

Metro | Agenda

Meeting: Metro Council Work Session
Date: Tuesday, February 23, 2016
Time: 2:00 p.m.
Place: Metro Regional Center, Council Chamber

CALL TO ORDER AND ROLL CALL

- | | | |
|----------------|---|---|
| 2:00 PM | 1. CHIEF OPERATING OFFICER COMMUNICATION | |
| 2:10 PM | 2. PORTLAND HARBOR SUPERFUND | Cami Grandinetti, U.S.
Environmental Protection Agency |
| 2:55 PM | 3. SECOND QUARTER FINANCIAL REPORT
(UNAUDITED) | Tim Collier, Metro |
| 3:15 PM | 4. QUARTER 2 FISCAL YEAR 2015-16 QUARTERLY
MANAGEMENT REPORT | Scott Robinson, Metro |
| 3:40 PM | 5. COUNCILOR LIASON UPDATES AND COUNCIL
COMMUNICATION | |

ADJOURN

Metro respects civil rights

Metro fully complies with Title VI of the Civil Rights Act of 1964 and related statutes that ban discrimination. If any person believes they have been discriminated against regarding the receipt of benefits or services because of race, color, national origin, sex, age or disability, they have the right to file a complaint with Metro. For information on Metro's civil rights program, or to obtain a discrimination complaint form, visit www.oregonmetro.gov/civilrights or call 503-797-1536. Metro provides services or accommodations upon request to persons with disabilities and people who need an interpreter at public meetings. If you need a sign language interpreter, communication aid or language assistance, call 503-797-1890 or TDD/TTY 503-797-1804 (8 a.m. to 5 p.m. weekdays) 5 business days before the meeting. All Metro meetings are wheelchair accessible. For up-to-date public transportation information, visit TriMet's website at www.trimet.org.

Thông báo về sự Metro không kỳ thị của

Metro tôn trọng dân quyền. Muốn biết thêm thông tin về chương trình dân quyền của Metro, hoặc muốn lấy đơn khiếu nại về sự kỳ thị, xin xem trong www.oregonmetro.gov/civilrights. Nếu quý vị cần thông dịch viên ra dấu bằng tay, trợ giúp về tiếp xúc hay ngôn ngữ, xin gọi số 503-797-1890 (từ 8 giờ sáng đến 5 giờ chiều vào những ngày thường) trước buổi họp 5 ngày làm việc.

Повідомлення Metro про заборону дискримінації

Metro з повагою ставиться до громадянських прав. Для отримання інформації про програму Metro із захисту громадянських прав або форми скарги про дискримінацію відвідайте сайт www.oregonmetro.gov/civilrights або Якщо вам потрібен перекладач на зборах, для задоволення вашого запиту зателефонуйте за номером 503-797-1890 з 8.00 до 17.00 у робочі дні за п'ять робочих днів до зборів.

Metro 的不歧视公告

尊重民權。欲瞭解Metro民權計畫的詳情，或獲取歧視投訴表，請瀏覽網站 www.oregonmetro.gov/civilrights。如果您需要口譯方可參加公共會議，請在會議召開前5個營業日撥打503-797-1890（工作日上午8點至下午5點），以便我們滿足您的要求。

Ogeysiiska takooris la'aanta ee Metro

Metro waxay ixtiraamtaa xuquuqda madaniga. Si aad u heshid macluumaad ku saabsan barnaamijka xuquuqda madaniga ee Metro, ama aad u heshid warqadda ka cabashada takoorista, booqo www.oregonmetro.gov/civilrights. Haddii aad u baahan tahay turjubaan si aad uga qaybqaadatid kullaan dadweyne, wac 503-797-1890 (8 gallinka hore illaa 5 gallinka dambe maalmaha shaqada) shan maalmo shaqa ka hor kullanka si loo tixgaliyo codsashadaada.

Metro의 차별 금지 관련 통지서

Metro의 시민권 프로그램에 대한 정보 또는 차별 항의서 양식을 얻으려면, 또는 차별에 대한 불만을 신고 할 수 www.oregonmetro.gov/civilrights. 당신의 언어 지원이 필요한 경우, 회의에 앞서 5 영업일 (오후 5시 주중에 오전 8시) 503-797-1890를 호출합니다.

Metroの差別禁止通知

Metroでは公民権を尊重しています。Metroの公民権プログラムに関する情報について、または差別苦情フォームを入手するには、www.oregonmetro.gov/civilrights。までお電話ください公開会議で言語通訳を必要とされる方は、Metroがご要請に対応できるよう、公開会議の5営業日前までに503-797-1890（平日午前8時～午後5時）までお電話ください。

សេចក្តីជូនដំណឹងអំពីការមិនរើសអើងរបស់ Metro

ការគោរពសិទ្ធិពលរដ្ឋរបស់ ។ សំរាប់ព័ត៌មានអំពីកម្មវិធីសិទ្ធិពលរដ្ឋរបស់ Metro ឬដើម្បីទទួលបានក្បួនលក្ខណ៍រើសអើងសូមចូលទស្សនាការប្រកាស www.oregonmetro.gov/civilrights។
បើលោកអ្នកត្រូវការការបកប្រែភាសានៅពេលអង្គប្រជុំសាធារណៈ សូមទូរស័ព្ទមកលេខ 503-797-1890 (ម៉ោង 8 ព្រឹកដល់ម៉ោង 5 ល្ងាច ថ្ងៃធ្វើការ) ប្រាំពីរថ្ងៃ ថ្ងៃធ្វើការ មុនថ្ងៃប្រជុំដើម្បីអាចឲ្យគេសម្រួលតាមសំណើរបស់លោកអ្នក ។

إشعار بعدم التمييز من Metro

تحتزم Metro الحقوق المدنية. للمزيد من المعلومات حول برنامج Metro للحقوق المدنية أو لإبداء شكوى ضد التمييز، يرجى زيارة الموقع الإلكتروني www.oregonmetro.gov/civilrights. إن كنت بحاجة إلى مساعدة في اللغة، يجب عليك الاتصال مقدماً برقم الهاتف 503-797-1890 (من الساعة 8 صباحاً حتى الساعة 5 مساءً، أيام الاثنين إلى الجمعة) قبل خمسة (5) أيام عمل من موعد الاجتماع.

Paunawa ng Metro sa kawalan ng diskriminasyon

Iginagalang ng Metro ang mga karapatang sibil. Para sa impormasyon tungkol sa programa ng Metro sa mga karapatang sibil, o upang makakuha ng porma ng reklamo sa diskriminasyon, bisitahin ang www.oregonmetro.gov/civilrights. Kung kailangan ninyo ng interpreter ng wika sa isang pampublikong pulong, tumawag sa 503-797-1890 (8 a.m. hanggang 5 p.m. Lunes hanggang Biyernes) lima araw ng trabaho bago ang pulong upang mapagbigyan ang inyong kahilingan. Notificación de no discriminación de Metro.

Notificación de no discriminación de Metro

Metro respeta los derechos civiles. Para obtener información sobre el programa de derechos civiles de Metro o para obtener un formulario de reclamo por discriminación, ingrese a www.oregonmetro.gov/civilrights. Si necesita asistencia con el idioma, llame al 503-797-1890 (de 8:00 a. m. a 5:00 p. m. los días de semana) 5 días laborales antes de la asamblea.

Уведомление о недопущении дискриминации от Metro

Metro уважает гражданские права. Узнать о программе Metro по соблюдению гражданских прав и получить форму жалобы о дискриминации можно на веб-сайте www.oregonmetro.gov/civilrights. Если вам нужен переводчик на общественном собрании, оставьте свой запрос, позвонив по номеру 503-797-1890 в рабочие дни с 8:00 до 17:00 и за пять рабочих дней до даты собрания.

Avizul Metro privind nediscriminarea

Metro respectă drepturile civile. Pentru informații cu privire la programul Metro pentru drepturi civile sau pentru a obține un formular de reclamație împotriva discriminării, vizitați www.oregonmetro.gov/civilrights. Dacă aveți nevoie de un interpret de limbă la o ședință publică, sunați la 503-797-1890 (între orele 8 și 5, în timpul zilelor lucrătoare) cu cinci zile lucrătoare înainte de ședință, pentru a putea să vă răspunde în mod favorabil la cerere.

Metro txoj kev ntxub ntxaug daim ntawv ceeb toom

Metro tributes cai. Rau cov lus qhia txog Metro txoj cai kev pab, los yog kom sau ib daim ntawv tsis txaus siab, mus saib www.oregonmetro.gov/civilrights. Yog hais tias koj xav tau lus kev pab, hu rau 503-797-1890 (8 teev sawv ntxov txog 5 teev tsaus ntuj weekdays) 5 hnub ua hauj lw m ua ntej ntawm lub rooj sib tham.



Agenda Item No. 3.0

SECOND QUARTER FINANCIAL REPORT (UNAUDITED)

Metro Council Work Session
Tuesday, February 23, 2016
Metro Regional Center, Council Chamber

METRO COUNCIL

Work Session Worksheet

PRESENTATION DATE: February 23, 2015

LENGTH: 15 Minutes

PRESENTATION TITLE: Second Quarter Financial Report (unaudited)

DEPARTMENT: Finance & Regulatory Services

PRESENTER(S): TIM COLLIER, DIRECTOR, FINANCE AND REGULATORY SERVICES (x1913)
FOR MORE INFORMATION, ALSO CONTACT MATT SNODGRASS (x1687)

WORK SESSION PURPOSE & DESIRED OUTCOMES

- Purpose: To inform the Council about the state of Metro finances through the first half of the fiscal year.

TOPIC BACKGROUND & FRAMING THE WORK SESSION DISCUSSION

Projections for revenues continue to be close to budget, while the projection for expenditures have dropped, relative to budget.

MERC, overall, continues to show a significant year-to-year rise in revenues, which is projected to bring in more revenue than originally assumed. Construction excise tax is also projected to be above budget.

Expenditures projections are under budget in all departments, other than MERC, but especially in Parks and Nature and Planning and Development.

This report fulfills a requirement of Metro's financial policies for monitoring and regular reporting to the Council of the budget's performance.

PACKET MATERIALS

- Would legislation be required for Council action Yes No
- If yes, is draft legislation attached? Yes No
- What other materials are you presenting today? None

October to December

MAKING A GREAT PLACE



FINANCIAL REPORT

SECOND QUARTER FY 2015-16

MAKING A GREAT PLACE



Clean air and clean water do not stop at city limits or county lines. Neither does the need for jobs, a thriving economy, and sustainable transportation and living choices for people and businesses in the region. Voters have asked Metro to help with the challenges and opportunities that affect the 25 cities and three counties in the Portland metropolitan area.

A regional approach simply makes sense when it comes to providing services, operating venues and making decisions about how the region grows. Metro works with communities to support a resilient economy, keep nature close by and respond to a changing climate. Together, we're making a great place, now and for generations to come.

Stay in touch with news, stories and things to do.

www.oregonmetro.gov/connect



Metro Council President

Tom Hughes

Metro Council

Shirley Craddick, District 1

Carlotta Collette, District 2

Craig Dirksen, District 3

Kathryn Harrington, District 4

Sam Chase, District 5

Bob Stacey, District 6

Auditor

Brian Evans

**FY 2015-16
Quarterly
Report

Second
Quarter**

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February 23, 2016

Dear President Hughes and members of the Metro Council:

On behalf of the Finance Team I am today delivering Metro's Second Quarter Financial Report for FY 2015-16. We utilize the second quarter report to substantiate projections from the first quarter and set the preliminary budgeted beginning fund balance for the next budget year.

	Budget	Actual YTD	YTD % of Budget	Year-End Projection	Year-end % of Budget	3-Yr Average
All Revenue						
Program Revenues	\$181,316,343	\$84,314,570	46.5%	\$182,600,643	100.7%	107.6%
General Revenues	75,834,813	59,935,330	79.0%	\$75,804,605	100.0%	102.5%
Other Financing Sources	112,000,000	351,324	0	96,735,891	86.4%	0.0%
All Revenue	\$369,151,156	\$144,601,224	39.2%	\$355,141,139	96.2%	
Expenditures						
Personal Services	\$95,673,994	\$45,392,049	47.4%	\$91,142,480	95.3%	94.5%
Materials and Services	133,374,488	48,750,540	36.6%	117,341,694	88.0%	82.7%
Total Operating Expenditures	229,048,482	94,142,589	41.1%	208,484,174	91.0%	87.4%
Total Capital Outlay	62,903,338	13,497,365	21.5%	36,925,519	58.7%	52.5%
Total Renewal and Replacement	3,919,108	626,833	16.0%	1,858,826	47.4%	65.1%
Total Expenditures	\$295,870,928	\$108,266,787	36.6%	247,268,519	83.6%	89.4%

Revenues coming in above projections

Revenues are projected to come in above budget. Both the transient lodging tax (TLT) and construction excise tax (CET) are showing continued growth. Property tax collections are on target and are projected to end the year on budget. Solid waste tonnage is projected to end above initial projections, resulting in solid waste operating revenues slightly above our original budget.

Venues revenues are tracking above budget, with another projected record year at both Portland's and OCC. Expo continues to trend along its three year average.

Oregon Zoo attendance is lower than originally projected, but per caps are up helping offset significant revenue declines.

Glendoveer and parks admission revenues are coming in lower than projected. Generally most other areas are tracking on budget. We will continue to monitor to see if any last minute adjustments need to be completed prior to the end of the year.

Expenditures continue to track closely to budget

As has been the trend over the last few years, operating expenditures continue to track close to budgeted levels.

Due to the record food and beverage revenue numbers at OCC and Portland's, we are seeing a corresponding uptick in expenditures. This will probably precipitate a budget amendment in June.

Construction Excise Tax on the upswing

Construction excise tax collections have had another strong quarter. Projected collections through the end of the year are on pace to be higher than the last three years and above budgeted projections.

The full report is included in the appendix.

Second quarter prognosis: positive

Generally the news continues to be very positive. Property taxes, solid waste operating revenues are on track and TLT are well above original budget. Overall, venues revenues, continue to exceed expectations. We will continue to monitor expenditures, any appropriations issues will be brought to you in the June consolidated budget amendment.

How does this impact FY 2016-17 budget planning?

Our projections for how we will end FY 2015-16 are generally positive and we will start FY 2016-17 in a relatively positive position. Please remember though that these year-end numbers are only estimates, but continue to support the recent positive trends and it looks to be a positive start for the FY 2016-17 budget.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Collier", with a stylized flourish above the name.

Tim Collier, CPA, MBA

Director of Finance and Regulatory Services



METRO OPERATING REVENUES

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
All Revenue						
Program Revenues	\$181,316,343	\$84,314,570	46.5%	\$182,600,643	100.7%	106.4%
General Revenues	75,834,813	59,935,330	79.0%	75,804,605	100.0%	102.5%
Special Items	0	0	0%	0	0.0%	0.0%
Extraordinary Items	0	0	0%	0	0.0%	0.0%
Other Financing Sources	112,000,000	351,324	0.3%	96,735,891	86.4%	0.0%
All Revenue	\$369,151,156	\$144,601,224	39.2%	\$355,141,139	96.2%	116.4%

Year-to-date (YTD) revenues for the agency came to \$145 million through the second quarter of FY 2015-16 or 39.2 percent of the annual budget.

PROGRAM REVENUE BREAKDOWN

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Program Revenues						
Charges for Services Revenue	\$136,055,198	\$71,824,616	52.8%	\$142,773,214	104.9%	103.1%
Internal Charges for Svcs-Rev	272,284	255,566	93.9%	258,566	95.0%	100.8%
Licenses and Permits	380,000	210,930	55.5%	380,000	100.0%	99.9%
Miscellaneous Revenue	2,591,868	777,176	30.0%	1,891,950	73.0%	203.1%
Grants	21,774,982	3,157,761	14.5%	8,412,584	38.6%	109.9%
Intergovernmental Revenue	14,937,140	7,395,134	49.5%	20,992,090	140.5%	120.8%
Contributions from Governments	3,875,098	395,758	10.2%	6,525,840	168.4%	103.9%
Contributions - Private Source	1,028,397	103,879	10.1%	972,023	94.5%	74.6%
Capital Grants	401,376	193,750	48.3%	394,376	98.3%	0.0%
Program Revenues	\$181,316,343	\$84,314,570	46.5%	\$182,600,643	100.7%	106.4%

**FY 2015-16
revenues
above budget**

Contractors' Business License revenues through the second quarter came to 45.6 percent of the amount originally budgeted (\$380,000). The increase in charges for services revenue is largely driven by MERC, which is projected to come in at \$6.2 million (15 percent) above the department's budget. The high projection is linked to higher-than-expected revenues across a range of services, including admission fees, rentals and food and beverage services. Again, for the intergovernmental revenues line, MERC projections come to \$6.2 million (44 percent) above budget, due to the incoming rate of lodging taxes. Finally, contributions from governments are high in the Planning department, where the projection includes revenue for the TOD program (\$3.0 million) and revenue from other local entities for the SW Corridor and Powell Division projects (\$2.6 million forecasted).

GENERAL REVENUES BREAKDOWN

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
General Revenue						
Real Property Taxes	\$54,407,424	\$50,815,610	93.4%	\$54,407,424	100.0%	101.5%
Excise Taxes	17,367,350	7,038,050	40.5%	17,367,350	100.0%	100.8%
Construction Excise Tax	2,475,000	1,580,260	63.8%	3,000,000	121.2%	131.2%
Other Derived Tax Revenues	50,000	25,297	50.6%	50,000	100.0%	108.2%
Interest Earnings	1,535,039	476,113	31.0%	1,127,692	73.5%	157.8%
General Revenue	\$75,834,813	\$59,935,330	79.0%	\$75,952,466	100.2%	102.5%

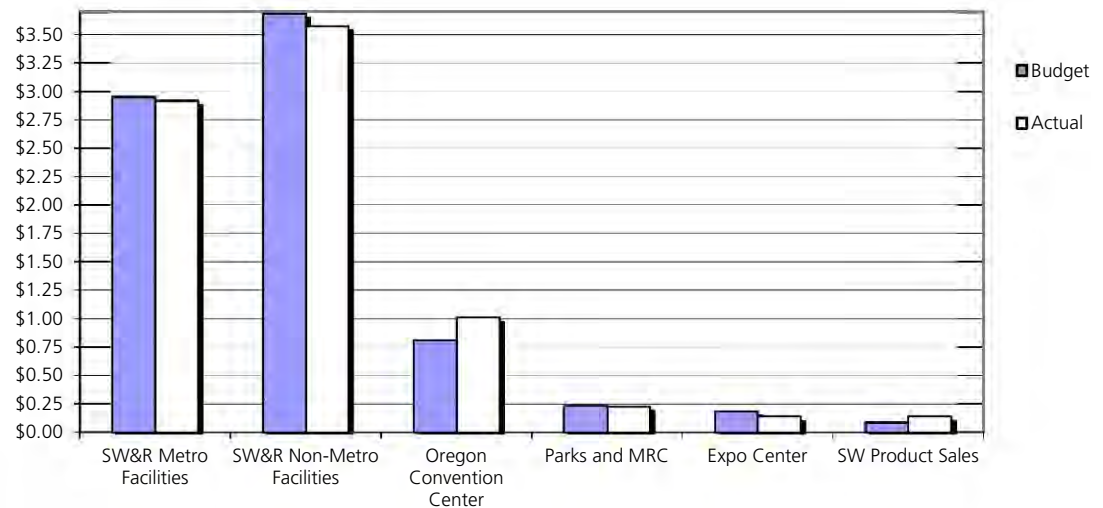
Property Tax – Revenues through the second quarter (in which they come due) came to 93.4 percent of budget.

Construction Excise Tax came in at 63.8 percent of budget and is projected to end the year above budget, based upon receipts to-date.

Interest – Total interest earnings (including the interest earned and change in investment value) ended the quarter at 31 percent of budget, and has been projected to come in at 73.5 percent of budget.

Transient Lodging Tax – receipts are \$1,229,000 (21 percent) above the prior year and 41 percent above the three-year average. According to the Visitor Development Fund (VDF) Intergovernmental Agreement (IGA), Portland’s is allocated a maximum increase over the prior year receipts, of the Portland-Salem, second-half Calendar Year, Consumer Price Index (CPI), two years prior. For FY 2016 this is a 2.26 percent increase over FY 2015 actual receipts. OCC is allocated the greater of CPI or 7 percent over the prior year receipts. It is expected that both OCC and Portland’s will receive their maximum allowable allocation in FY 2016, as reflected in the numbers above. All TLT receipts over these maximums are deposited into the MERC Fund TLT Pooled Capital account to be allocated to specific capital projects in future years. \$5.2 million was allocated to the MERC Fund TLT Pooled Capital in FY 2015, bringing its fund balance to \$7.0 million. Assuming a continuation in the current trend, Finance is forecasting an additional \$4.0 to \$7.0 million will be distributed to the MERC Fund TLT Pooled Capital account at the close of FY 2016.

EXCISE TAX



Non-tonnage excise tax is projected to come in 5.9 percent above budget. Solid waste excise tax is currently projected to be below budget by 2.3 percent. The deficit is linked to initial tonnage estimates, which led to an overstatement of tonnage-based excise tax revenues during the budgeting process. Current tonnage estimates are still expected to surpass the agencies statutory yield for excise tax collections. For more information, see the Parks and Environmental Services revenues narrative (in the Departments section), or refer to the Excise Tax Appendix.

METRO OPERATING EXPENDITURES

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	\$75,510,414	\$35,821,315	47.4%	\$72,041,469	95.4%	94.5%
Materials and Services	122,945,425	45,380,292	36.9%	109,412,643	89.0%	84.3%
Total Operating Expenditures	198,455,839	81,201,608	40.9%	181,454,111	91.4%	88.0%
Total Capital Outlay	62,341,188	13,457,114	21.6%	36,411,199	58.4%	54.2%
Total Renewal and Replacement	3,106,170	448,474	14.4%	1,185,220	38.2%	67.7%
Total Expenditures	\$263,903,197	\$95,107,196	36.0%	\$219,050,530	83.0%	78.9%

DEPARTMENTS

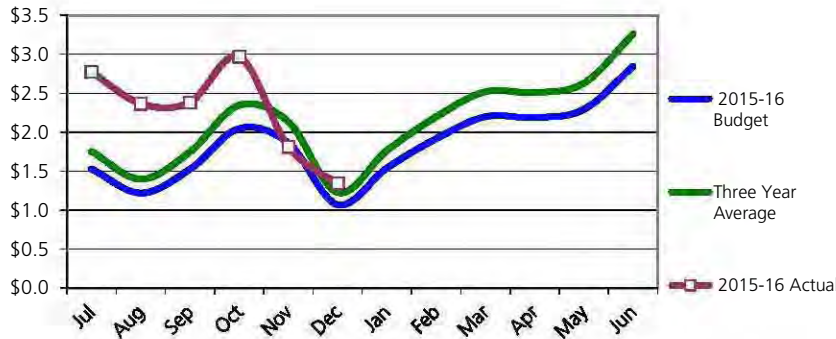
METROPOLITAN EXPOSITION RECREATION CENTER

Revenues	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year Average
Beginning Fund Balance	\$33,134,960	\$40,365,842		\$40,365,842		
Program Revenues	56,506,111	30,510,857	54.0%	68,871,098	121.9%	115.4%
General Revenues	91,000	102,715	112.9%	259,600	285.3%	222.6%
Transfers	1,125,132	0	0.0%	1,125,132	100.0%	70.0%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Subtotal Current Revenues	57,722,243	30,613,572	53.0%	70,255,830	121.7%	113.3%
Total Resources	90,857,203	70,979,414		110,621,672		

Expenditures	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	\$19,860,619	\$9,389,645	47.3%	\$18,702,575	94.2%	94.3%
Materials and Services	29,652,204	14,393,699	48.5%	32,689,448	110.2%	100.0%
Total Operating Expenditures	49,512,823	23,783,344	48.0%	51,392,023	103.8%	97.7%
Total New Capital	8,483,500	1,024,367	12.1%	5,878,882	69.3%	74.7%
Total Expenditures	\$57,996,323	\$24,807,711	42.8%	\$57,270,905	98.7%	94.9%

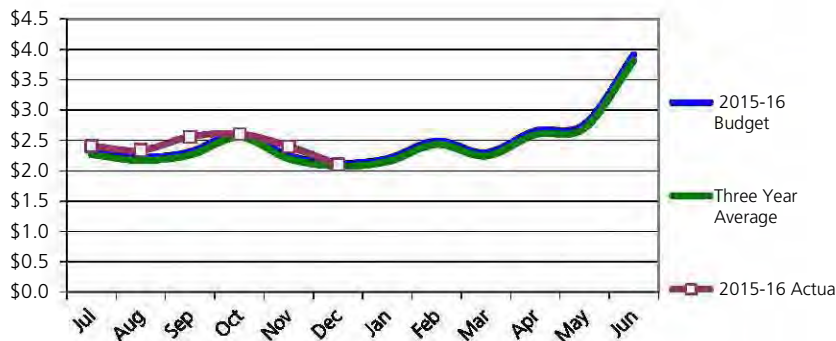
Oregon Convention Center- Program Revenues by Month

shown in millions



Oregon Convention Center- Expenditures by Month

shown in millions

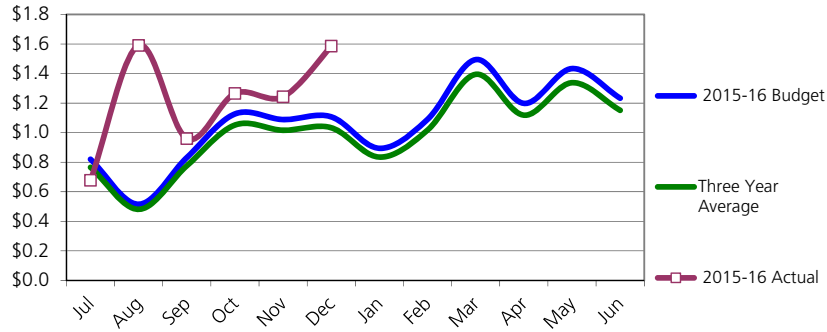


OCC and Portland'5 continue to set revenue records

OCC operating revenues 28 percent more than prior year

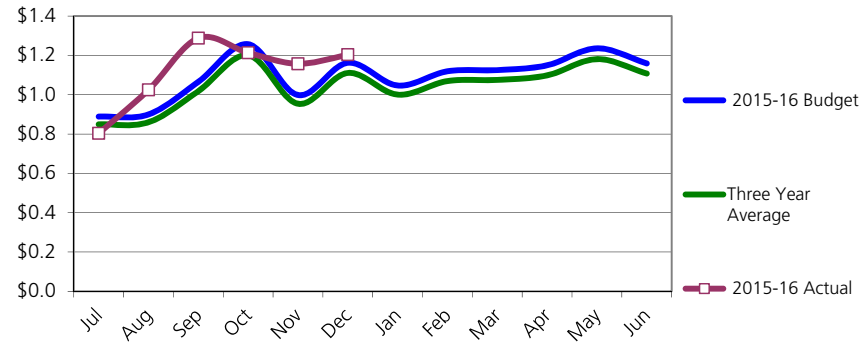
Portland's Centers for the Arts- Program Revenues by Month

shown in millions



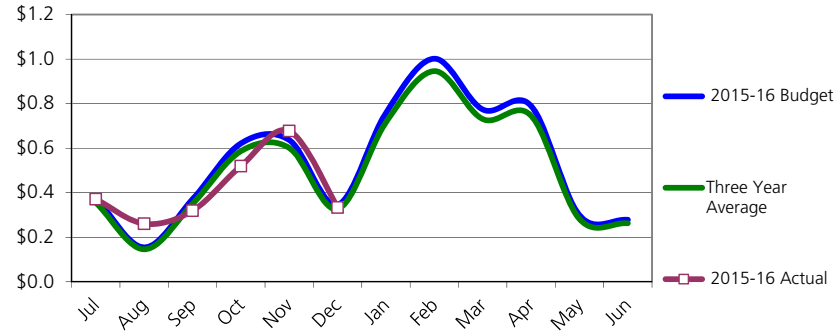
Portland's Centers for the Arts- Expenditures by Month

shown in millions



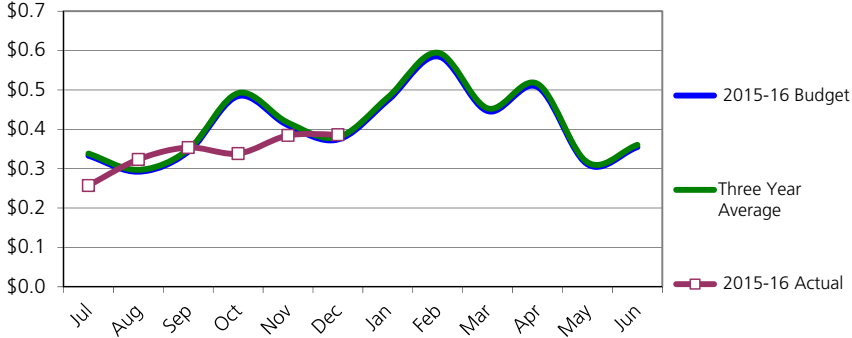
Portland Expo Center- Program Revenues by Month

shown in millions



Portland Expo Center- Expenditures by Month

shown in millions



All three MERC venues hosted their best fiscal year ever in FY 2014-15 and are on pace to perform even better in FY 2015-16. Year to date event revenues (rent and food and beverage) are 27 percent (\$4.9 million) above prior year, 40 percent above the three-year historical YTD average, and 17 percent above YTD budget projections. The number of events in the second quarter is slightly above the prior year with attendance 6 percent (30,000) over the prior year showing strong performance from both OCC and Portland's. Year to date events are slightly over the prior year, however attendance performed 11 percent (79,000) over the

prior year. These dramatic increases in revenues are due to the much improved economy, higher than average number of events hosted and increased attendance at all three venues. These dramatic increases in revenues are due to the much improved economy, higher than average number of events hosted and increased attendance at all three venues.

OCC

OCC hosted its highest grossing first half of the year ever, achieving individual records each month. FY 2014-15 was OCC's best year and FY 2015-16 YTD gross revenues are \$4.2 million (28 percent) above 2015. The gross revenue increase over the prior year to date is due to \$1 million in additional TLT revenue, combined with its 9 percent increase in events (22) and 11 percent increase in attendance (23,000), facilitating record rental and food and beverage sales. The YTD food and beverage margin is 29 percent. OCC is expected to receive its maximum year over year TLT earnings increase of 7 percent. Please see the TLT section of this report.

**Portland's
revenues 20
percent above
prior year**

Portland's

Portland's achieved the highest grossing first half of the year ever. Portland's second quarter revenues closed 29 percent (\$1,773,000) above the prior year, 68 percent above the three-year historical average, and 12 percent above budget projections. YTD food and beverage margins are 28 percent, 2 percent below the prior year. Portland's strong Broadway attendance, specifically with Book of Mormon, the implementation of dynamic food and beverage pricing, and spending per attendee has facilitated its year over year growth. In December *The Nutcracker* and the Broadway version of *Beauty and the Beast* grossed more than \$200,000 each.

Expo

Expo's first two quarters closed 1.5 percent below the prior year and 5.4 percent above the three-year historical average. However, these numbers do not include revenue from the American Rabbit Breeders Association's Annual Convention of more than \$180,000. Expo hosted 22 percent more events (6) and 1 percent (900) more attendees in the second quarter over the prior year. Expo's food and beverage margin year to date is 11 percent.

MERC Expenditures

Venue expenses as a whole are 13 percent above the prior year, 19 percent above the three-year historical YTD average, and meet YTD budget projections. Convention center expenses are 7 percent over the prior year and 3 percent over budget projections. Portland's expenditures are 20 percent over the prior year and 2.5 percent above budget projections. Expo expenses are 1 percent under the prior year and 5 percent over budget projections.

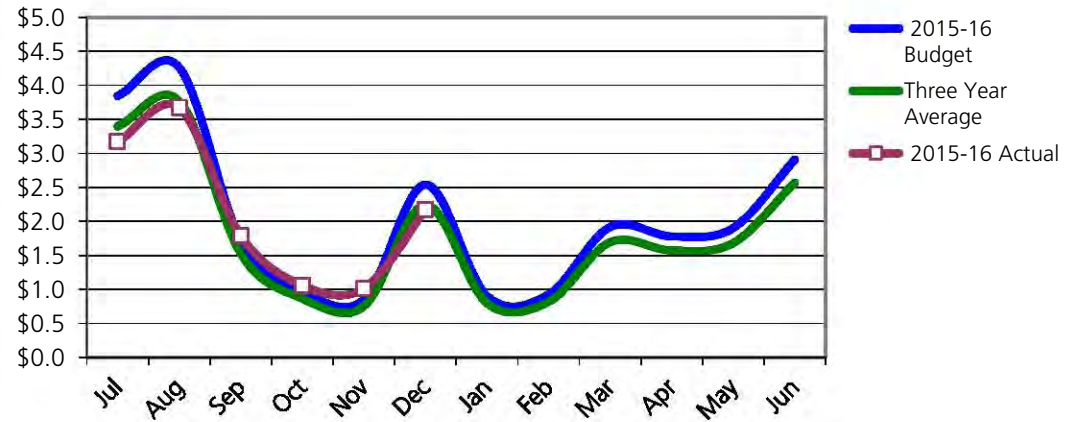
OREGON ZOO

Revenues	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Program Revenues	\$25,061,390	\$12,992,750	51.8%	\$24,834,311	99.1%	99.8%
General Revenues	160,000	52,748	33.0%	131,000	81.9%	109.2%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	40,000,000	0	0.0%	32,000,000	80.0%	0.0%
Total	\$65,221,390	\$13,045,498	20.0%	\$56,965,311	87.3%	100.0%

Expenditures	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	\$21,131,303	\$10,337,566	48.9%	\$20,488,050	97.0%	96.4%
Materials and Services	13,391,979	6,637,254	49.6%	13,171,086	98.4%	100.7%
Total Operating Expenditures	34,523,282	16,974,820	49.2%	33,659,136	97.5%	98.1%
Total New Capital	6,076,314	1,154,273	19.0%	2,750,000	45.3%	41.8%
Total Renewal and Replacemen	1,527,948	102,691	6.7%	500,000	32.7%	0.0%
Total Expenditures	\$42,127,544	\$18,231,784	43.3%	\$36,909,136	87.6%	91.2%

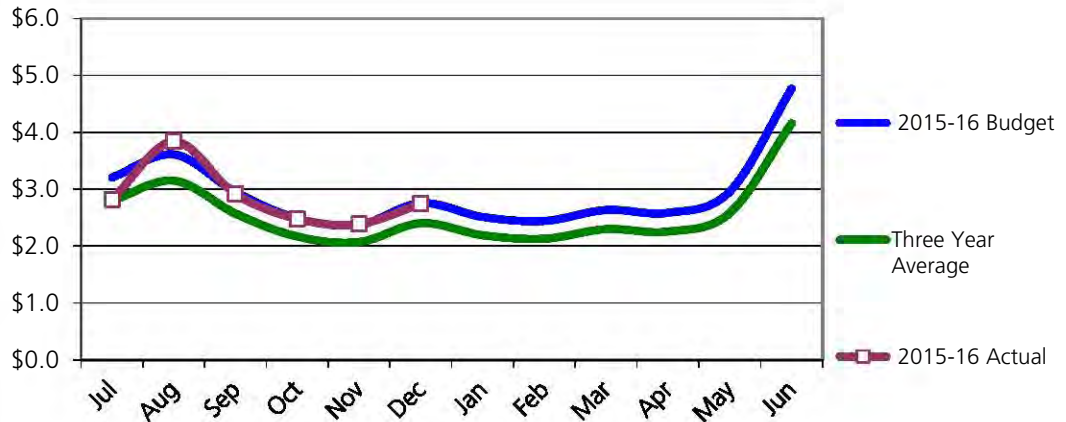
Oregon Zoo- Program Revenues by Month

shown in millions



Oregon Zoo- Expenditures by Month

shown in millions



Zoo attendance is down

Year-to-date attendance is down 6 percent from the prior year, primarily due to a weather-related 29 percent decrease in December visitorship. Total guests numbered 795,871. Gross revenue, however, increased 6 percent on the year driven by increased per-caps in all major guest services areas. A change in pricing for the ZooLights event increased per-cap revenue \$1.69 in December for a YTD total of \$7.97. These results offset the reduced attendance and have positioned the zoo the meet budget projections.

Fiscal year projections continue to show some weakness in enterprise income compared to budget. Revenues were estimated based on 1.70 million visitors and the zoo is currently tracking to approximately 1.55 million guests. A general admissions pricing change is scheduled to go into effect on April 1st and, based on marketing surrounding Elephant Lands, even a small increase in estimated attendance will close the budgetary gap.

Expenditure levels were lower than budgeted through the second quarter driven by multiple open positions, newly approved for this fiscal year. Total spending is projected through year-end to be below the appropriated amount; however, the Guest Services division is addressing higher labor costs associated with seasonal staffing. Management is examining program delivery to ensure the most effective and efficient use of staff hours.

