

# **METRO**

# Memorandum

2000 S.W. First Avenue Portland, OR 97201-5398 503/221-1646

Date:

May 10, 1991

To:

Council Urban Growth Management PAC

Members: Bauer, Devlin, McLain

From: ·

Jim Gardner, Chair

UGM PAC

Regarding:

REVIEW OF LATEST RUGGO DRAFT

Now that we're moving into the final phase of the PAC's review of RUGGOs, it seems appropriate that we Metro Councilors discuss among ourselves what we'd like to see the final document look like. During the PAC's long process we've all participated in identifying the general concepts and then crafting the RUGGO language to express those concepts. In that latter phase, the PAC reacted to and adopted many specific changes suggested by representatives of cities, counties, and the other interest groups. There were very few amendments proposed from the perspective of the Metro Council.

The overall goal is to produce RUGGOs that have broad consensus support -- no doubt about that. As the Council's representatives on the PAC, though, I feel we have a duty to speak for the Council's interests and its ongoing role in implementing RUGGOs. I hope we can, starting next Tuesday, reach agreement among ourselves about any amendments we'd like to see and then vigorously advance those changes during these next couple of critical PAC meetings. It seems to me far better to put our point of view on the table at PAC instead of having these issues first come up at the Transportation and Planning Committee or the full Council meeting.

Having said this, I do have a few concerns about the latest draft of RUGGOs. I'll briefly describe them, as a starting point for our discussion next Tuesday.

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# RUGGO's -- Areas of Concern/Suggested Amendments

# Goal I, Objective 3, Section 3.3:

No suggested amendment here, but a concern: shouldn't Metro be able to <u>initiate</u> this process if need be, since it is discretionary for RPAC to do so [note the "may" in 3.3(b)]? In other words, if RPAC decided <u>not</u> to provide comments on issues of regional concern, shouldn't Metro be able to do so if it felt there were good reasons to do so?

# Goal I, Objective 4:

We've really waffled here instead of, as Larry Cole would say, being direct about Metro's role. Under 4.1, it seems logical to me to say in a new b) adopt and implement functional plans as one of a number of possible strategies to address issues of metropolitan significance; and then drop that un-numbered sentence at the end of 4.1.

### Goal I, Objective 5, Section 5.2:

On page 11, lines 17-21, staff developed this language after our last PAC meeting to deal with situations where RPAC might be stalling a functional plan they disagreed with. Of my three concerns on Goal 1, this is by far the most important. I'll explain. There are two ways to initiate new functional plans: RPAC can recommend it, or the Council can. In practice, if the Council felt the need for a new

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functional plan we would first use the Councilors on RPAC to propose that RPAC start the process. So, the only time the second approach would be used is when RPAC had already declined to go along.

Obviously there must be a way for the Council to prevent RPAC from blocking or weakening the functional plan in such a situation, and I don't think the language on lines 17-21 is clear enough. Maybe it should say:

The Metro Council may assume responsibility for preparation of the plan if the Council feels this is necessary to complete the new functional plan in an orderly and timely manner.

We of course would always try our best to resolve conflicts with RPAC in a cooperative way, but simply must have an alternative if reaching consensus proves impossible.

# Goal II, Objective 7, page 14, line 4:

The earlier draft said programs "shall be <u>instituted</u>"; that's a big difference than <u>evaluating</u> programs. Do we want to weaken the objective this much?

# Goal II, Objective 11:

I mention this objective just to say I think this last rewrite is much superior to earlier versions.

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# Goal II, Objective 12:

Under Planning Activities, this draft completely omits a concept that was in the last PAC draft. The concept was to develop a formula which "apportions responsibility" for the cost of new, growth-driven facilities and services. That is, what share of these costs should be paid by the new development and what share by existing development, residents, etc. The PAC did not discuss leaving this concept out. Do we (Councilors) feel it's important?

# Goal II, Objective 13:

New draft is longer, but clearer and better.

# Goal II, Objective 14, page 21, line 52:

The last PAC draft said to "achieve" a compact urban growth form; this draft says to "encourage" an efficient urban growth form. To me this is a significant watering-down of the PAC's intent.

# Goal II, Objective 16, page 26, line 1:

Is the term "fiscal tax equity" well defined? If we mean tax base sharing, or revenue sharing, would it be better to say so? Or should "fiscal tax equity" be defined in the Glossary?

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# URBAN GROWTH MANAGEMENT PLAN

# MEETING ANNOU

WEDNESDAY, MAY 15, 1>.

5:30 PM, ROOM 440, METRO CENTER

# AGENDA:

- I. APPROVAL OF MINUTES OF MEETING OF APRIL 3, 1991
- II. REVIEW OF SCHEDULE FOR RUGGO PROCESS AND UGB PERIODIC REVIEW
- III. REVIEW AND REVISION OF RUGGO DOCUMENT

#### URBAN GROWTH MANAGEMENT

### POLICY ADVISORY COMMITTEE

### MINUTES

### APRIL 3, 1991

MEMBERS PRESENT: Jim Gardner, Chair, and members Pauline Anderson, Larry Bauer, Earl Blumenauer, Ken Buelt, Larry Cole, Richard Devlin, Charlie Hales, Darlene Hooley, Susan McLain, Mary Kyle McCurdy (for Henry Richmond), Don McClave, Gussie McRobert, Alice Schlenker, Bill Young (ex officio).

OTHERS PRESENT: John Andersen, Margaret Bax, Eric Carlson, Jeff Condit, Rich Carson, Pat Lee, Ethan Seltzer, Mark Turpel.

Chairman Gardner convened the Urban Growth Management Policy Advisory Committee at 5:35 p.m. in room 440 of the Metro building. Chairman Gardner asked staff for a review of the Growth Conference held on March 5th.

Ethan Seltzer stated that 725 people registered for the conference, and that a waiting list had been established. The day of the conference some of those registered did not attend and most of those that were on the waiting list were able to be accommodated. He indicated that over 150 conference evaluation forms had been returned, and that although the comments were wide ranging, several consistent comments were made; 1) although many people liked the afternoon work sessions, more advance organizational work was needed to make the sessions more productive; 2) with regard to the morning session, some liked the panel discussion, some did not; 3) reaction to Andres Duany at the luncheon was also similarly split.

Chairman Gardner then moved on to agenda item III, RUGGO review and adoption process, and referred to the March 12th memo from Rich Carson, attached to the meeting packet.

Ethan Seltzer stated that the Metro March 12 memo resulted from an earlier memo written February 13 by Mayor Larry Cole discussed at the March 12th TAC meeting. He summarized that there were 5 major conclusions including; 1) Goal 1 as rewritten provides protection for cities and counties, 2) it's time to get on with RUGGO, and move forward, 3) Goals 2-4 should be revised as needed and adopted (distinguishing from those statements which are more accepted goals and those which will need testing), 4) concepts to be tested will focus on such ideas as urban reserves and economic activity centers, and 5) the periodic review needs to be wrapped up.

Ethan Seltzer indicated that the TAC was going to hold an all day session on April 18 to review goals 2-4. This review was to be based upon a revised version of the goals which John Andersen and

Ethan would be completing by April 11. As indicated in the memo, the PAC would begin reviewing this information on May 8. On May 16, the TAC will review the RPAC bylaws. On June 5 the PAC would look at RUGGO goals 2-4 as a final draft, and look at the work plan for future work. On July 10, the PAC would complete it's final review of the RUGGO.

Richard Devlin asked if the time-line could accommodate the Metro Council sending a part or part(s) of the RUGGO back to the PAC for clarifications.

Ethan Seltzer stated that this could be accommodated.

Darlene Hooley stated that the scheduling of the May 8th meeting would have to be rescheduled if PAC members were to have adequate time to consult with those that they represent.

Richard Devlin stated that in regard to the UGB amendment procedures which are in the process of being drafted, several objections had been voiced, and that he wanted to make sure that anyone concerned with these should have adequate opportunities to comment.

Darlene Hooley indicated that there would be a 2 week period in which PAC members would have to consult with those that they represent, and that a 3 week period would be much better.

Chairman Gardner asked the PAC members if they would prefer May 15th instead. The PAC decided to move the May 8; meeting to May 15 and proceed with the process outlined in the memo.

Bill Young asked if July 10 would be the final date for RUGGO and July 31 for the Periodic Review, and whether there was a deadline for completion of these projects.

Chairman Gardner indicated that the dates were not driven by an external schedule, but that he would like to move the items along.

Richard Devlin stated that if the products raise a lot of concerns in Metro Council public hearings, that the Metro Council could send them back to the PAC.

Chairman Gardner indicated that it was unlikely that the Metro Council would hold only one meeting considering the RUGGO.

Larry Cole was asked whether the Metro memo of March 12 responded adequately to the statements and concerns voiced in his memo of February 13. Larry Cole responded that it did respond to his memo, and that he supported the proposals as made.

Chairman Gardner then moved to Agenda item IV, the proposed RPAC

By-Laws, and referenced the explanatory memo in the packet.

Larry Bauer stated that he had some concerns with the way in which the membership had been proposed. He stated that he thought that the City of Portland was under-represented. In addition, he indicated that cities within any one county were under-represented. A third concern was that there was a potential long-term role for Metro in housing, and that as Tri-Met had representative on JPAC, then perhaps housing should be represented by a local housing expert.

Larry Cole stated that he was willing to accept Councilor Bauer's suggestion with regard to Portland, and that he could support 2 seats for Portland. In addition, he indicated support for substituting Tri-Met with a housing authority.

Richard Devlin stated that there was a need to get buy-ins from jurisdictions, and that it took JPACT 18 months to make 2 minor changes to their by-laws. He indicated that this could be a very contentious area. Regardless, he indicated that RPAC and it's process would be very well served if a school district representative could be included.

Alice Schlenker asked whether the proposal of Larry Bauer would explicitly name the largest city in a county as a member.

Gussie McRobert asked if the answer to Mayor Schlenker's question was "yes", what would happen when the population in cities changed?

Alice Schlenker stated that there were legitimate concerns about these aspects. She cited the possibility of a new city being formed in the north Clackamas County area. She indicated that the by-laws written in a rigid way could be a concern and that a sunset provision could be used to re-look at the issue at a later date. She indicated agreement with Portland having 2 votes and with a housing representative and a school representative. She also indicated that she would like to see explicit and direct representation for Lake Oswego and Gresham, as large cities within their respective counties.

Chairman Gardner asked Larry Bauer to elaborate on his proposal.

Larry Bauer stated that he was proposing that the RPAC membership include "the largest city in the County", not explicitly naming the largest city - with the exception of Portland, which would be named.

Susan McLain asked what were the criteria that the PAC was using? One suggested criterion which seemed to be emerging was based upon population, but was this the only criterion?

Chairman Gardner stated that one criterion which had already been established was that elected officials were to be the majority of representatives on RPAC.

Don McClave stated that 1 vote for Portland was ludicrous. He asked about the State having some representative as well. He indicated that having an educational representative was fine, so long as that did not open a Pandora's box, that being many, many representatives from special districts.

Gussie McRobert stated that she supported Larry Bauer's proposal. She asked whether the special representatives for schools, housing and transportation would be voting or nonvoting.

Larry Bauer stated that the housing representative should be voting.

Richard Devlin indicated that the RPAC membership needed to be crafted with the consideration that ultimately it will be considering functional plans and that local governments will be the ones that will have to implement the concepts of the functional plans.

Don McClave stated that the region will be spending \$100 million in transportation alone and there is a need to involve Tri-Met and other agencies which may have a major impact on the region.

Earl Blumenauer asked how the existing TAC would figure into the new RPAC structure. He stated that 90 percent of what happens in transportation for the region happens at TPAC. He stated that special interests be represented on the TAC.

Darlene Hooley stated that she liked having 17 total members, as too many more members than this would likely be an unwieldy number. She indicated that she would eliminate the Tri-Met representative and leave it at that.

Earl Blumenauer distributed extra copies of a memo that he had faxed earlier in the day to UGMPAC members (copy attached). He indicated that there was a need for citizen representation as well as representatives from the State Agency Council on Growth.

Larry Bauer agreed that Councilman Blumenauer made a good point about citizen representation. He stated that there are three areas of expertise, transportation, housing and education that are very important to the process, and that he was leaning towards people with expertise in policy with regard to these three. He recommended replacing CIC with people from these three categories.

Gussie McRobert raised two points. First, she indicated that CIC's may be another way to represent other cities and second,

she asked whether Multnomah County had a Planning Commission, as it had recently reduced its planning department.

Pauline Anderson responded that Multnomah County had a very active planning commission.

Mary Kyle McCurdy stated that she favored expansion of RPAC to include citizens on the RPAC.

Rich Carson stated that one alternative that had been proposed was a citizen technical advisory committee, which could provide for substantial citizen participation

Richard Devlin asked whether that would mean a separate TAC as well as the RPAC.

Rich Carson responded that the citizen or technical members would not necessarily be members of the RPAC, rather, they would constitute means to forward issues to RPAC.

Richard Devlin asked how they would bring issues to the RPAC.

Rich Carson stated that they could be ex-officio.

Charlie Hales stated that he had a more basic question, what was the purpose of the RPAC? He stated that he felt that various interest groups could be seated on the RPAC, as proportional representation was available at the Metro Council level.

Susan McLain indicated that there were two choices before the UGMPAC, using CIC's for citizen representatives or going through planning commissions. She proposed that technical experts be placed on the TAC, not RPAC.

Darlene Hooley suggested that they take out the Tri-Met representative, substitute that seat with a second seat for Portland, and leave it at that.

Larry Cole made a motion to adopt Darlene Hooley's suggestion.

Darlene Hooley seconded the motion.

Larry Cole stated that it was his intent to incorporate the earlier comments of Larry Bauer.

Earl Blumenauer asked whether the language would state "the largest city and one other" - except for Portland.

Darlene Hooley stated that she liked the idea of providing for a Technical Advisory Committee as well. She stated that the RPAC committee may not be looking at just land use, but may be dealing with other issues as well.

Ken Buelt stated that he would like to see the options.

Ethan Seltzer drew a chart on a large sheet of paper on the wall describing the proposed committee make-up.

Earl Blumenauer stated that he was not in the position to evaluate which citizen might best represent citizen organizations. He stated that within Multnomah County, there were more citizens participating in neighborhood groups and associations in the City of Portland than those in the rest of the county. He indicated that in total volume, breadth of meetings and other measures of participation, there was a great deal of citizen activity in Portland. For these reasons, he recommended that a poll or vote of citizen activists might be the most fair way of selecting these representatives.

Darlene Hooley asked whether the language could be written

"\_\_\_\_\_ county citizen", so that it was not specified how the representative was selected, and so that each county would be free to use it's own methods.

Larry Cole stated that he agreed with this concept and would so amend his motion to change from "county CIC" to "
county citizen". He further stated that the by-laws should reflect that the representatives from a given county (city, county, Metro) would caucus and select a citizen representative.

Darlene Hooley indicated that her second of the motion would include this amendment.

Larry Bauer indicated that he agreed with this motion.

Earl Blumenauer stated that he was uncomfortable with elected representatives selecting the citizen representative, and preferred citizens making this decision.

Darlene Hooley stated that in Clackamas County there were numerous citizen groups - from the 14 cities and the unincorporated county - and selection could be unwieldy if some sort of citizen poll or vote were taken.

Chairman Gardner asked whether there wasn't an umbrella organization for all of the citizen organizations in Clackamas County.

Darlene Hooley stated that there was none.

Larry Bauer asserted that Mayor Cole's amendment would not preclude either type of selection.

Earl Blumenauer suggested that candidates for citizen representatives could be organized through Metro.

Ethan Seltzer indicated that Metro could solicit, compile and sort candidates by county and then forward these to those members of the RPAC from each county.

Earl Blumenauer stated that there should be a sunset provision to the committee makeup, so that it could be reevaluated in 2 years. He stated that there was still a question of population equity, but that he was willing to go along with the proposal as it now stood.

Susan McLain stated that she would prefer a slightly longer period for the committee to work - 3 years.

Earl Blumenauer stated that he could support 3 years.

Larry Cole amended the motion to include a sunset provision to be revisited in 3 years.

Darlene Hooley so amended her second to the motion.

Chairman Gardner indicated that he too was still concerned with proportionality, but with the sunset provision, he was ready to accept the motion.

Chairman Gardner asked for a voice vote, with "aye" signifying approval of the motion, "nay" disapproval. The motion passed unanimously, with no "nay"s or abstentions.

Richard Devlin stated that he would not raise it as an amendment to the motion, but he wanted the UGMPAC members to know that when the proposal for RPAC membership was presented to the Metro Council, there could very well be some question about the number of Metro representatives on the committee.

Chairman Gardner stated that he was not aware of any other membership issues with regard to RPAC at that time, and accordingly called for adjournment.

The UGMPAC adjourned at 6:50 pm.

Respectfully submitted by Mark Turpel.



# **METRO**

# Memorandum

2000 S.W. First Avenue Portland, OR 97201-5398 503/221-1646

April 23, 1991

To:

Urban Growth Management Plan Policy Advisory Committee

From:

Ethan Seltzer

Re:

RUGGO and Periodic Review Calendar

Please mark your calendars for the following meetings, as discussed at the April 3 PAC meeting:

May 15 PAC meets to begin review and revision of RUGGO document.

(May 16 - TAC meets to discuss proposed RPAC By-Laws and RUGGO workplan)

June 5 PAC meets to conclude remaining RUGGO revision issues, and to review proposed RPAC By-Laws and proposed workplan.

(June 20 - TAC meets to consider RUGGO adoption package and proposed UGB Periodic Review Order)

- July 10 PAC meets to consider final RUGGO package for transmittal to Metro Council, and to be briefed on proposed UGB Periodic Review Order.
- July 31 PAC meets to assemble comments on proposed UGB Periodic Review Order for transmittal to Metro Council.

This schedule would complete the work of the PAC by the end of July. Metro Council hearings would follow for adoption of the RUGGO package and, separately, periodic review of the Urban Growth Boundary. This schedule also anticipates getting the job done during meetings of approximately 90 minutes each...if the PAC needs more time, additional or longer meetings can be scheduled.

Please feel free to contact me should you have any questions.



