

## Council work session agenda

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**Tuesday, March 6, 2018**

**2:00 PM**

**Metro Regional Center, Council Chamber**

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**2:00 Call to Order and Roll Call**

**2:05 Chief Operating Officer Communication**

**2:10 Work Session Topics:**

Budget Forecast and Planning Discussion

[18-4975](#)

Presenter(s): Martha Bennett, Metro  
Tim Collier, Metro

Attachments: [Work Session Worksheet](#)

**2:55 Legislative Update**

**3:10 Metro Attorney Communication**

**3:20 Councilor Communication**

**3:30 Adjourn**

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Metro tôn trọng dân quyền. Muốn biết thêm thông tin về chương trình dân quyền của Metro, hoặc muốn lấy đơn khiếu nại về sự kỳ thị, xin xem trong [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). Nếu quý vị cần thông dịch viên ra dấu bằng tay, trợ giúp về tiếp xúc hay ngôn ngữ, xin gọi số 503-797-1700 (từ 8 giờ sáng đến 5 giờ chiều vào những ngày thường) trước buổi họp 5 ngày làm việc.

### Повідомлення Metro про заборону дискримінації

Metro з повагою ставиться до громадянських прав. Для отримання інформації про програму Metro із захисту громадянських прав або форми скарги про дискримінацію відвідайте сайт [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). або Якщо вам потрібен перекладач на зборах, для задоволення вашого запиту зателефонуйте за номером 503-797-1700 з 8.00 до 17.00 у робочі дні за п'ять робочих днів до зборів.

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尊重民權。欲瞭解Metro民權計畫的詳情，或獲取歧視投訴表，請瀏覽網站 [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights)。如果您需要口譯方可參加公共會議，請在會議召開前5個營業日撥打503-797-1700（工作日上午8點至下午5點），以便我們滿足您的要求。

### Ogeysiiska takooris la'aanta ee Metro

Metro waxay ixtiraamtaa xuquuqda madaniga. Si aad u heshid macluumaad ku saabsan barnaamijka xuquuqda madaniga ee Metro, ama aad u heshid warqadda ka cabashada takoorista, booqo [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). Haddii aad u baahan tahay turjubaan si aad uga qaybqaadatid kullamada dadweynaha, wac 503-797-1700 (8 gallinka hore illaa 5 gallinka dambe maalmaha shaqada) shan maalmo shaqo ka hor kullanka si loo tixgaliyo codsashadaada.

### Metro의 차별 금지 관련 통지서

Metro의 시민권 프로그램에 대한 정보 또는 차별 항의서 양식을 얻으려면, 또는 차별에 대한 불만을 신고 할 수 [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). 당신의 언어 지원이 필요한 경우, 회의에 앞서 5 영업일 (오후 5시 주중에 오전 8시) 503-797-1700를 호출합니다.

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### សេចក្តីជូនដំណឹងអំពីការមិនរើសអើងរបស់ Metro

ការគោរពសិទ្ធិពលរដ្ឋរបស់ ។ សំរាប់ព័ត៌មានអំពីកម្មវិធីសិទ្ធិពលរដ្ឋរបស់ Metro ឬស្នើសុំទទួលបានកាតបណ្តឹងរើសអើងសូមចូលទស្សនាគេហទំព័រ [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights)។ បើលោកអ្នកត្រូវការអ្នកបកប្រែភាសានៅពេលអង្គប្រជុំសាធារណៈ សូមទូរស័ព្ទមកលេខ 503-797-1700 (ម៉ោង 8 ព្រឹកដល់ម៉ោង 5 ល្ងាច ថ្ងៃធ្វើការ) ប្រាំពីរថ្ងៃ ថ្ងៃធ្វើការ មុនថ្ងៃប្រជុំដើម្បីអាចឲ្យគេសម្រួលតាមសំណើរបស់លោកអ្នក។

### إشعار بعدم التمييز من Metro

تحتزم Metro الحقوق المدنية. للمزيد من المعلومات حول برنامج Metro للحقوق المدنية أو لإيداع شكوى ضد التمييز، يُرجى زيارة الموقع الإلكتروني [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). إن كنت بحاجة إلى مساعدة في اللغة، يجب عليك الاتصال مقدماً برقم الهاتف 503-797-1700 (من الساعة 8 صباحاً حتى الساعة 5 مساءً، أيام الاثنين إلى الجمعة) قبل خمسة (5) أيام عمل من موعد الاجتماع.

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Iginagalang ng Metro ang mga karapatang sibil. Para sa impormasyon tungkol sa programa ng Metro sa mga karapatang sibil, o upang makakuha ng porma ng reklamo sa diskriminasyon, bisitahin ang [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). Kung kailangan ninyo ng interpreter ng wika sa isang pampublikong pulong, tumawag sa 503-797-1700 (8 a.m. hanggang 5 p.m. Lunes hanggang Biyernes) lima araw ng trabaho bago ang pulong upang mapagbigyan ang inyong kahilingan.

### Notificación de no discriminación de Metro

Metro respeta los derechos civiles. Para obtener información sobre el programa de derechos civiles de Metro o para obtener un formulario de reclamo por discriminación, ingrese a [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). Si necesita asistencia con el idioma, llame al 503-797-1700 (de 8:00 a. m. a 5:00 p. m. los días de semana) 5 días laborales antes de la asamblea.

