



600 NE Grand Ave.  
Portland, OR 97232-2736

## Council meeting agenda

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Tuesday, May 9, 2023

10:30 AM

Happy Valley City Hall (16000 SE Misty Dr,  
Happy Valley, OR 97086)

<https://zoom.us/j/615079992> Webinar ID:  
615 079 992 888-475-4499 (toll free)

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**1. Call to order and Roll Call**

**2. Public Communication**

\*Public comment may be submitted in writing. It will also be heard in person and by electronic communication (video conference or telephone). Written comments should be submitted electronically by emailing [legislativecoordinator@oregonmetro.gov](mailto:legislativecoordinator@oregonmetro.gov). Written comments received by 4:00 p.m. the day before the meeting will be provided to the council prior to the meeting. Those wishing to testify orally are encouraged to sign up in advance by either: (a) contacting the legislative coordinator by phone at 503-813-7591 and providing your name and the agenda item on which you wish to testify; or (b) registering by email by sending your name and the agenda item on which you wish to testify to [legislativecoordinator@oregonmetro.gov](mailto:legislativecoordinator@oregonmetro.gov). Those wishing to testify in person should fill out a blue card found in the back of the Council Chamber. Those requesting to comment virtually during the meeting can do so by joining the meeting using this link: <https://zoom.us/j/615079992> (Webinar ID: 615079992) or 888-475-4499 (toll free) and using the "Raise Hand" feature in Zoom or emailing the legislative coordinator at [legislativecoordinator@oregonmetro.gov](mailto:legislativecoordinator@oregonmetro.gov). Individuals will have three minutes to testify unless otherwise stated at the meeting

**3. Presentations**

3.1 Central Services Budget Presentation [23-5872](#)

Presenter(s): Ryan Kinsella (he/him), Metro  
Lia Waiwaiole (she/her), Metro  
Julio Garcia (he/him), Metro  
Rachel Tull(she/her), Metro  
Caleb Ford (he/him)

Attachments: [Staff Report](#)

3.2 Council, COO, GAPD budget presentation [23-5847](#)

Presenter(s): Andrew Scott, Metro

Attachments: [Staff Report](#)

**4. Other Business**

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- 4.1 For the Purpose of the Budget Committee to Deliberate on the FY 2023-24 Proposed Budget and to Consider Proposed Amendments to be Included in the FY 2023-24 Approved Budget (public hearing)

[23-5874](#)

Attachments: [Staff Report](#)  
[Attachment 1 to Staff Report](#)

- 5. **Chief Operating Officer Communications**
- 6. **Councilor Communications**
- 7. **Adjourn**

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### Повідомлення Metro про заборону дискримінації

Metro з повагою ставиться до громадянських прав. Для отримання інформації про програму Metro із захисту громадянських прав або форми скарги про дискримінацію відвідайте сайт [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). або Якщощо вам потрібен перекладач на зборах, для задоволення вашого запиту зателефонуйте за номером 503-797-1700 з 8.00 до 17.00 у робочі дні за п'ять робочих днів до зборів.

### Metro 的不歧視公告

尊重民權。欲瞭解Metro民權計畫的詳情，或獲取歧視投訴表，請瀏覽網站 [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights)。如果您需要口譯方可參加公共會議，請在會議召開前5個營業日撥打503-797-1700（工作日上午8點至下午5點），以便我們滿足您的要求。

### Ogeysiiska takooris la'aanta ee Metro

Metro waxay ixtiraamtaa xuquuqda madaniga. Si aad u heshid macluumaad ku saabsan barnaamijka xuquuqda madaniga ee Metro, ama aad u heshid warqadda ka cabashada takoorista, booqo [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). Haddii aad u baahan tahay turjubaan si aad uga qaybqaadatid kullan dadweyne, wac 503-797-1700 (8 gallinka hore illaa 5 gallinka dambe maalmaha shaqada) shan maalmo shaqa ka hor kullanka si loo tixgaliyo codsashadaada.

### Metro의 차별 금지 관련 통지서

Metro의 시민권 프로그램에 대한 정보 또는 차별 항의서 양식을 얻으려면, 또는 차별에 대한 불만을 신고 할 수 [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). 당신의 언어 지원이 필요한 경우, 회의에 앞서 5 영업일 (오후 5시 주중에 오전 8시) 503-797-1700를 호출합니다.