# **METRO**

# Memorandum

2000 S.W. First Avenue Portland, OR 97201-5398 503 221-1646

April 23, 1991

To:

Urban Growth Management Plan Policy Advisory Committee

From:

Richard H. Carson, Chair, Urban Growth Management Plan

Technical Advisory Committee

Re:

Revised Regional Urban Growth Goals and Objectives

Attached are two copies of the Revised Regional Urban Growth Goals and Objectives developed by the Technical Advisory Committee (TAC). Version A shows changes made from the draft used at the conference. Language to be removed is overstruck, and language to be added is in *italics*. Version B is a "clean copy", only showing the revised document as proposed by the TAC.

The TAC began its revision using a draft developed by Ethan Seltzer and John Andersen, Gresham Planning Director. It focused its attention on Goals II - IV, leaving Goal I alone, as directed by the Policy Advisory Committee. The TAC met all day on April 18, and during that time completed its revision of the draft RUGGO's.

In making its revisions, the TAC tried to hold to a couple of key principles:

- 1) Retain all the ideas, even if they don't end up a goals and objectives.
- 2) Shorten the sentences.
- Remove redundant language.
- 4) Respond to the specific comments received during the RUGGO public review process (members of the Policy Advisory Committee have previously received copies of all comments received).

As you'll notice, there are several significant changes to the document. We propose a 2-goal format, the first being the Goal I process and the second a new umbrella goal entitled "Urban Form". Nested within the new Goal II are the existing headings in the present Goals II - IV, with the exception that the old Goal IV is now retitled as "Growth Management".

The document now opens with a statement pertaining to the development of a vision for the region intended to set the tone for the RUGGO's while providing a sense of direction. The goals are meant to be clarified by the "subgoals" and objectives, and the goals and objectives are meant to be refined by the "planning activities" listed as the starting point for further work.

Finally, the term "economic activity center" has been replaced by the term "mixed use urban center" throughout the document. It may not be elegant but its more descriptive.

Please feel free to contact this office should you have any questions.



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#### VERSION A

1 2 3 REVISED REGIONAL URBAN GROWTH GOALS AND OBJECTIVES 4 5 APRIL 23, 1991 6 7 CONTENTS 8 9 Introduction 10 2 11 Background Statement 3 12 13 14 Planning for the Future of the Portland Metropolitan Area 15 Regional Planning Process 16 Goal I: 6 17 Citizen Participation 18 Objective 1: 6 19 Objective 2: Regional Policy Advisory Committee 6 Applicability of Regional Urban Growth Goals Objective 3: 20 and Objectives 21 7 Implementation Roles 9 22 Objective 4: 23 Objective 5: Functional Planning Process 10 24 Objective 6: Amendments to the Regional Urban Growth Goals and Objectives 25 26 27 Goal II: Urban Form 13 28 II.1 Natural Environment 29 13 Water Resources 30 Objective 7: 13 31 15 Objective 8: Air Quality 32 Objective 9: Natural Areas, Parks, and Wildlife Habitat 16 33 Objective 10: Protection of Agricultural and Forest Resource Lands 34 35 II.2 Built Environment 36 19 Objective 11: 37 Housing 19 Public Services and Facilities 38 Objective 12: 21 Transportation 39 Objective 13: 23 40 Objective 14: Economic Opportunity 26 41 42 II.3 Growth Management 27 Objective 15: Urban/Rural Transition 43 28 44 Objective 16: Developed Urban Land 30 45 Objective 17: Urban Growth Boundary 33 Urban Design 34 46 Objective 18:

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Glossary

The Regional Urban Growth Goals and Objectives (RUGGO) have been

developed to:

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a) respond to the direction given to Metro by the legislature through ORS ch 268.380 to develop land use goals and objectives for the region which would replace those adopted by the Columbia Region Association of Governments;

provide a policy framework for guiding Metro's regional planning program, principally its development of functional plans and management of the region's urban growth boundary; and

C) provide a process for coordinating planning in the metropolitan area to maintain metropolitan livability.

The RUGGO's are envisioned not as a final plan for the region, but as a starting point for developing a more focused vision for the future growth and development of the Portland area. Hence, the RUGGO's are the building blocks with which the local governments, citizens, and other interests can begin to develop a shared view of the future.

This document begins with the broad outlines of that vision. There are two principal goals, the first dealing with the planning process and the second outlining substantive concerns related to urban form. The "subgoals" (in Goal II) and objectives clarify the goals. The planning activities reflect priority actions that need to be taken at a later date to refine and clarify the goals and objectives further.

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Planning for and managing the effects of urban growth in this metropolitan region involves 24 cities, three counties, and more than 130 special service districts and school districts, including Metro. In addition, the State of Oregon, Tri-Met, the Port of Portland, and the Boundary Commission all make decisions which affect and respond to regional urban growth. Each of these jurisdictions and agencies has specific duties and powers which apply directly to the tasks of urban growth management.

However, the issues of metropolitan growth are complex and interrelated. Consequently, the planning and growth management activities of many jurisdictions are both affected by and directly affect the actions of other jurisdictions in the region. In this region, as in others throughout the country, coordination of planning and management activities is a central issue for urban growth management.

Nonetheless, few models exist for coordinating growth management efforts in a metropolitan region. Further, although the legislature charged coordinating Metro with certain responsibilities, and gave it powers to accomplish coordination, a participatory and cooperative structure responding to that charge has never been stated.

As urban growth in the region generates issues requiring a multijurisdictional response, a "blueprint" for regional planning and coordination is critically needed. Although most would agree that there is a need for coordination, there is a wide range of opinion regarding how regional planning to address issues of regional significance should occur, and under what circumstances Metro should exercise its coordination powers.

Goal I addresses this coordination issue in the region for the first time by providing the process that Metro will use to address areas and activities of metropolitan significance. The process is intended to be responsive to the challenges of urban growth while respecting the powers and responsibilities of a wide range of interests, jurisdictions, and agencies.

Goal II recognizes that this region is changing as growth occurs, and that change is challenging our assumptions about how urban growth will affect quality of life. For example:

- -- overall, the number of vehicle miles travelled in the region has been increasing at a rate far in excess of the rate of population and employment growth;
- -- the greatest growth in traffic and movement is within suburban areas, rather than between suburban areas and the central downtown district;
- -- in the year 2010 Metro projects that 70% of all "trips"

made daily in the region will occur within suburban areas;

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- -- currently transit moves about 3% of the travellers in the region on an average workday;
- -- to this point the region has accommodated most forecasted growth on vacant land within the urban growth boundary, with redevelopment expected to accommodate very little of this growth;
- -- single family residential construction is occurring at less than maximum planned density;
- -- rural residential development in rural exception areas is occurring in a manner and at a rate that may result in forcing the expansion of the urban growth boundary on important agricultural and forest resource lands in the future;
- -- a recent study of urban infrastructure needs in the state has found that only about half of the funding needed in the future to build needed facilities can be identified.

Add to this list growing citizen concern about rising housing costs, vanishing open space, and increasing frustration with traffic congestion, and the issues associated with the growth of this region are not at all different from those encountered in other west coast metropolitan areas such as the Puget Sound region or cities in California. The lesson in these observations is that the "quilt" of 27 separate comprehensive plans together with the region's urban growth boundary is not enough to effectively deal with the dynamics of regional growth and maintain quality of life.

The challenge is clear: if the Portland metropolitan area is going to be different than other places, and if it is to preserve its vaunted quality of life as an additional 485,000 people move into the urban area in the next 20 years, then a cooperative and participatory effort to address the issues of growth must begin now. Further, that effort needs to deal with the issues accompanying growth -- increasing traffic congestion, vanishing open space, speculative pressure on rural farm lands, rising housing costs, diminishing environmental quality -- in a common framework. Ignoring vital links between these issues will limit the scope and effectiveness of our approach to managing urban growth.

Goal II provides that broad framework needed to address the issues accompanying urban growth.

PLANNING FOR A VISION OF GROWTH IN THE PORTLAND METROPOLITAN AREA

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As the metropolitan area changes, the importance of coordinated and balanced planning programs to protect the environment and guide development becomes increasingly evident.

By encouraging efficient placement of jobs and housing near each other, along with supportive commercial and recreational uses, a more efficient development pattern will result.

An important step toward achieving this planned pattern of regional growth is the integration of land uses with transportation planning, including mass transit, which will link together mixed use urban centers of higher density residential and commercial development.

The region must strive to protect and enhance its natural environment and significant natural resources. This can best be achieved by integrating the important aspects of the natural environment into a regional system of natural areas, open space and trails for wildlife and people. Special attention should be given to the development of infrastructure and public services in a manner that complements the natural environment.

A clear distinction must be created between the urbanizing areas and rural lands. Emphasis should be placed upon the balance between new development and infill within the region's urban growth boundary and the need for future urban growth boundary expansion. This regional vision recognizes the pivotal role played by a healthy and active central city, while at the same time providing for the growth of other communities of the region.

Finally, the regional planning program must be one that is based on a cooperative process that involves the residents of the metropolitan area, as well as the many public and private interests. Particular attention must be given to the need for effective partnerships with local governments because they will have a major responsibility in implementing the vision. It is important to consider the diversity of the region's communities when integrating local comprehensive plans into the pattern of regional growth.

# 31"

### GOAL I: REGIONAL PLANNING PROCESS

Regional planning in the metropolitan area shall identify and designate areas and activities of metropolitan significance through a participatory process involving citizens, cities, counties, special and school districts, and state and regional agencies. Implementation of these goals and objectives shall occur in a cooperative manner in order to avoid creating duplicative processes, standards, and/or governmental roles. These goals and objectives shall only apply directly to acknowledged comprehensive plans of cities and counties when implemented through functional plans or the acknowledged urban growth boundary plan.

### OBJECTIVE 1. CITIZEN PARTICIPATION

Metro shall develop and implement an ongoing program for citizen participation in all aspects of the regional planning program. Such a program shall be coordinated with local programs for supporting citizen involvement in planning processes, and shall not duplicate those programs. WATT - WATT -

- 1.1 Regional Citizen Involvement Coordinating Committee Metro shall establish a Regional Citizen Involvement Coordinating Committee to assist with the development of its citizen involvement program and to advise the Regional Policy Advisory Committee regarding ways to best involve citizens in regional planning activities.
  - 1.2 Notification Metro shall develop programs for public notification, especially for (but not limited to) proposed legislative actions, that ensure a high level of awareness of potential consequences as well as opportunities for involvement on the part of affected citizens, both inside and outside of its district boundaries.

### OBJECTIVE 2. REGIONAL POLICY ADVISORY COMMITTEE

The Metro Council shall establish a Regional Policy Advisory Committee to:

- a) assist with the development and review of Metro's regional planning activities pertaining to land use and growth management, including review and implementation of these goals and objectives, present and prospective functional planning, and management and review of the region's urban growth boundary;

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  - b) serve as a forum for identifying and discussing areas and activities of metropolitan or subregional significance; and

c) provide an avenue for involving all cities and counties and other interests in the development and implementation of growth management strategies.

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- 2.1 Regional Policy Advisory Committee Composition The Regional Policy Advisory Committee (RPAC) shall be chosen according to the attached by-laws adopted by the Metro Council. The voting membership shall include elected officials of cities, counties, and the Metro Council as well as representatives of Tri-Met, the State of Oregon, and citizens. The composition of the Committee shall reflect the partnership that must exist among implementing jurisdictions in order to effectively address areas and activities of metropolitan significance, with a majority of the voting members being elected officials from within the Metro District boundaries.
- 2.2 Advisory Committees The Metro Council, upon the recommendation of RPAC, shall appoint technical advisory committees, task forces, and other bodies as it and the Regional Policy Advisory Committee determine a need for such bodies.
- 2.3 Joint Policy Advisory Committee on Transportation (JPACT) JPACT with the Metro Council shall continue to perform the functions of the designated Metropolitan Planning Organization as required by federal transportation planning regulations. JPACT and the Regional Policy Advisory Committee shall develop a coordinated process, to be approved by the Metro Council, to assure that regional land use and transportation planning remains consistent with these goals and objectives.

# OBJECTIVE 3. APPLICABILITY OF REGIONAL URBAN GROWTH GOALS AND OBJECTIVES

These Regional Urban Growth Goals and Objectives have been developed pursuant to ORS 268.380(1). Therefore, they comprise neither a comprehensive plan under ORS 197.015(5) nor a functional plan under ORS 268.390(2). All functional plans prepared by Metro shall be consistent with these goals and objectives. Metro's management of the Urban Growth Boundary shall be guided by standards and procedures which must be consistent with these goals and objectives. These goals and objectives shall not apply directly to site-specific land use actions, including amendments of the urban growth boundary.

These Regional Urban Growth Goals and Objectives shall apply to adopted and acknowledged comprehensive land use plans as follows:

a) A regional functional plan, itself consistent with these goals and objectives, may recommend or require

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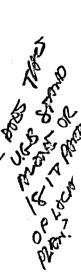
amendments to adopted and acknowledged comprehensive land use plans; or

- b) The management and periodic review of Metro's acknowledged Urban Growth Boundary Plan, itself consistent with these goals and objectives, may require changes in adopted and acknowledged land use plans; or
- c) The Regional Policy Advisory Committee may identify and propose issues of regional concern, related to or derived from these goals and objectives, for consideration by cities and counties at the time of periodic review of their adopted and acknowledged comprehensive plans.
- 3.1 Urban Growth Boundary Plan The Urban Growth Boundary Plan has three components:
  - a) The acknowledged urban growth boundary line;
  - b) Acknowledged growth management policies derived from these goals and objectives and the statewide planning goals; and
  - c) Acknowledged procedures and standards for amending the urban growth boundary line.

Metro's Urban Growth Boundary is not a regional comprehensive plan but a provision of the comprehensive plans—of the local / governments within its boundaries. The location of the urban growth boundary line shall be consistent with applicable statewide planning goals, these goals and objectives, and acknowledged growth management policies. Amendments to the urban growth boundary line shall demonstrate consistency only with the acknowledged procedures and standards and any applicable acknowledged growth management policies.

- 3.2 Functional Plans Regional functional plans containing recommendations for comprehensive planning by cities and counties may or may not involve land use decisions. Functional plans are not required by the enabling statute to include findings of consistency with statewide land use planning goals. If provisions in a functional plan, or actions implementing a functional plan require changes in an adopted and acknowledged comprehensive land use plan, then that action may be a land use action required to be consistent with the statewide planning goals.
- 3.3 Periodic Review of Comprehensive Land Use Plans At the time of periodic review for comprehensive land use plans in the region the Regional Policy Advisory Committee:

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- a) shall identify functional plan provisions or changes in functional plans adopted since the last periodic review for inclusion in periodic review notices as changes in law; and
- b) may provide comments during the periodic review of adopted and acknowledged comprehensive plans on issues of regional concern.
- 3.4 Periodic Review of the Regional Urban Growth Goals and Objectives - If statute changes are made to ORS 197 to allow acknowledgement of these goals and objectives as the means for meeting the statutory requirement that these goals and objectives be consistent with statewide planning goals, then this section will apply. The Regional Policy Advisory Committee shall consider the periodic review notice for these goals and objectives and recommend a periodic review process for adoption by the Metro Council.

#### **OBJECTIVE 4.** IMPLEMENTATION ROLES

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Regional planning and the implementation of these Regional Urban Growth Goals and Objectives shall recognize the inter-relationships between cities, counties, special districts, Metro, regional agencies, and the State, and their unique capabilities and roles.

# 4.1 - Metro Role - Metro shall:

- identify and designate areas and activities of a) metropolitan significance;
- activities of the Regional Policy Adv. b) provide staff and technical resources to support the activities of the Regional Policy Advisory Committee;
  - c) serve as a technical resource for cities, counties,
  - 5 (2) facilitate a broad-based regional discussion to マークマidentify appropriate strategies for n りょうし issues of regional significance; and >identify appropriate strategies for responding to those
    - e) coordinate the efforts of cities, counties, special districts, and the state to implement adopted strategies.

A functional plan adopted by the Metro Council may emerge as one of a number of possible strategies for coordinating a multijurisdictional response to an issue of significance.

### 4.2 - Role of Cities -

a) adopt and amend comprehensive plans;

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- b) identify potential areas and activities of metropolitan significance;
- c) cooperatively develop strategies for responding to designated areas and activities of regional significance;
- d) participate in the review and refinement of these goals and objectives.

### 4.3 - Role of Counties -

- a) adopt and amend comprehensive plans;
- b) identify potential areas and activities of metropolitan significance;
- c) cooperatively develop strategies for responding to designated areas and activities of regional significance;
- d) participate in the review and refinement of these goals and objectives.
- 4.4 Role of Special Service Districts Assist Metro with the identification of areas and activities of metropolitan significance and the development of strategies to address them, and participate in the review and refinement of these goals and objectives.
- 4.5 Role of the State of Oregon Advise Metro regarding the identification of areas and activities of metropolitan significance and the development of strategies to address them, and participate in the review and refinement of these goals and objectives.

### OBJECTIVE 5. FUNCTIONAL PLANNING PROCESS

Functional plans are limited purpose plans, consistent with these goals and objectives, which address designated areas and activities of metropolitan significance.

- 5.1 Existing Functional Plans Metro shall continue to develop, amend, and implement, with the assistance of cities, counties, special districts, and the state, statutorily required functional plans for air, water, and transportation, as directed by ORS 268.390(1), and for solid waste as mandated by ORS ch 459.
- 5.2 New Functional Plans New functional plans shall be proposed from one of two sources:
  - -- The Regional Policy Advisory Committee may recommend that the Metro Council adopt findings designating an area

or activity of metropolitan significance for which a functional plan should be prepared; or

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-- The Metro Council may propose the preparation of a functional plan to designate an area or activity of metropolitan significance, and refer that proposal to the Regional Policy Advisory Committee.

Upon the Metro Council adopting findings for the development of a new functional plan, the Regional Policy Advisory Committee shall prepare the plan, consistent with these goals and objectives and the findings of the Metro Council. After preparing the plan and seeking broad public and local government consensus, using existing citizen involvement processes established by cities, counties, and Metro, the Regional Policy Advisory Committee may propose the plan to the Metro Council for adoption. The Metro Council may act to resolve conflicts or problems impeding the development of a new functional plan should such conflicts or problems prevent the Regional Policy Advisory Committee from completing its work in a timely or orderly manner.

