

418 S.W. Washington St. Suite 315 Portland, OR. 97204 503-227-4580

November 20, 1984

Ms. Rusty Goldy Metropolitan Citizens League 1912 SW 6th #252 Portland, OR 97201

Dear Rusty:

e)

Colleen and I propose the following suggestions for a campaign to raise funds and increase membership for the Metropolitan Citizens League. Step one is geared to citizens who have shown an interest in politics and/or civic issues; step two to business; and step three is an event designed to coincide with the establishment of an annual membership drive. We recommend, in addition, that you document your growth and accomplishments over the next year and use that information as the basis of grant requests to be prepared early in 1986.

Our recommended timetable, with related costs, follows:

January, February, 1985 - citizen campaign - Cost: \$1410 April, May, 1985 business campaign - Cost: 1110 October, 1985 fund raising event - Cost: 2000* January, 1986 - development of grant requests for specific League projects Cost: \$35 an hour with an agreed "not to exceed" provision

You may wish to try all these ideas, or any, or none. We have described steps one and two in our attachments. In each case, you could cut the cost by having volunteers assume certain tasks. We would be happy to discuss this with you in more detail if your board adopts any of our suggestions.

This proposal is very brief, but given the one-day time constraint, it gives you a good idea of the direction we believe you should take. We are flexible in our approach and would be more than willing to discuss changes with you.

We would be pleased to work with you should you adopt any of our recommendations. In any case, we enjoyed our visit.

Regards,

Mary low Buckener

Mary Ann Buchanan Wesche-Buchanan Groups, Inc.

*This figure can be cut by securing donations of space and food, etc.

Metropolitan Citizens League

Proposal to Add Business Members

Wesche-Buchanan proposes that the Metropolitan Citizens League develop a campaign to attract business memberships, with fees set at \$100 per firm. The possibility of a special "small business" fee should also be considered.

To accomplish this, we believe you should develop a very simple one-page fact sheet detailing the Minneapolis-St. Paul experience and the contribution Minnesota businesses have made to it, a list of business members of that Citizen League, and the goals and expectations of the Metropolitan Citizens League.

The next steps would be for selected League board members to host a luncheon for four to five key business leaders, along with at least two leading area political leaders who can testify to the importance of the League mission. At the luncheon, the board members and the government leaders whould make a planned presentation to the business representatives, (using the Minneapolis-St. Paul material), asking them to join, to help develop a list of additional businesses that can be asked to join, and to co-sign with the League chairperson a membership request letter to those businesses.

The letter should be followed up by telephone, with thank you notes and reply envelopes mailed to those who agree to join. A list of new members should then be prepared, with dates of membership payment, as the basis for an annual membership campaign.

The Wesche-Buchanan fee for organizing this campaign would be \$1050. In addition, the League would have the following costs:

Hosted Lunch\$150Fact Sheets50Letters, envelopes, thank you's, return envelopes(assuming use of your letterhead)\$100Postage60

Total cost for this campaign would be \$1410. Again, use of volunteers for specific tasks can reduce this amount.

The Wesche-Buchanan services would include:

development of fact sheet luncheon organization drafting letter addressing and mailing letter recording response followup telephone calls thank you letters final report, with names, addresses and dates membership paid

\$ 260

Metropolitan Citizens League Proposal_to Add Citizen Members

Wesche-Buchanan proposes that the Metropolitan Citizens League mount a campaign to attract individual members to the League, based on a membership fee of \$35 a year.

To do this, we suggest a mailing to a list made up of members of such organizations as the City Club, and the Chamber of Commerce, plus donors to the Kafoury, Anderson, Smith, Cawthorne and other appropriate campaigns. This could be a letter co-signed by Dennis Buchanan and Bud Clark (if they agree), explaining what they see as the value of the Metropolitan Citizens League.

Steps involved in this effort would be obtaining permission of Buchanan and Clark, drafting a letter, printing and mailing the letter, and extensive telephone followup. The major time-consuming aspects of this campaign would be the addressing and the phone followup.

The Wesche-Buchanan fee for such a campaign would be \$800. Additional costs would include printing and postage. Assuming use of your letterhead and bulk mail permit, we estimate costs for a 1000 piece mailing at \$100. This would include a zip-code sort service. Printing costs would run roughly \$200 for original letters and thank you's. If you do not have a mail permit, postage costs increase to \$400.

Total cost of this campaing would be \$1100 to \$1400. In addition, we would have to rely on League members to volunteer for telephone banks which we would supervise as a followup to the membership request letter.

In this instance, our services would include:

assembling mailing lists drafting letters securing permission of politicians for signatures printing and mailing letters securing commitments from League members for phone bank time organizing phone banks addressing and mailing thank you letters final report, with names, addresses and dates of new members

Again, your cost could be cut by handling specific tasks with volunteers.

INFORMATION RE PRODUCING AND MAILING MONTHLY NOTICES

AD MAIL...Susie Stevens, Office Manager

estimated that the cost for typing and printing (on two sides) a notice would be around \$40.00

mailing at our rate $w_{ould be}$ for 200 --which is the minimum the post office will take-- would be \$10.40

Ad-Mail will also keep our list at their office. Corrections will be sent over monthly for a cost around .25 per correction.

Getting lists from R.L. Polk --Bellvue, Washington Business list (minimum of 3000)\$150 Consumerclists (by white collar, managerial, technical or professional 7000 \$350 total of 10,000 \$500 for labels \$5.00 per M less for Cheshire labels) AD-Mail prefers the Cheshire \$450 for 10,000 Mailing from Ad-Mail

for 10,000 pieces

putting on labels .	\$80.00
inserting 2 pieces	107.00
mail, sort, sack	75.00
take to post office	5.00

\$267.00 for 10,000 -

totallists & mailing	\$717.00
postage	520.00
total	\$1237.00

Contacts Influential --Portland, Or.

have listing of businesses by type; key people,

estimates about 11 cents each--for lists, labeling, inserting metering, taking to post office

10,000 \$1100.00

postage	520.00
total	1620.00



November 19, 1984

Rusty Goldy Metropolitan Citizens League 1912 S.W. 6th Ave., #252 Portland, Oregon 97201

Dear Ms. Goldy:

We appreciate your recent inquiry regarding the lists Contacts Influential has to offer.

In years past Contacts Influential has been known as "the business directory company" but we actually do much more than compile and publish cross-referenced business directories. The data in our directories is compiled by calling every firm in the local metropolitan areas and then it is put on computer. That means you can get a customized list selected by industry, zip code, number of employees, kind of location (local, branch or headquarter office), title or even by gender of key decisionmakers. Because this information is compiled on the phone it is the most comprehensive, up-to-date business information available.

