

**MINUTES OF THE COUNCIL OF THE
METROPOLITAN SERVICE DISTRICT**

**Priorities and Objectives Work Session
May 20, 1987**

Councilors Present: Tanya Collier, Tom DeJardin, Gary Hansen, Sharron Kelley, Corky Kirkpatrick, David Knowles, Mike Ragsdale, George Van Bergen and Richard Waker

Councilors Absent: Mike Bonner, Larry Cooper and Jim Gardner

Also Present: Rena Cusma, Executive Officer

Staff Present: Dick Engstrom, Chuck Stoudt, Ray Barker, Donald Carlson, Ray Phelps, Neil McFarlane, Tuck Wilson, Judith Mandt, Jennifer Sims, Andy Cotugno, Marc Madden, Tor Lyshaug, Vickie Rocker and Gene Leo

Facilitator: Lenoard Borer

The meeting commenced at 3:40 p.m. Len Borer, Facilitator, explained that at the April 29 work session, subgroups had been selected to submit priorities and objectives for each major program area. The purpose of this meeting would be to develop a final mission statement for the Metro agency and to review and comment on the priorities and objectives statements submitted by subgroups.

The attached documents reflect the consensus reached by those participating in the work session. It was agreed the group would meet another time to review the draft priorities and objectives document. The meeting adjourned at 6:40 p.m.

Respectfully submitted,



A. Marie Nelson
Clerk of the Council

amn
7545C/313-3
06/03/87

DRAFT

PRIORITIES & OBJECTIVES DOCUMENT
FOR FISCAL YEAR 1987-88
DEVELOPED AT THE MAY 20, 1987, WORK SESSION

Mission Statement

The mission of Metro is to provide a program of creative leadership, identify and develop methods to implement practical, economical solutions to regional issues, and to provide authorized services to the citizens and governments of the District. Metro will accomplish this mission with the following FY 1987-88 priorities and objectives.

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PRIORITY A

TO STUDY THE STRUCTURE, FUNDING AND RESPONSIBILITIES OF METRO.

NOTE: There was not a clear consensus of those attending the work session that this should be a separate priority.

PRIORITY B

ESTABLISH AND MAINTAIN ADEQUATE AND FIRM FINANCIAL SUPPORT FOR ALL SERVICES

OBJECTIVES:

1. Review and update the District's long-range financial principles and policies.
2. Prepare five-year financial plans for all operating and capital projects of the District:
 - Zoo
 - Solid Waste
 - Convention Center
 - Planning
 - General Government
 - Support Services
3. Implement any new funding authority authorized by 1987 Oregon Legislature.
4. Review need for and decide on whether to submit tax base proposal to voters on November 8, 1988.
5. Review need for and decide on financing proposals, if any, to be submitted to 1989 Oregon Legislature.

(Waker, Carlson, Phelps, Sims, Stoudt)

PRIORITY C

DEVELOP, IMPLEMENT AND MANAGE THE REDUCTION AND DISPOSAL OF SOLID WASTE

OBJECTIVES:

1. Conserve remaining capacity at St. Johns Landfill. Divert waste to other disposal sites when economically feasible.
2. Implement waste reduction, reuse, and recycling programs in economical and environmentally sound manner.
3. Complete functional plan element of regional Solid Waste Management Plan, adopt completed plan as a whole.
4. Select specific resource recovery vendor(s), negotiate service agreement(s), proceed with financing and development of resource recovery project(s), if economically feasible.
5. Select and develop a replacement for the St. Johns Landfill.
6. Develop the West Transfer & Recycling Center.
7. Develop long-range financial plan for the regional solid waste system.
8. Inform the public of the needs of the region to promote understanding and generate acceptance of Metro's mandate to manage the solid waste system.
9. Maintain effective service operations at the St. Johns Landfill and Clackamas Transfer & Recycling Center.
10. Achieve adopted goals for disadvantaged business participation in contracting.
11. Improve employment opportunities at Metro for women and minorities through enhanced affirmative action efforts.

