

BEFORE THE METRO COUNCIL

FOR THE PURPOSE OF ADOPTING THE ANNUAL)	RESOLUTION NO 22-5262A
BUDGET FOR FISCAL YEAR 2022-23, MAKING)	
APPROPRIATIONS AND LEVYING AD VALOREM)	Introduced by Marissa Madrigal, Chief
TAXES)	Operating Officer, with the concurrence
)	of Council President Lynn Peterson

WHEREAS, the Multnomah County Tax Supervising and Conservation Commission held its public hearing on the annual Metro budget for the fiscal year beginning July 1, 2022, and ending June 30, 2023; and

WHEREAS, the Multnomah County Tax Supervising and Conservation Commission certified the annual Metro budget with no recommendations or objections (see Exhibit A); now, therefore,

BE IT RESOLVED,

1. The "Fiscal Year 2022-23 Metro Budget," in the total amount of ONE BILLION SIX HUNDRED THIRTY MILLION THREE HUNDRED SIXTY THOUSAND THIRTY EIGHT DOLLARS (\$1,630,360,038), attached hereto as Exhibit B, and the Schedule of Appropriations, attached hereto as Exhibit C, are hereby adopted.

2. The Metro Council does hereby levy ad valorem taxes, as provided in the budget adopted by Section 1 of this Resolution, at the rate of \$0.0966 per ONE THOUSAND DOLLARS (\$1,000) of assessed value for operating rate levy; at the rate of \$0.0960 per ONE THOUSAND DOLLARS (\$1,000) of assessed values for local option rate levy and in the amount of SEVENTY EIGHT MILLION ONE HUNDRED EIGHTY SIX THOUSAND SIX HUNDRED SIXTY FOUR DOLLARS (\$78,186,664) for general obligation bond debt, said taxes to be levied upon taxable properties within the Metro District for the fiscal year 2022-23. The following allocation and categorization subject to the limits of Section 11b, Article XI of the Oregon Constitution constitute the above aggregate levy.

SUMMARY OF AD VALOREM TAX LEVY

	Subject to the General Government <u>Limitation</u>	Excluded from <u>the Limitation</u>
Operating Tax Rate Levy	\$0.0966/\$1,000	
Local Option Tax Rate Levy	\$0.0960/\$1,000	
General Obligation Bond Levy		\$78,186,664

3. In accordance with Section 2.02.040 of the Metro Code, the Metro Council hereby authorizes positions and expenditures in accordance with the Annual Budget adopted by Section 1 of this Resolution, and hereby appropriates funds for the fiscal year beginning July 1, 2022, from the funds and for the purposes listed in the Schedule of Appropriations, Exhibit C.

4. The Chief Operating Officer shall make the filings as required by ORS 294.458 and ORS 310.060, or as requested by the Assessor's Office of Clackamas, Multnomah, and Washington Counties.

5. The FY 2022-23 Adopted Budget will include the budget notes as presented in Exhibit D.

ADOPTED by the Metro Council on this 16th day of June 2022.



Christine Lewis, Deputy Council President

APPROVED AS TO FORM:



Carrie MacLaren, Metro Attorney

EXHIBIT A
Resolution 22-5262A



**Tax Supervising
and Conservation
Commission**

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May 26, 2022

President Lynn Peterson and the Metro Council
600 NE Grand Avenue
Portland, Oregon 97232

RE: Metro's 2022-23 Approved Budget Certification

Dear President Peterson and Councilors:

The Tax Supervising and Conservation Commission met with Metro Council today to review, discuss, and conduct a public hearing on Metro's 2022-23 Approved Budget. This hearing was conducted pursuant to ORS 294.605 to 294.705 to confirm compliance with Oregon local budget law.

The budget was filed timely on May 5, 2022. The estimates (shown on the following page) were judged to be reasonable for the purposes shown and the document was found to be in substantial compliance with local budget law.

The TSCC hereby certifies by a majority vote of members of the commission that it has no recommendations or objections to make with respect to the budget.

Oregon Revised Statutes require that the district file a complete copy of the Adopted Budget with the Commission no later than July 15, 2022. If extra time is needed for this, please request an extension in writing.

Thank you for the opportunity to discuss this budget with you.

