# MERC Commission Meeting

April 5, 2023 12:30 pm

**Zoom Virtual Meeting** 

## Metro respects civil rights

Metro fully complies with Title VI of the Civil Rights Act of 1964 and related statutes that ban discrimination. If any person believes they have been discriminated against regarding the receipt of benefits or services because of race, color, national origin, sex, age or disability, they have the right to file a complaint with Metro. For information on Metro's civil rights program, or to obtain a discrimination complaint form, visit <a href="https://www.oregonmetro.gov/civilrights">www.oregonmetro.gov/civilrights</a> or call 503-813-7514. Metro provides services or accommodations upon request to persons with disabilities and people who need an interpreter at public meetings. If you need a sign language interpreter, communication aid or language assistance, call 503-797-1890 or TDD/TTY 503-797-1804 (8 a.m. to 5 p.m. weekdays) 5 business days before the meeting. All Metro meetings are wheelchair accessible. For up-to-date public transportation information, visit TriMet's website at <a href="https://www.trimet.org">www.trimet.org</a>.

#### Thông báo về sự Metro không kỳ thị của

Metro tôn trọng dân quyền. Muốn biết thêm thông tin về chương trình dân quyền của Metro, hoặc muốn lấy đơn khiếu nại về sự kỳ thị, xin xem trong <a href="https://www.oregonmetro.gov/civilrights">www.oregonmetro.gov/civilrights</a>. Nếu quý vị cần thông dịch viên ra dấu bằng tay, trợ giúp về tiếp xúc hay ngôn ngữ, xin gọi số 503-797-1890 (từ 8 giờ sáng đến 5 giờ chiều vào những ngày thường) trước buổi họp 5 ngày làm việc.

## Повідомлення Metro про заборону дискримінації

Меtro з повагою ставиться до громадянських прав. Для отримання інформації про програму Metro із захисту громадянських прав або форми скарги про дискримінацію відвідайте сайт <a href="www.oregonmetro.gov/civilrights">www.oregonmetro.gov/civilrights</a>. або Якщо вам потрібен перекладач на зборах, для задоволення вашого запиту зателефонуйте за номером 503-797-1890 з 8.00 до 17.00 у робочі дні за п'ять робочих днів до зборів.

### Metro 的不歧視公告

尊重民權。欲瞭解Metro民權計畫的詳情,或獲取歧視投訴表,請瀏覽網站 www.oregonmetro.gov/civilrights。如果您需要口譯方可參加公共會議,請在會 議召開前5個營業日撥打503-797-

1890(工作日上午8點至下午5點),以便我們滿足您的要求。

#### Ogeysiiska takooris la'aanta ee Metro

Metro waxay ixtiraamtaa xuquuqda madaniga. Si aad u heshid macluumaad ku saabsan barnaamijka xuquuqda madaniga ee Metro, ama aad u heshid warqadda ka cabashada takoorista, booqo <a href="www.oregonmetro.gov/civilrights">www.oregonmetro.gov/civilrights</a>. Haddii aad u baahan tahay turjubaan si aad uga qaybqaadatid kullan dadweyne, wac 503-797-1890 (8 gallinka hore illaa 5 gallinka dambe maalmaha shaqada) shan maalmo shaqo ka hor kullanka si loo tixgaliyo codsashadaada.

## Metro 의 차별 금지 관련 통지서

Metro의 시민권 프로그램에 대한 정보 또는 차별 항의서 양식을 얻으려면, 또는 차별에 대한 불만을 신고 할 수<u>www.oregonmetro.gov/civilrights.</u> 당신의 언어 지원이 필요한 경우, 회의에 앞서 5 영업일 (오후 5시 주중에 오전 8시) 503-797-1890를 호출합니다.

#### Metro の差別禁止通知

Metroでは公民権を尊重しています。Metroの公民権プログラムに関する情報について、または差別苦情フォームを入手するには、www.oregonmetro.gov/civilrights。までお電話ください公開会議で言語通訳を必要とされる方は、Metroがご要請に対応できるよう、公開会議の5営業日前までに503-797-1890(平日午前8時~午後5時)までお電話ください。

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ការគោរពសិទិធលរង**យ**ស់ ។ សំរាប់ព័ត៌មានអំពីកម**ិ**ធីសិទិធលរង**យ**ស់ Metro ឬដេ**ទី**ទៃទូលពាក្យបណ្ឌើរើសអេស៊ីសូមចូលទស្សនាគេហទំព័រ

www.oregonmetro.gov/civilrightsๆ

បេណីកអ**ន**រកូវការអ**ន**បកប្រែកាសានៅពេលអងក របង់ុសាធារណៈ សូមទូរស័ពមកលេខ 503-797-1890 (ម៉ោង 8 រពីកដល់ម៉ោង 5 ល្ងាច ៤**ងរក**ព័រ) ប្រាំពីរថៃង

ថៃរភេះស៊ីរ មុនថៃរប់ជុំដេមីម៉ោចឲ្យគេសម្រូលភាមសំណេរបីសំលោកអនក

Metro إشعاربعطالهتمييز من

تحترم Metro الحقوقالمودنية المامزيد من المعلومات حول برزامج Metroلاحقوقالمودنية أو لإيداع شلاوى ضلاحترم Metro المعلق المنتبع في المعلق المنتبع في المعلق المنتبع المعلق المنتبع المعلق المنتبع المعلق المعلق

### Paunawa ng Metro sa kawalan ng diskriminasyon

Iginagalang ng Metro ang mga karapatang sibil. Para sa impormasyon tungkol sa programa ng Metro sa mga karapatang sibil, o upang makakuha ng porma ng reklamo sa diskriminasyon, bisitahin ang <a href="www.oregonmetro.gov/civilrights.">www.oregonmetro.gov/civilrights.</a> Kung kailangan ninyo ng interpreter ng wika sa isang pampublikong pulong, tumawag sa 503-797-1890 (8 a.m. hanggang 5 p.m. Lunes hanggang Biyernes) lima araw ng trabaho bago ang pulong upang mapagbigyan ang inyong kahilingan.Notificación de no discriminación de Metro.

#### Notificación de no discriminación de Metro

Metro respeta los derechos civiles. Para obtener información sobre el programa de derechos civiles de Metro o para obtener un formulario de reclamo por discriminación, ingrese a <a href="https://www.oregonmetro.gov/civilrights">www.oregonmetro.gov/civilrights</a>. Si necesita asistencia con el idioma, llame al 503-797-1890 (de 8:00 a. m. a 5:00 p. m. los días de semana) 5 días laborales antes de la asamblea.

### Уведомление о недопущении дискриминации от Metro

Metro уважает гражданские права. Узнать о программе Metro по соблюдению гражданских прав и получить форму жалобы о дискриминации можно на вебсайте <a href="https://www.oregonmetro.gov/civilrights">www.oregonmetro.gov/civilrights</a>. Если вам нужен переводчик на общественном собрании, оставьте свой запрос, позвонив по номеру 503-797-1890 в рабочие дни с 8:00 до 17:00 и за пять рабочих дней до даты собрания.

### Avizul Metro privind nediscriminarea

Metro respectă drepturile civile. Pentru informații cu privire la programul Metro pentru drepturi civile sau pentru a obține un formular de reclamație împotriva discriminării, vizitați <a href="www.oregonmetro.gov/civilrights.">www.oregonmetro.gov/civilrights.</a>. Dacă aveți nevoie de un interpret de limbă la o ședință publică, sunați la 503-797-1890 (între orele 8 și 5, în timpul zilelor lucrătoare) cu cinci zile lucrătoare înainte de ședință, pentru a putea să vă răspunde în mod favorabil la cerere.

## Metro txoj kev ntxub ntxaug daim ntawv ceeb toom

Metro tributes cai. Rau cov lus qhia txog Metro txoj cai kev pab, los yog kom sau ib daim ntawv tsis txaus siab, mus saib <a href="www.oregonmetro.gov/civilrights">www.oregonmetro.gov/civilrights</a>. Yog hais tias koj xav tau lus kev pab, hu rau 503-797-1890 (8 teev sawv ntxov txog 5 teev tsaus ntuj weekdays) 5 hnub ua hauj lwm ua ntej ntawm lub rooj sib tham.





## **Metropolitan Exposition Recreation Commission**







Karis Stoudamire-Phillips Chair

Damien Hall Vice chair

Deidra Krys-Rusoff Secretary-treasurer

Dañel Malán

David Martinez

Deanna Palm

**David Penilton** 

## **Meeting Agenda**

April 5, 2023 12:30 to 2:30 p.m.

Zoom | Webinar ID: 856 1979 7028 Password: 462199

12:30 p.m.	Call to Order and Roll Call
12:35	Citizen Communication
12:40	Commission / Council Liaison Communications
12:45	<b>General Manager Communications</b> Steve Faulstick
12:50	Financial Update

Will Norris

**12:55 p.m.** Venue Business Reports

Matthew P. Rotchford, Craig Stroud, Robyn Williams

1:15 p.m. Consent Agenda

Record of MERC Actions March 1, 2023

1:20 Travel Portland Quarterly Report

James Jesse

1:50 Expo Futures Project Update

Paul Slyman, Giyen Kim

# MERC Commission Meeting

April 5, 2023 12:30 pm

**Financial Report** 

Date: April 5th, 2023

To: Commissioner Karis Stoudamire-Phillips, Chair

Commissioner Damien Hall, Vice Chair

Commissioner Deidra Krys-Rusoff, Secretary-Treasurer

Commissioner Dañel Malán Commissioner David Martinez Commissioner Deanna Palm Commissioner David Penilton Councilor Gerritt Rosenthal

From: Will Norris, MERC Venues Financial Manager

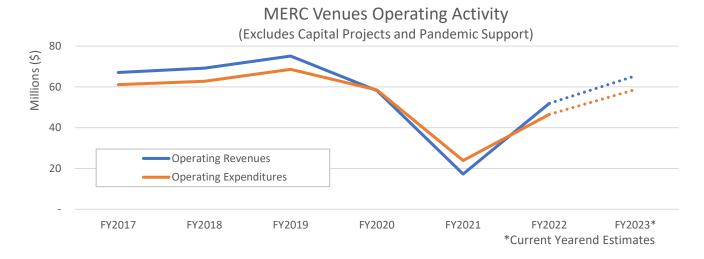
Subject: April 2023 Financial Report

## Introduction

The attached financial reports include data through February 2023 (67% of the Fiscal Year) and forecasted estimates-to-close for the full Fiscal Year (FY) 2022-23. February's financial data largely confirmed existing financial trends pointing to a modest operating surplus. February's severe winter storm impacted attendance at several events. However, the financial impacts were not large enough to be noticeable in the monthly data.

## **Venue-wide Trends**

The venues-wide financial trajectory continues to point to a continuing recovery in FY2022-23. Yearend revenue expectations increased \$745K or 1.2% higher than the prior month's yearend estimate. Year operating expenditure estimates are down \$422K or 0.7% from March's financial report. Total financial activity is roughly 10% below FY2019 but operating margins have recovered to their pre-pandemic levels.



