



METRO

Meeting: **FUTURE VISION COMMISSION**
Date: **September 19, 1994**
Day: **Monday**
Time: **4:00 p.m. - 6:30 p.m.**
Place: **Metro, Room 370**

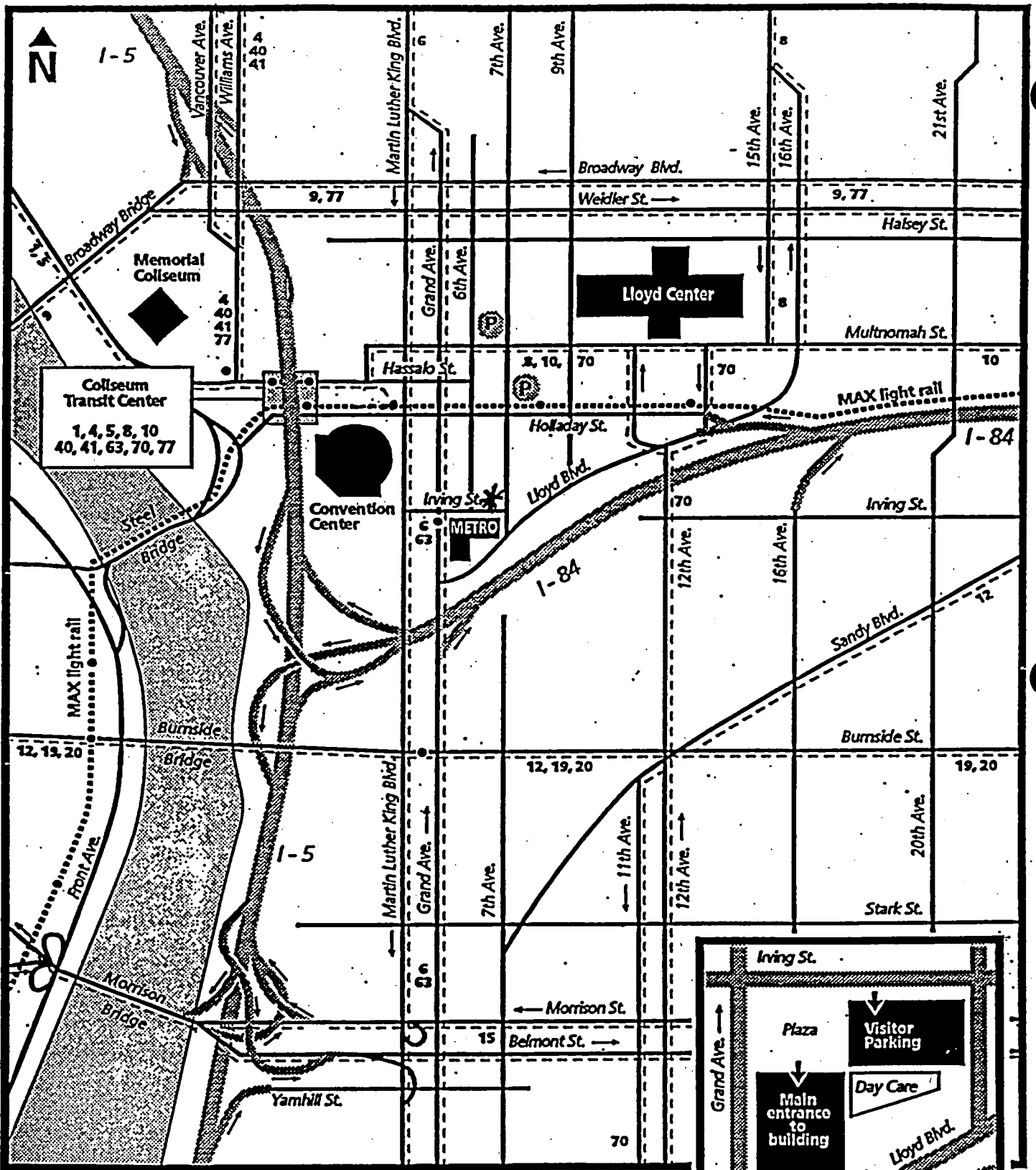
Approximate
Time

- | | |
|---|-------------|
| 1. CALL TO ORDER | 15 minutes |
| 2. ROLL CALL | |
| 3. PUBLIC COMMENT | |
| 4. OTHER BUSINESS | |
| 5. WORK SESSION
Subcommittees - "Words" and "Maps" | 135 minutes |

Enclosures:

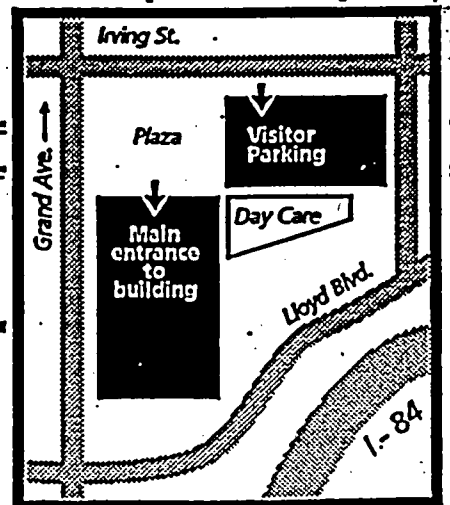
*Memo from Ethan Seltzer with attached FV annotated Draft
Icons notes from 9/93
Subcommittees roster
Letter received from and response to Ms. Smith re: FV draft*

Questions? Call Barbara Duncan at 797-1562.



Legend

- = bus route
- 70 = bus number
- = street
- Ⓟ = public parking; \$2 half day, \$4 full day
- ▬▬▬▬ = freeway
- ⋯⋯⋯ = max
- = bus/max stop



Enter Metro visitor parking from Irving Street (time limit 4 hours per visit). Enter Metro Regional Headquarters from the plaza.