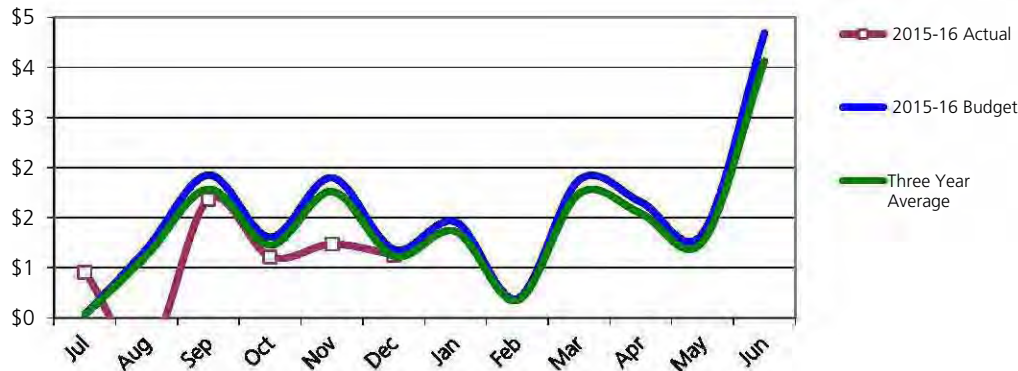
Several Renewal and Replacement projects are in progress, notably work to replace the pool coating in the penguinarium exhibit. Zoo management has engaged an engineering firm to do a pilot assessment of several buildings to inform future projects and help with long-term budgeting.

OREGON ZOO INFRASTRUCTURE AND ANIMAL WELFARE BOND

	Budget	Actual TYD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	\$729,775	\$359,307	49.2%	\$718,615	98.5%	87.9%
Materials and Services	265,000	68,162	25.7%	236,323	89.2%	149.8%
Total Operating Expenditures	994,775	427,469	43.0%	954,938	96.0%	89.2%
Total Debt Service			0%	0	0.0%	0.0%
Total Capital Outlay	18,843,728	4,767,983	25.3%	13,510,068	71.7%	69.5%
Total Expenditures	\$19,838,503	\$5,195,452	26.2%	\$14,465,006	72.9%	70.1%

Oregon Zoo Infrastructure and Animal Welfare Bond- Expenditures by Month

shown in millions



The Elephant Lands major construction was completed on December 7th and a grand opening event was held for the public. Total expenditures were within budget with only a few remaining punchlist and commissioning items to be resolved. The Education Center project is on-track and on-budget with a substantial amount of site-work completed in this quarter. Bond staff is currently drafting an RFP for design services for the Polar Bear habitat and expect to award a contract in the spring. High-levels of capital expenditures in the bond fund reflect these planned activities.

PARKS AND NATURE

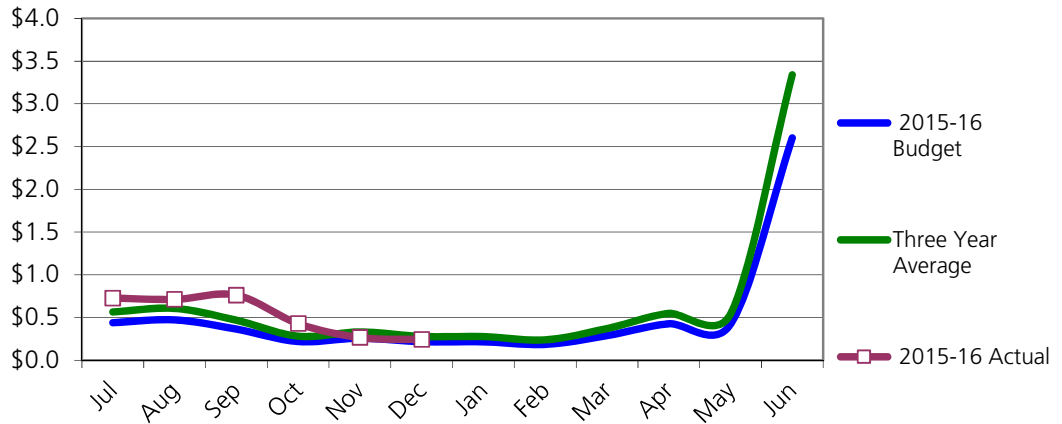
Revenues	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Program Revenues	6,115,672	3,143,791	51.4%	6,066,308	99.2%	123.3%
General Revenues	12,624,939	11,740,738	93.0%	13,159,159	104.2%	160.5%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	351,324	0.0%	351,324	0.0%	0.0%
Total	18,740,611	15,235,853	81.3%	19,576,791	104.5%	134.3%

Expenditures	Budget	YTD	YTD % of Budget	Year-End Projection	% of Budget	3-year Average
Personal Services	10,288,185	4,923,240	47.9%	9,824,991	95.5%	96.2%
Materials and Services	18,345,647	4,490,392	24.5%	12,817,268	69.9%	60.5%
Total Operating Expenditures	28,633,832	9,413,632	32.9%	22,642,259	79.1%	70.6%
Debt Service	-	-	0%	0	0%	0.0%
Capital Outlay	25,119,971	6,237,174	24.8%	11,924,829	47.5%	41.6%
Renewal and Replacement	419,264	169,626	40.5%	277,420	66.2%	99.6%
Total Expenditures	54,173,067	15,820,432	29.2%	34,844,508	64.3%	55.3%

	Budget	YTD	YTD % of Budget	Year-End Projection	% of Budget
General Fund	\$9,938,198	\$4,753,400	47.8%	\$9,835,231	99.0%
Natural Areas Fund	\$29,573,251	\$6,142,880	20.8%	\$14,871,600	50.3%
Local Option Levy Fund	\$11,880,354	\$4,453,914	37.5%	\$8,859,684	74.6%

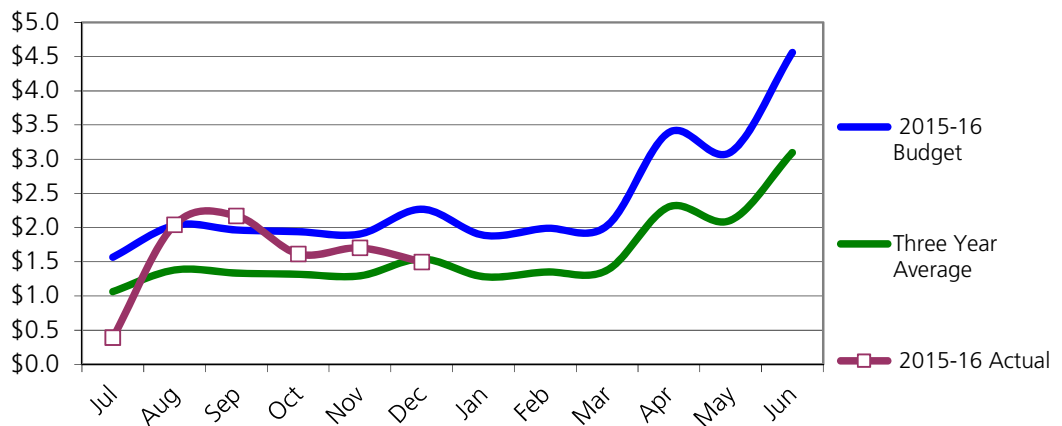
Parks and Nature- Program Revenues by Month

shown in millions



Parks and Nature- Expenditures by Month

shown in millions



Parks and Nature program revenues close to budget

The FY 2015-16 overall Parks and Nature program revenues are projected to end the year 0.8 percent (\$49,000) below budget due to program activities revenues in Parks and Nature. Based on second quarter results the Parks and Visitor Services program revenues are anticipated to end the year (\$186,000) below budget. There have been no net changes to the end of year forecast made in the first quarter. The year-end projection is the net effect of lower than budgeted revenues (\$285,000) from golf fees and parks admission fees (\$92,000) and higher than budgeted revenues (\$191,000) from RV Fees and parks space rental fees. Revenues in the Cemetery Program during the second quarter are lower than last year's levels and are projected to end the fiscal year \$18,000 below budget.

Program revenues in the General Fund Conservation program are also trending toward lower revenues exclusively due to lower rental income from property leases. During FY 2015-16 a few houses are being removed from Metro's portfolio, either torn down or sold, which will reduce income, which is projected to end the fiscal year \$65,000 below budget compared to \$125,000 below budget anticipated in the first quarter. It is likely new properties will be added over time and income levels may achieve previous levels in FY 2016-17. Program revenues in the Natural Areas Bond Fund are projected to end the year \$211,000 over budget due to unanticipated federal grants received during the first quarter related to the acquisition of wetlands properties. A state grant of \$73,250 in the Capital Fund for the Oxbow Park Campground Road project is expected to be received in FY 2016-17. The project is currently on hold pending land use process completion.

Parks and Nature actual operating expenditures through the second quarter were at 35.3 percent of budget primarily due to activities under the Bond Fund Community Investments and Partnerships Program related to Local Share and Capital Grants and to delays in Natural Area Restoration under the General Fund and the Levy Fund. Year-end projections for

personnel services and materials and services expenses are trending toward 95.5 percent and 69.9 percent, respectively, of budget. Capital expenditures are projected to end the year 51.4 percent lower than budgeted, due almost exclusively to land acquisitions under the Bond Fund Conservation Program.

Despite the fact that materials and services expenditures from the Local Share and from Capital Grants and capital expenditures for land acquisitions under the Bond Fund are all significantly below budget, their year-end forecasts are conservative, based on historical patterns and expected acquisitions by the end of the fiscal year. Budgets for these programs are set high to ensure that adequate appropriation exists for Local Share, Capital Grants, and land acquisitions. The majority of Natural Area Restoration and Maintenance projects in the Levy Program are progressing as planned and a few projects have been rescheduled (forward in time) based on the implementation of the System Plan.

The Parks and Visitor Services program operating expenditures in the General Fund are following seasonal patterns and are projected to end the year 3.0 percent below budget mainly due to maintenance and repair services and contracted professional services. Several projects in the Parks and Nature Planning are scheduled for construction in the third quarter. Operating expenditures under the Local Option Levy Fund are expected to be right on budgeted levels. The Cemetery Program expenditures are tracking historical expenditure patterns and year-end expenditures are expected to be close to budget levels.

The department spent 25.0 percent of its capital budget during the second quarter of FY 2015-16. About 77.0 percent of the capital budget is related to land acquisition under the Bond Fund and 16.0 percent to Park Improvements projects under the Local Option Levy Fund. Several projects under the Levy Program have been rescheduled forward based on the implementation of the System Plan. Capital projects under the Renewal and Replacement Fund and the Capital Fund expected to be completed next fiscal year have been carried forward to the FY 2016-17 budget and also incorporated in Metro's FY 2016-17 Capital Improvement Plan.

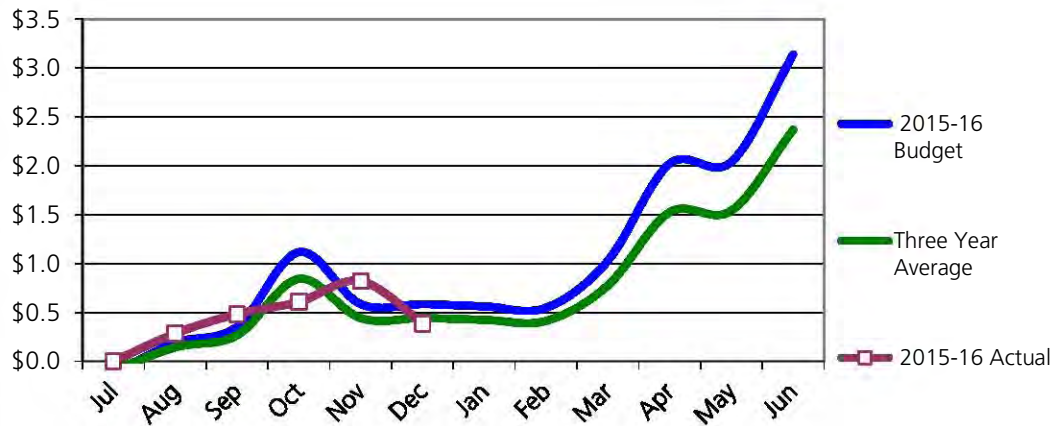
PLANNING AND DEVELOPMENT

Revenue	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Program Revenues	\$12,047,811	\$2,583,516	21.4%	\$11,726,760	97.3%	90.2%
General Revenues	0	32,702	0.0%	60,500	0.0%	0.0%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Total	\$12,047,811	\$2,616,218	21.7%	\$11,787,260	97.8%	90.6%

Expenditures	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	\$6,192,250	\$2,776,226	44.8%	\$5,637,000	91.0%	90.7%
Materials and Services	11,992,570	725,971	6.1%	6,474,500	54.0%	38.9%
Total Expenditures	\$18,184,820	\$3,502,197	19.3%	\$12,111,500	66.6%	59.2%

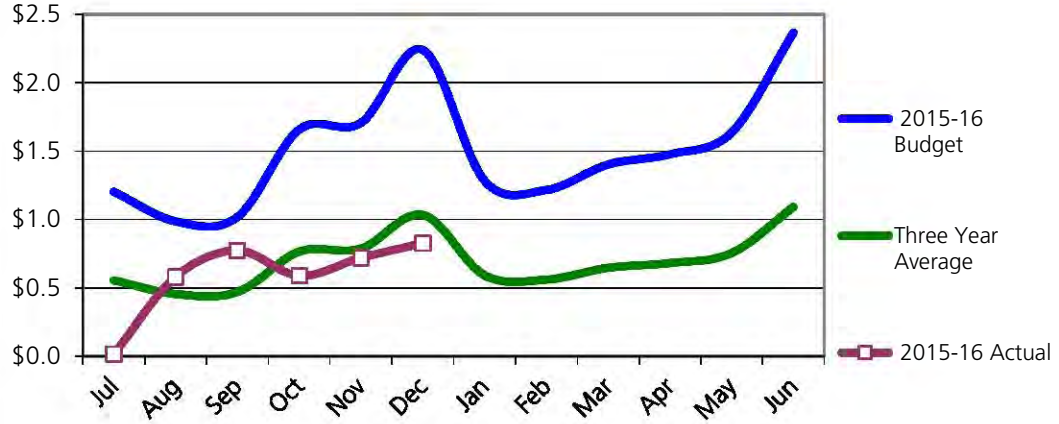
Planning and Development- Program Revenues by Month

shown in millions



Planning and Development- Expenditures by Month

shown in millions



Planning's program and general revenues are projected to reach approximately \$11.8 million or 97.8 percent of budget by fiscal year end. Revenues are primarily made up of grant revenue funds (\$6.0 million forecasted), and the Contributions from Governments line (\$5.7 million forecasted). The latter category includes TriMet's annual support of the TOD program (\$3.0 million) and the local partner support revenue on the SW Corridor and Powell Division projects (\$2.6 million forecasted). The grant revenue projection includes \$468,215 deducted from last year's grant revenue and funded with general fund, pending resolution with the FTA regarding indirect cost treatment.

Planning and Development spending on operating expenses is projected to reach \$12.1 million or 66.6 percent of budget by fiscal year-end.

The Personal Services category is currently at 44.8 percent of budget and is expected to reach 91.0 percent of budget, or \$5.6 million for the year. The projected full-year budget variance is approximately \$555,250. Between partial and full-year vacancies, the staffing is down 3.25 FTE from the budgeted level of 51.50 FTE.

The Materials and Services spending through second quarter is at 6.1 percent of budget and is expected to reach approximately 54.0 percent of budget or \$6.5 million by fiscal year end. The projected full-year budget variance is approximately \$5.5 million, coming mainly from the TOD program (\$2.9 million) and the Southwest Corridor project (\$1.8 million). Both the TOD program and the Southwest Corridor project were budgeted to allow maximum flexibility to pursue new development opportunities.

PROPERTY AND ENVIRONMENTAL SERVICES

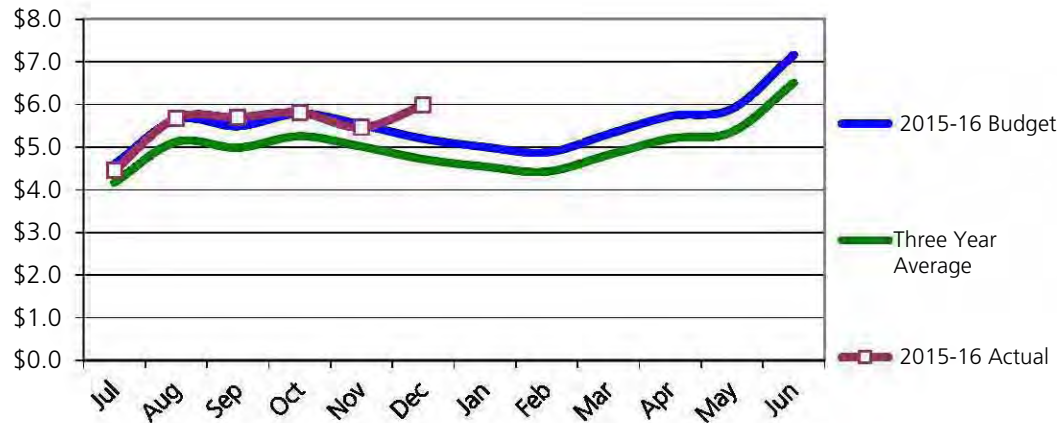
Revenues	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Program Revenues	\$66,197,066	\$33,086,365	50.0%	\$67,065,369	101.3%	99.7%
General Revenues	327,417	90,105	27.5%	354,124	108.2%	91.9%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Total	\$66,524,483	\$33,176,469	49.9%	\$67,419,493	101.3%	99.8%

Expenditures	Budget	Actual YTD	YTD % of Budget	Year-End Projection	% of Budget	3-year Average
Personal Services	\$13,827,486	\$6,534,891	47.3%	\$13,564,238	98.1%	93.4%
Materials and Services	48,145,536	18,846,343	39.1%	43,213,018	89.8%	91.0%
Total Operating Expenditures	61,973,022	25,381,234	41.0%	56,777,256	91.6%	91.5%
Debt Service	-	-	0%	0	0%	0.0%
Capital Outlay	3,817,675	273,317	7.2%	2,347,420	61.5%	24.3%
Renewal and Replacement	1,158,958	176,157	15.2%	407,800	35.2%	
Total Expenditures	\$66,949,655	\$25,830,708	38.6%	\$59,532,476	88.9%	85.7%

	Budget	YTD Actuals	YTD % of Budget	Year-End Projection	% of Budget
General Fund	\$2,709,192	1,185,290	43.8%	\$2,560,479	94.5%
Solid Waste Revenue Fund	\$60,834,416	24,037,606	39.5%	\$56,263,797	92.5%
General Asset Management Fund	\$1,785,358	326,684	18.3%	\$708,200	39.7%

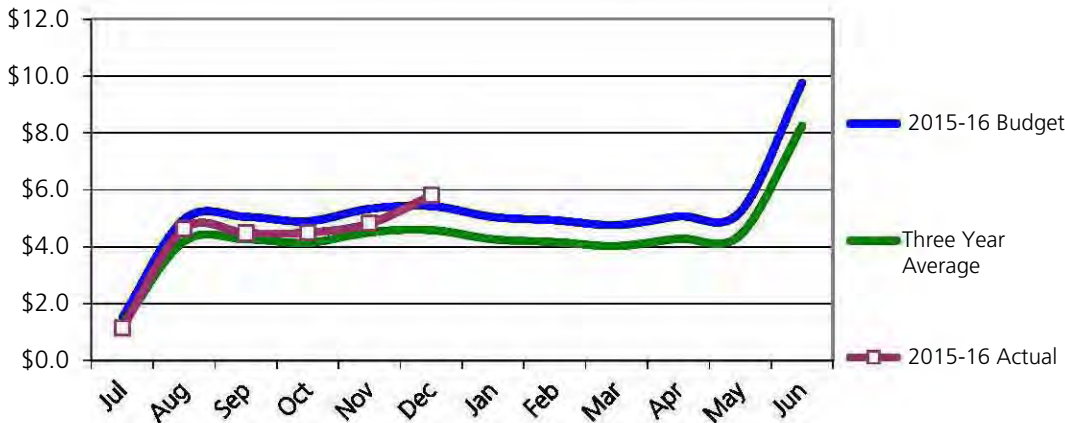
Property and Environmental Services- Program Revenues by Month

shown in millions



Property and Environmental Services- Expenditures by Month

shown in millions



Total Property and Environmental Services Department revenues are projected to end the year 1.3 percent (\$868,000) higher than budget mainly due to Solid Waste Operations. Solid Waste year-end projection, based on second quarter results of tonnage at Metro facilities and regional tonnage, are projected to be above the budget estimate (by \$842,000). Year-end

Solid Waste revenues slightly higher than budget

tonnage at Metro facilities and regional tonnage are expected to be higher than the budget estimate by 3.6 percent and 1.2 percent, respectively, while food waste tonnage is projected to be lower than the budget estimate by 18.5 percent. The year-end projection includes the net effect of higher than budgeted revenues for Disposal Fees (\$1,521,000) and for Latex Paint sales and Cleanup Materials fees (\$254,000) and lower than budgeted revenues (\$933,000) for Residential Organics fees.

Parking fees under the General Fund Metro Building Operations program are tracking higher than budgeted and are anticipated to end the year \$144,000 higher than budgeted levels. Based on second quarter tonnage trends the year-end Community and Enhancement Fees are expected to be \$118,000 lower than budgeted. Community and Enhancement Fees revenue is set high in the budget to act as a contingency in case tonnage is higher than expected. Meanwhile, based on second quarter results, Property and Environmental Services Department year-end projections for Personnel Services and Materials and Services are trending toward 98.1 percent and 89.8 percent, respectively, of budget.

Based on year-to date actuals, mixed solid waste tonnage at Metro facilities is expected to be 3.6 percent higher than the budget estimate while food waste tonnage is expected to be 18.5 percent below budget. However, tonnage related expenses are projected to end the year \$2.8 million below budget. In addition to the reduction in expenditures related to food waste (\$800,000) and the reduction in fuel costs (\$1.1 million) due to lower fuel prices, a reduction in disposal costs of about \$0.9 million is included in the year-end projection. In accordance with the disposal contract, Metro received a rate disposal reduction effective July 1, 2015, however, the actual rate was not known in time to be included in the budget. The year-end projection includes lower than budgeted payments to the transfer station operators for materials recovered from mixed waste. Due to the closure in October 2015 of the SP Fiber Technologies mill in Newberg, the primary facility accepting wood waste from the region, most of the wood received at the transfer stations is now managed as disposal material rather than recovered material.

Expenditures in the Resource Conservation and Recycling Program generally take place from the second to fourth quarter, mainly as Grants to Other Governments. This expenditure pattern affects the below budget expenditures for the second quarter of FY 2015-16.

Operating expenditures in the General Fund for the Metro Building Operations and the Construction Project Management Office Programs are following expenditure patterns and are projected to end the fiscal year slightly below budget given current expenditure trends.

The Department spent less than 9.6 percent of its capital budget during the second quarter of FY 2015-16. About 68.0 percent of the capital budget is related to Solid Waste Operations. The Metro Central Stormwater Treatment project and the St. Johns Landfill Controls and Flare Replacement projects are in the design drawings phase. The year-end capital expenditures projection for Solid Waste Operations assumes that several projects will be carried forward over multiple years based on a revised Capital Improvement Plan. Capital projects in the Renewal and Replacement Fund and the Capital Fund are related to the Metro Regional Center Building and the Fleet Vehicle Replacement Project and several projects have been carried forward to FY 2016-17.

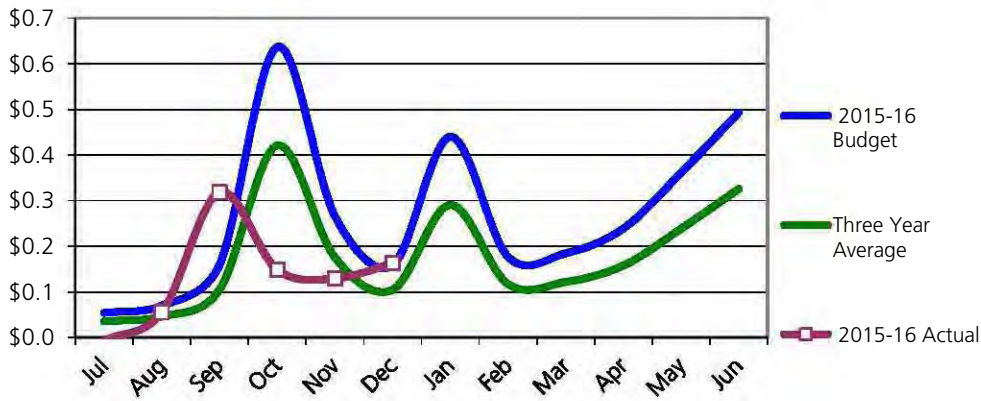
RESEARCH CENTER

Revenues	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Program Revenues	\$3,242,006	\$809,735	25.0%	\$2,231,680	68.8%	70.6%
General Revenues	0	0	0.0%	0	0.0%	0.0%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Total	\$3,242,006	\$809,735	25.0%	\$2,231,680	68.8%	70.6%

Expenditures	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	\$3,480,796	\$1,500,440	43.1%	\$3,106,000	89.2%	92.7%
Materials and Services	1,152,489	218,472	19.0%	811,000	70.4%	80.6%
Total Expenditures	\$4,633,285	\$1,718,912	37.1%	\$3,917,000	84.5%	91.2%

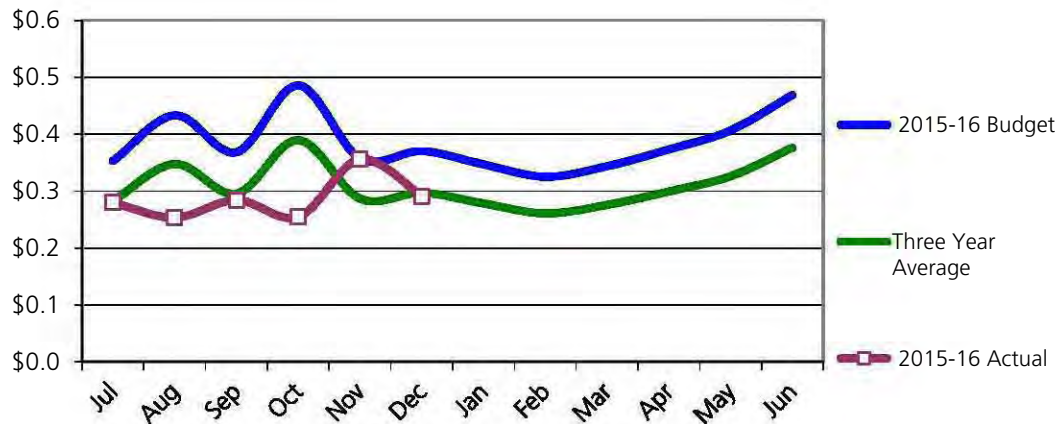
Research Center- Program Revenues by Month

shown in millions



Research Center- Expenditures by Month

shown in millions



Research Center program revenues are expected to reach approximately \$2.2 million or 68.8 percent of budget by fiscal year end. Revenues are primarily made up of the MPO discretionary grant funds (from ODOT and TriMet), of \$1.8 million, and the Charges for Services category (\$372,400 forecasted), which includes the Aerial Photo Consortium billings. The largest shortfall is in the Aerial Photo line, due to the product array offered this year (see also materials and services, below). Both the MPO funds and the Charges for Services category are billed on a cost-reimbursement basis, with funding deficits commensurate with cost savings on labor and materials and services.

Research Center operating expenses are projected to reach \$3.9 million (84.5 percent) by fiscal year-end.

The personal services category is currently at 43.1 percent of budget and is expected to reach 89.2 percent of budget, or \$3.1 million for the year. The projected full-year budget variance is approximately \$374,796. Between partial and full-year vacancies, the staffing is down 3.10 FTE from the budgeted level of 27.20 FTE.

The materials and services spending through second quarter is at 19.0 percent of budget and is expected to reach approximately 70.4 percent of budget or \$811,000 for the year. The projected full-year budget variance is approximately \$341,489, virtually all on the Aerial Photo line. The Aerial Photo project was budgeted to include LiDAR costs but that product will not be produced this year.

SUPPORT DEPARTMENTS EXPENDITURES

ALL SUPPORT DEPARTMENTS

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	\$20,163,580	\$9,570,734	47.5%	\$19,101,011	94.7%	94.1%
Materials and Services	5,925,151	2,713,948	45.8%	4,724,769	79.7%	74.1%
Total Operating Expenditures	26,088,731	12,284,682	47.1%	23,825,780	91.3%	88.8%
Total Capital Outlay	323,000	40,251	12.5%	323,000	100.0%	87.7%
Total Renewal and Replacement	812,938	178,359	21.9%	673,606		
Total Expenditures	\$27,224,669	\$12,503,292	45.9%	\$24,822,386	91.2%	87.9%

COUNCIL

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	3,924,529	1,839,152	46.9%	3,638,303	92.7%	94.6%
Materials and Services	1,041,311	284,045	27.3%	489,669	47.0%	53.8%
Total Expenditures	4,965,840	2,123,197	42.8%	4,127,972	83.1%	85.2%

AUDITOR

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	\$733,338	\$281,672	38.4%	\$562,888	76.8%	86.1%
Materials and Services	37,662	9,377	24.9%	35,000	92.9%	85.9%
Total Expenditures	\$771,000	\$291,050	37.7%	\$597,888	77.5%	86.0%

OFFICE OF METRO ATTORNEY

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	\$2,320,680	\$1,100,240	47.4%	\$2,200,481	94.8%	94.9%
Materials and Services	70,360	24,181	34.4%	58,732	83.5%	106.0%
Total Expenditures	\$2,391,040	\$1,124,421	47.0%	\$2,259,213	94.5%	95.2%

COMMUNICATIONS

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	\$3,010,548	\$1,428,790	47.5%	\$2,857,580	94.9%	96.6%
Materials and Services	134,070	58,139	43.4%	109,935	82.0%	94.6%
Total Expenditures	\$3,144,618	\$1,486,929	47.3%	\$2,967,515	94.4%	96.0%

FINANCE AND REGULATORY SERVICES

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	\$4,566,666	\$2,215,565	48.5%	\$4,431,130	97.0%	90.4%
Materials and Services	2,987,240	1,707,845	57.2%	2,727,729	91.3%	72.1%
Total Operating Expenditures	7,553,906	3,923,410	51.9%	7,158,859	94.8%	82.3%
Total New Capital	0	0	0%	0	0.0%	104.9%
Total Renewal and Replacement	0	0	0%	0	0.0%	0.0%
Total Expenditures	\$7,553,906	\$3,923,410	51.9%	\$7,158,859	94.8%	82.6%

HUMAN RESOURCES

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	\$2,300,955	\$1,072,992	46.6%	\$2,145,984	93.3%	97.6%
Materials and Services	430,376	179,207	41.6%	398,510	92.6%	98.0%
Total Expenditures	\$2,731,331	\$1,252,199	45.8%	\$2,544,494	93.2%	97.6%

INFORMATION SERVICES

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	\$3,306,864	\$1,632,323	49.4%	\$3,264,646	98.7%	96.1%
Materials and Services	1,224,132	451,154	36.9%	905,193	73.9%	83.8%
Total Operating Expenditures	4,530,996	2,083,477	46.0%	4,169,839	92.0%	92.9%
Total New Capital	323,000	40,251	12.5%	323,000	100.0%	87.0%
Total Renewal and Replacement	812,938	178,359	21.9%	673,606	82.9%	56.2%
Total Expenditures	\$5,666,934	\$2,302,086	40.6%	\$5,166,445	91.2%	87.0%

NON-DEPARTMENTAL EXPENDITURES

NON-DEPARTMENTAL

	Budget	Actual YTD	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Personal Services	\$0	\$0	0%	\$0	0%	94.3%
Materials and Services	4,503,912	656,299	14.6%	3,204,282	71.1%	61.8%
Total Operating Expenditures	4,503,912	656,299	14.6%	3,204,282	71.1%	62.3%
Total Debt Service	37,214,051	7,276,678	19.6%	37,214,051	100.0%	158.9%
Total Capital Outlay	239,150	0	0.0%	191,320	80.0%	41.2%
Total Expenditures	\$41,957,113	\$7,932,977	18.9%	\$40,609,653	96.8%	149.0%

Non-departmental special appropriation expenditures through the fourth quarter included the following:

- \$199,160 for Construction Excise Tax grants to local governments, for concept planning
- \$21,303 to Regional Water Providers' Consortium
- \$7,500 to Lloyd Business Improvement District dues
- \$2,171 to Nature in Neighborhoods community grants
- \$2,500 to the Westside Economic Alliance
- \$122,000 to the outside financial auditors
- \$197,524 to Trimet pass program
- \$139,990 for spending on all sponsorships, through the second quarter, includes:
 - \$50,000 to Greater Portland, Inc.
 - \$11,667 to the Regional Disaster Preparedness organization
 - \$15,000 to First Stop Portland
 - \$50,000 to the Intertwine Alliance
 - \$13,323 to the general Metro sponsorship account in the second quarter





APPENDIX A – Fund Tables, year to year comparison

General Fund (consolidated), as of December 31, 2015

FY 2015-16

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year Average
Resources						
Beginning Fund Balance	\$28,403,273	\$29,077,941		\$29,077,941		
Program Revenues	24,193,260	7,486,736	30.9%	22,102,108	91.4%	87.2%
General Revenues	33,579,467	21,725,899	64.7%	33,591,034	100.0%	103.1%
Transfers	40,020,968	15,588,294	39.0%	0	0.0%	76.9%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	18,756	0.0%	0	0.0%	0.0%
Subtotal Current Revenues	97,793,695	44,819,685	45.8%	55,693,142	56.9%	88.8%
Total Resources	\$126,196,968	\$73,897,626		\$84,771,083		
Requirements						
Operating Expenditures	\$63,426,144	\$22,440,091	35.4%	\$52,999,591	83.6%	80.6%
Debt Service	1,861,882	520,941	28.0%	1,861,882	100.0%	100.0%
Capital Outlay	239,150	12,731	5.3%	209,150	87.5%	102.2%
Interfund Transfers	19,994,904	10,663,900	53.3%	19,159,035	95.8%	85.2%
Intrafund Transfers	20,539,201	6,248,818	30.4%	16,796,282	81.8%	75.4%
Contingency	3,826,537	0				
Subtotal Current Expenditures	109,887,818	39,886,481	36.3%	91,025,940	82.8%	77.7%
Unappropriated Balance	\$16,309,150	34,011,145		(6,254,857)		
Total Requirements	\$126,196,968	\$73,897,626		\$84,771,083		

FY 2014-15

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources					
Beginning Fund Balance	\$29,642,971	\$32,583,026		\$32,583,026	
Program Revenues	22,610,068	6,927,183	30.6%	19,055,695	84.3%
General Revenues	31,639,620	20,207,510	63.9%	32,479,948	102.7%
Transfers	34,981,967	13,957,781	39.9%	28,372,668	81.1%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0.0%	12,542	0.0%
Subtotal Current Revenues	89,231,655	41,092,474	46.1%	79,920,853	89.6%
Total Resources	\$118,874,626	\$73,675,500		\$112,503,879	
Requirements					
Operating Expenditures	\$59,144,396	\$23,811,785	40.3%	\$50,404,171	85.2%
Debt Service	1,786,381	538,191	30.1%	1,786,381	100.0%
Capital Outlay	203,650	21,029	10.3%	60,200	29.6%
Interfund Transfers	6,239,215	2,930,448	47.0%	5,978,390	95.8%
Intrafund Transfers	30,811,703	11,883,230	38.6%	25,196,796	81.8%
Contingency	1,727,818	0		0	
Subtotal Current Expenditures	99,913,163	39,184,684	39.2%	83,425,938	83.5%
Unappropriated Balance	18,910,206	34,490,816		29,077,941	
Total Requirements	\$118,823,369	\$73,675,500		\$112,503,879	

General Asset Management Fund, as of December 31, 2015

FY 2015-16

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year Average
Resources						
Beginning Fund Balance	\$4,410,379	\$9,981,821		\$9,981,821		
Program Revenues	254,250	13,355	5.3%		0.0%	1086.9%
General Revenues	26,930	17,414	64.7%		0.0%	133.6%
Transfers	3,378,719	1,411,508	41.8%		0.0%	93.9%
Special Items	0	0	0.0%		0.0%	0.0%
Extraordinary Items	0	0	0.0%		0.0%	0.0%
Other Financing Sources	0	0	0.0%		0.0%	0.0%
Subtotal Current Revenues	3,659,899	1,442,277	39.4%	0	0.0%	146.9%
Total Resources	\$8,070,278	\$11,424,097		\$9,981,821		
Requirements						
Operating Expenditures	\$1,458,720	\$246,704	16.9%	\$1,488,788	102.1%	77.9%
Debt Service	0	0	0.0%	0.0%	0.0%	0.0%
Capital Outlay	3,132,590	550,528	17.6%	2,741,604	87.5%	61.8%
Interfund Transfers	1,311,500	1,163,000	88.7%	1,311,500	100.0%	0.0%
Intrafund Transfers	0	0	0.0%		0.0%	0.0%
Contingency	2,167,468	0		2,167,468		
Subtotal Current Expenditures	8,070,278	1,960,232	24.3%	7,709,360	95.5%	37.7%
Unappropriated Balance	0	9,463,865		2,272,460		
Total Requirements	\$8,070,278	\$11,424,097		\$9,981,821		