Your list can be provided in a number of formats: cheshire labels (applied by a mailing house), pressure sensative labels (you peel and stick these), a computer printout, 3x5 cards, magnetic tape and $5\frac{1}{4}$ or 8 inch diskettes for your computer.

We also do consulting on direct marketing projects and can help your firm produce the most effective mail piece for your specific marketing needs.

The list brokerage side of Contacts Influential can find you consumer lists, subscription lists or just about any list that is on the market today. Please call us with your specific needs.

Thanks for contacting us.

Sincerely,

Matt J Dutton

Matt J. Dutton

MJD:csf

Enc.

516 S.E. Morrison, Suite 1010, Portland, Oregon 97214 • Telephone (503) 236-2141

Atlanta • Boulder • Calgary • Chicago • Cleveland • Dallas • Denver • Edmonton • Fort Worth • Kansas City • Minneapolis • Northern Virginia • Oakland Orange County (California) • Phoenix • Portland • San Diego • San Francisco • San Jose • Seattle • St. Louis • St. Paul • St. Petersburg Suburban Maryland • Tacoma • Tampa Bay • Toronto • Vancouver B.C. • Washington D.C. • Willamette Valley CONTACTS INFLUENTIAL

MARKET IDENTIFICATION & DEVELOPMENT SERVICES

You recently requested our 1984 <u>MARKET PLANNER</u>. Here it is! We think you'll find it useful.

According to studies made by Direct Mail Marketing Association, (DMMA), the success of a Marketing Campaign is attributed to:

- 1. 15% of the success is based on the COPY
- 2. 25% of the success is based on the OFFER
- 3. 60% of the success is based on how well you define your TARGETED MARKET.

That's where we come in.

CONTACTS INFLUENTIAL provides one-of-a-kind data... data that pinpoints your marketplace and prospects with a degree of accuracy never before possible. Generated by state-of-the-art computer technology, this data incorporates virtually every business in metropolitan Portland and the Willamette valley: by type of business, number of employees, address and phone number. PLUS, <u>You get the</u> actual names of every key decision maker.

We wanted to target our own market, so we analyzed the SIC (Standard Industrial Classification) data in the attached MARKET PLANNER. We quickly determined that we had 3,800 prospects out of 52,000 total businesses in our geographic area. To our surprise, our market was much bigger than we expected. You might find the same thing true in your case!

After you've analyzed your marketplace and determined the number of prospects, give us a call. We'll fill in the blanks with our directory, mailing lists, or prospect cards.

Sincerely,

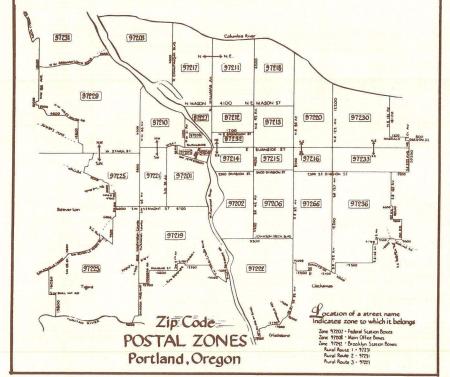
CONTACTS INFLUENTIAL

- P.S. Before you embark on a marketing program, ask yourself the following:
 - 1. Is the copy believable?
 - 2. Is the offer creating a sense of urgency?
 - 3. Is your market targeted and accountable?

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Atlanta • Boulder • Calgary • Chicago • Cleveland • Dallas • Denver • Edmonton • Fort Worth • Kansas City • Minneapolis • Northern Virginia • Oakland Orange County (California) • Phoenix • Portland • San Diego • San Francisco • San Jose • Seattle • St. Louis • St. Paul • St. Petersburg Suburban Maryland • Tacoma • Tampa Bay • Toronto • Vancouver B.C. • Washington D.C. • Willamette Valley Contacts Influential gives you complete coverage of both the city and the entire metropolitan areas

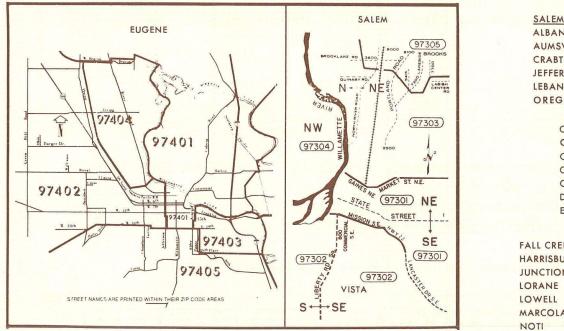
PORTLAND AREA



ALOHA	A	GLADS	TONE	HILLSBORO
97006		97027		97123
BEAVE	RTON	GRESH	AM	LAKE OSWEGO
97005		97030		97034
PORTL	AND			OREGON CITY
97200	97209	97218	97229	97045
97201	97210	97219	97230	
97202	97211	97220	97231	TROUTDALE
97203	97212	97221	97232	97060
97204	97213	97222	97233	WEST LINN
97205	97214	97223	97234	97068
97206	97215	97224	97236	97000
97207	97216	97225	97266	
97208	97217	97227		
1.5				

VANCOUVER,	WASH.
98660	98663
98661	98664
98662	98665

WILLAMETTE VALLEY AREA



SALEM	SHEDD
ALBANY	SILVERTON
AUMSVILLE	TANGENT
CRABTREE	TURNER
EFFERSON	EUGENE
EBANON	ALVADORE
OREGON STAT	E UNIV.
CHESHIRE	
CORVALLI	S
COTTAGE	ROVE
CRESCENT	LAKE
CRESWELL	
DEXTER	
ELMIRA	
L CREEK	SHEDD
RRISBURG	SILVERTON
CTION CITY	SPRINGFIELD
RANE	VENETA
WELL	VIDA
RCOLA	WALTERVILLE
TI	WALTON