Yours very truly,
Tax Supervision & Conservation Commission

Harmony Quiroz, Chair

James Ofsink, Vice Chair

Dr. Mark Wubbold, Commissioner

Margo Norton, Commissioner

Matt Donahue, Commissioner

EXHIBIT A

Resolution 22-5262A

Metro			
Total FY 2022-2023 Approved Budget:		\$ 1,627,146,977	
	Appropriations	Unappropriated Fund Balance	Total Budget
General Fund	158,109,376	27,288,839	185,398,215
Oregon Zoo Operating Fund	59,321,456	0	59,321,456
Parks & Nature Operating Fund	36,628,905	0	36,628,905
Supportive Housing Services Fund	240,674,251	0	240,674,251
Affordable Housing Fund	329,416,028	205,797,961	535,213,989
GO Bond Debt Service Fund	76,584,398	0	76,584,398
General Asset Management Fund	33,692,106	3,476,440	37,168,546
Oregon Zoo Asset Management Fund	9,591,601	0	9,591,601
Natural Areas Fund	4,530,000	0	4,530,000
Parks and Nature Bond Fund	75,933,084	106,291,916	182,225,000
General Revenue Bond Fund	6,396,395	4,105,138	10,501,533
MERC Fund	87,791,560	0	87,791,560
Solid Waste Revenue Fund	142,254,482	10,782,285	153,036,767
Risk Management Fund	4,574,988	0	4,574,988
Cemetery Perpetual Care Fund	40,000	747,747	787,747
Smith & Bybee Wetlands Fund	764,295	604,205	1,368,500
Community Enhancement Fund	1,644,094	105,427	1,749,521
Totals	1,267,947,019	359,199,958	1,627,146,977

Property Tax Levies, as approved by Budget Committee:

Permanent Rate – General Government	\$0.0966 / \$1,000 AV
Parks/Natural Areas Local Option – General Government	\$0.0960 / \$1,000 AV
Debt Service - Not Subject to Limit	\$78,186,664

EXHIBIT B
Resolution 22-5262A
Budget Summary

	<u>Audited</u> FY 2019-20	<u>Audited</u> FY 2020-21	<u>Amended</u> FY 2021-22	<u>Proposed</u> FY 2022-23	<u>Approved</u> FY 2022-23	<u>Adopted</u> FY 2022-23	<u>Change From</u> FY 2021-22
RESOURCES							
Beginning Fund Balance	932,803,889	1,093,855,868	959,703,533	937,086,781	937,086,781	939,999,842	(2.05%)
Current Revenues							
Excise Tax	16,916,905	18,704,633	19,785,395	20,245,727	20,245,727	20,245,727	2.33%
Construction Excise Tax	3,627,232	3,318,783	3,700,000	3,595,000	3,595,000	3,595,000	(2.84%)
Real Property Taxes	114,101,431	106,520,166	105,896,640	110,340,864	110,340,864	110,340,864	4.20%
Business Income Tax	-	1,350,598	54,468,750	112,500,000	112,500,000	112,500,000	106.54%
Personal Income Tax	-	173,875	125,812,500	112,500,000	112,500,000	112,500,000	(10.58%)
Other Tax Revenues	45,533	55,301	45,000	57,000	57,000	57,000	26.67%
Interest Earnings	22,544,401	13,562,956	19,871,347	9,744,121	9,744,121	9,744,121	(50.96%)
Grants	12,846,463	16,454,377	13,581,042	13,386,061	23,386,061	23,386,061	72.20%
Local Government Shared Revenues	24,817,118	11,924,157	15,807,033	22,077,074	22,077,074	22,077,074	39.67%
Contributions from Governments	12,400,115	4,429,583	6,750,345	4,803,957	4,803,957	4,803,957	(28.83%)
Licenses and Permits	583,115	587,595	565,824	589,200	589,200	589,200	4.13%
Charges for Services	140,129,094	106,534,915	141,984,579	180,087,554	180,087,554	180,087,554	26.84%
Contributions from Private Sources	4,553,546	9,374,515	6,050,350	3,252,313	3,252,313	3,552,313	(41.29%)
Internal Charges for Services	1,846,073	180,637	199,457	1,865,705	1,865,705	1,865,705	835.39%
Miscellaneous Revenue	1,728,026	2,083,783	9,897,368	6,424,147	6,424,147	6,424,147	(35.09%)
Other Financing Sources	32,987	44,310	350,000	-	-	-	(100.00%)
Bond Proceeds	210,922,405	27,500,000	-	-	-	-	
Subtotal Current Revenues	567,094,443	322,800,183	524,765,630	601,468,723	611,468,723	611,768,723	16.58%
Interfund Transfers							
Internal Service Transfers	5,665,131	6,633,325	15,661,055	318,845	318,845	318,845	(97.96%)
Interfund Reimbursements	18,108,741	21,627,644	34,454,714	37,905,623	37,905,623	37,905,623	10.02%
Interfund Loans	988,096	-	436,857	438,590	438,590	438,590	0.40%
Fund Equity Transfers	20,114,127	29,818,105	28,735,577	39,928,415	39,928,415	39,928,415	38.95%
Subtotal Interfund Transfers	44,876,095	58,079,074	79,288,203	78,591,473	78,591,473	78,591,473	(0.88)%
TOTAL RESOURCES	\$1,544,774,427	\$1,474,735,125	\$1,563,757,366	\$1,617,146,977	\$1,627,146,977	\$1,630,360,038	4.26%
REQUIREMENTS							
Current Expenditures							
Personnel Services	110,599,511	94,148,995	128,196,037	151,116,523	151,316,523	151,730,846	18.36%
Materials and Services	165,103,688	170,412,320	658,594,019	711,595,706	721,395,706	723,145,944	9.80%
Capital Outlay	39,516,477	26,533,413	50,569,101	57,252,105	57,252,105	58,830,970	16.34%
Debt Service	90,822,787	85,104,103	95,242,966	97,462,890	97,462,890	97,462,890	2.33%
Subtotal Current Expenditures	406,042,463	376,198,831	932,602,123	1,017,427,224	1,027,427,224	1,031,170,650	10.57%
Interfund Transfers							
Internal Service Transfers	5,665,131	6,633,325	15,685,448	318,845	318,845	318,845	(97.97%)
Interfund Reimbursements	18,108,741	21,627,644	34,454,714	37,905,623	37,905,623	37,905,623	10.02%
Fund Equity Transfers	20,114,127	29,818,105	28,735,577	39,928,415	39,928,415	39,928,415	38.95%
Interfund Loans	988,096	-	436,857	438,590	438,590	438,590	0.40%
Subtotal Interfund Transfers	44,876,095	58,079,074	79,312,596	78,591,473	78,591,473	78,591,473	(0.91)%
Contingency	-	-	112,095,630	161,928,322	161,928,322	161,397,957	43.98%
Unappropriated Fund Balance	1,093,855,869	1,040,457,219	439,747,017	359,199,958	359,199,958	359,199,958	(18.32%)
Subtotal Contingency/Ending Balance	1,093,855,869	1,040,457,219	551,842,647	521,128,280	521,128,280	520,597,915	(5.66)%
TOTAL REQUIREMENTS	\$1,544,774,427	\$1,474,735,125	\$1,563,757,366	\$1,617,146,977	\$1,627,146,977	\$1,630,360,038	4.26%
FULL-TIME EQUIVALENTS	999.56	1,001.16	1,027.20	1,070.90	1,070.90	1,074.10	4.57%
FTE CHANGE FROM FY 2021-22 AMENDED BUDGET							46.90