The Metro Council shall hold a public hearing on the proposed plan and afterwards may decide to:

- a) adopt the proposed functional plan; or
- b) re-refer the proposed functional plan to Regional Policy Advisory Committee in order to consider amendments to the proposed plan prior to adoption; or
- amend and adopt the proposed functional plan; or C)
- d) reject the proposed functional plan.

The proposed functional plan shall be adopted by ordinance, and shall include findings of consistency with these goals and objectives.

- 5.3 Functional Plan Implementation and Conflict Resolution -Adopted functional plans shall be regionally coordinated policies, facilities, and/or approaches to addressing a designated area or activity of metropolitan significance, to be considered by cities and counties for incorporation in their comprehensive land use plans. If a city or county determines that a functional plan recommendation cannot be incorporated into its comprehensive plan, then Metro shall review any apparent inconsistencies by the following process:
  - Metro and affected local governments shall notify a) each other of apparent or potential comprehensive

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plan inconsistencies.

- b) After Metro staff review, the Regional Policy Advisory Committee shall consult the affected jurisdictions and attempt to resolve any apparent or potential inconsistencies.
- c) The Regional Policy Advisory Committee shall conduct a public hearing and make a report to the Metro Council regarding instances and reasons why a city or county has not adopted changes consistent with recommendations in a regional functional plan.
- d) The Metro Council shall review the Regional Policy Advisory Committee report and hold a public hearing on any unresolved issues. The Council may decide to:
  - amend the adopted regional functional plan; or
  - 2) initiate proceedings to require a comprehensive plan change; or
  - 3) find there is no inconsistency between the comprehensive plan(s) and the functional plan.

OBJECTIVE 6. AMENDMENTS TO THE REGIONAL URBAN GROWTH GOALS AND OBJECTIVES

The Regional Urban Growth Goals and Objectives shall be reviewed at regular intervals or at other times determined jointly by the Regional Policy Advisory Committee and the Metro Council. Any review and amendment process shall involve a broad cross-section of citizen and jurisdictional interests, and shall be conducted by the Regional Policy Advisory Committee consistent with Goal 1: Regional Planning Process. Proposals for amendments shall receive broad public and local government review prior to final Metro Council action.

amendments to these goals and objectives, the Metro Council shall determine whether amendments to adopted functional plans or the acknowledged regional urban growth boundary are necessary. If amendments to adopted functional plans are necessary, the Metro Council shall act on amendments to applicable functional plans after referral of proposed amendments to the Regional Policy Advisory Committee. All

amendment proposals will include the date and method through which they may become effective, should they be adopted. Amendments to the acknowledged regional urban growth boundary will be considered under acknowledged urban growth boundary

6.1 - Impact of Amendments - At the time of adoption of

amendment procedures incorporated in the Metro Code.

If changes to functional plans are adopted, affected cities and counties shall be informed in writing of those changes which are advisory in nature, those which recommend changes in comprehensive land use plans, and those which require changes in comprehensive plans. This notice shall specify the effective date of particular amendment provisions.

### GOAL II: URBAN FORM

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The livability of the urban region shall be maintained and enhanced through initiatives which:

- -- preserve environmental quality;
- -- coordinate the development of jobs, housing, and public services and facilities; and
- -- <u>inter-relate</u> the benefits and consequences of growth in one part of the region with the benefits and consequences of growth in another.

Urban form, therefore, describes an overall framework within which regional urban growth management can occur. Clearly stating objectives for urban form, and pursuing them comprehensively provides the focal strategy for rising to the challenges posed by the growth trends present in the region today.

# GOAL III II.1: NATURAL ENVIRONMENT OF THE-REGION

Preservation, use, and modification of the natural environment of the region shall occur so as seek to maintain and enhance environmental quality while striving for the wise use and preservation of a broad range of natural resources.

### OBJECTIVE 11 7. WATER RESOURCES

Planning and management of water resources shall should be coordinated in order to maintain improve the quality and ensure sufficient quantity of surface water and groundwater in and available to the region.

11.1 7.1 Formulate Strategy - A long-term strategy, coordinated by the jurisdictions and agencies charged with planning and managing water resources, is needed to ensure that identify and satisfy the beneficial water uses of the region can be sustained while new urban growth is accommodated. New management strategies shall be developed to comply with changes in both the Federal Clean Water Act and the Federal Safe Drinking Water Act. while—accommodating

growth. Towards that end, a coordinated planning program for water resources management shall be instituted to:

- Identify the future resource needs of the region for municipal and industrial water supply, irrigation, fisheries, recreation, wildlife, environmental standards and aesthetic amenities;
- Monitor water quality—and quantity—trends vis—a-vis beneficial use standards—adopted by federal, state, regional, and local—governments for specific—water resources important to the region;
- Collectively reexamine standards Beneficial use standards will be examined in light of apparent water resources trends, projected growth in the region, and livability expectations of residents;
  - Assess the cost of water-resource management-scenarios;
  - Coordinate water—resource—management responsibilities shall be coordinated among—affected institutions and agencies—to—satisfy—the—beneficial uses—identified through this process.

# Planning Activities:

Planning programs for water resources management shall be evaluated to determine the ability of current efforts to:

- -- Identify the future resource needs of the region for municipal and industrial water supply, irrigation, fisheries, recreation, wildlife, environmental standards and aesthetic amenities;
- -- Monitor water quality and quantity trends vis-a-vis beneficial use standards adopted by federal, state, regional, and local governments for specific water resources important to the region;
- -- Evaluate the cost-effectiveness of alternative water resource management scenarios, and the use of conservation for both cost containment and resource management; and
- -- Preserve, create, or enhance natural water features for use as elements in nonstructural approaches to managing stormwater and water quality.

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An air quality management plan should be developed for the regional airshed which:

Planning Activities:

- -- Outlines existing and forecast air quality problems;
- -- Identifies prudent and equitable market based and regulatory strategies for addressing present and probable air quality problems throughout the region;
- -- Evaluates standards for visibility; and
- -- Implements an air quality monitoring program to assess compliance with local, state, and federal air quality requirements.

# OBJECTIVE 13. 9. NATURAL AREAS, PARKS AND WILDLIFE HABITAT

Sufficient open space in the urban region shall be acquired, or otherwise protected, and managed to provide reasonable and convenient access to sites for passive and active recreation. and a system of regionally significant—An open space system capable of sustaining or enhancing habitat capable of supporting the continued presence of native wildlife and plant populations should be established. in the urban area and the region.

- 9.1 Open Space Assessment The regional planning <del>13.1</del> process shall identify quantifiable targets for setting aside will-be-established-to-set-aside certain amounts and types of open space. neighborhood, community and regional parks, as well-as-other-types-of-open-space-for-passive recreational activities in order to meet local needs while sharing responsibility for meeting metropolitan open space demands. This effort will begin with an inventory of existing open space-set asides-and-opportunities-in-order-to-determine-areas within the region where open space deficiencies exist now or likely will given adopted land use plans and growth trends. An-assessment-of current and prospective active recreational needs shall be made, employing both locally generated and national standards for park land provision. jurisdictional tools-for-planning and financing the protection and maintenance of open space resources will be developed.
- 13.2 9.2 Corridor Systems The regional planning process shall be used to coordinate the development of interconnected recreational and wildlife corridors systems within the metropolitan region. will be coordinated to:
  - 9.2.1 develop—a A region—wide system of trails will should be developed, capable—of—functioning—as—a unit within the region through the use of compatible standards and use objectives, to link public and private open space resources within and between jurisdictions.; communities with—each other; and communities with—significant open space and wildlife habitat.

- 9.2.2 develop—a A region-wide system of wildlife corridors capable of linking linked significant wildlife habitats should be developed. in order—to sustain—and enhance populations of native wildlife in the urban-area.
  - 9.2.3 implement the A Willamette River Greenway Plan for the region should be implemented by the turn of the century.
- 13.3 Wildlife Inventory A detailed biological field inventory of the region will be maintained to establish an accurate baseline of native wildlife populations. Target population goals for native species will be established through a public process which will include an analysis of amounts of habitat necessary to sustain native populations at target goal levels. After target native wildlife population goals have been adopted, necessary habitat will be identified, protected, and in some cases created. The planning process will emphasize habitat corridors and sites which play a significant role in sustaining baseline native wildlife populations.

13.4 Land—Bank——A land—banking—program—both within—and outside—the—urban—area will be—used to—ensure—that preservation—needs and options—are—not—precluded—by—future urban—development—or—resource—lands—management/production programs.—Open—space—preservation—will be—incorporated—in planning—and regulatory—programs.

# Planning Activities:

- 1) Inventory existing open space and open space opportunities to determine areas within the region where open space deficiencies exist now, or will in the future, given adopted land use plans and growth trends.
- 2) Assess current and future active recreational land needs. Target acreages should be developed for neighborhood, community, and regional parks, as well as for other types of open space in order to meet local needs while sharing responsibility for meeting metropolitan open space demands.
- 3) Develop multijurisdictional tools for planning and financing the protection and maintenance of open space resources. Particular attention will be paid to using the land use planning and permitting process and to the possible development of a land-banking program.
- 4) Conduct a detailed biological field inventory of the region to establish an accurate baseline of native wildlife and plant populations. Target population goals

for native species will be established through a public process which will include an analysis of amounts of habitat necessary to sustain native populations at target levels.

OBJECTIVE 14 10. PROTECTION OF AGRICULTURE AND FOREST RESOURCE LANDS

Agricultural and forest resource land outside the urban growth boundary shall be identified and protected from urbanization, and accounted for in regional economic and development plans.

- 14.1 Urban-Limits Outside and adjacent to the urban-growth boundary are rural resource lands—that should never be urbanized.
- 10.1 Rural Resource Lands Rural resource lands outside the urban growth boundary which have significant resource value should actively be protected from urbanization.
- 14.2 10.2 Urban Expansion For rural lands that are available for future urbanization the following hierarchy should be used for identifying priority sites for urban expansion to meet demonstrated needs for urban land Expansion of the urban growth boundary shall occur in urban reserves, established consistent with Objective 15.3.
- First, propose such expansions on rural lands excepted from Statewide Planning goals 3 and 4 in adopted and acknowledged county comprehensive plans. This recognizes that small amounts of rural resource land adjacent to or surrounded by those "exception lands" may be necessary for inclusion in the proposal to improve the efficiency of the boundary amendment.
- Second, consider secondary forest resource lands, or equivalent, as defined by the state.
- Third, consider secondary agricultural resource lands, or equivalent, as defined by the state.
- Fourth, consider primary forest resource lands, or equivalent, as defined-by-the state.
- Finally, when-all other options-are exhausted, consider primary agricultural lands, or equivalent, as defined by the state.
- 14.3 Resource Economy Included in a regional economic opportunities analysis carried out as directed by Policy 10.2, shall be a consideration of the agricultural and forest products economy associated with lands adjacent to or near the

### urban area.

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# Planning Activities:

A regional economic opportunities analysis shall include consideration of the agricultural and forest products economy associated with lands adjacent to or near the urban area.

### GOAL II II.2: BUILT ENVIRONMENT OF THE REGION

Development in the region shall should occur in a coordinated and balanced fashion as evidenced, at a minimum, by: the provision of infrastructure and critical public services concurrent with the pace of urban growth; the meshing of local comprehensive plans with public investment decisionmaking at all levels; the continued evolution of regional economic opportunity; and the location of jobs, housing, supporting commercial activity, parks, and open space in relation to each other in order to decrease the number and length of automobile trips required to support a household.

- II.2.1 a regional "fair-share" approach to meeting the housing needs of the urban population;
- II.2.2 the provision of infrastructure and critical public services concurrent with the pace of urban growth;
- II.2.3 the integration of land use planning and economic development programs;
- II.2.4 the coordination of public investment with local comprehensive and regional functional plans;
- II.2.5 the continued evolution of regional economic opportunity; and
- II.2.6 the creation of a balanced transportation system, less dependent on the private automobile, supported by both the use of emerging technology and the collocation of jobs, housing, commercial activity, parks and open space.

### OBJECTIVE 7 11. HOUSING

There shall be a range of housing types available inside the UGB, for rent or purchase at costs in balance with the range of household incomes in the region. Housing should be located in proximity to major activity centers and the regional transportation system.

There should be a diverse range of housing types available inside the UGB, for rent or purchase at costs in balance with the range of household incomes in the region. Low and moderate income housing needs should be addressed throughout the region. Public policy and investment should encourage the development of housing in locations near employment that is affordable to employees in those enterprises. Housing densities should be supportive of adopted public policy for the development of the regional transportation system and designated mixed use urban centers.

# Planning Activities:

The Metropolitan Housing Rule (OAR 660, Division 7) has effectively resulted in the preparation of local comprehensive plans in the urban region that:

- provide for the sharing of regional housing supply responsibilities by ensuring the presence of single and multiple family zoning in every jurisdiction; and
- plan for local residential housing densities that support net residential housing density assumptions underlying the regional urban growth boundary.

However, it is now time to develop a new regional housing policy that directly addresses the requirements of Statewide Planning Goal 10, in particular: following-issues:

- 1) Strategies should be developed to preserve the region's supply of special needs and existing low and moderate income housing.
- Diverse Housing Needs It-shall be the policy of the region to address the diverse housing needs of the present and projected population of the region, and to correlate those needs should be correlated with the available and prospective housing supply. Upon identification of unmet housing needs, a regionwide strategy shall should be developed which takes into account subregional opportunities and constraints, and the relationship of market dynamics to the management of the overall supply of housing. In addition, that strategy should address the "fair-share" distribution of housing responsibilities among the jurisdictions of the region, including the provision of supporting social services.
- 3) Housing Affordability A housing needs analysis should be carried out to assess the adequacy of the supply of housing for rent and/or sale at prices for low and moderate income households. Public policy shall be designed to assure an adequate supply of housing for rent and/or sale at prices in line with the median household income in the region. If, following a housing that needs analysis, certain income groups in the region are found

to not have affordable housing available to them, it shall be the policy of the region strategies should be developed to focus land use policy and public and private investment towards meeting that need.

Housing Location - Public policy and investment shall encourage the development of housing in locations near or adjacent to employment that is affordable to employees in those enterprises, or in other locations consistent with adopted public policy for the development of the regional transportation system.

# OBJECTIVE 8 12. PUBLIC SERVICES AND FACILITIES

Public services and facilities including but not limited to (such as public safety, water and sewerage systems, parks, schools, libraries, the solid waste management system, stormwater management facilities, and transportation)—shall should be planned and developed so as to: minimize cost; maximize service efficiencies and coordination; and result in net improvements in environmental quality; keep pace with growth, without any loss of existing service levels and desired service-levels are ultimately achieved.

- 1) minimize cost;
- 2) maximize service efficiencies and coordination;
- 3) result in net improvements in environmental quality and the conservation of natural resources;
- 4) keep pace with growth while preventing any loss of existing service levels and achieving planned service levels;
- 5) use energy efficiently; and
- 6) shape and direct growth to meet local and regional objectives.
- 8.1 12.1 Planning Area The regional urban growth goal, objectives, and policies for Urban Form shall be used as the basis for identifying the long-term geographical planning area for the provision of all urban services shall be the area described by the adopted and acknowledged urban growth boundary and the designated urban reserves.
- 8.2 Efficiency Public-facilities and services should be planned so that the provision of the service leads to the greatest efficiency and cost effectiveness. Where consolidation of service providers leads to greater efficiency and cost effectiveness, it shall be the policy of the region to seek that consolidation. Jurisdictions choosing to avoid such consolidation when it is demonstrated to lead to greater

 efficiency—and—cost—effectiveness—will be required—to demonstrate that their decision will have no adverse impacts on—service delivery systems—and the ability to—meet—service needs elsewhere in the region.

8.3 Environmental Quality - Public-facility and service development shall maintain and enhance environmental quality, individually and collectively, across political boundaries. It shall be the policy of the region to pursue the development of public facilities and services which meet-federal and state standards for environmental quality, are energy efficient, and promote the efficient use and conservation of resources.

8.4 12.2 Forecast Need - Public service and facility development shall be planned to accommodate the rate of urban growth forecast in the adopted regional growth forecast for the forecast period, including anticipated expansions into urban reserve areas. Contingency plans shall be developed to accelerate system development should 5-year growth rates exceed forecast expectations.

8.5 Facility Sizing - Public service and facility plans shall be sized to accommodate the planned density of adopted comprehensive plans. Public service and facility plans shall integrate planning for key services and facilities, recognizing that to achieve a total public service and facility package which is the most cost-effective may require less than optimum financial commitments for one or a number of services or facilities.

8.6 12.3 Concurrent Funding Concurrency - It shall be the policy of the The region to should seek the provision of public facilities and services at the time of new concurrent with urban growth. However, the primary obstacle for providing a wide range of public facilities and services concurrent with new urban development is financial. Planning for concurrency, and requiring concurrency, is not enough. Developing funding mechanisms is critical. An aggressive effort shall be made to seek funding mechanisms to achieve concurrency. Two results are expected with this effort:

- A formula which apportions responsibility for paying for public facilities and services needed to achieve concurrency among new development, existing development, the state, the region, cities, counties, and special districts.
- Tools and techniques to enable each of the responsible parties to secure the funds necessary to meet the overall objective of concurrency.

