

Architectural Salvage & Recycling
4118 SW Macadam Ave.
Portland, OR 97201

Metropolitan Service District
2000 SW First Ave.
Portland, OR 97201

1-18-92

MEMORANDUM: Regarding salvage work at Metro headquarters
renovation project

ATTENTION: Jim Goddard

Architectural Salvage at this time declines to engage in salvage work on the Metro headquarters building for the following reasons.

1. With regard to item 3 in your recent memo to us, the materials that we have been authorized to salvage represent only a portion of the salvageable building materials from the job.

We were told that if more than one party was interested in the same items, they would be divided equitably among the interested parties.

We were also told that all salvage operations would have to be licensed with the Construction Contractors Board and have liability insurance in order to work on this job. We provided you with the requested proof of both our CCB registration and liability insurance per your request.

We were not told that these materials were being sold to the highest bidder, on a sealed bid basis.

It is now our understanding that the most marketable and desirable materials have been awarded to one of our competitors who is not registered with the CCB, but who is prepared to pay for the materials.

It is our position that if the other party is not duly registered with the CCB and therefore cannot legally engage in the removal of these items, then we should have been granted the right to salvage them.(with or without payment)

We have been told by the CCB that registration is essential to conduct salvage operations as described in your memorandum, and that Metro is well aware of this requirement.

The end result is that we are being denied an equitable share of the desirable materials (as promised), while a competitor who is not even legally qualified to conduct operations under your rules has been awarded this opportunity.

2. In addition to our primary objection with the way in which this project has been handled, we are disappointed with the way Metro has responded to the challenge of being a waste producer, and your less than innovative approach to dealing with the logistical problems involved with salvageable building material recovery. Problems which have been the subject of much discussion between Metro and members of the salvage and recycling industries over the last year.

Quite frankly, most of the materials being generated from this project are not worth enough to justify the added salvage costs created by Metro's excessive rules and regulations. This is certainly the case with the items which we have been awarded.

As we have discussed at length, it will have to be the role of building owners and contractors to make these materials MORE accessible if they are going to be salvaged successfully.

Any questions or comments regarding this memo may be directed to either of us.

Sincerely,

A handwritten signature in blue ink, appearing to read "M. Nichols and P. Horton". The signature is written in a cursive, flowing style.

Mary Nichols and Carson Horton