional significance of repairing and reopening the Locks.
- Metro's Resolution No. 15-4616 adopted the region's priorities on federal transportation policy including identification of the Locks repair and reopening as one of several projects that will need the assistance of the Congressional delegation.
- Metro contributed toward the report: "Willamette Locks Economic Potential Report" (August 2014) providing information about potential commercial and recreational benefits of repair and reopening.
- Commercial benefits of reopening the Locks include passage of passenger vessels (the Canby and Wheatland Ferries and Willamette Queen Dinner Cruise in Salem, OR) to access Portland dry docks, passage of gravel barges and marine construction equipment to upriver sites.
- Recreational benefits of reopening the Locks include accommodation of motorized and non-motorized vessels. According to the Oregon Department of Parks and Recreation, there are 2.6 million motorized vessel trips on the north Willamette River (from Salem to Portland) involving nearly 13% of the area population and 1.7 million non-motorized vessel trips representing nearly 10% of the area's population. There are frequent queries to the state and the Willamette Riverkeeper on access to the Locks for passage past Willamette Falls.
- The Locks are an historical destination that would be a popular site to visit. In the North Willamette Valley, according to the Oregon Department of Parks and Recreation, there are 4.2 million visits per year to sites of historical significance involving over 43% of the area's population. This represents a large segment of the population interested in visiting historic sites like the Locks.
- The Locks are viewed as a backup system for movement of freight to the Metro region in the event of catastrophic failure of the region's freeways and bridges due to a major seismic event.
- Metro is a co-sponsor of the Willamette Falls Legacy Project, one of many regionally significant sites funded through the natural areas bond measures. The success of this redevelopment project is more favorable if part of a larger Willamette Falls area that includes an operating Locks.
- In the 2013 Legislature, widespread support from throughout the Metro area was expressed for the \$5 million state parks commitment to the Legacy Project, including from the Washington County Board of Commissioners.

HISTORICAL TIMELINE of the WILLAMETTE FALLS CANAL & LOCKS

& ADVOCACY EFFORTS to KEEP the LOCKS REPAIRED & OPEN

The Locks opened January 1, 1873 to expedite the settlement and commerce of the 200-mile long Willamette Valley. Gates are based upon a leaf-lock design by Leonardo da Vinci; wickets in the gates create waterfall effect, unlike newer locks with buried fill valves. The canal, made of stone, timber, concrete and steel, is 2,500 feet long and 40 feet wide with four connecting lift locks, each 210 feet in length, plus a guard lock and the canal basin. Material was towed by



steam tugs for hand-fitting and layup without mortar by European masons and Chinese laborers. Local native tribal members also worked on Locks construction. Early sternwheeler steamships were designed to fit in the lock chambers. This was the first significant navigational improvement on the Columbia/Snake drainage.