ICONS

Notes from Future Vision Commission Discussion September 27, 1993

Cosmic Zoom - from the broad region to the neighborhood

Nothing is sacred or permanent, ordinances can change with the next election

Save: green along the Tualatin Mountains (West Hills and Forest Park)

Greenways along transportation routes such as Ainsworth and 72nd Avenue parkways in Northeast

Don't deforest hill slopes

Trees with limbs, ordinances must be specific

Views of Mts. Hood, St. Helens, Adams and Jefferson everyday without smog from Powell Butte and Council Crest

"Greenbelts" along transportation corridors throughout study area

River Greenways (Klott Willamette Corridor Study)

Implement Goal 15

Unrealistic: save everything we have now? Enhance what we have now?

Design with Nature: development with and around the landscape to protect as much of what's left as possible

Preserve buttes, Parrott, Bull and Chehalem mountains

Retain working landscape

50 years from now landscapes will look different than they do today

Greenway as functional piece of working landscape and no public access necessarily implied

Evergreen forest in each community, deciduous street trees do not make an urban forest

Distinctive Willamette valley agricultural landscape

Economics of agriculture: a land form and a land use

Farms coterminous with city

Agriculture should be encouraged for economic purposes, natural landscape, rural form

Preservation of agricultural lands in same terms as preservation of industrial land

Oak savannah, Ponderosa pine landscape - how much is left?

Orchards (can use California orchards of 30, 40 years ago, now subdivisions, as example)

Oak forest as way to distinguish Willamette Valley

Native vegetation: identify
 promote
 require?

Green per capita requirement?

East hills, Clackamas hills, will grow to those boundaries, decide to preserve soon

Sense of enclosure in Portland with surrounding hills....the forest beyond present in our thinking

Built and natural never separated

Rebuild forests in right of ways, along highways

Large mammals in the city (Get Oregonian and Oregon Historical Society photos, one of man in suit downtown with huge salmon)

Beaver in our creeks

Neighborhood parks, nature nearby, open green for urban form and local culture

Horseshoes in the curbs

Maintain integrity of hilltops

Dark space at Sauvie Island where the lights stop when you fly over at night (light pollution)

Cattails, frogs, birds

Sauvie Island as regional icon

Area is known for environmental quality and activism

Cleaner water than national standard may be possible due to land and climate

Goal of swimmable rivers!

Surface water management via runoff control and urban design

Maintain great drinking water that needs little treatment

Diversity of urban and suburban forms around the region

Are our choices among what to ruin?

Ross Island

Hérons, crawfish, red tailed hawks

National forests and corridors leading to them (rivers)

The forested fringe and the river corridors leading to it

The Gorge!

The Sandy River!

The Multnomah Channel

North and South Park Blocks

Ability to walk to nature

The falls in Oregon City

-Look at Future Focus document

h:\fvc\927notes



METRO

Date: September 14, 1994
To: Future Vision Commission
From: Ken Gervais
Re: Future Vision Subcommittees

The following is a roster for the two FVC subcommittees:

Words Subcommittee

Schlenker, Chair
Freiser
Davis
Lei
Lynch
McDonald
Textor
Spence

Maps Subcommittee

Stevens, Chair
McLain
Gates
Houck
Liberty
Magnano
Stewart
Wall

This is how we remember the groups, adjustments can be made as needed.

September 7, 1994

Future Vision Commission
c/o Metro, Planning Department
Mr. Ken Gervais
600 N. E. Grand Avenue
Portland, OR 97232

RECEIVED

SEP 09 1994

Dear Mr. Gervais,

I just received the draft of the Future Vision document. I wanted to take advantage of your invitation to reply and share some of my thoughts and suggestions with you.

First, I strongly support the value statement that "our first commitment to the landscape of the region must be to the conservation and preservation of natural and cultural landscape resources." I was very impressed with the commission's commitment to preserving the natural beauty of our region, including the proposed active efforts to restore damaged ecosystems, improve air and water quality, maintain widespread greenspaces, protect animal habitats, and more. I believe these goals should be central to our plan to help our area grow with nature, not against it. Public education about conservation and the environment will help us achieve these goals to protect the region. I hope that when final decisions are made, preservation of the natural beauty we enjoy comes first.

In addition, in the committee's discussion of making communities safe and livable, the document mentions the "elimination of prejudice" (p.14), but no means by which to do so. The section on diversity (S-3) does touch on this, however. My hope is that the committee will consider supporting educational activities and programs that support diversity and teach children—and adults—acceptance of others. By educating people, we are closer to eliminating prejudice than simply monitoring the amount of hate crimes.

Finally, in the committee's search for broad-based civic literacy, I would like to suggest planning for, and supporting, voter registration drives. I would like to see widespread promotion of voter participation and more public education on the issues at hand.

I understand that the Future Vision document is only a planning device, but by gathering the pertinent concepts together, it is a stepping stone for action. I believe educating the people and preserving the region's natural beauty are important keys to making our society as beautiful and livable in the year 2045 as it is today.

Sincerely,



Alaina Smith
2960 N. W. Whitman Court
Portland, OR 97229
503-645-7480

Ken



METRO

September 14, 1994

Ms. Alaina Smith
2960 N.W. Whitman Court
Portland, OR 97229

Dear Ms. Smith:

On behalf of the Future Vision Commission, I would like to thank you very much for taking the time to send your thoughts.

The members as well as staff are always glad to hear from citizens, especially when those comments include such generous words of encouragement.

As you note, the Commission is very committed to preserving this place. They believe the best way to do that is to focus on individuals and our society as well as the environment itself.

Thanks again for your letter.