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Metro respectă drepturile civile. Pentru informații cu privire la programul Metro pentru drepturi civile sau pentru a obține un formular de reclamație împotriva discriminării, vizitați [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). Dacă aveți nevoie de un interpret de limbă la o ședință publică, sunați la 503-797-1700 (între orele 8 și 5, în timpul zilelor lucrătoare) cu cinci zile lucrătoare înainte de ședință, pentru a putea să vă răspunde în mod favorabil la cerere.

### Metro txoj kev ntxub ntxaug daim ntawv ceeb toom

Metro tributes cai. Rau cov lus qhia txog Metro txoj cai kev pab, los yog kom sau ib daim ntawv tsis txaus siab, mus saib [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). Yog hais tias koj xav tau lus kev pab, hu rau 503-797-1700 (8 teev saww ntxov txog 5 teev tsaus ntuj weekdays) 5 hnub ua hauj lwm ua ntej ntawm lub rooj sib tham.

**Budget Forecast and Planning Discussion**

*Work Session Topics*

Metro Council Work Session  
Tuesday, March 6, 2018  
Metro Regional Center, Council Chamber

# METRO COUNCIL

## Work Session Worksheet

**PRESENTATION DATE:** March 6, 2018 **LENGTH:** 45 minutes

**PRESENTATION TITLE:** Budget Forecast and Planning Discussion

**DEPARTMENT:** Finance and Regulatory Service, Chief Operating Officer

**PRESENTER(S):** Martha Bennett, [martha.bennett@oregonmetro.gov](mailto:martha.bennett@oregonmetro.gov)  
Tim Collier, [tim.collier@oregonmetro.gov](mailto:tim.collier@oregonmetro.gov)

### WORK SESSION PURPOSE & DESIRED OUTCOMES

- Purpose: This work session is an opportunity to update Councilors on final budget planning and deliver financial forecasts for FY 2018-19.
- Outcome: Council provides direction and confirms budgeting priorities for FY 2018-19.

### TOPIC BACKGROUND & FRAMING THE WORK SESSION DISCUSSION

The Metro Council met in November 2017 to discuss their funding priorities for the FY 2018-19 Budget. In February of 2018 the Chief Operating Officer with Finance and Regulatory Services staff held budget meetings with agency departments and venues. The FY 2018-19 Budget will be released to the Council on March 29, 2018 and officially proposed by the Chief Operating Officer in her capacity as the Budget Officer to the Council sitting as Budget Committee on Thursday, April 12, 2018. Prior to formally proposing the budget, staff will seek direction on key issues and confirm funding priorities for the FY18-19 Budget.

### QUESTIONS FOR COUNCIL CONSIDERATION

- Is Council supportive of the direction the COO is recommending for the 2018-19 budget year?
- Are there any additional areas of concern that the Council would like to see addressed in 2018-19 or in some future budget?

### PACKET MATERIALS

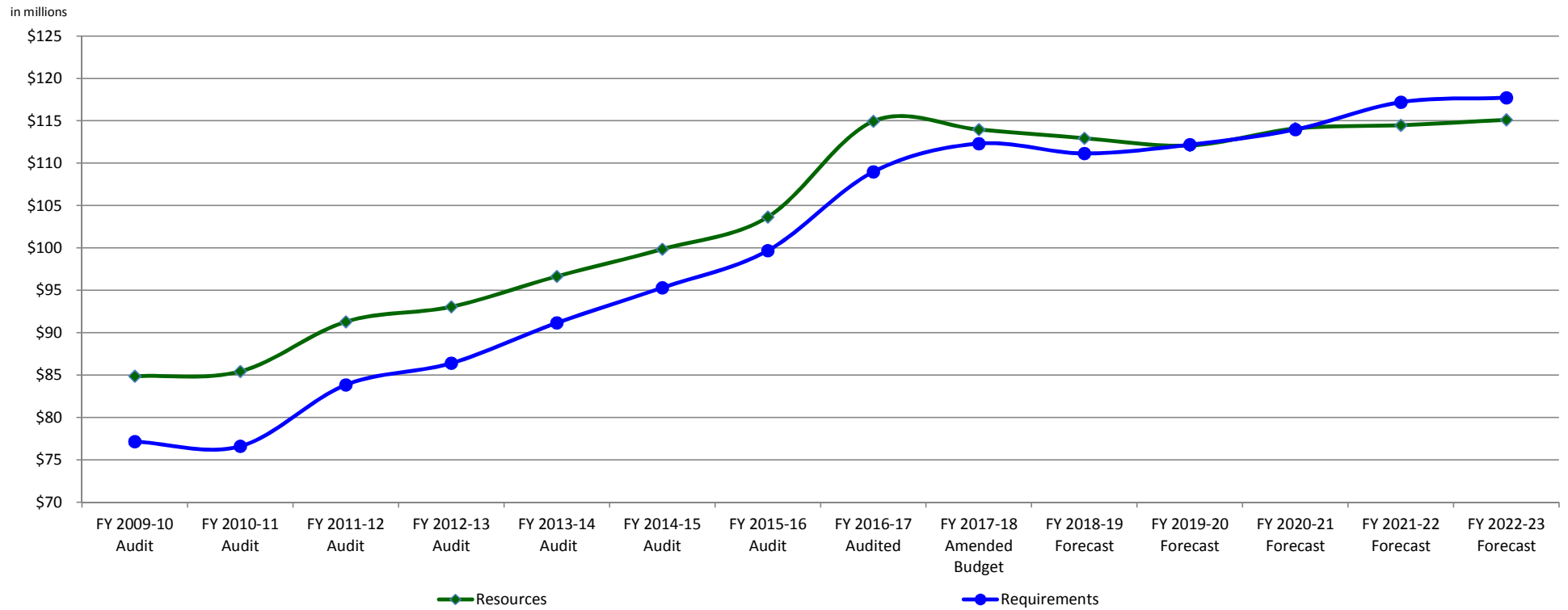
- Would legislation be required for Council action ☒ Yes ☐ No
- If yes, is draft legislation attached? ☐ Yes ☒ No
- What other materials are you presenting today? A PowerPoint or hardcopy materials will be provided at the work session.