Standard Industrial Classification Codes

CODES - P = PORTLAND / WV = WILLAMETTE VALLEY

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S. I. C.	NO. OF	FFI	RMS	de transient	тот	AL FIRMS	S. I.	C. I	10.0)F F	FIRMS	ΤΟΤΑ	LFIRM
	PW	vv			Р	wv			P	V	vv	Р	wv
AGI	RICU	LT	URE, FORESTR	RY									
	ISHIN				- 1 <u>120</u>								
ar	SHIP	AC	A new construction of the second	TOTAL	777	319		Maine O	roup 1	16	- CONSTRUCTION OTHER THAN BUILDING		
								major u	roup	10.	- CONSTRUCTION OTHER THAN BUILDING CONSTRUCTION - GENERAL CONTRACTORS	168	75
Maj	or Group C	01 -	AGRICULTURAL PRODUCTION	I CROPS	160	41	161	77	3	22	HIGHWAY AND STREET CONSTRUCTION		
11	1	5	CASH GRAINS				162	91			HEAVY CONSTRUCTION, EXCEPT HIGHWAY		
13			FIELD CROPS EXCEPT CASI										
16	10-10 C		VEGETABLES AND MELONS	6				Major G	roup 1	17.	- CONSTRUCTION - SPECIAL TRADE		-
17 18			FRUITS AND TREE NUTS HORTICULTURAL SPECIALT	TIES							CONTRACTORS	1831	802
19			GENERAL FARMS PRIMARIL				171	395			PLUMBING, HEATING, AIR CONDITIONING		
No.1					43	8	172 173	183 248			PAINTING, PAPER HANGING, DECORATING ELECTRICAL WORK		
			AGRICULTURAL PRODUCTION		43	0	174	214			MASONRY, STONEWORK, AND PLASTERING		
21 24			LIVESTOCK, EXCEPT DAIRY, DAIRY FARMS	POULIRI, EIG.			175	117			CARPETERING AND FLOORING		
25			POULTRY AND EGGS				176	165			ROOFING AND SHEET METAL WORK		
27	14	1	ANIMAL SPECIALTIES				177 178	105 30			CONCRETE WORK		
29	0	0	GENERAL FARMS, PRIMARI	LY LIVESTOCK			178	374			WATER WELL DRILLING MISC. SPECIAL TRADE CONTRACTORS		
Mai	or Group (17 .	ARICULTURAL SERVICES		549	255	110	014	10		MIGO. OF EGIAE THADE CONTINACTORS		
71			SOIL PREPARATION SERVIC	CES					1 - 4		TUDINO		
72	1 8 10		CROP SERVICES	20			IVI	IANU	JFA	10	TURING TOTAL	2714	969
		67	VETERINARY SERVICES					Maior G	roup 9	n	- FOOD AND KINDRED PRODUCTS	137	94
			ANIMAL SERVICES, EXCEPT				201	majur u 26			MEAT PRODUCTS	137	34
76 78			FARM LABOR AND MANAGE				202	8			DAIRY PRODUCTS		
0	294 10	0	LANDSCAPE AND HORTICUL	TURAL SERVICES			203	25			PRESERVED FRUITS AND VEGETABLES		
Maj	or Group O)8. -	FORESTRY		25	14	204	12			GRAIN MILL PRODUCTS		
81			TIMBER TRACTS				205	25			BAKERY PRODUCTS		
82			FOREST NURSERIES AND S				206 207	8			SUGAR AND CONFECTIONARY PRODUCTS FATS AND OILS		
84 85	mentiones		GATHERING OF MISC. FORE	EST PRODUCTS			208	12			BEVERAGES		
			FORESTRY SERVICES				209	15			MISC. FOODS AND KINDRED PRODUCTS		
Maj	or Group O	9	FISHING, HUNTING AND TRA	PPING	0	1							
91			COMMERCIAL FISHING					Major G	roup 2	2.	- TEXTILE MILL PRODUCTS	20	7
92	100		FISH HATCHERIES AND PRE				221	0			WEAVING MILLS, COTTON		
97	0	0	HUNTING, TRAPPING, GAME	PROPAGATION			222 223	1			WEAVING MILLS, SYNTHETIC		
							223	4			WEAVING AND FINISHING MILLS, WOOL NARROW FABRIC MILLS		
MIN	IING			TOTAL	36	16	225	3			KNITTING MILLS		
							226	7			TEXTILE FINISHING, EXCEPT WOOL		
			METAL MINING		0	0	227	0			FLOOR COVERING MILLS		
01			IRON ORES				228 229	05			YARN AND THREAD MILLS		
02 03	and the second s		COPPER ORES LEAD AND ZINC ORES								MISCELLANEOUS TEXTILE MILLS		
04			GOLD AND SILVER ORES					Major Gr	oup 2	3	- APPAREL AND OTHER FINISHED PRODUCTS		1
05			BAUXITE AND OTHER ALUM	INUM ORES							MADE FROM FABRICS AND SIMILAR	84	19
06			FERROALLOY ORES, EXCEP	T VANADIUM			231	2			MEN'S AND BOY'S SUITS AND COATS		
08			METAL MINING SERVICES				232 233	12 7			MEN'S AND BOY'S FURNISHINGS WOMEN'S AND MISSES' OUTERWEAR		
09	0	0	MISCELLANEOUS METAL O	RES			234	1			WOMEN'S AND CHILDREN'S UNDERGARMETS		
Majo	or Group 1	1	ANTHRACITE MINING		0	0	235	0			HAT'S CAPS AND MILLINERY		
11	0 0	0	ANTHRACITE MINING				236	2			CHILDREN'S OUTERWEAR		
Mak	er Group 1	2	BITHMINGUE COAL AND LICE	NITE MINING	1	0	237	0			FUR GOODS		
maj (21	stat a strange and set		BITUMINOUS COAL AND LIG				238 239	8 52			MISCELLANEOUS APPAREL AND ACCESSORIES MISC. FABRICATED TEXTILE PRODUCTS		
- 1		0	BITOMINOUS COAL AND LIG	ANTE MINING			200	52	15	4	MISC. PABRICATED TEXTILE PRODUCTS		
			OIL AND GAS EXTRACTION		10	0		Major Gr	oup 24	4	LUMBER AND WOOD PRODUCTS, MATERIALS		
31			CRUDE PETROLEUM AND N	ATURAL GAS							EXCEPT FURNITURE	241	210
32			NATURAL GAS LIQUIDS	50			241	12			LOGGING CAMPS AND LOGGING CONTRACTOR	5	
38	9 (0	OIL AND GAS FIELD SERVIC	ES			242 243	39 143	33		SAWMILLS AND PLANING MILLS MILLWORK, PLYWOOD AND STRUCTURAL MEMBER	-	
Majo	r Group 1	4	MINING AND QUARRYING ON	NONMETALLIC			243	143			WOOD CONTAINERS		
			MINERALS, EXCEPT FUELS		25	16	245	2			WOOD BUILDINGS AND MOBILE HOMES		
1			DIMENSION STONE	La Statistica			249	36	20		MISCELLANEOUS WOOD PRODUCTS		
12			CRUSHED AND BROKEN STO	ONE				Major C-	011 2	5	FURNITURE AND ENTIDES	90	21
14 15			SAND AND GRAVEL CLAY AN RELATED MINERAL	9			251	62			+ FURNITURE AND FIXTURES HOUSEHOLD FURNITURE		
47			CHEMICAL AND FERTILIZER				252	3			OFFICE FURNITURE		
48	0 0	0 1	NONMETALLIC MINERALS A	ND SERVICES			253	6			PUBLIC BUILDING AND RELATED FURNITURE		
19			MISCELLANEOUS NONMETA				254	11		0	PARTITIONS AND FIXTURES		
							259	8	4	4	MISCELLANEOUS FURNITURE AND FIXTURES		
	STR	U	CTION	TOTAL	3032	1254	1	Major Gr	oun 20	6	PAPER AND ALLIED PRODUCTS	40	7
CON					0001		261	1			PAPER MILLS		
	r Group 1!	5	BUILDING CONSTRUCTION -		4000		262	5			PAPER MILLS, EXCEPT BUILDING PAPER		
			CONTRACTORS AND OPERAT	TIVE BUILDERS	1033	377	263	1	C	C	PAPERBOARD MILLS		
Majo		10 m		NOTDUOTION			264	24	2	2	MISC. CONVERTED PAPER PRODUCTS		
Majo 52 a			RESIDENTIAL BUILDING CO	NSTRUCTION			000	-		-			
Majo 2 8 3	2 10	0 0	RESIDENTIAL BUILDING CO OPERATIVE BUILDERS NONRESIDENTIAL BUILDING				265 266	8			PAPERBOARD CONTAINERS AND BOXES BUILDING PAPER AND BOARD MATERIALS		