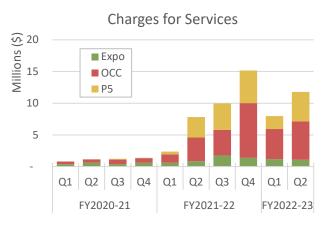
## FY2022 Economic Impact Analysis Completed

MERC contracts with Crossroads Consulting to annually measure the economic impact of each of the visitor venues. This annual cycle was paused during the pandemic when the venues were largely shuttered. Evaluation resumed for FY2021-22. A summary of the FY2021-22 Economic Impact results is in the table below. A more comprehensive report will be presented to the commission and available to the public soon.

	FY2016	FY2017	FY2018	FY2019	FY2020**	FY2021**	FY2022
MERC Charges for Services*	\$50.5	\$47.7	\$50.6	\$56.8	\$37.5	\$4.5	\$35.3
Economic Impact*							
Oregon Zoo	103.2	101.6	88.9	92.5			86.8
Oregon Convention Center	729.2	625.8	528.5	655.1			262.6
Portland'5	93.4	104.4	84.5	82.4			55.7
Portland Expo Center	43.3	47.0	54.8	47.0			22.9
TOTAL	\$969.0	\$878.9	\$756.7	\$877.0		_	\$428.0
						*Figures in	Millions (\$)
Total Jobs Supported	9,950	8,470	7,160	8,050			3,160

\*\*Economic Impact Studies not completed in FY2020 & FY2021

Metro's four visitor venues generated \$428M in direct, indirect, and induced economic impact and supported 3,160 jobs in FY2021-22. This is roughly half the economic impact of FY2018-19 and reflects staggered re-opening dates for the various venues. The Zoo was fully re-opened in FY2022 and consequently its economic impact is roughly 90% of its pre-pandemic levels. The MERC Venues reopened in the 2nd quarter of FY2021-22 and experienced a more gradual recovery as attendees slowly built comfort with in-person events. Staff anticipates that FY2022-23's economic impact will be at or near pre-pandemic levels as MERC operations continue to recover.



## **Monitoring FY2022-23 Tax Revenues**

While February's winter storm may have hurt event attendance, it increased lodging activity. Lodging revenues during the storm were near summer peak season activity as individuals dealt with hazardous travel conditions and power outages. This contributed to a slight uptick in February's lodging numbers versus the prior month's trends.



## **OREGON CONVENTION CENTER**

Current Fiscal Year 2022-23							Prior Fiscal Year	
OPERATIONS	Adopted Budget	Actual thru Feb. 2023 (67% of the Fiscal Year)	Year-End Estimate	Estimate Over/(Under) Budget	Percent of Budget thru Feb. 2023	Actual thru Feb. 2022	Year-End Actual	
REVENUES								
Charges for Services								
Food & Beverage	9,844,020	7,292,959	11,463,712	1,619,692	74%	1,975,144	7,508,691	
Facility Rentals	4,585,000	2,842,174	4,639,626	54,626	62%	1,930,911	3,743,815	
Parking Revenue	1,430,000	1,040,694	1,611,854	181,854	73%	1,080,802	1,638,203	
All Other (AV, Utility Svcs. Etc.)	5,627,362	3,520,254	5,563,112	(64,250)	63%	1,992,316	4,854,731	
Local Government Shared Revenues								
Lodging Excise Tax	13,926,355	7,840,154	13,926,355	-	56%	5,583,757	11,518,390	
Visitor Facilities Trust Account	1,595,750	-	1,595,750	-	0%	-	1,227,500	
Contributions from Private Sources	-	-	-	-		200,000	24,530	
Grants	-	120,496	250,000	250,000		2,640	100,758	
Interest Earnings	160,000	208,270	309,633	149,633	130%	59,532	109,445	
Miscellaneous Revenue	18,500	(20,707)	(23,693)	(42,193)	-112%	93,155	116,729	
Transfers-R	-	-	-	-		2,128,592	2,128,592	
REVENUE TOTAL	37,186,987	22,844,293	39,336,349	2,149,362	61%	15,046,849	32,971,383	
EXPENDITURES								
Administration	2,476,083	778,462	1,310,738	(1,165,345)	31%	585,214	912,496	
Sales & Marketing	5,901,201	4,249,604	6,375,130	473,929	72%	2,146,103	2,968,873	
Facility Operations		. ,		,		, ,	, ,	
Facility Management	5,383,254	2,513,488	4,142,731	(1,240,523)	47%	2,291,694	3,718,117	
Utility Services	1,111,979	535,172	1,012,717	(99,262)	48%	101,902	304,777	
Audio Visual	1,391,775	1,070,038	1,489,001	97,226	77%	394,511	849,573	
Setup	3,953,870	1,863,557	2,865,249	(1,088,621)	47%	1,195,337	2,004,033	
Telecommunications	575,970	291,384	494,003	(81,967)	51%	201,338	446,852	
Public Safety	1,359,568	951,930	1,490,428	130,860	70%	712,894	1,154,405	
Admissions & Event Services	1,369,435	784,374	1,233,628	(135,807)	57%	579,956	961,266	
Ticketing & Guest Experience	216,826	198,989	292,371	75,545	92%	115,882	185,706	
Food & Beverage	8,428,556	5,366,825	8,549,650	121,094	64%	1,821,943	5,588,916	
Parking	665,393	187,814	359,008	(306,385)	28%	61,690	207,853	
Non-Dept. (Ctrl Svcs. & VFTA Exp.)	6,036,074	3,745,091	6,036,074	-	62%	3,673,438	5,832,065	
EXPENDITURE TOTAL	38,869,984	22,536,729	35,650,730	(3,219,254)	58%	13,881,902	25,134,931	

Current Fiscal Year 2022-23							Prior Fiscal Year	
CAPITAL PROJECTS	Adopted Budget	Actual thru Feb. 2023 (67% of the Fiscal Year)	Year-End Estimate	Estimate Over/(Under) Budget	Percent of Budget thru Feb. 2023	Actual thru Feb. 2022	Year-End Actual	
REVENUES								
Local Government Shared Revenue	-	-	240,164	240,164		-	-	
REVENUE TOTAL	-	-	240,164	240,164		-	-	
EXPENDITURES								
Capital Projects								
Food & Beverage: Planning & Desi	300,000	-	-	(300,000)		-	-	
Performance Stage Stair Units	125,000	-	138,000	13,000		-	-	
Integrated Door Access Controls	40,000	-	60,000	20,000		-	-	
Tower/Crown Glazing	1,650,000	151,088	1,000,000	(650,000)		-	12,960	
ADA Assessment and Improvemen	140,000	26,591	140,000	-		-	-	
OCC Waterproof:LoadDock&PPLV	-	433,730	550,000	550,000		-	3,060	
HVAC Repair	-	-	-	-		73,710	73,710	
All Other	-	152,519	728,779	728,779		-	7,068	
EXPENDITURE TOTAL	2,255,000	763,928	2,616,779	361,779	34%	73,710	96,798	

FY2022-23 Beginning Fund Balance 20,280,837
Projected Change in Fund Balance 1,309,004
Projected Ending Fund Balance 21,589,841