Materials following this page were distributed at the meeting.

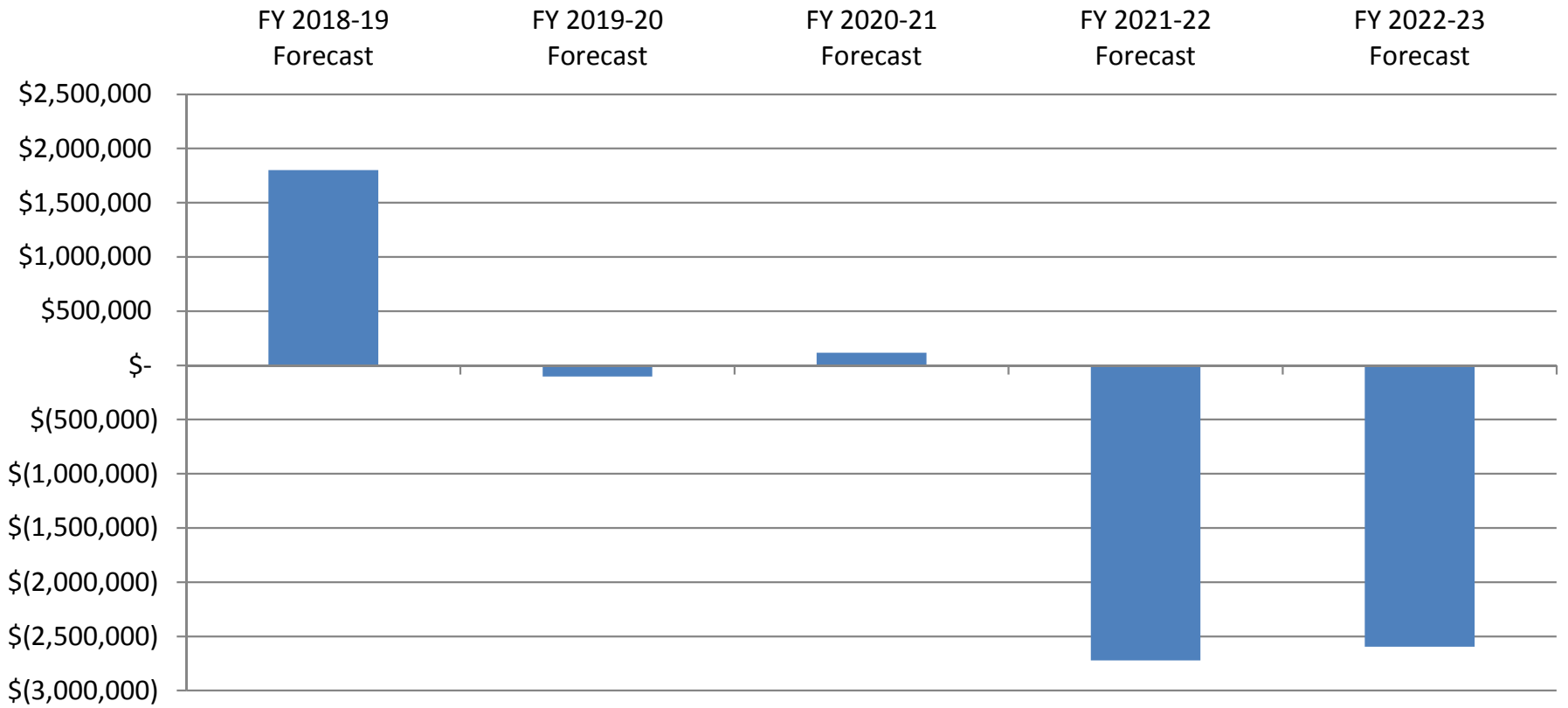
# Agenda

- Five Year Forecast and Budget Trends - Tim
- Council Initiatives and Council Opportunity Fund - Martha
- Major Budget Themes – Martha and Tim
- Council Discussion and Direction