- **1871-73:** Built by private investors, "Willamette Lock & Canal Company", with a \$200k subsidy from the State of Oregon, 1/3 of the total cost. Willamette Falls Navigation Canal and Locks opened on Jan 1, 1873.
- 1912: Serious consideration by the Corps of Engineers to construct a competing canal at Oregon City on the opposite side of the falls.
- 1915: Bought by the Corps of Engineers (\$375k) and the State of Oregon (\$300k) to provide free transit.
- **1916:** Deepened to 6 feet.
- 1938: Corps planned to renovate/destroy old locks and build a single-lift canal to expedite literal logjams created by huge rafts of abundant logs being transported downstream. Engineering could not be worked out.
- 1970s: Timber industry slowed and log rafts transiting the Locks started declining.
- 1974: Listed on the National Register of Historic Places by the Corps, bringing the protective mandates of the National Historic Preservation Act (NHPA) on federal stewardship.
- 1991: State Historic Civil Engineering Landmark, American Society of Civil Engineers.
- **1993:** The 'Spruce Goose', Howard Hugh's 'Flying Boat' was transported through the Locks en route to Evergreen Aviation Museum in McMinnville, Oregon.
- 1996: West Linn Paper stopped barging materials and product through the Locks, using truck transit instead.
- 1999: River named an American Heritage River.
- 2000ish: Locks usage dropped precipitously and closure threatened.
- 2002-04: Opened seasonally due to reduced Corps budget.
- 2002: Willamette Falls Heritage Foundation (WFHF) organized by volunteers to advocate for Willamette Falls Locks and falls-area industrial heritage structures and stories.
- 2004-2010, 2013, 2014: Site of six WFHF-sponsored Lock Fests, to advocate for preservation & future funding of maintenance and operations, and to introduce the public to the Locks.
- 2004: Congresswoman Hooley hosted a flotilla to illustrate the importance of one continuous river
- 2005: No federal budget funding; Locks moved to "caretaker-status" which provided minimal maintenance; seasonally opened via earmarks.
 - Congresswoman Hooley convened Willamette River United Conference to promote efforts to keep the Locks open.
 - o Gov Kulongowski designated as Oregon Solution project; Verne Duncan convener.
 - River designated as Willamette River Water Trail.
- 2006, 2007: Locks open May –Sept thanks to funding from ODOT, WFHF and Clackamas County.
- **2007:** WFHF funded updating of National Register nomination with hopes of achieving National Historic Landmark status.
 - WFHF raised \$50k for INCA engineering study.
 - Travel Oregon spent \$27k on media outreach for the Locks; named WFHF Locks' advocacy affiliate One Willamette River Coalition (OWRC).
 - o Corps closed Locks until Hydraulic Structural Steel (HSS) study could be done.
 - Corps dam safety engineers determined the Locks as DSAC-1: "high risk of life-threatening injuries". [See DSAC-1 explanation page.]
- 2009: HSS study began with \$511k Corps funding and \$118k ODOT funds
 - Received \$1.8mil federal stimulus money (ARRA) and additional \$570k from partners to complete HSS, inspect and repair all gates.

- OWRC raised \$29k for a study of potential transfer of the Locks to a local entity conducted by the Center for Economic Development and Research (CEDER), the non-profit arm of The Pacific Northwest Waterways Association.
- o Oregon Solutions deemed the project successful and turned it over to ORWC.
- **2010:** Congressional funding for seasonal operations.
- 2011: Limited subsequent lockages under a Caretaker Status budget; special commercial needs served once a month while exercising the gates.
 - INCA completed a Facilities Evaluation Report which noted mechanical and electrical deficiencies, seepage, stability and deteriorating gudgeon anchors. According to Corps engineers, gudgeon inspection requires hands-on inspection of possible fracture of critical components for loss-of-life risks. All gudgeons on gates 2, 3 & 4 were "red tagged" due to corrosion or inability to see/inspect. Outside engineers insist that the gudgeon arms can be simply, thoroughly and inexpensively tested.
 - o Transferred to "non-operational" status by the Corps of Engineers and closed to all river traffic. Public access to the Locks, grounds and interpretive center also closed.
- 2012: River selected as the National Water Trail System's Willamette River Water Trail.
 - o Locks selected as National Treasure by National Trust for Historic Preservation (NTHP).
 - Locks listed on "Most Endangered List" by Historic Preservation League of Oregon (now Restore Oregon)
 - Willamette River received the Theiss International Riverprize, worlds' most prestigious environmental award, via Meyer Memorial Trust in recognition of environmental river restoration.
 - o ODOT's Director stated that the Locks are important as redundant transportation in a Cascadia event
- 2013: Corps allowed two unmanned lockages of the Canby Ferry by Marine Industrial Construction to get the
 ferry downstream for necessary retrofitting and inspections; Clackamas County estimates that transit via the
 Locks saved them \$500k.
 - OWRC raised \$67k to fund an economic potential report by EcoNW that cited pent up recreational demand for Locks' transit, and potential growing commercial use once the Locks have been dependably and consistently open.
- 2014: Mandated National Historic Preservation Act (NHPA) Section 106 assessment begun belatedly by the Corps for 2011 closure. Corps acknowledged adverse effects caused by closure, began mitigation discussions with stakeholders. Development of an MOA or PA is in negotiation with the State Historic Preservation Office (SHPO), Advisory Council on Historic Preservation (ACHP), NTHP, OWRC, and 20+ stakeholders.
 - NTHP hired Hooley&Natio LLC as Locks champions.
 - Resolutions to repair and reopen the Locks passed unanimously by Clackamas County, Metro, cities of West Linn, Oregon City and Wilsonville.
 - Corps spent \$10k to clear debris from the headgate; Wilsonville Concrete offered to do it for free.
- 2015: Association of Oregon Counties unanimously passed a Resolution to repair and reopen the Locks.
 - Clackamas County Commissioners convened a Workgroup of potential partner agencies to investigate owning and/or operating the Locks.
 - o Sen Devlin and co-signers introduced SB131 to create a state Locks Task Force.
 - Corps has requested funds to belatedly start mandated National Environmental Protection Act (NEPA)
 assessment in March. (ACHP and internal Corps policies recommend NEPA and Sec106 be done
 simultaneously.)
 - Corps will request FY17 funds for a feasibility study to look at status quo, deauthorization, reauthorization, and for a long-term-disposition general investigation including consideration of Corps operation, lease to third party or transfer of ownership to third party.