CODES - P = PORTLAND / WV = WILLAMETTE VALLEY

I. C	. NO.	OF FI	RMS	TOTA	AL FIRMS	S. I.	C. NO.	OFI	FIRMS	TOTAL	FIRM
	Р	wv		Р	wv	18-3"	Р	٧	wv	Р	W
							Malan Crown	95	MACHINERY EVOLUT ELECTRICAL	373	128
1	lajor Gro	up 27.	- PRINTING, PUBLISHING, AND ALLIED INDUSTRIES	597	149	351	major Group		- MACHINERY, EXCEPT ELECTRICAL ENGINES AND TURBINES	575	120
1	46	21	NEWSPAPERS			352	11		FARM AND GARDEN MACHINERY		
2	40	6	PERIODICALS			353		11			
3	25		BOOKS			354			METAL WORKING MACHINERY		
4	24		MISCELLANEOUS PUBLISHING			355	44	19	SPECIAL INDUSTRY MACHINERY		
5	374		COMMERCIAL PRINTING			356	34		GENERAL INDUSTRIAL MACHINERY		
6	3	2	MANIFOLD BUSINESS FORMS			357	13	4	OFFICE AND COMPUTING MACHINES		
7	6	0	GREETNG CARD PUBLISHING			358	10		REFRIGERATION AND SERVICE MACHINERY		
8	12	3	BLANKBOOKS AND BOOKBINDING			359	171	64	MISC. MACHINERY, EXCEPT ELECTRICAL		
9	63	10	PRINTING AND TRADE SERVICES				Major Groun	36	- ELECTRICAL AND ELECTRONIC MACHINERY,		
							major aroup	00.	EQUIPMENT AND SUPPLIES	138	1
1	Major Gro	up 28.	- CHEMICALS AND ALLIED PRODUCTS	81	17	361	11	1	ELECTRIC DISTRIBUTING EQUIPMENT		
31	9	1	INDUSTRIAL INORGANIC CHEMICALS			362	9		ELECTRICAL INDUSTRIAL APPARATUS		
2	8	1	PLASTICS MATERIALS AND SYNTHETICS			363	4		HOUSEHOLD APPLIANCES		
3	14	1	DRUGS			364	11		ELECTRICAL LIGHTING AND WIRING EQUIPMENT		
4	17		SOAPS, CLEANERS, AND TOILET GOODS			365	8		RADIO AND TV RECEIVING EQUIPMENT		
5	8		PAINTS AND ALLIED PRODUCTS			366	17	7	COMMUNICATION EQUIPMENT		
6	0		INDUSTRIAL ORGANIC CHEMICALS			367	60		ELECTRONIC COMPONENTS AND ACCESSORIES	6	
7 9	4 21	1	AGRICULTURAL CHEMICALS MISCELLANEOUS CHEMICAL PRODUCTS			369	18	2	MISC. ELECTRICAL EQUIPMENT AND SUPPLIES		
9	21	0	MISCELLANEOUS CHEMICAL PRODUCTS				Major Group	37	- TRANSPORTATION EQUIPMENT	102	3
		7.2				371	100		MOTOR VEHICLES AND EQUIPMENT		
1	Major Gro	up 29.	- PETROLEUM REFINING AND RELATED	7	5	371	39		AIRCRAFT AND PARTS		
			INDUSTRIES	1	5	373			SHIP AND BOAT BUILDING AND REPAIRING		
1	2	1	PETROLEUM REFINING			374	1		RAILROAD EQUIPMENT		
5	5	4	PAVING AND ROOFING MATERIALS			375	3		MOTORCYCLES, BICYCLES, AND PARTS		
9	0	1	MISC. PETROLEUM AND COAL PRODUCTS			376	0		GUIDED MISSILES, SPACE VEHICLES, PARTS		
						379	14	4	MISCELLANEOUS TRANSPORTATION EQUIPMENT		
1	Maior Gro	un 30	- RUBBER AND MISCELLANEOUS PLASTICS				Major Group	20	MEASURING ANALYZING AND CONTROLLING		
	allor allo	up 00.	PRODUCTS	84	16		major group	30.	- MEASURING, ANALYZING AND CONTROLLING INSTRUMENTS, PHOTOGRAPHIC, MEDICAL AND		
1	0	0	TIRES AND INNER TUBES						OPTICAL GOODS; WATCHES AND CLOCKS	73	1
2	0		RUBBER AND PLASTIC FOOTWEAR			381	9	3	ENGINEERING AND SCIENTIFIC INSTRUMENTS		
3	1	0	RECLAIMED RUBBER			382	15	1	MEASURING AND CONTROLLING DEVICES		
1	1	0	RUBBER AND PLASTICS HOSE AND BELTING			383	4		OPTICAL INSTRUMENTS AND LENSES		
6	2		FABRICATED RUBBER PRODUCTS, NEC			384	27		MEDICAL INSTRUMENTS AND SUPPLIES		
7	80	14	MISCELLANEOUS PLASTICS PRODUCTS			385	10		OPHTHALMIC GOODS		
						386	6	1	PHOTOGRAPHIC EQUIPMENT AND SUPPLIES		
	Maior Cro	un 91	LEATHER AND LEATHER BRODUCTS	9	2	387	2	0	WATCHES, CLOCKS AND WATCH CASES		