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				ARTS VERVOES			
	Current	Fiscal Year 202	22-23			Prior Fis	cal Year
OPERATIONS	Adopted Budget	Feb. 2023 (67% of the Fiscal Year)	Year-End Estimate	Estimate Over/(Under) Budget	Percent of Budget thru Feb. 2023	Actual thru Feb. 2022	Year-End Actual
REVENUES							
Charges for Services							
Ticket Services	5,154,317	4,159,258	6,447,197	1,292,880	81%	2,256,935	5,227,233
Production Services	3,215,343	1,626,360	2,763,536	(451,807)	51%	1,077,864	2,172,842
Booking & Sales	1,772,340	1,329,859	2,203,654	431,314	75%	805,232	1,735,493
Promoted Shows (P5 Presents)	1,315,000	291,941	602,798	(712,202)	22%	231,065	336,160
Admissions	1,370,887	805,960	1,308,399	(62,488)	59%	548,479	1,057,922
Food & Beverage	876,640	870,798	1,301,932	425,292	99%	528,087	1,058,338
All Other	1,646,458	1,028,278	1,646,608	150	62%	675,751	1,388,326
Local Government Shared Revenu		1,020,270	1,010,000	130	0270	073,731	1,500,520
Lodging Excise Tax	1,462,769	851,878	1,513,181	50,412	58%	770,072	1,420,789
Visitor Facilities Trust Account	494,000	-	494,000	-	0%	-	380,000
Contributions from Governments	-	526,792	1,053,584	_	50%	649,471	998,941
Contributions from Private Source		10,000	45,000	(145,955)	5%	-	-
Grants		-	-	(145,555)	5/0	_	10,000,000
Interest Earnings	176,000	224,032	333,924	157,924	127%	89,992	165,949
Miscellaneous Revenue	73,895	(2,693)	290	(73,605)	-4%	7,156	96,492
Transfers-R	73,633	(2,033)	-	(73,003)	-470	136,794	136,794
REVENUE TOTAL	18 802 188	11,722,464	19,714,103	911,915	62%	7,776,898	26,175,280
REVENUE TOTAL	10,002,100	11,722,707	13,714,103	311,313	02/0	7,770,030	20,173,200
EXPENDITURES							
Administration	988,816	814,874	1,260,635	271,819	82%	647,584	1,080,817
Sales, Marketing, & Outreach	2,680,659	1,135,624	1,736,588	(944,071)	42%	735,058	1,055,908
Facilities & Production Svcs	8,596,189	4,371,860	7,043,040	(1,553,149)	51%	4,162,153	7,231,763
Special Services	1,135,105	472,173	794,469	(340,636)	42%	173,917	650,120
Event Coord. & Admissions	1,745,592	1,142,054	1,841,351	95,759	65%	1,017,666	1,477,478
Ticket Services	2,216,026	1,542,286	2,230,547	14,521	70%	1,456,265	2,154,452
Food & Beverage	58,756	10,858	16,785	(41,971)	18%	26,237	37,009
Non-Dept. (Ctrl Svcs. & VFTA Exp.)	2,487,855	1,663,576	2,487,855	-	67%	1,686,640	2,529,964
EXPENDITURE TOTAL	19,908,998	11,153,305	17,411,269	(2,497,729)	56%	9,905,519	16,217,510
Courant Fiscal Very 2022 22							1 2/
	Current	Fiscal Year 202	22-23			Prior Fis	cai Year
	Current	Fiscal Year 202 Actual thru	22-23	Estimate	Percent of	Prior Fis	cai Year
CAPITAL PROJECTS	Adopted	Actual thru Feb. 2023	Year-End	Estimate Over/(Under)	Percent of	Actual thru	Year-End
CAPITAL PROJECTS	Adopted	Actual thru Feb. 2023 (67% of the	Year-End	Over/(Under)	Budget thru		
CAPITAL PROJECTS	Adopted	Actual thru Feb. 2023	Year-End			Actual thru	Year-End
CAPITAL PROJECTS  REVENUES	Adopted	Actual thru Feb. 2023 (67% of the	Year-End	Over/(Under)	Budget thru	Actual thru	Year-End
	Adopted Budget	Actual thru Feb. 2023 (67% of the	Year-End	Over/(Under)	Budget thru	Actual thru	Year-End
REVENUES	Adopted Budget	Actual thru Feb. 2023 (67% of the Fiscal Year)	Year-End Estimate	Over/(Under) Budget	Budget thru	Actual thru	Year-End Actual
REVENUES Contributions from Governments	Adopted Budget	Actual thru Feb. 2023 (67% of the Fiscal Year)	Year-End Estimate	Over/(Under) Budget	Budget thru	Actual thru Feb. 2022	Year-End Actual 150,000 726
REVENUES  Contributions from Governments Miscellaneous Revenue	Adopted Budget - -	Actual thru Feb. 2023 (67% of the Fiscal Year)	Year-End Estimate 700,000	Over/(Under) Budget 700,000	Budget thru	Actual thru Feb. 2022	Year-End Actual
REVENUES Contributions from Governments Miscellaneous Revenue REVENUE TOTAL	Adopted Budget - -	Actual thru Feb. 2023 (67% of the Fiscal Year)	Year-End Estimate 700,000	Over/(Under) Budget 700,000	Budget thru	Actual thru Feb. 2022	Year-End Actual 150,000 726
REVENUES Contributions from Governments Miscellaneous Revenue REVENUE TOTAL EXPENDITURES	Adopted Budget - -	Actual thru Feb. 2023 (67% of the Fiscal Year)	Year-End Estimate 700,000	Over/(Under) Budget 700,000	Budget thru	Actual thru Feb. 2022	Year-End Actual 150,000 726
REVENUES Contributions from Governments Miscellaneous Revenue REVENUE TOTAL  EXPENDITURES Capital Projects	Adopted Budget - - -	Actual thru Feb. 2023 (67% of the Fiscal Year)  700,000  - 700,000	Year-End Estimate 700,000 - 700,000	700,000 - 700,000	Budget thru Feb. 2023	Actual thru Feb. 2022	Year-End Actual 150,000 726
REVENUES Contributions from Governments Miscellaneous Revenue REVENUE TOTAL  EXPENDITURES Capital Projects P5 Venues Fall Protection	Adopted Budget  100,000	Actual thru Feb. 2023 (67% of the Fiscal Year)  700,000  - 700,000	Year-End Estimate 700,000 - 700,000	700,000 - 700,000 (50,000)	Budget thru Feb. 2023	Actual thru Feb. 2022	Year-End Actual 150,000 726
REVENUES Contributions from Governments Miscellaneous Revenue  REVENUE TOTAL  EXPENDITURES Capital Projects P5 Venues Fall Protection Keller Grid Engineering and Reme	Adopted Budget - - - - - 100,000 250,000	Actual thru Feb. 2023 (67% of the Fiscal Year)  700,000  - 700,000	Year-End Estimate 700,000 - 700,000 50,000	700,000 - 700,000 (50,000) (250,000)	0% 0% 95%	Actual thru Feb. 2022	Year-End Actual 150,000 726
REVENUES Contributions from Governments Miscellaneous Revenue  REVENUE TOTAL  EXPENDITURES Capital Projects P5 Venues Fall Protection Keller Grid Engineering and Reme AHH FOH Elevators	Adopted Budget  100,000 250,000 200,000	Actual thru Feb. 2023 (67% of the Fiscal Year)  700,000  - 700,000  - 189,040 -	Year-End Estimate 700,000 - 700,000 50,000	700,000 - 700,000 (50,000) (250,000) 200,000	Budget thru Feb. 2023	Actual thru Feb. 2022  - 726 726	Year-End Actual 150,000 726 150,726
REVENUES Contributions from Governments Miscellaneous Revenue  REVENUE TOTAL  EXPENDITURES Capital Projects P5 Venues Fall Protection Keller Grid Engineering and Reme AHH FOH Elevators P5 F&B Levy Cap Investment ASCH sewer line replacement	Adopted Budget	Actual thru Feb. 2023 (67% of the Fiscal Year)  700,000  - 700,000	Year-End Estimate 700,000 - 700,000 - 400,000 -	700,000 - 700,000 (50,000) (250,000) 200,000 (100,000) 450,000	0% 0% 95% 0%	Actual thru Feb. 2022	Year-End Actual 150,000 726 150,726
REVENUES  Contributions from Governments Miscellaneous Revenue  REVENUE TOTAL  EXPENDITURES  Capital Projects  P5 Venues Fall Protection  Keller Grid Engineering and Reme  AHH FOH Elevators  P5 F&B Levy Cap Investment  ASCH sewer line replacement  ASCH Bdwy&Park Marquees	Adopted Budget	Actual thru Feb. 2023 (67% of the Fiscal Year)  700,000  - 700,000  - 189,040 -	Year-End Estimate  700,000  - 700,000  50,000 - 400,000 - 1,400,000 -	700,000 - 700,000 (50,000) (250,000) 200,000 (100,000)	0% 0% 0% 95% 0% 105% 0%	Actual thru Feb. 2022  - 726 726	Year-End Actual 150,000 726 150,726
REVENUES Contributions from Governments Miscellaneous Revenue REVENUE TOTAL  EXPENDITURES Capital Projects P5 Venues Fall Protection Keller Grid Engineering and Reme AHH FoH Elevators P5 F&B Levy Cap Investment ASCH sewer line replacement ASCH Bdwy&Park Marquees ASCH Roof and Drains	Adopted Budget	Actual thru Feb. 2023 (67% of the Fiscal Year)  700,000  - 700,000  - 189,040 - 1,000,705	Year-End Estimate  700,000 - 700,000  50,000 - 400,000 - 1,400,000 - 50,000	700,000 - 700,000 (50,000) (250,000) 200,000 (100,000) 450,000 (220,000)	0% 0% 0% 95% 0% 105% 0%		Year-End Actual 150,000 726 150,726
REVENUES Contributions from Governments Miscellaneous Revenue REVENUE TOTAL  EXPENDITURES Capital Projects P5 Venues Fall Protection Keller Grid Engineering and Reme AHH FoH Elevators P5 F&B Levy Cap Investment ASCH sewer line replacement ASCH Bdwy&Park Marquees ASCH Roof and Drains P5-ASCH-Acoustical Imp	Adopted Budget	Actual thru Feb. 2023 (67% of the Fiscal Year)  700,000  - 700,000  - 189,040 -	Year-End Estimate  700,000  - 700,000  50,000 - 400,000 - 1,400,000 - 50,000 111,000	700,000 - 700,000 (50,000) (250,000) (250,000) (100,000) 450,000 (220,000) - 11,000	0% 0% 0% 95% 0% 105% 0% 105%	Actual thru Feb. 2022  - 726 726	Year-End Actual 150,000 726 150,726
REVENUES Contributions from Governments Miscellaneous Revenue  REVENUE TOTAL  EXPENDITURES Capital Projects P5 Venues Fall Protection Keller Grid Engineering and Reme AHH FoH Elevators P5 F&B Levy Cap Investment ASCH sewer line replacement ASCH Bdwy&Park Marquees ASCH Roof and Drains P5-ASCH-Acoustical Imp Headset Upgrade	Adopted Budget  100,000 250,000 200,000 100,000 950,000 200,000 100,000 100,000	Actual thru Feb. 2023 (67% of the Fiscal Year)  700,000  - 700,000  - 189,040 - 1,000,705 - 104,557 -	Year-End Estimate  700,000  - 700,000  50,000 - 400,000 - 1,400,000 - 50,000 111,000 130,000	700,000 - 700,000 (50,000) (250,000) 200,000 (100,000) 450,000 (220,000) - 11,000 30,000	0% 0% 0% 95% 0% 105% 0% 105% 0%	7,319 - 399,858	Year-End Actual 150,000 726 150,726 - - - 157,845 - 400,653
REVENUES Contributions from Governments Miscellaneous Revenue REVENUE TOTAL  EXPENDITURES Capital Projects P5 Venues Fall Protection Keller Grid Engineering and Reme AHH FoH Elevators P5 F&B Levy Cap Investment ASCH sewer line replacement ASCH Bdwy&Park Marquees ASCH Roof and Drains P5-ASCH-Acoustical Imp	Adopted Budget	Actual thru Feb. 2023 (67% of the Fiscal Year)  700,000  - 700,000  - 189,040 - 1,000,705	Year-End Estimate  700,000  - 700,000  50,000 - 400,000 - 1,400,000 - 50,000 111,000	700,000 - 700,000 (50,000) (250,000) (250,000) (100,000) 450,000 (220,000) - 11,000	0% 0% 0% 95% 0% 105% 0% 105%		Year-End Actual 150,000 726

FY2022-23 Beginning Fund Balance 14,672,561
Projected Change in Fund Balance 255,810
Projected Ending Fund Balance 14,928,371

## **EXPOSITION CENTER**

	Current	Fiscal Year 202	22-23			Prior Fis	cal Year
OPERATIONS	Adopted Budget	Actual thru Feb. 2023 (67% of the Fiscal Year)	Year-End Estimate	Estimate Over/(Under) Budget	Percent of Budget thru Feb. 2023	Actual thru Feb. 2022	Year-End Actual
REVENUES							
Charges for Services							
Food & Beverage	355,385	331,482	515,094	159,709	93%	273,174	483,017
Facility Rentals	1,888,352	1,332,323	2,000,386	112,034	71%	885,600	1,563,385
Parking Revenue	1,986,268	1,153,100	1,630,436	(355,832)	58%	642,184	1,237,590
All Other	1,072,105	768,866	1,202,237	130,132	72%	876,626	1,297,156
Local Government Shared Revenu	ies						
Visitor Facilities Trust Account	373,750	-	373,750	-	0%	-	287,500
Interest Earnings	6,000	29,969	45,735	39,735	499%	8,830	14,666
Miscellaneous Revenue	42,500	74,629	115,117	72,617	176%	52,490	83,021
Transfers-R	480,000	480,000	480,000	-	100%	454,760	671,432
REVENUE TOTAL	6,204,360	4,170,370	6,362,756	158,396	67%	3,193,665	5,637,767
EXPENDITURES							
Administration	516,547	308,414	475,357	(41,190)	60%	317,070	472,207
Sales & Marketing	323,413	164,373	263,773	(59,640)	51%	104,787	159,420
Facility Operations	2,084,772	1,016,446	1,668,120	(416,652)	49%	806,354	1,436,106
Special Services	387,229	262,651	462,232	75,003	68%	376,976	560,995
Event Coord. & Admissions	514,437	303,245	472,346	(42,091)	59%	182,728	322,066
Ticket Services	170,621	100,617	152,865	(17,756)	59%	78,826	110,758
Food & Beverage	35,000	3,040	12,051	(22,949)	9%	61,150	67,764
Parking	314,534	163,693	285,388	(29,146)	52%	104,906	209,327
Non-Dept. (Central Svcs. & Debt)	1,866,679	1,552,044	1,866,679		83%	1,520,004	1,831,562
EXPENDITURE TOTAL	6,213,232	3,874,523	5,658,811	(554,421)	62%	3,552,801	5,170,204