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### សេចក្តីជូនដំណឹងអំពីការមិនរើសអើងរបស់ Metro

ការគោរពសិទ្ធិពលរដ្ឋរបស់ ។ សំរាប់ព័ត៌មានអំពីកម្មវិធីសិទ្ធិពលរដ្ឋរបស់ Metro ឬដើម្បីទទួលបានការប្រឹក្សាស្តីពីការរើសអើងសូមទូរស័ព្ទទៅលេខ 503-797-1700 ។ [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights) ។ បើលោកអ្នកត្រូវការអ្នកបកប្រែភាសានៅពេលអង្គប្រជុំសាធារណៈ សូមទូរស័ព្ទមកលេខ 503-797-1700 (ម៉ោង 8 ព្រឹកដល់ម៉ោង 5 ល្ងាច ថ្ងៃធ្វើការ) ប្រាំពីរថ្ងៃ ថ្ងៃធ្វើការ មុនថ្ងៃប្រជុំដើម្បីអាចឲ្យគេបកប្រែសម្រាប់លោកអ្នក ។

### إشعار بعدم التمييز من Metro

تحتزم Metro الحقوق المدنية. للمزيد من المعلومات حول برنامج Metro للحقوق المدنية أو لإيداع شكوى ضد التمييز، يُرجى زيارة الموقع الإلكتروني [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). إن كنت بحاجة إلى مساعدة في اللغة، يجب عليك الاتصال مقدماً برقم الهاتف 503-797-1700 (من الساعة 8 صباحاً حتى الساعة 5 مساءً، أيام الاثنين إلى الجمعة) قبل خمسة (5) أيام عمل من موعد الاجتماع.

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### Notificación de no discriminación de Metro

Metro respeta los derechos civiles. Para obtener información sobre el programa de derechos civiles de Metro o para obtener un formulario de reclamo por discriminación, ingrese a [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). Si necesita asistencia con el idioma, llame al 503-797-1700 (de 8:00 a. m. a 5:00 p. m. los días de semana) 5 días laborales antes de la asamblea.

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### Metro txoj kev ntxub ntxaug daim ntawv ceeb toom

Metro tributes cai. Rau cov lus qhia txog Metro txoj cai kev pab, los yog kom sau ib daim ntawv tsis txaus siab, mus saib [www.oregonmetro.gov/civilrights](http://www.oregonmetro.gov/civilrights). Yog hais tias koj xav tau lus kev pab, hu rau 503-797-1700 (8 teev sawv ntxov txog 5 teev tsaus ntuj weekdays) 5 hnuv ua hauj lwv ua ntej ntawm lub rooj sib tham.

***Central Services Budget Presentation***  
*Presentation*

**Metro Council Work Session Meeting**  
Tuesday, May 9, 2023

## STAFF REPORT

### DEPARTMENT BUDGET PRESENTATIONS: CENTRAL SERVICES

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Date: April 19, 2023

Prepared by:  
Patrick Dennis, Budget Coordinator

Departments: Capital Asset Management (CAM); Communications; Human Resources (HR); Information Technology and Records Management (IT); Finance and Regulatory Services (FRS)

Presented by:  
Ryan Kinsella, CAM Director  
Lia Waiwai, Communications Director  
Julio Garcia, HR Director  
Rachel Tull, Chief Information Officer  
Brian Kennedy, Chief Financial Officer

Meeting date: May 9, 2023

Length: 60 minutes

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#### ISSUE STATEMENT

This meeting will provide Council, acting as the Budget Committee, the opportunity to hear how the Capital Asset Management, Communications, Human Resources, Information Technology and Records Management, and Finance and Regulatory Services departments' FY 2023-24 budgets align with the Council priorities, strategic framework, racial equity outcomes, and climate action goals. Information shared at this meeting will help guide the development of the FY 2023-24 Approved Budget.

#### ACTION REQUESTED

Council discussion and feedback regarding the Central Services FY 2023-24 proposed budgets.

#### IDENTIFIED POLICY OUTCOMES

Development of a FY 2023-24 Metro budget that aligns with Council priorities.

#### POLICY QUESTIONS

What are the policy implications and tradeoffs that will result from the departments' budgets?

Specific factors for Council consideration *may* include:

- How well do the departments' programs align with Council priorities and direction?
- Do the budgets represent a good investment in, and advance, the Council priorities?
- Have the departments demonstrated sufficient planning to successfully implement any new programs and/or projects?