1	2		- LEATHER AND LEATHER PRODUCTS				Major Group	30	- MISCELLANEOUS MANUFACTURING		
3	0		LEATHER TANNING AND FINISHING BOOT AND SHOE CUT STOCK AND FINDINGS				major aroup	03.	INDUSTRIES	120	
4	2		FOOTWEAR EXCEPT RUBBER			391	13	9	JEWELRY, SILVERWARE AND PLATED WARE		
5	1		LEATHER GLOVES AND MITTENS			393	11		MUSICAL INSTRUMENTS		
6	0		LUGGAGE			394	42	6	TOYS AND SPORTING GOODS		
7	2	0	HANDBAGS AND PERSONAL LEATHER GOODS			395	2	1	PENS, PENCILS, OFFICE AND ART SUPPLIES		
Э	2	1	LEATHER GOODS, NEC			396	3		COSTUME JEWELRY AND NOTIONS		
						399	49	50	MISSCELLANEOUS MANUFACTURERS		
	Malar Gra	un 22	- STONE, CLAY, GLASS, AND CONCRETE								
1	major uru	up oz.	PRODUCTS	98	36	T	RANSE	20	RTATION, COMMUNICATIO	NS.	
1	2	0	FLAT GLASS							,	
2	4	1	GLASS AND GLASSWARE, PRESSED OR BLOWN						C, GAS & SANITARY		
3	22		PRODUCTS OR PURCHASED GLASS			S	ERVIC	E	S TOTAL	1313	:
4	1		CEMENT, HYDRAULIC						- Ione		
5	5	0	STRUCTURAL CLAY PRODUCTS				Major Group	40.	- RAILROAD TRANSPORTATION	34	
6	11		POTTERY AND RELATED PRODUCTS			401	34		RAILROADS		
7	32		CONCRETE, GYPSUM AND PLASTER PRODUCTS			404	0	0	RAILWAY EXPRESS SERVICE		
3	4		CUT STONE AND STONE PRODUCTS				Males Own	41	LOCAL AND SUDURDAN TRANSIT AND INTER		
Э	17	8	MISC. NONMETALLIC MINERAL PRODUCTS				major Group	41.	- LOCAL AND SUBURBAN TRANSIT AND INTER-	66	:
						444	00	0	URBAN HIGHWAY PASSENGER TRANSPORTATION		
1	Major Gro	up 33	- PRIMARY METAL INDUSTRIES	83	16	411 412	33 11		LOCAL AND SUBURBAN TRANSPORTATION TAXICABS		
1	14		BLAST FURNACE AND BASIC STEEL PRODUCTS			412	10		INTERCITY HIGHWAY TRANSPORTATION		
2	22		IRON AND STEEL FOUNDRIES			413			TRANSPORTATION CHARTER SERVICES		
3	2	4	PRIMARY AND NONFERROUS METALS			415	6		SCHOOL BUSES		
	4	1	SECONDARY NONFERROUS METALS			417	2		BUS TERMINAL AND SERVICE FACILITIES		
5	2		NONFERROUS ROLLING AND DRAWING								
5	31		NONFERROUS FOUNDRIES				Major Group	42.	- MOTOR FREIGHT TRANSPORTATION AND	423	1:
9	8	0	MISCELLANEOUS PRIMARY METAL PRODUCTS						WAREHOUSING	423	13
						421			TRUCKING, LOCAL AND LONG DISTANCE		
1	Major Gro	un 34	- FABRICATED METAL PRODUCTS,			422	99 2		PUBLIC WAREHOUSING		
			EXCEPT MACHINERY AND TRANSPORTATION			423	2	1	TRUCKING TERMINAL FACILITIES		
			EQUIPMENT	337	107		Major Group	43.	- U.S. POSTAL SERVICE	0	
ľ,	6	2	METAL CANS AND SHIPPING CONTAINERS			431	0		U.S. POSTAL SERVICE		
	30		CUTLERY, HAND TOOLS AND HARDWARE			Provent				100	
2	10		PLUMBING AND HEATING, EXCEPT ELECTRIC						- BUSINESS SERVICES	102	
3	188		FABRICATED STRUCTURAL METAL PRODUCTS			441	8		DEEP SEA FOREIGN TRANSPORTATION		
3	5.01		SCREW MACHINE PRODUCTS, BOLTS, ETC.			442	17		DEEP SEA DOMESTIC TRANSPORTATION		
3 4 5	3		METAL FOROINCE AND STANDINCE			443	0	0	GREAT LAKES TRANSPORTATION		
23456	20		METAL FORGINGS AND STAMPINGS								
3 4 5			METAL FORGINGS AND STAMPINGS METAL SERVICES, NEC ORDNANCE AND ACCESSORIES, NEC			443 444 445	7 7	0	TRANSPORTATION ON RIVERS AND CANALS LOCAL WATER TRANSPORTATION		

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CODES - P = PORTLAND / WV = WILLAMETTE VALLEY