Sincerely,



Ken Gervais
Senior Management Analyst
Planning Department

KG/erb
e:\pd\kg\fv\amitha

Portland State University

P. O. Box 751, Portland, OR 97207-0751

September 13, 1994

To: Members of the Future Vision Commission
From: Ethan Seltzer
Re: Charge to the Subcommittees

Attached to this memo, as requested at your last meeting, is a copy of your June 14 draft that I've annotated to reflect places where you might want to focus your discussion. All additions are in *italics*, all proposed deletions are shown as ~~strikeouts~~, and all comments and edits are shown in **bold**. Both subcommittees should start their discussions with a review of these comments. In addition, please consider the following issues:

- What criteria, expectations, or directions do you want to alert Metro to for each of the Regional Framework Plan elements listed in the charter, beyond those already noted in your draft? This is your chance to include in the "actions to achieve" and "monitoring" sections direction to Metro for ways to translate the vision into the framework plan pieces. When the Charter states that Metro shall "consider" the affect of the Regional Framework Plan on the Future Vision, it doesn't provide any insight as to what that consideration should entail. This is your chance to spell that out. In general, the "words" subcommittee should look at ways to address the Framework Plan elements in Each Individual and Our Society, with the "mapping" subcommittee providing the major focus on this task in Our Place.
- The "mapping" subcommittee should specifically address the issues noted in Our Place and ways to include your "icons" in the map and vision, or at least to review whether they're adequately reflected and addressed. A copy of that list is attached.
- The "words" subcommittee should specifically address the comments under the introduction, values, Each Individual, and Our Society.

Please feel free to contact Ken Gervais or myself should you have any comments or questions.

Thanks!

1 Future Vision Commission

2 Values, Vision Statements, and Action Steps

3 June 14, 1994 - DRAFT

4 A Note to the Reader...

5 Metro has been assigned a number of new planning responsibilities through the approval of the
6 Metro Charter by the voters in 1992. The Charter calls for the creation of two new planning
7 products: the Future Vision and the Regional Framework Plan. The Future Vision is described in
8 the Charter in the following general terms:

9 “(1) Future Vision. (a) Adoption. The council shall adopt a Future Vision
10 for the region between January 15, 1995 and July 1, 1995. The Future Vision
11 is a conceptual statement that indicates population levels and settlement patterns
12 that the region can accommodate within the carrying capacity of the land, water,
13 and air resources of the region, and its educational and economic resources, and
14 that achieves a desired quality of life. The Future Vision is a long-term,
15 visionary outlook for at least a 50-year period. As used in this section, “region”
16 means the Metro area and adjacent areas.

17 (b) Matters Addressed. The matters addressed by the
18 Future Vision include but are not limited to: (1) use, restoration, and
19 preservation of regional land and natural resources for the benefit of present and
20 future generations, (2) how and where to accommodate the population growth
21 for the region while maintaining a desired quality of life for its residents, and
22 (3) how to develop new communities and additions to the existing urban areas
23 in well-planned ways.

24 ...

25 (e) Effect. The Future Vision is not a regulatory
26 document. It is the intent of this charter that the Future Vision have no effect

27 that would allow court or agency review of it.”

28

29 Metro is also directed to develop a “Regional Framework Plan” consisting of a number of
30 individual plans for issues of regional significance--the transportation system, urban growth
31 boundary, water resources, air quality, and housing densities, among others. The relationship
32 between the Future Vision and the Regional Framework Plan is explained in the Charter as
33 follows:

34 “The regional framework plan shall: (1) describe its relationship to the Future Vision, (2)
35 comply with applicable statewide planning goals, (3) be subject to compliance
36 acknowledgement by the Land Conservation and Development Commission or its
37 successor, and (4) be the basis for coordination of local comprehensive plans and
38 implementing regulations.”

39 The Charter goes on to require that local comprehensive plans, and subsequent land use decisions,
40 be consistent with the Regional Framework Plan.

41

42 For the purposes of this project it is important to recognize that the “strength” of the Future Vision
43 is entirely dependent on its scope and persuasiveness. It is an unparalleled opportunity to create an
44 environment of consensus and predictability for what, in broad terms, Metro’s planning and
45 policymaking should accomplish. Nonetheless, at a very early stage of its work, the Future Vision
46 Commission committed itself to presenting the vision in a manner which emphasizes the need for
47 accomplishment and collective action. It is not enough to envision sustainable, productive,
48 welcoming communities. Rather, adoption of this or any other vision for the region must be
49 accompanied by a new commitment to acting on our collective aspirations in both big and little
50 ways. Truly, the future starts today.

51

52 You will also note that our vision statements go beyond traditional categories associated with land

53 use planning and the physical landscape of the region. We have done so because this vision has
54 been developed from the perspective of the household, where the principal questions about the
55 future start with questions about our commitments to individuals and the communities they live in.
56 From this vantage point, more traditional land use planning concerns can be viewed as community
57 development issues rather than simply as isolated policy initiatives.

58

59 Therefore, the Future Vision presented here adds value to ongoing debates about the region and its
60 growth and change in two principal ways. First, we have presented growth management in a
61 frame which includes people and their communities, the "view from the household". Second, our
62 area of interest, as described below, is not the "3-county" or "4-county" area, but eight counties
63 (Clackamas, Clark, Columbia, Cowlitz, Marion, Multnomah, Washington, and Yamhill) which
64 interact now and will interact more completely in the future.

65

66 The charge for the Commission in the Charter clearly anticipates and allows this breadth of
67 substance and geography. That said, we want to underscore our belief that implementation of the
68 Future Vision will occur through the joint efforts of a broad range of individual and institutional
69 actors, and not solely through the offices or efforts of Metro. Metro has a critical role to play as
70 planner, convener, monitor, and leader. However, as in the past, the success we achieve in the
71 future will be a collaborative accomplishment, not a solo note.

72

73 We also take seriously those aspects of the charge having to do with carrying capacity and
74 population levels. This metropolitan area, like all others, exceeded its physical carrying capacity
75 long ago. Today, our style of life here depends on the importation of energy, materials, capital,
76 and "brain power" from all over the world. Quite simply, carrying capacity must be viewed and
77 discussed in a cultural and social as well as physical context.