Planning Activities:

designated economic-activity centers, Adequate-mobility will
be provided by:

- first, encouraging-growth-in-areas having-transportation
  system-capacity-that meets-regionally-adopted-mobility
  goals;
- second, actively working to meet the mobility needs of those areas in ways that do not require new transportation system construction; and
- third, as a last resort, expanding the capacity of existing-systems-or-developing new-transportation-system infrastructure.
- 9.3 13.1 System Priorities In developing new regional transportation system infrastructure, the highest priority will should be meeting the mobility needs of designated economic activity centers significant mixed use urban centers, when designated. Such needs, associated with ensuring access to jobs, housing, and shopping within and among those centers, will should be assessed and met through a combination of intensifying land uses and increasing transportation system capacity so as to minimize negative impacts on environmental quality, urban form, and urban design.
  - 9.4 Barriers Structural barriers to mobility for transportation disadvantaged populations will be assessed in the current and planned regional transportation system and will be addressed through a comprehensive program of transportation and non-transportation system based actions.
  - 9.5 Transport of Goods The needs for movement of goods via trucks, rail, and barge will be assessed and addressed through a coordinated program of transportation system improvements and actions to affect the location of trip generating activities.
  - 9.6 13.2 Environmental Considerations Planning for the The regional transportation system shall be planned should seek to:
  - 13.2.1) minimize, as much as practical, the region's transportation-related energy consumption through improved auto efficiencies and increased use of transit, carpools, vanpools, bicycles and walking;
- 13.2.2) maintain the region's air quality (see Objective 8: Air Quality); and
  - 13.3.3) remove through-traffic from-neighborhood streets which results from congestion on adjacent

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- 13.2.3) minimize negative impacts on parks, public open space, wetlands, and negative effects on communities and neighborhoods arising from noise, visual impacts, and physical segmentation.
- 9.7 13.3 Transportation Balance Planning for increased use of transit shall address a broad range of requirements for making transit competitive with the private automobile. Although the predominant form of transportation is the private automobile, planning for and development of the regional transportation system should seek to:
- 13.3.1) reduce automobile dependency, especially the use of single-occupancy vehicles;
- increase the use of transit through both expanding transit service and addressing a broad range of requirements for making transit competitive with the private automobile; and
- 13.3.3) encourage bicycle and pedestrian movement through the location and design of land uses.

## Planning Activities:

- 1) Build on existing mechanisms for coordinating transportation planning in the region by:
  - identifying the role for local transportation system improvements and relationship between local, regional, and state transportation system improvements in regional transportation plans;
  - clarifying institutional roles, especially for plan implementation, in local, regional, and state transportation plans; and
  - including plans and policies for the inter-regional movement of people and goods by rail, ship, barge, and air in regional transportation plans.
- 2) Structural barriers to mobility for transportation disadvantaged populations should be assessed in the current and planned regional transportation system and addressed through a comprehensive program of transportation and non-transportation system based actions.
- 3) The needs for movement of goods via trucks, rail, and

barge should be assessed and addressed through a coordinated program of transportation system improvements and actions to affect the location of trip generating activities.

4) Transportation-related guidelines and standards for designating mixed use urban centers shall be developed.

#### OBJECTIVE 10 14. ECONOMIC OPPORTUNITY

Public policy shall should encourage the development of a diverse and sufficient supply of jobs, especially family wage jobs, in economic activity centers and other appropriate locations throughout the region. and, seek the full utilization of the labor force in the region through ongoing efforts to provide education and training linked to the needs of present and prospective employers. Expansions of the urban growth boundary for industrial or commercial purposes shall occur in locations consistent with these regional urban growth goals and objectives.

10.1 Economic Coordination - Enhance coordination among economic development groups by:

- completing and maintaining a regional and subregional economic analysis, identifying specific impediments to and opportunities for the retention, recruitment, and start-up of private and nonprofit sector organizations with jobs that pay family wage levels or better;
- identifying as a priority-for recruitment, retention, and expansion those basic industries that would further broaden and diversify the region's economic base while maintaining or enhancing the region's average wage/average housing cost ratio; and;
- complementing-and-linking-job-development efforts with an active and comprehensive program of training and education to improve the overall quality of the region's labor-force.

In particular, public efforts to provide labor training and education shall focus on the needs of economically disadvantaged, minority, and elderly populations.

10.2 Economic Analysis — Regional and subregional economic opportunities analyses, as described in Statewide Planning Goal 9 (Economic Development), shall be conducted to assess the adequacy and, if necessary, modify the supply of vacant and redevelopable land inventories designated for a broad range of employment activities. Target industries will be identified through a regional "economic opportunity analysis". Economic subregions will be developed which reflect a

functional relationship-between-locational characteristics and the locational requirements of target industries.

10.3 Employment Locations - Public policy-shall-encourage-the development of employment and any rezoning of existing urban land or the zoning of new or future urban land for employment or commercial purposes in locations consistent with regional urban growth goals and objectives for housing, public facilities and services, transportation, and urban form.

## Planning Activities:

- 1) Regional and subregional economic opportunities analyses, as described in OAR 660 Division 9, should be conducted to:
  - -- assess the adequacy and, if necessary, propose modifications to the supply of vacant and redevelopable land inventories designated for a broad range of employment activities;
  - identify regional and subregional industries. Economic subregions will be developed which reflect a functional relationship between locational characteristics and the locational requirements of target industries. Enterprises identified for recruitment, retention. expansion should be basic industries that broaden and diversify the region's economic base while providing jobs that pay at family wage levels or better; and
  - -- link job development efforts with an active and comprehensive program of training and education to improve the overall quality of the region's labor force. In particular, new strategies to provide labor training and education should focus on the needs of economically disadvantaged, minority, and elderly populations.
- 2) An assessment should be made of the potential for redevelopment and/or intensification of use of existing commercial and industrial land resources in the region.

#### GOAL IV II.3: URBAN FORM GROWTH MANAGEMENT

The management of the urban land supply shall occur from a regional perspective, be directed to achieve a compact urban growth form, contribute to creating a clear distinction between urban and rural lands, and reflect the inter-relationship between development of vacant land and redevelopment objectives in all parts of the urban region. The management of the urban land supply shall occur in a

II.3.1 the evolution of an efficient urban growth form which reduces sprawl;

II.3.2 a clear distinction between urban and rural lands; and

II.3.3 recognition of the inter-relationship between development of vacant land and redevelopment objectives in all parts of the urban region.

## OBJECTIVE 15. URBAN/RURAL BOUNDARY TRANSITION

The pattern of development providing the transition between urban and rural lands shall be planned and developed in a manner that makes best use of the natural and built landscape, efficiently connects to existing and planned public service and facility systems, and recognizes the likely long-term prospects for regional urban growth. There should be a clear transition between urban and rural land that makes best use of natural and built landscape features and which recognizes the likely long-term prospects for regional urban growth.

15.1 Boundary Features - The Metro urban growth boundary shall, where feasible, be located using natural er and built geographic features, including such as roads, drainage divides, floodplains, and powerlines, major topographic features, and historic patterns of land use or settlement.

15.3 15.2 Sense of Place - Historic, cultural, topographic, and biological features of the natural and built regional landscape -historic, cultural, topographic, and biological -found both inside and outside of the urban growth boundary, which contribute significantly to this region's identity and "sense of place", shall should be identified. Management of the total urban land supply shall occur in a manner that supports the preservation of those features, when designated, as growth occurs.

15.2 15.3 Urban Reserves - Thirty-year Fifty-year "urban reserves", adopted for purposes of coordinating planning and delineating areas for future urban expansion, shall should be identified consistent with these goals and objectives, and reviewed by Metro every 15 years based on the regional urban growth goals, objectives, and policies.

15.3.1 Establishment of urban reserves will take into account the efficiency with which the proposed reserve can be provided with urban services in the future, the unique land needs of specific urban activities assessed from a regional perspective, the provision of green

spaces between communities, and the stated intent of these regional urban growth goals and objectives to protect farm and forest resource land from urbanization.

In addition, the following hierarchy should be used for identifying priority sites for urban reserves:

- A) First, propose such expansions reserves on rural lands excepted from Statewide Planning goals 3 and 4 in adopted and acknowledged county comprehensive plans. This recognizes that small amounts of rural resource land adjacent to or surrounded by those "exception lands" may be necessary for inclusion in the proposal to improve the efficiency of the future urban growth boundary amendment.
- B) Second, consider secondary forest resource lands, or equivalent, as defined by the state.
- C) Third, consider secondary agricultural resource lands, or equivalent, as defined by the state.
- D) Fourth, consider primary forest resource lands, or equivalent, as defined by the state.
- E) Finally, when all other options are exhausted, consider primary agricultural lands, or equivalent, as defined by the state.
- 15.3.2 No eExpansion of the urban growth boundary shall occur consistent with Objective 17.—outside of urban reserves. Where urban land is adjacent to rural lands outside of an urban reserve, Metro will work with affected cities and counties to ensure that urban uses do not significantly negatively affect the use or condition of the rural land. Where urban land is adjacent to lands within an urban reserve that may someday be included within the urban growth boundary, Metro will work with affected cities and counties to ensure that rural development does not create obstacles to efficient urbanization in the future.

15.4 Planned Public Services - Upon identification of urban reserves adjacent to the urban growth boundary, ultimate providers of urban services within those areas will be designated and charged with incorporating the reserve area(s) in their public facility plans in conjunction with the next periodic review. Changes in the location of the urban growth boundary shall occur so as to ensure the presence of planned key public facilities and services concurrent with development on the newly annexed lands.

15.5 Relationship to Other Urban Areas - The prospect of

creating transportation and other links between the urban economy within the Metro Urban Growth Boundary and other urban areas in the state will be investigated as a means for better utilizing Oregon's urban land and human resources.

## Planning Activities:

- 1) Identification of urban reserves adjacent to the urban growth boundary shall be accompanied by the development of a generalized future land use plan. The planning effort will primarily be concerned with identifying and protecting future open space resources and development of short-term strategies needed to preserve future urbanization potential. Ultimate providers of urban services within those areas should be designated and charged with incorporating the reserve area(s) in their public facility plans in conjunction with the next periodic review. Changes in the location of the urban growth boundary should occur so as to ensure the presence of planned key public facilities and services concurrent with development on the newly annexed lands.
- 2) The prospect of creating transportation and other links between the urban economy within the Metro Urban Growth Boundary and other urban areas in the state should be investigated as a means for better utilizing Oregon's urban land and human resources.
- 3) The use of greenbelts for creating a clear distinction between urban and rural lands, and for creating linkages between communities, should be explored.
- 4) The region, working with the state and other urban communities in the northern Willamette Valley, should evaluate the opportunities for accommodating forecasted urban growth in other urban areas located outside of and not adjacent to the present urban growth boundary.

## OBJECTIVE 16. DEVELOPED URBAN LAND

Opportunities for and obstacles to the continued development and redevelopment of existing urban land shall be identified and actively addressed. through—a A combination of regulations and incentives should be employed to ensure so that the prospect of living, working, and doing business in those locations remains attractive to a wide range of households and employers.

16.1 Redevelopment & Infill - The potential for redevelopment and infill on existing urban land will be included as an element when calculating the buildable land supply in the region. When Metro makes a finding of need for additional urban land within the urban growth boundary, it will assess

redevelopment and infill potential in the region. by utilizing, at a minimum, the following kinds of analyses:

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- a) An inventory of parcels where the assessed value of improvements is less than the assessed value of the land.
- h) An analysis of the difference between comprehensive plan development densities and actual development densities for all parcels as a first step towards determining the efficiency with which urban land is being used. In this case, efficiency is a function of land development densities incorporated in local comprehensive plans.

Metro will then work with jurisdictions in the region to determine the extent to which redevelopment and infill can be relied on to meet the identified need for additional urban land. After this analysis and review, Metro will consider an amendment of the urban growth boundary to meet that portion of the identified need for land not met through commitments for redevelopment and infill.

16.2 Portland Central City - The Central City area of Portland is an area of regional and state significance for commercial, economic, cultural, tourism, government, and transportation functions. State and regional policy and public investment should continue to recognize this special significance.

16.2-Financial Incentives - Financial incentives to encourage redevelopment and infill consistent with adopted and acknowledged comprehensive plans will be pursued to make redevelopment and infill attractive to investors and buyers. One possible mechanism might be an "urban expansion market impact fee", assessed per acre on lands added to the Metro urban growth boundary, and deposited in a trust fund used to address issues which hinder redevelopment.

16.3 Economic Activity-Centers Mixed Use Urban Centers - The region shall evaluate and designate identify and reinforce a limited number of emerging economic activity centers mixed use urban centers. An "economic activity center" A "mixed use urban center" is a mixed use node of relatively high density, supportive of non-auto based transportation modes, and supported by sufficient public facilities and services, parks, open space, and other urban amenities. Upon identification of mixed use urban centers, State state, regional, and local policy and investment shall be coordinated to achieve development objectives for economic activity centers., and those places. Minimum targets for transit:highway mode split, jobs:housing balance, and minimum housing density may be associated with those public commitments investments.

New economic activity mixed use urban centers shall be sited with respect to a system of such centers in the region, and shall not significantly affect regional goals for existing centers, the transportation system, and other public services and facilities.

## Planning Activities:

- 1) Metro's assessment of redevelopment and infill potential in the region shall include but not be limited to:
  - a) An inventory of parcels where the assessed value of improvements is less than the assessed value of the land.
  - b) An analysis of the difference between comprehensive plan development densities and actual development densities for all parcels as a first step towards determining the efficiency with which urban land is being used. In this case, efficiency is a function of land development densities incorporated in local comprehensive plans.
  - c) An assessment of the impacts on the cost of housing of redevelopment versus expansion of the urban growth boundary.
  - d) An assessment of the impediments to redevelopment and infill posed by existing urban land uses or conditions.
- 2) Financial incentives to encourage redevelopment and infill consistent with adopted and acknowledged comprehensive plans should be pursued to make redevelopment and infill attractive alternatives to raw land conversion for investors and buyers.
- 3) Cities and their neighborhoods should be recognized as the focal points for this region's urban diversity. Actions should be identified to reinforce the role of existing downtowns in maintaining the strength of urban communities.
- 4) Tools will be developed to address regional economic equity issues stemming from the fact that not all jurisdictions will serve as a site for an economic activity center. Such tools may include off-site linkage programs to meet housing or other needs or a program of fiscal tax equity.
- 5) Criteria shall be developed to guide the potential designation of mixed use urban centers. The development

and application of such criteria will address the specific area to be included in the center, the type and amount of uses it is to eventually contain, the the steps to be taken to encourage public and private investment. Existing and possible future mixed use urban centers will be evaluated as to their current functions, potentials, and need for future public and private investment. Strategies to meet the needs of the individual centers will be developed. The implications of both limiting and not limiting the location of large scale office and retail development in mixed use urban centers shall be evaluated.

## OBJECTIVE 17. URBAN GROWTH BOUNDARY

The regional urban growth boundary, a long-term planning tool, shall separate urbanizable from rural land, be based in aggregate on the region's 20-year projected need for urban land, and be located consistent with statewide planning goals and these regional urban growth goals and objectives.

17.1 Expansion into Urban Reserves - Upon demonstrating a need for additional urban land, urban growth boundary amendments shall only occur within urban reserves unless it can be demonstrated that Statewide Planning Goal 14 cannot be met for the urban region through use of urban reserve lands.

17.2 Adequacy of Land Supply The adequacy of the supply of urban land within the urban growth boundary shall be judged on the basis of an assessment of all land within the boundary, taking into account any special and unique conditions or circumstances associated only with particular portions of the urban area.

17.3 17.2 Urban Growth Boundary Amendment Criteria Process - Criteria for amending the urban growth boundary shall be derived from statewide planning goals 2 and 14 and relevant portions of the Regional Urban Growth Goals and Objectives.

17.4 17.2.1 Major Amendments - Proposals for major amendment of the UGB shall be made primarily through a legislative process in conjunction with the development and adoption of regional forecasts for population and employment growth. The amendment process will be initiated by a Metro finding of need, and involve local governments, special districts, citizens, and other interests.

17.5 17.2.2 Locational Adjustments -Locational adjustments of the UGB shall be brought to Metro by cities and counties based on public facility plans in adopted and acknowledged comprehensive plans.

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#### OBJECTIVE 18. URBAN DESIGN

The identity and integral functioning of communities in the region shall should be supported through:

- a) the recognition and protection of critical topographic and open space features in the region;
- b) public policies which encourage diversity and excellence in the design and development of settlement patterns, landscapes, and structures; and
- c) ensuring that incentives and regulations guiding the development and redevelopment of the urban area promote a settlement pattern which:
  - i) is pedestrian "friendly" and reduces auto dependence;
  - ii) encourages transit use;
  - iii) reinforces nodal, mixed use, neighborhood oriented design;
  - iv) includes concentrated, high density, mixed use urban centers developed in relation to the region's transit system; and
  - v) is attractive and reflects a "Northwest Style of Life"; and
  - v) is responsive to needs for both privacy, and community, and personal safety in an urban setting.

18.1 Landscape Analysis - A regional landscape analysis-shall be undertaken to inventory and analyze the relationship between the built and natural environments and to identify key open space, topographic, natural resource, cultural, and architectural features which should be protected as urban growth occurs.

- 18.2 Tools for Change Model guidelines and standards will be developed which expand the range of tools available to jurisdictions for accommodating change in ways compatible with neighborhoods and communities while addressing this objective.
- 18.3 18.1 Pedestrian, Transit Support Pedestrian friendly and transit supportive building patterns will be encouraged in order to minimize the need for auto trips and to create a development pattern conducive to face-to-face community interaction. Efforts towards this end include:

- Building orientation standards, including blank wall, setback, height, and parking components, among others, which encourage transit and pedestrian use.
- Light Rail Transit stops, bus stops, transit routes, and transit centers leading to and within economic activity centers shall be planned to encourage pedestrian use and the creation of mixed use, high density residential development.
- Mixed-use-housing-developed in-nonresidential sones and allowed by right-shall be included in housing-inventories compiled for purposes of showing compliance with the Metropolitan Housing-Rule.
- A broad spectrum of house and lot types (zero-lot line, common wall, z-lot, etc.) will be offered to broaden the range of options available to neighborhoods, jurisdictions, and builders as they attempt to incorporate change in their communities while meeting the evolving housing needs of the public.
- Increased opportunities, incentives, and requirements for mixed use projects and districts in the region will be developed to facilitate the emergence of economic activity centers.

## Planning Activities:

- 1) A regional landscape analysis should be undertaken to inventory and analyze the relationship between the built and natural environments and to identify key open space, topographic, natural resource, cultural, and architectural features which should be protected or provided as urban growth occurs.
- 2) Model guidelines and standards should be developed which expand the range of tools available to jurisdictions for accommodating change in ways compatible with neighborhoods and communities while addressing this objective.

**GLOSSARY** 

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 Areas and Activities of Metropolitan Significance. A program, resource, or issue, affecting or arising from the orderly, efficient and environmentally sound development of the region, that can be factually demonstrated to require a coordinated multijurisdictional response.