Current Fiscal Year 2022-23							Prior Fiscal Year	
CAPITAL PROJECTS	Adopted Budget	Actual thru Feb. 2023 (67% of the Fiscal Year)	Year-End Estimate	Estimate Over/(Under) Budget	Percent of Budget thru Feb. 2023	Actual thru Feb. 2022	Year-End Actual	
REVENUES								
Local Government Shared Reven	-	-	42,382	42,382		-	-	
Contributions from Private Sourc	40,000	-	40,000	-	0%	-	-	
Transfers-R	200,000	200,000	123,289	(76,711)	100%	-	-	
REVENUE TOTAL	240,000	200,000	205,671	(34,329)	83%	-	-	
EXPENDITURES								
Capital Projects								
Metro Outfalls Decommissioning	100,000	-	35,000	(65,000)		-	-	
Expo Transformer	100,000	23,279	23,289	(76,711)		-	-	
EXPO F&B Levy Cap Investment	250,000	-	-	(250,000)		-	-	
Expo Hall C Struc. Repairs	-	-	-	-		196,437	4,020	
Exhibit Hall Lighting	-	-	-	-		-	196,437	
EXPENDITURE TOTAL	450,000	23,279	58,289	(391,711)	5%	196,437	200,457	

FY2022-23 Beginning Fund Balance 2,145,978
Projected Change in Fund Balance 851,326
Projected Ending Fund Balance 2,997,304

# MERC Commission Meeting

April 5, 2023 12:30 pm

**Consent Agenda** 

## Metropolitan Exposition Recreation Commission Record of MERC Commission Actions

March 1, 2023 Virtual Zoom Meeting

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Present:	Karis Stoudamire-Phillips, Damien Hall, Deidra Krys-Rusoff, Dañel Malán, Deanna Palm, David Penilton
Absent:	David Martinez
	A regular meeting of the Metropolitan Exposition Recreation Commission was called to order by Chair Stoudamire-Phillips at 12:41.
1.0	Quorum Confirmed
	A quorum of Commissioners was present.
2.0	Opportunity for Public Comment on Agenda and Non-Agenda items  • N/A
3.0	Commission and Council Communications
	<ul> <li>Commissioner Krys-Rusoff acknowledged the successful MERC/ Council joint meeting held yesterday.</li> </ul>
4.0	GM Communications
	Steve Faulstick provided the following updates:
	<ul> <li>Thanked the group for the work that went into the joint meeting.</li> </ul>
	<ul> <li>Acknowledged the recent challenging weather and thanked venues staff for the extra effort to</li> </ul>
	successfully host their guests.
	<ul> <li>A Cultural Planning and Keller project update will be presented at the next joint meeting.</li> </ul>
5.0	Financial Report
	Will Norris presented a financial update:
	<ul> <li>Commissioner Krys-Rusoff underscored the lodging tax revenue falling below expected funds. She</li> </ul>
	noted we are trending on the "pessimistic line."
6.0	Venue Business Reports
	Matthew P. Rotchford, Craig Stroud and Robyn Williams reported on business at the venues during the past
	month.
7.0	Consent Agenda
	Record of MERC Actions, February 1, 2023
	A motion was made by Commissioner Hall and seconded by Commissioner Malán to approve the Consent Agenda.
	VOTING: AYE: 6 (Stoudamire-Phillips, Hall, Krys-Rusoff, Malán, Palm and Penilton) NAY: 0
	MOTION PASSED
8.0	FY2023-24 Proposed Budget Presentation
	Will Norris
	<ul> <li>Introduced Commissioner Krys-Rusoff to kick off the presentation.</li> </ul>
	<ul> <li>Commissioner Krys-Rusoff suggested developing communications for P5 resident companies and</li> </ul>
	clients around percentage increases and our commitment to security and venue improvements.
	<ul> <li>Commissioner Hall asked about capital planning around the VFTA. Norris responded there is a</li> </ul>
	dedicated inflation-adjusted 40 million in debt capacity built into the VFTA plan which is forecasted for
	FY26.
	<ul> <li>Commissioner Penilton highlighted the importance of safety messaging in the strategic plan.</li> </ul>

- Commissioner Malán noted the ambitious list of capital projects and spoke to prioritization if budgets were to shift.
- Commissioner Krys-Rusoff highlighted embedded costs and benefits for venues associated with
  government and asked about the percentages of expenditures for central services. Norris responded
  indirect costs for OCC is 5.54 million, P5 is 3.35 million and Expo is 891,000. Krys-Rusoff noted that as
  costs get allocated to the venues there may need to be future negotiations to protect operating
  margins.
- COO Marissa Madrigal shared that Metro has underinvested in central administration and noted the
  negative impacts. It was highlighted that Metro is judiciously adding resources centrally and increasing
  transparency with departments around the services they receive for their financial contribution.

## 9.0 Action Agenda

• **Resolution 23-01** For the purpose of approving the Metropolitan Exposition Recreation Commission ("MERC") 2023-24 Proposed Budget and 2023-24 through 2027-28 Capital Improvement Plan.

A motion was made by Commissioner Palm and seconded by Commissioner Stoudamire-Phillips, to approve Resolution 23-01.

VOTING: AYE: 6 (Stoudamire-Phillips, Hall, Krys-Rusoff, Malán, Palm and Penilton)

NAY: 0

### **RESOLUTION PASSED**

As there was no further business to come before the Commission, the meeting was adjourned at 1:49 p.m.

Minutes submitted by Amy Nelson.

# MERC Commission Meeting

April 5, 2023 12:30 pm

Travel Portland Quarterly Report

## PORTLAND 2ND QUARTER 2022-23 REPORT

Highlights:

Executive Summary – Page 3



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#### **ACCOMPLISHMENTS**

- For the 2nd Quarter, OCC realized more than \$4.7 million in revenue from Travel Portland booked business. Community impact ROI from all future bookings was 41.2 to 1.
- Fifteen new and three repeat OCC conventions were booked for future years worth more than \$5.9 million in OCC revenue and community economic impact more than \$29.1 million. Total Travel Portland bookings, including single hotel will result in more than \$49.8 million of economic impact.
- Across domestic media outlets, Portland was included in 1,030 placements with a total impression of more than 3.7 billion that could potentially influence Portland as a business and leisure travel destination.
- Travel Portland has created content creation contracts with BIPOC writers to enhance our web, video and social content to ensure authentic voices tell the stories of Portland.
- Travel Portland's Public Relations media monitoring during Q2 shows a continued decline in
  national coverage of "Livability Issues" (such as crime, houselessness and violent protests) in
  Portland and a decrease in the negative tone of that coverage. Likewise, Travel Portland's PR
  team has seen a significant increase in coverage by outlets proactively targeted because they are
  influential to inspiring travel.
- With enhanced Partnership Agreements with PCMA and ASAE, we have invested our marketing dollars to be better reach valuable meeting planners and their future conventions.

### TRENDS, SUCCESSES, OBSTACLES

- Fiscal YTD collections of the city's transient lodging tax through December were slightly lower than forecasted. We had expected collections at 80% of peak year (FY 2018-2019), but the first half of the year transient lodging tax has been at closer to 71% of peak year. The collections are significantly higher when comparing to the same time period last year, an increase of 40% from the first half of FY22.
- We still have headwinds in hotel occupancy and revenue, many hotels are still suffering from reduced business based on Portland's reputational issues.
- Travel Portland exceeded our mid year room night booking goal at 109%. A strong strategy and increased investment in sales, marketing and service offerings have helped us create future opportunities.

### **MERC CONTRACT TARGETS**

TARGET#	TARGET DESCRIPTION	YEAR TO DATE ACTUAL	ANNUAL TARGET
1	OCC revenue target	\$4,746,299	\$16 Million
2	ROI on future OCC business	3.1	1.5
3	Lead conversion	18.3%	18%
4	Services performance survey	3.9	3.8
5	Public relations/media	15	25
6	Community economic impact	27.5	16.0

#### CITY CONTRACT GOALS

OBJECTIVE #	GOAL DESCRIPTION	YEAR TO DATE ACTUAL	ANNUAL GOAL
1	Convention Sales and Marketing Economic Impact ROI	17.8	15.0
5	International visitors	N/A****	Benchmark Year
7	Total Media Placements	179	200
7	Total Media Impressions	2,660,947,460	3.14 B
8	Services Performance Survey	3	6/Year



## **HOTEL DEMAND**

COMPETITIVE SET COMPARISON							
Si	Smith Travel						
Research Central Business Districts							
Occupancy ADR RevPar							
(%) (\$) (\$							
Portland Central City +	50.7%	\$ 162.50	\$ 82.45				
Denver	66.3%	\$ 199.38	\$ 132.22				
Seattle	65.3%	\$ 214.12	\$ 139.89				
Salt Lake City	65.0%	\$ 161.65	\$ 105.15				
Nashville	72.5%	\$ 247.47	\$ 179.46				
Austin	68.6%	\$ 249.43	\$ 171.04				
Minneapolis	47.0%	\$ 167.37	\$ 78.66				
San Francisco	58.5%	\$ 233.36	\$ 136.49				

<sup>\*</sup>Smith Travel Report is on a calendar basis, not Travel Portland's Fiscal Year

	Smith Travel Research - Region*									
	Occup	oancy	AD	R	Rev	Par	Demand			
	This Year	Change	This Year	Change	This Year	Change	This Year	Change		
Downtown	50.7%	32.5%	\$ 162.50	13.3%	\$ 82.45	50.2%	1,858,504	47.4		
Airport	61.1%	8.4%	\$ 133.33	19.5%	\$ 81.45	29.5%	780,822	4.7%		
Eastside	68.7%	-3.5%	\$ 91.47	8.5%	\$ 62.81	4.7%	134,083	-9.7%		
Jantzen Beach	53.0%	5.7%	\$ 117.97	11.9%	\$ 62.57	18.3%	281,464	5.7%		
City of Portland +	53.9%	19.2%	\$ 147.82	17.5%	\$ 79.69	40.1%	3,054,873	26.1%		

<sup>\*</sup>Smith Travel Report is on a calendar basis, not Travel Portland's Fiscal Year

REGION	LODGING TAX COLLECTIONS*								
QUARTER 2									
	TLT/TID								
	YTD THRU Q2 FY23 (\$)	YTD THRU Q2 FY23 (%)	YTD CHANGE FY22 to FY23 (\$)	YTD CHANGE FY22 to FY23 (%)					
Central City	\$6,834,035	72%	\$3,071,342	82%					
Airport	\$1,764,690	19%	(\$51,931)	-3%					
Eastside	\$97,709	1%	(\$31,586)	-24%					
Jantzen Beach	\$816,237	9%	\$214,240	36%					
Subtotal (83%)	\$9,512,671	100%	\$3,202,065	51%					
Online Travel Agency	\$773,936	31%	\$59,281	8%					
Short Term Rental	\$1,614,678	66%	\$274,760	21%					
Other	\$74,086	3%	\$13,679	23%					
Subtotal (17%)	\$2,462,700	100%	\$347,720	16%					
Grand Total (100%)	\$11,975,371		\$3,549,785	42%					

<sup>\*</sup>Data provided by the City of Portland Revenue Division.