#### POLICY OPTIONS FOR COUNCIL TO CONSIDER

Each department's budget has individual items that should achieve outcomes specifically addressed by Council through the strategic framework. Council can support the budget in whole or in part and modify individual items or larger program requests.

#### STAFF RECOMMENDATIONS

The Chief Operating Officer and Chief Financial Officer recommend that Council hear all the department presentations prior to determining their support for each department's proposed budget.

## **STRATEGIC CONTEXT & FRAMING COUNCIL DISCUSSION**

Each department's FY 2023-24 base budget was developed following the Chief Financial Officer's budget instructions released in early December 2022. The base budgets allow departments to continue existing programs and projects as adjusted for various factors such as inflation, COLAs, etc.

New programs, projects, additional appropriations, and FTE are requested through the department's budget modification request process. These requests were reviewed and analyzed by the Chief Operating Officer, Deputy Chief Operating Officers, and Chief Financial Officer. Approved requests were built into the FY 2023-24 Proposed Budget, released on April 7, 2023, and presented by the Chief Operating Officer, acting as the Budget Officer, on April 11, 2023, with their Budget Message.

### **Legal Antecedent**

The preparation, review and adoption of Metro's annual budget is subject to the requirements of Oregon Budget Law, ORS Chapter 294. The Chief Operating Officer, acting in their capacity as the designated Budget Officer, is required to present a balanced Proposed Budget to Council, acting in their capacity as Metro's Budget Committee.

## **BACKGROUND**

Each department will provide information pertaining to their proposed budget, that includes budget modification requests approved by the Chief Operating Officer.

**Council, COO, GAPD budget presentation**  
*Presentation*

Metro Council Work Session  
Meeting Tuesday, May 9 2023

## STAFF REPORT

### DEPARTMENT BUDGET PRESENTATIONS: COUNCIL, CHIEF OPERATING OFFICER AND GOVERNMENT AFFAIRS AND POLICY DEVELOPMENT

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Date: April 19, 2023

Prepared by:  
Patrick Dennis, Budget Coordinator

Departments: Council, Chief Operating Officer (COO), Government Affairs and Policy Development (GAPD)

Presented by:  
Andrew Scott, Deputy Chief Operating Officer

Meeting date: May 9, 2023

Length: 60 minutes

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#### ISSUE STATEMENT

This meeting will provide Council, acting as the Budget Committee, the opportunity to hear how the Council, COO, and GAPD FY 2023-24 budgets align with Council priorities, strategic framework, racial equity outcomes, and climate action goals. Information shared at this meeting will help guide the development of the FY 2023-24 Approved Budget.

#### ACTION REQUESTED

Council discussion and feedback on the departments' proposed budgets.

#### IDENTIFIED POLICY OUTCOMES

Development of a FY 2023-24 Metro budget that aligns with Council priorities.

#### POLICY QUESTIONS

What are the policy implications and tradeoffs that will result from the departments' budgets?

Specific factors for Council consideration *may* include:

- How well do the departments' programs align with Council priorities and direction?
- Do the budgets represent a good investment in, and advance, the Council priorities?
- Have the departments demonstrated sufficient planning to successfully implement any new programs and/or projects?

#### POLICY OPTIONS FOR COUNCIL TO CONSIDER

Each department's budget has individual items that should achieve outcomes specifically addressed by Council through the strategic framework. Council can support the budget in whole or in part and modify individual items or larger program requests.

#### STAFF RECOMMENDATIONS

The Chief Operating Officer and Chief Financial Officer recommend that Council hear all the department presentations prior to determining their support for each department's proposed budget.

## **STRATEGIC CONTEXT & FRAMING COUNCIL DISCUSSION**

Each department's FY 2023-24 base budget was developed following the Chief Financial Officer's budget instructions released in early December 2022. The base budgets allow the departments to continue existing programs and projects as adjusted for various factors such as inflation, COLAs, etc.

New programs, projects, additional appropriations, and FTE are requested through the department's budget modification request process. These requests were reviewed and analyzed by the Chief Operating Officer, Deputy Chief Operating Officers, and Chief Financial Officer. Approved requests were built into the Proposed Budget, released on April 7, 2023, and presented by the Chief Operating Officer, acting as the Budget Officer, on April 11, 2023, with their Budget Message.

