



**METRO**

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# Memorandum

*V. de la Rocha*

Date: May 6, 1991

To: Executive Rena Cusma, Department Heads, Executive  
Department

From: Betsy Bergstein *BB*

Regarding: Third Draft Mission Statement

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Attached is the latest draft of a mission statement for Metro which was the result of our recent May 3, 1991 meeting.

Our next strategic planning meeting will be combined with the Department Head meeting May 20, 1991, scheduled from 8:30 - 12:00 in room 440, Metro Center. An agenda will follow.

At that meeting, the focus for strategic planning will be the question of identifying and describing a process for Metro to assume additional responsibilities in the future.

Attached is some work which Don Rocks has done in this area.

Please respond to Unette at x211.

Metro Mission Statement  
Third Working Draft - May 3, 1991

Metro is the directly elected government that ensures liveability for citizens of the region through management of urban growth and provision of services which cross jurisdictional boundaries and must be addressed regionally to be cost efficient, equitably financed or effective.

The decision to assume additional responsibilities entails two distinct decisions which may be arrived at by answering the following questions:

1. To what degree does the responsibility or role under consideration require a regional solution or approach to be cost efficient, equitably financed or effective?

and,

2. To what degree is Metro involvement necessary to assure that a cost efficient, equitably financed or effective result is achieved?

The answer to the first question is a judgment based upon the weight of the findings which may include intangible factors such as political climate.

With regard to the second question, the operating philosophy is to be no more involved than is necessary to achieve the desired result. A minimal level for Metro involvement is preferred over total involvement wherever and whenever adequate to responsibly fulfill the responsibility role.

The decision-making process described above; i.e., answering the two questions is based upon criteria that enable consideration to

be complete and objective. The finding in each instance must support the decision to add or not add responsibilities as well as the judgment regarding the appropriate level of Metro involvement. Examples of general criteria follow:

#### REGIONAL DECISION CRITERIA

FACTORS:

(pose as a set of questions or considerations)

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#### LEVEL OF METRO INVOLVEMENT DECISION/CRITERIA

FACTORS:

(pose as a series of questions or considerations)

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It is not necessary that each answer to a question or consideration fully support a positive regional decision. The questions or considerations are intended only to assure that a complete, open and responsible exploration of the subject responsibility take place enroute to the decision to be made.

An open and reasonable process to determine what additional responsibilities Metro may become involved with over time is also necessary to assure the citizens and local governments that such decisions are not made in a vacuum or arbitrarily.

PROPOSED AGENDA

Metro Charter Committee  
Tuesday, May 7, 1991  
Third Floor - Metro Center

- Pre-meeting Reception and Swearing -in 5:30-6:15
- Welcome 6:15-6:30  
Presiding Officer Collier and  
Executive Officer Cusma
1. Committee Self Introductions; 6:30-6:45  
Review member addresses/phone numbers
  2. Approval of meeting agenda 6:45-6:50
  3. Review of Charter Committee Background 6:50-7:15  
1987-1988 Interim  
-Task Force on Metropolitan Regional Government,  
Ballot Measure #1, SB 298  
Dan Cooper
  4. Charge of the Committee under SB 298 7:15-7:30  
Hardy Myers
  5. Distribute Draft By-Laws 7:30-7:35  
(for adoption at second meeting)  
Hardy Myers, Dan Cooper
  6. Complete Member Schedule Preference form 7:35-7:45
  7. Decide preferred location for 7:45-8:00  
Committee office/staff
  8. Distribute Draft Budget 8:00-8:15  
(for adoption at second meeting)  
Decide staff configuration,  
Appoint subcommittee to interview applicants  
and recommend selection  
Hardy Myers
  9. Discuss target date for charter election 8:15-8:40  
(Decision at second meeting)
  10. Set second meeting date, time, place 8:40  
Preliminary agenda to include:  
Adopt by-laws  
Elect Vice-Chair and Secretary/Treasurer  
Discuss home rule  
Select target election date  
adopt work plan, adopt budget, approve staff selection
- Adjourn 8:45