## OREGON CONVENTION CENTER BOOKING REVENUE FROM TRAVEL PORTLAND BOOKINGS

				1	Total Potential	
	OCC Revenue		Annuals		Future Business	
FY 22/23	\$	20,561,297	\$	51,096	\$	20,612,393
FY 23/24	\$\$	16,860,741	\$	1,638,999	\$	18,499,740
FY 24/25	\$\$	9,194,405	\$	2,427,676	\$	11,622,081
FY 25/26	\$	5,780,891	\$	2,098,201	\$	7,879,092
FY 26/27	\$	2,772,347	\$	2,427,676	\$	5,200,023
FY 27/28	\$\$	502,011	\$	2,098,201	\$	2,600,212
FY 28/29	\$\$	534,267	\$	2,427,676	\$\$	2,961,943
FY 29/30	\$	843,896	\$	2,098,201	\$	2,942,097
FY 30/31	·	-	\$	2,427,676	\$	2,427,676
TOTAL	\$	57,049,855	\$	17,695,402	\$	74,745,257

OREGON CONVENTION CENTER PROJECTED FUTURE REVENUE									
Total Travel Portland Contract:		QTR		YTD	Target				
New OCC Bookings		15		21					
Repeat OCC Bookings		3		7					
Total OCC Bookings		18		28					
Room Nights from OCC Bookings		42,891		57,761					
Future OCC Revenue Booked during FY 2022/23	\$	5,979,812	\$	8,377,835					
ROI OCC Bookings	\$	4.9	\$	3.1	1.5 to 1				
Community Economic Impact from OCC Bookings	\$	29,182,881	\$	42,787,572					
Total Room Nights Booked		84,008		119,172					
Total Community Economic Impact from Bookings	\$	49,893,038	\$	75,512,549					
ROI on Total Community Economic Impact	\$	41.2	\$	27.5	16.0 to 1				
OCC Revenue Realized During FY 2022/23	\$	2,411,108	\$	4,746,299	\$16 Million				

<sup>\*</sup>OCC Revenue Realized includes the following meetings that occurred during quarter 1 at OCC, but had not settled in OCC's accounting software (USI) at the time of reporting: Competitive Carriers Association. They have been included in quarter 2 OCC revenue realized.



OCC LEAD CONVERSION					
	As of January 1, 2023				
Lead Conversion Percentage	18.3%				
Benchmark / Annual Target –18%					

OREGON CONVENTION CENTER FUTURE GROUP BOOKINGS								
AS OF JANUARY 1, 2023								
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27 and beyond			
Current	46	39	16	12	5			
4 Year Average	Current	1 yr. out	2 yrs. out	3 yrs. out	Beyond 3 yrs.			
(FY 19/20-22/23)	38	36	26	18	14			

OREGON CONVENTION CENTER REVENUE							
THREE YEAR AVERAGE							
	Tot	tal Contract					
		Quarter		YTD			
OCC Revenue Generated (3 yr. average)	\$	1,361,876	\$	2,423,930			
Travel Portland Contract Costs	\$	1,210,148	\$	2,744,839			
ROI (Revenue / Costs)		1.1		0.9			

2ND QUARTER - OREGON CONVENTION CENTER LOST BUSINESS								
Account Groups Total Room Nights		Attendees	ttendees Lost OCC Revenue			Lost Community Economic Impact		
Total	35	145,428	89,250	\$	18,143,700	\$	91,887,179	



DIVERSE GROUPS/MINORITY PROJECTED FUTURE REVENUE								
Total Travel Portland Contract 2nd Quarter YTD								
New Minority Bookings	2	4						
Total Minority Bookings	2	4						
Room Nights from Minority Bookings	1,781	2,825						
Minority Leads	2	8						
Minority Lost Leads	4	9						

For the second quarter of FY 2022/23, minority bookings created an estimated economic impact to the greater metro Portland community of approximately \$1.2 million. Booked groups included the following:

Affiliated Tribes of Northwest Indians	\$200,587
North American Gay Volleyball Association	\$1,028,971

2ND QUARTER - OREGON CONVENTION CENTER CANCELLATIONS								
Account Name	Groups	oups Reason		Attendees		ost OCC. Revenue	Lost Community Economic Impact	Arrival Date
Intel Corporation	1	Conference Cancelled - Not Happening	Room Nights 3,480	2,200	\$	468,141	•	7/26/2023
Clarion Events	1	Safety & Perception Concerns (Protests, Racism, Homelessness, Negative Press)	4,637	3,000	\$	664,358	\$ 3,255,640	7/25/2026
Total OCC Cancellations	2		8,117	5,200	\$	1,132,499	\$ 5,425,699	



ACTIVITY DESCRIPTION	2ND QUARTER	YTD
OCC groups occurring during the quarter	8	17
Pre-convention attendance building - Site tours	9	21

TRAVEL PORTLAND POST CONVENTION SURVEY							
Overall impression of the following:							
Answer Options	Excellent=	Good=	Fair=	Poor=	N/A	Rating	Response
	4	3	2	1		Average	Count
Travel Portland sales staff	2	0	0	0	0	4.0	2
Travel Portland convention services staff	2	0	0	0	0	4.0	2
Travel Portland collateral/promotional materials	2	0	0	0	0	4.0	2
Quality and user-friendliness of the Travel Portland website	1	1	0	0	0	3.5	2
			Average 1	ating for th	ie quarter	3.9	
				Average r	ating YTD	3.9	
					Target	3.8	

## In planning your event from start to finish, how would you describe your relationship with your Sales Manager and/or Services Manager?

From my experience working with Travel Portland, my only regret is not working more closely together - something I look forward to rectifying for the future.

## **Groups Serviced/Surveyed:**

American College of Veterinary Surgeons \*Completed Survey

**Education Market Association** 

NACADA

American Society for Bioethics and Humanities

Kumoricon \*Completed Survey

Varsity Spirit

Great Western Council of Optometry Portland Retro Gaming Expo



TOTAL DOMESTIC MEDIA NARRATIVE	Q2	YTD
Placements	1,030	1,707
Impressions	3,780,118,148	6,815,642,039

Traditional media mentions captured across print and online that may influence consumer perception of Portland as a business and leisure travel destination.

MERC-RELATED MEDIA PLACEMENTS	<b>Q2</b>	YTD
Placements	4	7
Impressions	110,980	614,752

Earned media placements generated by Travel Portland public relations efforts that mention the Oregon Convention Center or cover industry topics related to Portland as a meeting destination.

TARGETED DOMESTIC MEDIA	<b>Q2</b>	YTD	Target Benchmark
Placements	92	179	200
Impressions	1,851,467,310	2,660,947,460	3.14B

Print and online media outlets strategically targeted by Travel Portland's public relations efforts because they are most influential to potential visitors.

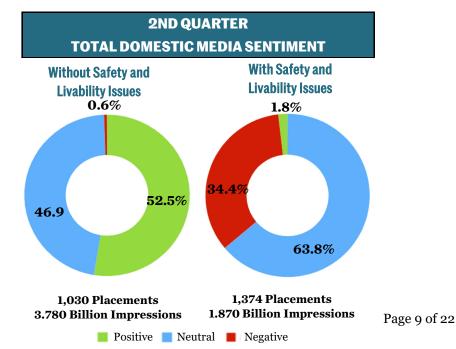
TARGETED INTERNATIONAL MEDIA*	Q2	YTD
Placements	0	0
Impressions	0	0

International print and online media outlets strategically targeted by Travel Portland's public relations efforts in international markets, including, but not limited to: United Kingdom. The Netherlands, Oceania and Canada.

<sup>\*</sup>International media results on hold for FY 23

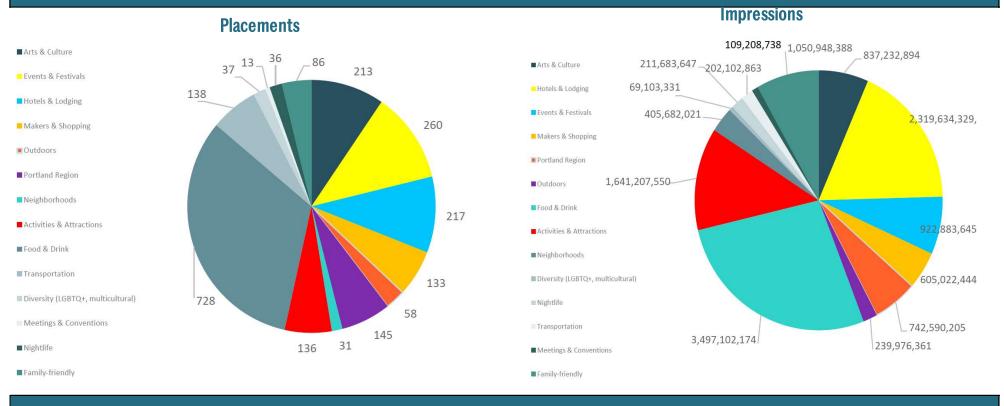
MEDIA ENGAGEMENTS FOR MINORITY-OWNED	<b>Q2</b>	YTD
Engagements	267	426

A media engagement is defined as an interaction with media regarding a single topic or issue.





## 2ND QUARTER TOTAL DOMESTIC MEDIA NARRATIVE: KEY MESSAGES PLACEMENTS & IMPRESSIONS





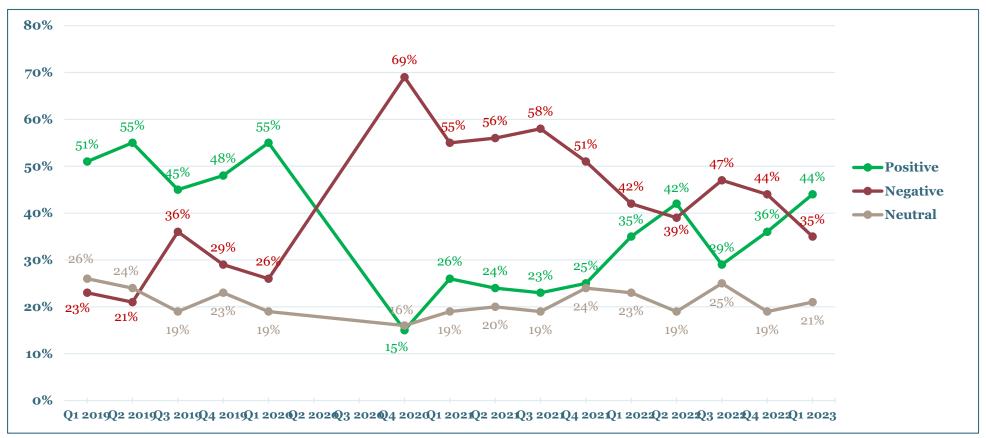
ARTICLES			MERC		
Publication Date	Outlet	Headline	Medium	Total Circulation	Placements
December 2022	Smart Meetings	Portland's Most Livable City Designation Reflects Steps to Ensure Public Safety	Online	33,090	1
December 2022	Smart Meetings	Reduce and Reuse: Meeting Spaces Go Green	Online	33,090	1
December 2022	Groups Today	Top Destinations to Consider in 2023	Online	7,000	1
November 2022	Prevue	Dynamic Spaces	Print	37,800	1
Total				110,980	4

<sup>\*</sup>Entries that appear to be duplicate articles represent different media placements, i.e. print, online and broadcast.