Beneficial Use Standards. Under Oregon law, specific uses of water within a drainage basin deemed to be important to the ecology of that basin as well as to the needs of local communities are designated as "beneficial uses". Hence, "beneficial use standards" are adopted to preserve water quality or quantity necessary to sustain the identified beneficial uses.

Economic Opportunities Analysis. An "economic opportunities analysis" is a strategic assessment of the likely trends for growth of local economies in the state. Such an analysis is critical for economic planning and for ensuring that the land supply in an urban area will meet long-term employment growth needs.

Exception. An "exception" is taken for land when either commitments for use, current uses, or other reasons make it impossible to meet the requirements of one or a number of the statewide planning goals. Hence, lands "excepted" from statewide planning goals 3 (Agricultural Lands) and 4 (Forest Lands) have been determined to be unable to comply with the strict resource protection requirements of those goals, and are thereby able to be used for other than rural resource production purposes. Lands not excepted from statewide planning goals 3 and 4 are to be used for agricultural or forest product purposes, and other, adjacent uses must support their continued resource productivity.

Family Wage Job. A permanent job with an annual income greater than or equal to the average annual covered wage in the region. The most current average annual covered wage information from the Oregon Employment Division shall be used to determine the family wage job rate for the region or for counties within the region.

Functional Plan. A limited purpose multijurisdictional plan which carries forward strategies to address identified areas and activities of metropolitan significance.

Housing Affordability. The availability of housing such that no more than 30% (an index derived from federal, state, and local housing agencies) of the monthly income of the household need be spent on shelter.

Infill. New development on a parcel or parcels of less than one contiguous acre located within the urban growth boundary.

Infrastructure. Roads, water systems, sewage systems, systems for

stormdrainage, bridges, and other facilities developed to support the functioning of the developed portions of the environment.

 Key or Critical Public Facilities and Services. Basic facilities that are primarily planned for by local government but which also may be provided by private enterprise and are essential to the support of more intensive development, including public schools, transportation, water supply, sewage, and solid waste disposal.

Local Comprehensive Plan. A generalized, coordinated land use map and policy statement of the governing body of a city or county that inter-relates all functional and natural systems and activities related to the use of land, consistent with state law.

Metropolitan Housing Rule. A rule (OAR 660, Division 7) adopted by the Land Conservation and Development Commission to assure opportunity for the provision of adequate numbers of needed housing units and the efficient use of land within the Metro Urban Growth Boundary. This rule establishes minimum overall net residential densities for all cities and counties within the urban growth boundary, and specifies that 50% of the land set aside for new residential development be zoned for multifamily housing.

Mixed Use Urban Center. A "mixed use urban center" is a designated location for a mix of relatively high density office space, commercial activity, residential uses, and supporting public facilities and services, parks and public places. There will be a limited number of these centers designated in the region, and they will be characterized by design elements which work to minimize the need to make trips by automobile either to or within a center. State, regional, and local policy and investment will be coordinated to achieve development and functional objectives for these centers.

State Implementation Plan. A plan for ensuring that all parts of Oregon remain in compliance with Federal air quality standards.

Urban Form. The net result of efforts to preserve environmental quality, coordinate the development of jobs, housing, and public services and facilities, and inter-relate the benefits and consequences of growth in one part of the region with the benefits and consequences of growth in another. Urban form, therefore, describes an overall framework within which regional urban growth management can occur. Clearly stating objectives for urban form, and pursuing them comprehensively provides the focal strategy for rising to the challenges posed by the growth trends present in the region today.

Urban Growth Boundary. A boundary which identifies urbanizable lands to be planned and serviced to support urban development densities, and which separates urbanizable lands from rural lands.

Urban Reserve. An area adjacent to the present urban growth boundary that would provide priority locations for any future urban growth boundary amendments. Urban reserves are intended to provide cities, counties, other service providers, and both urban and rural land owners with a greater degree of certainty regarding future regional urban form than presently exists. Whereas the urban growth boundary describes an area needed to accommodate the urban growth forecasted over a twenty year period, the urban reserves describe an area capable of accommodating the growth expected for an additional 30 years. Therefore, the urban growth boundary and the urban reserves together provide the region with a 50-year planning area.

## VERSION B

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#### INTRODUCTION

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The Regional Urban Growth Goals and Objectives (RUGGO) have been developed to:

 a) respond to the direction given to Metro by the legislature through ORS ch 268.380 to develop land use goals and objectives for the region which would replace those adopted by the Columbia Region Association of Governments;

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provide a policy framework for guiding Metro's regional planning program, principally its development of functional plans and management of the region's urban growth boundary; and

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C) provide a process for coordinating planning in the metropolitan area to maintain metropolitan livability.

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The RUGGO's are envisioned not as a final plan for the region, but as a starting point for developing a more focused vision for the future growth and development of the Portland area. RUGGO's are the building blocks with which the local governments, citizens, and other interests can begin to develop a shared view of the future.

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This document begins with the broad outlines of that vision. are two principal goals, the first dealing with the planning process and the second outlining substantive concerns related to urban form. The "subgoals" (in Goal II) and objectives clarify the goals. The planning activities reflect priority actions that need to be taken at a later date to refine and clarify the goals and objectives further.

Planning for and managing the effects of urban growth in this metropolitan region involves 24 cities, three counties, and more than 130 special service districts and school districts, including Metro. In addition, the State of Oregon, Tri-Met, the Port of Portland, and the Boundary Commission all make decisions which affect and respond to regional urban growth. Each of these jurisdictions and agencies has specific duties and powers which apply directly to the tasks of urban growth management.

However, the issues of metropolitan growth are complex and interrelated. Consequently, the planning and growth management activities of many jurisdictions are both affected by and directly affect the actions of other jurisdictions in the region. In this region, as in others throughout the country, coordination of planning and management activities is a central issue for urban growth management.

Nonetheless, few models exist for coordinating growth management in a metropolitan region. Further, although the legislature charged Metro with certain coordinating responsibilities, and gave it powers to accomplish coordination, a participatory and cooperative structure for responding to that charge has never been stated.

 As urban growth in the region generates issues requiring a multijurisdictional response, a "blueprint" for regional planning and coordination is critically needed. Although most would agree that there is a need for coordination, there is a wide range of opinion regarding how regional planning to address issues of regional significance should occur, and under what circumstances Metro should exercise its coordination powers.

Goal I addresses this coordination issue in the region for the first time by providing the process that Metro will use to address areas and activities of metropolitan significance. The process is intended to be responsive to the challenges of urban growth while respecting the powers and responsibilities of a wide range of interests, jurisdictions, and agencies.

Goal II recognizes that this region is changing as growth occurs, and that change is challenging our assumptions about how urban growth will affect quality of life. For example:

-- overall, the number of vehicle miles travelled in the region has been increasing at a rate far in excess of the rate of population and employment growth;

-- the greatest growth in traffic and movement is within suburban areas, rather than between suburban areas and the central downtown district;

-- in the year 2010 Metro projects that 70% of all "trips"

made daily in the region will occur within suburban areas;

- -- currently transit moves about 3% of the travellers in the region on an average workday;
- -- to this point the region has accommodated most forecasted growth on vacant land within the urban growth boundary, with redevelopment expected to accommodate very little of this growth;
- -- single family residential construction is occurring at less than maximum planned density;
- -- rural residential development in rural exception areas is occurring in a manner and at a rate that may result in forcing the expansion of the urban growth boundary on important agricultural and forest resource lands in the future;
- -- a recent study of urban infrastructure needs in the state has found that only about half of the funding needed in the future to build needed facilities can be identified.

Add to this list growing citizen concern about rising housing costs, vanishing open space, and increasing frustration with traffic congestion, and the issues associated with the growth of this region are not at all different from those encountered in other west coast metropolitan areas such as the Puget Sound region or cities in California. The lesson in these observations is that the "quilt" of 27 separate comprehensive plans together with the region's urban growth boundary is not enough to effectively deal with the dynamics of regional growth and maintain quality of life.

The challenge is clear: if the Portland metropolitan area is going to be different than other places, and if it is to preserve its vaunted quality of life as an additional 485,000 people move into the urban area in the next 20 years, then a cooperative and participatory effort to address the issues of growth must begin now. Further, that effort needs to deal with the issues accompanying growth -- increasing traffic congestion, vanishing open space, speculative pressure on rural farm lands, rising housing costs, diminishing environmental quality -- in a common framework. Ignoring vital links between these issues will limit the scope and effectiveness of our approach to managing urban growth.

Goal II provides that broad framework needed to address the issues accompanying urban growth.

PLANNING FOR A VISION OF GROWTH IN THE PORTLAND METROPOLITAN AREA

As the metropolitan area changes, the importance of coordinated and balanced planning programs to protect the environment and guide development becomes increasingly evident.

By encouraging efficient placement of jobs and housing near each other, along with supportive commercial and recreational uses, a more efficient development pattern will result.

An important step toward achieving this planned pattern of regional growth is the integration of land uses with transportation planning, including mass transit, which will link together mixed use urban centers of higher density residential and commercial development.

The region must strive to protect and enhance its natural environment and significant natural resources. This can best be achieved by integrating the important aspects of the natural environment into a regional system of natural areas, open space and trails for wildlife and people. Special attention should be given to the development of infrastructure and public services in a manner that complements the natural environment.

 A clear distinction must be created between the urbanizing areas and rural lands. Emphasis should be placed upon the balance between new development and infill within the region's urban growth boundary and the need for future urban growth boundary expansion. This regional vision recognizes the pivotal role played by a healthy and active central city, while at the same time providing for the growth of other communities of the region.

 Finally, the regional planning program must be one that is based on a cooperative process that involves the residents of the metropolitan area, as well as the many public and private interests. Particular attention must be given to the need for effective partnerships with local governments because they will have a major responsibility in implementing the vision. It is important to consider the diversity of the region's communities when integrating local comprehensive plans into the pattern of regional growth.

#### GOAL I: REGIONAL PLANNING PROCESS

Regional planning in the metropolitan area shall identify and designate areas and activities of metropolitan significance through a participatory process involving citizens, cities, counties, special and school districts, and state and regional agencies. Implementation of these goals and objectives shall occur in a cooperative manner in order to avoid creating duplicative processes, standards, and/or governmental roles. These goals and objectives shall only apply directly to acknowledged comprehensive plans of cities and counties when implemented through functional plans or the acknowledged urban growth boundary plan.

## OBJECTIVE 1. CITIZEN PARTICIPATION

Metro shall develop and implement an ongoing program for citizen participation in all aspects of the regional planning program. Such a program shall be coordinated with local programs for supporting citizen involvement in planning processes, and shall not duplicate those programs.

- 1.1 Regional Citizen Involvement Coordinating Committee Metro shall establish a Regional Citizen Involvement Coordinating Committee to assist with the development of its citizen involvement program and to advise the Regional Policy Advisory Committee regarding ways to best involve citizens in regional planning activities.
- 1.2 Notification Metro shall develop programs for public notification, especially for (but not limited to) proposed legislative actions, that ensure a high level of awareness of potential consequences as well as opportunities for involvement on the part of affected citizens, both inside and outside of its district boundaries.

#### OBJECTIVE 2. REGIONAL POLICY ADVISORY COMMITTEE

The Metro Council shall establish a Regional Policy Advisory Committee to:

- a) assist with the development and review of Metro's regional planning activities pertaining to land use and growth management, including review and implementation of these goals and objectives, present and prospective functional planning, and management and review of the region's urban growth boundary;
- b) serve as a forum for identifying and discussing areas and activities of metropolitan or subregional significance; and

c) provide an avenue for involving all cities and counties and other interests in the development and implementation of growth management strategies.

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- 2.1 Regional Policy Advisory Committee Composition The Regional Policy Advisory Committee (RPAC) shall be chosen according to the by-laws adopted by the Metro Council. The voting membership shall include elected officials of cities, counties, and the Metro Council as well as representatives of the State of Oregon and citizens. The composition of the Committee shall reflect the partnership that must exist among implementing jurisdictions in order to effectively address areas and activities of metropolitan significance, with a majority of the voting members being elected officials from within the Metro District boundaries.
- 2.2 Advisory Committees The Metro Council, upon the recommendation of RPAC, shall appoint technical advisory committees, task forces, and other bodies as it and the Regional Policy Advisory Committee determine a need for such bodies.
- 2.3 Joint Policy Advisory Committee on Transportation (JPACT) JPACT with the Metro Council shall continue to perform the functions of the designated Metropolitan Planning Organization as required by federal transportation planning regulations. JPACT and the Regional Policy Advisory Committee shall develop a coordinated process, to be approved by the Metro Council, to assure that regional land use and transportation planning remains consistent with these goals and objectives.

## OBJECTIVE 3. APPLICABILITY OF REGIONAL URBAN GROWTH GOALS AND OBJECTIVES

These Regional Urban Growth Goals and Objectives have been developed pursuant to ORS 268.380(1). Therefore, they comprise neither a comprehensive plan under ORS 197.015(5) nor a functional plan under ORS 268.390(2). All functional plans prepared by Metro shall be consistent with these goals and objectives. Metro's management of the Urban Growth Boundary shall be guided by standards and procedures which must be consistent with these goals and objectives. These goals and objectives shall not apply directly to site-specific land use actions, including amendments of the urban growth boundary.

These Regional Urban Growth Goals and Objectives shall apply to adopted and acknowledged comprehensive land use plans as follows:

a) A regional functional plan, itself consistent with these goals and objectives, may recommend or require amendments to adopted and acknowledged comprehensive land

## use plans; or

- b) The management and periodic review of Metro's acknowledged Urban Growth Boundary Plan, itself consistent with these goals and objectives, may require changes in adopted and acknowledged land use plans; or
- c) The Regional Policy Advisory Committee may identify and propose issues of regional concern, related to or derived from these goals and objectives, for consideration by cities and counties at the time of periodic review of their adopted and acknowledged comprehensive plans.
- 3.1 Urban Growth Boundary Plan The Urban Growth Boundary Plan has three components:
  - a) The acknowledged urban growth boundary line;
  - b) Acknowledged growth management policies derived from these goals and objectives and the statewide planning goals; and
  - c) Acknowledged procedures and standards for amending the urban growth boundary line.

Metro's Urban Growth Boundary is not a regional comprehensive plan but a provision of the comprehensive plans of the local governments within its boundaries. The location of the urban growth boundary line shall be consistent with applicable statewide planning goals, these goals and objectives, and acknowledged growth management policies. Amendments to the urban growth boundary line shall demonstrate consistency only with the acknowledged procedures and standards and any applicable acknowledged growth management policies.

- 3.2 Functional Plans Regional functional plans containing recommendations for comprehensive planning by cities and counties may or may not involve land use decisions. Functional plans are not required by the enabling statute to include findings of consistency with statewide land use planning goals. If provisions in a functional plan, or actions implementing a functional plan require changes in an adopted and acknowledged comprehensive land use plan, then that action may be a land use action required to be consistent with the statewide planning goals.
- 3.3 Periodic Review of Comprehensive Land Use Plans At the time of periodic review for comprehensive land use plans in the region the Regional Policy Advisory Committee:
  - a) shall identify functional plan provisions or changes

in functional plans adopted since the last periodic review for inclusion in periodic review notices as changes in law; and

- b) may provide comments during the periodic review of adopted and acknowledged comprehensive plans on issues of regional concern.
- 3.4 Periodic Review of the Regional Urban Growth Goals and Objectives If statute changes are made to ORS 197 to allow acknowledgement of these goals and objectives as the means for meeting the statutory requirement that these goals and objectives be consistent with statewide planning goals, then this section will apply. The Regional Policy Advisory Committee shall consider the periodic review notice for these goals and objectives and recommend a periodic review process for adoption by the Metro Council.

#### OBJECTIVE 4. IMPLEMENTATION ROLES

Regional planning and the implementation of these Regional Urban Growth Goals and Objectives shall recognize the inter-relationships between cities, counties, special districts, Metro, regional agencies, and the State, and their unique capabilities and roles.

## 4.1 - Metro Role - Metro shall:

- a) identify and designate areas and activities of metropolitan significance;
- b) provide staff and technical resources to support the activities of the Regional Policy Advisory Committee;
- c) serve as a technical resource for cities, counties, and other jurisdictions and agencies;
- d) facilitate a broad-based regional discussion to identify appropriate strategies for responding to those issues of regional significance; and
- e) coordinate the efforts of cities, counties, special districts, and the state to implement adopted strategies.

A functional plan adopted by the Metro Council may emerge as one of a number of possible strategies for coordinating a multijurisdictional response to an issue of regional significance.

#### 4.2 - Role of Cities -

a) adopt and amend comprehensive plans;

1 identify potential areas and activities of 2 metropolitan significance; 3 4 c) cooperatively develop strategies for responding to 5 designated areas and activities of regional significance; 6 7 d) participate in the review and refinement of these 8 goals and objectives. 9 10 4.3 - Role of Counties -11 12 a) adopt and amend comprehensive plans; 13 14 b) identify potential areas and activities of 15 metropolitan significance; 16 17 c) cooperatively develop strategies for responding to 18 designated areas and activities of regional significance; 19 20 d) participate in the review and refinement of these 21 goals and objectives. 22 23 4.4 - Role of Special Service Districts - Assist Metro with 24 the identification of areas and activities of metropolitan 25 significance and the development of strategies to address 26 them, and participate in the review and refinement of these **27** . goals and objectives. 28 29 4.5 - Role of the State of Oregon - Advise Metro regarding the 30 identification of areas and activities of metropolitan 31 significance and the development of strategies to address 32 them, and participate in the review and refinement of these qoals and objectives. 33 34 35 **OBJECTIVE 5.** FUNCTIONAL PLANNING PROCESS 36 Functional plans are limited purpose plans, consistent with these 37 goals and objectives, which address designated areas and activities 38 39 of metropolitan significance. 40 41 5.1 - Existing Functional Plans - Metro shall continue to 42 develop, amend, and implement, with the assistance of cities, counties, special districts, and the state, statutorily required functional plans for air, water, and transportation, 43 44 45 as directed by ORS 268.390(1), and for solid waste as mandated 46 by ORS ch 459. 47 5.2 - New Functional Plans -48 New functional plans shall be 49 proposed from one of two sources: 50 -- The Regional Policy Advisory Committee may recommend 51 52 that the Metro Council adopt findings designating an area

or activity of metropolitan significance for which a functional plan should be prepared; or

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-- The Metro Council may propose the preparation of a functional plan to designate an area or activity of metropolitan significance, and refer that proposal to the Regional Policy Advisory Committee.