### **Legal Antecedent**

The preparation, review and adoption of Metro's annual budget is subject to the requirements of Oregon Budget Law, ORS Chapter 294. The Chief Operating Officer, acting in their capacity as the designated Budget Officer, is required to present a balanced Proposed Budget to Council, acting in their capacity as Metro's Budget Committee.

### **BACKGROUND**

Each department will provide information pertaining to their proposed budget, that includes budget modification requests approved by the Chief Operating Officer.

**For the Purpose of the Budget Committee to Deliberate on the FY  
2023-24 Proposed Budget and to Consider Amendments to the  
FY 2023-24 Proposed Budget**  
*Public Hearing*

Metro Council Work Session  
Meeting Tuesday May 9 , 2023

## STAFF REPORT

### FOR THE PURPOSE OF THE BUDGET COMMITTEE TO DELIBERATE ON THE FY 2023-24 PROPOSED BUDGET AND TO CONSIDER PROPOSED BUDGET AMENDMENTS TO BE INCLUDED IN THE FY 2023-24 APPROVED BUDGET

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Date: May 8, 2023

Prepared by:  
Cinnamon Williams, Financial Planning Director  
Patrick Dennis, Budget Coordinator

Department: Office of the Chief Operating Officer

Presented by:  
Marissa Madrigal, Chief Operating Officer  
Brian Kennedy, Chief Financial Officer

Meeting date: May 9, 2023

Length: 45 minutes

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#### ISSUE STATEMENT

This meeting provides an opportunity for Council, convened as Budget Committee, to deliberate on the FY 2023-24 Proposed Budget, discuss the Chief Operating Officer's Budget Message, the Metro Auditor's budget presentation, and the department budget presentations, in the context of the Council priorities, strategic framework, racial equity outcomes, and climate action goals.

At this meeting, Council will consider two budget amendments (see attachment: FY 2023-24 Summary of Proposed Budget Amendments). If Council, in their capacity as Budget Committee, approves one or both of the budget amendments, by majority affirmative vote, the budget amendment(s) will be included in the FY 2023-24 Approved Budget. The vote to approve the budget, set property tax levies, and authorize the Chief Operating Officer to transmit the FY 2023-24 Approved Budget to the Multnomah County Tax Supervising and Conservation Commission (TSCC) will take place on May 11, 2023, in advance of the TSCC Public Budget Hearing at Metro on June 1, 2023.

This meeting is a Public Hearing and public testimony will be taken by interested members of the public and agency stakeholders. Information shared at this meeting will help guide the development of the FY 2023-24 Adopted Budget.

#### ACTION REQUESTED

- Council deliberation and feedback on the submitted FY 2023-24 Proposed Budget and the budget presentations.
- Council discussion of the proposed budget amendments to be incorporate into the FY 2023-24 Approved Budget.

#### IDENTIFIED POLICY OUTCOMES

- Development of a FY 2023-24 Adopted Budget that aligns with Council priorities.
- Budget amendments, if approved, will be incorporated into the FY 2023-24 Approved Budget.

## **POLICY QUESTIONS**

Specific factors for Council consideration *may* include:

- Does Council have any comments or need any questions answered, to improve budget deliberations?
- Does Council require any further explanation, or can any actions be taken, to enhance the Council's understanding of the FY 2023-24 Proposed Budget, after attending the department presentations?
- Do the proposed budget amendments reflect the Council's priorities and goals?

## **POLICY OPTIONS FOR COUNCIL TO CONSIDER**

Council may approve or deny the proposed budget amendments, by majority Council vote, acting in their capacity as Budget Committee.

## **STAFF RECOMMENDATIONS**

The Chief Operating Officer and Chief Financial Officer recommend that Council approve the proposed budget amendments.

## **STRATEGIC CONTEXT & FRAMING COUNCIL DISCUSSION**

Each department's FY 2023-24 base budget was developed following the Chief Financial Officer's budget instructions released in early December 2022. The base budgets allow the departments to continue existing programs and projects as adjusted for various factors such as inflation, COLAs, etc.

New programs, projects, additional appropriations, and FTE are requested through the department's budget modification request process. These requests were reviewed and analyzed by the Chief Operating Officer, Deputy Chief Operating Officers, and Chief Financial Officer. Approved requests were built into the Proposed Budget, released on April 7, 2023, and presented by the Chief Operating Officer, acting in their capacity as the Budget Officer, on April 11, 2023, with their Budget Message.