Resolution 22-5262-A
FY 2022-23 Schedule of Appropriations

	Proposed Budget	Approved Budget	Adopted Budget	Change From Approved
GENERAL FUND				
Council	10,950,238	10,950,238	11,452,835	502,597
Office of the Auditor	1,030,373	1,030,373	1,030,373	-
Office of Metro Attorney	3,517,770	3,517,770	3,517,770	-
Information Services	7,326,100	7,326,100	7,326,100	-
Communications	5,505,801	5,505,801	5,391,204	(114,597)
Finance and Regulatory Services	10,457,510	10,457,510	10,457,510	-
Human Resources	5,403,662	5,403,662	5,579,349	175,687
Capital Asset Management	4,959,645	4,959,645	5,152,070	192,425
Planning and Development Department	37,664,053	37,664,053	37,664,053	-
Parks and Nature	3,227,423	3,227,423	3,227,423	-
Special Appropriations	1,961,161	1,961,161	1,961,161	-
Non-Departmental				
Debt Service	14,482,097	14,482,097	14,482,097	-
Interfund Transfers	25,759,836	25,759,836	25,759,836	-
Contingency	25,863,707	25,863,707	25,666,020	(197,687)
<i>Total Appropriations</i>	158,109,376	158,109,376	158,667,801	558,425
Unappropriated Balance	27,288,839	27,288,839	27,288,839	-
Total Fund Requirements	185,398,215	185,398,215	185,956,640	558,425
AFFORDABLE HOUSING FUND				
Planning and Development Department	276,867,864	276,867,864	276,867,864	-
Non-Departmental				
Interfund Transfers	2,548,164	2,548,164	2,548,164	-
Contingency	50,000,000	50,000,000	50,000,000	-
<i>Total Appropriations</i>	329,416,028	329,416,028	329,416,028	-
Unappropriated Balance	205,797,961	205,797,961	205,797,961	-
Total Fund Requirements	535,213,989	535,213,989	535,213,989	-
CEMETERY PERPETUAL CARE FUND				
Non-Departmental				
Interfund Transfers	40,000	40,000	40,000	-
<i>Total Appropriations</i>	40,000	40,000	40,000	-
Unappropriated Balance	747,747	747,747	747,747	-
Total Fund Requirements	787,747	787,747	787,747	-
COMMUNITY ENHANCEMENT FUND				
Waste Prevention and Environmental Services	1,524,594	1,524,594	1,524,594	-
Non-Departmental				
Interfund Transfers	50,000	50,000	50,000	-
Contingency	69,500	69,500	69,500	-
<i>Total Appropriations</i>	1,644,094	1,644,094	1,644,094	-
Unappropriated Balance	105,427	105,427	105,427	-
Total Fund Requirements	1,749,521	1,749,521	1,749,521	-
GENERAL ASSET MANAGEMENT FUND				
Asset Management Program	24,047,761	24,047,761	24,546,761	499,000
Non-Departmental				
Contingency	9,644,345	9,644,345	9,644,345	-
<i>Total Appropriations</i>	33,692,106	33,692,106	34,191,106	499,000
Unappropriated Balance	3,476,440	3,476,440	3,476,440	-
Total Fund Requirements	37,168,546	37,168,546	37,667,546	499,000