**Five Year Forecast - FY 2018-19 through FY 2022-23**  
**General Fund Resources vs. Requirements**  
**"The Gap"**

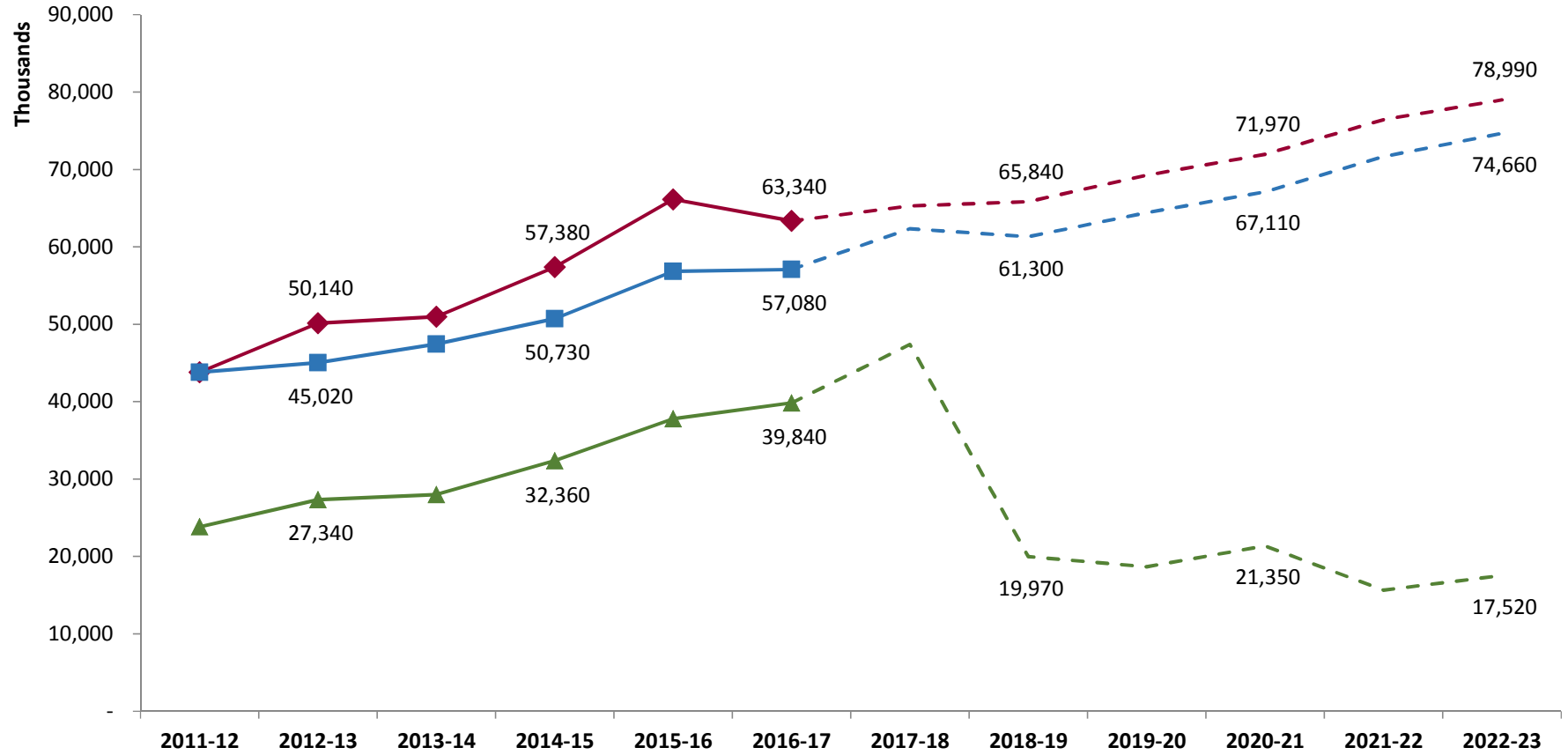


## General Fund Projected Deficit



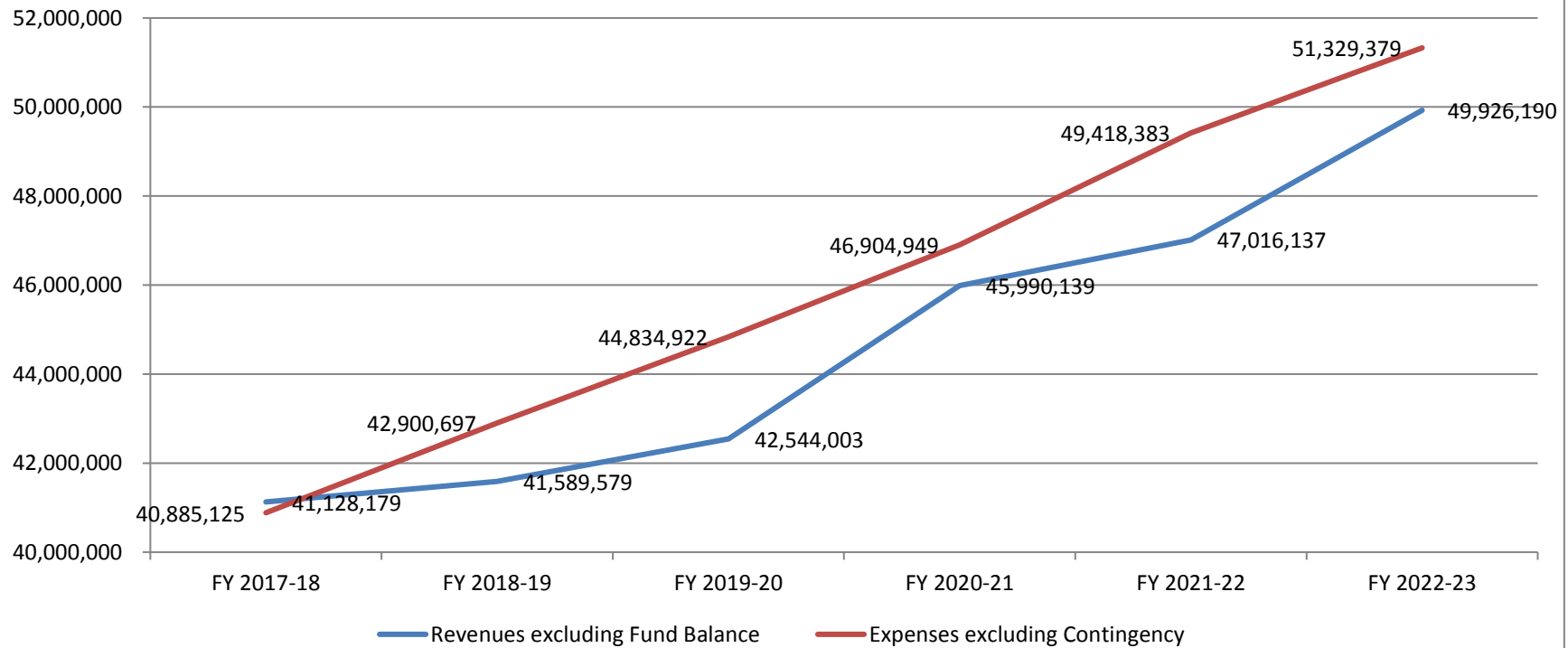


# MERC 5 Year Financial Forecast (\$ Thousands)

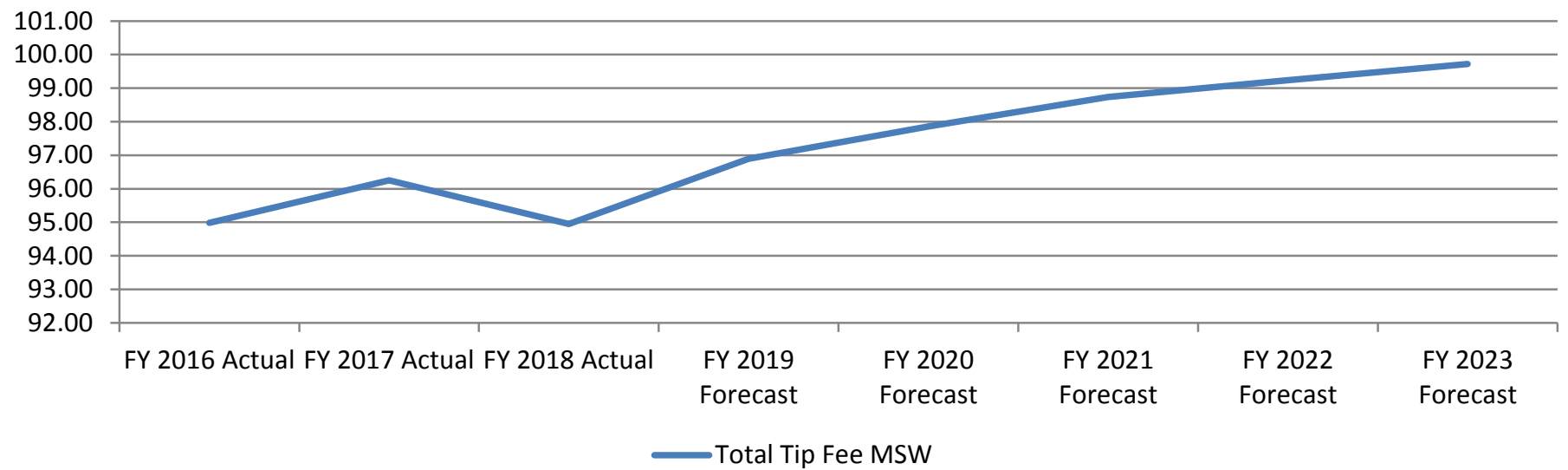


◆ Operating Revenues    ■ Operating Expenditures & Debt    ▲ Ending Fund Balance

## Zoo Forecast - Annual Revenues and Expenses Only



## Total Tip Fee MSW



# Questions for Council

- Do you have any questions?
- Do you have any direction?

## **DRAFT COUNCIL INITIATIVES**

Last updated at the November 14, 2017, retreat.

	0-18 Months January 2018	18+ Months July 2019
<b>Council Ownership</b>	<p><b><u>Transportation</u></b></p> <ul style="list-style-type: none"> <li>• 2018 Regional Transportation Plan</li> <li>• Long-Term Funding Coalition</li> </ul> <p><b><u>Land Use</u></b></p> <ul style="list-style-type: none"> <li>• Equitable Housing Strategy &amp; Coalition</li> <li>• 2018 Urban Growth Management Decision</li> </ul> <p><b><u>Parks and Nature</u></b></p> <ul style="list-style-type: none"> <li>• Next Generation Natural Areas Bond</li> <li>• Long-term funding discussion</li> </ul> <p><b><u>Solid Waste</u></b></p> <ul style="list-style-type: none"> <li>• Roadmap decisions supporting the post-2019 operating environment</li> <li>• Regional Solid Waste Plan</li> </ul>	<p><b><u>Transportation</u></b></p> <ul style="list-style-type: none"> <li>• Long-Term Funding Coalition</li> </ul> <p><b><u>Land Use</u></b></p> <ul style="list-style-type: none"> <li>• Equitable Housing Strategy &amp; Coalition</li> </ul> <p><b><u>Parks and Nature</u></b></p> <ul style="list-style-type: none"> <li>• Next Generation Natural Areas Bond</li> <li>• Long-term funding discussion</li> </ul> <p><b><u>Solid Waste</u></b></p> <ul style="list-style-type: none"> <li>• Post-2019 operating environment</li> <li>• Regional Solid Waste Plan</li> </ul>