This is the first formal opportunity for Council to amend the FY 2023-24 budget, from the Proposed Budget to the Approved Budget. Council will have another opportunity to amend the FY 2023-24 budget, from the Approved Budget to the Adopted Budget, prior to adoption. Amendments to the budget between the approved and adopted stages are limited to no more than 10% increase per fund.

## **Legal Antecedent**

The preparation, review and adoption of Metro's annual budget is subject to the requirements of Oregon Budget Law, ORS Chapter 294. The Chief Operating Officer, acting in their capacity as the designated Budget Officer, is required to present a balanced Proposed Budget to Council, acting in their capacity as Metro's Budget Committee.

## **BACKGROUND**

The Chief Operating Officer, acting in their capacity as the Budget Officer, presented the Metro Council, convened as Budget Committee, the FY 2023-24 Proposed Budget to fully deliberate and to

provide guidance in developing the FY 2023-24 Approved Budget, and eventually, the FY 2023-24 Adopted Budget.

**ATTACHMENT**

- FY 2023-24 Summary of Proposed Budget Amendments



# **METRO FY 2023-24 BUDGET**

Summary of Proposed Budget Amendments to  
the FY 2023-24 Proposed Budget

Budget Amendments  
Consideration Date : May 9, 2023

Vote to Approve Budget Amendments &  
Vote to Approve the FY 2023-24 Budget  
(Public Hearing): May 11, 2023

Prepared by Patrick Dennis, Budget Coordinator  
Updated May 8, 2023

## Summary

On May 9, 2023, Metro Council, acting in their capacity as Budget Committee will consider **two proposed budget amendments to the FY 2023-24 Proposed Budget**.

Per Oregon Budget Law, budget committee actions require the affirmative vote of the majority of the total budget committee membership.

Metro Council, acting in their capacity as Budget Committee, can approve both, one, or none of the proposed amendments in this report.

If one or both budget amendments described in this report are approved, they will be incorporated into the FY 2023-24 Approved Budget.

If the budget amendments described in this report are denied, the FY 2023-24 Approved Budget will remain unchanged from the FY 2023-24 Proposed Budget.

The vote to approve the budget amendments described in this report will take place on May 11, 2023, directly before the vote to approve the full budget (Resolution 23-5321).

Metro Council, in their capacity as the Governing Body, will have an additional opportunity to amend the FY 2023-24 budget between the Approved and Adopted stage, prior to budget adoption, currently scheduled for June 22, 2023.

## Proposed Budget Amendments

### **Metro Council Budget Amendment Decisions:**

- **AMENDMENT 1:** Increase the appropriations of the General Obligation Debt Service Fund by \$3,500,750 AND increase the General Obligation Debt Service Tax Levy by \$3,704,498?

Please note: the two components of the above decision are related and must be approved together.

- **AMENDMENT 2:** Transfer \$295,000 from the General Fund contingency to the Chief Operating Officer's budget to fund additional scope related to the Portland Expo Future Phase 2 project?

# **AMENDMENT 1:**

## **Context:**

On April 6<sup>th</sup>, 2023, Council authorized, through the approval of Resolution 23-5323, the issuance of general obligation refunding bonds. Issuing general obligation refunding bonds will increase the FY 2023-24 General Obligation Debt Service Tax Levy but is expected to generate a *projected savings of \$940,000 or about 1.81%* of the refunding proceeds specifically related to Metro’s outstanding General Obligation Bonds, Series 2012A. Resolution 23-5323 also provided Metro with increased flexibility for managing Metro’s outstanding and future general obligation debt.