FY 2014-15

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources					
Beginning Fund Balance	\$6,611,461	\$5,391,886		\$5,391,886	
Program Revenues	173,250	155,028	89.5%	5,359,917	3093.7%
General Revenues	21,824	17,994	82.5%	27,888	127.8%
Transfers	3,282,048	1,324,186	40.3%	3,021,223	92.1%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0.0%	4,020	0.0%
Subtotal Current Revenues	3,477,122	1,497,208	43.1%	8,413,048	242.0%
Total Resources	\$10,088,583	\$6,889,095		\$13,804,934	
Requirements					
Operating Expenditures	\$1,826,761	\$242,459	13.3%	\$664,614	36.4%
Debt Service	0	0	0.0%	0	0.0%
Capital Outlay	4,224,137	1,147,473	27.2%	3,158,500	74.8%
Interfund Transfers	0	0	0.0%	0	0.0%
Intrafund Transfers	0	0	0.0%	0	0.0%
Contingency	4,037,685	0		0	
Subtotal Current Expenditures	10,088,583	1,389,931	13.8%	3,823,114	37.9%
Unappropriated Balance	0	5,499,163		9,981,821	
Total Requirements	\$10,088,583	\$6,889,095		\$13,804,934	

MERC Fund, as of December 31, 2015

FY 2015-16

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year Average
Resources						
Beginning Fund Balance	\$33,134,960	\$40,365,842		\$40,365,842		
Program Revenues	56,506,111	30,510,857	54.0%	68,871,098	121.9%	115.4%
General Revenues	91,000	102,715	112.9%	259,600	285.3%	222.6%
Transfers	1,125,132	0	0.0%	1,125,132	100.0%	70.0%
Special Items	0	0	0.0%		0.0%	#DIV/0!
Extraordinary Items	0	0	0.0%		0.0%	#DIV/0!
Other Financing Sources	0	0	0.0%		0.0%	#DIV/0!
Subtotal Current Revenues	57,722,243	30,613,572	53.0%	70,255,830	121.7%	113.3%
Total Resources	\$90,857,203	\$70,979,414		\$110,621,672		
Requirements						
Operating Expenditures	\$49,512,823	\$23,783,344	48.0%	\$51,392,023	103.8%	97.7%
Debt Service	0	0	0.0%		0.0%	0.0%
Capital Outlay	8,483,500	1,024,367	12.1%	5,878,882	69.3%	74.7%
Interfund Transfers	9,001,335	3,192,835	35.5%	9,001,335	100.0%	96.4%
Intrafund Transfers	0	0	0.0%		0.0%	#DIV/0!
Contingency	23,859,545	0				
Subtotal Current Expenditures	90,857,203	28,000,546	30.8%	66,272,240	72.9%	77.4%
Unappropriated Balance	0	42,978,868		44,349,432		
Total Requirements	\$90,857,203	\$70,979,414		\$110,621,672		

FY 2014-15

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources					
Beginning Fund Balance	\$34,325,365	\$32,059,959		\$32,059,959	
Program Revenues	50,814,195	24,471,044	48.2%	63,066,590	124.1%
General Revenues	57,750	103,039	178.4%	211,752	366.7%
Transfers	1,137,263	108,630	9.6%	1,138,263	100.1%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0.0%	3,125	0.0%
Subtotal Current Revenues	52,009,208	24,682,712	47.5%	64,419,730	123.9%
Total Resources	\$86,334,573	\$56,742,671		\$96,479,689	
Requirements					
Operating Expenditures	\$45,193,032	\$20,588,876	45.6%	\$46,345,763	102.6%
Debt Service	0	0	0.0%	0	0.0%
Capital Outlay	7,244,300	2,850,308	39.3%	4,353,906	60.1%
Interfund Transfers	5,680,018	3,158,033	55.6%	5,414,178	95.3%
Intrafund Transfers	0	0	0.0%	0	0.0%
Contingency	28,217,223	0		0	
Subtotal Current Expenditures	86,334,573	26,597,217	30.8%	56,113,847	65.0%
Unappropriated Balance	0	30,145,454		40,365,842	
Total Requirements	\$86,334,573	\$56,742,671		\$96,479,689	

Natural Areas Fund, as of December 31, 2015

FY 2015-16

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year Average
Resources						
Beginning Fund Balance	\$45,089,142	\$52,348,611		\$52,348,611		
Program Revenues	0	210,698	0.0%	210,699	0.0%	100.3%
General Revenues	338,168	119,334	35.3%	235,000	69.5%	178.3%
Transfers	0	0	0.0%	0	0.0%	0.0%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Subtotal Current Revenues	338,168	330,033	97.6%	445,699	131.8%	195.1%
Total Resources	\$45,427,310	\$52,678,644		\$52,794,310		
Requirements						
Operating Expenditures	\$9,563,251	\$1,520,254	15.9%	\$4,861,600	50.8%	48.9%
Debt Service	0	0	0.0%	0	0.0%	0.0%
Capital Outlay	20,010,000	4,622,626	23.1%	10,010,000	50.0%	36.9%
Interfund Transfers	2,752,724	810,344	29.4%	2,752,724	100.0%	92.5%
Intrafund Transfers	0	0	0.0%	-	0.0%	0.0%
Contingency	10,000,000	0				
Subtotal Current Expenditures	42,325,975	6,953,223	16.4%	17,624,324	41.6%	28.5%
Unappropriated Balance	3,101,335	45,725,420		35,169,986		
Total Requirements	\$45,427,310	\$52,678,644		\$52,794,310		

FY 2014-15

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources					
Beginning Fund Balance	\$52,603,488	\$65,755,125		\$65,755,125	
Program Revenues	0	0	0.0%	2,880	0.0%
General Revenues	262,738	211,831	80.6%	404,005	153.8%
Transfers	0	0	0.0%	0	0.0%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%
Subtotal Current Revenues	262,738	211,831	80.6%	406,885	154.9%
Total Resources	\$52,866,226	\$65,966,956		\$66,162,010	
Requirements					
Operating Expenditures	\$14,105,430	\$1,489,374	10.6%	\$4,205,970	29.8%
Debt Service	0	0	0.0%	0	0.0%
Capital Outlay	19,727,088	2,426,183	12.3%	8,002,746	40.6%
Interfund Transfers	1,673,177	951,125	56.8%	1,604,683	95.9%
Intrafund Transfers	0	0	0.0%	0	0.0%
Contingency	15,000,000	0		0	
Subtotal Current Expenditures	50,505,695	4,866,682	9.6%	13,813,399	27.4%
Unappropriated Balance	2,360,531	61,100,274		52,348,611	
Total Requirements	\$52,866,226	\$65,966,956		\$66,162,010	

Parks and Natural Areas Local Option Levy, as of December 31, 2015

FY 2015-16

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year Average
Resources						
Beginning Fund Balance	\$5,696,220	\$4,249,882		\$4,249,882		
Program Revenues	65,000	0	0.0%	65,000	100.0%	165.9%
General Revenues	12,203,492	11,581,820	94.9%	12,832,621	105.2%	103.7%
Transfers	148,500	0	0.0%	148,500	100.0%	0.0%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Subtotal Current Revenues	12,416,992	11,581,820	93.3%	13,046,121	105.1%	106.1%
Total Resources	\$18,113,212	\$15,831,702		\$17,296,003		
Requirements						
Operating Expenditures	\$9,242,383	\$3,244,099	35.1%	\$7,691,861	83.2%	66.6%
Debt Service	0	0	0.0%	0	0.0%	0.0%
Capital Outlay	4,137,971	1,430,097	34.6%	1,769,829	42.8%	71.9%
Interfund Transfers	3,950,019	1,756,668	44.5%	3,950,019	100.0%	99.5%
Intrafund Transfers	0	0	0.0%	0	0.0%	0.0%
Contingency	782,839	0		-		
Subtotal Current Expenditures	18,113,212	6,430,864	35.5%	13,411,709	74.0%	66.7%
Unappropriated Balance	0	9,400,838		3,884,294		
Total Requirements	\$18,113,212	\$15,831,702		\$17,296,003		

FY 2014-15

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources					
Beginning Fund Balance	\$4,863,000	\$5,171,039		\$5,171,039	
Program Revenues	510,900	73,805	14.4%	847,788	165.9%
General Revenues	10,546,800	10,457,658	99.2%	11,453,613	108.6%
Transfers	0	0	0.0%	0	0.0%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%
Subtotal Current Revenues	11,057,700	10,531,463	95.2%	12,301,401	111.2%
Total Resources	\$15,920,700	\$15,702,502		\$17,472,440	
Requirements					
Operating Expenditures	\$9,825,305	\$2,887,368	29.4%	\$8,263,076	84.1%
Debt Service	0	0	0.0%	0	0.0%
Capital Outlay	3,546,366	585,119	16.5%	3,338,136	94.1%
Interfund Transfers	1,637,347	805,814	49.2%	1,621,346	99.0%
Intrafund Transfers	0	0	0.0%	0	0.0%
Contingency	911,682	0		0	
Subtotal Current Expenditures	15,920,700	4,278,301	26.9%	13,222,558	83.1%
Unappropriated Balance	0	11,424,201		4,249,882	
Total Requirements	\$15,920,700	\$15,702,502		\$17,472,440	

Oregon Zoo Infrastructure and Animal Welfare Bond Fund, as of December 31, 2015

FY 2015-16

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year Average
Resources						
Beginning Fund Balance	\$21,157,612	\$23,086,619				
Program Revenues	0	0	0.0%	0	0.0%	0.0%
General Revenues	150,000	45,864	30.6%	120,000	80.0%	105.0%
Transfers	0	0	0.0%	0	0.0%	0.0%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	40,000,000	0	0.0%	32,000,000	80.0%	0.0%
Subtotal Current Revenues	40,150,000	45,864	0.1%	32,120,000	80.0%	105.0%
Total Resources	\$61,307,612	\$23,132,482		\$32,120,000		
Requirements						
Operating Expenditures	\$994,775	\$427,469	43.0%	\$954,938	96.0%	89.2%
Debt Service	0	0	0.0%	0	0.0%	0.0%
Capital Outlay	18,843,728	4,767,983	25.3%	13,510,068	71.7%	69.5%
Interfund Transfers	704,656	352,708	50.1%	704,656	100.0%	99.2%
Intrafund Transfers	0	0	0.0%	0	0.0%	0.0%
Contingency	3,968,000	0				
Subtotal Current Expenditures	24,511,159	5,548,160	22.6%	15,169,662	61.9%	58.9%
Unappropriated Balance	36,796,453	17,584,323		16,950,338		
Total Requirements	\$61,307,612	\$23,132,482		\$32,120,000		

FY 2014-15

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources					
Beginning Fund Balance	\$38,571,472	\$46,733,813		\$46,733,813	
Program Revenues	0	0	0.0%	0	0.0%
General Revenues	225,000	69,084	30.7%	131,036	58.2%
Transfers	0	0	0.0%	0	0.0%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%
Subtotal Current Revenues	225,000	69,084	30.7%	131,036	58.2%
Total Resources	\$38,796,472	\$46,802,898		\$46,864,849	
Requirements					
Operating Expenditures	\$681,289	\$330,793	48.6%	\$676,816	99.3%
Debt Service	0	0	0.0%	0	0.0%
Capital Outlay	28,529,344	13,307,073	46.6%	22,734,584	79.7%
Interfund Transfers	376,086	188,136	50.0%	366,831	97.5%
Intrafund Transfers	0	0	0.0%	0	0.0%
Contingency	5,700,000	0		0	
Subtotal Current Expenditures	35,286,719	13,826,002	39.2%	23,778,231	67.4%
Unappropriated Balance	3,509,753	32,976,895		23,086,619	
Total Requirements	\$38,796,472	\$46,802,898		\$46,864,849	

Risk Management Fund, as of December 31, 2015

FY 2015-16

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year Average
Resources						
Beginning Fund Balance	\$2,305,697	\$2,922,162		\$2,922,162		
Program Revenues	315,566	484,176	153.4%	494,176	156.6%	154.3%
General Revenues	10,000	5,465	54.6%	10,930	109.3%	168.1%
Transfers	1,345,459	885,241	65.8%	1,345,459	100.0%	99.9%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Subtotal Current Revenues	1,671,025	1,374,882	82.3%	1,850,564	110.7%	114.8%
Total Resources	\$3,976,722	\$4,297,044		\$4,772,727		
Requirements						
Operating Expenditures	\$2,049,980	\$1,385,271	67.6%	\$2,027,910	98.9%	65.7%
Debt Service	0	0	0.0%	0	0.0%	0.0%
Capital Outlay	0	0	0.0%	0	0.0%	0.0%
Interfund Transfers	324,892	171,582	52.8%	324,892	100.0%	95.1%
Intrafund Transfers	0	0	0.0%	0	0.0%	0.0%
Contingency	500,000	0				
Subtotal Current Expenditures	2,874,872	1,556,853	54.2%	2,352,802	81.8%	58.6%
Unappropriated Balance	1,101,850	2,740,191		2,419,925		
Total Requirements	\$3,976,722	\$4,297,044		\$4,772,727		

FY 2014-15

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources					
Beginning Fund Balance	\$2,885,209	\$2,490,274		\$2,490,274	
Program Revenues	372,509	254,744	68.4%	593,915	159.4%
General Revenues	10,000	10,150	101.5%	16,311	163.1%
Transfers	1,245,265	819,260	65.8%	1,245,320	100.0%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%
Subtotal Current Revenues	1,627,774	1,084,154	66.6%	1,855,545	114.0%
Total Resources	\$4,512,983	\$3,574,428		\$4,345,820	
Requirements					
Operating Expenditures	\$2,452,110	\$1,302,572	53.1%	\$1,122,207	45.8%
Debt Service	0	0	0.0%	0	0.0%
Capital Outlay	0	0	0.0%	0	0.0%
Interfund Transfers	301,451	150,726	50.0%	301,451	100.0%
Intrafund Transfers	0	0	0.0%	0	0.0%
Contingency	500,000	0		0	
Subtotal Current Expenditures	3,253,561	1,453,298	44.7%	1,423,658	43.8%
Unappropriated Balance	1,259,422	2,121,130		2,922,162	
Total Requirements	\$4,512,983	\$3,574,428		\$4,345,820	

Solid Waste Revenue Fund, as of December 31, 2015

FY 2015-16

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year Average
Resources						
Beginning Fund Balance	\$42,393,597	\$45,437,860		\$45,437,860		
Program Revenues	64,359,713	32,354,021	50.3%	65,301,800	101.5%	99.9%
General Revenues	314,960	86,673	27.5%	240,784	76.4%	144.3%
Transfers	157,156	70,104	44.6%	157,156	100.0%	77.0%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Subtotal Current Revenues	64,831,829	32,510,798	50.1%	65,699,740	101.3%	99.9%
Total Resources	\$107,225,426	\$77,948,659		\$111,137,600		
Requirements						
Operating Expenditures	\$58,225,155	\$24,028,115	41.3%	\$54,619,791	93.8%	92.7%
Debt Service	0	0	0.0%	0	0.0%	0.0%
Capital Outlay	3,191,275	272,177	8.5%	2,227,020	69.8%	15.6%
Interfund Transfers	7,804,021	2,882,817	36.9%	7,804,021	100.0%	85.5%
Intrafund Transfers	0	0	0.0%	-	0.0%	0.0%
Contingency	16,028,619	0		-		
Subtotal Current Expenditures	85,249,070	27,183,109	31.9%	64,650,832	75.8%	71.8%
Unappropriated Balance	21,976,356	50,765,549		46,486,768		
Total Requirements	\$107,225,426	\$77,948,659		\$111,137,600		

FY 2014-15

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources					
Beginning Fund Balance	\$41,611,366	\$43,119,323		\$43,119,323	
Program Revenues	61,294,282	30,354,822	49.5%	62,689,992	102.3%
General Revenues	202,976	142,054	70.0%	213,970	105.4%
Transfers	214,868	0	0.0%	201,478	93.8%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	11,775	0.0%	17,333	0.0%
Subtotal Current Revenues	61,712,126	30,508,651	49.4%	63,122,773	102.3%
Total Resources	\$103,323,492	\$73,627,975		\$106,242,096	
Requirements					
Operating Expenditures	\$56,151,297	\$23,258,909	41.4%	\$53,153,105	94.7%
Debt Service	0	0	0.0%	0	0.0%
Capital Outlay	3,150,700	198,408	6.3%	720,907	22.9%
Interfund Transfers	8,898,408	2,778,369	31.2%	6,930,224	77.9%
Intrafund Transfers	0	0	0.0%	0	0.0%
Contingency	14,254,160	0		0	
Subtotal Current Expenditures	82,454,565	26,235,686	31.8%	60,804,236	73.7%
Unappropriated Balance	20,868,927	47,392,289		45,437,860	
Total Requirements	\$103,323,492	\$73,627,975		\$106,242,096	

APPENDIX B – Excise Tax Annual Forecast, as of December 31, 2015

Total Excise Tax Collections
7.5 percent

Facility/Function	FY 2015-16 Budget	Revised Annual Forecast	Difference	% Difference
Oregon Convention Center	\$1,782,704	\$1,974,644	\$191,940	10.77%
Expo Center	510,381	381,165	(129,216)	-25.32%
Planning Fund	-	4,451	4,451	0.00%
SW Product Sales	210,810	328,384	117,574	55.77%
Parks and MRC	475,234	467,493	(7,741)	-1.63%
Total	\$2,979,129	\$3,156,137	\$177,008	5.94%

Solid Waste Per Ton Excise Tax

	FY 2015-16 Budget	Revised Annual Forecast	Difference	% Difference
Solid Waste and Recycling Metro Facilities	\$5,755,288	\$5,689,470	(\$65,818)	-1.14%
Solid Waste and Recycling Non Metro Facilities	8,632,932	8,373,883	(259,049)	-3.00%
Total Solid Waste Per Ton Excise Tax	14,388,220	14,063,352	(324,868)	-2.26%
Grand Total Excise Tax	\$17,367,349	\$17,219,489	(\$147,860)	-0.85%

Solid Waste General by Code	\$12,737,403	\$12,737,403		
Transfer to Res. for Future One Time Expenditures	\$1,650,817	\$1,325,949		

Reserve for Future One Time Expenditures Balance

Beginning Balance from FY 2014-15	\$	1,318,769
Projected FY 2015-16 Contribution	\$	1,267,931
Projected FY 2015-16 Spending	\$	2,586,600
Projected FY 2015-16 Ending Balance	\$	-

APPENDIX C – Construction Excise Tax

Collections continue above projections

Construction excise tax collections for the second quarter, representing permit activity for October, November and December, resulted in higher quarterly collections since the tax began in 2006-07. This continues the trend of large collection amounts beginning in 2012.

2nd Quarter history (rounded)		Annual Collections (rounded)	
FY2016	\$814,000	FY2016 YTD	\$1,580,000
FY2015	576,000	FY2015	2,676,000
FY2014	345,000	FY2014	2,539,000
FY2013	554,000	FY2013	1,766,000
FY2012	431,000	FY2012	1,441,000
FY 2011	352,000	FY2011	1,428,000
FY2010	352,000	FY2010	1,720,000
FY2009	331,000	FY2009	2,461,000
FY2008	509,000	FY2008	1,807,000
FY2007 (start-up)	378,000	FY2007 (start-up)	1,807,000

Top three producers from last quarter, repeat again this quarter

The top producing jurisdictions, Portland, Washington County and Hillsboro are in the top 1-2-3 spots for the quarter, again. Portland reported another quarter more than \$300,000 (\$340,000) and its fourth quarter in a row of more than \$300,000. Washington County and Hillsboro continue to show high growth (\$92,000 and \$61,000 respectively).

Cumulative collections

Cumulative collections since July 2006 are now \$19.8 million. As part of the legislation extending the tax in June, Metro began retaining 5 percent of the collected receipts to recover a portion of its costs in administering the program. To date Metro has collected more than \$429,000.

Charts provide additional detail

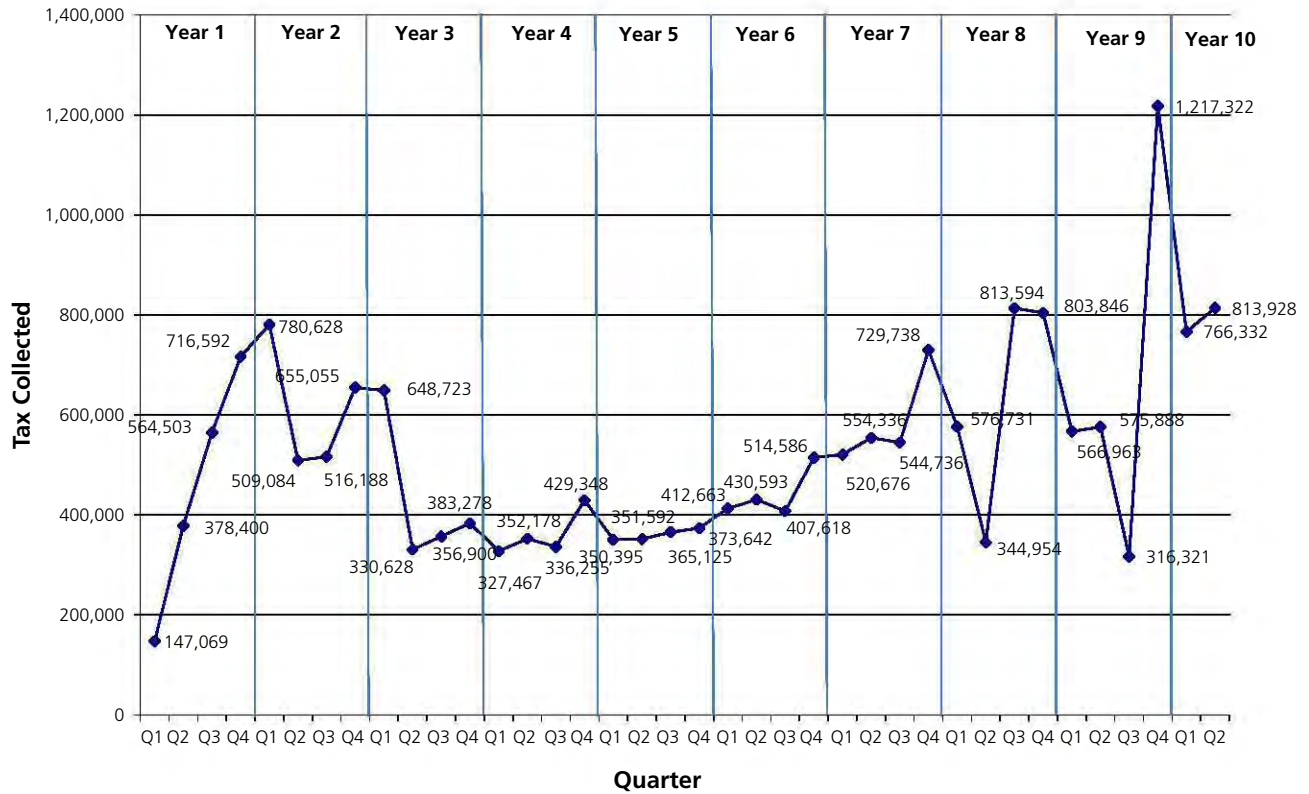
Following this report are charts detailing information about both collections and expenditures of Metro's Construction Excise tax.

Report available on Metro Website

Metro posts its Construction Excise tax reports on Metro's website www.oregonmetro.gov for participating jurisdictions and interested citizens.



Construction Excise Tax by Quarter – July 1, 2006 - December 31, 2015



CET quarter collections for FY 2015-16

	FY 2015-16				FY 2015-16
	Year 10				Year 10
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD FY16
Beaverton	\$24,014.00	\$29,425.00			\$53,439.00
Clackamas Cnty	0.00	50,829.94			50,829.94
Cornelius	226.00	634.00			860.00
Durham	302.90	1,565.00			1,867.90
Fairview	4,009.63	8,105.51			12,115.14
Forest Grove	12,235.00	6,984.00			19,219.00
Gresham	45,755.72	27,282.50			73,038.22
Happy Valley	40,599.46	36,863.12			77,462.58
Hillsboro	82,847.37	60,835.72			143,683.09
King City	7,969.00	8,596.00			16,565.00
Lake Oswego	14,888.40	19,868.83			34,757.23
Milwaukie	4,477.45	2,049.26			6,526.71
Oregon City	19,977.00	19,153.00			39,130.00
Portland	365,279.00	339,820.00			705,099.00
Sherwood	0.00				0.00
Tigard	14,937.92	35,290.37			50,228.29
Troutdale	1,831.61	1,254.00			3,085.61
Tualatin	0.00	24,349.05			24,349.05
Washington Cnty	106,107.75	92,616.13			198,723.88
West Linn	0.00	8,268.12			8,268.12
Wilsonville	20,589.10	40,138.01			60,727.11
Wood Village	285.00	0.00			285.00
TOTAL	\$766,332.31	\$813,927.56			\$1,580,259.87

CET Cumulative totals by year

	FY 2007-FY 2011	FY 2012	FY 2013	FY 2014	FY 2014-15	FY 2015-16	Cumulative	
	Years 1-5	Year 6	Year 7	Year 8	Year 9	Year 10	Total and%	by jurisdiction
	Total FY07-FY 11	Total FY12	Total FY13	Total FY 14	Total FY 15	YTD FY 16		
Beaverton	\$466,101.00	\$88,108.00	\$121,595.00	\$168,467.00	\$184,567.00	\$53,439.00	\$1,082,277.00	5.5%
Clackamas Cnty	\$655,302.99	73,595.05	108,062.49	96,583.57	82,226.38	50,829.94	1,066,600.42	5.4%
Cornelius	\$35,417.00	1,534.00	3,461.00	730.00	3,417.00	860.00	45,419.00	0.2%
Durham	\$2,560.00	416.00	19,199.00	1,071.00	1,640.00	1,867.90	26,753.90	0.1%
Fairview	\$36,727.32	3,331.66	1,853.64	1,147.98	1,238.04	12,115.14	56,413.78	0.3%
Forest Grove	\$156,407.00	59,946.00	52,081.00	50,371.00	31,031.00	19,219.00	369,055.00	1.9%
Gresham	\$432,439.13	81,459.03	51,878.05	68,331.26	128,668.05	73,038.22	835,813.74	4.2%
Happy Valley	\$250,351.00	81,828.00	99,299.00	132,849.28	96,664.00	77,462.58	738,453.86	3.7%
Hillsboro	\$1,027,455.19	188,752.18	225,972.72	204,477.21	226,775.81	143,683.09	2,017,116.20	10.2%
King City	\$35,698.03	27,172.00	25,525.00	17,453.00	254.00	16,565.00	122,667.03	0.6%
Lake Oswego	\$234,425.80	47,895.07	49,734.25	75,707.28	79,984.45	34,757.23	522,504.08	2.6%
Milwaukie	\$39,839.96	4,213.21	6,534.38	5,506.44	6,193.29	6,526.71	68,813.99	0.3%
Oregon City	\$276,674.80	60,467.44	83,754.26	37,260.93	51,363.00	39,130.00	548,650.43	2.8%
Portland	\$3,244,002.00	662,917.00	1,000,163.00	1,080,776.00	1,153,133.00	705,099.00	7,846,090.00	39.7%
Sherwood	\$125,133.02	7,849.00	39,753.57	57,014.26	12,903.74	0.00	242,653.59	1.2%
Tigard	\$300,080.87	51,232.86	82,771.39	69,119.55	56,797.57	50,228.29	610,230.53	3.1%
Troutdale	\$80,703.51	8,625.26	2,732.62	20,002.65	8,676.45	3,085.61	123,826.10	0.6%
Tualatin	\$242,972.17	35,810.93	70,165.09	54,428.17	82,623.60	24,349.05	510,349.01	2.6%
Washington Cnty	\$794,871.52	140,354.55	169,386.16	270,294.93	331,766.47	198,723.88	1,905,397.51	9.6%
West Linn	\$176,597.06	39,642.45	27,547.33	37,141.72	17,332.35	8,268.12	306,529.03	1.5%
Wilsonville	\$244,143.37	98,954.87	107,624.84	89,350.54	113,048.81	60,727.11	713,849.54	3.6%
Wood Village	\$15,147.03	1,356.27	392.95	1,041.85	6,189.06	285.00	24,412.16	0.1%
TOTAL	\$8,873,049.77	\$1,765,460.83	\$2,349,486.74	\$2,539,125.62	\$2,676,493.07	\$1,580,259.87	\$19,783,875.90	100.0%

Community Development and Planning Grants Round One update

Jurisdiction	Project	Total Contract	Balance	Comment (Gerry Uba, Project Manager)
Beaverton	Scholls Ferry/Loon Drive (portion of Area 64)	\$ 3,750	\$ -	Planning project completed
Cornelius	East Baseline Project	\$ 7,500	\$ -	Planning project completed
Cornelius	City of Damascus	\$ 18,000	\$ -	Planning project completed
Forest Grove	Forest Grove Swap Project	\$ 8,422	\$ -	Planning project completed
Gresham	Springwater Project	\$ 977,129	\$ -	Planning project completed
Gresham	Kelly Creek Headwaters (Area13)	\$ 90,000	\$ -	Planning project completed
Happy Valley	Damascus/Boring Concept Plan	\$ 168,631	\$ -	Planning project completed
Hillsboro	South Hillsboro Community Plan Project (Areas 69 and 71)	\$ 157,500	\$ -	Planning project completed
Hillsboro	Helvetia & Evergreen Project	\$ 345,000	\$ -	Planning project completed
Hillsboro	Shute Road Concept Plan	\$ 30,000	\$ -	Planning project completed
Oregon City	Beavercreek	\$ 117,000	\$ -	Planning project completed
Oregon City	Park Place	\$ 292,500	\$ -	Planning project completed
Oregon City	South End	\$ 292,500	\$ -	Planning project completed
Sherwood	Brookman Road Project	\$ 168,524	\$ -	Planning project completed
Sherwood	Area 48 (Tonquin Employment Area) Concept Plan	\$ 208,440	\$ -	Planning project completed
Tualatin	NW/SW Concept Plans	\$ 52,194	\$ -	Planning project completed
Tualatin	Tualatin Southwest Concept Plan Implementation Project	\$ 30,908	\$ -	Planning project completed
Tualatin	Basalt Creek (South Tualatin/North Wilsonville)	\$ 365,277	\$ 295,001	Expected completion date is March 2016
Clackamas Cty	Damascus-Boring Concept Plan	\$ 202,701	\$ -	Planning project completed
Washington Cty	N. Bethany Project	\$ 1,170,000	\$ -	Planning project completed
Washington Cty	West bull Mountain Concept Plan	\$ 670,500	\$ 74,100	Planning project completed
Washington Cty/Beaverton	Area 67 (Cooper Mtn)	\$ 191,700	\$ -	This project was transferred to the City of Beaverton to execute under an IGA from Washington County in February 2013. Beaverton combined this project with South Cooper Mtn located adjacent to Area 67 (Cooper Mtn)s in Cycle 3.
Multnomah Cty	Bonny Slope West Concept Plan	\$ 202,500	\$ -	This project was transferred to Washington County to execute under an IGA between Multnomah County and Washington County in February 2013. Washington County executed the project in Cycle 3 and completed it in March 2015.
Damascus	City of Damascus	\$ 524,724	\$ 131,181	Expected completion date is January 2017.
		\$ 6,295,400	\$ 500,282	

Funds Collected	\$ 6,300,000
Set up Fees	\$ 2,500
Expenditures	\$ 5,795,118
Balance CET 1	\$ 502,382

Community Development and Planning Grants Round Two update

*Green means no IGA

Jurisdiction	Project	Total Contract	Balance	Comment (Gerry Uba, Project Manager)
Cornelius	Holladay Industrial Park Planning	\$ 79,000	\$ -	Planning project completed
Forest Grove	Redevelopment Planning	\$ 85,000	\$ 12,000	Planning project completed
Gresham	TriMet Site Redevelopment Plan	\$ 70,000	\$ 5,180	Planning project completed
Happy Valley	Industrial Pre-Certification Study	\$ 32,600	\$ -	Planning project completed
Hillsboro	Tanasbourne/AmberGlen Regional Center Implementation	\$ 275,000	\$ 90,000	Expected completion date is December 2016
Hillsboro	Old Town Hillsboro Refinement Plan	\$ 90,000	\$ 15,000	Expected completion to be determined
Lake Oswego	Foothills District Framework Plan	\$ 295,000	\$ 93,650	Planning project completed
Lake Oswego	Funding Strategy to Implement the LGVC Plan	\$ 50,000	\$ -	Planning project completed
Milwaukie	Town Center Urban Renewal Plan	\$ 224,000	\$ 42,560	Planning project completed
Portland	Portland-Milwaukie LRT Project: E-TOD Plan	\$ 485,000	\$ 70,000	Adjusted due dates for milestones
Portland	Foster Lents Integration Partnership	\$ 250,000	\$ -	Planning project completed
Portland	Portland Brownfield Redevelopment Assessment	\$ 150,000	\$ -	Expected completion date is February 2016
Portland	South Waterfront: South Portal Partnership Plan	\$ 250,000	\$ 185,615	Adjusted grant payment amounts by allocating the remaining contingency amount that was previously set aside in the IGA to reflect the reduction due to additional task performed by the consultant. D dates for two milestones were adjusted.
Portland	Barbur Corridor Concept Plan	\$ 700,000	\$ -	Planning project completed
Tualatin	Southwest Urban Renewal Plan	\$ 70,000	\$ 70,000	City notified Metro in June 2015 that it is unable to move forward with this project.
Tualatin	Highway 99W Corridor Plan	\$ 181,000	\$ 400	Planning project completed
Washington County	Aloha-Reedville Study	\$ 442,000	\$ -	Planning project completed. (Note: Metro funded portion of the Aloha-Reedville Livable Community Plan)
		\$ 3,728,600	\$ 584,405	

Funds Committed	\$ 3,728,600
Expenditures through Dec 31, 2015	\$ 3,144,195
Balance CET	\$ 584,405

Community Development and Planning Grants Round Three update

*Green means no IGA

Jurisdiction	Project	Total Contract	Balance	Comment (Gerry Uba, Project Manager)
Beaverton	South Cooper Mtn. Concept and Community Plan	\$ 469,397	\$ -	Planning project completed
Beaverton	Area 67 (Cooper Mtn)	\$ 191,700	\$ 31,950	Project completed in Winter 2015
Cornelius	Urban Reserves Concept Plan	\$ 83,000	\$ 6,000	Adjusted due dates for milestones.
Forest Grove	Westside Planning Program	\$ 133,000	\$ 76,241	Adjusted due dates for milestones
Gresham	Vista Business Park Eco-Industrial Strategies	\$ 100,000	\$ 55,000	Adjusted due dates for milestones.
Gresham & Portland - Joint project	Powell-Division Transit and Development Project	\$ 362,290	\$ 232,607	Expected completion date for Gresham portion of this joint project is to be determined.
Gresham & Portland - Joint project	Powell-Division Transit and Development Project	\$ 450,000	\$ -	Portland portion of this joint project completed in January 2016.
Happy Valley	Rock Creek Empl Center Infrastructure Funding Plan	\$ 53,100	\$ 53,100	Expected date of completion is August 2016
King City	Town Center Action Plan	\$ 75,000	\$ -	Planning project completed
Lake Oswego	Southwest Employment Area Plan	\$ 80,000	\$ 80,000	Expected date of completion to be determined.
Oregon City	Willamette Falls Legacy Project	\$ 300,000	\$ -	Planning project completed
Portland	Mixed-use Zoning Project	\$ 425,500	\$ 90,741	Expected date of completion is May 2016.
Sherwood	West Sherwood Concept Plan	\$ 221,139	\$ 167,787	Adjusted dues dates of milestones.
Sherwood & Washington Co -Joint Project	Tonquin Empl Area Impl Plan and Washington Co Industrial Land Analysis	\$ 371,446	\$ -	Planning project completed
Sherwood & Washington Co -Joint Project	Tonquin Empl Area Impl Plan and Washington Co Industrial Land Analysis	County portion of above \$255,000 to be determined		Planning project completed
Tigard	River Terrace Community Plan Implementation	\$ 245,000	\$ -	Planning project completed
Tigard	Downtown Tigard Mixed-Use Development Projects	\$ 100,000	\$ -	Planning project completed
West Linn	Arch Bridge / Bolton Center	\$ 220,000	\$ -	Planning project completed
Wilsonville	Frog Pond / Advance Road Concept Plan	\$ 341,000	\$ 122,000	Expected date of completion is August 2016.
Clackamas County	Strategically Significant Employment Lands Project	\$ 221,000	\$ -	Planning project completed
Clackamas County	Performance Measures and Multimodal Mixed Use Area Project	\$ 160,000	\$ 150,000	Expected completion date to be determined.
Washington County	Concept Planning of Area 93	\$ 205,105	\$ -	Planning project completed
		\$ 4,807,677	\$ 1,065,426	

Funds Committed	\$ 4,807,677
Expenditures through Dec 31, 2015	\$ 3,742,251
Balance CET	\$ 1,065,426

Community Development and Planning Grants Round Four update

*Green means no IGA

Jurisdiction	Project	Total Contract	Balance	Comment (Gerry Uba, Project Manager)
Clackamas Co.	Stafford Area Transportation Assessment	\$ 170,000	\$ 170,000	
Cornelius	Cornelius EOA and Decision	\$ 40,000	\$ 40,000	
Fairview	Halsey Corridor Economic Development Study	\$ 112,000	\$ 112,000	As per Resolution No. 15-4640 additional award for project management assistance (\$12,000)
Gladstone	Gladstone Downtown Revitalization Plan	\$ 162,700	\$ 162,700	As per Resolution No. 15-4640 additional award for project management assistance (\$12,000)
Hillsboro	Jackson Areas School Employment Subarea	\$ 195,000	\$ 195,000	
Oregon City	Willamette Falls Legacy Project	\$ 550,000	\$ 550,000	
Portland #1	Improving Multi-Dwelling Development – New Standards and Regulatory Improvement	\$ 310,500	\$ 310,500	
Portland #2 & Gresham	Building Healthy Connected Communities along the Powell Division Corridor	\$ 1,485,566	\$ 1,485,566	
Portland #3	82nd Avenue Study Understanding Barriers to Development	\$ 200,000	\$ 200,000	
Portland #4	N/NE Community Development – Pathway 1000 Initiative	\$ 250,000	\$ 250,000	
Tigard #1	Downtown Tigard Urban Lofts Development Project	\$ 100,000	\$ 100,000	
Tigard #2	Tigard Triangle Walkable Suburban Development	\$ 145,250	\$ 145,250	
Wilsonville	Wilsonville Town Center Master Plan	\$ 320,000	\$ 320,000	
Clackamas Co.	North Milwaukie Industrial Redevelopment Plan	\$ 250,000	\$ 250,000	
Multnomah Co. #1	Moving to Permanent Housing	\$ 75,000	\$ 75,000	
Washington Co.	Aloha Town Center / TV Highway TOD Plan	\$ 400,000	\$ 400,000	
		\$ 4,766,016	\$ 4,766,016	

Funds Committed	\$ 4,766,016
Expenditures through Dec 31, 2015	\$ -
Balance CET	\$ 4,766,016

APPENDIX D – Capital Budget Mid-Year Status

SUMMARY

The following pages present the status of all projects with anticipated spending of greater than \$100,000, including a comparison of budgeted capital projects with activity and expenditures through December 31, 2015.