	Proposed Budget	Approved Budget	Adopted Budget	Change From Approved
GENERAL OBLIGATION DEBT SERVICE FUND				
Non-Departmental				
Debt Service	76,584,398	76,584,398	76,584,398	-
<i>Total Appropriations</i>	76,584,398	76,584,398	76,584,398	-
Total Fund Requirements	76,584,398	76,584,398	76,584,398	-
GENERAL REVENUE BOND FUND				
Bond Account				
Debt Service	6,396,395	6,396,395	6,396,395	-
<i>Total Appropriations</i>	6,396,395	6,396,395	6,396,395	-
Unappropriated Balance	4,105,138	4,105,138	4,105,138	-
Total Fund Requirements	10,501,533	10,501,533	10,501,533	-
MERC FUND				
MERC	60,215,821	60,215,821	60,215,821	-
Non-Departmental				
Interfund Transfers	9,750,358	9,750,358	9,750,358	-
Contingency	17,825,381	17,825,381	17,825,381	-
<i>Total Appropriations</i>	87,791,560	87,791,560	87,791,560	-
Total Fund Requirements	87,791,560	87,791,560	87,791,560	-
NATURAL AREAS FUND				
Parks and Nature	3,016,379	3,016,379	3,016,379	-
Non-Departmental				
Interfund Transfers	782,864	782,864	782,864	-
Contingency	730,757	730,757	730,757	-
<i>Total Appropriations</i>	4,530,000	4,530,000	4,530,000	-
Total Fund Requirements	4,530,000	4,530,000	4,530,000	-
OREGON ZOO ASSET MANAGEMENT FUND				
Visitor Venues - Oregon Zoo	8,725,712	8,725,712	9,525,712	800,000
Non-Departmental				
Interfund Transfers	865,889	865,889	865,889	-
Contingency	-	-	-	-
<i>Total Appropriations</i>	9,591,601	9,591,601	10,391,601	800,000
Total Fund Requirements	9,591,601	9,591,601	10,391,601	800,000
OREGON ZOO OPERATING FUND				
Visitor Venues - Oregon Zoo	38,835,130	38,835,130	38,835,130	-
Non-Departmental				
Interfund Transfers	7,253,918	7,253,918	7,253,918	-
Contingency	13,232,408	13,232,408	13,232,408	-
<i>Total Appropriations</i>	59,321,456	59,321,456	59,321,456	-
Total Fund Requirements	59,321,456	59,321,456	59,321,456	-
PARKS AND NATURE BOND FUND				
Parks and Nature	64,148,912	64,148,912	64,148,912	-
Non-Departmental				
Interfund Transfers	2,784,172	2,784,172	2,784,172	-
Contingency	9,000,000	9,000,000	9,000,000	-
<i>Total Appropriations</i>	75,933,084	75,933,084	75,933,084	-
Unappropriated Balance	106,291,916	106,291,916	106,291,916	-
Total Fund Requirements	182,225,000	182,225,000	182,225,000	-