<b>Council Attention</b>	<ul style="list-style-type: none"> <li>• Construction Career Pathways Project</li> <li>• Diversity Equity and Inclusion (CORE)</li> <li>• 2018 Legislative agenda</li> <li>• Willamette Falls Riverwalk &amp; Legacy Project</li> <li>• Oregon Zoo Business Plan</li> <li>• VFIGA</li> <li>• Regional disaster preparedness</li> </ul>	<ul style="list-style-type: none"> <li>• Construction Career Pathways Project</li> <li>• Diversity, Equity, and Inclusion (CORE)</li> <li>• Willamette Falls Riverwalk &amp; Legacy Project</li> <li>• Oregon Zoo Business Plan</li> <li>• 2019 Legislative Agenda</li> <li>• Regional disaster preparedness</li> <li>• Prep for 2021 mid-cycle urban growth management decision</li> </ul>
<b>Council Awareness</b>	<ul style="list-style-type: none"> <li>• Financial 'headwinds'</li> <li>• Expo Center business plan</li> <li>• Least Cost Planning tool for 2021</li> <li>• Economic Value Atlas</li> <li>• Columbia River Levee System</li> <li>• Title X Parks &amp; Nature Regulations</li> <li>• Parks and Nature discussions with City of Portland</li> <li>• P'5 Contract discussions &amp; negotiations with City of Portland</li> <li>• Zoo Bond Project completion &amp; Master Plan update</li> <li>• Congestion Pricing</li> <li>• Performance Measurement</li> <li>• Metro Regional Center Capital Maintenance</li> <li>• Hyatt Hotel Construction &amp; OCC Remodel</li> </ul>	<ul style="list-style-type: none"> <li>• Financial 'headwinds'</li> <li>• Expo Center business plan</li> <li>• Least Cost Planning tool for 2021</li> <li>• Economic Value Atlas</li> <li>• Columbia River Levee System</li> <li>• Zoo Master Plan update</li> <li>• Transportation Technology Strategy</li> <li>• Performance Management</li> </ul>