This year's budget includes 71 capital projects greater than \$100,000. Through December 31, 2015, seven projects are complete. An additional 13 projects are projected to be completed by fiscal year end, one project was canceled and the remainders are expected to carry forward to FY 2016-17 or are ongoing projects: those that require substantial capital maintenance over time or that consist of a department's grouped renewal and replacement projects under \$100,000 each.

Completed projects:

- Blue Lake Wetland, Pathway, Trail
- MRC Fire Sprinkler Replacement
- Portland'5 – AHH HVAC Controls Updates
- Portland'5 – AHH-Storage Racking Systems - Basement & NMK Backstage
- Zoo – Steller Cove Renovation
- Zoo – Living Collection Projects
- Zoo – Elephant Habitat and Related Infrastructure



Information Services

FY 2015-16 Capital Projects status through December 31, 2015

Information Technology R&R Projects

Information Technology renewal and replacement projects less than \$100,000.	FY 2015-16 Adopted Budget	\$437,000
	Dollars spent as of 12-31-15	177,809
	CIP estimated cost	n/a
	Completion date	Ongoing

Comments: Server replacements are ongoing.

Council Audio Video

Upgrades to council chamber A/V.	FY 2015-16 Adopted Budget	\$208,000
	Dollars spent as of 12-31-15	9,770
	CIP estimated cost	n/a
	Completion date	06/30/2016

Comments: RFP responses are due Feb 17, 2016.

PeopleSoft Upgrades (Regularly Scheduled)

Upgrades to Metro's enterprise software and Supplier Contract Management Module.	FY 2015-16 Adopted Budget	\$167,118
	Dollars spent as of 12-31-15	-
	CIP estimated cost	n/a
	Completion date	Ongoing

Comments: Potential carry forward of \$100k to FY 2016-17.

Customer Relationship Software

Migrate to a more robust software to better engage with government and community partners.	FY 2015-16 Adopted Budget	\$129,150
	Dollars spent as of 12-31-15	29,436
	CIP estimated cost	129,150
	Completion date	09/30/2016

Comments: Portion of project may carry over to FY 2016-17.

Project Management Software

Implement an agency-wide project management software to facilitate best management practices in project management.	FY 2015-16 Adopted Budget	\$141,000
	Dollars spent as of 12-31-15	40,251
	CIP estimated cost	n/a
	Completion date	06/30/2016

Comments: On track.

Information Services *(continued)*

FY 2015-16 Capital Projects status through December 31, 2015

VOIP - Video Conferencing

Buy and run an enterprise Video Conferencing Pilot project connecting MRC, Zoo and Portland5 with dedicated conferencing rooms.

FY 2015-16 Adopted Budget	\$132,000
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Dollars spent as of 12-31-15	-
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CIP estimated cost	129,150
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Comments: RFP sent out to bid during the week of January 19, 2016

Completion date	06/30/2016
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Metropolitan Exposition Recreation Commission

FY 2015-16 Capital Projects status through December 31, 2015

Expo - Renewal & Replacement

Expo renewal and replacement projects less than \$100,000.

Comments: These include 4 Projects: (1) Security cameras and access controls, \$0 expended to date - awaiting full RFP review by Metro teams, (2) Bioswale \$0 expended to date - project will not support ROI at this time from BES, (3) A/V Equipment \$0 expended to date with anticipated flat purchases to occur in Q3 and Q4 of FY 2015-16, and; (4) Parking lot asphalt repair with \$42,585 out of \$60,000 expended to date with additional gravel purchase anticipated in Q3 of FY 2015-16.

FY 2015-16 Adopted Budget	\$242,500
Dollars spent as of 12-31-15	42,585
CIP estimated cost	n/a
Completion date	Ongoing

Expo - Hall D Barrel Roof Repair

Install new built up roof on barrel section of Hall D.

Comments: The FY 2015-16 budget represents both the analysis by the cPMO, reporting and phase one install of the Hall D barrel roof. Initial study and solar installation options are under review. Depending on the final details of the construction install, phase one and two may blend into one project to be completed in FY 2016-17.

FY 2015-16 Adopted Budget	\$430,000
Dollars spent as of 12-31-15	-
CIP estimated cost	780,000
Completion date	TBD

Expo - Hall D Lobby/Mtg. Rm. Carpet and Paint

Replace carpeting and paint in Hall D.

Comments: 98 percent completed. Additional signage, taken down while painting, is required to be replaced and is under review.

FY 2015-16 Adopted Budget	\$173,600
Dollars spent as of 12-31-15	149,381
CIP estimated cost	174,500
Completion date	06/30/2016

Expo - Glass Roll Up Hall Connector

Comments: Through the cPMO, the project was analyzed by a architect firm for potential and scope narrowed to meet budget goals. Documents are under review and a proof of concept effort is underway for one of our largest shows of the year, and lessons learned following.

FY 2015-16 Adopted Budget	\$115,000
Dollars spent as of 12-31-15	-
CIP estimated cost	115,000
Completion date	06/30/2016

Expo - Electronic Signage

Reader board.

Comments: This project has been awarded and a final scope is under review for phase 1 of wiring, and phase 2 of install in three areas - concessions, common area lobbies and box office spaces. It is anticipated that wiring can get underway within Q3 and install by Q4. Initial budget estimates are coming in under budget.

FY 2015-16 Adopted Budget	\$210,000
Dollars spent as of 12-31-15	-
CIP estimated cost	221,469
Completion date	06/30/2016

Metropolitan Exposition Recreation Commission (continued)

FY 2015-16 Capital Projects status through December 31, 2015

OCC - Oregon Ballroom Lighting Replacement

Replacement of nearly 4000 lights in the Oregon ballrooms with more efficient LED lights/fixtures.

FY 2015-16 Adopted Budget	\$115,000
Dollars spent as of 12-31-15	-
CIP estimated cost	115,000
Completion date	06/30/2016

Comments: The lighting projects are nearing completion of design and will be bid in March 2016. Contract is expected to be awarded in May 2016. A portion of project funding may be carried over to FY 2016-17 due to lack of space availability to perform the work.

OCC - Tower Lighting Replacement

Reduce wattage of existing Metal Halide tower lights into a more energy efficient LED lamp.

FY 2015-16 Adopted Budget	\$123,900
Dollars spent as of 12-31-15	-
CIP estimated cost	123,900
Completion date	06/30/2016

Comments: The lighting projects are nearing completion of design and will be bid in March 2016. Contract is expected to be awarded in May 2016. A portion of project funding may be carried over to FY 2016-17 due to lack of space availability to perform the work.

OCC - MLK/OBR/Holladay Plaza Entrance - Construction

Construction phase for OCC entrance plaza.

FY 2015-16 Adopted Budget	\$1,000,000
Dollars spent as of 12-31-15	-
CIP estimated cost	1,000,000
Completion date	06/30/2017

Comments: Project is on hold due to lack of appropriate funding. Scope will be reduced with tentative project design beginning in FY 2016-17 and construction start date in FY 2017-18.

OCC - Portland Ballroom Down Lighting Replacement

Replacement of 232 400w Quartz down light fixtures with 22w LED fixtures.

FY 2015-16 Adopted Budget	\$112,000
Dollars spent as of 12-31-15	-
CIP estimated cost	112,000
Completion date	06/30/2017

Comments: The lighting projects are nearing completion of design and will be bid in March 2016. Contract is expected to be awarded in May 2016. A portion of project funding may be carried over to FY 2016-17 due to lack of space availability to perform the work.

OCC - Facility Master Plan - Design/Consulting

Comprehensive design/roadmap for OCC that details colors, materials, project estimates and phasing to complete capital projects in the upcoming years.

FY 2015-16 Adopted Budget	\$555,000
Dollars spent as of 12-31-15	37,484
CIP estimated cost	555,000
Completion date	06/30/2017

Comments: This is a multi year project that is currently in the design development/pricing phase. Projects stemming from this plan will be designed in FY 2016-7 and likely constructed in FY 2017-18. Unspent funding will be carried over to FY 2016-17.

Metropolitan Exposition Recreation Commission (continued)

FY 2015-16 Capital Projects status through December 31, 2015

OCC - Integrated Door Access Controls

	FY 2015-16 Adopted Budget	\$325,000
	Dollars spent as of 12-31-2015	4,372
	CIP estimated cost	325,000
Comments: Project will be carried over to FY 2016-17. Information from the Facility Master Plan and Facility Condition Assessment will help prioritize the door replacement.	Completion date	06/30/2017

OCC - Audio/Visual Equipment Purchase

Replacement of security cameras and development of master plan for overall security.	FY 2015-16 Adopted Budget	\$150,000
	Dollars spent as of 12-31-2015	129,298
	CIP estimated cost	150,000
Comments: Majority of the project purchase has been completed. OCC will purchase theatrical drape prior to June 2016 to complete the project.	Completion date	06/30/2016

OCC - Parking Management System Replacement

	FY 2015-16 Adopted Budget	\$550,000
	Dollars spent as of 12-31-2015	-
	CIP estimated cost	550,000
Comments: Project RFP has been posted. Anticipated project award date in April 2016 with project completion by June 2016.	Completion date	06/30/2015

OCC - Stir Lounge Annex

Aramark Project	FY 2015-16 Adopted Budget	\$100,000
	Dollars spent as of 12-31-15	-
	CIP estimated cost	100,000
Comments: Project was bid and is currently under evaluation by management. Costs came in higher than anticipated. Scope may be reduced to lower costs. Project most likely will be carried over to FY 2016-17	Completion date	06/30/2017

OCC - Cucina Rossa Concession Remodel

Aramark Project	FY 2015-16 Adopted Budget	\$882,000
	Dollars spent as of 12-31-15	21,524
	CIP estimated cost	882,000
Comments: Project is on hold due to lack of appropriate funding. Scope will be reduced prior to moving forward with final design plans. Project will be carried over to FY 2016-17.	Completion date	06/30/2017

Metropolitan Exposition Recreation Commission (continued)

FY 2015-16 Capital Projects status through December 31, 2015

Portland'5 - AHH HVAC Controls Updates

Replace old system.

FY 2015-16 Adopted Budget	\$275,000
Dollars spent as of 12-31-15	250,973
Completed project cost	250,973
Completion date	06/30/2016

Comments: Completed.

Portland'5 - Newmark Main Speakers

FY 2015-16 Adopted Budget	\$100,000
Dollars spent as of 12-31-15	-
CIP estimated cost	100,000
Completion date	06/30/2016

Comments: Research underway

Portland'5 -AHH-Storage Racking Systems - Basement & NMK Backstage

FY 2015-16 Adopted Budget	\$100,000
Dollars spent as of 12-31-15	98,383
Completed project cost	98,383
Completion date	06/30/2016

Comments: Completed.

Portland'5 - AHH-Backstage Elevator Overhaul

FY 2015-16 Adopted Budget	\$100,000
Dollars spent as of 12-31-15	-
CIP estimated cost	100,000
Completion date	06/30/2016

Comments: Research underway

Portland'5 -AHH-Storage Racking Systems - Basement & NMK Backstage

Includes new operational systems, motor, power supply, seismic/safety/ADA improvements

FY 2015-16 Adopted Budget	\$235,000
Dollars spent as of 12-31-15	-
CIP estimated cost	235,000
Completion date	06/30/2016

Comments: RFP is in development.

Metropolitan Exposition Recreation Commission (continued)

FY 2015-16 Capital Projects status through December 31, 2015

Portland'5 -Newmark Stage Floor

FY 2015-16 Adopted Budget	\$100,000
Dollars spent as of 12-31-15	-
CIP estimated cost	100,000
Completion date	06/30/2016

Comments: Research for scope development has begun.

Portland'5 - Newmark Lighting System Overhaul Phase III

FY 2015-16 Adopted Budget	\$130,000
Dollars spent as of 12-31-15	-
CIP estimated cost	130,000
Completion date	06/30/2016

Comments: Design is 80 percent complete.

Portland'5 -AHH/ASCH/Keller - Improvements/Renovations

Includes Stage Door/Backstage/Box Office Area/Reh Hall Improvements.

FY 2015-16 Adopted Budget	\$250,000
Dollars spent as of 12-31-15	-
CIP estimated cost	250,000
Completion date	06/30/2016

Comments: Designs and estimates submitted, VE options under consideration.

Portland'5 - Portable Concession Kiosks

FY 2015-16 Adopted Budget	\$168,000
Dollars spent as of 12-31-15	-
CIP estimated cost	168,000
Completion date	06/30/2016

Comments: Not started, designers now available on call, work to start shortly.

Portland'5 - Keller North Concession Remodel

Aramark Project

FY 2015-16 Adopted Budget	\$150,000
Dollars spent as of 12-31-15	-
CIP estimated cost	150,000
Completion date	06/30/2016

Comments: Not started, designers now available on call, work to start shortly

Metropolitan Exposition Recreation Commission (continued)

FY 2015-16 Capital Projects status through December 31, 2015

Portland'5 - Keller Roof & Drains Replacements

Replace Keller Auditorium roof, drains and sheet metal system. Year one of a three year project.

FY 2015-16 Adopted Budget	\$544,342
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Dollars spent as of 12-31-15	1,116
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CIP estimated cost	850,000
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Comments: Design development drawings underway, expect to bid in March, take to MERC commission by May.

Completion date	06/30/2017
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Oregon Zoo

FY 2015-16 Capital Projects status through December 31, 2015

Zoo Renewal and Replacement Projects

All zoo renewal and replacement projects less than \$100,000.

FY 2015-16 Adopted Budget	\$1,020,674
Dollars spent as of 12-31-15	128,328
CIP estimated cost	n/a
Completion date	Ongoing

Comments: Projects in progress.

Admin AC Units

Replaces 4 units.

FY 2015-16 Adopted Budget	\$118,849
Dollars spent as of 12-31-15	-
CIP estimated cost	145,000
Completion date	06/30/2017

Comments: Pushed to FY 2016-17.

Railroad Roundhouse Roof

FY 2015-16 Adopted Budget	\$128,883
Dollars spent as of 12-31-15	-
CIP estimated cost	128,883
Completion date	TBD

Comments: On hold awaiting completion of condition assessment.

Zoo Telephone System & Phase I VOIP Upgrade

Phase I budget includes VOIP infrastructure only.

FY 2015-16 Adopted Budget	\$259,543
Dollars spent as of 12-31-15	-
CIP estimated cost	259,543
Completion date	TBD

Comments: IS plans for this work to occur in FY18.

Polar Bear Habitat

Replacement of two older generators with larger centralized 750kw generator.

FY 2015-16 Adopted Budget	\$1,871,785
Dollars spent as of 12-31-15	49,974
CIP estimated cost	20,319,11
Completion date	06/30/2019

Comments: On track.

Oregon Zoo (continued)

FY 2015-16 Capital Projects status through December 31, 2015

Steller Cove Renovation

This is year two of a project to refurbish this exhibit.

Comments: Complete.

FY 2015-16 Adopted Budget	\$855,000
Dollars spent as of 12-31-15	752,631
Completed project cost	839,808
Completion date	12/31/2015

Living Collections Projects

Comments: Completed.

FY 2015-16 Adopted Budget	\$400,000
Dollars spent as of 12-31-15	53,188
Completed project cost	53,188
Completion Date	12/31/2015

Zoo Train Renovation

Multi-year project that includes refurbishing engines and cars on the popular zoo train.

Comments: Train platform work is in progress. Lower track remediation/other train projects are currently being prioritized.

FY 2015-16 Adopted Budget	\$1,406,812
Dollars spent as of 12-31-15	100,612
CIP estimated cost	1,906,812
Completion date	Engines (12/31/2014) Track (TBF)

Elephant Habitat and Related Infrastructure

This project includes the new elephant habitat, as well as Wildlife Live facilities, zoo train rerouting and new service building, construction of the perimeter service road, and new utilities from the central to east hubs along the main zoo pathway.

Comments: Completed.

FY 2015-16 Adopted Budget	\$5,073,586
Dollars spent as of 12-31-15	3,751,696
Completed project cost	61,136,274
Completion date	12/31/2016

Education Center

The education center will provide flexible and engaging education program activity spaces for camps, classes, and zoo visitor and program partner use.

Comments: On track.

FY 2015-16 Adopted Budget	\$11,387,516
Dollars spent as of 12-31-15	2,826,348
CIP estimated cost	14,897,980
Completion date	08/31/2016

Parks and Nature

FY 2015-16 Capital Projects status through December 31, 2015

Regional Parks Renewal and Replacement

All parks renewal and replacement projects less than \$100,000.

FY 2015-16 Adopted Budget	\$177,265
Dollars spent as of 12-31-15	-
CIP estimated cost	n/a
Completion date	ongoing

Comments:

Willamette Falls Riverwalk

Design and engineering phase.

FY 2015-16 Adopted Budget	\$1,135,000
Dollars spent as of 12-31-15	17,752
CIP estimated cost	TBD
Completion date	TBD

Comments: Contract with design consultant nearly complete.

Blue Lake Wetland, Pathway, Trail

Regular replacement of existing trail and pathway.

FY 2015-16 Adopted Budget	\$480,000
Dollars spent as of 12-31-15	354,594
Completed project cost	487,189
Completion date	12/31/2015

Comments: Project is complete.

Oxbow Park Campground Road

Improvements necessitated by prior flooding at Oxbow Park.

FY 2015-16 Adopted Budget	\$115,750
Dollars spent as of 12-31-15	2,094
CIP estimated cost	148,500
Completion date	TBD

Comments: Land use has been obtained, project will go to bid in third quarter.

Parks Levy - Blue Lake Solar Power Installation

Comments: Project on hold. Combined with Blue Lake Office/Curry renovation work.

FY 2015-16 Adopted Budget	\$100,000
Dollars spent as of 12-31-15	-
CIP estimated cost	200,000
Completion date	06/30/2017

Parks and Nature (continued)

FY 2015-16 Capital Projects status through December 31, 2015

Parks Levy - Blue Lake Playground/Restroom Renovations

FY 2015-16 Adopted Budget	\$1,200,000
Dollars spent as of 12-31-15	1,045,772
CIP estimated cost	1,200,000
Completion date	06/30/2016

Comments: Project is under construction.**Parks Levy - Blue Lake Utility Replacements**

FY 2015-16 Adopted Budget	\$350,000
Dollars spent as of 12-31-15	-
CIP estimated cost	300,000
Completion date	06/30/2017

Comments: Project on hold. Combined with other Blue Lake projects.**Parks Levy - Oxbow Cabins**

FY 2015-16 Adopted Budget	\$200,000
Dollars spent as of 12-31-15	-
CIP estimated cost	200,000
Completion date	Cancelled

Comments: Project eliminated.**Parks Levy - Sauvie Island Boat Ramp Dock Replacement**

FY 2015-16 Adopted Budget	\$125,000
Dollars spent as of 12-31-15	-
CIP estimated cost	125,000
Completion date	TBD

Comments: Project deferred to FY 2016-17**Parks Levy - Canemah North Access**

The project includes trail improvements, signage installation and an overlook/safety fence design and construction.

FY 2015-16 Adopted Budget	\$225,000
Dollars spent as of 12-31-15	208,966
CIP estimated cost	225,000
Completion date	03/30/2016

Comments: On track.

Parks and Nature (continued)**FY 2015-16 Capital Projects status through December 31, 2015****Parks Levy - Killin Design and Construction**

FY 2015-16 Adopted Budget	\$515,000
Dollars spent as of 12-31-15	8,985
CIP estimated cost	515,000
Completion date	10/31/2017

Comments: On track.**Parks Levy - Newell Design and Construction**

FY 2015-16 Adopted Budget	\$320,000
Dollars spent as of 12-31-15	2,075
CIP estimated cost	1,435,000
Completion date	06/30/2017

Comments: On track.**Parks Levy - Chehalem Ridge Comprehensive Planning**

FY 2015-16 Adopted Budget	\$120,000
Dollars spent as of 12-31-15	28,042
CIP estimated cost	4,635,000
Completion date	12/31/2018

Comments: On track. Includes funding from Natrual Areas Bond and Levy**Parks Levy - Borland Maintenance Area**

FY 2015-16 Adopted Budget	\$400,000
Dollars spent as of 12-31-15	47,696
CIP estimated cost	400,000
Completion date	04/30/2016

Comments: On track.**Natural Areas Acquisition**

Voters approved a \$224.7 million General Obligation Bond Measure to acquire natural areas for the purpose of water quality and habitat protection.

FY 2015-16 Adopted Budget	\$20,000,000
Dollars spent as of 12-31-15	7,493,026
CIP estimated cost	1,398,300
Completion date	06/30/2020

Comments: Ongoing.

Parks and Nature (continued)**FY 2015-16 Capital Projects status through December 31, 2015****Canemah Bluff Improvements**

The project includes trail improvements, signage installation and an overlook/safety fence design and construction.

FY 2015-16 Adopted Budget	\$169,500
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Dollars spent as of 12-31-15	22,187
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CIP estimated cost	258,000
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Comments: The project is out for bid and will begin construction soon.

Completion date	TBD
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Parks Levy - Tualatin Forest Comprehensive Planning

Public access project

FY 2015-16 Adopted Budget	\$102,000
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Dollars spent as of 12-31-15	24,239
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CIP estimated cost	200,000
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Comments: On track.

Completion date	TBD
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Chimney Pk Trail and Columbia Blvd Br. Xing

Multi-year restoration project

FY 2015-16 Adopted Budget	\$350,000
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Dollars spent as of 12-31-15	-
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CIP estimated cost	3,680,511
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Comments: The project is out for bid and will begin construction soon.

Completion date	06/30/2019
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East Buttes

Public access and safety improvements.

FY 2015-16 Adopted Budget	\$120,000
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Dollars spent as of 12-31-15	24,239
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CIP estimated cost	200,000
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Comments: On track.

Completion date	TBD
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Marine Drive

Regional trail project

FY 2015-16 Adopted Budget	\$250,000
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Dollars spent as of 12-31-15	-
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CIP estimated cost	2,500,000
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Comments: On track.

Completion date	06/30/2019
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Parks and Nature (continued)

FY 2015-16 Capital Projects status through December 31, 2015

Orenco Nature Park Sale

Multi-year restoration and public access project

FY 2015-16 Adopted Budget	\$200,000
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Dollars spent as of 12-31-15	353,354
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CIP estimated cost	3,500,000
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Comments: On track.

Completion date	06/30/2017
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Property and Environmental Services

FY 2015-16 Capital Projects status through December 31, 2015

Metro Regional Center Renewal and Replacement

All MRC renewal and replacement projects less than \$100,000.

Comments: Includes conference room tables, lighting panels and the MRC security system.

FY 2015-16 Adopted Budget	\$167,937
Dollars spent as of 12-31-15	-
CIP estimated cost	n/a
Completion date	Ongoing

MRC Building Envelope

Comments: Completed large portion of the building envelope repairs and restoration, addressing repair and cleaning of brick surfaces, and foundation sealing. The proposed FY2016-17 phase is the final phase of this project to address repair and restoration of the deteriorating components of the MRC building envelope and other water infiltration issues originating in the north plaza.

FY 2015-16 Adopted Budget	\$186,000
Dollars spent as of 12-31-15	149,387
CIP estimated cost	403,000
Completion date	06/30/2017

MRC Roof

Comments: Design documents are complete and an RFB for phase one of this project is being developed and is expected to be out in late winter. Phase I will replace a portion of the roof in Spring 2016 with all available 2015-16 R&R funds.

FY 2015-16 Adopted Budget	\$465,000
Dollars spent as of 12-31-15	14,330
CIP estimated cost	1,172,541
Completion date	TBD

MRC Space Plan Remodel

Comments: The Programming Phase of MRC Master was launched in FY 2015-16, YGH Architects is expanding on the schematic options provided in the 2014 Master Plan Study and working on the completion of 35% design documents and a phasing plan for the entirety of the MRC Master Plan.

FY 2015-16 Adopted Budget	440,400
Dollars spent as of 12-31-15	-
CIP estimated cost	440,400
Completion date	TBD

MRC Central Environmental System

Upgrade controllers and software dedicated to the building HVAC and lighting systems.

Comments: Contracted mechanical engineers are currently developing the design specification to include in the RFB for these items.

FY 2015-16 Adopted Budget	\$126,800
Dollars spent as of 12-31-15	-
CIP estimated cost	126,800
Completion date	06/30/2016

Property and Environmental Services (continued)**FY 2015-16 Capital Projects status through December 31, 2015****MRC VOIP Phone System Upgrade**

Phase I of VOIP project, includes infrastructure and remediation.

FY 2015-16 Adopted Budget	\$140,400
Dollars spent as of 12-31-15	-
CIP estimated cost	585,532
Completion date	TBD

Comments: IS Project. Schedule to be adjusted.

MRC Fire Sprinkler Replacement

Year two year of project to upgrade the dry fire sprinkler system at the MRC.

FY 2015-16 Adopted Budget	\$160,000
Dollars spent as of 12-31-15	173,243
Completed project cost	471,216
Completion Date	07/30/2015

Comments: Completed in July 2015

Solid Waste Renewal and Replacement

All solid waste renewal and replacement projects less than \$100,000.

FY 2015-16 Adopted Budget	\$845,245
Dollars spent as of 12-31-15	52,594
CIP estimated cost	n/a
Completion date	Ongoing

Comments: Expect to spend \$300,000 - 400,000 by end of FY 2015-16.

Metro South- HHW Roof

Replacement of leaking roof at the Household Hazardous Waste building.

FY 2015-16 Adopted Budget	\$175,000
Dollars spent as of 12-31-15	-
CIP estimated cost	175,000
Completion date	06/30/2016

Comments: Rolled to FY 2015-16. Now estimating replacement at 2x budget. Lower cost repair options to be considered

Metro Central Stormwater Improvements

This project would improve the removal of solids from our storm water discharge by designing and constructing a filtration system to collect and treat the areas behind the site where most solids are collected.

FY 2015-16 Adopted Budget	\$1,000,000
Dollars spent as of 12-31-15	186,794
Completed project cost	1,400,000
Completion date	08/31/2016

Comments: Expect to spend \$1 million by end of FY 2015-16

Property and Environmental Services (continued)

FY 2015-16 Capital Projects status through December 31, 2015

Metro South - Camera Expansion

This project will add cameras to provide better monitoring and documentation of operations and site activities.

FY 2015-16 Adopted Budget	\$100,000
Dollars spent as of 12-31-15	-
CIP estimated cost	100,000
Completion date	TBD

Comments: IS is reviewing proposals.

Metro Central - Camera Expansion

This project will add cameras to provide better monitoring and documentation of operations and site activities.

FY 2015-16 Adopted Budget	\$100,000
Dollars spent as of 12-31-15	-
CIP estimated cost	100,000
Completion date	TBD

Comments: IS is reviewing proposals.

Disposal System (Road Map) Software

Software for Metro's SW Disposal System.

FY 2015-16 Adopted Budget	\$150,000
Dollars spent as of 12-31-15	122,941
CIP estimated cost	700,000
Completion date	06/30/2017

Comments: Added additional scope to project. Contracts increased. Budget amendment November 2015.

St. Johns - Landfill Remediation

St. Johns Landfill is on the DEQ confirmed release list and inventory, which identifies sites in Oregon where release of hazardous substances into the environment has been confirmed, where further investigation is required and remediation may be needed.

FY 2015-16 Adopted Budget	\$450,000
Dollars spent as of 12-31-15	-
CIP estimated cost	1,510,000
Completion date	TBD

Comments: Planned project on hold pending other decisions.

St. Johns - Adapting Flares to Lower Gas Flow Rates

Comments: Consultant contracted to evaluate options of upgrading or replacing flare system. Schedule and budget will depend on outcome of the study.

FY 2015-16 Adopted Budget	\$100,000
Dollars spent as of 12-31-15	-
CIP estimated cost	205,000
Completion date	TBD

Agenda Item No. 4.0

**QUARTER 2 FISCAL YEAR 2015-16 QUARTERLY
MANAGEMENT REPORT**

Metro Council Work Session
Tuesday, February 23, 2016
Metro Regional Center, Council Chamber

METRO COUNCIL

Work Session Worksheet

PRESENTATION DATE: Feb. 23, 2016 **LENGTH:** 15mins

PRESENTATION TITLE: Q2 FY 15-16 Quarterly Management Report

DEPARTMENT: Office of the COO

PRESENTER(S): Deputy COO Scott Robinson

WORK SESSION PURPOSE & DESIRED OUTCOMES

Review information about how Metro met its mission and goals through our Diversity, Equity and Inclusion program and public-facing programs and venues.

TOPIC BACKGROUND & FRAMING THE WORK SESSION DISCUSSION

This item is informational; no action is needed.

QUESTIONS FOR COUNCIL CONSIDERATION

N/A

PACKET MATERIALS

- Would legislation be required for Council action No
- If yes, is draft legislation attached? No
- What other materials are you presenting today? Powerpoint presentation TBD

**FY 2015-16 Second quarter management report
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Metro Management Report executive summary | Q2 FY 2015-16

This quarter, Metro advanced diversity, equity and inclusion efforts, prepared for large transportation project milestones made progress on zoo, parks and natural areas projects and improvements, and saw record revenues at several facilities.

Diversity, Equity and Inclusion staff prompted honest conversations about race through all-staff, all-manager and Senior Leadership Team engagements; conducted the agency's third diversity survey; designed unconscious bias training for all staff; and distributed a cultural and religious observances calendar. Awareness events honored veterans and indigenous peoples. Equity staff completed a first version of a Strategic Plan to Advance Diversity, Equity and Inclusion.

Metro received the Sustainability Practices Award from the Oregon chapter of the American Public Works Association. MetroPaint broke paint processing and sales records and staff developed new transfer station screening procedures to intercept waste suspected for asbestos. The Recycling Information Center helped 14,939 customers this quarter and the Find-A-Recycler website received 17,441 visits. Solid waste compliance and cleanup staff cleaned up 469 illegal dump sites and 55 illegal camp sites.

The Metro Council unanimously decided against expanding the urban growth boundary and adopted a work program for the next update to the Regional Transportation Plan. Planning and Development staff continued public outreach for the Powell-Division and Southwest Corridor projects; a preferred package of investments for Southwest Corridor will be ready in May. The Development Center issued an FRP for redevelopment of the Furniture Store site in SE Portland and broke ground on two projects in Beaverton and one in Portland.

The Metro Council adopted the Killin Wetlands access master plan; staff brought master plans for North Tualatin Mountains and Newell Creek Canyon to the public. Parks & Nature staff launched the 2016 Conservation Education grants cycle with \$200,000 available, offered Nature in Neighborhood Regional Trails grants for the first time with \$500,000 available and finalized several Nature in Neighborhoods Capital Grants agreements. Staff conducted restoration and maintenance work on approximately 2,500 acres and Native Plant Center volunteers contributed 225 hours.

Cemetery staff reached a settlement agreement with the Oregon Mortuary and Cemetery Board and resolved 25 burial rights in conflict. Blue Lake Park levy projects neared completion. Parks facilities saw a visitor increase in Blue Lake and Chinook Landing with a slight decrease at Oxbow.

The Oregon Convention Center had record revenues this calendar year and contracted for ongoing LEED recertification efforts and a Facility Master Plan. The Expo Center completed Hall D revitalization. Both facilities are exploring how to collaborate to increase shared business. Portland's was recognized by *Venues Today* for top venues and had its best-selling show to-date with Portland's Presents.

The Oregon Zoo completed the Elephant Lands project and hosted a grand opening; the Remote Elephant Center task force recommended that an off-site facility was not feasible. Education staff began preparing for extensive programming at the Education Center, greeted 1,000 visitors to the Salmon Homecoming and trained 38 ZooGuides. Conservation staff signed a 3-year MOU for Forest Elephant Conservation in Borneo and hosted a "hunting with Non-lead Ammunition" Workshop that drew attendees from four states. Guest attendance and revenues were down but spending was up; guest services staff began planning for summer concerts.

The following report lists project and program highlights for the second quarter of this fiscal year.

Metro Management Report At-a-Glance

Q2 FY 2015-16

Office of the COO

Diversity, Equity and Inclusion highlights

- DEI staff is focused on three primary goals going into 2016: create an inclusive, welcoming internal culture for all Metro employees; recruit and retain diverse staff at all levels; deliver an effective strategic plan to advance diversity, equity and inclusion that is implemented at all staff levels across Metro.
- The FOTA task force presented recommendations on the FOTA boundaries and income requirements.
- Planned and facilitated Senior Leadership Team retreat in November on addressing issues of race and creating an inclusive culture at Metro.
- Facilitated having 50 Metro employees and 2 Metro Councilors participate in the NW Public Employees Diversity Conference at OCC in October, with a theme of equity.
- Conducted the employee Cultural Compass Survey with staff participation rising substantially from 465 in 2013 to 767 in 2015; results were presented to SLT in January, 2016.
- Contracted with damali ayo to lead a day of discussions and a presentation to an all-staff meeting on Oct. 29 on Unconscious Bias; damali's conversations with staff of color revealed a sense that Metro is not a safe and inclusive environment for staff of color.
- Honored veterans in November, with a Native American color guard and drumming circle event, an honor wall and participation in the Veterans Day parade in Hollywood.
- Worked with Diversity Action Plan internal awareness team to develop proposed training for staff on Unconscious Bias, to kick off in February; contracted with Cultures Connecting to conduct a racial equity training for staff trainers.
- Metro Council declared Oct. 12 Indigenous Peoples' Day.
- Distributed an Outlook calendar to staff which documents significant cultural and religious observance event throughout the year.
- Equity strategy program staff completed the first full version of the Strategic Plan to Advance Diversity, Equity and Inclusion; efforts informing the plan included a second round of community engagement with six culturally specific communities, completion of a Racial Equity Assessment of Metro, and internal Metro staff engagement.
- Recruited and selected seven new ESAC members.
- Presented recommendations to COO for Metro to take action on ensuring that Metro programs and facilities are accessible to people with disabilities.

Garbage and recycling

Resource Conservation and Recycling highlights

- Scott Klag, Senior Solid Waste Planner in Metro's Property and Environmental Services Department, was honored with the Product Stewardship Institute's (PSI) "2015 Loyal Steward Award" at the organization's national forum.
- The Recycling Information Center (RIC) provided direct customer service to 14,939 callers this quarter and the Metro Find a Recycler web tool had 17,441 users.
- The RCR's school programs reached 8,223 K-12 students through classroom presentations and educational theater assemblies; an additional 6,180 sixth grade students received 6.5+ hours of waste reduction and resource conservation education at Outdoor School.
- The Oregon Department of Transportation awarded Metro a \$540,000 grant for a project to develop and implement a business plan for construction and operation of a compressed natural

gas refueling station at the Metro Central transfer station; staff expects to seek Council approval for procurement of construction and operation services in spring or summer of this year.