78

79 *For that reason, and based on our review of the carrying capacity concept, we*
80 *have chosen to approach carrying capacity in the vision as an issue requiring*
81 *ongoing discussion and monitoring, rather than as a finite limit or number*
82 *beyond which population should be limited or decreased. We believe that the*
83 *relevant question is not “when” carrying capacity will be exceeded, but “how” we*
84 *as a region and within our communities will respond to maintain and enhance the*
85 *qualities of the region central to sustaining our health, the quality of the natural*
86 *environment, and the ability of future generations to take action to meet the issues*
87 *of their time. Hence, carrying capacity is not a one-time issue, but a focus for*
88 *ongoing discussion and debate. We present these vision statements as the*
89 *framework for that discussion, the monitoring as a means for having an informed*
90 *discussion in the decades ahead, and the maps accompanying this draft as a first*
91 *step in linking the future growth of this region to specific locations.*

92 **Note to Subcommittee’s: please review this language. Their needs to be an**
93 **explanation of how you’ve regarded the carrying capacity portion of your**
94 **charge, and this would be an appropriate place for it.**

95 The values and vision statements presented below, in concert with the extensive modelling of
96 population distribution in the Region 2040 and Clark County Growth Management Planning
97 projects, are intended to frame what must be an ongoing public discussion in this region for many
98 years to come. Sustainable communities will come about through the skillful blending of factual
99 data, our values, and new ideas in a public discussion occupying a place of honor in this region,
100 not through the blind adherence to numerical thresholds that can barely be specified and can’t be
101 met. Eternal vigilance is the price of sustainability.

102

103 To support its work, during the past year the Commission has received reports on settlement
104 patterns, carrying capacity, and future workstyles in the metropolitan area. It has discussed the

105 factors which define "quality of life" for us in this region, and has listened to community members
106 offering their views of the task for the Commission and the nature and focus for its product (see
107 attached bibliography). From these activities, the Commission has identified a broad set of values
108 for our region. Those values have now been translated into a series of vision statements and
109 augmented by a set of maps. This document summarizes the work of the Commission to date, and
110 will serve as the broad outline for what will be the proposed Future Vision.

FUTURE VISION

111

112

113 Preamble...

114 In 1805, Lewis and Clark came to this region, sent by President Jefferson on a journey of peace
115 and friendship, scientific exploration and discovery. Beginning in the 1840's, thousands of
116 pioneers made an arduous 2,000 mile, eight month trek along the Oregon trail to river valleys with
117 rich farmlands and mountains with vast forests. Today, people are still attracted to this region for
118 its jobs, natural beauty, and culture of livability.

119

120 However, today we are on an equally arduous journey into the future, one that challenges our
121 expectation that this will continue to be a place where people choose to invest their talents and
122 energy to keep what is good and fulfill our hopes for this land and all of its peoples. We must act
123 now and together. We offer this vision of the eight-county region in 2045 as a first step in
124 developing policies, plans, and actions that serve our bi-state region and all its people.

125

126 The bi-state metropolitan area has effects on, and is affected by, a much bigger region than the land
127 inside Metro's boundaries. Our natural, ecological, and economic region stretches from the crest
128 of the Cascades to the crest of the Coast Range, and from Longview on the north to Salem on the
129 south. Any vision for a territory as large and diverse as this must be regarded as both ambitious
130 and a work-in-progress. We offer this document in that spirit.

131

132 This vision has been developed with the expectation that individual dreams and effort will matter.
133 Our region is a place that rewards those who commit themselves to keeping and making it a great
134 place to live. History teaches the sometimes cruel lesson that a community that does not possess a
135 clear vision of the kind of future it wants is not likely to be satisfied with the one it gets. Making
136 the effort to identify what we want, and then acting purposefully and collectively to achieve it, is

137 critical.

138

139 Values...

140 Our way of life in this region embodies a number of interconnected values that are essential to
141 facing the future wisely:

142

143 • We value taking purposeful action to advance our aspirations for this region, but realize
144 that *we cannot act to meet our needs today in a manner that limits or*
145 *eliminates the ability of future generations to meet their needs and enjoy*
146 *this landscape we're privileged to inhabit.* ~~selfishly taking actions today that~~
147 ~~eliminate choices and opportunities for future generations is not acceptable.~~

148 **Note to Subcommittees: this statement has been changed to more directly**
149 **reflect the current accepted definition of sustainability, with a plug for**
150 **landscape as well. This comes from your carrying capacity discussion.**
151 **Comments?**

152

153 • We value the greatest possible individual liberty in politics, economics, lifestyle, belief,
154 and conscience, but realize that this liberty cannot long endure unless accompanied by an
155 enlightened responsibility toward the community and our environment as a whole.

156

157 • We believe that our first commitment to the landscape of the region must be to the
158 conservation and preservation of natural and cultural landscape resources. Our next tier of
159 concern should be for the restoration or redevelopment of resources already committed to
160 sustaining our communities and economy. Only after we have determined that we've
161 exhausted other options should we look to the conversion of land to urban uses to meet our
162 present and future needs.

163
164
165
166
167
168
169
170
171
172
173
174
175
176
177
178
179
180
181
182
183
184
185
186
187
188

- We value maximum economic opportunity balanced by suitable social mechanisms to insure equity for all and compassion for those in need.
- We value economic development because of the opportunities it affords us all, but recognize that true economic development means protecting everyone's right to an unpolluted workplace and environment, and unimpaired and sustainable natural ecosystems.
- We value our regional identity, sense of place, and unique reputation among metropolitan areas, but also the identity and accomplishments of our urban neighborhoods and suburban communities as well.
- We value participatory decisionmaking which harnesses the creativity inherent in a wide range of views about the past, present, and future.
- We value a life close to the beauty and inspiration of nature, incorporated into urban development in a manner that remains a model for metropolitan areas into the next century.
- We value meeting the needs of our communities through grass-roots initiatives, but always questioning whether local actions will be in the collective interest of our overall metropolitan community.
- Above all, we value a cultural atmosphere and public policy that will insure that every child in every community enjoys the greatest possible opportunities to fulfill his or her potential in life. It is, after all, primarily for them, and for their children, that we write this

189 Vision Statement.

190 **Note to Subcommittees: A thought...is it possible and/or desirable to**
191 **“boil” these value statements down into ones dealing with the following**
192 **themes - stewardship, sustainability, diversity, landscape, community, and**
193 **access to nature? If so, what could we provide as defining statements for**
194 **each of these terms?**

195

196 Vision Statements, Actions, and Indicators...

197 Our Vision is composed of the following vision statements and the accompanying maps. For each
198 vision statement, we have identified actions to be taken, starting today, to realize our 50-year
199 goals. We have also identified indicators that will be monitored and discussed on an annual basis
200 as a means for continually engaging the community in piloting this region towards its future. The
201 vision statements, proposed actions, and indicators have been developed with the elements of the
202 Regional Framework Plan in mind. At a minimum, we envision that these indicators shall be used
203 as criteria for evaluating planning options, *for informing our ongoing discussion of*
204 *carrying capacity, and* for possible inclusion in the Regional Framework Plan. In addition,
205 Metro’s annual budgeting process shall address the vision statements and the actions identified here
206 to ensure that implementation of this Future Vision is pursued -- conscientiously, affirmatively,
207 and proactively.