**Writeup on funding measures for Martha/work session March 6, 2018**

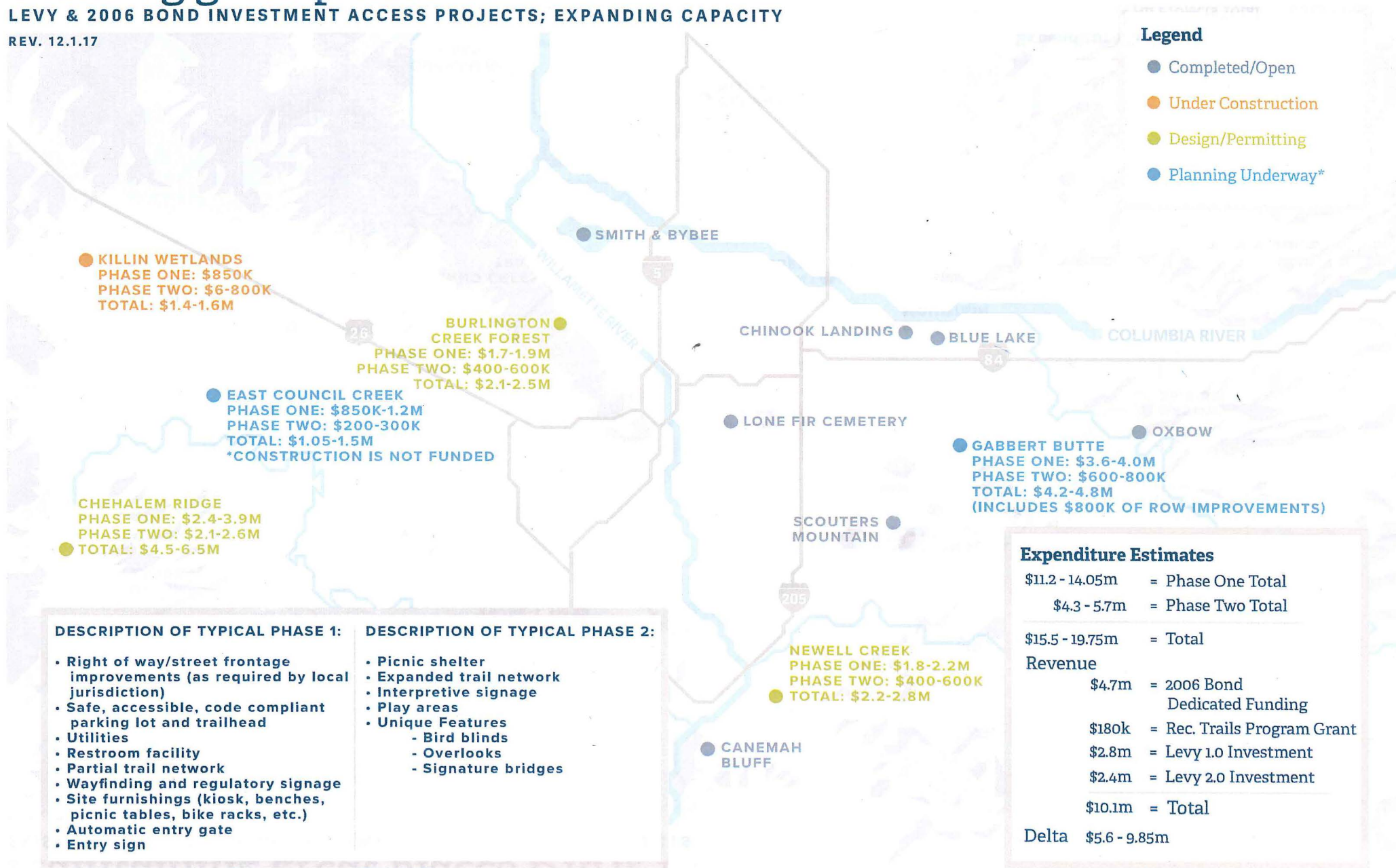
Council has directed staff to prepare for three funding measures to go to the voters in November 2018, 2019, and 2020. Council has agreed that the Council Opportunity Fund is the appropriate place to fund much of the strategic and tactical work that Metro must do pre-referral to be successful in these efforts. Staff has budgeted for four fiscal years (2016-2020) for the following activities: project staffing, political consultants, public opinion research, research and technical consulting, community partnership, public engagement, communications including social media, professional facilitation, and events and trips. All financial projects are subject to change.