- PES RCR seasonal educators engaged more than 3,000 visitors in hands-on family programs at the Blue Lake Natural Discovery Garden.
- Metro and Earth Advantage entered into a partnership to deploy a full-time used building material broker to work with property owners, developers and contractors to promote deconstruction, salvage and reuse of building materials in the demolition phase of development.
- Metro received the Sustainability Practices Award from the Oregon chapter of the American Public Works Association.
- Staff presented the FY 2014-15 Sustainability Report to the Metro Council in December, showing a decrease in greenhouse gas emissions, a strong foundation for reducing toxics, an increase in waste generation, decrease in water use and a slight decrease in impervious areas
- The Metro Central Enhancement Committee approved funding for 11 projects, awarding a total of \$377,406.
- The Sherwood Enhancement Committee met for the first time and selected five projects totaling \$68,852 for FY15-16.
- Metro drafted a concept bill at the state legislature under which manufacturers selling pesticides, solvents, and flammable liquids would be responsible for providing stewardship programs for the collection and proper management of waste from those products; Metro is hosting stakeholder meetings regarding the bill.

Solid waste compliance and cleanup highlights

- Metro's RID Patrol partnered with Union Pacific Railroad and the Multnomah County Sheriff's Office to remove waste in Sullivan's Gulch removing over nine tons of illegally dumped waste; RID Patrol also removed six tons of waste through cleanups at Smith & Bybee Lake and St. Johns Landfill.
- Completed 314 solid waste site inspections/financial reviews for the calendar year (72 for the last quarter), issued 56 regulatory authorizations or modifications during the calendar year (22 for the quarter), and took 62 illegal dumping citations or enforcement actions during the calendar year (18 for the last quarter)
- Cleaned up 2,075 illegal dump sites during the calendar year (469 for the quarter), 327 of which were large or medium in size for the calendar year (88 for the quarter), cleaned up 42 homeless camps the calendar year (16 for the quarter) and cleaned up 23 illegal camps on Metro-owned property (11 for the quarter); over 260 tons of garbage was collected at illegal sites for disposal during the calendar year
- The Solid Waste Alternative Advisory Committee (SWAAC) commissioned a subcommittee to review the regulation of certain material recovery facilities. This is the first subcommittee effort launched by SWAAC.
- Staff plan to take some Code updates and proposed Code changes to Metro Title V (Solid Waste) to SWAAC and possibly to a Metro Council work session in early 2016.
- Clackamas Compost, a major processor of yard debris for the region, closed its doors on December 31.
- The Colombia Biogas franchise expired without renewal or the facility ever being constructed.

Solid waste operations highlights

- Conducted first survey of commercial drivers at Metro Central and Metro South stations; the average score for both facilities was 4 "Good".

- Developed new transfer station screening procedures to more effectively intercept loads of construction and demolition waste that could be suspect for asbestos; procedures for drop-box loads were implemented Jan. 1, 2016; other loads/customer types will soon need to comply.
- The market for wood waste collapsed with the closure of the SP Fiber Technologies mill in Newberg; this has significant implications for recovery operations at the stations.
- MetroPaint continued to break records with all-time highs including volume of paint processed (397,530 gallons), volume of MetroPaint sold (233,094 gallons), and quantity of paint processed in a single day (47 “cages”, which hold 135 cans each, so about 6,345 cans).
- Household hazardous waste “roundup” events conducted in calendar year 2015 served 9,458 customers at 34 events.
- Reviewed preliminary and advanced design drawings and specifications for a Stormwater Treatment facility at Metro Central; submitted stormwater treatment plans to the City of Portland Building Services Department for building permits.
- Engineering evaluation and design has begun for the St. Johns Landfill Controls and Flare Replacement projects.

Planning and Development

Development center highlights

- Issued a Request for Qualifications for redevelopment of the Furniture Store site at 82nd and Division with regulated affordable apartments and an active ground floor use; submissions reviewed in January by an advisory committee, which will provide a developer recommendation that will go to the TOD Steering Committee and the Chief Operating Officer for endorsement and review by Metro Council via the 7-Day Notice process.
- The Signal (aka Main Square Living), an 87 unit apartment project in downtown Beaverton, broke ground on October 21.
- La Scala (aka Lombard Plaza), a 44 unit apartment project also in downtown Beaverton, broke ground in October.
- 5135 N Interstate Avenue a 51 unit apartment project near the Killingsworth Station of the Max Yellow Line broke ground in December.
- Construction continues on Concordia Apartments, Clay Creative and Block 75 projects.
- The Equitable Housing Initiative completed its Work Group process discussing best practices and prioritizing opportunities for Metro and its partners to support equitable housing; findings from this process have been synthesized in a draft framework and report that is being shared with Metro Council, MPAC, MTAC, and participants at the Equitable Housing Leadership Summit, scheduled for Feb. 1, 2016.
- Confirmed Seattle Mayor Ed Murray as a speaker for the Equitable Housing Leadership Summit.
- The Enterprising Places Steering Committee recommended award of four grants totaling \$75,000 for projects in NE Portland.

Investment areas highlights

- Public engagement on the Powell-Division Transit and Development Project included outreach to and discussions with key 82nd Avenue stakeholders, including business owners, neighborhood groups, bus riders and advocacy committees; the Federal Transit Administration (FTA) provided a letter approving the Powell-Division Transit project moving into the Project Development phase of the federal Small Starts funding process on October 2, 2015.
- Southwest Corridor Plan project staff continues implementing the steering committee’s 18-month work plan, which will culminate in a Preferred Package of investments for the corridor in May 2016.

- In response to direction from the Southwest Corridor Steering Committee, project staff analyzed light rail access to PCC Sylvania in greater detail; the steering committee is scheduled to consider options for accessing the Sylvania campus via light rail in February 2016.
- Public engagement for Southwest Corridor Plan focused on community relations and public input related to PCC Sylvania connection options and conducting a brief online survey on high capacity transit modes.
- RISE and Investment Areas staff continue to convene and support the Oregon Brownfield Coalition, which is currently working with various State Legislators on brownfield legislation that will be introduced during the 2016 Session.
- Advanced work on the Economic Value Atlas, with a draft work plan for Council in late January or early February.

Regional planning and partnerships highlights

- The Metro Council unanimously decided against expanding the Portland region's urban growth boundary; instead, the Council will work with local partners to create more housing and job choices inside the existing boundary.
- The Metro Council adopted a work program for the next update to the Regional Transportation Plan, which will include updates to the regional transit, freight, safety and transportation system management plans, an update to the region's Livable Streets program and related policies in the RTP, an update to the regional parking policy and a new regional transit system plan that would augment the RTP.
- Staff completed the second Regional Snapshot, focused on jobs, which was released in January.

Resource development highlights

- The MTIP Program completed the annual obligation report, documenting all federally funded transportation projects in the region.
- Staff prepared regional flexible funds allocation policy options for public comment beginning in mid-January; the Regional Travel Options program executed most of its agreements with local grantees.
- Began negotiating intergovernmental agreements with 12 local governments that received Community Planning and Development Grants.

Parks and nature

Cemetery operations highlights

- Reached settlement agreement with the Oregon Mortuary and Cemetery Board; requirements were fulfilled and the second half of the penalty was waived.
- Updated soil protocol to include specific actions to be taken for Multnomah Park, Block I where excess extraneous materials have been found in the soil.
- The 10th Annual Tour of Untimely Departures at Lone Fir Cemetery was cancelled due to inclement weather; the 600 tickets offered online as advance sales had been sold out for weeks prior to the event, which shows the community is still very interested and engaged in this event.
- Resolved 25 burial rights previously held in conflict by multiple owners through transfers of ownership to other rights or by repurchasing the right from one of the owners.

Community investments and partnerships highlights

Nature in Neighborhoods grants (levy funded)

- The Metro Auditor presented to the Metro Council an audit titled "Nature in Neighborhoods grants: Improve performance measurement system and grant monitoring."

- Staff launched the 2016 Conservation Education grants cycle; \$200,000 is available for grants up to \$30,000 per project.
- Staff organized and supported the award by the Metro Council of 15 new Restoration and Community Stewardship grants, totaling \$599,947; 10 of these new grant agreements (contracts) have been executed to date.
- Nature in Neighborhood Regional Trails grants were offered for the first time ever in 2015 and Metro received 18 pre-applications, totaling \$1.2 million in funding requests for \$500,000 in funding available; 13 proposals were invited to submit full applications.
- Several Nature in Neighborhoods Capital Grants agreements (contracts) were finalized and signed, including those for Dirksen Nature Park; Hogan Butte Nature Park; Boones Ferry Fish, Wildlife and Trails Passage; and Oak Island Marsh Restoration.
- Staff launched a call for new partners through the Partners in Nature program and received 22 letters of interest; staff is working with internal and external advisors to review the letters and make recommendations for partner selection by February 2016.

Conservation highlights

- 45 natural areas had restoration and/or maintenance activities implemented on approximately 2,500 acres this quarter. Stabilization of new acquisitions involved 72 properties.
- Native Plant Center volunteers contributed 225 hours, assisting with plant bed maintenance, seed harvesting and cleaning and field work for the seed conservation program.
- 429 restoration volunteers, including several community and student groups, contributed to natural area restoration and maintenance.
- Nine site conservation plans have been completed this quarter.
- The Acquisition team had three real estate closings: acquisition of a 1.15-acre trail easement in the Westside Trail target area and a 6-acre property in the Dairy and McKay Creeks Confluence target area, and sale of that will create better access to the adjacent 95-acre Metro site. The property will also allow a 10-acre surplus property north of Cornelius.

Visitor services highlights

- Parks and natural areas levy work projects neared completion: Blue Lake Regional Park's wetland trail improvement project is about 95% complete and four new restrooms were installed; new boarding docks for Chinook Landing Marine Park will be installed in January.
- Park visitation at Blue Lake Regional Park for Q2 totaled 28,145, up 47 percent (from 19,128) in 2014. Chinook Landing Marine Park received 28,267 patrons, up 22% (from 23,157) in 2014. Oxbow Regional Park had 24,183 visitors between October and December, slightly down 5% (from 25,493) in 2014. Visitation counters at Graham Oaks, Mount Talbert and Scouters Mountain nature parks, Smith & Bybee Wetlands, Sauvie Island Boat Ramp and Howell Territorial Park showed a combined total of 34,992 users.
- In Q2, 570 volunteers, including eight volunteer groups, contributed 1,690 hours in 17 parks, natural areas and historic cemeteries. Volunteers were on a Metro site 67 out of 92 days.
- The Metro Council adopted the Killin Wetlands access master plan; preferred access master plans for North Tualatin Mountains and Newell Creek Canyon were presented at open houses in November and December.
- Three alternatives for the Blue Lake master plan were posted for public comment to an online open house in November.
- Construction at Canemah Bluff Natural Area is scheduled to be completed in early spring 2016..

Visitor Venues

Convention, trade and consumer show highlights

- OCC hosted a media event to introduce and celebrate the two-megawatt solar array installed on OCC's roof; the array will generate approximately 25% of OCC's annual electrical power need.
- OCC's calendar year 2015 had eight of 12 record revenue months and a record number of conventions – 50.
- OCC contracted with Green Building Services through an RFP process to assist with ongoing LEED recertification efforts and mechanical system commissioning and performance tracking.
- LMN Architects has been working with OCC staff on a Facility Master Plan for future interior finishes projects at OCC.
- Q2 at the Portland Expo Center saw new events and increased revenues, including increased rental revenues of over \$80,000 and substantial concession increases of \$30,000.
- The American Rabbit Breeders Association national convention at the Expo Center was its largest west coast convention ever, resulting in 7,449 room nights for local hotels and significant regional economic impact; the Fall RV Show saw a 24 percent increase in attendance and an overall 7 percent increase in total revenues.
- The Expo Center put the finishing touches on the Hall D revitalization with custom colors from Metro Paint.
- The Expo Center's electronic signage contract has been finalized and came in under budget.
- The Expo and OCC sales teams recently met to collaborate on ways to increase business for both facilities, including shared contracts for events with multiple date requests.

Performing arts, arts and culture highlights

- *Venues Today's* year-end report of top venues listed Keller and Schnitzer Concert Hall as #11 and #13 in venues 2,001 to 5,000 seats and the Newmark #2 for venues 2,000 seats or less.
- Recyclable polypropylene cups were introduced in all concession stands.
- Portland's 5 Presents presented its best selling show to date with *Shaping Sound*, which netted \$10,318; with additional fees and sales Portland's 5 made \$26,766.
- The Portland's 5 Foundation hired a consultant to work with them on a revitalization plan.
- Portland's 5 participated in an invitation-only national performing arts venue executive forum.
- Portland's 5 began work on developing an educational DEI strategy to provide performing arts experiences to underserved students and communities.

Zoo conservation and research highlights

- Organized and held a "Hunting with Non-lead Ammunition" Workshop in collaboration with The Wildlife Society, Oregon Chapter at the Oregon, drawing 88 attendees from at least 4 states. .
- Hosted Taylors Checkerspot husbandry and recovery team meetings.
- Conducted behavior observation and recording training for over 20 volunteers to join the Visitor, Animal and Survey Team in October.
- Our new wildlife endocrine EIA (Enzyme Immuno Assay) lab successfully validated several new hormone assays for the following species: lions, Painted dogs, Speke's gazelle, and babirusa.
- Identified a best practice for elephant hormone analyses for the ongoing study on the impact of the new Elephant Lands habitat.
- Completed 13 outreach events reaching over 550 individuals with our Wildlife and Lead Outreach program that aims to educate hunters about the impact of lead ammunition on wildlife.
- Signed a 3 year MOU for Forest Elephant Conservation support in Sabah, Malaysian Borneo, with Hutan (NGO), Danau Girang Research Centre (Borneo), Houston Zoo and Woodland Park Zoo.

Zoo education highlights

- Contracted with Pivot Group to administer a zoo-wide visitor survey on grounds, which found that the perception of the Zoo's commitment to education and conservation is strong and that the majority of visitors saw or heard information on how people can take action to help animals.
- Volunteer interpreters played an important role in the opening of Elephant Lands; the new carts and interpretive materials across elephant lands have been very well received by zoo guests.
- Hired a Conservation Action Program Coordinator to build relationships organizational partners for the Education Center, develop ways for partners and volunteers to use the space and coordinate conservation action programming.
- The conservation education team led 40 school field trips at three sites this fall, including Oxbow Regional Park, Smith & Bybee Wetlands and Scouters Mountain Nature Park.
- Metro's Youth Ecology Corps partnered with the World Salmon Council to train eight YEC members in four Salmon Watch content areas: salmon biology, macro-invertebrate sampling, water quality testing and nature awareness; students then went on to teach two all-day field trips at Eagle Creek to sixty 6th graders from Walt Morey Middle School, located in Troutdale.
- Over 1,000 people attended Metro's annual Salmon Homecoming in October; with a record-setting fall Chinook run and fair weather, visitors were treated to some of the best salmon viewing in years.
- Congratulations to 38 new ZooGuides who completed training in October; more than 20 will also join Animal Talkers, who will provide information to guests at the new Elephant Lands exhibit.
- A group of ZooTeens who designed a program to bring conservation messages to elementary schools presented their project to Dr. Jane Goodall at a recent Roots and Shoots summit.
- Youth and instructors from the Siletz tribe visited the Jonsson Center for Wildlife Conservation to learn about the zoo's efforts to restore California Condor populations to the wild. .

Zoo Infrastructure Bond (A Better Zoo Program) highlights

- The Remote Elephant Center task force recommended to Metro's COO that it is not feasible for the Oregon Zoo to construct and operate an offsite elephant facility.
- The Elephant Lands project is substantially complete, on time, and within budget; the grand opening of took place December 15, 2015.
- Metro Council approved a budget amendment (using unallocated bond program contingency) to keep the Education Center project vision whole while construction costs escalate; construction of the building foundations has started with final bid package for project issued mid-January.
- Elephant Lands art was installed and Education Center art is being fabricated into a full-size mock-up to test the structure, form, and color.
- Elephant Lands' interpretives were installed and Education Center interpretives are in design phase; Campus wayfinding contract awarded to an Oregon MWESB-certified woman-owned business.
- Construction costs in the region are escalating; staff is monitoring the potential impact closely.
- The project scope and/or budget for the polar bear habitat may need amending prior to releasing the RFP for design and construction given cost escalation since original budget estimate.

Zoo visitor experience highlights

- Attendance through December of 796,000, down six percent from last year's 844,000, resulted in year-to-date revenues below budget; overall revenues and per cap spending exceeds last year's performance which shows that guests are spending when they come to the zoo - the challenge has been overall attendance. Revenue growth compared to last year is attributed to per cap increases: food per cap revenues have increased 11 percent; admission per caps have increased 11 percent; and retail per caps have increased 18 percent. Including the train, overall per cap

enterprise revenue has grown from \$13.09 to \$14.73 (\$1.65 or 13 percent). The zoo is managing the revenue shortfall to budget by controlling costs.

- ZooLights: Instituted a peak and non-peak night pricing model for ZooLights to influence guest attendance away from historically peak attendance periods to less busy nights; results for this first year program were impressive with 20 percent of peak guests using mass transit.
- Summer Concert Planning: Concert planning for summer 2016 season started in mid-September, with an increased venue capacity and new layout due to completion of Elephant Lands; Zoo management will be attentive to the concert noise variance appeal period; depending upon neighbor actions, the zoo may need to respond to requests for additional information or an appeal before City Council.
- Turkey Trot: Thanksgiving Day brought more than 3,000 runners through the zoo for the Oregon Road Runner's annual Turkey Trot, generated more than \$22,000 in donations to support the zoo.
- New ticket scanners were purchased for access control to the zoo and train station, which reduced scanning times and increased sustainability due to less printed tickets.

Metro Management Report in Detail Q2 FY 2014-15

1.1 | Diversity, Equity and Inclusion program

Metro is committed to diversity, equity and inclusion and recognizes that addressing diversity and equity-related issues is central to the future prosperity of our region. The Diversity, Equity and Inclusion (DEI) program was created in September 2014 to better coordinate Metro's efforts to cultivate diversity, advance equity and practice inclusion. Metro's DEI team aligns work in the Diversity Action Plan, Equity Strategy, and inclusive public involvement practices to strategically coordinate efforts to achieve equitable outcomes and effectively build relationships with community stakeholders. The DEI team helps develop standards, provide coordination and resources to create an inclusive process and conditions that allow everyone to participate in making this a great place today and for generations to come.

Diversity Program

Metro's Diversity Program is responsible for carrying out Diversity Action Plan goals to increase diversity and cultural awareness at Metro in four core areas: internal awareness and diversity sensitivity, employee recruitment and retention, public involvement and committee membership, and procurement.

Equity Strategy Program

In 2010, the Metro Council adopted equity as one of the region's six desired outcomes and in 2011 directed Metro leadership and staff to initiate the development of an organizing framework that would help Metro consistently incorporate equity into policy and decision making. The strategy will build on understanding community needs and Metro's roles and responsibilities to define how the agency will work to advance equity. The Equity Strategy will be implemented through an Equity Action Plan.

Inclusion

Metro seeks to ensure that all residents of the region are able to access services and participate fully in decision-making processes. DEI works with staff across the agency to develop standards, best practices and resources to build and maintain long-term, meaningful relationships with community based organizations and engage community members using the language or communication method that meets their needs.

Program highlights

Diversity Equity and Inclusion

- The second quarter brought significant accomplishments as well as heightened awareness of the need to address Metro's work culture. Following extensive engagement with community members and Metro staff across the agency, DEI staff developed the first full draft of the Strategic Plan to Advance Diversity, Equity and Inclusion. Staff proposes merging the Diversity Action Plan with the strategic plan, since the goals overlap and in order to streamline efforts and avoid confusion with competing plans.
- In late October, DEI staff contracted with damali ayo to conduct the next round of education on unconscious bias at the all-staff meeting Oct. 29. Meetings with staff of color raised important issues, including perceptions that Metro is not a safe, welcoming or inclusive environment for people of color, and damali led a candid and somewhat confrontational discussion with managers. A series of 11 discussions with staff across the agency for the equity strategy development also raised similar issues. These conversations raised awareness of the need to address Metro's culture and opened the door to more authentic conversation. DEI staff brought in facilitators with experience in leading conversations about race to plan and implement an all-

day SLT retreat on Nov. 18. Feedback from the retreat indicated that we made some progress but that there was a lot more work to do.

- Also in the fall, the FOTA task force, made up of community members from the African American community, presented recommendations on the FOTA boundaries and income requirements. The task force also held additional meetings focused on Metro's procurement processes and the upcoming OCC hotel construction project. The focus of the FOTA task force, as well as community feedback in the equity strategy, has served to continue to spotlight the need for Metro to diversify its staff, particularly at the professional and management levels. This is a key goal and action item in the Diversity Action Plan.
- Therefore, DEI staff is focused on three primary goals going into 2016:
 - Create an inclusive, welcoming internal culture for all Metro employees
 - Recruit and retain diverse staff at all levels
 - Deliver an effective strategic plan to advance diversity, equity and inclusion that is implemented at all staff levels across Metro
- Planned and facilitated Senior Leadership Team retreat in November on addressing issues of race and creating an inclusive culture at Metro
- Facilitated having 50 Metro employees and 2 Metro Councilors participate in the NW Public Employees Diversity Conference at OCC in October, with a theme of equity
- In collaboration with HR, conducted the employee Cultural Compass Survey. Staff participation rose substantially, from 465 in 2013 to 767 in 2015, in part due to expanding the survey to include part-time, temporary and seasonal workers. Results were presented to SLT in January, 2016.

Diversity program

- Contracted with damali ayo to lead a day of discussions and a presentation to an all-staff meeting on Oct. 29 to continue learning opportunities on Unconscious Bias. The two conversations with staff of color (the latter including deputy COO and some Councilors) revealed a sense that Metro is not a safe and inclusive environment for staff of color. The discussion with managers at the end of the day produced a range of feedback, from some being offended at the tone to some supporting candid conversations about race.
- Conducted a celebration at OCC In November for staff who are veterans, featuring a Native American color guard and drumming circle. Also asked staff to take selfies if they are veterans and identify where/when they served or note family members who have served. Pictures were posted in MRC for Veterans Week. Metro staff and Councilors also participated in the Veterans Day parade in Hollywood.
- Worked with Diversity Action Plan internal awareness team to develop proposed training for staff on Unconscious Bias, to kick off in February
- Contracted with Cultures Connecting to conduct a racial equity training for staff who will be facilitators for Unconscious Bias training. Feedback from the last round of the Ouch trainings suggested that staff facilitators need more preparation in how to talk about race and address uncomfortable issues.
- Conducted two trainings for staff Unconscious Bias facilitators to prepare them to lead staff learning opportunities in 2016
- Metro Council declared Oct. 12 Indigenous Peoples' Day
- Developed and distributed an Outlook calendar to staff which documents significant cultural and religious observance event throughout the year. The calendar is used when scheduling meetings or events to be mindful of potential conflicts and also to learn more about cultural and religious holidays and events through links provided in the calendar. More training will be provided in 2016 to staff on how to use the calendar.



Equity strategy program

- Equity strategy program staff completed the first full version of the Strategic Plan to Advance Diversity, Equity and Inclusion. This document is based on research conducted by staff and consultants, and community and Metro staff engagement processes described below.
- Staff and the Multicultural Collaborative consultants completed the second round of community engagement with six culturally specific communities (African American, African immigrants, Asian, Latino, Native American and Slavic), youth, and experts in parks, housing and transportation. The results of this second round of engagement inform the creation of the Strategic plan and are summarized in a report.
- Staff completed the Racial Equity Assessment of Metro, utilizing the tool developed locally by the Coalition of Communities of Color and All Hands Raised. The results of this assessment inform the creation of the Strategic plan and are summarized in a report.
- Staff, in collaboration with five community-based organizations (Adelante Mujeres, APANO, CIO, OPAL Environmental Justice and the Urban League of Portland), Radix Consulting, and ESAC members, completed internal Metro staff engagement activities to inform the creation of the strategic plan.
- Staff and two existing ESAC members conducted the recruitment and selection of 7 new ESAC members. The 7 new members, appointed by the Metro COO in November, are: Israel Johnson (Portland Community College student), Janet LaBar (Greater Portland, Inc. CEO), Camilo Sánchez (Clackamas Community College instructor), Andrew Singelakis (Washington County Transportation and Land Use Director), Alejandro Vidales (Small business owner), Amanda

Whalen (Portland Public Schools Chief of Staff), and Desirée Williams-Rajee (City of Portland, Bureau of Planning and Sustainability).

- Staff strengthened relationships with local and national equity practitioners through participation in the PolicyLink Equity Summit and Los Angeles and activities coordinated by the Government Alliance on Race & Equity.

Inclusion

- The Diversity Action Plan has always contained a placeholder for addressing accessibility issues at Metro. A staff work group led by Joe Durr developed a set of recommendations for Metro to take action on ensuring that Metro programs and facilities are accessible to people with disabilities. The recommendations were presented to Martha Bennett who requested some additional research into our current practices before deciding next steps.

2.1 | Resource Conservation and Recycling

This program advances the region's efforts to reduce greenhouse gas emissions, conserve natural resources and protect the environment and human health. Resource Conservation and Recycling (RCR) includes two interrelated sub-programs: Waste Reduction and Metro Internal Sustainability.

Program Highlights

Regional Waste Reduction

- Scott Klag, Senior Solid Waste Planner in Metro's Property and Environmental Services Department, was honored with the Product Stewardship Institute's (PSI) "2015 Loyal Steward Award" at the organization's national forum. PSI is a membership-based nonprofit organization committed to reducing the health, safety, and environmental impacts of consumer products across their lifecycles with a strong focus on sustainable end-of-life management. The award cited Scott's 15 years of leadership in product stewardship efforts, including the vital roles he played in PSI's national paint and electronics projects, passage of Oregon's first-in-the-nation paint stewardship law in 2009, and passage of the state's electronics take-back law. (See attached photo)
- The Recycling Information Center (RIC) provided direct customer service to 14,939 callers this quarter. In addition, there were 17,441 users of the Metro Find a Recycler web tool, of which 63% were new users. The RIC also distributed 11,722 publications to individuals and to Metro's local government and community partners.
- The RCR's school programs reached 8,223 K-12 students during the second quarter of 2015-16 through 252 age-appropriate classroom presentations and educational theater assemblies. An additional 6,180 sixth grade students received 6.5+ hours of waste reduction and resource conservation education through their experience at Outdoor School during the fall season. (See attached Outdoor School photo)
- PES staff continues to work with NW Natural and others to develop and implement a business plan for construction and operation of a compressed natural gas refueling station at the Metro Central transfer station. The Oregon Department of Transportation has awarded Metro a \$540,000 grant for this project and PES is working through grant distribution details with ODOT. Staff expects to seek Council approval for procurement of construction and operation services in spring or summer of this year.
- PES RCR seasonal educators engaged more than 3,000 visitors in hands-on family programs at the Blue Lake Natural Discovery Garden during the summer and fall seasons. Culturally diverse participants, about half of them youth, learned fun ways to connect with nature in a garden, how to grow plants without pesticides and how to attract and support wildlife into a garden. (see attached photo)

- Metro and Earth Advantage entered into a partnership to deploy a full-time used building material broker to work with property owners, developers and contractors to provide technical assistance and make the business case for deconstruction, salvage and reuse of building materials in the demolition phase of development.



Internal Sustainability

- In October, Metro received the Sustainability Practices Award from the Oregon chapter of the American Public Works Association (OAPWA). OAPWA plans to nominate Metro for the national APWA award in 2016. (See attached photo)
- Staff presented the FY 2014-15 Sustainability Report to the Metro Council in December. Following is a high level summary of progress toward Metro’s goals:
 - Greenhouse gas emissions: Both electricity and natural gas consumption have decreased from the previous fiscal year and have declined by 17% and 40%, respectively, from their baseline years.
 - Toxics: Refinements in the way that Metro tracks the toxicity of its product inventory, as well as an enhanced capability to identify the most toxic products and less toxic replacements, have laid a strong foundation for accelerated future progress.
 - Waste: The Metro-wide waste generation rate has gone up, and the recycling recovery rate has gone down, compared to the previous fiscal year. However, some Metro facilities have made significant progress, such as the Zoo’s 81 percent recovery rate for FY 2014-15.
 - Water: Overall water use declined 19% from the baseline year. Water use increased slightly this past fiscal year, however use has trended downward since 2008.

- Reducing impervious areas: The amount of effective impervious area, a habitat and stormwater metric, has decreased slightly since 2008, however there is considerable opportunity for progress across Metro’s facilities.



Community Partnerships

- The Metro Central Enhancement Committee met to review and select grantees for 2016. The committee approved funding for 11 projects, awarding a total of \$377,406. The 2016 grantees are: Chapman PTA, Forest Park Conservancy, Friendly House (awarded two grants), Friends of Trees, Linnton Community Center, Meals on Wheels People, Neighbors for Clean Air, Portland Harbor Community Advisory Group, Sauvie Island Center and Store to Door.
- The Sherwood Enhancement Committee met for the first time since incorporation into Metro’s Community Enhancement Program for Pride Recycling. The committee selected five projects totaling \$68,852 for FY15-16. The grantees are: City of Sherwood recycling program in city parks and community garden, Sherwood Regional Family YMCA, Sherwood Public Library and Sherwood Cultural Arts Commission.

Items for leadership attention

- During the last Oregon legislative session, Metro drafted a concept bill under which manufacturers selling designated products such as pesticides, solvents, and flammable liquids into the state would be responsible for providing stewardship programs for the collection and proper management of waste from those products. An informational hearing was held on the proposal (HB 3251-1) and Metro testified it would be holding a series of stakeholder meetings on the proposal. The first of three stakeholder meetings will take place on Jan. 25, 2016 at the Metro Regional Center. The stakeholder meetings will be designed to provide the opportunity for producers, local governments, state government, the solid waste disposal and recycling industry and other members of the community to share their perspectives on the proposal.

- At the Jan. 26, 2016 Council work session, PES staff will provide the Council with estimates of the impacts of a scenario in which Riverbend landfill is no longer eligible to receive waste from the Metro region. Data will address ratepayer costs, certain environmental impacts and jobs.

2.2 | Solid Waste Compliance and Cleanup

The primary purpose of the Solid Waste Compliance and Cleanup program is to minimize and mitigate impacts to the public and the environment from mismanagement of solid waste within the Metro region. To achieve this goal, the program ensures that solid waste facilities meet regulatory, operational, environmental and financial assurance standards. The program cleans up, monitors and investigates illegal disposal sites and prosecutes persons illegally disposing waste. The program also monitors and enforces compliance with Metro Code, administrative procedures, performance standards, Metro-granted authorizations (solid waste licenses and franchises) and flow control instruments (non-system licenses and designated facility agreements).

Program highlights

- Sullivan Gulch Cleanup -- Metro's RID Patrol again partnered with Union Pacific Railroad and the Multnomah County Sheriff's Office to remove waste in Sullivan's Gulch -- along I-84 from the Willamette River to NE 92nd. Over four days in November and December, crews removed over nine tons of illegally dumped waste and waste from abandoned homeless camps (see pictures).
- 2016 allocation of wet waste -- Based on the Metro Council framework established in 2014, staff allocated wet waste tonnage in 2016 to three companies that have historically sought a share of the tonnage -- at roughly the same level as in past years. This waste is part of the "10%" of wet waste that is not required to go to Metro's disposal contractor (Waste Management). A small portion of tonnage has been "reserved" for potential new entrants that seek a portion of the share by July 1, 2016.
- Greenway Recycling enforcement and license renewal -- Metro issued a notice of violation for generation of off-site wood dust by Greenway Recycling. Greenway agreed to not grind its wood waste during the dry summer months unless the wood grinding operation was enclosed. As part of the settlement, Metro agreed to begin reviewing a request by Greenway to renew its solid waste license earlier than normal -- by about a year. The renewal will go through a public notice and comment period. This case was resolved without further legal proceedings.
- Smith & Bybee Lake Cleanup -- RID Patrol cleaned up four homeless camps on November 19 along the eastern boundary, including a major camp located inside a large drainage culvert (see before and after pictures). Over two tons of waste was collected.
- Portland Cleanup near St. John's Landfill -- In early December, RID Patrol cleaned up a very large illegal dump on city property near the old St. John's Landfill. Four tons of waste was collected, including \$217 in cash that was donated to the JOIN organization in Portland (see pictures).
- Completed 314 solid waste site inspections/financial reviews for the calendar year (72 for the last quarter), issued 56 regulatory authorizations or modifications during the calendar year (22 for the quarter), and took 62 illegal dumping citations or enforcement actions during the calendar year (18 for the last quarter)
- Cleaned up 2,075 illegal dump sites during the calendar year (469 for the quarter), 327 of which were large or medium in size for the calendar year (88 for the quarter), cleaned up 42 homeless camps the calendar year (16 for the quarter) and cleaned up 23 illegal camps on Metro-owned property (11 for the quarter); over 260 tons of garbage was collected at illegal sites for disposal during the calendar year



Sullivan Gulch and St. Johns Landfill cleanups



Before and after: Smith & Bybee Lake culvert cleanup

Program issues

- The Solid Waste Alternative Advisory Committee (SWAAC) commissioned a subcommittee to review the regulation of certain material recovery facilities. This is the first subcommittee effort launched by SWAAC.
- Staff plan to take some Code updates and proposed Code changes to Metro Title V (Solid Waste) to SWAAC and possibly to a Metro Council work session in early 2016.

Items for leadership attention

- The moratorium on Metro accepting franchise applications from facilities seeking to become wet waste transfer stations expired December 31 (Metro Code Section 5.01.072). At least, two private companies have expressed interest in applying.
- RID Patrol staff plan to organize a one-day internal training on illegal dump sites and homeless camps. The course will provide training on process and procedures and be conducted in early 2016.
- Clackamas Compost, a major processor of yard debris for the region, closed its doors on December 31.
- The Colombia Biogas franchise expired without renewal or the facility ever being constructed.
- Over 3,000 information packets will be mailed in early January to local construction contractors that are licensed by Metro through the regional contractor business license program. The packets provide information to the contractor community about their waste recovery obligations, need to use Metro-authorized facilities and a reminder to pay solid waste fees and taxes. Newly licensed contractors will be routinely provided this information in the future.

2.3 | Solid Waste Operations

The primary purpose of the Solid Waste Operations program is to provide comprehensive solid and hazardous waste disposal services to commercial haulers and the public. This is accomplished through ownership, operation, maintenance and capital improvements of two solid waste transfer stations; two household hazardous waste (HHW) and one latex paint processing facilities, as well as ongoing community HHW collection events. This program also includes operation, maintenance and monitoring of environmental improvements at two closed landfills in the region.

Program highlights

Solid Waste Operations

- As part of a comprehensive assessment of the Metro Central and Metro South stations, a survey of commercial haulers was conducted. This was the first survey of commercial drivers as they were using the facilities. 45% of the drivers at both facilities rated the Metro station they were using as “Very Good” - a score of 5 on the scale of 1 to 5. The average score for both facilities was 4 “Good”.
- New screening procedures were developed for both transfer stations to more effectively intercept loads of construction and demolition waste that could be suspect for asbestos. These procedures will be implemented on January 1, 2016 for all drop-box loads. Other loads/customer types will need to comply with these procedures shortly thereafter.
- The market for wood waste collapsed in mid-October with the closure of the SP Fiber Technologies mill in Newberg, the primary facility accepting wood waste from the region. While there remains a limited market for raw wood, all other wood (painted, treated and engineered wood), must now be managed as garbage at Metro’s two transfer stations. This has significant implications for recovery operations at the stations. In the past, wood made up more than one-half of all materials recovered from mixed waste.

Hazardous Waste Operations

- In calendar year 2015 MetroPaint continued to break records. All-time highs include: volume of paint processed (397,530 gallons), volume of MetroPaint sold (233,094 gallons), and quantity of paint processed in a single day (47 “cages”, which hold 135 cans each, so about 6,345 cans).
- Household hazardous waste “roundup” events conducted in calendar year 2015 served 9,458 customers at 34 events.

Landfill Stewardship

- Provided support to Parks & Nature for assessing trail alignment and design issues, liability issues, permits and regulations, and contractual arrangements (Portland Parks IGA for project partnership; ODOT grant agreement for new Columbia Blvd. trail bridge).
- Coordinated with OMA in drafting a new consent order for the St Johns Landfill remediation for DEQ review. Also worked with OMA to outline a contract procurement strategy for implementation of the required remediation at the landfill.