208

209 The vision statements are sorted into three groups, based on our belief that as inhabitants of this bi-
210 state region, we are committed to:

211

212 1) Each Individual - the development of each individual as a productive, effective
213 member of this region. We believe that this region must make clear and unambiguous
214 commitments to each individual in order to have a vibrant, healthy place to live. This

215 doesn't mean that our region must be all things to all people. It can't. Rather, our
216 challenge is to speak clearly about what we can and will do to support the ability of
217 individuals to participate fully in the prospering and stewardship of this region.

218

219 2) Our Society - the ability to state and act on the collective interest of our communities
220 through civic involvement, a strong economy, and vital societal institutions. Working
221 together is the fundamental ingredient for great communities and flourishing societies.
222 Engaging people with each other and with our economy to solve problems and act on
223 dreams is the cornerstone for how we go forward into the future.

224

225 3) Our Place - the physical landscape of the eight-county, bi-state region, the
226 settlement patterns that have evolved within it, and the economy that continues to evolve.
227 We live in a landscape of great variety and beauty, a stage for an enviable range of
228 possibilities. Preserving that vast sense of potential must be the core of our legacy of
229 inhabitation.

230

231 Each Individual (I)

232

233 • I-1 In 2045, children are our most precious resource for the future. Their welfare and
234 education are of critical importance to our present and future well-being. Creating and sustaining
235 economic and social programs that support family life are among our highest priorities.

236

237 • We will achieve this vision by:

238 --Developing new partnerships involving business, government, citizen, cultural,
239 and education organizations to incorporate the needs and act on opportunities for
240 children and their families as part of planning, budgeting, and administrative

241 processes.

242 • We will track how we're doing by monitoring:

243 --percentage of children living in poverty

244 --availability and quality of childcare

245 --percentage of children lacking access to dental and medical care

246 --(add other indicators from Benchmarks and from Oregon Childrens" Agenda)

247 --number of partnership efforts which act on the needs of children and their families

248 **Note to Subcommittees: If children are our "most precious resource", then**
249 **what can we add to the things we'll do and monitor to reflect that? Is there**
250 **a tie-in with the Regional Framework Plan in any way?**

251 • I-2 In 2045, education, in its broadest definition, stands as the core of our commitment to each
252 other as shown by:

253

254 -- the availability of a high quality education to all, emphasizing skills for learning how to
255 learn and life-long learning;

256 -- an emphasis on English literacy and foreign languages;

257 -- an understanding of evolving information technology, practical experience with its use,
258 and the ability to engage national and international opportunities at home, in the
259 community, and on the job;

260 -- the integration of community institutions (libraries, schools, museums, community
261 centers, and others) with this educational mission; and

262 -- opportunities for all children and community residents to engage in the visual and
263 performing arts in community centers close to their homes.

264

265 • We will achieve this vision by:

266 --Working with other government entities and with educational and cultural

267 organizations to ensure that:

268 - new parents are aware that the foundation of a child's language is
269 developed in the first six months of life, and that infants should be read to
270 from birth;

271 - public library policies, staffing, and resources are strong enough to reach
272 out and effectively serve children ages two to twelve, as well as all others;
273 and

274 - children receive an education that brings them to the entry level
275 competency of post-secondary education.

276 --Helping the region utilize all public and private enterprises in the education and
277 growth of residents to ensure that:

278 - community arts and performance centers, community libraries and
279 schools, concert halls, galleries, museums, magnet and theme schools,
280 nature centers, and theaters are considered as vital links in the education of
281 children; and

282 - Business and industry develop ways to work with children in the areas of
283 human relations, international relations, education for individual
284 development and for the workplace, and advances in science and
285 technology.

286 --Helping the region ensure universal access for children, regardless of income, to
287 learn, participate in and perform in art, dance, drama and music.

288 **Note to Subcommittees: can we add things here from the paper on**
289 **education given to the Commission by Nancy Wilgenbush?**

290 • We will track how we're doing by monitoring:

291 --reading readiness scores of preschool-age children

292 --percentage of school-age children participating in art, band, choral, dance,

- 293 orchestra, and theater productions
- 294 --percentage of school-age children to whom programs co-sponsored by business
- 295 and industry are available
- 296 --percentage of high school juniors able to read and write a foreign language
- 297 --readiness for post-secondary education and/or technical employment
- 298 --percentage of high school juniors reading and writing at grade level
- 299 --per student school expenditures
- 300 --per capita library, museum, community center, and arts expenditures
- 301 --number of library cards issued by community

302

303 • I-3 In 2045, workforce development from Longview to Salem and all points in between is a
304 key priority for action by government and educational institutions. A cornerstone for that activity
305 is the development of well-educated citizens who are capable of contributing to the development
306 and intensification of local, national, and international trade and commerce.

307 **Note to Subcommittees: is this an extension of the “education” vision**
308 **statement? If so, can it appear as an “action to achieve” item in I-2, above?**
309 **If not, how can we clarify its uniqueness?**

310 • We will achieve this vision by:

311 --Supporting efforts in Oregon and Washington to transform public education
312 through efforts to put students in problem solving roles, successfully work in
313 interdisciplinary teams, increase the use of technology, offer day care and other
314 social services within the school setting, offer specialized training associated with
315 high performance workplaces in partnership with employers, establish high
316 standards for mastery, and invest in continuing education.