Upon the Metro Council adopting findings for the development of a new functional plan, the Regional Policy Advisory Committee shall prepare the plan, consistent with these goals and objectives and the findings of the Metro Council. After preparing the plan and seeking broad public and local government consensus, using existing citizen involvement processes established by cities, counties, and Metro, the Regional Policy Advisory Committee may propose the plan to the Metro Council for adoption. The Metro Council may act to resolve conflicts or problems impeding the development of a new functional plan should such conflicts or problems prevent the Regional Policy Advisory Committee from completing its work in a timely or orderly manner.

The Metro Council shall hold a public hearing on the proposed plan and afterwards may decide to:

- a) adopt the proposed functional plan; or
- b) re-refer the proposed functional plan to the Regional Policy Advisory Committee in order to consider amendments to the proposed plan prior to adoption; or
- c) amend and adopt the proposed functional plan; or
- d) reject the proposed functional plan.

The proposed functional plan shall be adopted by ordinance, and shall include findings of consistency with these goals and objectives.

- 5.3 Functional Plan Implementation and Conflict Resolution Adopted functional plans shall be regionally coordinated policies, facilities, and/or approaches to addressing a designated area or activity of metropolitan significance, to be considered by cities and counties for incorporation in their comprehensive land use plans. If a city or county determines that a functional plan recommendation cannot be incorporated into its comprehensive plan, then Metro shall review any apparent inconsistencies by the following process:
  - a) Metro and affected local governments shall notify each other of apparent or potential comprehensive

plan inconsistencies.

- b) After Metro staff review, the Regional Policy Advisory Committee shall consult the affected jurisdictions and attempt to resolve any apparent or potential inconsistencies.
- c) The Regional Policy Advisory Committee shall conduct a public hearing and make a report to the Metro Council regarding instances and reasons why a city or county has not adopted changes consistent with recommendations in a regional functional plan.
- d) The Metro Council shall review the Regional Policy Advisory Committee report and hold a public hearing on any unresolved issues. The Council may decide to:
  - 1) amend the adopted regional functional plan; or
  - 2) initiate proceedings to require a comprehensive plan change; or
    - 3) find there is no inconsistency between the comprehensive plan(s) and the functional plan.

# OBJECTIVE 6. AMENDMENTS TO THE REGIONAL URBAN GROWTH GOALS AND OBJECTIVES

The Regional Urban Growth Goals and Objectives shall be reviewed at regular intervals or at other times determined jointly by the Regional Policy Advisory Committee and the Metro Council. Any review and amendment process shall involve a broad cross-section of citizen and jurisdictional interests, and shall be conducted by the Regional Policy Advisory Committee consistent with Goal 1: Regional Planning Process. Proposals for amendments shall receive broad public and local government review prior to final Metro Council action.

6.1 - Impact of Amendments - At the time of adoption of amendments to these goals and objectives, the Metro Council shall determine whether amendments to adopted functional plans or the acknowledged regional urban growth boundary are necessary. If amendments to adopted functional plans are necessary, the Metro Council shall act on amendments to applicable functional plans after referral of proposed amendments to the Regional Policy Advisory Committee. All amendment proposals will include the date and method through which they may become effective, should they be adopted. Amendments to the acknowledged regional urban growth boundary will be considered under acknowledged urban growth boundary

amendment procedures incorporated in the Metro Code.

If changes to functional plans are adopted, affected cities and counties shall be informed in writing of those changes which are advisory in nature, those which recommend changes in comprehensive land use plans, and those which require changes in comprehensive plans. This notice shall specify the effective date of particular amendment provisions.

## GOAL II: URBAN FORM

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 The livability of the urban region shall be maintained and enhanced through initiatives which:

- -- preserve environmental quality;
- -- coordinate the development of jobs, housing, and public services and facilities; and
- -- <u>inter-relate</u> the benefits and consequences of growth in one part of the region with the benefits and consequences of growth in another.

Urban form, therefore, describes an overall framework within which regional urban growth management can occur. Clearly stating objectives for urban form, and pursuing them comprehensively provides the focal strategy for rising to the challenges posed by the growth trends present in the region today.

#### II.1: NATURAL ENVIRONMENT

Preservation, use, and modification of the natural environment of the region shall seek to maintain and enhance environmental quality while striving for the wise use and preservation of a broad range of natural resources.

## OBJECTIVE 7. WATER RESOURCES

Planning and management of water resources should be coordinated in order to improve the quality and ensure sufficient quantity of surface water and groundwater available to the region.

7.1 Formulate Strategy - A long-term strategy, coordinated by the jurisdictions and agencies charged with planning and managing water resources, is needed to ensure that beneficial water uses of the region can be sustained while new urban growth is accommodated. New management strategies shall be developed to comply with changes in both the Federal Clean Water Act and the Federal Safe Drinking Water Act.

#### Planning Activities: 1 2 3 Planning programs for water resources management shall be evaluated to determine the ability of current efforts to: 4 5 6 -- Identify the future resource needs of the region for 7 municipal and industrial water supply, 8 fisheries, recreation, wildlife, environmental standards 9 and aesthetic amenities; 10 11 -- Monitor water quality and quantity trends vis-a-vis beneficial use standards adopted by federal, state, regional, and local governments for specific water 12 13 14 resources important to the region; 15 16 -- Evaluate the cost-effectiveness of alternative water 17 management scenarios, and the conservation for both cost containment and resource 18 19 management; and 20 21 -- Preserve, create, or enhance natural water features for use as elements in nonstructural approaches to 22 23 managing stormwater and water quality. 24 25 OBJECTIVE 8. AIR QUALITY 26 27 Air quality shall be protected and enhanced so that growth can occur and human health is unimpaired. Visibility of the Cascades 28 29 and the Coast Range from within the region should be maintained. 30 31 8.1 Strategies for planning and managing air quality in the regional airshed shall be included in the State Implementation 32 33 Plan for the Portland-Vancouver air quality maintenance area 34 as required by the Federal Clean Air Act. 35 36 8.2 New regional strategies shall be developed to comply with Federal Clean Air Act requirements and provide capacity for 37 38 future growth. 39 40 The region, working with the state, shall pursue the 41 consolidation of the Oregon and Clark County Air Quality 42 Management Areas. 43 44 Planning Activities: 45 46 An air quality management plan should be developed for the 47 regional airshed which: 48 -- Outlines existing and forecast air quality problems; 49 50 51 -- Identifies prudent and equitable market based and 52 regulatory strategies for addressing present and probable

irrigation,

air quality problems throughout the region;

- -- Evaluates standards for visibility; and
- -- Implements an air quality monitoring program to assess compliance with local, state, and federal air quality requirements.

## OBJECTIVE 9. NATURAL AREAS, PARKS AND WILDLIFE HABITAT

Sufficient open space in the urban region shall be acquired, or otherwise protected, and managed to provide reasonable and convenient access to sites for passive and active recreation. An open space system capable of sustaining or enhancing native wildlife and plant populations should be established.

- 9.1 The regional planning process shall identify quantifiable targets for setting aside certain amounts and types of open space.
- 9.2 Corridor Systems The regional planning process shall be used to coordinate the development of interconnected recreational and wildlife corridors within the metropolitan region.
  - 9.2.1 A region-wide system of trails should be developed to link public and private open space resources within and between jurisdictions.
  - 9.2.2 A region-wide system of linked significant wildlife habitats should be developed.
  - 9.2.3 A Willamette River Greenway Plan for the region should be implemented by the turn of the century.

## Planning Activities:

- 1) Inventory existing open space and open space opportunities to determine areas within the region where open space deficiencies exist now, or will in the future, given adopted land use plans and growth trends.
- Assess current and future active recreational land needs. Target acreages should be developed for neighborhood, community, and regional parks, as well as for other types of open space in order to meet local needs while sharing responsibility for meeting metropolitan open space demands.
- 3) Develop multijurisdictional tools for planning and financing the protection and maintenance of open space resources. Particular attention will be paid to using

the land use planning and permitting process and to the possible development of a land-banking program.

4) Conduct a detailed biological field inventory of the region to establish an accurate baseline of native wildlife and plant populations. Target population goals for native species will be established through a public process which will include an analysis of amounts of habitat necessary to sustain native populations at target levels.

## OBJECTIVE 10. PROTECTION OF AGRICULTURE AND FOREST RESOURCE LANDS

Agricultural and forest resource land outside the urban growth boundary shall be protected from urbanization, and accounted for in regional economic and development plans.

- 10.1 Rural Resource Lands Rural resource lands outside the urban growth boundary which have significant resource value should actively be protected from urbanization.
- 10.2 Urban Expansion Expansion of the urban growth boundary shall occur in urban reserves, established consistent with Objective 15.3.

## Planning Activities:

A regional economic opportunities analysis shall include consideration of the agricultural and forest products economy associated with lands adjacent to or near the urban area.

## II.2: BUILT ENVIRONMENT

Development in the region should occur in a coordinated and balanced fashion as evidenced by:

- II.2.1 a regional "fair-share" approach to meeting the housing needs of the urban population;
- II.2.2 the provision of infrastructure and critical public services concurrent with the pace of urban growth;
- II.2.3 the integration of land use planning and economic development programs;
- II.2.4 the coordination of public investment with local comprehensive and regional functional plans;
- II.2.5 the continued evolution of regional economic
  opportunity; and

II.2.6 the creation of a balanced transportation system, less dependent on the private automobile, supported by both the use of emerging technology and the collocation of jobs, housing, commercial activity, parks and open space.

#### OBJECTIVE 11. HOUSING

There should be a diverse range of housing types available inside the UGB, for rent or purchase at costs in balance with the range of household incomes in the region. Low and moderate income housing needs should be addressed throughout the region. Public policy and investment should encourage the development of housing in locations near employment that is affordable to employees in those enterprises. Housing densities should be supportive of adopted public policy for the development of the regional transportation system and designated mixed use urban centers.

## Planning Activities:

The Metropolitan Housing Rule (OAR 660, Division 7) has effectively resulted in the preparation of local comprehensive plans in the urban region that:

- provide for the sharing of regional housing supply responsibilities by ensuring the presence of single and multiple family zoning in every jurisdiction; and
- plan for local residential housing densities that support net residential housing density assumptions underlying the regional urban growth boundary.

However, it is now time to develop a new regional housing policy that directly addresses the requirements of Statewide Planning Goal 10, in particular:

- Strategies should be developed to preserve the region's supply of special needs and existing low and moderate income housing.
- Diverse Housing Needs the diverse housing needs of the present and projected population of the region should be correlated with the available and prospective housing supply. Upon identification of unmet housing needs, a regionwide strategy should be developed which takes into account subregional opportunities and constraints, and the relationship of market dynamics to the management of the overall supply of housing. In addition, that strategy should address the "fair-share" distribution of housing responsibilities among the jurisdictions of the region, including the provision of supporting social services.

3) Housing Affordability - A housing needs analysis should be carried out to assess the adequacy of the supply of housing for rent and/or sale at prices for low and moderate income households. If, following that needs analysis, certain income groups in the region are found to not have affordable housing available to them, strategies should be developed to focus land use policy and public and private investment towards meeting that need.

#### OBJECTIVE 12. PUBLIC SERVICES AND FACILITIES

Public services and facilities including but not limited to public safety, water and sewerage systems, parks, schools, libraries, the solid waste management system, stormwater management facilities, and transportation should be planned and developed to:

- 1) minimize cost;
- 2) maximize service efficiencies and coordination;
- 3) result in net improvements in environmental quality and the conservation of natural resources;
- 4) keep pace with growth while preventing any loss of existing service levels and achieving planned service levels;
- 5) use energy efficiently; and
- 6) shape and direct growth to meet local and regional objectives.
- 12.1 Planning Area The long-term geographical planning area for the provision of urban services shall be the area described by the adopted and acknowledged urban growth boundary and the designated urban reserves.
- 12.2 Forecast Need Public service and facility development shall be planned to accommodate the rate of urban growth forecast in the adopted regional growth forecast, including anticipated expansions into urban reserve areas.
- 12.3 Concurrency The region should seek the provision of public facilities and services at the time of new urban growth.

## Planning Activities:

1) Inventory current and projected public facilities and services needs throughout the region, as described in adopted and acknowledged public facilities plans.

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- Identify opportunities for and barriers to achieving concurrency in the region.
- Develop financial tools and techniques to enable cities, counties, school districts, special districts, Metro and the State to secure the funds necessary to achieve concurrency.
- Develop tools and strategies for better linking planning for school, library, and park facilities to the land use planning process.

## TRANSPORTATION

- A regional transportation system shall be developed which:
  - 1) reduces reliance on a single mode of transportation through development of a balanced transportation system which employs highways, transit, bicycle and pedestrian improvements, and system and demand management, where appropriate.
  - 2) provides adequate levels of mobility consistent with local comprehensive plans and state and regional policies and plans;
  - encourages energy efficiency;
  - 4) recognizes financial constraints; and
  - 5) minimizes the environmental impacts of system development, operations, and maintenance.
  - System Priorities -In developing new regional transportation system infrastructure, the highest priority should be meeting the mobility needs of significant mixed use urban centers, when designated. Such needs, associated with ensuring access to jobs, housing, and shopping within and among those centers, should be assessed and met through a combination of intensifying land uses and increasing transportation system capacity so as to minimize negative impacts on environmental quality, urban form, and urban
  - 13.2 Environmental Considerations Planning for the regional transportation system should seek to:
  - minimize the region's transportation-related energy consumption through increased use of transit, carpools, vanpools, bicycles and walking;
  - 13.2.2) maintain the region's air quality (see Objective 8: Air Quality); and

13.2.3) minimize negative impacts on parks, public open space, wetlands, and negative effects on communities and neighborhoods arising from noise, visual impacts, and physical segmentation.

### 13.3 Transportation Balance -

Although the predominant form of transportation is the private automobile, planning for and development of the regional transportation system should seek to:

- 13.3.1) reduce automobile dependency, especially the use of single-occupancy vehicles;
- increase the use of transit through both expanding transit service and addressing a broad range of requirements for making transit competitive with the private automobile; and
- 13.3.3) encourage bicycle and pedestrian movement through the location and design of land uses.

### Planning Activities:

- 1) Build on existing mechanisms for coordinating transportation planning in the region by:
  - identifying the role for local transportation system improvements and relationship between local, regional, and state transportation system improvements in regional transportation plans;
  - clarifying institutional roles, especially for plan implementation, in local, regional, and state transportation plans; and
  - including plans and policies for the inter-regional movement of people and goods by rail, ship, barge, and air in regional transportation plans.
- 2) Structural barriers to mobility for transportation disadvantaged populations should be assessed in the current and planned regional transportation system and addressed through a comprehensive program of transportation and non-transportation system based actions.
- 3) The needs for movement of goods via trucks, rail, and barge should be assessed and addressed through a coordinated program of transportation system improvements and actions to affect the location of trip generating

### activities.

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 4) Transportation-related guidelines and standards for designating mixed use urban centers shall be developed.

### OBJECTIVE 14. ECONOMIC OPPORTUNITY

Public policy should encourage the development of a diverse and sufficient supply of jobs, especially family wage jobs, in appropriate locations throughout the region. Expansions of the urban growth boundary for industrial or commercial purposes shall occur in locations consistent with these regional urban growth goals and objectives.

### Planning Activities:

- 1) Regional and subregional economic opportunities analyses, as described in OAR 660 Division 9, should be conducted to:
  - -- assess the adequacy and, if necessary, propose modifications to the supply of vacant and redevelopable land inventories designated for a broad range of employment activities;
  - identify regional and subregional industries. Economic subregions will be developed which reflect a functional relationship between locational characteristics and the locational requirements of target industries. Enterprises identified for recruitment, retention. expansion should be basic industries that broaden and diversify the region's economic base while providing jobs that pay at family wage levels or better; and
  - -- link job development efforts with an active and comprehensive program of training and education to improve the overall quality of the region's labor force. In particular, new strategies to provide labor training and education should focus on the needs of economically disadvantaged, minority, and elderly populations.
- 2) An assessment should be made of the potential for redevelopment and/or intensification of use of existing commercial and industrial land resources in the region.

### II.3: GROWTH MANAGEMENT

The management of the urban land supply shall occur in a manner which encourages:

- II.3.1 the evolution of an efficient urban growth form which reduces sprawl;
- II.3.2 a clear distinction between urban and rural lands; and
- II.3.3 recognition of the inter-relationship between development of vacant land and redevelopment objectives in all parts of the urban region.

### OBJECTIVE 15. URBAN/RURAL TRANSITION

There should be a clear transition between urban and rural land that makes best use of natural and built landscape features and which recognizes the likely long-term prospects for regional urban growth.

- 15.1 Boundary Features The Metro urban growth boundary shall, where feasible, be located using natural and built features, including roads, drainage divides, floodplains, powerlines, major topographic features, and historic patterns of land use or settlement.
- 15.2 Sense of Place Historic, cultural, topographic, and biological features of the regional landscape which contribute significantly to this region's identity and "sense of place", should be identified. Management of the total urban land supply shall occur in a manner that supports the preservation of those features, when designated, as growth occurs.
- 15.3 Urban Reserves Thirty-year "urban reserves", adopted for purposes of coordinating planning and delineating areas for future urban expansion, should be identified consistent with these goals and objectives, and reviewed by Metro every 15 years.
  - 15.3.1 Establishment of urban reserves will take into account the efficiency with which the proposed reserve can be provided with urban services in the future, the unique land needs of specific urban activities assessed from a regional perspective, the provision of green spaces between communities, and the stated intent of these Regional Urban Growth Goals and Objectives to protect farm and forest resource land from urbanization.

In addition, the following hierarchy should be used for identifying priority sites for urban reserves:

A) First, propose such reserves on rural lands excepted from Statewide Planning goals 3 and 4 in adopted and acknowledged county comprehensive

plans. This recognizes that small amounts of rural resource land adjacent to or surrounded by those "exception lands" may be necessary for inclusion in the proposal to improve the efficiency of the future urban growth boundary amendment.