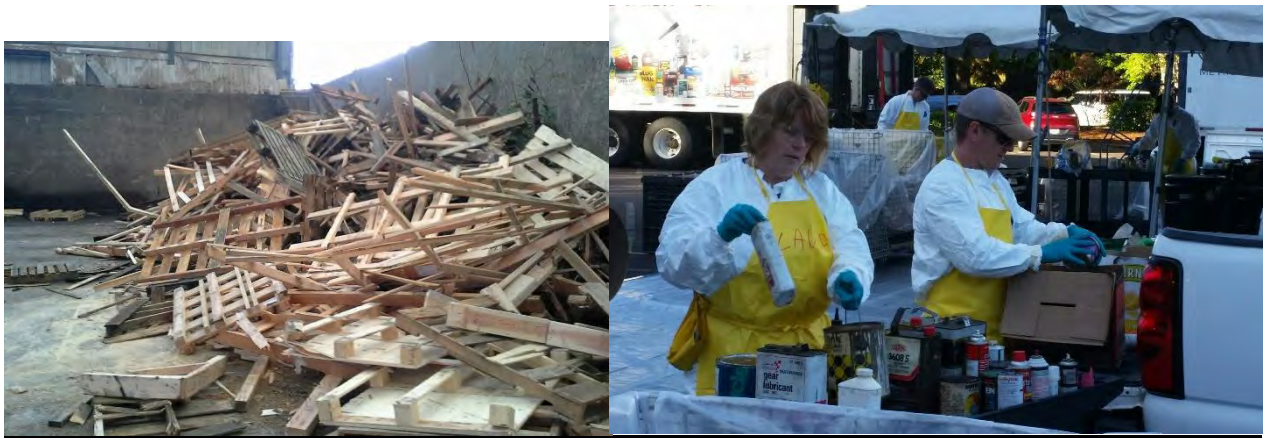
Facility and Asset Management

- Reviewed preliminary and advanced design drawings and specifications for a Stormwater Treatment facility at Metro Central, which is required to comply with the stormwater discharge permit for the facility. Submitted stormwater treatment plans to the City of Portland Building Services Department for building permits.
- Engineering evaluation and design has begun for the St. Johns Landfill Controls and Flare Replacement projects. The flare is used to combust excess gas collected from the closed landfill which is not used for fuel at a nearby lime kiln plant.

How would you rate your overall satisfaction with the facility and its services on a scale of 1-5, with 1 being "Very poor" and 5 being "Very good"?

Response Category	Total N=211	Central N=128	South N=83
1 – Very Poor	6%	5%	7%
2	5%	5%	3%
3	17%	15%	20%
4	28%	31%	24%
5 – Very Good	45%	45%	45%
Mean	4.0	4.1	3.9

Transfer Station Survey



Clean wood, hazardous waste collection



St Johns Landfill Flare Facility

3.1 | Development Center

The Development Center implements the region's vision for vibrant downtowns, main streets and station areas by stimulating private investment in compact development, equitable housing, and enterprising places.

Program highlights

- Furniture Store Property - A Request for Qualifications ("RFQ") for redevelopment of the Furniture Store site at 82nd and Division with regulated affordable apartments and an active ground floor use was issued on October 15 with a closing date of December 17. Submissions reviewed in January by an advisory committee consisting of representation from the Jade District Steering Committee, the South Tabor Neighborhood Association, the Portland Development Commission, TriMet, Portland Community College, the Portland Housing Bureau, and a developer with extensive affordable housing experience. The advisory committee will provide a developer recommendation to staff which will then present the recommendation to the TOD Steering Committee and the Chief Operating Officer for endorsement and review by Metro Council via the 7-Day Notice process.
- The Signal (aka Main Square Living), broke ground on October 21. The Signal is an 87 unit apartment project in downtown Beaverton is being developed by Rembold Company. The project will be built on land purchased by the City of Beaverton and sold to the developer as part of the City's downtown revitalization efforts. Metro's TOD program committed \$350,000 to support density related cost premiums.
- La Scala (aka Lombard Plaza) broke ground in October. La Scala is a 44 unit apartment project also in downtown Beaverton being developed by Roy Kim Development. The project will be built on land purchased by the City of Beaverton and leased to the developer as part of the City's downtown revitalization efforts. Metro's TOD program committed \$300,000 to support density related cost premiums.
- 5135 N Interstate Avenue a 51 unit apartment project near the Killingsworth Station of the Max Yellow Line broke ground in December. Metro's TOD program committed \$160,000 in the form of a TOD easement and \$90,000 in Urban Living Infrastructure funds to support a ground floor restaurant.
- Construction is continuing on Concordia Apartments, a four story building located at NE Killingsworth and 17th that will provide 34 residential units master leased by Concordia University for student housing, 2774 sq.ft. of ground floor retail, ten vehicular parking spaces and a bicycle storage locker for 25 bikes. Metro's TOD program committed \$250,000 to support density related cost premiums.
- Construction is continuing on Clay Creative (formerly known as 240 Clay), a five-story heavy-timber building with 61,943 sq.ft. of office, 5000 sq.ft. of retail, and not to exceed 92 below-grade and surface parking spaces; and Block 75, a ten-story high rise building over underground parking with 75 apartments, approximately 8,335 square of retail and 31,340 square feet of creative office /workspace, abundant secure bike parking/storage, and not to exceed 42 parking spaces. Metro's TOD program committed \$300,000 to support density related cost premiums.
- The Equitable Housing Initiative completed a six-meeting Work Group process of discussing best practices and prioritizing opportunities for Metro and its partners to support equitable housing. Findings from this process have been synthesized in a draft framework and report that is being shared with Metro Council, MPAC, MTAC, and participants at the Equitable Housing Leadership Summit, scheduled for Feb. 1, 2016. In addition, staff have provided Council with policy recommendations for the upcoming state legislative cycle and program recommendations for the next phase of the Equitable Housing Initiative.

- Seattle Mayor Ed Murray was confirmed as a speaker for the Equitable Housing Leadership Summit. The venue has been confirmed, and invitations have been sent out to more than 300 leaders representing a range of jurisdictions and sectors.
- In the Enterprising Places program's November review of grant applications, the Enterprising Places Steering Committee recommended award of a \$50,000 Storefront Improvement Grant for O'Neills Tools at 7133 NE Glisan in Portland, and an additional \$10,000 of funding for the storefront project for Cheap Charlie's at 79 NE Roberts (now receiving a total grant of \$50,000.) The steering committee recommended award of a \$9,880 District Transformation grant to support the 42nd Avenue Business On-Ramp, a neighborhood business incubator program implemented by the non-profit Our 42nd Avenue in NE Portland. Additionally, the Enterprising Places Steering Committee recommended the award of an additional \$15,000 of funding for the storefront improvement project on NE Sandy Blvd in the Roseway neighborhood.

3.2 | Investment Areas

The Investment Areas section, one of the three sections within the Resource and Project Development division, allows Metro to efficiently and strategically integrate efforts focused on equitably improving transportation and transit with opportunities to create and leverage community development and private investment in communities region wide. The Investment Areas group includes the staff who do transit corridor planning and land use implementation such as brownfields, economic development and industrial site readiness.

Powell-Division Transit and Development Project

- Since September 24, when the Metro Council endorsed the Powell-Division Transit and Development Project Transit Action Plan, the project team has engaged in technical analysis and public engagement to inform remaining route decisions. On February 1, 2016, the project team is anticipating that the Steering Committee will make decisions on routing in downtown Portland, between Powell and Division in Portland, and between Division and Stark in Gresham. A Steering Committee decision on station locations is expected to be made in March 2016. These decisions will identify a Locally Preferred Alternative.
- Public engagement included outreach to property and business owners along 82nd Avenue that consisted of direct mailing, door-to-door canvassing, multilingual discussion groups and drop-in hours. Discussions were held with key 82nd Avenue stakeholders, including the Jade District, Portland Development Commission, Portland Community College, and 82nd Avenue Improvement Coalition. Bus riders were engaged to weigh in on proposed bus rapid transit station locations through an online survey. The survey was available in English, Spanish, Russian, Chinese and Vietnamese, and signs advertising the survey were posted at all bus stops along the 15-mile alignment. Project information was also shared at neighborhood associations, business associations and advocacy committees, such as Portland's bicycle and pedestrian advisory committees.
- Technical work included developing and evaluating additional transit designs and traffic modeling to better understand the travel time benefits, potential pedestrian and bike improvements, and property impacts of various design options on 82nd Avenue in Portland and Hogan, Cleveland and Main/223rd in Gresham.
- The Federal Transit Administration (FTA) provided a letter approving the Powell-Division Transit project moving into the Project Development phase of the federal Small Starts funding process on October 2, 2015. This allows project-eligible expenses to be counted as match toward a future federally-funded grant of up to \$75 million. Project Development provides a two-year timeframe for the project to move through the FTA funding process, which should be completed in September 2017.

- Once a Locally Preferred Alternative is approved by the Metro Council, the project will enter into the National Environmental Policy Act (NEPA) process. The Metro project team will lead this process and work plans and contracting documents for consultant assistance are being developed.

Southwest Corridor

- The Southwest Corridor Plan continues implementing the steering committee's 18-month work plan, which will culminate in a Preferred Package of investments for the corridor in May 2016. Staff from Metro and project partners continue to meet on a regular basis to deliberate planning strategy and coordinate action and analysis.
- In response to direction from the Southwest Corridor Steering Committee at their July and October meetings, project staff analyzed light rail access to PCC Sylvania in greater detail during the 2nd quarter, including multiple tunnel options that would provide direct service to the campus, as well as several alternative connection options that could complement a light rail alignment with a station on Barbur Boulevard near PCC Sylvania. The steering committee is scheduled to consider options for accessing the Sylvania campus via light rail in February 2016, at the same time as the decision between bus rapid transit and light rail.
- Project staff released several reports throughout the quarter, including a technical report on PCC Sylvania light rail tunnel options, a Key Issues memo on alignment options in Tigard and Tualatin, a comparison of light rail and bus rapid transit modes, and an analysis of several alternative connection options for PCC Sylvania.
- Staff continued executing their public engagement strategy. Outreach in the 2nd quarter included efforts focused on community relations and public input related to PCC Sylvania connection options, including presentations to the Far Southwest and West Portland Park neighborhood associations. Additionally, a brief online survey on high capacity transit mode gathered questions from the public to inform the December mode report and asked respondents to indicate their preference between bus rapid transit and light rail.
- Actions anticipated in the 3rd quarter include steering committee decisions on which HCT alignment and terminus options to continue studying in Tigard and Tualatin, whether to continue study of a light rail tunnel connection to PCC Sylvania, and selection of a preferred HCT mode. Staff will also begin conversations related to roadway, bike and pedestrian project funding and a land use and development strategy. Upcoming public engagement efforts will include an online survey related to the steering committee decisions on HCT mode and PCC Sylvania access. Project staff will also be attending multiple neighborhood, business and civic meetings to present information about the project and engage with interested stakeholders.

Brownfields

- RISE and Investment Areas staff continue to convene and support the Oregon Brownfield Coalition, through research and attendance of regularly scheduled meetings. The Coalition is currently working with various State Legislators on brownfield legislation that will be introduced during the 2016 Session.
- Between October and December of 2015, staff worked with an outside grant writer to apply for a \$600,000 EPA Coalition Assessment Grant. The grant application is a partnership between Oregon City, Clackamas County and Metro. The focus of the grant is the McLoughlin Investment Area, which includes Oregon City, the cities of Gladstone and Milwaukie, parts of unincorporated Clackamas County, and the communities of Jennings Lodge and Oaks Grove. The grant would focus on the assessment of properties with hazardous waste or petroleum contamination.
- Staff continued discussions with Business Oregon regarding an application to their brownfield program for a \$60,000 grant to start hazardous material building assessments on the Willamette

Falls site.

Economic Development

- In October 2015, Jeffrey Raker was hired as a Project Analyst to help clarify Metro's role in advancing economic development in the region and support the Investment Areas division in facilitating a better understanding of economic development issues to inform future investment choices. The purpose of the work is to create a more robust data-based tool for estimating economic outcomes from public investments in transportation and other infrastructure investment scenarios. Metro, together with key partners and stakeholders, will develop an Economic Value Atlas (EVA) that serves as a spatial representation of the traded-sector industries and export economy of the Greater Portland region.
- In November 2015, progress was made on the two primary next steps for the Economic Value Atlas presented to the Metro Council at the November Work Session:
 - A draft work plan, which will be shared internally and staff will return to Council for discussion in late January or early February.
 - Internal discussions with DRC, MTIP, and other Metro staff have been initiated to ensure that the Economic Value Atlas is developed in a manner that supports future multi-criteria evaluation, potential adjustments to the scoring criteria as part of the MTIP and RFFA process, RTP updates, as well as the identification of future investment areas.
- In December 2015, an initial review of peer MPO's approach to economic development was initiated to explore best practices and identify opportunities for improved coordination with agency-wide planning activities.
- Anticipated work tasks in the 3rd quarter will depend on additional internal discussions with communications staff and other departments, input from Metro Council, issue date of an RFP and acquisition of consultant support that depends on ODOT's procurement process, as well as external input from key economic and workforce development partners. Expected outputs during this quarter include:
 - Informal outreach to key partners + Metro staff participation in key meetings/events
 - Draw out pertinent data/information from related published reports and plans
 - Final work plan and presentations to Metro Council Work Session, JPACT, + MPAC
 - Discuss key constraints/opportunities and learn about key priorities within individual interest areas as part of an Economic Development Listening Tour
 - Convene stakeholder working group that will guide the project
 - Issue RFP for consultant services

3.3 | Regional Planning and Partnerships

The Regional Planning program provides a broad scope of planning services that assure Metro's compliance with state and federal land use and transportation planning requirements and support other planning efforts in Planning and Development. The program is responsible for periodic reviews of the Urban Growth Boundary (UGB) and Regional Transportation Plan (RTP), as well as special projects and programs that fall under the long-range planning role, such as the recent adopted Climate Smart Strategy and Active Transportation Plan.

As the region's designated Metropolitan Planning Organization (MPO), Metro is responsible for a wide variety of MPO planning and function activities. The Regional Planning program takes the lead on most planning requirements required for MPOs, including updates to the RTP, development and adoption of an annual Unified Planning Work Program (UPWP), continued federal certification of our planning process and other related planning activities. The Regional Planning program is also responsible for

ongoing engagement with statewide planning activities, including periodic involvement in rulemaking and other state planning efforts.

Program highlights

- 2015 Growth Management Decision: On Nov. 12, the Metro Council decided not to expand the Portland region's urban growth boundary this year. Instead of expanding onto more farm and forest lands, the Council will work with local partners to create more housing and job choices inside the existing growth boundary, including areas added in the past. The Council's unanimous decision follows the recommendations of the Metro Policy Advisory Committee and Metro's chief operating officer. The Council will next consider an urban growth boundary expansion in 2018.
- 2018 Regional Transportation Plan: in December, Council adopted a work program for the next update to the Regional Transportation Plan, which must be completed in 2018. Major elements of the update identified in the work program are updates to the regional transit, freight, safety and transportation system management plans, an update to the region's Livable Streets program and related policies in the RTP, an update to the regional parking policy and a new regional transit system plan that would augment the RTP. A final work program for the project is expected to be adopted by JPACT and the Council by December.
- Regional Snapshots: staff largely completed the second in a series of communications efforts to focus on a specific issue facing the region in a way that engages a broader public and helps frame future policy and investment decisions. The first snapshot focused on housing and was released in September 2015, with nearly 10,000 page views to date since it was published. The second snapshot focuses on jobs and economic opportunity, with a web and interactive print presence similar to the first snapshot. The jobs snapshot will be released in January 2016. The next snapshot in the series will focus on transportation in the region, and is scheduled for a spring release to coincide with the first of several RTP policy forums.

3.4 Resource Development

The Resource Development program manages grant funding to public agencies and community based organizations to implement Metro's desired outcomes for the region. This includes four funding programs: the regional flexible fund allocation, the transportation system management & operations project allocation, the regional travel options allocation, and the community development & planning grants. The program also administers the region's transportation financial program (a.k.a. the Metropolitan Transportation Improvement Program or MTIP) to balance federal transportation revenues with project costs and ensure projects are approved and remain eligible for funds as they progress through design and construction. Finally, the program provides transportation demand and system management programs for the region to help maximize the benefits and efficiency of the existing transportation network.

Program highlights

- The MTIP Program completed the annual obligation report, documenting all federally funded transportation projects in the region that have successfully established contract authority spend project funding.
- Staff has prepared RFFA policy options for public comment beginning in mid-January. The policy options were developed with extensive stakeholder input and were presented to JPACT for their approval at their December meeting. JPACT and Metro Council are scheduled for adoption of a final MTIP/RFFA policy document in April 2016. The Regional Travel Options program executed most of its agreements with local grantees for their activities to encourage use of the region's transit, bike, and pedestrian transportation system.

- At the beginning of this quarter, staff notified 12 local governments about the award of Community Planning and Development Grants to their jurisdictions by the Metro Council. The negotiation of intergovernmental agreements (IGA) with grantees has started, and the goal is sign all of the IGAs by March 2016. Staff met face to face with staff of some local governments who wanted to make sure that they understood the IGA negotiation process, and used the meeting to express the assistance they will need to complete the IGA. Five grantees requested amendment of the due dates of their projects awarded grants in Cycle 3 (2013).

4.1 | Cemetery operations

The purpose of the Cemetery Program is to provide compassionate, efficient, professional and cost effective management of the 14 historic cemeteries. This program strives to provide safe, accessible, attractive, and well-maintained cemeteries for memorialization of past citizens and quiet recreation space for all citizens of the region.

Program highlights

- Oregon Mortuary and Cemetery Board settlement agreement requirements fulfilled and the second half of the penalty (\$50,000) waived; the Metro Cemeteries Program is considered to be in good standing now with the regulatory agency.
- Updated soil protocol to include specific actions to be taken for Multnomah Park, Block I where excess extraneous materials have been found in the soil; these materials cannot be used at St. Johns Landfill and will require additional efforts by staff to dispose of materials.
- The 10th Annual Tour of Untimely Departures at Lone Fir Cemetery was cancelled due to extreme high winds and inclement weather. The 600 tickets offered online as advance sales had been sold out for weeks prior to the event, which shows the community is still very interested and engaged in this event.
- Park rangers were trained on proper techniques for stabilizing historic markers which allows for continued safety improvement in the historic cemeteries as well as ensuring the properties are accessible, attractive and well-maintained.
- Staff has continued to engage in industry connections throughout Oregon by attending the Commission for Historic Cemetery meeting held in Paisley and the Cemetery Association for Oregon meeting held in Hood River.

Items for leadership attention

- Program has been able to resolve an additional 25 burial rights previously held in conflict by multiple owners. These have been resolved through transfers of ownership to other rights or by repurchasing the right from one of the owners. The cost for this fiscal year is \$16,725 through the end of December.

4.2 | Community investments and partnerships

For nearly two decades, Metro has provided support to communities for habitat restoration, conservation education and other projects that connect people to nature close to home. Parks and Nature's Community Partnership programs are intended to serve people of all ages and abilities from all backgrounds. This includes funding for programs serving school-aged children to the elderly, job training and life skills for youth, and outreach and engagement programs for residents from around the region. Funding criteria intentionally directs support to programs or projects that engage the underserved, low-income and/or communities of color in program implementation, program delivery and outreach activities.

Nature in Neighborhood grants support partnerships. Successful applications typically feature multiple

partners actively engaged in leveraging financial or in-kind services in order to make the program a success. Partnerships can maximize inclusiveness and lead to creative approaches that address multiple social, economic and ecological needs of the community.

Program Highlights

Nature in Neighborhoods grants (levy funded)

- On Dec. 10, 2015 the Metro Auditor presented to the Metro Council an audit titled “Nature in Neighborhoods grants: Improve performance measurement system and grant monitoring.”
- In Q2 staff continued migrating grant administration to ZoomGrants for existing and new levy grants and creating efficiencies. Staff conducted a workshop in October for grantees required to use the system for grant submittals and used the web-based system for the Trails grant review committee.
- Staff launched the 2016 Conservation Education grants cycle by updating the website, creating outreach materials, sending out emails to Nature in Neighborhoods listservs, and attending events, meetings and conferences, etc. Staff also began to recruit potential grant review committee members. \$200,000 is available for grants up to \$30,000 per project.
- On November 9, 2015, staff organized and supported the award by the Metro Council of 15 new Restoration and Community Stewardship grants, totaling \$599,947. Ten (of 15) of these new grant agreements (contracts) have been executed to date.
- Nature in Neighborhood Regional Trails grants were offered for the first time ever in 2015. Staff supported potential grantees with extensive outreach, technical assistance to applicants and recruited a seven-person review committee with broad expertise in trail planning, design and construction as well as environmental planning and habitat restoration.
- Metro received 18 pre-applications, totaling \$1.2 million in funding requests for \$500,000 in funding available. Staff facilitated the grant review committee process. Thirteen proposals were invited to submit full applications, due in January. The Metro Council is scheduled to review and approve trails grants in spring 2016.

Nature in Neighborhoods Capital Grants (bond funded)

- New projects: Several grant agreements (contracts) were finalized and signed in Q2 including those for Dirksen Nature Park; Hogan Butte Nature Park; Boones Ferry Fish, Wildlife and Trails Passage; and Oak Island Marsh Restoration.
- Past projects: In Q2 the Baltimore Woods Acquisition and Restoration Project (Phase II) was completed. The Overlook Oak Project was declared infeasible when the Overlook Neighborhood Association informed staff that the property they planned to acquire was sold. Funds earmarked for this project will be added to the amount available for the final funding round (2016). Clackamas Community College requested additional time to raise matching funds for the John Inskeep Environmental Learning Center restoration.
- Several community events related to grant-funded capital projects occurred this quarter including community tree plantings at Rock Creek Confluence in Clackamas County and Hall Creek in Beaverton; public design open houses for Whitaker Ponds and Beaver Creek Culverts; and a community celebration at Cully Park.

Partners in Nature program

- Staff prepared and launched a call for new partners through the Partners in Nature program and received 22 letters of interest. Staff is working with internal and external advisors to review the letters and make recommendations for partner selection by February 2016. A committee of internal staff from Parks and Nature and DEI designed the process for recruiting new partners including a letter of interest approach, eligibility criteria, program goals and an outreach plan.
- In partnership with colleagues from Center for Intercultural Organizing, staff hosted a community open house attended by representatives from 10 different eligible organizations. Fifty-nine

culturally-specific groups received focused outreach through email, phone calls and in person meetings. An additional 85 groups were asked to share the opportunity with their networks.

- Three formal partnerships are ongoing, including year three of a partnership with Center for Intercultural Organizing; support for Self Enhancement Inc. to provide opportunities for youth to connect with Metro-managed properties through the second year of the Youth Engaged in Nature Sciences after school program; finalizing curriculum and afterschool program support for Latino Greenspaces, a collaboration between Latino Network, Hacienda CDC and Metro.

4.3 | Conservation

The conservation program includes the acquisition, restoration and management of regionally significant natural areas for the protection of riparian and upland habitat and water quality. The conservation program also manages and leases agricultural land to farmers in the region as well as a portfolio of single family homes acquired through the purchase of natural areas.

Program highlights

- 45 natural areas had restoration and/or maintenance activities implemented on approximately 2,500 acres this quarter. Stabilization of new acquisitions involved 72 properties.
- Native Plant Center volunteers contributed 225 hours, assisting with plant bed maintenance, seed harvesting and cleaning and field work for the seed conservation program.
- 429 restoration volunteers, including several community and student groups, contributed to natural area restoration and maintenance.
- Nine site conservation plans have been completed this quarter.
- The Acquisition team had three real estate closings in Q2: On October 29, Metro acquired a 1.15-acre trail easement in the Westside Trail target area, providing a vital link to the trail from a densely populated Tigard neighborhood. On November 12, Metro acquired a 6-acre property in the Dairy and McKay Creeks Confluence target area that will create better access to the adjacent 95-acre Metro site. The property will also allow better control of the floodplain hydrology in the area. On November 11, Metro sold a 10-acre surplus property north of Cornelius as ownership of the property was not needed for the protection of the stream resource.

PROJECTS COMPLETED OR UNDERWAY

- 75 natural areas restoration and maintenance projects
- 25 regional parks operations projects
- 12 parks and natural areas access projects

PROGRAMS OR INITIATIVES UNDERWAY

- Volunteer services
- Community partnerships
- Conservation education & Youth Ecology Corps
- Nature in Neighborhood community grants

BUDGET

Total levy proceeds: \$40-50 million (over 5 years)

NATURAL AREAS RESTORATION AND MAINTENANCE

The largest share of the levy proceeds fund restoration and maintenance of Metro's natural areas in order to improve habitat conditions and protect water quality across the region. During the third year of the levy's spending period, planning and project development continued to lay the foundation for future projects, and on-the-ground work began or continued at high priority sites. Restoration and/or maintenance activities were implemented on approximately 2,500 acres (including 45 natural areas), improving conditions on the ground for oak woodlands, prairie, wetlands and riparian and upland forest habitats at Metro sites.

Stabilization of new acquisitions involved 72 properties. Q2 highlights include:

- Heavy rains in December pushed streams like Corral and Johnson creeks into their floodplains, providing refuges for salmon against high-velocity flows. These flood events highlight the importance of Metro's work to protect and restore Corral Creek Natural Area and land along Johnson Creek.
- The heavy rains also provided an opportunity for Metro and agency partners to ensure that the recently constructed riparian dike breaches at Multnomah Channel are working as they were intended. Fish monitoring teams mobilized to collect samples during the high water event, and verified that juvenile coho salmon were indeed using the newly-created connection between the channel and the wetlands.
- Restoration and enhancement projects took place at the upper bench of Clear Creek Natural Area. The team planted 25 acres with over 300 pounds of seed to restore native grass and wildflowers as part of a multi-year effort to restore rare white oak savannah habitat at the site.
- An Oregon white oak release project was completed at Graham Oaks Nature Park. The crew removed Douglas fir and Oregon ash trees that were overtopping large oaks, and created snags and strategically placed downed wood piles for wildlife. Shrubs were mowed to stimulate the growth of native forbs and the site was reseeded with seed previously collected by the Native Plant Center.

- A stream erosion mitigation project was completed along approximately 1,500 feet of an unnamed tributary to Davis Creek at the Chehalem Ridge Natural Area.
- Site conservation plans were completed for Barton Natural Area, Burlington Creek Forest, Ennis Creek Forest, Howell Territorial Park, McCarthy Creek Natural Area and Richardson Creek Natural Area, laying the groundwork for long-term restoration and management.

REGIONAL PARKS OPERATIONS

After a multi-year effort involving numerous Metro staff, Multnomah County issued a land use decision in December that granted Metro the necessary approvals to move forward on several important levy projects to improve Oxbow Regional Park. The projects include a new office building, maintenance yard renovations, two grant-funded nature play areas and a new grant-funded campground section to replace one lost to erosion.

ACCESS TO NATURAL AREAS

Levy funds are providing an opportunity to develop well-designed public access to Metro's natural areas, with a focus on safety improvements, hiking and walking opportunities for visitors. Along with design and permitting processes underway, a couple of significant milestones were reached in Q2:

- Metro completed a draft system plan that provides a comprehensive overview of Metro's system of parks, natural areas, trails and historic cemeteries, and a roadmap for the future. Drafts were circulated in November and December for review and feedback, and the Metro Council will consider adoption of the plan in Q3.
- The Metro Council adopted a master plan for providing public access at Killin Wetlands Natural Area, the first levy-funded plan adopted by the Council. Preferred comprehensive plans for Newell Creek Canyon and North Tualatin Mountains natural areas were presented to the public for comment in Q2. These plans will be considered by the Metro Council for adoption in spring 2016.

VOLUNTEER PROGRAM

Metro continues to build internal capacity to lead and manage volunteers across levy program areas. In Q2, 570 volunteers, including eight volunteer groups, contributed 1,690 hours in 17 Metro parks, natural areas and historic cemeteries. This includes 225 hours of work by volunteers at the Native Plant Center.

CONSERVATION EDUCATION & YOUTH ECOLOGY CORPS

The levy continues to enable Metro to engage more groups and members of the public in conservation education than ever before. The conservation education team led 40 school field trips this fall at Oxbow Regional Park, Smith & Bybee Wetlands and Scouters Mountain Nature Park. Of those trips, 22 were granted fee waivers because at least 50 percent of participating students were considered low-income under federal standards.

For the second year, Metro's Youth Ecology Corps partnered with the World Salmon Council to train eight YEC members, aged 16-21, in the four Salmon Watch content areas: salmon biology, macro-invertebrate sampling, water quality testing and nature awareness. In the two weeks following, corps members practiced what they learned and compiled additional information and resources. The students then went on to teach two all-day field trips at Eagle Creek to 60 Troutdale sixth graders.

NATURE IN NEIGHBORHOODS RESTORATION, EDUCATION AND TRAILS GRANTS

In November, the Metro Council awarded 15 new restoration and community stewardship grants, totaling approximately \$600,000. Nature in Neighborhoods staff also launched the 2016 conservation education grants cycle by preparing and distributing materials and performing outreach to potential grantees, and began recruiting grant review committee members.

Metro offered the first ever round of regional trails grants in 2015. Staff supported potential grantees with extensive outreach and technical assistance, and recruited a seven-person review committee. Thirteen proposals were invited to submit full applications, due in January.

EQUITY

One of the core desired outcomes of the levy is expanded opportunities for all people – particularly historically underserved communities – to engage with Metro's parks and natural areas and educational programming. To that end, staff have been working to improve access and culturally-relevant programming. In addition to Metro's work with the Youth Ecology Corps, accomplishments in Q2 include:

- Metro science and land management staff met with Groundwork Portland to begin planning for a joint field monitoring internship program which will start in Q3. Through this program, Metro staff will work with one or two interns from historically underserved communities interested in gaining experience in biological field monitoring and coordination of science volunteers.
- Metro staff met with members of the Native American community to gather 372 camas bulbs from Quamash Prairie Natural Area. The bulbs were sent to Columbia Food Labs and evaluated for the presence of herbicides used at the wetlands for farming and restoration. Metro's levy-funded intertribal cultural resource specialist is coordinating with the Native community to develop next steps. Members of the community offered positive feedback after the harvest and requested additional opportunities to partner with Metro.
- New work was scoped for several Minority/Women/Emerging Small Business firms in the last quarter that will be implemented in early 2016 when Metro plants hundreds of thousands of bareroot trees and shrubs at many of the natural areas it manages. Metro held a special planting workshop for new firms in December to assist in this endeavor.
- The Partners in Nature program invited organizations to submit letters of interest for new partnerships. Criteria limited eligibility to culturally-specific organizations and/or organizations that serve communities of color. Metro received 22 letters of interest and staff is working on reviewing letters and developing a response. Metro's partnerships continue to evolve with Partners in Nature pilot organizations Center for Cultural Organizing, Self Enhancement Inc., Latino Network and Hacienda CDC.
- Three Nature in Neighborhood conservation education grants supporting communities of color were completed this quarter. Momentum Alliance reported on their successful summer partnership with Northwest Youth Corps. The program included one of NYC's most diverse crews to date, and partnership provided the youth with the opportunity to gain positive outdoor experiences, job training, environmental education and income. The Center for Diversity and the Environment completed the second of two trainings for nearly 40 environmental education leaders from local community-of-color-led and traditional mainstream environmental organizations. The third grant provided funding for Coalition of Communities of Color to build the environmental knowledge of organizations of color by implementing their "Environmental Education Training Series."

4.4 | Visitor Services

The Visitor Services program includes three main divisions: Volunteer Services, Parks and Natural Areas Planning, and Parks and Visitor Services. Volunteer Services is responsible for creating and managing opportunities for people to connect to our sites and partners through service projects at our properties. Reaching a large number of people from children to underserved populations and more, the program produces a variety of choices that generate thousands of hours a year in service. Parks and Natural Areas Planning helps manage the planning, design and construction of parks in Metro's portfolio, including new and renovated amenities within existing facilities. They also serve as a key convener for regionally significant planning work around topics such as trails. Parks and Visitor Services helps manage Metro's developed park properties, welcoming over 1.3 million visitors per year.

Program Highlights

Park Operations

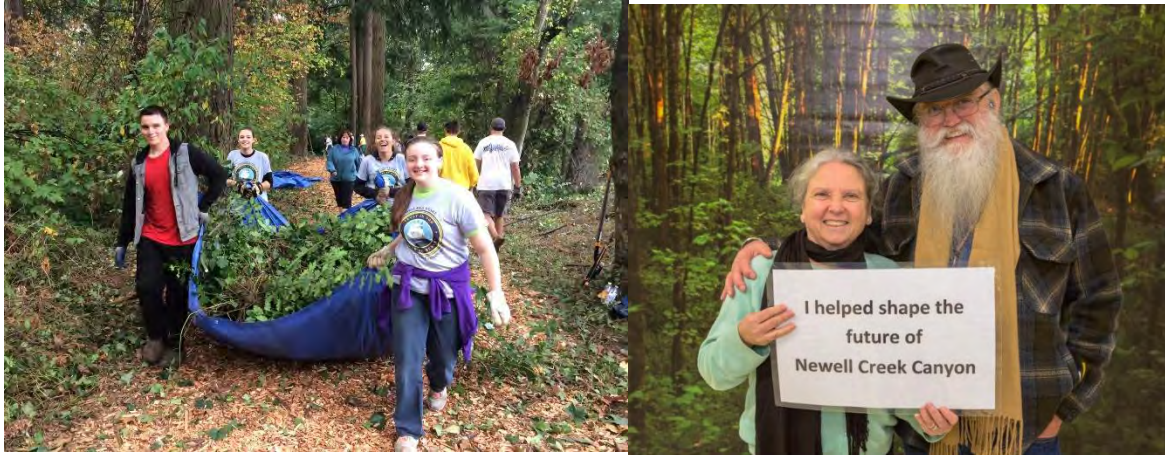
- Year 3 of the parks and natural areas levy work continues to go according to plan with two major projects close to completion. Blue Lake Regional Park's wetland trail improvement project is about 95% complete with new boardwalks, pathway surfaces and a viewing platform having been constructed. Four new pre-fab restroom buildings were constructed off-site and have been installed at Blue Lake with plumbing, electrical and site work being completed. New boarding docks for Chinook Landing Marine Park have been fabricated off-site with installation scheduled for January.
- Park visitation at Blue Lake Regional Park for Q2 totaled 28,145, up 47 percent (from 19,128) in 2014. Chinook Landing Marine Park received 28,267 patrons, up 22% (from 23,157) in 2014. Oxbow Regional Park had 24,183 visitors between October and December, slightly down 5% (from 25,493) in 2014. Visitation counters at Graham Oaks, Mount Talbert and Scouters Mountain nature parks, Smith & Bybee Wetlands, Sauvie Island Boat Ramp and Howell Territorial Park showed a combined total of 34,992 users.

Volunteer Services

- Metro continues to build internal capacity to lead and manage volunteers across levy program areas. In Q2, 570 volunteers, including eight volunteer groups, contributed 1,690 hours in 17 parks, natural areas and historic cemeteries. Volunteers were on a Metro site 67 out of 92 days.

Parks and Natural Areas Planning

- The Killin Wetlands access master plan was adopted by the Metro Council on December 10. The preferred access master plans for North Tualatin Mountains and Newell Creek Canyon were presented at open houses in November and December. These public engagement events were the last in a series of open houses that began in 2014. Collectively approximately 300 members of the public attended the two open houses and significant input was gathered to inform the final draft master plans that will be available in early spring.
- Three alternatives for the Blue Lake master plan were posted for public comment to an online open house in November.
- Construction continued at Canemah Bluff Natural Area and is scheduled to be completed in early spring 2016. Development of the construction and permit documents for Orenco Woods Nature Park, Tualatin River Boat Launch and Oxbow Regional Park improvements continued in Q2. Trail planning continued as demonstrated by the submission of an ODOT Statewide Transportation Improvement Program Enhancement Grant application for construction of the North Slough Bridge, which is part of the North Portland Greenway connecting St. Johns Prairie with Kelly Point Park. Additionally, work on the Willamette Falls Riverwalk continued, as the partners continued to coordinate and finalize a design contract for concept plans.



LDS Youth help remove invasives at Glendoveer; photo op at Newell Creek Canyon open house

6.1 | Conventions, Trade and Consumer Shows

The Oregon Convention Center (OCC) and the Portland Expo Center (Expo) attract international, national, and regional visitors to diverse events that contribute to the livability of this region by inducing direct and indirect spending in local businesses and attractions, creating and supporting living wage jobs and generating tax revenues for state and local governments.

Program highlights

Oregon Convention Center

- On November 19, the OCC hosted a media event to introduce and celebrate the two-megawatt solar array installed on OCC's roof. The array will generate approximately 25% of OCC's annual electrical power need. Due to generous grants from Pacific Power and Energy Trust of Oregon, the array, owned by Solar City, came at no cost to the OCC.
- Calendar year 2015 has proven to be a great revenue year with 8 of 12 months being record revenue months – showing improving revenues across the board in rental, food and beverage, parking, audio visual and technology services. 2015 also was a record year in number of conventions – 50.
- Tracktown USA held its second press conference at OCC promoting the IAAF Indoor Track and Field event coming in March, 2016. The track is currently being constructed offsite.
- Staff from OCC, Metro, City of Portland, Multnomah County and Travel Portland are involved in discussions with the Governor's office, Oregon Restaurant and Lodging Association and Travel Oregon regarding a possible doubling of the statewide lodging tax. The purpose of the increase is to help fund promotion for the 2021 IAAF Track and Field Championships hosted in Eugene. Collective parties are concerned that the need for Eugene is reasonable but if this is an ongoing tax increase, regional needs must be considered, not just double Travel Oregon's budget in perpetuity.
- Travel Portland and OCC hosted its winter Client Familiarization Event (FAM). In particular, OCC hosted a breakfast and local hospitality industry trade show for these potential national client.
- OCC contracted with Green Building Services through an RFP process to assist with ongoing LEED recertification efforts and mechanical system commissioning and performance tracking. This multiyear contract will ensure that OCC stays on course with tracking and reporting requirements for future LEED recertification.