317 --Providing adequate public and private support for a variety of institutions of
318 higher education to meet needs for life-long learning, including obtaining college

319 degrees, improving job skills, and simply enjoying the excitement of learning.

320 • We will track how we're doing by monitoring:

321 --percentage of high school students enrolled in professional-technical educational
322 programs

323 --percentage of students able to demonstrate proficiency in prose literacy and
324 quantitative skills

325 --percentage of adults capable of functioning professionally and socially in a second
326 language

327 --percentage of employer payroll dedicated to training and continuing education for
328 employees

329 --percentage of displaced workers re-employed within 24 months and earning at
330 least 90% of previous income

331

332 • I-4 In 2045, all residents, old and young, rich and poor, men and women, minority and
333 majority, are supported and encouraged to be active participants in the civic life of their
334 communities and the bi-state region. Ours is a region that thrives on interaction and engagement of
335 its people to achieve community objectives.

336 **Note to Subcommittees: can this be combined in some way with S-4 and**
337 **S-5? My suggestion would be to move this into some sort of new vision**
338 **statement in "Our Society". If you don't want to combine I-4, S-4, and**
339 **S-5, then it will be important to make them sufficiently different so that**
340 **they each communicate something distinctive.**

341 • We will achieve this vision by:

342 --Developing inclusive citizen involvement and education programs as part of all
343 government institutions, including schools.

344 --Promoting an atmosphere of inclusiveness and tolerance of social, racial, and

- 345 economic differences.
- 346 --Providing adequate funding to enable broad-based participation by all economic
- 347 groups.
- 348 --Establishing objectives for accessibility for all citizens to all civic programs and
- 349 events, and actively seeking their achievement.
- 350 --Initiating and facilitating ongoing discussion of this Future Vision in
- 351 neighborhood and community forums.
- 352 • We will track how we're doing by monitoring:
- 353 --effects of fees on access to civic programs and activities
- 354 --type and accessibility of community events
- 355 --availability of mini-grants or other funding to promote involvement
- 356 --type and number of leadership forums
- 357 --type, number, and accomplishments of public information programs
- 358 --availability of public information in each community
- 359 --private-public partnerships which further civic involvement
- 360 --number of applicants per open board or commission position by community

361

362 **Our Society (S)**

363

- 364 • S-1 In 2045, personal safety within communities and throughout the region is commonly
- 365 expected as well as a shared responsibility involving citizens and all government agencies. Our
- 366 definition of personal safety extends from the elimination of prejudice, to the physical protection of
- 367 life and property from criminal harm.

368

- 369 • We will achieve this vision by:

370 --Implementing community policing programs.

371
372
373
374
375
376
377
378
379
380
381
382
383
384
385
386
387
388
389
390
391
392
393
394
395
396

- We will track how we're doing by monitoring:

- emergency and public safety services response time
- number of crime watch groups
- crime rates by neighborhood and community
- public opinion surveys of personal and neighborhood safety
- recidivism rates for those convicted of committing crimes

• S-2 In 2045, our bi-state, regional economy is diverse, with urban and rural economies linked in a common frame. Planning and governmental action have created conditions that support the development of family wage jobs in locations throughout the region.

- We will achieve this vision by:

- Including economic coordination and analysis in all regional planning and policymaking efforts to ensure coordinated and equitable economic progress.

- We will track how we're doing by monitoring:

- percentage of fresh fruits/vegetables/flowers/other products delivered to the Metro region by regional producers
- business expansions which occur at or near current locations
- supplier relationships between major employers and other firms in this region
- number of "working poor"
- economic linkages between and within communities in the region
- crime rates

• S-3 In 2045, our communities are known for their openness and acceptance. This region is distinguished by its ability to honor diversity in a manner that leads to civic cohesion rather than a narrow separateness.

397

398

- We will achieve this vision by:

399

- Focusing public policy and investment on the creation of mixed-use communities which include dedicated public space and a broad range of housing types.

400

401

- Providing leadership and visibility for efforts, both public and private, to make all citizens full participants in the civic and economic life of the region.

402

403

- We will track how we're doing by monitoring:

404

- incidence of housing and employment discrimination

405

- reported hate crimes

406

- ethnic, racial, demographic, and income composition of communities, boards and commissions

407

408

- rates of involvement by all groups in educational and cultural opportunities

409

- training and other assistance targeted to under-represented groups

410

411

- S-4. In 2045, citizens respond to a high degree of individual liberty by embracing responsibility for sustaining a rich, inclusive civic life. Political leadership is valued and recognized to be in service to community life. Here, civic pride has become a virtue, not a vice.

412

413

414

Note to Subcommittees: please see note above under I-4.

415

- We will achieve this vision by:

416

- Enacting campaign finance reform at all levels.

417

- Continuing to strongly support public involvement in planning, future visioning, and policymaking, and providing resources needed to develop innovative ways for expanding opportunities for participation and making it more useful and effective for citizens and communities.

418

419

420

421

- We will track how we're doing by monitoring:

422

- the cost of running for and holding public office locally and regionally

423 --the diversity of our political leaders relative to the diversity of our general
424 population in terms of gender, economic status, race, and ethnicity
425 --voter registration and turnout rates
426

427 • S-5 In 2045, broad-based civic literacy, including the ability to participate in government and
428 community-based future visioning activities, is a hallmark of what we have achieved. Individual
429 civic responsibilities are known and understood at the neighborhood, local, and regional levels.
430 The information needed by informed, involved citizens is free and easily available throughout the
431 region. All individuals, communities, levels of government, public institutions, private
432 organizations, and businesses are part of the social contract.

433 **Note to Subcommittees: please see note above under I-4.**

- 434 • We will achieve this vision by:
- 435 --Coordinating a region-wide web for disseminating and collecting information,
436 involving public libraries, schools, business and civic organizations, and
437 neighborhood and community groups.
 - 438 --Strengthening neighborhood, community, and regional public library resources to
439 continue to offer free reader, reference, and information services to all.

