



METRO

METROPOLITAN SERVICE DISTRICT  
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

## MEMORANDUM

Date: February 6, 1981  
To: Metro Council  
From: Executive Officer  
Regarding: January Monthly Report

This is the first of the detailed monthly reports you have requested. I plan to have such a report in your hands before the first Council meeting each month. If you have any comments or questions, please let me know.

### EXECUTIVE MANAGEMENT

Management Study: Theodore Barry & Associates (TB&A) have completed work under their initial contract to assist us in increasing the effectiveness of policy implementation and program management. This work is being linked to both the new financial reporting system and the employee performance appraisal project. Senior staff participants in this effort strongly advocated training for lower level managers in order to implement the project planning and control techniques as soon as possible and the TB&A contract has been extended to provide this training. Council will first see application of the management system in the upcoming budget process. I anticipate more clearly defined and integrated programs in our FY 82 work program.

Staff Retreat: The annual staff retreat was held January 23-24. Three half-day work sessions were conducted: 1) budget priorities and program support needs, 2) Council, Executive Office and staff roles and working relationships, and 3) stress management. The sessions were productive and very useful in setting direction and planning positive actions for the new year. The staff put together ideas on ways to further improve our working relationships, just as the Council has. I will share these with you when they are compiled. Councilor Deines and I will work out a process for considering and carrying out the many suggestions that have been made. The sequence of Council and staff retreat has proven successful in initiating the budget process. I propose we do the same next year.

### MANAGEMENT SERVICES

Budget Process: Budget priorities were discussed at the staff retreat last week. Staff has begun preparation of their budgets and will be presenting status reports to Council Committees over the next three months.

Implementation of Accounting System: The system, including program reports, will be fully operational by April 1. Line item reports will be provided by the end of February.

### LOCAL GOVERNMENT

Meetings are continuing with local jurisdictions concerning our future funding. Council participation in these meetings has been extremely important. Many cities have requested a summary of how their dues are spent and what benefits they have received. These summaries are now almost complete and have been helpful in our presentations.

### LITIGATION

The suit by the Up the Creek Committee to force an election on the Johnson Creek LID goes to trial on or about February 6. If Metro is successful, the suit will likely be appealed. If Metro is unsuccessful, the Council will be faced with the alternatives of calling a March 31 election or appealing the case.

In land use litigation, Metro recently won six suits relating to land in Clackamas County (two are on appeal) and two suits in Washington County (one is on appeal). In addition, the appeal by 1000 Friends against the LCDC acknowledgment of the UGB is now ready for briefing, with a decision anticipated within six to eight months.

### JOHNSON CREEK

Staff and Councilor Rhodes met with EPA in Seattle and received authorization to reallocate "208" Groundwater and Urban Runoff funds (\$80,000+) for the Johnson Creek project. EPA also committed the services of their financial management consultant, Andy Briscoe, to assist Metro staff in developing a financial analysis study for Johnson Creek. Andy is scheduled to meet with the Regional Services Committee at 2:00 p.m. on February 10.

Metro submitted a preproposal for a \$100,000 grant through the Interior Department Office of Water Research and Technology (OWRT) to finance the actual financial study.

Staff met with the Corps of Engineers to discuss proceeding with the preliminary engineering studies. This work must be performed in order to generate data for the OWRT financial study. Staff has drafted a "letter of intent" which indicates Metro's commitment to continue as the local sponsor of the Johnson Creek Channel Project.

#### TRANSPORTATION

Interstate Transfer: Interstate Withdrawal finance is a very important issue to Metro. Final federal allocation of Interstate Transfer funds to the region was \$18 million for transit and \$21 million for highway. Acting on the TIP Subcommittee recommendations, JPACT will send its final priority list to Council for action in February.

Work will begin to establish priorities for future years, particularly for the \$123 million of highway projects scheduled for next year. If Congress does not re-allocate funds to Interstate Transfer, the \$123 million is very unlikely, much less the carryover from this year of \$38 million.

Meetings have been scheduled with JPACT and LOAC to ask their assistance in seeking help from our Congressional delegation and to maintain a coordinated approach to setting priorities on the use of limited funding.

#### SOLID WASTE

Landfill Siting: During January, Metro staff received and evaluated public comments pertaining to the draft Wildwood Sanitary Landfill Feasibility Study. The public review period ends on February 28, after which the consultant will prepare a final study document responding to all comments received. Staff has scheduled a presentation to the Regional Services Committee of the Wildwood effort during their March meeting. In addition to the feasibility study, staff in cooperation with our consulting engineers prepared a document re-evaluating the five top sites as rated by the Technical Siting Committee. The results of this latest effort confirm that the Wildwood Site is the best site of the 46 sites originally identified. The staff is also preparing a report depicting the history of the siting effort. This report will be available in February. An application for a community service permit is being prepared for submittal to Multnomah County after obtaining authorization to proceed from the Metro Council.