	Proposed Budget	Approved Budget	Adopted Budget	Change From Approved
PARKS AND NATURE OPERATING FUND				
Parks and Nature	23,029,414	23,029,414	23,362,092	332,678
Non-Departmental				
Interfund Transfers	3,929,938	3,929,938	3,929,938	-
Contingency	9,669,553	9,669,553	9,336,875	(332,678)
<i>Total Appropriations</i>	36,628,905	36,628,905	36,628,905	-
Total Fund Requirements	36,628,905	36,628,905	36,628,905	-
RISK MANAGEMENT				
Finance and Regulatory Services	4,174,988	4,174,988	4,174,988	-
Non-Departmental				
Interfund Transfers	-	-	-	-
Contingency	400,000	400,000	400,000	-
<i>Total Appropriations</i>	4,574,988	4,574,988	4,574,988	-
Unappropriated Balance	-	-	-	-
Total Fund Requirements	4,574,988	4,574,988	4,574,988	-
SMITH AND BYBEE WETLANDS FUND				
Parks and Nature	175,000	175,000	175,000	-
Non-Departmental				
Interfund Transfers	89,295	89,295	89,295	-
Contingency	500,000	500,000	500,000	-
<i>Total Appropriations</i>	764,295	764,295	764,295	-
Unappropriated Balance	604,205	604,205	604,205	-
Total Fund Requirements	1,368,500	1,368,500	1,368,500	-
SOLID WASTE FUND				
Waste Prevention and Environmental Services	105,862,537	115,862,537	117,218,173	1,355,636
Non-Departmental				
Interfund Transfers	10,875,126	10,875,126	10,875,126	-
Contingency	15,516,819	15,516,819	15,516,819	-
<i>Total Appropriations</i>	132,254,482	142,254,482	143,610,118	1,355,636
Unappropriated Balance	10,782,285	10,782,285	10,782,285	-
Total Fund Requirements	143,036,767	153,036,767	154,392,403	1,355,636
SUPPORTIVE HOUSING SERVICES				
Planning and Development Department	217,336,486	217,336,486	217,336,486	-
Non-Departmental				
Interfund Transfers	13,861,913	13,861,913	13,861,913	-
Contingency	9,475,852	9,475,852	9,475,852	-
<i>Total Appropriations</i>	240,674,251	240,674,251	240,674,251	-
Total Fund Requirements	240,674,251	240,674,251	240,674,251	-
Total Appropriations	1,257,947,019	1,267,947,019	1,271,160,080	3,213,061
Total Unappropriated Balance	359,199,958	359,199,958	359,199,958	-
TOTAL BUDGET	1,617,146,977	1,627,146,977	1,630,360,038	3,213,061

EXHIBIT D – Budget Notes

EXHIBIT D – Adopted Budget Notes

Budget Notes as Adopted for FY 2022-23

Budget Note 1: Create a framework for staff to envision, develop, implement and coordinate a regional climate justice and resilience strategy across Metro's service areas and programs

During FY 2019-2020, Councilor Gonzalez proposed a budget note requesting the Chief Operating Officer to create a work plan and identify the employee capacity necessary to create a coordinated, regional strategy to mitigate climate change. This work plan was to include:

- Creation of an inventory on the current climate change mitigation work being done both at Metro and at our partner jurisdictions
- An evaluation of opportunities for new climate mitigation work through Metro's external-facing programs
- Working with local jurisdictions to determine their climate needs and identify ways in which Metro can support their work
- Developing multi-jurisdictional benchmarks for greenhouse gas reduction in key timelines (eg. 2030, 2050) and a regional strategies and a roadmap to meet those goals.
- Identifying regional climate goals for the impacts of Metro's external-facing work and what progress looks like for Metro
- Effectively communicate our strategy and our successes

Since the adoption of the FY 2019-2020 budget, staff have completed work to address the budget note including developing an inventory of internal climate mitigation work, resources allocated at the time and a proposal of future resources needed to implement this body of work. But, like many priorities at Metro, further work to begin internal coordination and implementation of a region wide strategy to address climate change was postponed due to changes in budgetary prioritization. At the same time, in addition to the on-going pandemic; national events sparked a reemergence of social action and movement which called on government agencies to take proactive steps to address a long history of racism and disinvestment, BIPOC and other marginalized communities experience.