PITCHES DELIVERED				
1 "PDX as a neighborhood" focusing on the local and unique aspects of the airport.				
2 "New Experiences in Old Places" in Portland, focusing on the rich history of Portland and historical buildings around				
town.				
3 My People's Market importance of incorporating the market into the Portland community and conferences.				
4 What is new to Portland in 2023, focusing on lodging updates, new attractions and events in the upcoming year.				
5 Booming brewery industry in Portland, discussing new spots, self-guided tours and even food carts to do pairings with				
6 Q&A with Corporate & Incentive Travel Magazine with Convention Sales Director Dione Williams.				
7 Q&A with Trade Show Executive Magazine where Craig Stroud shared some updates to the Oregon Convention Cente				
8 PCMA Chapter Newsletter DC with Tracey Chapman on Portland's Pandemic Challenges.				
9 Q&A with Northwest Meetings + Events with Desiree Everett regarding TIME Magazine's article on World's Greatest				
Places.				
get Goal: Deliver 6-7 meetings-related pitches to industry media on a quarterly basis. Twenty-five total over the fiscial year.				

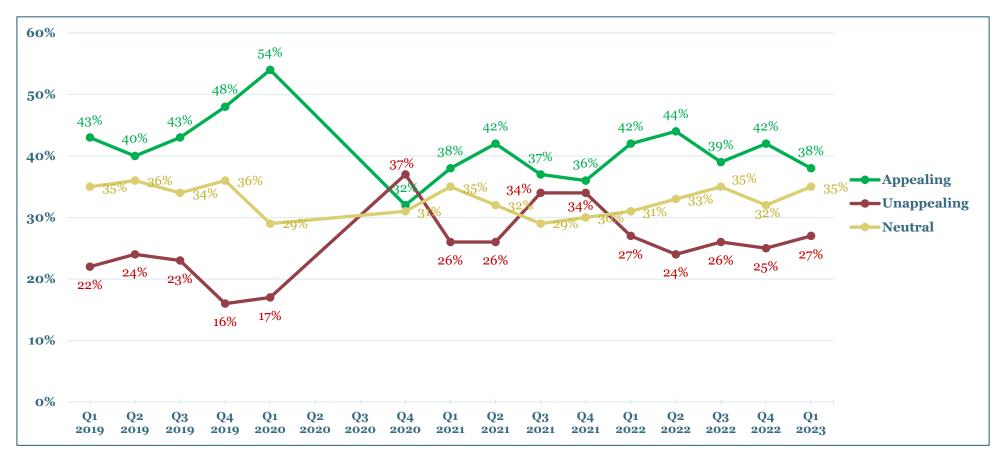
## PORTLAND CONSUMER RESEARCH

Q: Would you consider the general tone of media coverage you saw or heard about Portland to be:



## PORTLAND CONSUMER RESEARCH

Q: How appealing is Portland as a potential vacation destination to you?



## PORTLAND CONSUMER RESEARCH

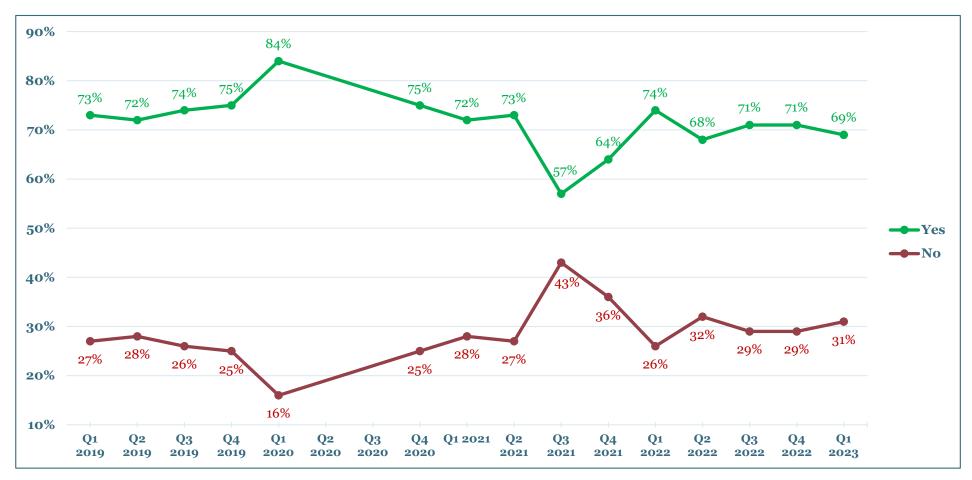
Q: Portland is a <u>welcoming</u> destination. (AGREE - Top 2 Box) VS.

Q: Portland is a safe destination. (AGREE - Top 2 Box)



## PORTLAND CONSUMER RESEARCH

Q: If you have visited Portland before, are you likely to visit again?



## MARKETING & INTERNATIONAL TOURISM

MARKETING					
TravelPortland.com	2nd Quarter	YTD			
Visits	1,080,701	2,477,725			
International Visits	75,092	190,735			
Referrals	345,667	795,084			
Business and Event Detail Views	951,441	2,040,007			
TravelPortland.com/meetings					
Venue Finder Page Views	705	1,596			

Source: Google Analytics

INTERNATIONAL TOURISM				
International Visits/Arrivals*	2nd Quarter	4th Quarter		
Portland**	N/A****	N/A		
Competitive Set***	N/A****	N/A		

<sup>\*</sup>Source: Oxford Tourism Economics Company reports twice during the calendar year.

<sup>\*\*</sup>Be no less than 5% of our competitive sets' performance for overall visits/arrivals.

<sup>\*\*\*</sup>Competitive set = Austin, Seattle, Denver, Salt Lake City, Minneapolis

<sup>\*\*\*\*</sup>Due to COVID-19 travel restriction, there is minimal international visitation in the USA. Benchmark Year.



DIVERSITY EMPLOYMENT STATISTICS 2022-23						
TRAVEL PORTLAND GOALS AND OBJECTIVES BY JOB CATEGORIES						
	December 3	1, 2022	Se	econd Quarter		
			Actual	Goal		
Job Category	Category Number	Total	Percentage	Percentage	Objective	
	Number of Females	Number of Staff				
Executive/Senior Level	7	13	54%	40-60%	Monitor	
First/Mid Level Manager	3	4	75%	40-60%	Monitor	
Professionals	16	22	73%	40-60%	Monitor	
Sales Workers	9	9	100%	40-60%	Monitor	
Admin Support Workers	12	13	92%	40-60%	Monitor	
Total	47	61	77%	40-60%	Monitor	
	Number of Minorities	Number of Staff		•		
Executive/Senior Level	3	13	23%	15-33%	Monitor	
First/Mid Level Manager	2	4	50%	15-33%	Monitor	
Professionals	5	22	23%	15-33%	Monitor	
Sales Workers	3	9	33%	15-33%	Monitor	
Admin Support Workers	6	13	46%	15-33%	Monitor	
Total	19	61	31%	15-33%	Monitor	
This report is based	l on current full and part-ti	me staff.				



FIRST OPPORTUNITY TARGET AREA (FOTA) 2ND QUARTER 2022-23					
HIRING					
Job Posting Locations	The Skanner	El Hispanic News	Hispanic Chamber		
	WorkplaceDiversity.com	Urban League of Portland	Monster.com		
	VeteransConnect.com	Mosaic Metier	PDX Pipeline		
	HispanicDiversity.com	Partners in Diversity	AllDiversity.com		
	DisabilityConnect.com	Indeed	LinkedIn		
	OutandEqual.com	Destinations International	Travel Portland website		
	LGBTConnect.com	H-Careers	PDX Women in Tech		
	Black Travel Alliance	Mac's List			
Current Employees residing in M	IERC FOTA	12			

PURCHASING (YTD)				
Travel Portland expenditure with MERC FOTA area businesses	\$237,488			

PARTNERSHIP					
Total Partners	Within FOTA	Diverse Partners/Minority  (Self-Identified)	Women-Owned		
1454	267	170	224		

COBID PURCHASING PARTICIPATION FY 2022-23 (YTD)						
MWESB Expended Total Expended Percentage of T on MWESB Expended						
COBID or Other State Certified	\$656,652	\$2,849,709	23%			
Self-Reported	\$350,055	\$2,849,709	12%			
Total	\$1,006,707	\$2,849,709	35%			

## OCC SALES AND MARKETING BUDGET

	Annual	MERC OTR Ending	TID/TLT QTR Ending 12.	Subtotal QTR Ending	Sum MERC YTD	Sum TID/TLT YTD	Sum of YTD	
Expenses <u>MERC Supported - Professional Services</u>	Budget	12-31-22	31-22	12-31-22	06-30-23	06-30-23	06-30-23	Percent
Professional Services Convention Sales								
<u>Direct Sales:</u> Subtotal - Convention Sales Professional Services	1,666,025	442,959	6,975	449,934	841,205	6,975	848,180	50.91%
<u>Program Support</u> Subtotal - Program Support	249,904	62,476	0	62,476	124,952	0	124,952	50.00%
Research Subtotal - Reserach Professional Services	82,875	41,693	0	41,693	41,693	0	41,693	50.31%
Convention Services Subtotal - Convention Services Professional Services	252,050	90,805	0	90,805	173,461	0	173,461	68.82%
Other Contractual Professional Services Subtotal - Other Contractual Professional Services	167,550	33,239	42,841	76,080	123,612	42,841	166,453	99.35%
Total - MERC Supported - Professional Services  Other Non-Contractual Professional Services	2,418,404	671,170	49,816	720,986	1,304,922	49,816	1,354,738	56.02%
Total - Other Non-Contractual Professional Services	0	0	75,633	75,633	0	155,621	155,621	0.00%
Convention Sales - MERC Supported Program of Work								
Sales Calls, Trips and Missions Subtotal - Sales Calls, Trips and Missions	155,000	3,244	0	3,244	7,127	0	7,127	4.60%
Multicultural Sales Efforts Subtotal - Multicultural Sales Efforts	152,500	9,728	0	9,728	101,185	0	101,185	66.35%
Trade Shows and Industy Events Subtotal - Industry Trade Shows and Events	641,714	136,287	34,393	170,680	393,424	34,393	427,816	66.67%
Familiarization Tours & Site Visits Subtotal - Familiarization Tours	305,000	145,887	16,610	162,497	199,417	16,610	216,027	70.83%
Other Programs Subtotal - Other Programs	409,500	54,928	22,729	77,658	166,271	22,729	189,000	46.15%
Total Convention Sales MERC Supported Program of Work	1,663,714	350,074	73,732	423,806	867,423	73,732	941,155	56.57%
Other Departments - MERC Supported POW								
Convention Services - Other Programs Subtotal - Con Svcs - Other Programs	250,000	81,504	17,526	99,030	155,632	17,526	173,158	69.26%
Research - Other Programs Subtotal - Research - Other Programs	225,000	40,020	0	40,020	101,815	0	101,815	45.25%
DEI - Other Programs								
Subtotal - DEI - Other Programs  Communications/PR	100,000	14,206	15,386	29,591	100,000	15,386	115,386	115.39%
Subtotal - Comm/PR - Other Programs	100,000	53,174	0	53,174	65,048	0	65,048	65.05%
Marketing Subtotal - Marketing - Other Programs	150,000	0	390,698	390,698	150,000	575,051	725,051	483.37%
Total Other Depts MERC Supported Program of Work	825,000	188,903	423,610	612,513	572,494	607,962	1,180,456	143.09%
Grand Total	4,907,118	1,210,148	622,791	1,832,939	2,744,839	887,131	3,631,969	74.01%