- B) Second, consider secondary forest resource lands, or equivalent, as defined by the state.
- C) Third, consider secondary agricultural resource lands, or equivalent, as defined by the state.
- D) Fourth, consider primary forest resource lands, or equivalent, as defined by the state.
- E) Finally, when all other options are exhausted, consider primary agricultural lands, or equivalent, as defined by the state.

15.3.2 Expansion of the urban growth boundary shall occur consistent with Objective 17. Where urban land is adjacent to rural lands outside of an urban reserve, Metro will work with affected cities and counties to ensure that urban uses do not significantly affect the use or condition of the rural land. Where urban land is adjacent to lands within an urban reserve that may someday be included within the urban growth boundary, Metro will work with affected cities and counties to ensure that rural development does not create obstacles to efficient urbanization in the future.

### Planning Activities:

- 1) Identification of urban reserves adjacent to the urban growth boundary shall be accompanied by the development of a generalized future land use plan. The planning effort will primarily be concerned with identifying and protecting future open space resources and development of short-term strategies needed to preserve future urbanization potential. Ultimate providers of urban services within those areas should be designated and charged with incorporating the reserve area(s) in their public facility plans in conjunction with the next Changes in the location of the urban periodic review. growth boundary should occur so as to ensure the presence of planned key public facilities and services concurrent with development on the newly annexed lands.
- 2) The prospect of creating transportation and other links between the urban economy within the Metro Urban Growth Boundary and other urban areas in the state should be investigated as a means for better utilizing Oregon's

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- 3) The use of greenbelts for creating a clear distinction between urban and rural lands, and for creating linkages between communities, should be explored.
- 4) The region, working with the state and other urban communities in the northern Willamette Valley, should evaluate the opportunities for accommodating forecasted urban growth in urban areas outside of and not adjacent to the present urban growth boundary.

### OBJECTIVE 16. DEVELOPED URBAN LAND

Opportunities for and obstacles to the continued development and redevelopment of existing urban land shall be identified and actively addressed. A combination of regulations and incentives should be employed to ensure that the prospect of living, working, and doing business in those locations remains attractive to a wide range of households and employers.

16.1 Redevelopment & Infill - The potential for redevelopment and infill on existing urban land will be included as an element when calculating the buildable land supply in the region. When Metro makes a finding of need for additional urban land within the urban growth boundary, it will assess redevelopment and infill potential in the region.

Metro will work with jurisdictions in the region to determine the extent to which redevelopment and infill can be relied on to meet the identified need for additional urban land. After this analysis and review, Metro will consider an amendment of the urban growth boundary to meet that portion of the identified need for land not met through commitments for redevelopment and infill.

- 16.2 Portland Central City The Central City area of Portland is an area of regional and state significance for commercial, economic, cultural, tourism, government, and transportation functions. State and regional policy and public investment should continue to recognize this special significance.
- 16.3 Mixed Use Urban Centers The region shall evaluate and designate mixed use urban centers. A "mixed use urban center" is a mixed use node of relatively high density, supportive of non-auto based transportation modes, and supported by sufficient public facilities and services, parks, open space, and other urban amenities. Upon identification of mixed use urban centers, state, regional, and local policy and investment shall be coordinated to achieve development objectives for those places. Minimum targets for

transit:highway mode split, jobs:housing balance, and minimum housing density may be associated with those public investments.

New mixed use urban centers shall be sited with respect to a system of such centers in the region, and shall not significantly affect regional goals for existing centers, the transportation system, and other public services and facilities.

### Planning Activities:

- 1) Metro's assessment of redevelopment and infill potential in the region shall include but not be limited to:
  - a) An inventory of parcels where the assessed value of improvements is less than the assessed value of the land.
  - An analysis of the difference between comprehensive plan development densities and actual development densities for all parcels as a first step towards determining the efficiency with which urban land is being used. In this case, efficiency is a function of land development densities incorporated in local comprehensive plans.
  - c) An assessment of the impacts on the cost of housing of redevelopment versus expansion of the urban growth boundary.
  - d) An assessment of the impediments to redevelopment and infill posed by existing urban land uses or conditions.
  - 2) Financial incentives to encourage redevelopment and infill consistent with adopted and acknowledged comprehensive plans should be pursued to make redevelopment and infill attractive alternatives to raw land conversion for investors and buyers.
  - 3) Cities and their neighborhoods should be recognized as the focal points for this region's urban diversity. Actions should be identified to reinforce the role of existing downtowns in maintaining the strength of urban communities.
  - 4) Tools will be developed to address regional economic equity issues stemming from the fact that not all jurisdictions will serve as a site for an economic activity center. Such tools may include off-site linkage programs to meet housing or other needs or a program of

### fiscal tax equity.

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5) Criteria shall be developed to guide the potential designation of mixed use urban centers. The development and application of such criteria will address the specific area to be included in the center, the type and amount of uses it is to eventually contain, the steps to be taken to encourage public and private investment. Existing and possible future mixed use urban centers will be evaluated as to their current functions, potentials, and need for future public and private investment. Strategies to meet the needs of the individual centers will be developed. The implications of both limiting and not limiting the location of large scale office and retail development in mixed use urban centers shall be evaluated.

### OBJECTIVE 17. URBAN GROWTH BOUNDARY

The regional urban growth boundary, a long-term planning tool, shall separate urbanizable from rural land, be based in aggregate on the region's 20-year projected need for urban land, and be located consistent with statewide planning goals and these Regional Urban Growth Goals and Objectives.

- 17.1 Expansion into Urban Reserves Upon demonstrating a need for additional urban land, urban growth boundary amendments shall only occur within urban reserves unless it can be demonstrated that Statewide Planning Goal 14 cannot be met for the urban region through use of urban reserve lands.
- 17.2 Urban Growth Boundary Amendment Process Criteria for amending the urban growth boundary shall be derived from statewide planning goals 2 and 14 and relevant portions of the Regional Urban Growth Goals and Objectives.
  - 17.2.1 Major Amendments Proposals for major amendment of the UGB shall be made primarily through a legislative process in conjunction with the development and adoption of regional forecasts for population and employment growth. The amendment process will be initiated by a Metro finding of need, and involve local governments, special districts, citizens, and other interests.
  - 17.2.2 Locational Adjustments Locational adjustments of the UGB shall be brought to Metro by cities and counties based on public facility plans in adopted and acknowledged comprehensive plans.

### OBJECTIVE 18. URBAN DESIGN

The identity and functioning of communities in the region should be

#### supported through: 1 .2 3 the recognition and protection of critical open space a) 4 features in the region; 5 public policies which encourage diversity and excellence 6 b) in the design and development of settlement patterns, 7 8 landscapes, and structures; and 9 10 C) ensuring that incentives and regulations guiding the 11 development and redevelopment of the urban area promote 12 a settlement pattern which: 13 14 is pedestrian "friendly" and reduces auto 15 dependence; 16 17 ii) encourages transit use; 18 19 iii) reinforces nodal, mixed use, neighborhood 20 oriented design; 21 22 iv) includes concentrated, high density, mixed use 23 urban centers developed in relation to the region's 24 transit system; and 25 26 v) is responsive to needs for privacy, community, 27 and personal safety in an urban setting. 28 29 18.1 Pedestrian and transit supportive building patterns will be encouraged in order to minimize the need for auto trips and 30 31 to create a development pattern conducive to face-to-face 32 community interaction. 33 34 Planning Activities: 35 A regional landscape analysis should be undertaken to 36 1) 37 inventory and analyze the relationship between the built 38 and natural environments and to identify key open space, 39 topographic, natural resource, cultural, 40 architectural features which should be protected or 41 provided as urban growth occurs. 42 43 Model guidelines and standards should be developed which 2) 44 expand the range of tools available to jurisdictions for 45 accommodating change in ways compatible with 46 neighborhoods and communities while addressing this 47 objective.

### **GLOSSARY**

Areas and Activities of Metropolitan Significance. A program, resource, or issue, affecting or arising from the orderly, efficient and environmentally sound development of the region, that can be factually demonstrated to require a coordinated multijurisdictional response.

Beneficial Use Standards. Under Oregon law, specific uses of water within a drainage basin deemed to be important to the ecology of that basin as well as to the needs of local communities are designated as "beneficial uses". Hence, "beneficial use standards" are adopted to preserve water quality or quantity necessary to sustain the identified beneficial uses.

 Economic Opportunities Analysis. An "economic opportunities analysis" is a strategic assessment of the likely trends for growth of local economies in the state. Such an analysis is critical for economic planning and for ensuring that the land supply in an urban area will meet long-term employment growth needs.

Exception. An "exception" is taken for land when either commitments for use, current uses, or other reasons make it impossible to meet the requirements of one or a number of the statewide planning goals. Hence, lands "excepted" from statewide planning goals 3 (Agricultural Lands) and 4 (Forest Lands) have been determined to be unable to comply with the strict resource protection requirements of those goals, and are thereby able to be used for other than rural resource production purposes. Lands not excepted from statewide planning goals 3 and 4 are to be used for agricultural or forest product purposes, and other, adjacent uses must support their continued resource productivity.

Family Wage Job. A permanent job with an annual income greater than or equal to the average annual covered wage in the region. The most current average annual covered wage information from the Oregon Employment Division shall be used to determine the family wage job rate for the region or for counties within the region.

Functional Plan. A limited purpose multijurisdictional plan which carries forward strategies to address identified areas and activities of metropolitan significance.

Housing Affordability. The availability of housing such that no more than 30% (an index derived from federal, state, and local housing agencies) of the monthly income of the household need be spent on shelter.

Infill. New development on a parcel or parcels of less than one contiguous acre located within the urban growth boundary.

Infrastructure. Roads, water systems, sewage systems, systems for

stormdrainage, bridges, and other facilities developed to support the functioning of the developed portions of the environment.

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 Key or Critical Public Facilities and Services. Basic facilities that are primarily planned for by local government but which also may be provided by private enterprise and are essential to the support of more intensive development, including public schools, transportation, water supply, sewage, and solid waste disposal.

Local Comprehensive Plan. A generalized, coordinated land use map and policy statement of the governing body of a city or county that inter-relates all functional and natural systems and activities related to the use of land, consistent with state law.

Metropolitan Housing Rule. A rule (OAR 660, Division 7) adopted by the Land Conservation and Development Commission to assure opportunity for the provision of adequate numbers of needed housing units and the efficient use of land within the Metro Urban Growth Boundary. This rule establishes minimum overall net residential densities for all cities and counties within the urban growth boundary, and specifies that 50% of the land set aside for new residential development be zoned for multifamily housing.

Mixed Use Urban Center. A "mixed use urban center" is a designated location for a mix of relatively high density office space, commercial activity, residential uses, and supporting public facilities and services, parks and public places. There will be a limited number of these centers designated in the region, and they will be characterized by design elements which work to minimize the need to make trips by automobile either to or within a center. State, regional, and local policy and investment will be coordinated to achieve development and functional objectives for these centers.

State Implementation Plan. A plan for ensuring that all parts of Oregon remain in compliance with Federal air quality standards.

Urban Form. The net result of efforts to <u>preserve</u> environmental quality, <u>coordinate</u> the development of jobs, housing, and public services and facilities, and <u>inter-relate</u> the benefits and consequences of growth in one part of the region with the benefits and consequences of growth in another. Urban form, therefore, describes an overall framework within which regional urban growth management can occur. Clearly stating objectives for urban form, and pursuing them comprehensively provides the focal strategy for rising to the challenges posed by the growth trends present in the region today.

**Urban Growth Boundary.** A boundary which identifies urbanizable lands to be planned and serviced to support urban development densities, and which separates urbanizable lands from rural lands.

Urban Reserve. An area adjacent to the present urban growth boundary that would provide priority locations for any future urban growth boundary amendments. Urban reserves are intended to provide cities, counties, other service providers, and both urban and rural land owners with a greater degree of certainty regarding future regional urban form than presently exists. Whereas the urban growth boundary describes an area needed to accommodate the urban growth forecasted over a twenty year period, the urban reserves describe an area capable of accommodating the growth expected for an additional 30 years. Therefore, the urban growth boundary and the urban reserves together provide the region with a 50-year planning area.



### **METRO**

## Memorandum

2000 S.W. First Avenue Portland, OR 97201-5398 503/221-1646

Date:

June 18, 1991

To:

Metro Council

DRAFT

From:

Donald E. Carlson, Council Administrator

Jessica P. Marlitt, Council Analyst

Regarding:

REVIEW OF GOAL I OF THE PROPOSED REGIONAL URBAN GROWTH

GOALS AND OBJECTIVES (RUGGO)

In preparation for the Council worksession June 27, I have reviewed Goal I of the Regional Urban Growth Goals and Objectives (Attachment A hereto, "April 23, 1991, TAC Revision for PAC Consideration May 16, 1991") and identified potential policy issues for Council consideration. Council staff met with Councilor Jim Gardner, Chair of the Urban Growth Management (UGM) Policy Advisory Committee which is developing the RUGGO, Legal Counsel, and Planning and Development Department staff to review and clarify these issues for the worksession. It is hoped discussion of these questions will help frame various policy implications of the Regional Urban Growth Goals and Objectives.

### GOAL I ISSUES FOR CONSIDERATION

- 1. On page 6, in the Goal I description paragraph, will the Regional Policy Advisory Committee (RPAC) be the main means of meeting the intent to implement RUGGO in a "cooperative manner"? What other groups and/or activities might be included?
- 2. Does the last sentence of the Goal I description paragraph (lines 9 through 12) limit the District in any way from directly implementing functional plan actions, within Metro authorities?
- Regarding Objective I, Citizen Participation, lines 19 through 21, does this language mean Metro cannot set up its own citizen advisory committees and must use already established city/county citizen advisory groups? Is this an issue of interest to the Council?
- 4. What are the membership requirements envisioned for the Regional Citizen Involvement Coordinating Committee?
- 5. What notification requirements are envisioned under Citizen Participation (Objective 1.2)? How do these compare to current Council provisions for ordinances/"legislative actions" as prescribed in the Metro Code?

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- 6. Regarding Objective 2, the Regional Policy Advisory Committee (RPAC), will Metro be able independently to explore new functions or undertake new studies? What process is envisioned between Metro and RPAC in those situations?
- 7. Regarding page 7, Objective 2.2, Advisory Committees, the Transportation and Planning Committee addressed this objective during its June 11 review of draft RPAC by-laws. Given the Council's authority under Metro Code Chapter 2.02 to establish task forces and advisory committees at any time, as determined necessary, the Committee agreed the condition "upon the recommendation of RPAC" should be deleted. The latest revision of the draft RPAC by-laws omits this condition and simply describes the ability for both the Council and RPAC to establish technical advisory committees/task forces as desired.
- 8. Under Objective 2.3 on page 7, what process is envisioned from a "coordinated process" between RPAC and the Joint Policy Advisory Committee on Transportation (JPACT)? If Metro has the ultimate legal responsibility for ensuring its activities in land use and transportation planning remain consistent with the RUGGO, would it not be more appropriate for Metro's Planning and Development and Transportation Departments to prepare a coordinated process, with advice from RPAC and JPACT?
- 9. Regarding Objective 3, Applicability of Regional Urban Growth Goals and Objectives, why should RUGGO not apply directly to site-specific land use actions and Urban Growth Boundary amendments?
- 10. On page 8, Objective 3.1, what does the sentence, "Metro's Urban Growth Boundary is not a regional comprehensive plan but a provision of the comprehensive plans of the local governments within its boundaries." mean?
- 11. On page 8, Objective 3.3, what responsibility does Metro have regarding periodic review of comprehensive land use plans? Should the Council address the functional plan changes with advice from RPAC? What are the legal implications for the District if RPAC identifies the changes for "inclusion in periodic review notices as changes in law"?
- 12. Under Objective 5, Functional Planning Process, page 11, lines 9 through 12, why should RPAC prepare Metro's functional plans? It would seem most appropriate for the District to prepare functional plans with advice from RPAC. Similarly, on page 11, point b, "re-refer the proposed functional plan to the Regional Policy Advisory Committee" should be changed to "seek additional advice from the Regional Policy Advisory Committee..."

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- 13. For Objective 5.3 on page 11, lines 44 and 45, why are functional plans "to be considered" by cities and counties for incorporation in their comprehensive land use plans when ORS 268.390 (4) provides that the Council may "recommend or require cities and counties...to make changes in any plan...to assure that the plan and any actions taken under it conform to the district's functional plans."
- 14. On page 12, point b (lines 4 & 5), does RPAC's consultation with "affected jurisdictions" mean just the local jurisdictions or does it include Metro representatives too? What is the goal of having RPAC serve as a "hearings officer" for functional plan implementation? What are the pros and cons of this extra step in addressing opposition to functional plan implementation?
- 15. Under Objective 6, page 12, lines 31 through 33, does the Council want to restrict its authority to review the RUGGO by having review intervals be "determined jointly by the Regional Policy Advisory Committee and the Council?" Overall, should not formal review of RUGGO be conducted by the Council with advice from RPAC?
- 16. Regarding Objective 6.1, lines 45 through 48, what procedures are envisioned for amending functional plans? What actions could the Council take on functional plan amendments if they were referred to RPAC but RPAC does not act? Would it not be more appropriate to have Metro seek the advice of RPAC on functional plan amendments (similar to seeking advice as noted in question 12).
  - 17. Regarding page 13, lines 3 through 8, does the amendment process differ from the initial incorporation of functional plan provisions into comprehensive plans?

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The Regional Urban Growth Goals and Objectives (RUGGO) have been developed to:

- a) respond to the direction given to Metro by the legislature through ORS ch 268.380 to develop land use goals and objectives for the region which would replace those adopted by the Columbia Region Association of Governments;
- provide a policy framework for guiding Metro's regional planning program, principally its development of functional plans and management of the region's urban growth boundary; and
- provide a process for coordinating planning in the metropolitan area to maintain metropolitan livability.

The RUGGO's are envisioned not as a final plan for the region, but as a starting point for developing a more focused vision for the future growth and development of the Portland area. RUGGO's are the building blocks with which the local governments, citizens, and other interests can begin to develop a shared view of the future.