As the region begins to heal from the negative impacts of the pandemic, climate change continues to cause widespread negative impacts, manifesting in the Metro region in the form of deadly heat waves, destructive wildfires and severe drought. BIPOC and other marginalized communities bear the brunt of the effects of climate change. Metro has a unique and powerful role and opportunity to advance climate and racial justice in tandem, in alignment with the guiding principles in Metro's Strategic Framework. Climate leadership is one of Metro's desired outcomes for the region, and Metro has also committed

EXHIBIT D – Budget Notes

to climate goals in our own operations. Yet, Metro lacks a framework and process for implementing these commitments agency-wide that integrates our racial equity lens.

Council directs the Chief Operating Officer to create a work plan and identify the employee capacity necessary to renew the effort to create a coordinated, regional strategy to mitigate climate change in alignment with Metro's Racial Equity Strategy, including but not limited to:

- Creating a platform for Metro to convene internal staff in developing a Climate Justice and Resilience Task Force to envision, implement and coordinate climate justice and resilience work across Metro's service areas and programs. Efforts of the task force should include:
 - Deepen our collective understanding of climate justice and resilience: what do we know and what can we learn from others?
 - Vision and thought leadership: what could it look like for Metro to be a leader in fostering climate justice and resilience?
 - Identify key principles or pillars: what are essential elements to integrate climate justice and resilience, racial equity, and shared prosperity that should guide Metro's work?
 - Identify areas to leverage Metro's existing racial equity and shared prosperity initiatives to build a climate workforce that is diverse, skilled, and growing.
 - Operationalize Metro's commitment to climate justice and resilience: how do we integrate this as a key operating framework for decision-making across Metro?
 - Create accountability mechanisms: how can we track progress and outcomes of climate justice and resilience-related initiatives across the agency?
 - Specify the resources, capacity, and tools departments need to achieve these outcomes.

Supporting the resources, capacity and tools that departments need to achieve outcomes including funding of the Emergency Management Program Coordinator 1.0 FTE and Sustainability Planner 1.0 FTE and funding resources to bring in thought partners to share best practices and strategies for consideration.

COO will report back to council on the proposal no later than November 2022 to allow for potential budget implications for a mid-FY 22-23 budget amendment or for inclusion in the FY 23-24 budget.

EXHIBIT D – Budget Notes

Budget Note 2: Create a limited-duration position, the Partnerships and Community Investment Program Manager, within the Council Office to provide comprehensive match-making and leverage opportunities for community based organizations seeking public, philanthropic, and private funding for a range a project types and sizesPurpose and Need

Community partners in our region have clearly demonstrated that, when properly resourced, they provide innovative solutions to our societal problems. However, in providing these services, nonprofits often face roadblocks in using public dollars due to restrictions and the “color of money.”

Metro has the staff and investment power to help create the opportunities for innovative, community-led projects to grow in our region. However, community based organizations (CBOs) need additional support and capacity to maneuver and manage private and public funding sources to get their projects off the ground. There is no one Metro staff person currently dedicated to assisting these organizations and building the partnerships needed. By creating a new Partnerships and Community Investment Program designed to facilitate funding partnerships among community based organizations, public agencies, philanthropy, and private funders, Metro can help organizations access flexible funds while bolstering community participation in decision-making.

Increased staff support to work collaboratively with government agencies and external funders to develop funding plans for projects can help our regional CBOs better serve community priorities. The Partnerships and Community Investment Program Manager will forge collaborative funding strategies to resource CBO projects and provide consistent, multisector experience to free up CBO resources for greater focus on innovation. The program will be seeded through partnerships with key foundation partners, who will provide flexible startup funds to begin this process.

Program Scope

The Partnerships and Community Investment Program will, at a minimum, provide comprehensive match-making and leverage opportunities for community based organizations seeking public, philanthropic, and private funding. Funding sources will include federal, state, regional, and local dollars, along with foundation support and other private funders.

Project size will be determined through community input and guidance from funders and the Program Manager. The scale of the program should be determined in partnership with community needs, but it could range from a focus on smaller-scale neighborhood projects that support cultural identity and community placemaking, such as the Portland Mercado, or it could focus on catalytic funding partnerships that accelerate social change, like the Los Angeles Black Worker Center. Projects of all sizes may be eligible to leverage Metro funding

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from other programs; transformational projects may be candidates for funding from Large Scale Community Visions program under the 2019 Parks and Nature Bond.

The program will be housed in the Council Office to provide the necessary flexibility to support a broad range of community priorities.

Program Administration

Community will be in the driver's seat in identifying the types of projects that are most in need of flexible funding, leverage opportunities, and staff support. The Program Manager will collect this feedback through strategies such as in-depth interviews or community surveys. The Program Manager will also convene stakeholders, including philanthropic partners, to develop a needs analysis and to co-create a work plan that meets identified community needs.

