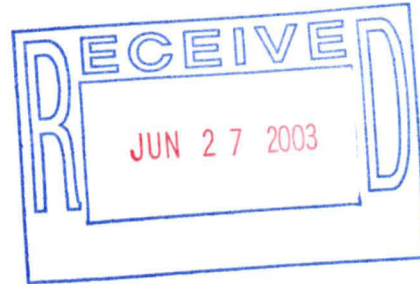




TRI ~ COUNTY
LODGING ASSOCIATION

June 20, 2003

Red
Councilor Rod Park
Metro Regional Center
600 NE Grand Ave.
Portland, OR 97232



Dear Councilor Park:

Please accept my personal thanks for making time in your schedule to attend the 2003 Annual Tri-County Lodging Association Luncheon on June 17th. We are proud of the relationships our Association has developed with elected leaders such as you throughout the region and deeply appreciate your willingness not only to work with us on important policy decisions, but also to celebrate with us when the occasion calls for it.

With the election of new Board members and officers, we are looking forward to a continued solid working relationship with you and your colleagues. If I can be of any immediate assistance, please feel free to contact me directly in the office (503-685-7582).

Again, I appreciate your personal support and welcome the opportunity to work together to enhance the quality of life within the region and throughout the state.

Sincere Regards,


Larry D. Harvey
Executive Director

**ADVISORY COMMITTEE
PORTLAND CENTER FOR THE PERFORMING ARTS**

Committee
Members

Chair
Janice J. Marquis

**William W.
Barendrick, Jr.
Aisling Coghlan
Chris Erickson
Donald Fiske
Scott Howard
Julie Mancini
Kathleen Krueger
Park
Ron Paul
Steve Reischman
Daniel A. Sullivan
Richard
Wattenberg
Peter J. Wendel**

November 18, 2003

David Bragdon, Metro Council President
Rod Park, Metro Council Deputy President
Metro Councilor Brian Newman
Metro Councilor Carl Hosticka
Metro Councilor Susan McLain
Metro Councilor Rex Burkholder
Metro Councilor Rod Monroe

Re: Metro Ordinance No. 03-1023

Dear Council President Bragdon, Deputy President Park, and Metro Councilors:

As members of the Advisory Committee for the Portland Center for the Performing Arts, we are writing to express our concern with your lack of collaboration in developing Metro Ordinance No. 03-1023.

As a citizen's advisory committee appointed by the City of Portland, we are vitally interested in the successful management of the Portland Center for the Performing Arts. We are unclear as to the rationale for these suggested changes, as, in our opinion, the current structure and management of PCPA under MERC appear to work in the best interest of these facilities.

We urge you to begin a collaborative discussion with all affected stakeholders and request that the PCPA Advisory Committee have an opportunity to be a part of these discussions.

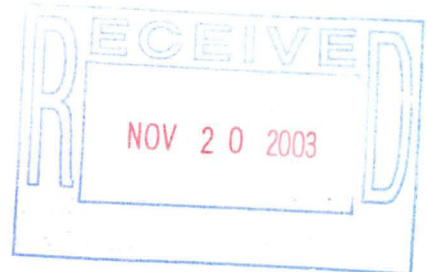
Sincerely,

On behalf of the PCPA Advisory Committee

Janice Marquis



Janice J. Marquis, Chair
PCPA Advisory Committee



MERC Liaison
Commissioners

Kay Dean-Toran
Don Trotter

MERC

Mark B. Williams
General Manager

PCPA

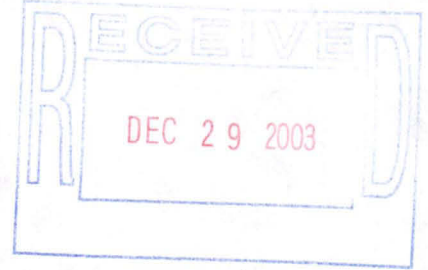
Robyn Williams
Executive Director

December 23, 2003



TRI~COUNTY
LODGING ASSOCIATION

The Honorable David Bragdon
Metro Council President
600 NE Grand Avenue
Portland, Oregon 97232



Dear President Bragdon:

On behalf of the Board of Directors and every member of Tri-County Lodging Association, please accept my thanks for joining us at our November Board meeting and for attending the membership luncheon at the Embassy Suites Hotel. I know the Board appreciated your attendance, as well as the attendance of your colleagues, and were reassured of our positive working relationship by your public commitment to continue our partnership as stewards of the regional facilities and the visitor industry.

We all appreciate the difficult decision that must be made regarding the financial stability of the Oregon Convention Center and are prepared to work with you to meet those challenges. Our vision for a truly regional partnership has not diminished and with your leadership, this region can solve those issues to the satisfaction of all parties. We look forward to meeting again with you after the first of the New Year and to our ongoing work.

Should you wish to discuss your ideas with me in advance or would even like to share lunch and brainstorm, I am happy to arrange my schedule to accommodate your workload. This is an extremely important issue, not just to Tri-County Lodging Association, but to the regional visitor industry stakeholders as well, and I'm happy to assist you in any way possible.

Please let me know what might be possible and when you may have the time to begin setting meetings dates or developing any other strategy you deem satisfactory. Thank you and all the Council for your understanding and I hope you enjoy the holidays!

Best Regards,



Larry D. Harvey
Executive Director

c: All Metro Councilors
Michael Jordan
Jim Dodson
Joe D'Alessandro