	<b>2018-19</b>	
All	Project coordination staffing	\$120,000
All	Communications and engagement support	\$40,000
All	Project logistics, events	\$10,000
All	Equity consulting	\$10,000
All	Social media/messaging	\$59,000 (Council Office)
Hous	Public information (mailing)	\$75,000
P/N	Polling, research and strategy	\$60,000
P/N	Community partnerships	\$60,000 (Parks budget)
P/N	Technical consultant	\$25,000 (Parks budget)
Transp	Polling, research and strategy	\$85,000
Transp	Community partnerships	\$50,000
Transp	Engagement (consultants, logistics, events)	\$50,000
Transp	My Place (forums, Regional Snapshots, DEI priorities, etc)	\$100,000 (Plan and Dev budget)
	TOTAL Opportunity Fund	\$500,000
	TOTAL Departments	\$244,000

# Creating great places **DRAFT**

LEVY & 2006 BOND INVESTMENT ACCESS PROJECTS; EXPANDING CAPACITY

REV. 12.1.17

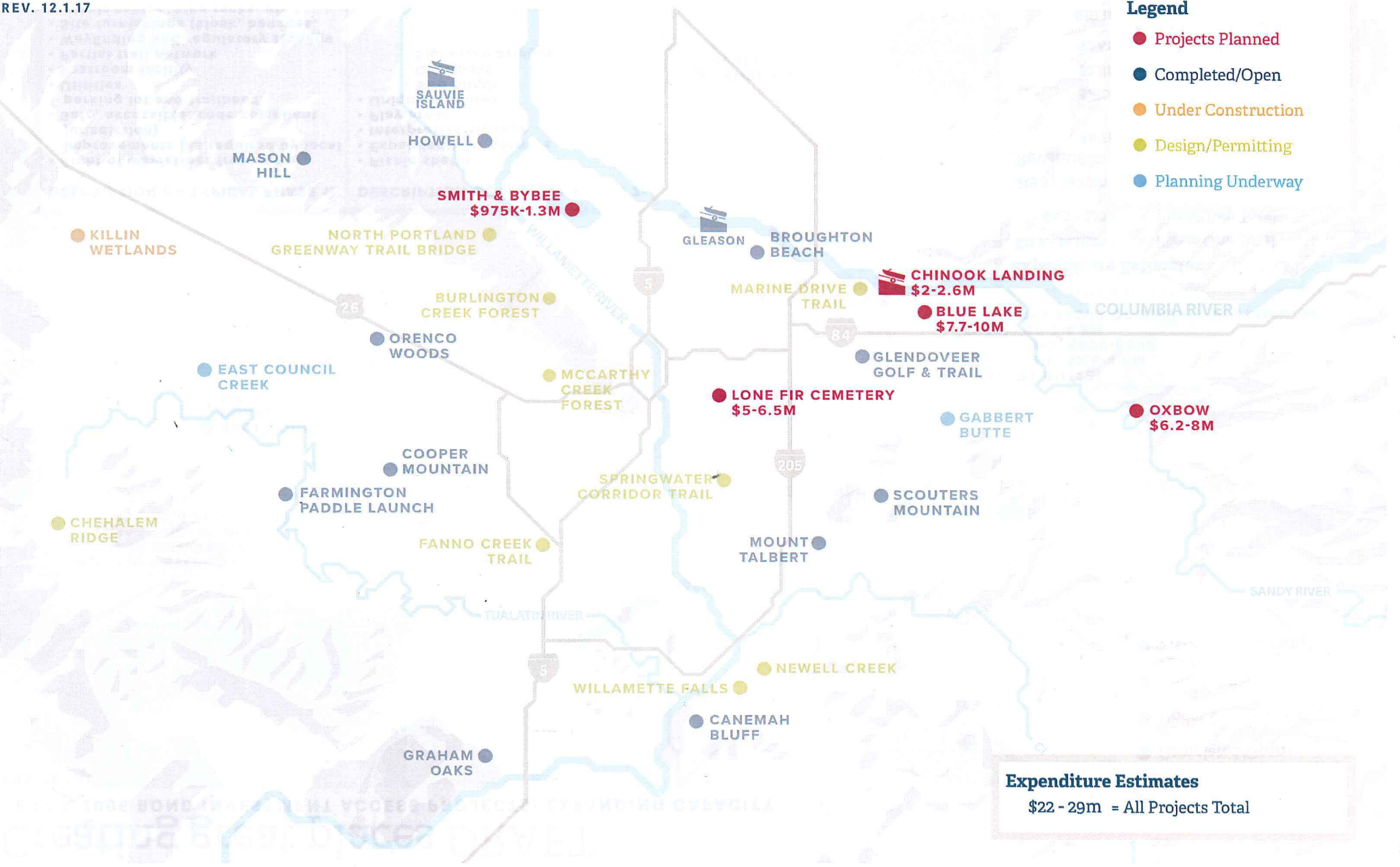




# Maintaining great places **DRAFT**

EXISTING PARK AND TRAIL - RENEWAL & REPLACEMENT PROJECTS

REV. 12.1.17





## FY 2018-19 Council Budget Review Key Dates and Deadlines

**Color Key:**

Financial Planning key actions or dates	Chief Operating Officer deadlines or key actions
Council budget retreats, work sessions, meetings or key action dates	Department deadlines