Funding priorities will then be determined through a robust partnership process, including community members and organizations, private funders, and Metro Council. This approach borrows from a trusted model: Project Turnkey, which will administer approximately \$125 million in funding to supply units of shelter and emergent housing, is funded by the Oregon State Legislature and administered by Oregon Community Foundation.

Community input could highlight a number of priorities that would benefit from additional funding, more flexible funding, or the opportunity to put up matching funds to attract federal, state, local, and private investment. These priorities may include projects providing affordable childcare, bolstering the availability of affordable commercial space for small businesses, increasing access to arts and culture, providing culturally specific services, and workforce development projects that connect to housing. In developing priorities into proposals and projects, the projects should align with Metro's stated goals to advance racial equity and/or climate justice.

Community feedback may also show support for projects within Metro's existing service lines, such as affordable housing developments, community placemaking, and parks and natural areas. In the case of Metro programs, funds from the Partnerships and Community Investment Program will be strictly additive and will not backfill existing services; for example, leveraging new investments from private funders to support commercial retail or childcare space on the ground floor of a new housing development.

Metro will fund the Partnerships and Community Investment Program Manager position, and other funds collected from foundations and philanthropic partners will be held by a separate, nonprofit fiduciary partner to ensure dollars remain as flexible as possible.

Partnerships and Community Investment Program Manager Position

The new Partnerships and Community Investment Program Manager will bring deep connections to philanthropic organizations, particularly to private funders and foundations in key investment industries. The Program Manager will have a track record of engaging

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communities of color in decision-making, with an emphasis on projects that support self-determination. Ideally, this person will have experience leading projects that result in increased generational wealth.

Upon hire, the Program Manager will assess operation needs and barriers to accessing funding in the community. The Program Manager will consider examples of successful partnerships from other states and identify opportunities for innovative pilots.

The Program Manager will compile possible funding streams at the federal, state, and regional level, alongside foundation and private support, an effort that may include an asset map of these resources. The Program Manager will then develop an engagement committee to determine priorities for investment. The Program Manager may also catalogue successful strategies employed by local CBOs to implement large projects.

Why Metro

As the only directly-elected regional government in the U.S., Metro is best positioned to take a comprehensive view of the systematic problems within both private and public processes and programs. Metro is also the most adaptable, innovative government in the state with experience providing flexible dollars and staff support to fill gaps in public services.

Metro has invested in multisector innovation for many years, by partnering with economic development agencies, investing in organizational capacity for CBOs, and by working with private firms to develop new policies. For example, the Construction Careers Pathways framework and toolkit, developed in partnership with industry partners, community stakeholders, and local jurisdictions, sets forth policy and funding strategies for advancing racial equity in the trades.

Metro can also leverage the impact of its own grant-making by becoming better aligned with philanthropic organizations and funding opportunities at partner jurisdictions.

Costs and Timeline

Metro anticipates launching the Program with 1.0 FTE at a salary of approximately \$110,000, plus benefits, to fulfill the position of the Program Manager. The position will be considered limited duration and reconsidered after two years. Over time, a staff of 2.0 FTE

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may be appropriate to provide adequate administration of the Program, including conducting research and fostering connections.

Metro Council will vote to adopt its FY 22-23 budget this June. The approved budget will include \$170,000 for a Program Analyst classification to perform the duties of the Program Manager. Hiring could begin as early as July 2022.

Funding for projects would be collaborative and would include both public and private donations. Fundraising goals will support projects of a size that can make meaningful progress toward Program goals (advancing racial equity and climate action).

Budget Note 3: Housing Staff Capacity

Metro's Planning and Development Department has stretched and grown in remarkable ways for a government over the past 5 years to develop capacity and expertise on housing. With the passage of the 2018 Housing Bond and 2020 Supportive Housing Services Measure, the staff has stood up new programs with urgency using a start-up operations approach. For both measures, we have core responsibilities for tax administration, oversight, and data. Our focus is on working closely with partner agencies for implementation and technical expertise and we should resist the temptation to duplicate systems or services already provided by partner cities and counties. However, as the programs mature it is important for the agency to ensure a broader set of capacities and competencies rooted in communicating with stakeholders beyond other local government staff.

This budget includes a handful of new FTEs dedicated to housing. This budget note is intended to identify urgency in these hires and the capacities the department should have once the complete team is onboard.

- (1) HR Recruitment will prioritize the posting, assertive engagement of potential candidates, and review of applicants for each housing position in Planning and Development.
- (2) The Planning and Development Department will determine individuals and process for a "front desk" capacity for constituent services related to housing. Metro needs to be ready to field calls that will ultimately result in referrals to service providers and other local governments as well as requests for information.