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. I. C.	NO. C	OF FI	RMS		TOTA	AL FIRMS	S. I.	C. N	0. OF	FIRMS	TOTA	LFIRM
	Р	wv			Р	wv			P	wv	P	W
м	aior Grou	n 45	- TRANSPORTATION BY AIR		60	17		Maior Gr	oun 55	- AUTOMOTIVE DEALERS AND GASOLINE		
.51	33		CERTIFIED AIR TRANSPO					major ar	oup ou	SERVICE STATIONS	1182	593
52	5		NONCERTIFIED AIR TRAN				551	117	77	NEW AND USED CAR DEALERS		
58	22	6	AIR TRANSPORTATION SE	RVICES			552	140	70			
							553	336		AUTO AND HOME SUPPLY STORES		
M	ajor Grou	p 46.	- PIPELINES, EXCEPT NATU	RAL GAS	3	0	554 555	464 37		GASOLINE SERVICE STATIONS BOAT DEALERS		
61	3	0	PIPELINES, EXCEPT NATU	JRAL GAS			556	32		RECREATION AND UTILITY TRAILER DEALERS		
м	aior Grou	n 47	- TRANSPORTATION SERVIC	FS	329	51	557	33		MOTORCYCLE DEALERS		
71	48		FREIGHT FORWARDING	10			559	23	2	AUTOMOTIVE DEALERS, NEC		
72	261		ARRANGEMENT OF TRAN	SPORTATION				Major Gr	oun 56	- APPAREL AND ACCESSORY STORES	660	264
74	0		RENTAL OF RAILROAD CA				561	125		MEN'S AND BOYS' CLOTHING AND FURNISHINGS		
78	20	0	MISCELLANEOUS TRANS	PORTATION SERVICES			562	202		WOMEN'S READY-TO-WEAR STORES		
2.6	aiar Crou	. 40	COMMUNICATION		109	52	563	29	9	WOMEN'S ACCESSORY AND SPECIALTY STORES		
m 81	37		- COMMUNICATION TELEPHONE COMMUNIC	ATION			564	32		CHILDREN'S AND INFANTS' WEAR STORES		
82	6		TELEGRAPH COMMUNIC			18	565	57		FAMILY CLOTHING STORES		
83	36		RADIO AND TELEVISION I				566 568	137		SHOE STORES FURRIERS AND FUR SHOPS		
89	30	12	COMMUNICATION SERVI	CES, NEC			569	74		MISCELLANEOUS APPAREL AND ACCESSORIES		
M	aior Grou	n 40	- ELECTRIC, GAS, AND SAN	ITARY SERVICES	187	57						
91	11	•	ELECTRICAL SERVICES	ITANT SERVICES				Major Gr	oup 57.	- FURNITURE, HOME FURNISHINGS AND	848	417
92	6	5	GAS PRODUCTION AND D	ISTRIBUTION			E71	407	000	EQUIPMENT STORES	040	317
93	0	3	COMBINATION UTILITY S				571 572	407 127	233 60			
94	31	1	WATER SUPPLY				573	314		RADIO, TELEVISION AND MUSIC STORES		
95	138		SANITARY SERVICES								0170	784
96 97	0	0	STEAM SUPPLY IRRIGATION SYSTEMS					Supermental Lines		- EATING AND DRINKING PLACES	2178	184
51	1	1	INNIGATION STOTEMS				581	2178	784	EATING AND DRINKING PLACES		
								Major Gr	oup 59.	- MISCELLANEOUS RETAIL	2742	1133
							591	172	and the second	DRUG STORES AND PROPRIETARY STORES		
							592	68	15	LIQUOR STORES		
			ETDADE				593	410		USED MERCHANDISE STORES		
H	JLE	5AI	E TRADE	TOTAL	4146	943	594	979		MISCELLANEOUS SHOPPING GOODS STORES		
84	alar Crou		WUDIEGALE TRADE DUDA		3012	687	596 598	318 87		NONSTORE RETAILERS FUEL AND ICE DEALERS		•
	the state		- WHOLESALE TRADE-DURA		0012	001	599	708		RETAIL STORES, NEC		
1	316 152		MOTOR VEHICLES AND AU FURNITURE AND HOME F				000		200			
3			LUMBER AND CONSTRUC				F	INA	NCE	E, INSURANCE &		
)4	88		SPORTING GOODS, TOYS									
05	67	15	METALS AND MINERALS,	EXCEPT PETROLEUM			n	CAL	CO	TATE	3990	171
06	425		ELECTRICAL GOODS									
)7)8	270		HARDWARE, PLUMBING ANI MACHINERY, EQUIPMEN					Maior Gr	oup 60	BANKING	301	112
9	241		MISCELLANEOUS DURAE				601	1	. 0			
					1124	056	602	289		COMMERCIAL AND STOCK SAVINGS BANKS		
	the second second		- WHOLESALE TRADE - NON		1134	256	603	1	0	MUTUAL SAVINGS BANKS		
1	139		PAPER AND PAPER PROD				604	1	0			
23	60 96		DRUGS, PROPRIETARIES, APPAREL, PIECE GOODS				605	9	0	FUNCTIONS CLOSELY RELATED TO BANKING		
4	338		GROCERIES AND RELATE					Maior Gr	oup 61	CREDIT AGENCIES OTHER THAN BANKS	491	16
5	47		FARM-PRODUCT RAW MA				611	2		REDISCOUNT AND FINANCING INSTITUTIONS		
6	138		CHEMICALS AND ALLIED				612	164		SAVINGS AND LOAN ASSOCIATIONS		
7	70		PETROLEUM AND ALLIED				613	2		AGRICULTURAL CREDIT INSTITUTIONS		
8	55		BEER, WINE, AND DISTILL				614	222	96	PERSONAL CREDIT INSTITUTIONS		
9	191	90	MISCELLANEOUS NONDU	JHABLE GOODS			615	21		BUSINESS CREDIT INSTITUTIONS		
							616	80	14	MORTGAGE BANKERS AND BROKERS		
								Major Gr	oup 62	SECURITY AND COMMODITY BROKERS,		
								manores of the	Contra Petrico	DEALERS, EXCHANGES, AND SERVICES	231	49
per sepe			DE				621	106	26	SECURITY BROKERS AND DEALERS		
CI	AIL 1	I K	ADE	TOTAL	9379	4023	622	18		COMMODITY CONTRACTS BROKERS, DEALERS	5	
М	aior Grou	n 52	- BUILDING MATERIALS, HA	BOWARE GARDEN			623	1	0			
IN	alor arou	P 06.	SUPPLY, AND MOBILE HON		503	298	628	106	21	SECURITY AND COMMODITY SERVICES		
1	180	87	LUMBER AND OTHER BUI					Major Gr	oup 63.	- INSURANCE	65	14
23	95		PAINT, GLASS AND WALLI				631	0		LIFE INSURANCE		
25	92		HARDWARE STORES				632	3		MEDICAL SERVICE AND HEALTH INSURANCE		
6	111		RETAIL NURSURIES AND	GARDEN STORES			633	1		FIRE, MARINE, AND CASUALTY INSURANCE		
7	25	31	MOBILE HOME DEALERS				635	11	0	SURETY INSURANCE		
M	ajor Grou	p 53.	- GENERAL MERCHANDISE	STORES	154	73	636	42		TITLE INSURANCE		
1	72		DEPARTMENT STORES				637 639	8		PENSION, HEALTH AND WELFARE FUNDS		
3	63		VARIETY STORES				039	0	1	INSURANCE CARRIERS, NEC		
9	19	8	MISC. GENERAL MERCHA	NDISE STORES				Major Gr	oup 64.	- INSURANCE AGENTS, BROKERS AND		
9	aior Grow	0 54	- FOOD STORES		1112	461		-		SERVICES	1059	52
			GROCERY STORES				641	1059	520	INSURANCE AGENTS, BROKERS AND SERVICE	S	
M	58		MEAT MARKETS AND FRE	EZER PROVISIONERS				Malor O-	0110 CE	- DEAL ESTATE	1744	04
M			FRUIT STORES AND VEGE							- REAL ESTATE	1741	84
M 1 2	20			CTIONARY STORES			651	715	350	REAL ESTATE OPERATORS AND LESSORS		
M 1 2 3 4	20 57	17	CANDY, NUT AND CONFE				the second second	Alexandra and a				
M 1 2 3 4 5	20 57 22	17 8	DAIRY PRODUCTS STORE				653	896		REAL ESTATE AGENTS AND MANAGERS		
M 1 2 3 4	20 57	17 8 49		S			653 654 655	896 10 120	15	REAL ESTATE AGENTS AND MANAGERS TITLE ABSTRACT OFFICES SUBDIVIDERS AND DEVELOPERS		