## Travel Portland Income Statement (Statement of Financial Activities)

	Actual (Prior Year) YTD 12/31/2021 Column A	Actual YTD 12/31/2022 Column B	Budget YTD 12/31/2022 Column C	Actual (Prior Year) Full Year 6/30/2022 Column D	Approved Budget Full Year 6/30/2023 Column E
Revenue					
City/County Lodging Tax (1%)	2,078,376	2,900,322	3,249,091		5,548,257
Tourism Improvement District (TID = $2\% + 1\%$ )	6,015,335	9,092,769	9,327,194	11,694,495	16,543,355
MERC (OCC Contract)	1,200,000	2,453,559	2,453,550	2,172,000	4,907,118
Partnership Dues	109,124	120,684	0	238,148	0
Fees Earned & Other Income	83,762	369,924	156,498	-509,686	313,000
EDA Grant	0	45,295	112,500	37,194	225,000
Trade-Out/In-Kind	0	0	0	3,235	0
Cooperative Programs	201,092	-4,000	75,000	200,254	150,000
Regional RCTP (from Travel Oregon)	864,411	1,853,015	1,812,264	2,207,588	3,624,542
Regional Recovery & Stabilization Fund (From Travel Oregon)	618,429	0	0	618,429	0
Cultural Tourism	109,528	166,516	106,002	211,544	212,000
Visitor Development Fund (VDF)	0	0	0	0	0
Total Revenue	11,280,057	16,998,083	17,292,099	20,770,545	31,523,272
Expenses					
Convention Sales and Research	1,742,018	3,526,876	3,850,056	4,059,399	7,700,000
International Affairs	155,106	413,668	514,968	462,771	1,045,000
Marketing	2,937,634	4,942,697	4,753,007	7,927,157	9,816,391
Communications/PR	233,240	571,599	775,806	625,477	1,648,251
Regional RCTP (from Travel Oregon)	864,411	1,853,015	1,812,282	2,207,588	3,624,542
Convention Services, Housing, and Events	285,963	648,280	703,989	810,181	1,412,000
Community Engagement/DEI/VC	329,511	657,300	1,054,284	719,390	2,508,531
Program Support	2,556,999	1,883,815	2,883,459	4,576,835	5,394,208
Total Expenses	9,104,882	14,497,249	16,347,851	21,388,798	33,148,923
Net Surplus/(Deficit)	2,175,176	2,500,834	944,248	-618,253	-1,625,651

## Travel Portland Balance Sheet

(Statement of Financial Position)

	Actual Prior Period YTD 11/30/2022 Column A	Actual Current YTD 12/31/2022 Column B	Change MTM Percentage Column C	Actual Prior YTD 12/31/2021 Column D	Change YOY Percentage Column E
Assets					
*Cash and Cash Equivalents	9,407,732	8,657,730	-9%	8,255,534	5%
*Investments	4,837,612	4,756,995	-2%	5,418,747	-12%
Accounts Receivable	2,900,188	2,412,479	-20%	4,673,547	-48%
Prepaid Assets	1,055,609	1,067,373	1%	1,098,038	-3%
Fixed Assets, net	1,326,344	1,286,617	-3%	1,344,056	-4%
Other Assets	5,674	6,617	14%	2,567	158%
Total Assets	19,533,160	18,187,810	-7%	20,792,490	-13%
Liabilities and Net Assets					
Liabilities					
Accounts Payable & Accrued Expenses	763,332	597,983	-28%	1,322,275	-55%
Accrued Personnel	2,048,612	2,032,969	-1%	1,767,300	15%
Deferred Revenue	26,930	49,514	46%	-76,596	-165%
*Other Fiduciary Liabilities - RCTP/RRSF	1,934,101	1,771,527	-9%	3,751,099	-53%
Loan Liability	0	0	0%	0	0%
Total Liabilities	4,772,976	4,451,993	-7%	6,764,077	-34%
Net Assets					
Undesignated	10,378,852	9,354,484	-11%	9,647,080	-3%
Board Designated - Operating Reserve	4,381,333	4,381,333	0%	4,381,333	0%
Total Net Assets	14,760,185	13,735,817	-7%	14,028,413	-2%
Total Liabilities and Net Assets	19,533,160	18,187,810	-7%	20,792,490	-13%

## BOARD OF DIRECTORS

LASTNAME	FIRST NAME	COMPANY	OFFICERS	COMMITTEE CHAIR
Andueza	Ana	CFO Advisory Services	Treasurer	Budget and Finance Committee
Boss	Dani	Holiday Inn Portland-Columbia Riverfront		
Burnett	Becky	Host2Host/Hive Hospitality		
Daley	Mike	Sheraton Portland Airport Hotel	Past Chair	Tourism Improvement District Committee
Dawes	Alex	Embassy Suites by Hilton Portland Downtown		
Faustin	Bertony	Abbey Creek Vineyard		
Fleming	Peter	Enterprise Holdings	Chair	
Hasan	Naim	Naim Hasan Photography @ N2H Media Group		
Holt	Charles	The Mark Spencer Hotel	Chair-elect	Nominating Committee
Huffman	Kurt	ChefStable		
Kafoury	Deborah	Multnomah County		
Liu	Michael	Fubonn Shopping Center		
Lopuszynski	Ziggy	Crown Plaza Portland - Downtown Convention Center		
Maldonado	Laura	Kimpton RiverPlace Hotel		
Mapps	Mingus	City of Portland		
Martinez	Martin	Orox Leather Co.		
McAllister	Martin	Portland Marriott Downtown Waterfront	Vice Chair	
McCarey	Heather	Explore Washington Park		
Nicolopoulos	Shane	Hyatt Regency Portland at the Oregon Convention Center		Convention Sales Steering Committee
Patel	Ash	Canterbury Group, Inc.		
Patel	Katen	K10 Hotels, LLC		
Penilton	David	America's Hub World Tours		
Peterson	Lynn	Metro		
Rank Ignacio	Renee	McMenamins Pubs, Breweries & Historic Hotels		
Tabales	Dwight	Hilton Portland Downtown & The Duniway		
Tigner	Ryan	iTrip Vacations Northwest		
Weston	Linda	Rapporto		Partner Services Committee

# MERC Commission Meeting

April 5, 2023 12:30 pm

**Expo Futures Project Update** 

# Materials following this page are attachments to the public record.



## OREGON CONVENTION CENTER BOOKING REVENUE FROM TRAVEL PORTLAND BOOKINGS

					Total Potential	
	OCC Revenue		Annuals		Future Business	
FY 22/23	\$	20,561,297	\$	51,096	\$	20,612,393
FY 23/24	\$	16,860,741	\$	1,638,999	\$	18,499,740
FY 24/25	\$	9,194,405	\$	2,427,676	\$	11,622,081
FY 25/26	\$	5,780,891	\$	2,098,201	\$	7,879,092
FY 26/27	\$	2,772,347	\$	2,427,676	\$	5,200,023
FY 27/28	\$	502,011	\$	2,098,201	\$	2,600,212
FY 28/29	\$	534,267	\$	2,427,676	\$	2,961,943
FY 29/30	\$	843,896	\$	2,098,201	\$	2,942,097
FY 30/31		-	\$	2,427,676	\$	2,427,676
TOTAL	\$	57,049,855	\$	17,695,402	\$	74,745,257

### Actual OCC Revenue Realized-Current

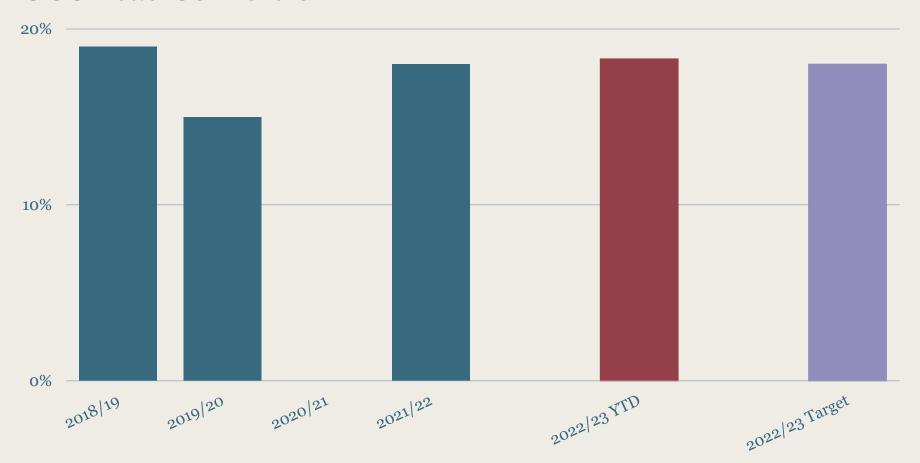
\$25,000,000



### ROI On Future OCC Revenue Generated

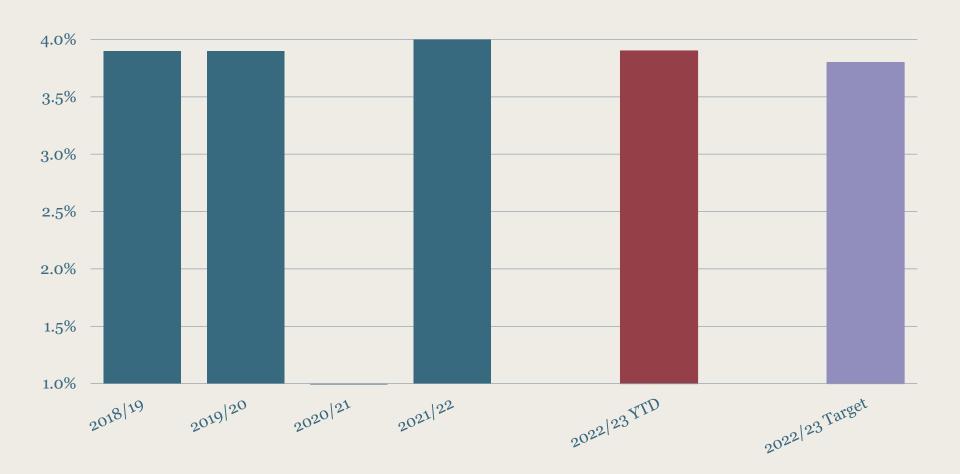


### **OCC Lead Conversion**



Beginning FY22 the lead conversion reflects the new Future Pace OCC Lead Conversion, rather than single hotel and OCC.