Thursday March 29, 2018	Release Proposed Budget to Council in electronic format for individual review (no deliberation of proposal allowed until April 12th )
Thursday April 5, 2018 COB	Councilor questions (first round) due to Financial Planning
Thursday April 12, 2018 2:00 p.m.	<b>COUNCIL MEETING (Public Hearing):</b> Chief Operating Officer acting as Budget Officer presents Proposed Budget and Budget Message to the Metro Council acting as Budget Committee
Thursday April 12, 2018 COB	Department responses to Councilor questions due to Financial Planning (first round)
Monday April 16, 2018 Afternoon	Distribute responses to Councilor questions on budget (first round)
Monday April 16, 2018 COB	Councilor questions on budget due to Financial Planning (second round)
Tuesday April 17, 2018 2:00 p.m.	<b>BUDGET WORK SESSION:</b> Discussion of budget. Review process and calendar, Councilor questions, Councilor discussion, Council work session
Friday April 20, 2018 Noon	Department responses to Councilor questions due to Financial Planning (second round)
Monday April 23, 2018 Afternoon	Distribute responses to Councilor questions on budget (second round)
Tuesday April 24, 2018 2:00 p.m.	<b>BUDGET WORK SESSION (if needed):</b> Discussion of budget. Review process and calendar, Councilor questions, Councilor discussion, Council work session
Thursday May 3, 2018 2:00 p.m.	<b>COUNCIL MEETING (Public Hearing): Resolution # 18-4873</b> Council approves budget for transmittal to the TSCC
Tuesday, May 15, 2018	Deadline to file budget with the TSCC
May 16 – June 7, 2018	TSCC public comment period (minimum 20 days)
Monday May 21, 2018 COB	Deadline for submittal of final department substantive and technical amendments <i>Amendments after approval are subject to limitations of Oregon Budget Law</i>
Tuesday May 22, 2017 by 10:00 a.m.	Deadline for submittal of Councilor amendments to the budget <i>Amendments after approval are subject to limitations of Oregon Budget Law</i>
Thursday, June 7, 2018 12:30 p.m.	<b>TSCC public hearing</b> on Approved Budget Metro Regional Center Council Annex
Friday June 8, 2018	Release packet of final department technical amendments and Councilor amendments
Tuesday June 12, 2018 2:00 p.m.	<b>BUDGET WORK SESSION:</b> Discussion of Councilor amendments; Review of final technical amendments
Thursday, June 14, 2018 2:00 p.m.	<b>COUNCIL MEETING (Public Hearing): Resolution # 18-4874</b> Council considers and votes on amendments to budget
Tuesday June 19, 2018 2:00 p.m.	<b>BUDGET WORK SESSION (if needed):</b> Additional discussion of Councilor amendments
Thursday, June 21, 2018 2:00 p.m.	<b>COUNCIL MEETING (Public Hearing): Resolution # 18-4874- final action taken</b> Council adopts budget
July 1, 2018	Budget Effective
July 13, 2018	Deadline to file tax levy information with TSCC & Counties (July 14 <sup>th</sup> is Saturday)



# Metro

600 NE Grand Ave.  
Portland, OR 97232-2736  
oregonmetro.gov

## METRO COUNCIL LEGISLATIVE PRIORITIES 2018 Legislative Session

### TOP PRIORITY ITEMS

- **Urban growth management:** Ensure that the Legislature establishes the policy framework and process for local land use decisions and respects the authority of local governments, including Metro, to make specific decisions on local land use matters. Oppose efforts to legislatively determine specific land use designations in the region.
- **Affordable housing:** Support legislation asking voters to consider a constitutional amendment providing more flexibility in how affordable housing dollars raised through general obligation bonds may be spent. Support an increase in the document recording fee dedicated to affordable housing. Support other legislation increasing housing funding, improving tenant protections, and providing additional tools and authority to local governments to address housing affordability.
- **Climate:** Support legislation to create a “cap and invest” system to reduce greenhouse gas emissions and incentivize investment in clean energy. Seek specific provisions that support implementation of the Portland region’s Climate Smart Strategy to reduce transportation-related carbon emissions. Seek opportunities to support other climate-related investments related to Metro’s other areas of responsibility.
- **Household hazardous waste:** Support legislation establishing a program based on producer responsibility and product stewardship principles to manage household hazardous waste.

### OTHER ITEMS

- **Brownfield cleanup and redevelopment:** Support establishment of a state brownfield cleanup tax credit.
- **Air quality:** Support proposals to establish requirements and incentives to reduce diesel particulate emissions, increase the use of clean diesel engines, and reduce diesel engine idling.
- **Qualification-based selection:** Support legislation establishing an alternative approach to contracting for certain categories of professional services that enables a contracting agency to consider price as a factor before selecting a contractor.
- **Tax Supervising and Conservation Commission:** Support legislation increasing the cap and growth factor for the TSCC’s budget.
- **Industrial site readiness:** Support allocation of funds to implement statute authorizing loans to local governments to make land inside the urban growth boundary available for industrial development and job creation through infrastructure investment, brownfield cleanup, land aggregation, and other means.