- LMN Architects has been working with OCC staff on a Facility Master Plan for future interior finishes projects at OCC. An upcoming meeting in February will showcase color boards, design concepts, and a prioritized project list.
- In December, the OCC held an all staff meeting that focused on various safety and security elements. Specific items included evacuation procedures, the Cascadia Project, active shooter procedures and the proactive practice of See Something, Say Something.

	2nd Qtr 2014-15		2nd Qtr 2015-16		Net Change from Prior Year	
OCC	Events	Attendance	Events	Attendance	Events	Attendance
Tradeshows/Conventions	23	36,297	22	42,863	(1)	6,566
Consumer Public Shows	16	60,658	16	68,576	-	7,918
Miscellaneous	-	-	-	-	-	-
Miscellaneous -In-House	35	778	50	1,470	15	692
Meetings	52	19,105	46	15,366	(6)	(3,739)
Catering	31	15,315	28	15,403	(3)	88
OCC Total	157	132,153	162	143,678	5	11,525

Portland Expo Center

- Q2 at the Portland Expo Center saw new events and increased revenues, including increased rental revenues of over \$80,000 and saw substantial concession increases.
- The American Rabbit Breeders Association national convention at the Expo Center was its largest west coast convention ever, resulting in 7,449 room nights for local hotels and significant regional economic impact; Expo saw over \$200,000 in total revenue for the event. We also hosted several new events in Q2 including the Bravo! Live Tradeshaw, the Oregon State Compulsory Gymnastic Tournaments and a product launch with Camaro. Our Fall RV Show saw a 24 percent increase in attendance and an overall 7 percent increase in total revenues.
- Expo saw excellent concession gains of \$30,000 as well as strong numbers for West Delta with the ARBA Convention and the Portland Tattoo Expo collectively bringing in \$20,000 in revenue.
- The Expo Center put the finishing touches on the Hall D revitalization with custom colors from Metro Paint. The Expo Center made a large donation of furniture and other office equipment to Habitat for Humanity in November, creating additional storage space and avoiding sending usable items to the landfill.
- Our electronic signage contract has been finalized – we have partnered with Allure Global to provide modern way-finding signage and ample advertising opportunities throughout the facility, including dynamic sale options in our concession areas. The contract came in under budget and will allow more funds to proceed with phase 2 outdoor electronic signage in FY17.
- Continued to leverage new features on expocenter.org in order to promote advance ticket sales through TicketsWest. Clark Moss, our Ticketing and Parking Manager, held a client kick-off meeting and are off to a good start and expect sales and efficiencies to increase over Q3 & Q4.
- The Expo and OCC sales teams recently met to collaborate on ways to increase business for both facilities, including shared contracts for events with multiple date requests.

- Through a partnership with Parks and Environmental services, Expo recently secured a new truck from our events, parking and operations department. This vehicle supports a security presence in the parking lot for mobile patrols as well as our golf cart fleet.
- Expo Center staff chose to raise money for the Regence Boys & Girls Club during the Metro Charitable Giving Campaign. Expo raised over \$350.00 during the 3rd Annual Expo EXCER-Thon, plus had a 77 percent participation rate throughout the entire campaign.



Who knew that bunnies would create such significant economic impact? Thank you ARBA! Come again!

	2nd Qtr 2014-15		2nd Qtr 2015-16		Net Change from Prior Year	
Expo Center	Events	Attendance	Events	Attendance	Events	Attendance
Consumer Public Shows	13	93,378	13	85,175	-	(8,203)
<i>Cirque Du Soleil</i>	-	-	-	-	-	-
Miscellaneous	8	2,210	9	4,161	1	1,951
Meetings	2	64	7	282	5	218
Catering	-	-	-	-	-	-
Tradeshows/Conventions	4	5,966	4	12,920	-	6,954
Totals	27	101,618	33	102,538	6	920
Expo Total w/Cirque du Soleil	27	101,618	33	102,538	6	920

6.2 | Performing Arts, Arts and Culture

Portland's Centers for the Arts is a cultural center for the region and the hub of downtown Portland's thriving Broadway Cultural District. The center draws roughly 800,000 visitors each year to enjoy world class performance arts and entertainment, contributing to a vibrant and culturally rich region. This leading cultural institution encompasses three venues; the Keller Auditorium, Arlene Schnitzer Concert Hall, and Antoinette Hatfield Hall which includes the Newmark Theatre, Dolores Winningstad Theatre and Brunish Theatre. Portland's is also home to the region's premier performance companies: Oregon Ballet Theatre, Oregon Children's Theatre, Oregon Symphony Orchestra, Portland Opera, Portland Youth Philharmonic, Stumptown Stages, Third Rail Repertory Theatre, and White Bird.

Program highlights

- Keller and Schnitzer Concert Hall were #11 and #13 respectively in venues 2,001 to 5,000 seats and the Newmark #2 for venues 2,000 seats or less in Venues Today's year-end report of top venues.
- Recyclable polypropylene cups were introduced in all concession stands.
- Portland's Presents presented its best selling show to date with Shaping Sound, which netted \$10,318. With rent, ticket service fees, souvenir sales, user fee, and food and beverage sales added, Portland's made \$26,766.
- Keller Café food is no longer produced at the Oregon Convention Center but is being prepared in the Artbar kitchen. This allows a more accurate response to reservations as well as providing fresher food.
- The Portland's Foundation hired a consultant to work with them on a revitalization plan.
- Portland's participated in a performing arts venue executive forum. This is an invitation-only group of 40 executives from some of the top venues around the country, who gather to discuss data and common problems and issues.
- Portland's began work on the FY 17 budget.
- Portland's began work on developing an educational DEI strategy to provide performing arts experiences to underserved students and communities.

PCPA	Performances	Attendance	Performances	Attendance	Performances	Attendance
Commercial (Non-Broadway)	26	33,322	23	34,497	(3)	1,175
Broadway	16	32,816	21	43,172	5	10,356
Resident Company	81	123,598	77	113,455	(4)	(10,143)
Non-Profit	131	32,301	115	45,238	(16)	12,937
Promoted/Co-Promoted	4	326	8	3,195	4	2,869
Student	16	10,880	21	11,530	5	650
Miscellaneous	2	282	2	231	-	(51)
Portland's Total	276	233,525	267	251,318	(9)	17,793

6.3 | Zoo Conservation and Research

The conservation and welfare research program aims to provide a better future for wildlife by enhancing animal welfare and conservation of the animals in captive and wild settings. We accomplish this through rigorous scientific study and application of newest scientific findings and tools to help establish healthy and sustainable populations of wildlife. The conservation program identifies, implements, and supports in situ and ex situ wildlife conservation projects internationally as well as through participation in several Pacific Northwest species recovery programs. Conservation Research and Living Collection staff conducts fieldwork, research, and apply 'state of the art' animal husbandry techniques to captive propagation of endangered and threatened species. This work is carried out in conjunction with the Association of Zoos & Aquariums, AZA, and in collaboration with several other conservation groups and partners in an effort to conserve endangered and threatened species and the environment they live in.

Program highlights

- Leland Brown and David Shepherdson organized and held a "Hunting with Non-lead Ammunition" Workshop in collaboration with TWS (The Wildlife Society, Oregon Chapter) at the Oregon Zoo. The workshop was quite successful, drawing 88 attendees, from at least 4 states. Participating organizations included ODFW, USFWS, OHA, High Desert Museum, OSU, NPS, USGS, Ventana Wildlife Society and The Peregrine Fund.
- Karen Lewis and David Shepherdson hosted the Taylors Checkerspot husbandry meeting at the Zoo and the recovery team meeting .
- David Shepherdson attended Lower Willamette Valley Turtle Working group meeting at MRC.
- Karen Lewis conducted behavior observation and recording training for over 20 volunteers to join the Visitor, Animal and Survey Team (VAST) in October.
- David Shepherdson attended the ZACC (Zoos & Aquariums committing to conservation) at Denver Zoo.
- Nadja Wielebnowski attended and presented at the ISWE conference (International Society for Wildlife Endocrinology) held in Berlin, Germany, at the Institute of Zoo and Wildlife Biology.
- Our new wildlife endocrine EIA (Enzyme Immuno Assay) lab successfully validated several new hormone assays for the following species: lions, Painted dogs, Speke's gazelle, and babirusa.
- Sharon Glaeser and Candace Scarlata identified the best extraction method for the elephant fecal hormone analyses for our ongoing elephant study on the impact of the new exhibit.
- Leland Brown completed 13 outreach events reaching over 550 individuals with our Wildlife and Lead Outreach program that aims to educate hunters about the impact of lead ammunition on wildlife.
- We signed a 3 year MOU for Forest Elephant Conservation support in Sabah, Malaysian Borneo, with Hutan (NGO), Danau Girang Research Centre (Borneo), Houston Zoo and Woodland Park Zoo.
- Publications: Meghan S. Martin-Wintle, David Shepherdson, Giquan Zhang, Hermin Zhang, Desheng Li, Xiaping Zhou, Rengui Li, and Ronald R. Swaisgood. 2015. Free mate choice enhances conservation breeding in the endangered giant panda.

6.4 | Zoo Education

The Conservation Education Division promotes environmental literacy and sustainable actions through experiences that cultivate understanding of and respect for animals and the natural world. Educational programs and materials increase the public's understanding of conservation issues and the need for direct action related to endangered species management, habitat loss, climate change, clean air and water, the management of resources for future generations and improving access to nature.

Program highlights

- During July and August 2015, the zoo contracted with Pivot Group to administer a zoo-wide visitor survey on grounds. This survey (funded by the Oregon Zoo Foundation) focused on providing statistically valid demographic information and information about the zoo visit experience. Key findings connected to education include:
 - The perception of the Zoo's commitment to education and conservation is strong, as 95% and 96%, respectively, agree with the statement that the "Oregon Zoo is committed" to each.
 - 72% of all visitors said they'd seen or heard information on how people can take action to help animals.
- Volunteer interpreters played an important role in the opening of Elephant Lands, explaining the significance of everything from Oregon Zoo's history with elephants to how the habitat supports incredible welfare. This was the culmination of early involvement of the volunteers in the interpretive plan. Several new props (including a puppet trunk and shellacked elephant poo!) are available for Zoo Guides to use and new Animal Talk materials were developed by Wendy Doerner and Cody Fort. The new carts and interpretive materials across elephant lands have been very well received by zoo guests.
- As education center construction continues, planning has shifted from design of the spaces to developing the programming that will take place in the education center when it opens in 2017. To that end, the zoo (with funding support from the Oregon Zoo Foundation) recently hired Amanda Greenvoss as our Conservation Action Program Coordinator. Amanda has been meeting with many potential organizational partners for the education center as well as developing new ways for partners and volunteers to utilize the space. Amanda's role also involves coordinating conservation action programming around the zoo including animal awareness days, conservation lectures and working with the zoo's marketing division on conservation action campaigns.
- The conservation education team led 40 school field trips at three sites this fall, including Oxbow Regional Park, Smith & Bybee Wetlands and Scouters Mountain Nature Park. Of those 40 trips, 22 were granted fee waivers because at least half--and usually significantly more--of participating students were considered low-income under federal standards.
- For the second straight year, Metro's Youth Ecology Corps partnered with the World Salmon Council to train eight YEC members, aged 16-21, in the four Salmon Watch content areas: salmon biology, macro-invertebrate sampling, water quality testing and nature awareness. In the two weeks following, corps members practiced what they learned and compiled additional information and resources. The students then went on to teach two all-day field trips at Eagle Creek to sixty 6th graders from Walt Morey Middle School, located in Troutdale. For Hanna, a corps member who co-taught water quality testing, the experience was rewarding and she hopes that she might continue doing similar work in the future. "Overall, this experience made me realize that I really do love working with kids and I didn't know that before because I never got the opportunity."
- Over 1,000 people attended Metro's annual Salmon Homecoming in October. With a record-setting fall Chinook run and fair weather, those who came to the shores of the Sandy River at Oxbow Regional Park were treated to some of the best salmon viewing in years. Volunteer salmon interpreters were on hand to help visitors old and young better understand the importance of the natural spectacle they were witnessing.
- An increased marketing effort for Winter Break Camps appears to be paying off as we surpassed last year's registrations for the 7 days of quest driven adventures highlighting the various animal kingdoms included in the zoo's living collections.
- Congratulations to 38 new ZooGuides who completed training in October. More than 20 will also join Animal Talkers, who are busy providing information to guests at the new Elephant Lands

exhibit. A big thanks to all of them for being so enthusiastic about teaching guests about elephants and their threats in the wild.

- A group of ZooTeens who designed a program to bring conservation messages to elementary schools got to present their project to Dr. Jane Goodall at a recent Roots and Shoots summit.
- A small group of youth and instructors from the Siletz tribe traveled out to the Jonsson Center for Wildlife Conservation to learn about the zoo's efforts to restore California Condor populations to the wild. Dr. David Shepherdson, Kelli Walker, and Leland Brown presented background on the facility, restoration work, condor biology, and the threat of lead to wildlife.

6.5 | Zoo Infrastructure Bond (A Better Zoo Program)

The Zoo Infrastructure and Animal Welfare Bond Fund program (A Better Zoo program) represents the capital planning and construction activities funded by the November 2008 general obligation bond authority. Program work is reported in the following categories:

- Master Planning – Comprehensive Capital Master Planning and land use approvals
- Off-site elephant habitat due diligence and planning
- Construction project management
- Program governance

Program highlights

Off-site elephant habitat due diligence and planning

- The Remote Elephant Center task force recommended to Metro's COO that it is not feasible for the Oregon Zoo to construct and operate an offsite elephant facility.

Construction project management

- Elephant Lands:
 - The project is substantially complete, on time, and within budget.
 - The grand opening of Elephant Lands took place December 15, 2015.
- Education Center:
 - Metro Council approved a budget amendment (using unallocated bond program contingency) to keep the project vision whole while construction costs escalate.
 - Construction of the building foundations has started.
 - Final bid package for project, to establish the CM/GC guaranteed maximum price (GMP) will be issued mid-January. Scopes of work to be bid include interpretive experience and insect zoo packages.
- Polar Bear:
 - Metro Council approved alternative procurement of construction management by general contractor
- Art:
 - Elephant Lands art, Forest Lights, by Catherine Widgery was installed.
 - Education Center art by Rob Ley is being fabricated into a full-size mock-up to test the structure, form, and color.
- Interpretives:
 - Elephant Lands' interpretives were installed.
 - Education Center interpretives are in design phase.
 - Campus wayfinding contract awarded to an Oregon MWESB-certified woman-owned business.

Program issues

- Construction costs in the region are escalating; staff is monitoring the potential impact closely.

Items for leadership attention

- The project scope and/or budget for the polar bear habitat may need amending prior to releasing the RFP for design and construction given cost escalation since original budget estimate.

6.6 | Zoo visitor experience

The zoo's Guest Services program is responsible for the front-line guest experience and for generating revenue to support the zoo. Supporting the zoo's mission, the Guest Services team works to meet guest expectations, provide positive experiences, and generate enterprise revenues through many services and activities, including admissions, retail oversight, food services, campus security and safety, custodial, and public events.

- Guest Services generated many successes during the second quarter while impacted by several weather challenges. Attendance through December of 796,000, down six percent from last year's 844,000, resulted in year-to-date revenues below budget. Overall revenues and per cap spending exceeds last year's performance which shows that guests are spending when they come to the zoo - the challenge has been overall attendance. Revenue growth compared to last year is attributed to per cap increases: food per cap revenues have increased 11 percent; admission per caps have increased 11 percent; and retail per caps have increased 18 percent. Including the train, overall per cap enterprise revenue has grown from \$13.09 to \$14.73 (\$1.65 or 13 percent). The zoo is managing the revenue shortfall to budget by controlling costs. Below are notable accomplishments from the quarter.
- Immediately following conclusion of the summer concerts in early September, the events team began ZooLights setup, making the following improvements:
 - To smooth attendance across the 37 days of ZooLights, the zoo instituted a peak and non-peak night pricing model to influence guest attendance away from historically peak attendance periods to less busy nights. The most common guest comment about ZooLights is the challenge of parking and accessing the zoo. The peak general admission price for an adult was \$15, which is \$5 greater than the non-peak price of \$10. To incent mass transit usage, the zoo discounted peak night admission by \$5 per ticket with proof of ridership. This meant that guests could receive non-peak pricing any night of ZooLights if they used mass transit to arrive at the zoo. The results for this first year program were impressive with 20 percent of peak guests using mass transit. The zoo is excited for this program to grow in the future as more guests become aware of the offer.
 - To reduce the time that guests spent queuing to obtain admission tickets, the zoo more heavily promoted online ticket purchases for both admission and train tickets. Guests with print-at-home tickets could bypass the ticket lines and proceed directly to ticket scanners. This helped reduce lines and congestion at the front gate area for all.
 - To reduce the time that guests spent queuing to ride the train, the zoo instituted timed tickets. Tickets were sold for half hour increments to a limited number of riders. It may not sound difficult, but this was a huge challenge due to the ticket system, physical set-up and communication requirements to enact the change. Wait times were reduced by two hours on busy nights and guest response was overwhelmingly positive.
 - The zoo enhanced the ZooLights train experience with a surprise costumed character, either a princess or Yeti, interacting with train riders midway through the ride. Rider response was positive with cheers, clapping, and overall excitement.
 - Through better point-of-sale location placement, guests purchased the same number of hot cocoa souvenir cups in exactly half the time as last year. New Avenues for Youth continued their partnership with the zoo by offering Ben and Jerry's ice cream from the BearWalk Cafe. The zoo added Old School Peanut Roasters, a new third party local

partnership, featuring freshly roasted peanuts. Another new guest food highlight was bacon maple cotton candy that was blogged by a national blogger as a must try item.

- Intel Corp. again partnered with the zoo for a ZooLights experience with 7,000 employees enjoying the lights, cocoa, cookies and the train. This night occurred before the general ZooLights season began and was a great soft-opening activity to hone offerings and staff routines.
- High wind forecasts, snow, particularly heavy days of rain and one of the heaviest December rainfall totals in Oregon history resulted in closure of ZooLights for three nights in December. These conditions caused a large decrease in attendance with 54,000 fewer guests compared to the record breaking prior year of 214,000. That said, overall per cap revenues were up 24 percent over the prior year.
- Summer Concert Planning: Concert planning for summer 2016 season started in mid-September. With the completion of Elephant Lands, venue capacity will increase from 2,500 to 3,800 (venue capacity prior to the new habitat was 4,000). Planning began to identify how to control venue access, provide food and beverage service, and manage the new layout and larger capacity. In December, the City of Portland Noise Review Board held a hearing that resulted in approval of a new three-year variance for the zoo. The appeal period for this decision has not been completed and there are a handful of neighbors in the neighborhood across highway 26 from the zoo that have voiced concerns about concert noise.
- Turkey Trot: Thanksgiving Day brought more than 3,000 runners through the zoo for the Oregon Road Runner's annual Turkey Trot. This year's new feature, Tot Trot, allowed children to run along the Elephant Lands' North Meadows service road and cross the finish line with adult racers. Drinks and light snacks were provided to participants in Elephant Plaza. This event generated donations totaling more than \$22,000 to support the zoo.
- Elephant Lands Opening: Elephant Lands opened on December 15. Feedback from guests has been extremely positive. The zoo continues to plan for the big celebration and promotion of the new scheduled for February.
- Food and Beverage Update: In addition to the information reported under ZooLights, above, restaurant per caps are up 16 percent over the prior year. Elephant Ears per cap revenues increased by 20 cents to \$.63 or 45 percent compared to prior year.
- Admission Update: New ticket scanners were purchased for access control to the zoo and train station. This reduced scanning times and efficiency of guest through-put. In addition, the new hardware can scan barcodes from phone screens. Guests appreciate this functionality and the feature is more sustainable because paper tickets do not need to be printed.

Program issues

- In the upcoming quarter, Guest Services will be focusing on spring vacation, concerts, seasonal hiring and staff training. The team will continue to actively monitor operating costs and explore new revenue opportunities. With Elephant Lands opening and the celebration occurring in mid-February, Guest Services is expecting higher than normal attendance throughout the third quarter.

Items for leadership attention

- As noted in the summer concert planning section, above, zoo management will be attentive to the concert noise variance appeal period. Depending upon neighbor actions, the zoo may need to respond to requests for additional information or an appeal before City Council.

Oregon Zoo Visitor Experience – 2nd Quarter, Fiscal Year 2016 Attendance and Event Results – FY16 compared to FY15

Oregon Zoo

	Fiscal Year 2016 Quarter-to-Date Totals					
	2nd Qtr FY15		2nd Qtr FY16		Net Change from Prior Year	
	Events	Attendance	Events	Attendance	Events	Attendance
General Attendance		204,737		168,074		-36,663
Member Attendance		141,998		130,555		-11,443
Catered Events	109	16,213	121	16,754	+12	+541
Totals	109	362,948	121	315,383	+12	-47,565

	Fiscal Year-to-Date Totals					
	FY15 Totals		FY16 Totals		Net Change from Prior Year	
	Events	Attendance	Events	Attendance	Events	Attendance
General Attendance		514,692		474,261		-40,431
Member Attendance		299,782		293,984		-5,798
Catered Events	237	29,099	248	27,626	+11	-1,473
Totals	237	843,573	248	795,871	+11	-47,702

Materials following this page were distributed at the meeting.

**MAKING A
GREAT
PLACE**



2015 Compliance Report

March 2016

About Metro

Clean air and clean water do not stop at city limits or county lines. Neither does the need for jobs, a thriving economy, and sustainable transportation and living choices for people and businesses in the region. Voters have asked Metro to help with the challenges and opportunities that affect the 25 cities and three counties in the Portland metropolitan area.

A regional approach simply makes sense when it comes to providing services, operating venues and making decisions about how the region grows. Metro works with communities to support a resilient economy, keep nature close by and respond to a changing climate. Together we're making a great place, now and for generations to come.

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Executive Summary

Metro's Urban Growth Management Functional Plan provides tools and guidance for local jurisdictions to implement regional policies and achieve the goals set out in the region's 2040 Growth Concept. The 2015 Compliance Report summarizes the status of compliance for each city and county in the region with the Metro Code requirements included in the Urban Growth Management Functional Plan and the Regional Transportation Functional Plan. Every city and county in the region is required if necessary to change their comprehensive plans or land use regulations to come into compliance with Metro Code requirements within two years of acknowledgement by the Oregon Land Conservation and Development Commission and to remain in compliance. The information in this report confirms the strong partnerships at work in this region to implement regional and local plans.

In 2015, there were no requests for extensions of existing compliance dates for the Urban Growth Management Functional Plan.

In 2014, the State Legislature added five areas to the Urban Growth Boundary through the adoption of House Bill 4078. These five areas – two near Cornelius, two near Forest Grove and one near Hillsboro – have been added to Appendix A.

Eleven jurisdictions had a deadline of December 31, 2014 to meet the requirements of the Regional Transportation Functional Plan. As described below and in Appendix D, two of these jurisdictions have requested extensions until 2015. Two have requested an extension to 2016. Two have requested an extension to 2017. All six of these jurisdictions were found to meet one of the two criteria: 1) the city or county is making progress towards compliance; or 2) there is good cause for failure to meet the deadline for compliance. Therefore, all of these extensions have been granted by the Chief Operating Officer.

Five jurisdictions completed Transportation System Plan and development code updates in 2013 and are now in compliance with the RFTP: Forest Grove, Lake Oswego, Sherwood, Troutdale and Washington County.

Metro Code Chapter 3.07 Urban Growth Management Functional Plan and Metro Code Chapter 3.08 Regional Transportation Functional Plan – March 2016

Introduction

Metro Code 3.07.870 requires the Chief Operating Officer to submit the status of compliance by cities and counties with the requirements of the Metro Code Chapter 3.07 (Urban Growth Management Functional Plan) annually to the Metro Council. In an effort to better integrate land use and transportation requirements, this compliance report includes information on local government compliance with the Regional Transportation Functional Plan (Metro Code Chapter 3.08) as well as the Urban Growth Management Functional Plan (UGMFP).

Overview

Per the Metro Code, the Chief Operating Officer (COO) may grant an extension request if a local government meets one of two criteria: 1) the city or county is making progress towards compliance; or 2) there is good cause for failure to meet the deadline for compliance.

By statute, cities and counties have two years following the date of acknowledgement of Metro's Regional Transportation Plan (RTP) dated November 24, 2011 to bring their Transportation System Plans (TSPs) into compliance with any new or changed regional requirements. However, Metro exercised its authority under the state's Transportation Planning Rule to extend city and county deadlines beyond the two-year statutory deadline. Metro consulted with each city and county to determine a reasonable timeline for this work and adopted a schedule that is available on Metro's website at www.oregonmetro.gov/tsp. The deadlines are phased to take advantage of funding opportunities and the availability of local and Metro staff resources.

Appendix A summarizes the compliance status for all local governments with the requirements of the Urban Growth Management Functional Plan (UGMFP) by the end of 2014.

Appendix B shows the status of Title 11 new urban area planning for areas added to the Urban Growth Boundary (UGB) since 1998.

Appendix C summarizes the compliance dates for each UGMFP title.

Appendix D summarizes the compliance dates for the Regional Transportation Functional Plan (RTFP) in effect as of December 31, 2014.

Appendix E is the Annual Report on Amendments to the Employment and Industrial Areas Map dated January 1, 2016.

Urban Growth Management Functional Plan Compliance Status

Washington County: A February 2013 Intergovernmental Agreement between Washington County and the City of Beaverton identified the city to lead long-range planning

efforts in the Cooper Mountain area. The South Cooper Mountain Concept Plan area includes two subareas inside the UGB – North Cooper Mountain and South Cooper Mountain Annexation Area – and an urban reserve between those two areas located outside the Urban Growth Boundary. The City of Beaverton completed this work in 2014 and the Beaverton City Council adopted the Concept Plan in January 2015. Washington County has land use authority for the North Cooper Mountain area and the Washington County Board of Commissioners acknowledged the South Cooper Mountain Concept Plan on January 20, 2015. Washington County staff's draft 2016-17 Long Range Planning Annual Work Program includes North Cooper Mountain planning as a Tier 2 project.

Regional Transportation Functional Plan Compliance Status

Five jurisdictions had the deadline of December 31, 2015 to meet the requirements of the Regional Transportation Functional Plan. As described below and in Appendix D, two of these jurisdictions have requested an extension to 2017, Gladstone and Hillsboro. Both of these jurisdictions were found to meet one of the two criteria: 1) The city or county is making progress towards compliance; or 2) There is good cause for failure to meet the deadline for compliance. Therefore, these extensions were granted by the Chief Operating Officer.

Two jurisdictions, Happy Valley and West Linn, completed their Transportation System Plan and development code updates and are now in compliance with the RTFP. One other jurisdiction, Fairview, is nearing completion of its TSP. The City began its TSP update in 2015 with funding from an ODOT Transportation and Growth Management (TGM) grant. While the TGM grant was awarded in 2014, staff capacity issues and contract negotiations delayed the TSP work from getting started until 2015. The City has made significant progress in updating their TSP having done the existing conditions, gap analysis and need projections work to-date. The City expects to adopt its TSP prior to the TGM grant deadline of June 30, 2016.

Jurisdictions with 2015 deadlines that requested extensions until 2017

Gladstone: The City was recently awarded a grant through the Transportation and Growth Management Program to complete a TSP update. They are working closely with ODOT – the grant coordinator. The City has completed a Scope of Work and expects to adopt the their TSP by Spring 2017.

Hillsboro: The TSP update is being conducted concurrently with the City's Comprehensive Plan update. The City is working closely with the Comprehensive Plan process to ensure the integration and compatibility of the two documents. The City of Hillsboro expects to adopt its TSP by Spring 2017.

APPENDIX A

Summary of Compliance Status as of December 31, 2015 (Functional Plan effective 1/18/12)

City/ County	Title 1 Housing Capacity	Title 3 Water Quality & Flood Management	Title 4 Industrial and other Employment Land	Title 6 ¹ Centers, Corridors, Station Communities & Main Streets	Title 7 Housing Choice	Title 11 Planning for New Urban Areas <small>(see Appendix B for detailed information)</small>	Title 13 Nature in Neighborhoods
Beaverton	In compliance	In compliance	In compliance	See footnote	In compliance	In compliance	In compliance
Cornelius	In compliance	In compliance	In compliance	See footnote	In compliance	In compliance	In compliance
Damascus	Not in compliance	Not in compliance	Not in compliance	See footnote	Not in compliance	Not in compliance	Not in compliance
Durham	In compliance	In compliance	In compliance	See footnote	In compliance	Not applicable	In compliance
Fairview	In compliance	In compliance	In compliance	See footnote	In compliance	Not applicable	In compliance
Forest Grove	In compliance	In compliance	In compliance	See footnote	In compliance	In compliance	In compliance
Gladstone	In compliance	In compliance	In compliance	See footnote	In compliance	Not applicable	In compliance
Gresham	In compliance	In compliance	In compliance	See footnote	In compliance	In compliance	In compliance
Happy Valley	In compliance	In compliance	In compliance	See footnote	In compliance	In compliance	In compliance
Hillsboro	In compliance	In compliance	In compliance	See footnote	In compliance	In compliance	In compliance
Johnson City	In compliance	In compliance	In compliance	See footnote	In compliance	Not applicable	In compliance
King City	In compliance	In compliance	In compliance	See footnote	In compliance	In compliance	In compliance
Lake Oswego	In compliance	In compliance	In compliance	See footnote	In compliance	Not applicable	In compliance
Maywood Park	In compliance	In compliance	In compliance	See footnote	In compliance	Not applicable	In compliance
Milwaukie	In compliance	In compliance	In compliance	See footnote	In compliance	Not applicable	In compliance
Oregon City	In compliance	In compliance	In compliance	See footnote	In compliance	In compliance	In compliance

¹ Title 6 is an incentive approach and only those local governments wanting a regional investment (currently defined as a new high-capacity as a new high-capacity transit line) will need to comply.

City/ County	Title 1 Housing Capacity	Title 3 Water Quality & Flood Management	Title 4 Industrial and other Employment Land	Title 6¹ Centers, Corridors, Station Communities & Main Streets	Title 7 Housing Choice	Title 11 Planning for New Urban Areas <small>(see Appendix B for detailed information)</small>	Title 13 Nature in Neighborhoods
Portland	In compliance	In compliance	In compliance	See footnote	In compliance	In compliance	In compliance
Rivergrove	In compliance	In compliance	In compliance	See footnote	In compliance	Not applicable	In compliance
Sherwood	In compliance	In compliance	In compliance	See footnote	In compliance	Area 61 extended to 12/31/21*	In compliance
Tigard	In compliance	In compliance	In compliance	See footnote	In compliance	In compliance.	In compliance
Troutdale	In compliance	In compliance	In compliance	See footnote	In compliance	Not applicable	In compliance
Tualatin	In compliance	In compliance	In compliance	See footnote	In compliance	Basalt Creek extended to 9/30/2016	In compliance
West Linn	In compliance	In compliance	In compliance	See footnote	In compliance	Not applicable	In compliance
Wilsonville	In compliance	In compliance	In compliance	See footnote	In compliance	East Wilsonville Extended to 12/31/2015; Basalt Creek extended to 9/30/2016	In compliance
Wood Village	In compliance	In compliance	In compliance	See footnote	In compliance	Not applicable	In compliance
Clackamas County	In compliance	In compliance	In compliance	See footnote	In compliance	Not applicable	In compliance
Multnomah County	In compliance	In compliance	In compliance	See footnote	In compliance	Not applicable	In compliance
Washington County	In compliance	In compliance	In compliance	See footnote	In compliance	North Cooper Mountain not in compliance	In compliance

*The City of Tualatin requested that the City of Sherwood take over concept planning for Area 61 Title 11 planning in 2012.

¹ Title 6 is an incentive approach and only those local governments wanting a regional investment (currently defined as a new high-capacity as a new high-capacity transit line) will need to comply.

**APPENDIX B
TITLE 11 NEW AREA PLANNING COMPLIANCE
(As of December 31, 2015)**

Project	Lead Government(s)	Compliance	Status
1998 UGB Expansion			
Rock Creek Concept Plan	Happy Valley	Yes	Concept plan and implementation measures completed; development on-going.
Pleasant Valley Concept Plan	Gresham and Portland	Yes	Concept plan and implementation measures completed; city annexed 524 acres and development to begin in eastern section.
1999 UGB Expansion			
Witch Hazel Community Plan	Hillsboro	Yes	Concept plan and implementation measures completed; development on-going.
2000 UGB Expansion			
Villebois Village	Wilsonville	Yes	Concept plan and implementation measures completed; development on-going.
2002 UGB Expansion			
Springwater Community Plan	Gresham	Yes	Concept plan and implementation measures completed for this mostly industrial area; waiting annexation & development.
Damascus/Boring Concept Plan	Happy Valley	Yes	HV portion: Concept plan and implementation measures completed; waiting annexation and development.
	Damascus	No	Damascus portion: City out of compliance with DLCD order; City out of compliance with Functional Plan extension and CET extension.
	Gresham	Yes	Gresham portion, called Kelley Creek Headwaters Plan, was adopted by city in 2009.
Park Place Master Plan	Oregon City	Yes	Concept plan and implementation measures completed; waiting annexation & development
Beavercreek Road	Oregon City	Yes	Concept plan completed and accepted by Metro.
South End Road	Oregon City	Yes	Concept plan and implementation measures completed.
East Wilsonville (Frog Pond area)	Wilsonville	Extension to 12/31/16	CPDG grant awarded in 2013. Concept plan completed in December 2015 as part of Phase I of the grant. Phase II of the grant will focus on the creation of a Master Plan along with Comprehensive Plan/zoning changes.
NW Tualatin Concept Plan (Cipole Rd & 99W)	Tualatin	Yes	Concept plan and implementation measures completed for this small industrial area.
SW Tualatin Concept Plan	Tualatin	Yes	Concept plan and implementation measures completed for this industrial area.
Brookman Concept Plan	Sherwood	Yes	Concept Plan and implementation measures completed; waiting development
Study Area 59	Sherwood	Yes	Concept plan and implementation measures completed; school constructed.
Study Area 61 (Cipole Rd	Sherwood	Extension to 12/31/2021	Extension agreement – planning shall be completed when Urban Reserve 5A is completed, or by 12/31/2021, whichever is sooner.
99W Area (near Tualatin-Sherwood Rd)	Sherwood	Yes	Concept plan and implementation measures completed.

Project	Lead Government(s)	Compliance	Status
Cooper Mountain area	Washington County	No	Preliminary planning completed by City of Beaverton. Community plan pending Washington County work program.
Study Area 64 (14 acres north of Scholls Ferry Rd)	Beaverton	Yes	Concept plan and implementation measures completed; annexed to City.
Study Area 69 & 71	Hillsboro	Yes	Areas are included in South Hillsboro Area Plan. City has adopted these areas into its comprehensive plan; upon annexation, they will be zoned to comply with comp plan.
Study Area 77	Cornelius	Yes	Concept plan and implementation measures completed; annexed to City.
Forest Grove Swap	Forest Grove	Yes	Concept plan and implementation measures completed; annexed to City.
Shute Road Concept Plan	Hillsboro	Yes	Concept plan and implementation measures completed; annexed to City and portion developed with Genentech.
North Bethany Subarea Plan	Washington County	Yes	Concept plan and implementation measures completed; annexations underway with development occurring.
Bonny Slope West Concept Plan (Area 93)	Multnomah County	Yes	Planning completed.
2004/2005 UGB Expansion			
Damascus area	Damascus	See under 2002 above	Included with Damascus comprehensive plan (see notes above).
Tonquin Employment Area	Sherwood	Yes	Concept plan and implementation measures completed.
Basalt Creek/West RR Area Concept Plan	Tualatin and Wilsonville	Extension to 9/30/16	Concept planning underway. Project delayed in Fall 2015 over boundary identification concerns between partner cities. Project is back underway and estimates completion by September 2016 deadline.
N. Holladay Concept Plan	Cornelius	Yes	Concept plan completed; implementation to be finalized after annexation to City.
Evergreen Concept Plan	Hillsboro	Yes	Concept plan and implementation measures completed.
Helvetia Concept Plan	Hillsboro	Yes	Concept plan and implementation measures completed.
2011 UGB Expansion			
North Hillsboro	Hillsboro	Yes	Concept planning completed. Awaits annexation to city.
South Hillsboro	Hillsboro	Yes	Concept planning completed. Awaits annexation to city.
South Cooper Mountain	Beaverton	Yes	Concept planning completed January 2015.
Roy Rogers West (River Terrace)	Tigard	Yes	See West Bull Mountain.

2014 UGB Expansion (HB 4078)	Lead Government(s)	Compliance	Status
Cornelius North	Cornelius	Yes	Comprehensive planning completed. Awaits annexation to city.
Cornelius South	Cornelius	Yes	Comprehensive planning completed. Awaits annexation to city.
Forest Grove (Purdin Road)	Forest Grove	No	Comprehensive plan work in progress. CPDG Cycle 3.
Forest Grove (Elm Street)	Forest Grove	No	Comprehensive plan work in progress. CPDG Cycle 3.
Hillsboro (Jackson School)	Hillsboro	No	Comprehensive plan work scheduled. CPDG Cycle 4.