### Convention Services Satisfaction Survey Score



### ROI On Total Community Economic Impact



<sup>\*</sup>Now measured on peak dates, not entire block length.

### **DECEMBER 2022 YTD**

SMITH	OCCUPANCY%		AVERAGE DAILY RATE		REV-PAR		ROOM REVENUE	ROOM DEMAND
TRAVEL RESEARCH	This Year	Last Year	This Year	Last Year	This Year	Last Year		
PORTLAND MARKET	58.5%	52.1%	\$138.89	\$117.28	\$81.22	\$61.08		
% OF CHANGE	IGE 12.3%		18.4%		33.0%		36.2%	15.0%
PORTLAND CENTRAL CITY	50.7%	38.3%	\$162.50	\$143.36	\$82.45	\$54.91		
% OF CHANGE 32.5%		13.3%		50.2%		67.1%	47.4%	

### PROGRAM OF WORK

FY 2022-23 2nd Quarter

Program				
October 2022				
Connect Faith				
Destination Celebration - Indianapolis				
Destination Celebration - Minneapolis				
IMEX America				
ASAE Five Star				
Professional Conference Managers Association Exhale				
I EEE Convene				
November 2022				
Association Forum Healthcare Collaborative Summit				
Fall CDX 2022				
Connect West				
Connect Texas Market place				
HPN Global Annual Partner Conference				
ASAE Partnership Summit				
National Coalition of Black Meeting Professionals				
Connect Winter Marketplace				
Holiday Showcase				
December 2022				
Winter Familiarization Trip				
PCMA Southeast				
ConferenceDirect CEO Summit				

### **PROGRAM OF WORK**

FY 2022-23 3rd Quarter

Program				
January 2023				
PCMA Convening Leaders				
RCMA Emerge				
Northstar I PEC				
CESSE CEO				
February 2023				
Assoc. Forum Healthcare Collaborative Summit				
Meet New York				
March 2023				
Meetings Industry Council (MIC) of Colorado				
MPI Cascadia				
Destinations DC Showcase				
PCMA Visionary Awards				
ConferenceDirect Annual Partner Meeting				
Sports ETA Women's Summit + Symposium				
Assn. Forum - Women's Executive Forum				

### PUBLIC RELATIONS UPDATE



MERC	2ND QUARTER	YTD
Placements	4	7
Impressions	110,980	614,752

OUTLET	ARTICLE	DATE
Smart Meetings	Portland's Most Livable City Designation reflects steps to ensure public safety	December 22
Smart Meetings	Reduce and Reuse: Meeting Spaces Go Green	December 22
Groups Today	Top Destinations to Consider in 2023	December 22
Prevue	Dynamic Spaces	November 22

### Media Relations Dashboard

Media visits:

Total media visits this FY: 83 (+45 from AFAR Magazine retreat)

EDI Media engagements:

Media engagements this year to date (EDI): 601

TARGETED DOMESTIC MEDIA	Q2	YTD	Target Benchmark
Placements	92	179	200
Impressions	1,850,505,299	2,659,985,449	3.14B

Print and online media outlets strategically targeted by Travel Portland's public relations efforts because they are most influential to potential visitors.











Kann

martin@Dining out is such a wonderfully easy way to feel alive But the more I dice, the more I realize it's the









#### PRIDE OF PORTLAND

In Oregon, a vibrant—and genre-defying—culinary scene is being forged by immigrants from the former Soviet Union, By Naomi Tomky

> BEFORE FATIMA MAGOMADOVA let a new employee stir the kidney beans into her borscht, roll crêpes filled with mushrooms, and caramelize carrots for a rice pilaf, she would ask a simple question: "What do you cook at home for New Year's?" The answers came in a rainbow of salads. soups, and entrées representing a swath of the former Soviet Union. For many of the staff at Roman Russian Harket (romanrussianmarket.com) and its adjoining sibling, Rough Russian Café (roughrussian-cufe.business.site; entrées \$7-\$11 per pound) in Southeast Portland, this was their first gig in the U.S. If they got this food, they got the job.

Magomadova arrived in Portland in 1996 after fleeing the war in Chechnya, and her team-which includes a number of recent immigrants from Ukraine-speak Russian: Oregon's third most-spoken language, after English and Spanish. Early- to mid-20th-century immigrants escaping religious persecution or civil war in Eastern Europe transited through other places (Jews through New York City, Orthodox Christians through China, and then



At Portland's Kachka, meals often begin with zakuski, traditional Russian appetizers.

Toasting with Marani Tsinandali. a wine from Georgia, at Dediko.

Anna-Lisa Chacon Kachka's general monager, serves metzo ball soup.

San Francisco or Seattle) before arriving in Oregon. In Portland, they found a city that gave them freedo to worship-and a climate that allowed them to gro the kinds of produce they did at home, including all manner of root vegetables. Subsequent arrivals, like those coming in the post-Soviet era to flee poverty war, gravitated to the established Russian-speaking communities in Southeast Portland.

A common language ties them together, but so too does the smell of sunflower oil, with its hints o forest and resin ("the fragrance of my childhood," Magomadova says), and the flavor of sour creamfound in so many dishes from across the former Soviet republics. While the specific dishes cooked newcomers from the South Caucasus or Central As differ, the cultural and political hegemony of Russi in the U.S.S.R. left behind many commonalities.

Kachka (kachkapdz.com; entrées 524-536) has been one of the city's buzziest restaurants since it opened in 2014. Owner Bonnie Morales, the daught



of Soviet immigrants, was nervous about how people would take to foods like salt-cured herring, one of the ingredients she found embarrassing when she was growing up. At Kachka, Morales uses it in a traditional salad made with beets, carrots, and sunflower mayonnaise. Still, she says, "I was very concerned people wouldn't want to give it a try."

Morales, whose parents immigrated from Belarus, was proven wrong when the restaurant earned national acclaim and, in 2015, a lames Beard Award nomination for Best New Restaurant, But the adoration of her food hasn't necessarily been accompanied by understanding. "In the Soviet Union, there was a nationalized food system that created a shared culinary experience across eleven time zones." she says. In other words: it's a cuisine that's hard to label, but Morales calls it "post-Soviet."

A few blocks away, Andrey Georgivey, who was

born in Ukraine and grew up in Portland, opened Polmoni Polmoni (pelmenipelmeni.co; entrées \$7-59) in 2017. He serves his establishment's enonymous dumpling, stuffed with chicken, in quintessential Portland fashion: from a food truck. And just across the Columbia River in Vancouver, Washington, Dediko (dedikos.com; entrées \$12-536) serves Georgian staples like tarragon soda and khinkali (soup dumplings filled with meat and spices) made by Ella Bakh, who grew up in the Republic of Georgia and has lived in the Vancouver-Portland area for more than 20 years. In 2019, Bakh, a former florist, embraced her passion for cooking and opened the restaurant with her son, Nico. The variety of khachapuri (cheese breads) at Dediko is rivaled only by the number of bottles of Georgian wine and the endless permutations of walnuts-an essential component of Georgian cuisine

Georgian wines are also a focus at Morales's new daytime café, Kachka Lavka (entrées 512-518). upstairs from the main restaurant. Wine bottles are sold alongside sweets by Only Child Chocolate Co., the work of Russian-Jewish chocolatier Yana Yakhnes, who was born in Moscow.

"I ultimately want to share my food, my culture. with everyone," Morales says. "It is loving and warm. and it is what gives me the greatest comfort."

#### Cosmo

#### This Is Your Sign to Book a Food Trip to Portland

If only to understand what a micro-restaurant actually is? But also, obviously, to take in all the innovative eats this food-centric Oregon city keeps delivering.



BITES The Cosmo Food Guide

#### Best for Plant-Based Sn Mama Dút

You'll need to arrive early to nob takeout from this popular spot (you maybe already know it from a little show called *Street Food* on Netflix?). Chef Thuy Pham's boah mi are filled with vegan "pork" and her bao buns are drizzled in garticky" phish souce; "but if sher pandan strawberry whoopie pies that'll end up on your IG Story.



Best Family-Style Experience
Kann

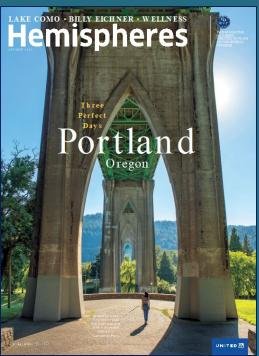
#### Kann Prepared-to-be-shared dishes like coffee-rubbed smoked beef

coffee-rubbed smoked beef ribs are a nod to chef Gregory Gourdet's (yes, that Gregory, from Top Chef) Haltian heritage. Advise your group not to skimp an the sides (say if with us: "More pikliz, pleaset") and to also save room for Gourdet's famous flame-kissed for Gourdet's famous flame-kissed

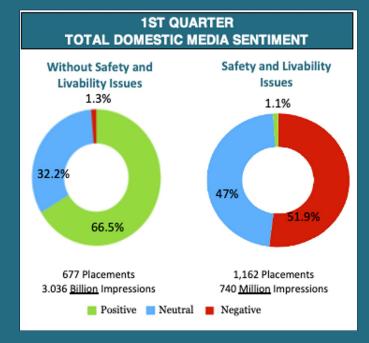
#### **Conde Nast Traveler**

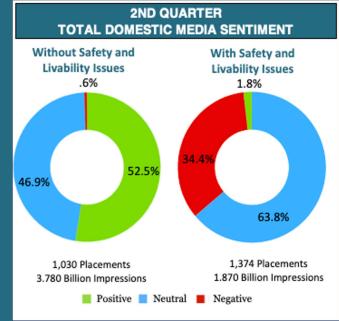


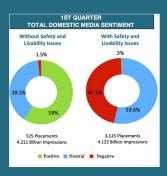
#### **United Airlines**

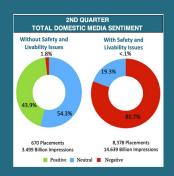


### Evolving Media Narrative













### **CONVENTION SALES UPDATE**



## Portland FAM December 2022









### PCMA Convening Leaders Columbus, Ohio January 2023









### **VDF CITYWIDE GROUP SPECIAL REQUEST - UPDATE**

•	Association for Molecular Pathology	May 2026	8,320 Room Nights
•	NAACP	July 2026	7,201 Room Nights
•	Berkshire Home Services	March 2027	9,000 Room Nights

(Portland Site Tour April 19-21, 2023)

American College of OBGYN

May 2027 10,320 Room Nights

#### FAM Hosting:

• Emerald ACE January 2024

• Conference Direct CDX Summer/Fall 2024

National Coalition of Black Meeting Planners
 November 2025

### **CONVENTION SALES PACE REPORT**

#### January 2023 Pace Report

Monthly Production (Fiscal Year)						
	De	finite	Tentative			
	Number of	Number of Number of		Number of		
	Groups	Room Nights	Groups	Room Nights		
January 2023	17	3,052	85	62,822		
January 2022	32	12,249	66	64,368		
July 2022-January 2023 Current YTD (Net of in-						
year cancels)	186	122,194	485	595,758		
July 2021-January 2022 Previous YTD (Net of in-						
year cancels)	133	68,962	369	354,351		