- 440 • We will track how we're doing by monitoring:
- 441 --percapita expenditures on public library and civic information services
 - 442 --public attitudes regarding the effectiveness and responsiveness of societal
443 institutions, including government, business, civic and neighborhood
444 organizations, and service-oriented nonprofit organizations

445

446 • S-6 In 2045, all our neighborhoods are socially healthy and responsive to the needs of their
447 residents. Government initiatives and services have been developed to empower neighborhoods to
448 actively meet the needs of their residents. The economic life of the neighborhood is inseparable

449 from its community life. Coordinated initiatives for health care and support for meeting basic
450 needs are extended to those in need, where they live.

451

452 • We will achieve this vision by:

453 --Identifying needs and solutions to community problems from the neighborhood
454 level, and actively working to enlist all units of government in supporting and
455 acting on these grassroots agendas rather than allowing governmental entities to
456 insulate themselves from participating.

457 • We will track how we're doing by monitoring:

458

459 • S-7 In 2045, our history serves us well, with the lessons of the past remembered and
460 incorporated in our strategies for the future. Our fellow citizens know our cultural history well,
461 and this knowledge helps them ground social and public policy in the natural heritage we depend
462 on and value so dearly.

463

464 • We will achieve this vision by:

465 --Preserving designated historical sites/structures, and using public incentives and
466 investments as necessary to preserve our history.

467 --Incorporating historical sites and events in the region in public events, school
468 curricula, and planning.

469 • We will track how we're doing by monitoring:

470 --percentage of neighborhoods or municipalities that have active history
471 associations

472 --percentage of neighborhoods or municipalities that maintain a historical museum,
473 interpretive center, or library

474 --adequacy of historical markers, monuments, etc. in each community

475 --percentage of municipalities or neighborhoods that have an annual historic festival
476 or ceremony

477 --number of buildings, trees, or sites preserved for historic or ecological value

478

479 **Our Place (P)**

480

481 • P-1 In 2045, rural land shapes our sense of place by keeping our cities close to nature,
482 providing open areas and produce, and contributing to the environmental and economic
483 productivity of this area.

484

485 • We will achieve this vision by:

486 --Developing and implementing local plan and regional framework plan elements to
487 actively reinforce the protection of lands currently reserved for farm and forest uses
488 for those purposes. No rezoning of such lands to urban, suburban, or rural
489 residential use will be allowed. Non-farm, rural residential development will occur
490 only within existing exception areas or their equivalent. (note: we should probably
491 include a list of all of the RFP elements and respond to each one, either with
492 specific direction or to indicate that there is no connection)

493 --Metro and the Future Vision Commission will work with the Departments of
494 Agriculture and Forestry, in both states, to develop a broad program of public
495 education about and contact with this region's agricultural and forest products
496 producers.

497 • We will track how we're doing by monitoring:

498 --acres of land reserved for farm and forest use

499 --number of rural residential homesites available

500 --acres of land served by irrigation districts

- 501 --number of agricultural and forest product processors
- 502 --gross farm gate receipts (by county)
- 503 --agricultural and forest employment
- 504 --agricultural and forest product exports
- 505 --attendance at county fairs
- 506 --exhibitors at county fairs (number and type)
- 507 --number of agricultural and forest product service and supply companies in the 8-
- 508 county region
- 509 --number of farmers' markets, U-pick's, and other farm to consumer markets
- 510 --acres of land in publicly owned open space and parks, or protected by publically
- 511 held easements
- 512 --acres of land in farms with gross sales of \$40,000.00 or more in 1992 dollars
- 513

514 • P-2 In 2045, our region is composed of numerous communities which offer citizens a wide
 515 variety of healthy, appealing housing and neighborhood choices. They are physically compact and
 516 have distinct identities and boundaries. Boundaries between communities have been developed
 517 through the use of parks, rivers, streams, creeks, and other landscape features. Truly public space
 518 exists in every community, and serves as the stage for a rich and productive civic dialogue.

- 519
- 520 • We will achieve this vision by:
 - 521 --Targeting greenspaces, transportation, and other funds to communities which act
 - 522 to provide a range of housing types within their boundaries.
 - 523 --Linking the provision of building permits for single family detached structures to
 - 524 the creation of mixed use neighborhood centers.
 - 525 --Developing and implementing community plans to clarify and strengthen distinct
 - 526 identities.

- 527 • We will track how we're doing by monitoring:
- 528 --number of active neighborhood or citizen participation organizations
 - 529 --number of households paying in excess of 30% of their gross income for rent
 - 530 --percentage of new housing units that are multifamily (per year)
 - 531 --number of neighborhood or civic festivals per year
 - 532 --number of subdivisions within which multifamily housing is available or planned
 - 533 --average single family lot size by jurisdiction
 - 534 --number of parking spaces per 1000 square feet of commercial and office
 - 535 development by jurisdiction

536

- 537 • P-3 In 2045, our region is known for the intelligent integration of urban and rural development
538 with natural systems as evidenced by:

- 539 -- improving air and water quality, and increasing biodiversity;
- 540 -- views of Mt. Rainier, Mt. St. Helens, Mt. Hood, Mt. Jefferson, and other Cascade and
- 541 coastal peaks, unobstructed by either development or air pollution;
- 542 -- ribbons of green bringing greenspaces and parks within walking distance of every
- 543 household;
- 544 -- a close and supportive relationship between natural resources, landscape, and the
- 545 economy of the region; and
- 546 -- active efforts to restore damaged ecosystems, complimented by planning and
- 547 development initiatives that preserve the fruits of those labors.

548 **Note to Subcommittees: this is a great statement! However, it is carrying**
549 **all the water for issues of sustainability and for the underlying basis for**
550 **your carrying capacity discussion. How about splitting a new vision**
551 **statement off from here that deals directly with carrying capacity,**
552 **sustainability, and stewardship? The ongoing dialogue regarding carrying**

553 capacity could appear here under "action to achieve". Alternatively, we can
554 simply count on the values statements and P-3 as it stands to carry these
555 ideas, and the carrying capacity discussion could go into "actions" in P-8.