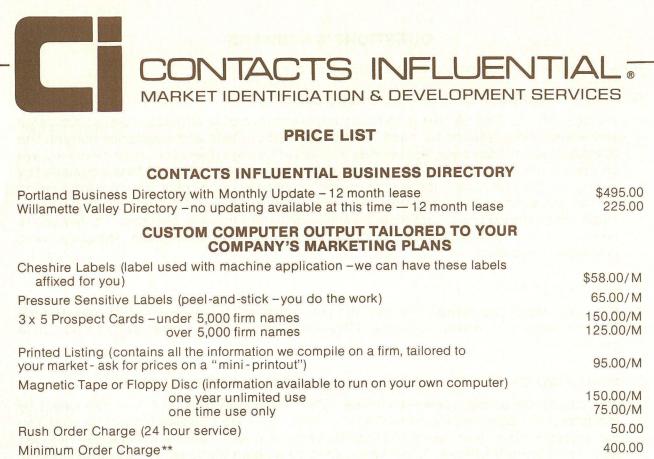
CODES - P = PORTLAND / WV = WILLAMETTE VALLEY

S. I.	C. NO. OF FIRMS		TOTAL FIRMS		S. I. C. NO. OF FIRMS	TOTAL FIR		
	P	wv		Р	wv	P WV	P	wv
	Maior Gr	up 66.	- COMBINATIONS OF REAL ESTATE, INSURANCE,			Major Group 82 EDUCATIONAL SERVICES	348	119
			LOANS, AND LAW OFFICES	7	1	821 109 45 ELEMENTARY AND SECONDARY SCHOOLS		
661	7	1	COMBINED REAL ESTATE, INSURANCE, ETC.			822 49 14 COLLEGES AND UNIVERSITIES		
	Maior Gr	un 67	- HOLDING AND OTHER INVESTMENT OFFICES	95	10	823 10 9 LIBRARIES AND INFORMATION CENTERS 824 64 16 CORRESPONDENCE AND VOCATIONAL SCHOOL	8	
671	54		HOLDING OFFICES			829 116 35 SCHOOLS AND EDUCATIONAL SERVICES, NEC	0	
672	24		INVESTMENT OFFICES			Major Group 83 SOCIAL SERVICES	558	307
573	12					832 208 160 INDIVIDUAL AND FAMILY SERVICES		
679	5	1	MISCELLANEOUS INVESTING			833 50 10 JOB TRAINING AND RELATED SERVICES		
						835 143 90 CHILD DAY CARE SERVICES 836 76 17 RESIDENTIAL CARE		
						839 81 30 SOCIAL SERVICE, NEC		
						Major Group 84 MUSEUMS, ART GALLERIES, BOTANCIAL AND		
S	ERVI	CES	TOTAL	14522	5286	ZOOLOGICAL GARDENS	9	6
	Major Cro	un 70	- HOTELS, ROOMING HOUSES, CAMPS, AND			841 8 6 MUSEUMS AND ART GALLERIES		
	major Gru	up 70.	OTHER LODGING PLACES	201	90	842 1 0 BOTANICAL AND ZOOLOGICAL GARDENS		
701	191	81	HOTELS, MOTELS AND TOURIST COURTS			Major Group 86 MEMBERSHIP ORGANIZATIONS	657	235
702	8	1	ROOMING AND BOARDING HOUSES			861 153 57 BUSINESS ASSOCIATIONS 862 52 10 PROFESSIONAL ORGANIZATIONS		
03	2		CAMPS AND TRAILER PARKS MEMBERSHIP - BASIS ORGANIZATION HOTELS			863 137 53 LABOR ORGANIZATIONS		
						864 265 102 CIVIC AND SOCIAL ASSOCIATIONS		
			- PERSONAL SERVICES	1738	673	86594POLITICAL ORGANIZATIONS866315RELIGIOUS ORGANIZATIONS		
21	377 95		LAUNDRY, CLEANING AND GARMENT SERVICES PHOTOGRAPHIC STUDIOS, PORTRAIT			869 10 4 MEMBERSHIP ORGANIZATIONS, NEC		
23	703		BEAUTY SHOPS			Major Group 88 PRIVATE HOUSEHOLDS	0	0
24	196		BARBER SHOPS			881 0 0 PRIVATE HOUSEHOLDS		
25	56 52		SHOE REPAIR AND HAT CLEANING SHOPS FUNERAL SERVICE AND CREMATORIES				1165	420
29	259		MISCELLANEOUS PERSONAL SERVICES			Major Group 89 MISCELLANEOUS SERVICES 891 494 190 Engineering and Architectural Services		420
	Major Gro	un 73	- BUSINESS SERVICES	2956	686	892 12 3 NONCOMMERCIAL RESEARCH ORGANIZATION		
31	215		ADVERTISING	2950	000	893 611 219 ACCOUNTING, AUDITING AND BOOKEEPING		
32	68		CREDIT REPORTING AND COLLECTION			899 48 8 SERVICES, NEC		
33	462		MAILING, REPRODUCTION, STENOGRAPHIC			PUBLIC ADMINISTRATION TOTAL		0.1
34	358		SERVICES TO BUILDINGS NEWS SYNDICATES			PUBLIC ADMINISTRATION TOTAL	0	81
36	121	29	PERSONAL, SUPPLY SERVICES			Major Group 91 EXECUTIVE LEGISLATIVE AND GENERAL	0	81
37	330		COMPUTER AND DATA PROCESSING SERVICES			911 0 0 EXECUTIVE OFFICES		
39	1398		MISCELLANEOUS BUSINESS SERVICES			912 0 LEGISLATIVE BODIES 913 0 EXECUTIVE AND LEGISLATIVE COMBINED		
	Major Gro	up 75.	- AUTOMOTIVE REPAIR, SERVICES AND GARAGES	1199	506	919 0 81 GENERAL GOVERNMENT NEC		
251	116		AUTOMOTIVE RENTALS WITHOUT DRIVERS					
52 53	60 899		AUTOMOBILE PARKING AUTOMOBILE REPAIR SHOPS			FIRMS BY TYPE OF LOCATION		
54	124		AUTOMOTIVE SERVICES, EXCEPT REPAIR					
	Maior Gro	un 76.	- MISCELLANEOUS REPAIR SERVICES	732	283	CODE COUNT	PERCEN	ITAGE
62	230	161	ELECTRICAL REPAIR SHOPS			P WV	OF TO	
63	13	12	WATCH, CLOCK, AND JEWELRY REPAIR			SOLE OFFICE L 31,513 12,498 BRANCH OFFICE B 7,237 2,111		9.0% 3.1%
64 69	108 381		REUPHOLSTERY AND FURNITURE REPAIR MISCELLANEOUS REPAIR SHOPS			HEADQUARTERS H 1,159 269		2.9%
			- MOTION PICTURES	136	37	FIRMS BY SIZE		
81 82	68 5		MOTION PICTURE PRODUCTION AND SERVICES MOTION PICTURE DISTRIBUTION AND SERVICES			FIRINIS BI SIZE COUNT	DEDCEN	TACE
83	63		MOTION PICTURE THEATERS	·		NO. OF EMPLOYEES P WV	OF TO	
	Maior Gro	un 70	- AMUSEMENT AND RECREATION SERVICES,			1 to 5 28,174 11,197		0.6%
		ap 13.	EXCEPT MOTION PICTURES	414	134	6 to 10 5,436 1,851	13	3.6%
91	51	20	DANCE HALLS, STUDIOS AND SCHOOLS			11 to 25 3,634 1,025 26 to 50 1,486 488		9.1% 3.7%
92	73		PRODUCERS, ORCHESTRAS, ENTERTAINERS			51 to 100 694 156		1.7%
'93 '94	32 21		BOWLING AND BILLARD ESTABLISHMENTS COMMERCIAL SPORTS			101 to 250 305 97 251 to 500 101 42		0.8%
99	237		MISC. AMUSEMENT, RECREATIONAL SERVICES			251 to 500 101 42 501 or over 79 23		0.3% 0.2%
	Major Cre		- HEALTH SERVICES	3284	1282	TOTAL OF FIRMS 39,909 14,498		0.0%
01	1361		OFFICES OF PHYSICIANS					
02	864	376	OFFICES OF DENTISTS			ADDITIONAL STATISTICAL INFORM	ATIO	N
03	70		OFFICES OF OSTEOPATHIC PHYSICIANS			ADDITIONAL STATISTICAL INFORM	AIIO	IN
04 05	670 89		OFFICES OF OTHER HEALTH PRACTITIONERS NURSING AND PERSONAL CARE FACILITIES			P	WV	1
06	47	8	HOSPITALS			NEW FIRMS ADDED THIS YEAR 6,744	1,948	
07	141 38		MEDICAL AND DENTAL LABORATORIES			FIRMS IN BUSINESS OVER 5 YEARS 24,567 CORPORATIONS 20,365	7,843	
08	38		OUTPATIENT CARE FACILITIES HEALTH AND ALLIED SERVICES, NEC			CORPORATIONS 20,365 SOLE PROPRIETORSHIPS 16,612	8,494	
	Major Ora			1125	427	PARTNERSHIPS 2,932	1,543	
			- LEGAL SERVICES	of our of	Victory	WOMEN EXECUTIVES 16,532 WOMEN IN KEY MANAGEMENT POSITIONS 7,121	2,988	
		a day if					1,020	