Since 1975, this is the oldest and smallest operational navigation canal and locks used for commerce. It is also smallest and oldest operational **by-pass** canal in US, with continuous use for nearly 140 years. The structure still boasts a high degree of integrity over time, with adaptations that mirror the evolution of technology, function and repairs since construction. Our work continues. We are hopeful that the Willamette Falls Locks will again be open for commercial, recreation and tourism travel. www.savingplaces.org www.willamettefalls.org

Willamette Falls churns at the end of the Oregon Trail. Native Americans gathered here from time immemorial, and the falls powered the first long distance electric lines in the world. Multiple efforts are underway today to ensure that the legacy of this place is recognized and honored into the future.



Goal: To become a National Heritage Area that draws visitors from all over the world to Willamette Falls and the surrounding area to experience the end of the Oregon Trail and the stories, activities and gorgeous landscape that surrounds it.

Willamette Falls Heritage Area was recently designated as Oregon's first state heritage area. Heritage areas promote both heritage conservation and economic development. The coalition is currently conducting a feasibility study for national heritage area recognition which will be submitted to the National Park Service for approval, and then presented for Congressional designation.

Learn more at wfheritage.com



Goal: To provide public access to Willamette Falls for the first time in more than 100 years and to spur redevelopment of the 23-acre former Blue Heron Paper Co. site.

The project is a partnership between Oregon City, Clackamas County, Metro and the State of Oregon. Four core values guide the project, public access, economic redevelopment, healthy habitat and historic and cultural interpretation.

The first step to achieving the goal was completed in fall 2014 with the land-use zoning change that will allow for multimodal, mixed-use development of the site.

The project is starting the design process for a public riverwalk to bring people to the falls and catalyze redevelopment of the site adjacent to the falls.

Learn more at rediscoverthefalls.com



Willamette Falls Locks

Goal: To re-open the 1873 Willamette Falls Locks to allow boats, barges and paddlers to by-pass the 43-foot-tall Willamette Falls.

The U.S. Army Corps of Engineers has managed and maintained the locks since 1915. In 2011, the Corps moved the locks to a "non-operational" status.

Re-opening the locks again ensures connected navigation up and down the river, fulfilling the river's designation as a National Water Trail and an American Heritage River for commerce, recreation and tourism. Each commercial barge eliminates the need for 60 semi-trucks. A study on the locks' economic potential also revealed a pent-up demand by recreational users.

Advocacy efforts are underway to repair and reopen the locks.

Learn more at bit.ly/1GnBYGp