APPENDIX C
COMPLIANCE DATES FOR THE
URBAN GROWTH MANAGEMENT FUNCTIONAL PLAN

Functional Plan Requirement	When Local Decisions Must Comply		
	Plan/Code Amendment 3.07.810(C) ¹	Land Use Decision 3.07.810(D) ²	Adoption 3.07.810(B) ³
Title 1: Adopt minimum dwelling unit density (3.07.120.B)	12/21/2013	12/21/2013	12/21/2014
Title 1: Allow accessory dwelling unit in SFD zones (3.07.120.G) <i>(provision included in previous version of Metro Code as 3.07.140.C)</i>	12/8/2000		12/8/2002
Title 3: Adopt model ordinance or equivalent and map or equivalent (3.07.330.A)	12/8/2000		12/8/2002
Title 3: Floodplain management performance standards (3.07.340.A)	12/8/2000	12/8/2001	12/8/2002
Title 3: Water quality performance standards (3.07.340.B)	12/8/2000	12/8/2001	12/8/2002
Title 3: Erosion control performance standards (3.07.340.C)	12/8/2000	12/8/2001	12/8/2002

¹ After one year following acknowledgment of a UGMFP requirement, cities and counties that amend their plans and land use regulations shall make such amendments in compliance with the new functional plan requirement.

² A city or county that has not yet amended its plan to comply with a UGMFP requirement must, following one year after acknowledgement of the requirement (the date noted), apply the requirement directly to land use decisions

³ Cities and counties must amend their plans to comply with a new UGMFP requirement within two years after acknowledgement of the requirement (the date noted)

Functional Plan Requirement	When Local Decisions Must Comply		
	Plan/Code Amendment 3.07.810(C) ¹	Land Use Decision 3.07.810(D) ²	Adoption 3.07.810(B) ³
Title 4: Limit uses in Regionally Significant Industrial Areas (3.07.420)	7/22/2005	7/22/2006	7/22/2007
Title 4: Prohibit schools, places of assembly larger than 20,000 square feet, or parks intended to serve people other than those working or residing in the area in Regional Significant Industrial Areas (3.07.420D)	12/21/2013	12/21/2013	12/21/2014
Title 4: Limit uses in Industrial Areas (3.07.430)	7/22/2005	7/22/2006	7/22/2007
Title 4: Limit uses in Employment Areas (3.07.440)	7/22/2005	7/22/2006	7/22/2007
Title 6: (Title 6 applies only to those local governments seeking a regional investment or seeking eligibility for lower mobility standards and trip generation rates)	12/21/12	12/21/13	12/21/14
Title 7: Adopt strategies and measures to increase housing opportunities (3.07.730)			6/30/2004
Title 8: Compliance Procedures (45-day notice to Metro for amendments to a comprehensive plan or land use regulation) (3.07.820)	2/14/2003		
Title 11: Develop a concept plan for urban reserve prior to its addition to the UGB (3.07.1110)	N/A	N/A	N/A

Functional Plan Requirement	When Local Decisions Must Comply		
	Plan/Code Amendment 3.07.810(C) ¹	Land Use Decision 3.07.810(D) ²	Adoption 3.07.810(B) ³
Title 11: Prepare a comprehensive plan and zoning provisions for territory added to the UGB (3.07.1120)	12/8/2000	12/8/2001	2 years after the effective date of the ordinance adding land to the UGB unless the ordinance provides a later date
Title 11: Interim protection for areas added to the UGB (3.07.1130) <i>(provision included in previous version of Metro Code as 3.07.1110)</i>	12/8/2000	12/8/2001	12/8/2002
Title 12: Provide access to parks by walking, bicycling, and transit (3.07.1240.B)			7/7/2005
Title 13: Adopt local maps of Habitat Conservation Areas consistent with Metro-identified HCAs (3.07.1330.B)	12/28/2005	1/5/2008	1/5/2009
Title 13: Develop a two-step review process (Clear & Objective and Discretionary) for development proposals in protected HCAs (3.07.1330.C & D)	12/28/2005	1/5/2008	1/5/2009
Title 13: Adopt provisions to remove barriers to, and encourage the use of, habitat-friendly development practices (3.07.1330.E)	12/28/2005	1/5/2008	1/5/2009

APPENDIX D
Summary of Compliance Status for 2015
(Regional Transportation Functional Plan in effect as of 12/31/2014)

Jurisdiction	Title 1 Transportation System Design	Title 2 Development and Update of Transportation System Plans	Title 3 Transportation Project Development	Title 4 Regional Parking Management	Title 5 Amendment of Comprehensive Plans
Beaverton	In compliance	In compliance	In compliance	In compliance	In compliance
Cornelius	12/31/16	12/31/16	12/31/16	12/31/16	12/31/16
Damascus	12/31/17	12/31/17	12/31/17	12/31/17	12/31/17
Durham	Exempt	Exempt	Exempt	Exempt	Exempt
Fairview	12/31/15	12/31/15	12/31/15	12/31/15	12/31/15
Forest Grove	In compliance	In compliance	In compliance	In compliance	In compliance
Gladstone	12/31/17	12/31/17	12/31/17	12/31/17	12/31/17
Gresham	In compliance	In compliance	In compliance	In compliance	In compliance
Happy Valley	In compliance	In compliance	In compliance	In compliance	In compliance
Hillsboro	12/31/17	12/31/17	12/31/17	12/31/17	12/31/17
Johnson City	Exempt	Exempt	Exempt	Exempt	Exempt
King City	Exempt	Exempt	Exempt	Exempt	Exempt
Lake Oswego	In compliance	In compliance	In compliance	In compliance	In compliance
Maywood Park	Recommending exemption	Recommending exemption	Recommending exemption	Recommending exemption	Recommending exemption
Milwaukie	In compliance	In compliance	In compliance	In compliance	In compliance
Oregon City	In compliance	In compliance	In compliance	In compliance	In compliance
Portland	12/31/16	12/31/16	12/31/16	12/31/16	12/31/16
Rivergrove	Exempt	Exempt	Exempt	Exempt	Exempt
Sherwood	In compliance	In compliance	In compliance	In compliance	In compliance
Tigard	In compliance	In compliance	In compliance	In compliance	In compliance
Troutdale	In compliance	In compliance	In compliance	Exception	In compliance
Tualatin	In compliance	In compliance	In compliance	In compliance	In compliance
West Linn	In compliance	In compliance	In compliance	In compliance	In compliance
Wilsonville	In compliance	In compliance	In compliance	In compliance	In compliance
Wood Village	12/31/16	12/31/16	12/31/16	12/31/16	12/31/16
Clackamas County	In compliance	In compliance	In compliance	In compliance	In compliance
Multnomah County	12/31/17	12/31/17	12/31/17	12/31/17	12/31/17
Washington County	In compliance	In compliance	In compliance	In compliance	In compliance

Date shown in table is the deadline for compliance with the Regional Transportation Functional Plan (RTFP). Note – a city or county that has not yet amended its plan to comply with the RTFP must, following one year after RTFP acknowledgement, apply the RTFP directly to land use decisions.



Metro | Memo

Date: January 1, 2016
To: Metro Council, MPAC
From: Martha Bennett, Chief Operating Officer
Subject: 2015 annual report on amendments to the Employment and Industrial Areas Map

Background

Title 4 (Industrial and Other Employment Areas) of the Urban Growth Management Functional Plan seeks to improve the region's economy by protecting a supply of sites for employment by limiting the types and scale of non-industrial uses in Regionally Significant Industrial Areas, Industrial Areas, and Employment Areas. Those areas are depicted on the Employment and Industrial Areas Map.

Title 4 sets forth several avenues for amending the map, either through a Metro Council ordinance or through an executive order, depending on the circumstances. Title 4 requires that, by January 31 of each year, Metro's Chief Operating Officer submit a written report to the Council and MPAC on the cumulative effects on employment land in the region of amendments to the Employment and Industrial Areas Map during the preceding year. This memo constitutes the report for 2015.

Title 4 map amendments in 2015

One amendment was made to the Title 4 Map in 2015. This amendment was made by executive order per Metro Code section 3.07.450E to make the Title 4 Map consistent with zone changes made by the City of Tualatin. Those city zone changes were found by Metro staff to meet criteria in Metro Code section 3.07.450C. The Title 4 Employment designation was removed from approximately 20 acres of land.

Chief Operating Officer recommendations

I do not, at this time, recommend changes to Title 4 policies.



Portland Harbor Superfund Site

- **Where is it?**
- **Superfund Process**
- **Site Information**
- **Process Moving Forward**



Where is Portland Harbor?

- Industry
- Recreation (boating, swimming, camping)
- Fishing
- Shipping/Navigation
- Ecological habitat
- Tribal fishing and ceremonial practices
- Migratory corridor for salmon



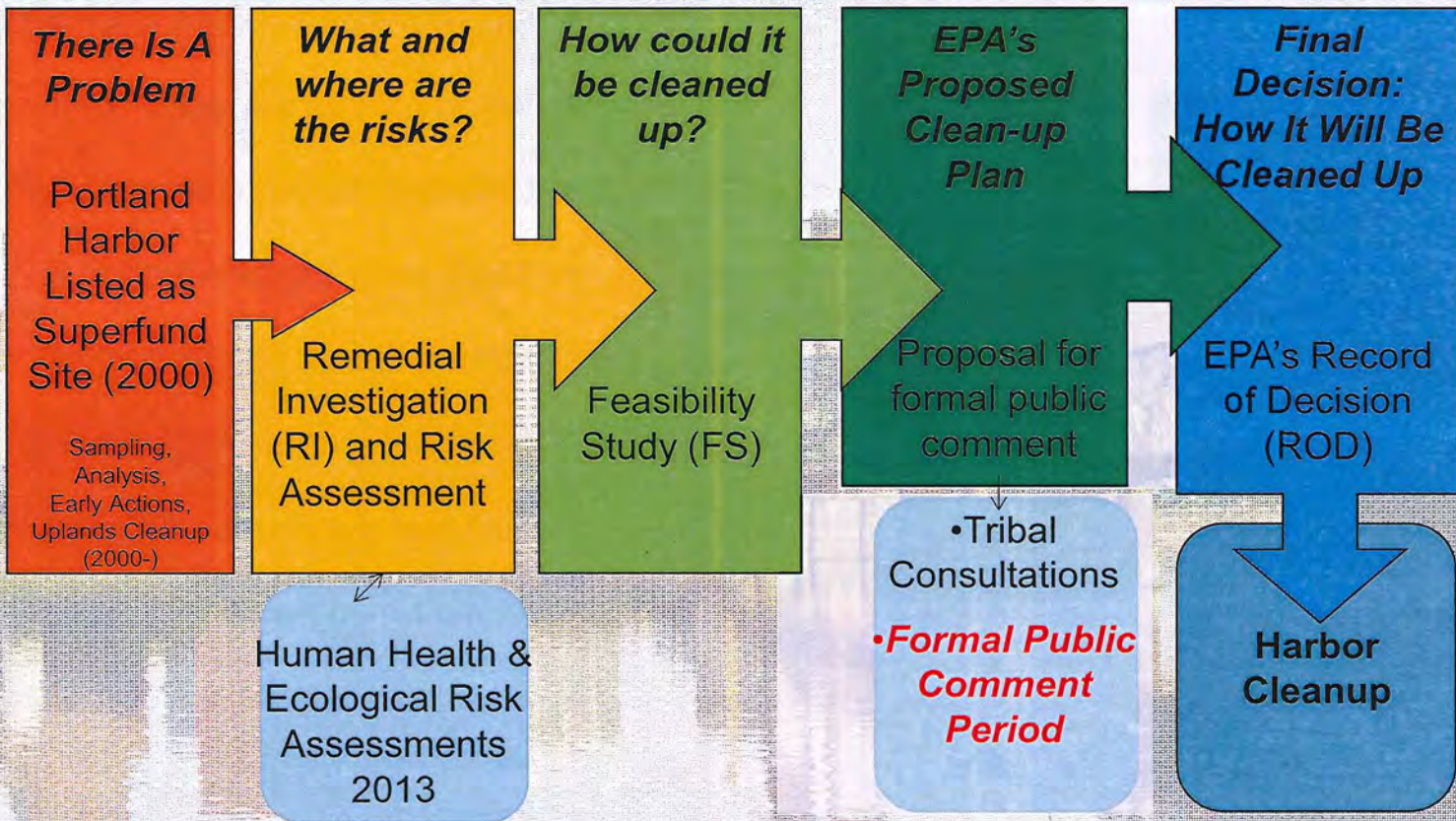


Where is Portland Harbor in the Superfund Process?

↓ We are here

*Estimated dates

2000 -----> 2010 2011 2015 2016* end of 2016*





How did Portland Harbor become contaminated?



- Ship building, repair & dismantling
- Wood products & wood treating
- Chemical manufacturing and distribution
- Metal recycling, production & fabrication
- Manufactured gas production
- Electrical production & distribution
- Bulk fuel distribution & storage
- Asphalt manufacturing
- Steel mills, smelters & foundries
- Commodities shipping terminals
- Rail yards



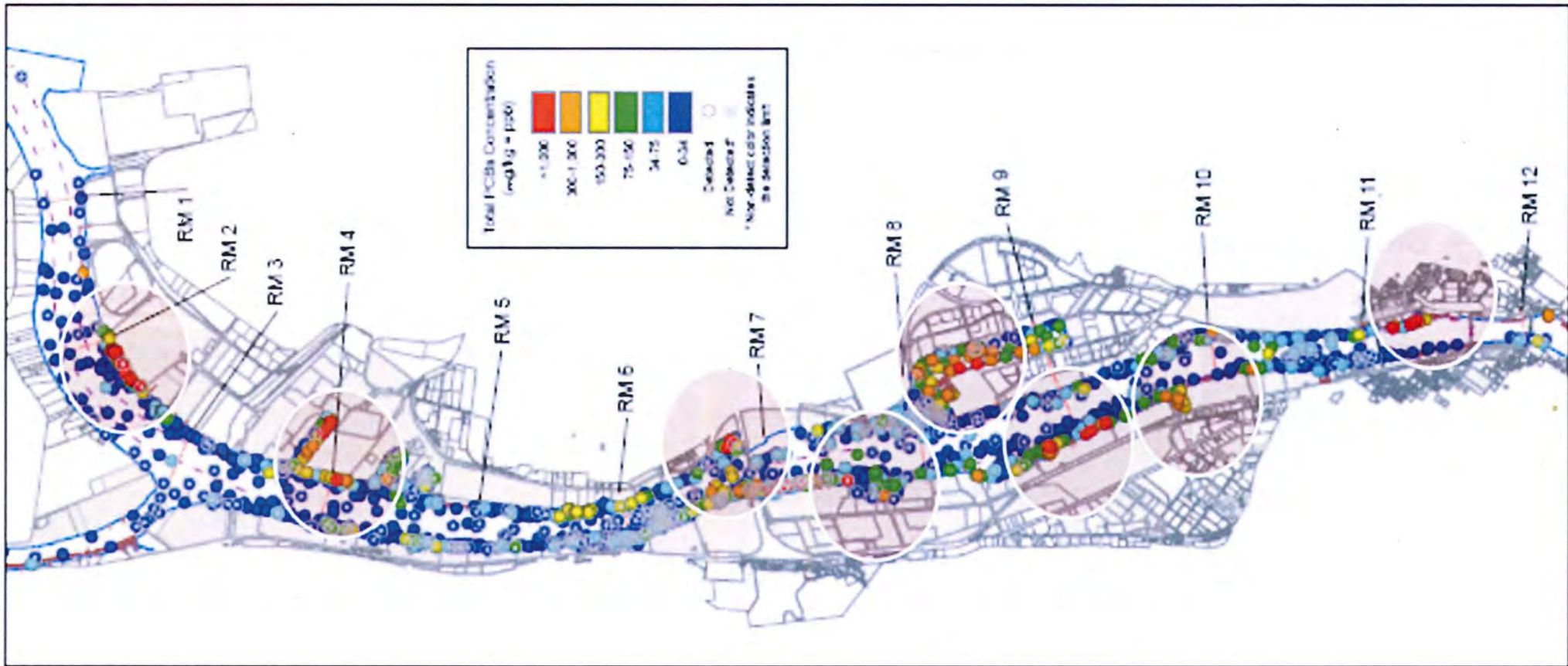
What are the pollution issues?

- **65 contaminants of concern**
 - Metals
 - Pesticides/Herbicides
 - Dioxins/Furans
 - PCBs
 - PAHs
- **“Persistent organic pollutants”**
 - not readily broken down in the environment
- **Widespread vs. local contamination**



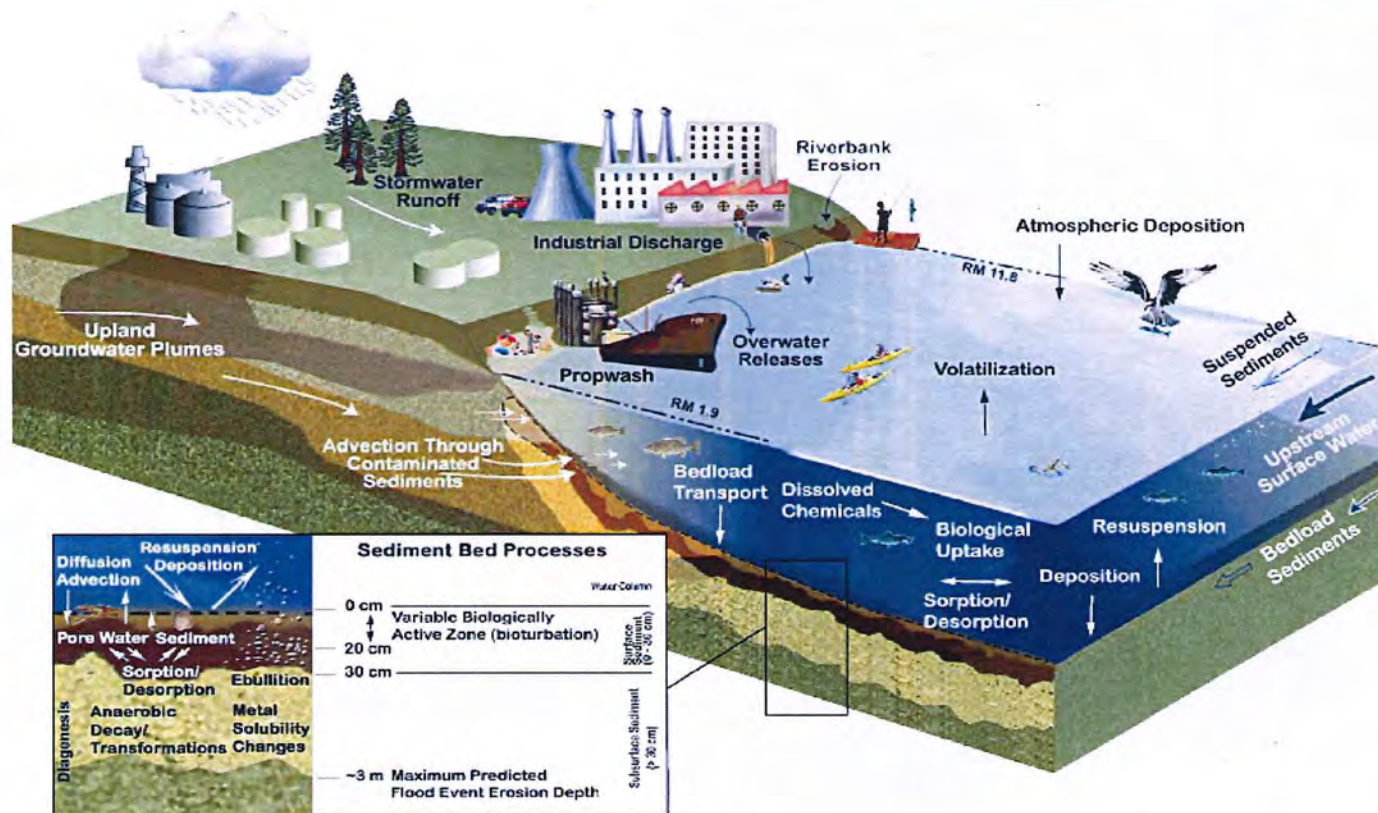


Where is the contamination?





How did contamination get to the river?



SOURCE: Figure created from PDF provided by Integral Consulting, Inc.



What are the impacts to wildlife and fish?



- **Worms and bugs exposed to contaminants in river bottom**
 - **Survival, reproduction and growth**
- **Fish accumulate contaminants through food chain and exposure**
- **Birds and mammals feed on fish and bugs**



What are the risks to people?

FISH ADVISORY

Atención Chú ý 注意 Вниманиe 注意

Fish from these waters may be harmful to eat, especially for children, pregnant or nursing women, and women of childbearing age.



SALMON



STEELHEAD



BASS



CATFISH



CARP

More information call 1-877-290-6767
www.healthoregon.org/fishadv

Oregon Health Authority

- Mainly from eating contaminated fish
- Resident fish pose greatest risk
 - carp, bass, catfish
- Children and infants are most vulnerable



What are the cleanup methods?

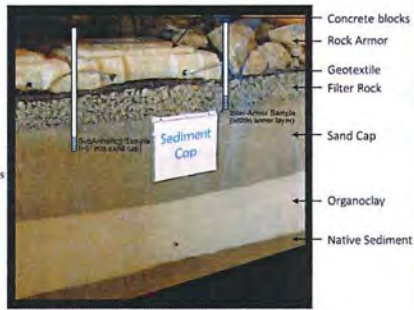
Dredging



Capping

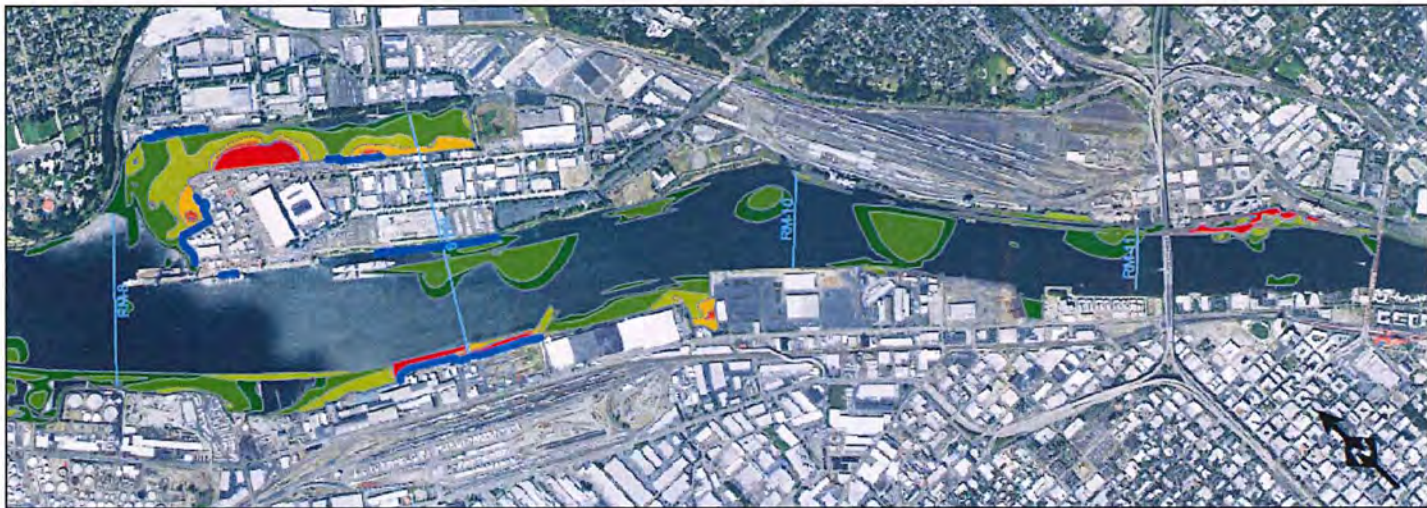
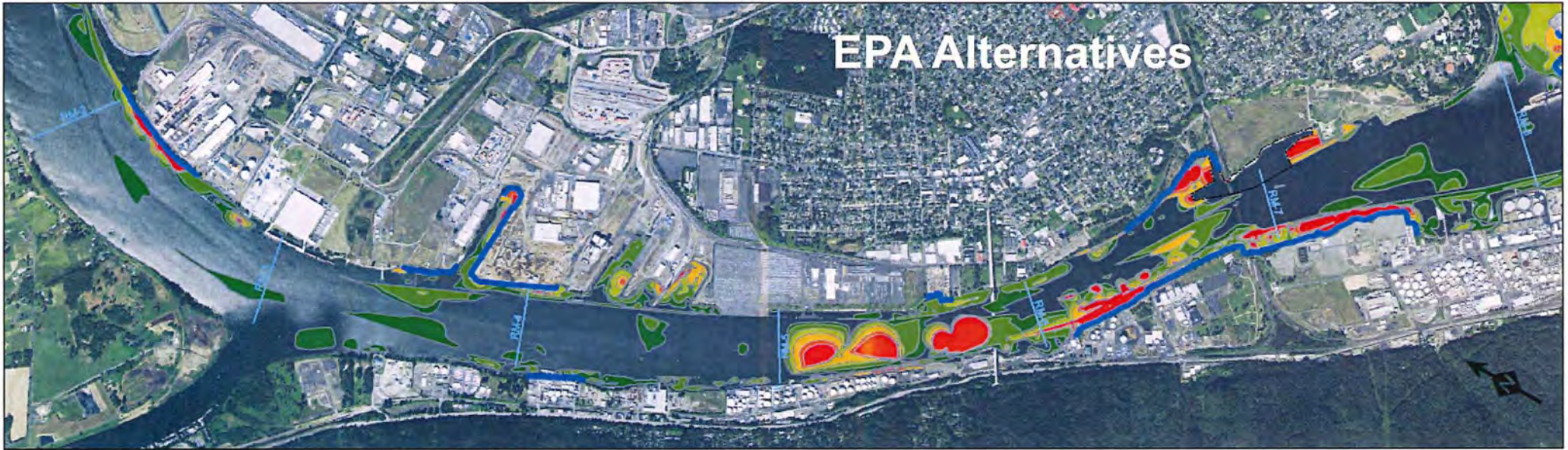


Treatment



- Dredging
- Capping
- In-situ Treatment
- MNR/EMNR

EPA Alternatives



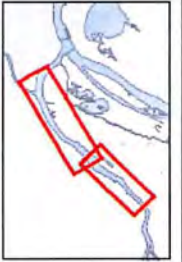
Legend

— Site with Known Contaminated Riverbank

Alternative SMAs

- Alternative B
- Alternative C
- Alternative D
- Alternative E
- Alternative F
- Alternative G

0 1,000 2,000 3,000 4,000
Feet

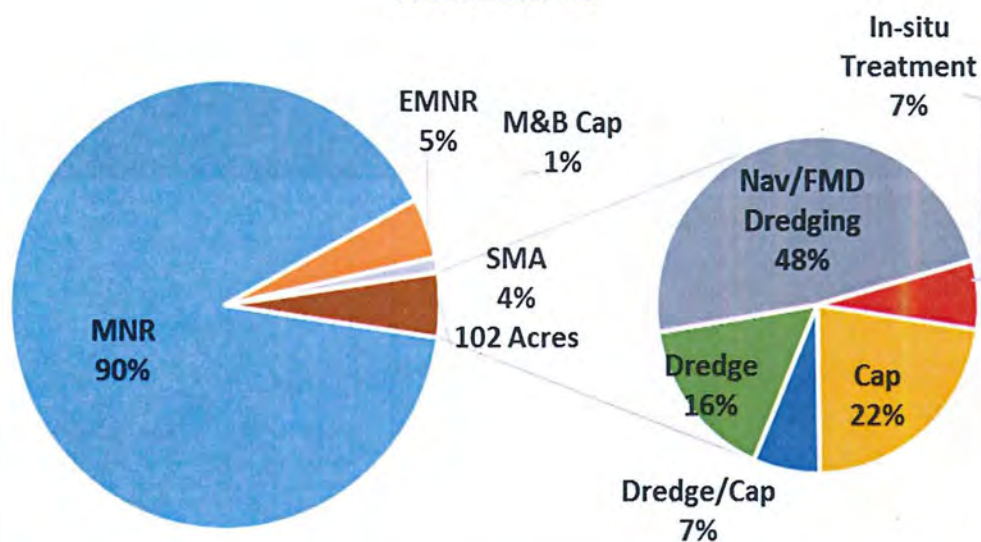


Source Credits: Source: Esri, DigitalGlobe, GeoEye, Earthstar Geographics, CNES/Airbus DS, USDA, USGS, AEX, Getmapping, Aerogrid, IGN, IGP, swisstopo, and the GIS User Community

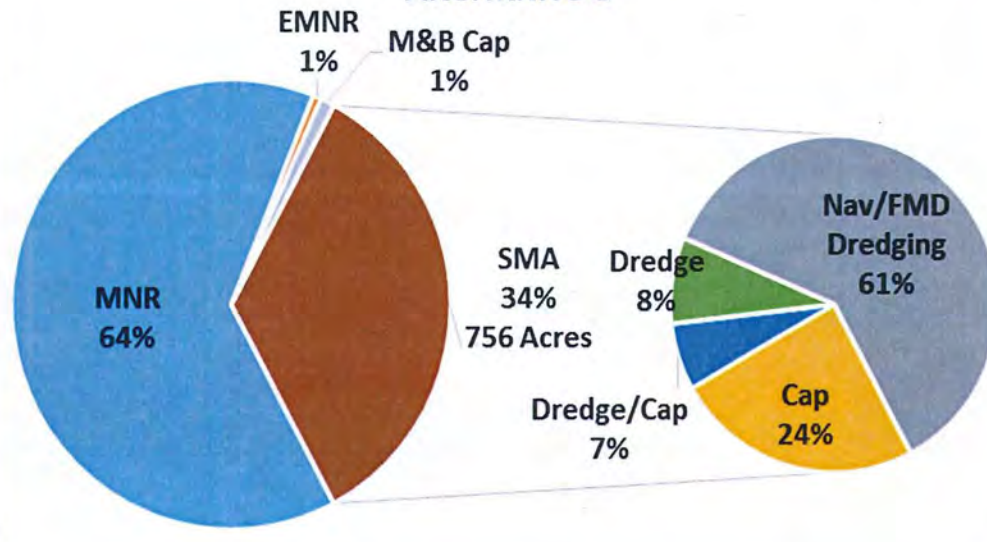


What are the Cleanup Options?

Alternative B



Alternative G





How and when should the community engage?

- **Participate in information sessions:**

- ✓ Feb 11th - 7pm, Matt Dishman Center
- ✓ Feb 18th - 6:30pm, Wilson HS Cafeteria
- ✓ March 3rd - 7pm Webinar – more info coming soon!
- ✓ March 17th - 7pm, SE Portland, Location TBD
- ✓ March 19th - 1pm, Matt Dishman Center
- ✓ March 26th - 12noon OMSI (OR Museum of Science and Industry)



- **April – Proposed Plan, Public review & comment**

- ✓ Series of public meetings
- ✓ Oral comments
- ✓ Written comments
- ✓ Email comments
- ✓ Postal mail

EPA's Portland Harbor Web page: <http://go.usa.gov/3Wf2B>

1

Employee
pocket guide
to Metro

The Metro Compass

This pocket guide is designed to help you understand Metro, see the line of sight from your job to Metro's mission, and help you communicate Metro's value to the people of the region we serve.

Metro is unique. There exists no other directly elected regional government in the country. As such, we benefit from the opportunity to create a culture exclusive to the agency. Metro's mission, vision, values and relationship to its constituents create the compass that guides the evolution of the agency.

What is Metro?

As a regional government, Metro crosses city limits and county lines to work with communities to create a vibrant and sustainable region for all.

Why does Metro exist?

Clean air and clean water do not stop at city limits or county lines. Neither does the need for jobs, a thriving economy, and sustainable transportation and living choices for people and businesses in the region. Voters have asked Metro to help with the challenges and opportunities that affect the 25 cities and three counties in the Portland metropolitan area.

A regional approach simply makes sense when it comes to providing services, operating venues and making decisions about how the region grows. Metro works with communities to support a resilient economy, keep nature close by and respond to a changing climate. Together we're making a great place, now and for generations to come.

What is Metro trying to achieve for the region?

Metro goals combine the six desired outcomes for the region with service and operations goals.

Great communities guide growth in an economically vibrant, sustainable and compact metropolitan structure that provides access to jobs, services, centers, as well as great cultural and recreational opportunities.

Vibrant communities People live and work in vibrant communities where their everyday needs are easily accessible.

Safe and reliable transportation People have safe and reliable transportation choices that enhance their quality of life.

Economic prosperity Current and future residents benefit from the region's sustained economic competitiveness and prosperity.

Equity The benefits and burdens of growth and change are distributed equitably.

What is Metro trying to achieve for the region?

A **healthy environment** protects and enhances the region's natural assets and ensures that we reduce waste.

Clean air and water Current and future generations enjoy clean air, clean water and healthy eco-systems.

Leadership on climate change The region is a leader in minimizing contributions to global warming.

Regional services contribute to a vital economy by providing highly valued and economically sustainable services at a regional scale.

Public service People live and work in a region that attracts visitors, lively arts and recreational opportunities.

Sustainability Metro is a leader in sustainable practices at its facilities.

Responsible operations rely on best practices to operate Metro sustainably, effectively and efficiently.

Trust in Metro Citizens, stakeholders and business leaders actively support Metro's work.

Vision

Metro is a leader in civic innovation and services at a regional scale.

What does Metro do?

Parks and natural areas Metro protects and manages 14,000 acres of parks and natural areas, including 11,000 acres purchased through two voter-approved bond measures.

Public places Metro manages public places for the region and its visitors to enjoy including the Oregon Zoo, the Portland Center for the Performing Arts, the Oregon Convention Center and the Portland Expo Center.

Recycling and garbage Metro oversees the region's recycling and garbage services, helping prevent, reuse, recycle or compost the region's waste.

Sustainable living Metro is a guide to sustainable living, providing practical tips to reduce waste, keep the air and water clean, and ensure a healthy environment for future generations.

Transportation Metro invests in transportation projects and expands travel options for getting around the region by bike, transit and a comprehensive trail system.

Development The Metro Council is forging new strategies and innovative partnerships to build vibrant communities, promote economic growth and save wildlife habitat.

Planning Metro brings together community leaders to discuss issues, balance regional goals with local aspirations, and foster a collaborative atmosphere.

Maps and data Metro's Data Resource Center offers state-of-the-art mapping and analysis that can be used for everything from locating businesses to planning new transportation projects.

Mission

We inspire, engage, teach and invite people to preserve and enhance the quality of life and the environment for current and future generations.

*What regional
roles do we play?*

**How do we put Metro's mission
into action?**

Leaders
and innovators
Inspire

We represent and respond
to the people of the region.

Problem solvers
and partners
Engage

We convene and collaborate
with public and private partners
to define regional policies and
priorities.

Catalysts
and guides
Teach

We guide regionwide conservation
and sustainable development
strategies and investments.

Stewards, hosts
and entrepreneurs
Invite

We manage great places that grow
our culture and economy.

Consistent performance and effective communication in our regional roles help build public trust and Metro's reputation for regional leadership.

Values

What core values guide our day-to-day actions to help build public trust?

Public service We are here to serve the public with the highest level of integrity.

Excellence We aspire to achieve exceptional results.

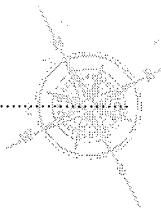
Teamwork We engage others in ways that foster respect and trust.

Respect We encourage and appreciate diversity in people and ideas.

Innovation We take pride in coming up with innovative solutions.

Sustainability We are leaders in demonstrating resource use and protection.

Metro Compass



Vision

What can we be the best in the world at doing?

Metro is a leader in civic innovation and services at a regional scale.

Making a great place

What are we passionate about?

We inspire, engage, teach and invite people to preserve and enhance the quality of life and the environment for current and future generations.

What generates the resources that enable us to serve?

We build trust in Metro by providing needed and valued regional services, building relationships based on exceptional customer service, and collaborating with the communities we serve.

Mission

Resource generator

Using the compass to set priorities

The answer to the three compass questions determines whether a program, service or initiative is a Metro priority. To be a priority, a work effort not only must align with Metro's vision and mission, but also must generate resources.

Metro message

How do we explain Metro to family, friends, neighbors and the rest of the world?

As a regional government, Metro crosses city limits and county lines to work with communities to create a vibrant and sustainable region for all.

Together, we're making a great place.

The purpose of this “elevator speech” isn’t to make everyone who works at Metro say exactly the same thing in the same way, but rather to make it easier for you to hit the right notes and align your own messages with Metro’s overall mission. The next time someone asks you “What is Metro?” just start by saying “Metro is making a great place,” and take it from there.

Resources

Public website

www.oregonmetro.gov

Most of what you need to know about Metro is available on the public website, www.oregonmetro.gov.

Visit the About Metro section to learn more about:

- the Metro Council
- Office of the Auditor
- committees, partners and public participation
- Metro's governance structure, charter and code
- finances and funding
- management and work teams.

Employee website

<http://imet.metro-region.org>

You can find up-to-date information about Metro publications, communications services and resources on Metro's intranet ([imet/communications/communications design](http://imet/communications/communications%20design)). Look for the Metro business correspondence and presentation templates, e-mail signature guidelines and more – everything you need to be a great Metro ambassador.



Metro | *Making a great place*