556 • We will achieve this vision by:

557 --Proposed local and regional framework plan elements will positively affect the
558 indicators listed above.

559 --Metro and the Future Vision Commission will work with partners in the region to
560 develop interpretive programs for the ecosystem(s) of the area.

561 • We will track how we're doing by monitoring:

562 --air quality

563 --water quality

564 --species counts

565 --number of protected view corridors

566 --acres of protected habitat

567 --acres of parks

568 --miles of hiking trails and greenways

569 --acres of habitat restored

570 --number of employees in environmental service sectors

571 --participation in environmental education programs

572 --percentage of population within a 10-minute walk of protected open space

573 --groundwater elevations

574

575 • P-4 In 2045, residents of this region can shop, play, and socialize by walking or biking within
576 their neighborhoods. Walking, biking, or using transit are attractive alternatives for all citizens
577 making all types of trips within neighborhoods, between important regional centers, and outside of
578 the urban area. This region is known for the quality of its non-auto transportation alternatives.

579

580

- We will achieve this vision by:

581

- Designing new neighborhoods and retrofitting old ones to better support walking, biking, and transit use.

582

583

- Implementing the Transportation Planning Rule.

584

- Developing new commitments to funding arterial streets and bicycle and pedestrian facilities.

585

586

- (use language in various transportation related strategic plans and policies)

587

- We will track how we're doing by monitoring:

588

- non-auto mode split(s)

589

- pedestrian environmental factors (by neighborhood)

590

- acres of land zoned for neighborhood commercial uses

591

- miles of bike lanes

592

- etc.

593

594 • P-5 In 2045, the easy movement of goods, materials, and information throughout the bi-state

595 region is a competitive advantage for our economy. Manufacturing, distribution, and office

596 employment centers are linked to the transportation and communication systems in a

597 comprehensive and coordinated manner.

598

599

- We will achieve this vision by:

600

- Encouraging market-based communication and transportation services and developments that are contained in a fixed urban growth boundary.

601

602

- We will track how we're doing by monitoring:

603

- number of businesses relying on multi-mode and multi-node transportation in the region

604

605 --number and magnitude of grants received from State and Federal sources to
606 support innovative programs including but not limited to: electric vehicles, station
607 cars, integration of transportation and communication pathways, distributed energy
608 sources including photovoltaic applications, undergrounding of utility wiring
609 connections for reliability and aesthetic purposes, and other initiatives which link
610 transportation, communication, and energy conservation objectives together.

611 --per capita vehicle miles travelled

612

613 • P-6 In 2045, downtown Portland continues to serve an important, defining role for the entire
614 metropolitan region. In addition, reinvestment, both public and private, has been focused in
615 historic urban centers such as Ridgefield, Camas, Vancouver, Gresham, St. Helens, Beaverton,
616 Hillsboro, Molalla, Woodburn, and others throughout the bi-state region. This pattern of
617 reinvestment continues to be the centerpiece of our strategy for building and maintaining healthy
618 communities.

619

620 • We will achieve this vision by:

621 --Targeting public investment in infrastructure, workforce development, and for
622 other public purposes to existing town centers and downtown Portland.

623 • We will track how we're doing by monitoring:

624 --surveying public attitudes regarding the quality and vitality of town centers and
625 downtown Portland

626 --number of local newspapers targeted to town centers

627 --surveys of shopping behavior and opinion to determine the roles that downtown
628 Portland and other town centers play in meeting the needs of households and
629 supporting neighborhood identity

630 --percentage of the region's housing in downtown Portland and other regional

631 centers

632

633 • P-7 In 2045, the tradeoffs associated with growth and change have been fairly distributed
634 throughout the region. The true environmental and social cost of new growth has been paid by
635 those, both new to the region and already present, receiving the benefits of that new growth.

636

637 • We will achieve this vision by:

638 --Providing leadership and assistance for incorporating pricing as an effective tool
639 for discouraging behavior and investments that have negative effects and
640 encouraging those that have positive effects.

641 --Developing fair and equitable funding mechanisms for all public infrastructure
642 needed to support growth and to keep infrastructure and service levels from
643 declining as growth occurs.

644 • We will track how we're doing by monitoring:

645 --location of industries in the region which benefit from our commitment to
646 maintaining quality of life, the environment, and a high degree of urban system
647 function

648 --use of peak and off-peak pricing to encourage conservation and improve system
649 efficiency

650 --air and water quality

651 --percentage of building permits granted for redevelopment of restored or restorable
652 sites

653

654 • P-8 In 2045, growth in the region has been managed. Our objective has been and still is to live
655 in great cities, not merely big ones. Performance indicators and standards have been established
656 for the Future Vision and all other growth management efforts, and citizens of the bi-state region

657 annually have an opportunity to review and comment on our progress. The results of that review
658 process are used to frame appropriate actions needed to maintain and enhance our regional quality
659 of life.

660 **Note to Subcommittees: see note under P-3. Also, we need to speak**
661 **directly to the organization/coordination of institutions to sustainably**
662 **manage natural resources. At issue here are such things as coordination,**
663 **jurisdictional boundaries, and accountability to the resources and the**
664 **communities that depend on them. Should this be a separate vision**
665 **statement? Can it be better incorporated here?**

666 • We will achieve this vision by:

667 --Annually receiving from Metro a "state of the region" report which concisely
668 points out the trends, strengths, and weaknesses in performance towards the vision
669 statements listed above, followed by a survey to determine whether the public is
670 satisfied with our progress. Short and long-term actions will be shaped by this
671 review, and the results will be reported to the people of the region.

672 • We will track how we're doing by monitoring:

673 --percentage of governmental bodies in the region incorporating monitoring for the
674 purposes stated in this vision in their own local planning and assessment processes
675 --whether the term "Portland-style sprawl" is ever observed in state and national
676 publications
677 --national polls rate this region as one of the top five for living, doing business, and
678 other purposes