WOMEN IN KEY MANAGEMENT POSITIONS7,1211,023

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The three basic methods are: 1. Cheshire labeling of your materialLeast expensive 2. Ink Jet addressing directly onto your materialMore expensive 3. Word Processed Typing, letter qualityMost expensive There are four basic methods of personalizing your mail. Again, we will have to give you a quote when we see what your wants are. The four basic methods are: 1. Computer Letters (large volume)Least expensive More expensive

2. Laser Letters		More expensive
3. Match Fill-In		More expensive
4. Word Process	sed Letters	Most expensive
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QUESTIONS & ANSWERS

Here are some of the questions we are asked and the answers:

- Q HOW DO YOU COMPILE YOUR BUSINESS LISTS?
- A We have two lists: **The "A" list** is compiled by personally calling all the businesses in the area and asking the questions we need to know to keep our lists and directories current. The questions we ask have been learned over 20 years of finding out what our customers want. We only do the physical calling in the areas we publish a directory for. **The "B" list** is compiled by keying into the computer information from the telephone book(s) plus any other information we can get, such as State Industrial Directories. This list is not as current, nor is there very much information on each firm other than the firm name, address, city, state, zip, telephone number and kind of industry (SIC). We do not contact these firms personally. The geographic coverage is excellent.
- Q WHICH LIST SHOULD I USE?
- A If the geography you desire coincides with our "A" list, that is what you should use. If on the other hand you want Baker, Oregon and Cheyenne, Wyoming, you have no choice but to use the "B" list.
- Q WHAT KIND OF SELECTIONS ARE AVAILABLE TO ME FROM THE "A" LIST?
- A You can select by **zip code** there are 1,566 businesses in 97214. You can select by **industry** (SIC Standard Industrial Classification) there are 1,044 law firms in Portland. You can select by **size** there are 6,202 firms that employ over 10 people in the area. There are also 6,870 **branch offices**, 3,084 firms owned by **women** and over 17,000 **corporations**.

Q HOW CURRENT ARE YOUR LISTS?

A Unfortunately, I have never seen a current list. The list we compile today is out of date tomorrow because of our ever shifting society. McGraw Hill did a survey and they found that 54% of all management people change yearly. But "We try harder." Because we are constantly calling on a daily basis and updating our files, we are seldom more than 2 to 3% out of date. The national average is 10% and our "B" list could at most times be in that category.

Q HOW DO I REACH MARKETS OTHER THAN BUSINESS FIRMS?

- A We have also compiled residential names, and with some very interesting selections available to you – such as **income**, **single family residence**, **apartment dwellers** (watch out for this one – lots of moves), **length of time in residence**, **home values** and more. For your information there are **43,814 senior citizens**, and **14,740 homes valued at over \$75,000 in Portland**.
- Q I AM A STOCK BROKER AND I WANT WALL STREET JOURNAL SUBSCRIBERS HOW DO I GET THEM?
- A good portion of our business is list brokerage, and we can usually find the list you want. There are 52,468 American Express holders in Oregon, 5,376 subscribers to Ski Magazine and 5,921 subscribers to Inc Magazine. You won't know if we have the list unless you call.

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