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- (3) The housing staff in the Planning and Development Department will identify individuals who can provide technical expertise to service providers and developers interested in responding to RFPs and RFQs from our local government partners.
- (4) The Planning and Development and Communications Departments will continue to collaborate on how we are communicating progress on this work. They will provide either a briefing or written memo to Council in winter 22/23 with a mid-budget update on housing communications tools and programs.
- (5) Finally, this budget note should be understood to represent the grave urgency of doing more on housing, both within our two measure-funded programs and with other tools and agency leadership. The Planning and Development Department WILL come to Metro Council with any budget, FTE, or program request related to housing mid budget year and will not put such requests off for the next year's regular budget process.

STAFF REPORT

FOR THE PURPOSE OF THE COUNCIL TO ADOPT THE ANNUAL BUDGET FOR FISCAL YEAR 2022-23, MAKING APPROPRIATIONS AND LEVYING AD VALOREM TAXES

Date: June 9, 2022

Prepared by:
Patrick Dennis, Budget Coordinator

Department: Office of the Chief Operating Officer

Presented by:
Marissa Madrigal, Chief Operating Officer
Brian Kennedy, Chief Financial Officer

Meeting date: June 16, 2022

Length: 15 minutes

ISSUE STATEMENT

Council action, through Resolution 22-5262A, will be the final step in the adoption of Metro's FY 2022-23 budget. Final action by the Council must be completed by June 30, 2022.

ACTION REQUESTED

Council consideration of the FY 2022-23 budget as amended on June 2, 2022.

IDENTIFIED POLICY OUTCOMES

Council adoption of the FY 2022-23 budget.

POLICY QUESTIONS

All questions were resolved ahead of the June 16, 2022 Council meeting to adopt the FY 2022-23 budget.

POLICY OPTIONS FOR COUNCIL TO CONSIDER

Council adoption of the FY 2022-23 budget must occur prior to July 1, 2022.

STAFF RECOMMENDATIONS

The Chief Operating Officer and Chief Financial Officer recommend that Council adopt Resolution 22-5262A.

STRATEGIC CONTEXT & FRAMING COUNCIL DISCUSSION

On May 5, 2022, Council adopted Resolution 22-5252A approving the FY 2022-23 budget, setting property tax levies and approving transmission of the approved budget to the Multnomah County Tax Supervising and Conservation Commission.

On May 26, 2022, the Multnomah County Tax Supervising and Conservation Commission certified the FY 2022-23 approved budget without recommendations or objections.

On June 2, 2022, Council approved all proposed amendments and budget notes to include in the FY 2022-23 adopted budget.

On June 16, 2022, Council will consider Resolution 22-5262A to adopt Metro's FY 2022-23 budget.

1. Known Opposition – None known at this time.

2. Legal Antecedents – The preparation, review and adoption of Metro's annual budget is subject to the requirements of Oregon Budget Law, ORS Chapter 294. Oregon Revised Statutes 294.635 requires that Metro prepare and submit its approved budget to the Multnomah County Tax Supervising and Conservation Commission by May 15th, 2022. The Commission conducted a hearing on May 26, 2022 for the purpose of receiving information from the public regarding the Council's approved budget. Following the hearing, the Commission certified the budget to the Council for adoption.

3. Anticipated Effects – Adopted budget will be effective as of July 1, 2022.

4. Budget Impacts – The total appropriations of the FY 2022-23 Approved Budget is \$1,627,146,977 and 1,070.90 FTE. Approved budget amendments of \$3,213,061 and 3.2 FTE were incorporated into the FY2022-23 budget prior to Council adoption. The FY 2022-23 budget with all incorporated amendments has total appropriations of \$1,630,360,038 and 1074.10 FTE.

BACKGROUND

Oregon Budget Law requires local governments to prepare their annual budgets in three legislatively defined stages: Proposed, Approved and Adopted. The agency's current processes and calendar allow the agency to meet this requirement.

ATTACHMENTS

Resolution #22-5262A – For the Purpose of Adopting the Annual Budget for Fiscal Year 2022-23, Making Appropriations and Levying Ad Valorem Taxes

Exhibit A – TSCC Certification Letter – Resolution 22-5262A

Exhibit B – Fund Summary – Resolution 22-5262A

Exhibit C – Schedule of Appropriations – Resolution 22-5262A

Exhibit D – Budget Notes – Resolution 22-5262A