## **Budget Impacts:**

### **General Obligation Debt Service Fund appropriation increase of \$3,500,750**

- Appropriation increase resulting from the issuance of general obligation refunding bonds and updated debt service payment schedule:

	<b>Proposed Budget</b>	<b>Amendment</b>	<b>Approved Budget</b>
<b>GENERAL OBLIGATION DEBT SERVICE FUND</b>			
Non-Departmental			
Debt Service	78,780,223	3,500,750	82,280,973
<i>Total Appropriations</i>	78,780,223	3,500,750	82,280,973
<b>Total Fund Requirements</b>	<b>78,780,223</b>	<b>3,500,750</b>	<b>82,280,973</b>

### **General Obligation Bond Debt Service Tax Levy increase of \$3,704,498**

- The General Obligation Debt Service Tax Levy assumes a 94.5% collection rate:  
 $\$3,704,498 \times 94.5\% = \$3,500,750$  (matches the appropriation increase request above)
  - o See table on the following page

General Obligation Bond Debt Service Tax Levy Calculation	Proposed Budget	Amendment	Approved Budget
<b>FY 2023-24 REQUIREMENTS</b>			
General Obligation Refunding (2023 Series)	\$0	\$17,500,000	\$17,500,000
Natural Areas (2012 A Series)	\$8,886,200	(\$8,886,200)	\$0
Zoo Infrastructure (2012 A Series)	\$5,448,075	(\$5,113,050)	\$335,025
Natural Areas (2018 Series)	\$2,467,750	\$0	\$2,467,750
Zoo Infrastructure (2018 Series)	\$1,264,500	\$0	\$1,264,500
Affordable Housing (2019 Series)	\$39,183,904	\$0	\$39,183,904
Natural Areas (2020A Series)	\$3,526,179	\$0	\$3,526,179
Natural Areas (2020B Series)	\$18,003,615	\$0	\$18,003,615
<b>TOTAL REQUIREMENTS</b>	<b>\$78,780,223</b>	<b>\$3,500,750</b>	<b>\$82,280,973</b>
Sources available for cash flow:		\$0	
Fund balance	\$1,998,000	\$0	\$1,998,000
Previously levied taxes estimated to be received	700,000	\$0	700,000
Interest earned, FY 2023-24	200,000	\$0	200,000
Total non-tax sources available in FY 2023-24	\$2,898,000	\$0	\$2,898,000
Tax resources required to balance	\$75,882,223	\$3,500,750	\$79,382,973
Levy (assume 94.5% collectable rate)	\$80,298,648	\$3,704,498	\$84,003,146
Estimated FY 2023-24 Assessed Value	\$210,855,683,047	\$0	\$210,855,683,047
Levy rate per \$1,000 of assessed value	\$0.3808	\$0	\$0.3984
On \$100,000 of assessed property value	\$38.08	\$2	\$39.84
		\$0	
<b>FY 2023-24 GO DEBT TAX LEVY AMOUNT</b>	<b>\$80,298,648</b>	<b>\$3,704,498</b>	<b>\$84,003,146</b>

## **AMENDMENT 2:**

### **Context:**

The FY 2023-24 Proposed Budget includes \$253,000 for the Portland Expo Future Phase 2 project. Additional scoping of the project has identified \$295,000 in additional financial needs to support work related to market and feasibility studies, strategic communication, and sports marketing and branding. These scoping changes reflect the Chief Operating Officer's recommendations highlighted at the February 28, 2023, joint Council and MERC Commission meeting. For this amendment, \$295,000 would be transferred from the General Fund contingency to the Chief Operating Officer's budget, that resides within the Council appropriation line.

## **Budget Impact:**

	<b>Proposed Budget</b>	<b>Amendment</b>	<b>Approved Budget</b>
<b>GENERAL FUND</b>			
Council	10,196,167	295,000	10,491,167
Office of the Auditor	1,134,921	-	1,134,921
Diversity, Equity and Inclusion	3,033,733	-	3,033,733
Office of Metro Attorney	3,793,283	-	3,793,283
Information Technology and Records Management	8,418,288	-	8,418,288
Communications	6,837,176	-	6,837,176
Finance and Regulatory Services	12,159,498	-	12,159,498
Human Resources	6,157,538	-	6,157,538
Capital Asset Management	7,141,873	-	7,141,873
Planning, Development and Research Department	39,900,835	-	39,900,835
Housing	425,000	-	425,000
Special Appropriations	1,945,011	-	1,945,011
Non-Departmental			
Debt Service	2,546,179	-	2,546,179
Interfund Transfers	26,694,190	-	26,694,190
Contingency	23,831,880	(295,000)	23,536,880
<i>Total Appropriations</i>	154,215,572	-	154,215,572
Unappropriated Balance	27,170,056	-	27,170,056
<b>Total Fund Requirements</b>	<b>181,385,628</b>	<b>-</b>	<b>181,385,628</b>