This document begins with the broad outlines of that vision. are two principal goals, the first dealing with the planning process and the second outlining substantive concerns related to urban form. The "subgoals" (in Goal II) and objectives clarify the goals. The planning activities reflect priority actions that need to be taken at a later date to refine and clarify the goals and objectives further.

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Planning for and managing the effects of urban growth in this metropolitan region involves 24 cities, three counties, and more than 130 special service districts and school districts, including Metro. In addition, the State of Oregon, Tri-Met, the Port of Portland, and the Boundary Commission all make decisions which affect and respond to regional urban growth. Each of these jurisdictions and agencies has specific duties and powers which apply directly to the tasks of urban growth management.

Reserver, the issues of metropolitan growth are complex and interrelated. Consequently, the planning and growth management activities of many jurisdictions are both affected by and directly affect the actions of other jurisdictions in the region. In this region, as in others throughout the country, coordination of planning and management activities is a central issue for urban growth management.

Nonetheless, few models exist for coordinating growth management Further, although a metropolitan region. efforts coordinating Metro with certain legislature charged accomplish responsibilities, and qave it powers to coordination, a participatory and cooperative structure for responding to that charge has never been stated.

As urban growth in the region generates issues requiring a multijurisdictional response, a "blueprint" for regional planning and coordination is critically needed. Although most would agree that there is a need for coordination, there is a wide range of opinion regarding how regional planning to address issues of regional significance should occur, and under what circumstances Metro should exercise its coordination powers.

Goal I addresses this coordination issue in the region for the first time by providing the process that Metro will use to address areas and activities of metropolitan significance. The process is intended to be responsive to the challenges of urban growth while respecting the powers and responsibilities of a wide range of interests, jurisdictions, and agencies.

Goal II recognizes that this region is changing as growth occurs, and that change is challenging our assumptions about how urban growth will affect quality of life. For example:

- -- overall, the number of vehicle miles travelled in the region has been increasing at a rate far in excess of the rate of population and employment growth;
- -- the greatest growth in traffic and movement is within suburban areas, rather than between suburban areas and the central downtown district;
- -- in the year 2010 Metro projects that 70% of all "trips"

made daily in the region will occur within suburban areas;

- -- currently transit moves about 3% of the travellers in the region on an average workday;
- -- to this point the region has accommodated most forecasted growth on vacant land within the urban growth boundary, with redevelopment expected to accommodate very little of this growth;
- -- single family residential construction is occurring at less than maximum planned density;
- -- rural residential development in rural exception areas is occurring in a manner and at a rate that may result in forcing the expansion of the urban growth boundary on important agricultural and forest resource lands in the future;
- -- a recent study of urban infrastructure needs in the state has found that only about half of the funding needed in the future to build needed facilities can be identified.

Add to this list growing citizen concern about rising housing costs, vanishing open space, and increasing frustration with traffic congestion, and the issues associated with the growth of this region are not at all different from those encountered in other west coast metropolitan areas such as the Puget Sound region or cities in California. The lesson in these observations is that the "quilt" of 27 separate comprehensive plans together with the region's urban growth boundary is not enough to effectively deal with the dynamics of regional growth and maintain quality of life.

The challenge is clear: if the Portland metropolitan area is going to be different than other places, and if it is to preserve its vaunted quality of life as an additional 485,000 people move into the urban area in the next 20 years, then a cooperative and participatory effort to address the issues of growth must begin now. Further, that effort needs to deal with the issues accompanying growth — increasing traffic congestion, vanishing open space, speculative pressure on rural farm lands, rising housing costs, diminishing environmental quality — in a common framework. Ignoring vital links between these issues will limit the scope and effectiveness of our approach to managing urban growth.

Goal II provides that broad framework needed to address the issues accompanying urban growth.

PLANNING FOR A VISION OF GROWTH IN THE PORTLAND METROPOLITAN AREA

As the metropolitan area changes, the importance of coordinated and balanced planning programs to protect the environment and guide development becomes increasingly evident.

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By encouraging efficient placement of jobs and housing near each other, along with supportive commercial and recreational uses, a more efficient development pattern will result.

 An important step toward achieving this planned pattern of regional growth is the integration of land uses with transportation planning, including mass transit, which will link together mixed use urban centers of higher density residential and commercial development.

The region must strive to protect and enhance its natural environment and significant natural resources. This can best be achieved by integrating the important aspects of the natural environment into a regional system of natural areas, open space and trails for wildlife and people. Special attention should be given to the development of infrastructure and public services in a manner that complements the natural environment.

A clear distinction must be created between the urbanizing areas and rural lands. Emphasis should be placed upon the balance between new development and infill within the region's urban growth boundary and the need for future urban growth boundary expansion. This regional vision recognizes the pivotal role played by a healthy and active central city, while at the same time providing for the growth of other communities of the region.

 Finally, the regional planning program must be one that is based on a cooperative process that involves the residents of the metropolitan area, as well as the many public and private interests. Particular attention must be given to the need for effective partnerships with local governments because they will have a major responsibility in implementing the vision. It is important to consider the diversity of the region's communities when integrating local comprehensive plans into the pattern of regional growth.

### GOAL I: REGIONAL PLANNING PROCESS

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Regional planning in the metropolitan area shall identify and designate areas and activities of metropolitan significance through a participatory process involving citizens, cities, counties, special and school districts, and state and regional agencies. Implementation of these goals and objectives shall occur in a cooperative manner in order to avoid creating duplicative processes, standards, and/or governmental roles. These goals and objectives shall only apply directly to acknowledged comprehensive plans of cities and counties when implemented through functional plans or the acknowledged urban growth boundary plan.

### OBJECTIVE 1. CITIZEN PARTICIPATION

Metro shall develop and implement an ongoing program for citizen participation in all aspects of the regional planning program. Such a program shall be coordinated with local programs for supporting citizen involvement in planning processes, and shall not duplicate those programs.

- 1.1 Regional Citizen Involvement Coordinating Committee Metro shall establish a Regional Citizen Involvement Coordinating Committee to assist with the development of its citizen involvement program and to advise the Regional Policy Advisory Committee regarding ways to best involve citizens in regional planning activities.
- 1.2 Notification Metro shall develop programs for public notification, especially for (but not limited to) proposed legislative actions, that ensure a high level of awareness of potential consequences as well as opportunities for involvement on the part of affected citizens, both inside and outside of its district boundaries.

### OBJECTIVE 2. REGIONAL POLICY ADVISORY COMMITTEE

The Metro Council shall establish a Regional Policy Advisory Committee to:

- a) assist with the development and review of Metro's regional planning activities pertaining to land use and growth management, including review and implementation of these goals and objectives, present and prospective functional planning, and management and review of the region's urban growth boundary;
- b) serve as a forum for identifying and discussing areas and activities of metropolitan or subregional significance; and

c) provide an avenue for involving all cities and counties and other interests in the development and implementation of growth management strategies.

- 2.1 Regional Policy Advisory Committee Composition The Regional Policy Advisory Committee (RPAC) shall be chosen according to the by-laws adopted by the Metro Council. The voting membership shall include elected officials of cities, counties, and the Metro Council as well as representatives of the State of Oregon and citizens. The composition of the Committee shall reflect the partnership that must exist among implementing jurisdictions in order to effectively address areas and activities of metropolitan significance, with a majority of the voting members being elected officials from within the Metro District boundaries.
- 2.2 Advisory Committees The Metro Council, upon the recommendation of RPAC, shall appoint technical advisory committees, task forces, and other bodies as it and the Regional Policy Advisory Committee determine a need for such bodies.
- 2.3 Joint Policy Advisory Committee on Transportation (JPACT) JPACT with the Metro Council shall continue to perform the functions of the designated Metropolitan Planning Organization as required by federal transportation planning regulations. JPACT and the Regional Policy Advisory Committee shall develop a coordinated process, to be approved by the Metro Council, to assure that regional land use and transportation planning remains consistent with these goals and objectives.

### OBJECTIVE 3. APPLICABILITY OF REGIONAL URBAN GROWTH GOALS AND OBJECTIVES

These Regional Urban Growth Goals and Objectives have been developed pursuant to ORS 268.380(1). Therefore, they comprise neither a comprehensive plan under ORS 197.015(5) nor a functional plan under ORS 268.390(2). All functional plans prepared by Metro shall be consistent with these goals and objectives. Metro's management of the Urban Growth Boundary shall be guided by standards and procedures which must be consistent with these goals and objectives. These goals and objectives shall not apply directly to site-specific land use actions, including amendments of the urban growth boundary.

These Regional Urban Growth Goals and Objectives shall apply to adopted and acknowledged comprehensive land use plans as follows:

a) A regional functional plan, itself consistent with these goals and objectives, may recommend or require amendments to adopted and acknowledged comprehensive land

use plans; or

- b) The management and periodic review of Metro's acknowledged Urban Growth Boundary Plan, itself consistent with these goals and objectives, may require changes in adopted and acknowledged land use plans; or
- c) The Regional Policy Advisory Committee may identify and propose issues of regional concern, related to or derived from these goals and objectives, for consideration by cities and counties at the time of periodic review of their adopted and acknowledged comprehensive plans.
- 3.1 Urban Growth Boundary Plan The Urban Growth Boundary Plan has three components:
  - a) The acknowledged urban growth boundary line;
  - b) Acknowledged growth management policies derived from these goals and objectives and the statewide planning goals; and
  - c) Acknowledged procedures and standards for amending the urban growth boundary line.

Metro's Urban Growth Boundary is not a regional comprehensive plan but a provision of the comprehensive plans of the local governments within its boundaries. The location of the urban growth boundary line shall be consistent with applicable statewide planning goals, these goals and objectives, and acknowledged growth management policies. Amendments to the urban growth boundary line shall demonstrate consistency only with the acknowledged procedures and standards and any applicable acknowledged growth management policies.

- 3.2 Functional Plans Regional functional plans containing recommendations for comprehensive planning by cities and counties may or may not involve land use decisions. Functional plans are not required by the enabling statute to include findings of consistency with statewide land use planning goals. If provisions in a functional plan, or actions implementing a functional plan require changes in an adopted and acknowledged comprehensive land use plan, then that action may be a land use action required to be consistent with the statewide planning goals.
- 3.3 Periodic Review of Comprehensive Land Use Plans At the time of periodic review for comprehensive land use plans in the region the Regional Policy Advisory Committee:
  - a) shall identify functional plan provisions or changes

in functional plans adopted since the last periodic review for inclusion in periodic review notices as changes in law; and

- b) may provide comments during the periodic review of adopted and acknowledged comprehensive plans on issues of regional concern.
- 3.4 Periodic Review of the Regional Urban Growth Goals and Objectives If statute changes are made to ORS 197 to allow acknowledgement of these goals and objectives as the means for meeting the statutory requirement that these goals and objectives be consistent with statewide planning goals, then this section will apply. The Regional Policy Advisory Committee shall consider the periodic review notice for these goals and objectives and recommend a periodic review process for adoption by the Metro Council.

### OBJECTIVE 4. IMPLEMENTATION ROLES

 Regional planning and the implementation of these Regional Urban Growth Goals and Objectives shall recognize the inter-relationships between cities, counties, special districts, Metro, regional agencies, and the State, and their unique capabilities and roles.

### 4.1 - Metro Role - Metro shall:

- a) identify and designate areas and activities of metropolitan significance;
- b) provide staff and technical resources to support the activities of the Regional Policy Advisory Committee;
- c) serve as a technical resource for cities, counties, and other jurisdictions and agencies;
- d) facilitate a broad-based regional discussion to identify appropriate strategies for responding to those issues of regional significance; and
- e) coordinate the efforts of cities, counties, special districts, and the state to implement adopted strategies.

A functional plan adopted by the Metro Council may emerge as one of a number of possible strategies for coordinating a multijurisdictional response to an issue of regional significance.

### 4.2 - Role of Cities -

a) adopt and amend comprehensive plans;

- b) identify potential areas and activities of metropolitan significance;
- c) cooperatively develop strategies for responding to designated areas and activities of regional significance;
- d) participate in the review and refinement of these goals and objectives.

### 4.3 - Role of Counties -

- a) adopt and amend comprehensive plans;
- b) identify potential areas and activities of metropolitan significance;
- c) cooperatively develop strategies for responding to designated areas and activities of regional significance;
- d) participate in the review and refinement of these goals and objectives.
- 4.4 Role of Special Service Districts Assist Metro with the identification of areas and activities of metropolitan significance and the development of strategies to address them, and participate in the review and refinement of these goals and objectives.
- 4.5 Role of the State of Oregon Advise Metro regarding the identification of areas and activities of metropolitan significance and the development of strategies to address them, and participate in the review and refinement of these goals and objectives.

### OBJECTIVE 5. FUNCTIONAL PLANNING PROCESS

Functional plans are limited purpose plans, consistent with these goals and objectives, which address designated areas and activities of metropolitan significance.

- 5.1 Existing Functional Plans Metro shall continue to develop, amend, and implement, with the assistance of cities, counties, special districts, and the state, statutorily required functional plans for air, water, and transportation, as directed by ORS 268.390(1), and for solid waste as mandated by ORS ch 459.
- 5.2 New Functional Plans New functional plans shall be proposed from one of two sources:
  - -- The Regional Policy Advisory Committee may recommend that the Metro Council adopt findings designating an area

or activity of metropolitan significance for which a functional plan should be prepared; or

-- The Metro Council may propose the preparation of a functional plan to designate an area or activity of metropolitan significance, and refer that proposal to the Regional Policy Advisory Committee.

Upon the Metro Council adopting findings for the development of a new functional plan, the Regional Policy Advisory Committee shall prepare the plan, consistent with these goals and objectives and the findings of the Metro Council. After preparing the plan and seeking broad public and local government consensus, using existing citizen involvement processes established by cities, counties, and Metro, the Regional Policy Advisory Committee may propose the plan to the Metro Council for adoption. The Metro Council may act to resolve conflicts or problems impeding the development of a new functional plan should such conflicts or problems prevent the Regional Policy Advisory Committee from completing its work in a timely or orderly manner.

The Metro Council shall hold a public hearing on the proposed plan and afterwards may decide to:

- a) adopt the proposed functional plan; or
- b) re-refer the proposed functional plan to the Regional Policy Advisory Committee in order to consider amendments to the proposed plan prior to adoption; or
- c) amend and adopt the proposed functional plan; or
- d) reject the proposed functional plan.

The proposed functional plan shall be adopted by ordinance, and shall include findings of consistency with these goals and objectives.

- 5.3 Functional Plan Implementation and Conflict Resolution Adopted functional plans shall be regionally coordinated policies, facilities, and/or approaches to addressing a designated area or activity of metropolitan significance, to be considered by cities and counties for incorporation in their comprehensive land use plans. If a city or county determines that a functional plan recommendation cannot be incorporated into its comprehensive plan, then Metro shall review any apparent inconsistencies by the following process:
  - a) Metro and affected local governments shall notify each other of apparent or potential comprehensive

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plan inconsistencies.

- After Metro staff review, the Regional Policy Advisory Committee shall consult the affected jurisdictions and attempt to resolve any apparent or potential inconsistencies.
- Committee The Regional Policy Advisory conduct a public hearing and make a report to the Metro Council regarding instances and reasons why a city or county has not adopted changes consistent with recommendations in a regional functional plan.
- The Metro Council shall review the Regional Policy d) Advisory Committee report and hold a public hearing on any unresolved issues. The Council may decide to:
  - amend the adopted regional functional plan; or
  - 2) initiate proceedings to require comprehensive plan change; or
  - find there is no inconsistency between the comprehensive plan(s) and the functional plan.

AMENDMENTS TO THE REGIONAL URBAN GROWTH GOALS AND **OBJECTIVE 6. OBJECTIVES** 

The Regional Urban Growth Goals and Objectives shall be reviewed at regular intervals or at other times determined jointly by the Regional Policy Advisory Committee and the Metro Council. review and amendment process shall involve a broad cross-section of citizen and jurisdictional interests, and shall be conducted by the Regional Policy Advisory Committee consistent with Goal 1: Regional Planning Process. Proposals for amendments shall receive broad public and local government review prior to final Metro Council action.

6.1 - Impact of Amendments - At the time of adoption of amendments to these goals and objectives, the Metro Council shall determine whether amendments to adopted functional plans or the acknowledged regional urban growth boundary are If amendments to adopted functional plans are necessary. necessary, the Metro Council shall act on amendments to applicable functional plans after referral of proposed amendments to the Regional Policy Advisory Committee. amendment proposals will include the date and method through which they may become effective, should they be adopted. Amendments to the acknowledged regional urban growth boundary

will be considered under acknowledged urban growth boundary

amendment procedures incorporated in the Metro Code.

If changes to functional plans are adopted, affected cities and counties shall be informed in writing of those changes which are advisory in nature, those which recommend changes in comprehensive land use plans, and those which require changes in comprehensive plans. This notice shall specify the effective date of particular amendment provisions.

### GOAL II: URBAN FORM

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 The livability of the urban region shall be maintained and enhanced through initiatives which:

- -- preserve environmental quality;
- -- coordinate the development of jobs, housing, and public services and facilities; and
- -- <u>inter-relate</u> the benefits and consequences of growth in one part of the region with the benefits and consequences of growth in another.

Urban form, therefore, describes an overall framework within which regional urban growth management can occur. Clearly stating objectives for urban form, and pursuing them comprehensively provides the focal strategy for rising to the challenges posed by the growth trends present in the region today.

### II.1: NATURAL ENVIRONMENT

Preservation, use, and modification of the natural environment of the region shall seek to maintain and enhance environmental quality while striving for the wise use and preservation of a broad range of natural resources.

### OBJECTIVE 7. WATER RESOURCES

Planning and management of water resources should be coordinated in order to improve the quality and ensure sufficient quantity of surface water and groundwater available to the region.

7.1 Formulate Strategy - A long-term strategy, coordinated by the jurisdictions and agencies charged with planning and managing water resources, is needed to ensure that beneficial water uses of the region can be sustained while new urban growth is accommodated. New management strategies shall be developed to comply with changes in both the Federal Clean Water Act and the Federal Safe Drinking Water Act.