(Kelley, Phelps, Sims)

PRIORITY D

IDENTIFY AND RESOLVE ISSUES OF REGIONAL SIGNIFICANCE

NOTE: It was the general consensus of those present at the May 20 work session that the subgroup should submit objectives to address the following work areas:

1. IRC reorganization
2. Transportation
3. Data Resource Center
4. Urban Growth Boundry

The objectives should also include the following statements recommended by the "Administration" subgroup:

5. Achieve adopted goals for disadvantaged business participation in contracting.
6. Improve employment opportunities at Metro for women and minorities through enhanced affirmative action efforts.

(DeJardin, Madden, Cotugno)

PRIORITY E

PROMOTE PUBLIC UNDERSTANDING OF METRO AND ITS RESPONSIBILITIES.

OBJECTIVES:

1. Communicate the mission of the agency to the public.
2. Create an awareness of regional needs and the services Metro offers to meet those needs.
3. Publicize our achievements and accomplishments.

(Knowles/Rocker)

PRIORITY F

**ASSURE THE OPPORTUNITY FOR PUBLIC INVOLVEMENT IN METRO'S DECISION-
MAKING PROCESS**

OBJECTIVES:

1. Advertise meetings.
2. Offer information meetings, briefings and events.
3. Council and Executive Officer will take the lead in creating support for Metro services and areas of responsibility.
4. Provide an opportunity for citizens to participate in decision-making processes.

(Knowles/Rocker)

PRIORITY G

**PROVIDE EFFECTIVE ZOOLOGICAL EDUCATION, RECREATION, AND CONSERVATION
SERVICES TO CITIZENS OF THE REGION**

OBJECTIVES:

- 1. Proceed with capital construction projects in accordance with the 1987 adopted Zoo Master Plan.**
- 2. Review the marine aquarium 1986-87 Feasibility Study and determine a course of action.**
- 3. Develop a stable financing strategy for Zoo operations, Master Plan capital improvement projects, parking lot improvements, and a marine aquarium as defined by Council policy.**
- 4. Maintain effective Zoo service operations.**
- 5. Achieve adopted goals for disadvantaged business participation in contracting.**
- 6. Improve employment opportunities at Metro for women and minorities through enhanced affirmative action efforts.**

(Kirkpatrick, Ragsdale, Leo)

PRIORITY H

RE: LONG-RANGE PLANNING

The subgroup requested work session participants brainstorm to compile a list of areas Metro could address at some point in the future. The topics are listed below. Based on those topics, the subgroup will develop priorities and objectives for later review.

libraries
Tri-Met
jails
Boundry Commission
parks
drainage
economic development
super county
highway financing
Port of Portland
human relations
sewers
stadium
arena
medical planning
human services
building permits
zoning
transit financing
land use planning
business licenses
animal control
traffic safety
arts
general government services vs. service district
interstate agreements
interstate corporations
Clark County
elections
garbage collection
waste flow control
consolidation of existing governments/services
energy
road maintenance
regional taxation
regional governance
regional hazardous waste transport
other hazardous waste issues
taxation
regional economic marketing plan

(Collier, Engstrom)

PRIORITY I

DEVELOP AND OPERATE THE OREGON CONVENTION CENTER AS AN ECONOMIC
RESOURCE

OBJECTIVES:

1. Construct the Oregon Convention Center on-time and in-budget.
2. Implement a marketing program which maximizes direct and indirect economic benefits to the region's citizens and the citizens of Oregon.
3. Establish an operations reserve to ensure the fiscal solvency of the facility in its early years of operation.
4. Begin operations planning to ensure efficient and effective operations of the center upon opening.
5. Explore the feasibility of an arena as called for in the Master Plan.
6. Achieve adopted goals for disadvantaged business participation in contracting.
7. Improve employment opportunities at Metro for women and minorities through enhanced affirmative action efforts.

(Van Bergen, Wilson)

PRIORITY J

INCREASE THE COUNCIL'S EFFECTIVENESS IN CARRYING OUT ITS
POLICY-MAKING AND FISCAL AND ADMINISTRATIVE OVERSIGHT
RESPONSIBILITIES

It was the group's consensus that the objectives should be re-worked to include:

1. Review of Council organization, rules, procedures and communication;
2. Review of commission structure of governance for the Zoo and convention center; and
3. Review of process for setting Council agendas, including long-range planning.

Some concern was raised that the objectives originally submitted by the subgroup were too work specific.

(Bonner, Van Bergen, Carlson, Barker)

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