Yard Debris: In response to the EQC prohibition on backyard burning, Metro in cooperation with the City of Portland and the DEQ made application to the EPA for funds to conduct a demonstration yard debris recovery program. Metro has been notified that EPA has approved our application. We will hire a project manager to develop a coordinative program of processing and public education.

Resource Recovery: We have completed preliminary application discussion with EPA/DEQ on the air quality permit. The computer modeling is now being performed and the formal application will be filed the first week in March.

Only two citizens spoke against the project at the first public hearing conducted by the Oregon City Planning Commission. However, it has been a slow process getting the independent third party reviewer on board to examine several areas of critical concern to Oregon City.

The staff continues to answer the numerous inquiries from the pre-qualified prospective proposers. Proposals are due February 27. We met with the Ways and Means Committee regarding the Pollution Control Bond funds for Phase I construction. Members of the Oregon City Council are going to Boston to look at a resource recovery facility.

#### METRO DEVELOPMENT

Development Director: The search for a Development Director has been successfully completed. Phillip Whitmore will bring 14 years of administrative experience in development activities. Mr. Whitmore was Executive Director of Tucson's Downtown Development Corporation. He will be working closely with Multnomah County to package development projects.

Rules for UGB Amendment: The rules for locational adjustments to the UGB are scheduled for adoption February 26. Staff has begun work on the rules for major amendments and anticipates release of a discussion draft by May or June of this year.

The Housing Action Plan: The Housing Action Plan is proceeding on schedule. A preliminary Housing Action Plan should be available for Council review in April. Based on that review and scheduled public hearings, adoption should take place in September.

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METRO'S WASHINGTON PARK ZOO

The Primate Project continues on schedule with a contract completion date of May 31. Prior to that (in March), there will be an opening of the orang and tropical primate sections.

The Beaver-Otter Project is out for bids with a great deal of interest on the part of contractors, so the likelihood of a successful bid price is excellent. Bids will be opened on February 16 and if all goes well, the Council will be asked to award a contract on February 26 with project completion scheduled for March of 1982.

The new bridge from the totem pole to the Red Panda Exhibit area has been contracted for \$15,000 (under the budgeted figure of \$18,000) and will be completed in time for this season.

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METROPOLITAN SERVICE DISTRICT  
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

## MEMORANDUM

Date: March 5, 1981  
To: Metro Council  
From: Executive Officer  
Regarding: February Monthly Report

My February schedule was very hectic and I am sure this pace will continue until the legislative session is over. I was away for two weeks visiting the resource recovery plant in Saugus, Massachusetts, attending NARC meetings and meeting with members of Congress and the new Secretary of Transportation. I have also been meeting with many of the city councils regarding support of the legislation to extend our dues as well as making presentations on transportation financing to the local jurisdictions. Your assistance in meeting with local officials has been extremely helpful, particularly when a scheduling conflict makes it impossible for me to be at two meetings at once.

### MANAGEMENT SERVICES

Budget: Departments have submitted their budgets to me for review. My budget proposal will be presented to the Council Committee in April.

### LOCAL GOVERNMENT

To further support our presentations to local jurisdictions concerning our future funding, cities and counties have received a summary of how their dues are spent and what benefits they have received. Senate Bill 422, which extends mandatory dues for four years, was introduced last week.

The next Regional Forum for Metro area elected officials is being planned for April 1, 1981. The Forum will host legislators and lobbyists to discuss current proposed legislation affecting local governments.

Thirty people, representing local jurisdictions, and a number of nonprofit organizations, neighborhood associations, local universities and Congressional offices from the metropolitan area attended the Metro Grants Luncheon February 10. Fifteen staff persons participated in the grantwriting technical workshop that followed.

### LITIGATION

Metro successfully defended the suit by the Up-The-Creek Committee to force an election on the Johnson Creek LID. Justifications are that the case will be appealed to the Oregon Court of Appeals.

Metro will soon join the City of Portland in a suit against Land Reclamation, Inc. relating to payments owed the City by the former operator of the St. Johns Landfill.

The Supreme Court has accepted review of a procedural issue raised in the UGB acknowledgment case pending before the Court of Appeals. This will delay resolution of that case until at least late 1981.

### ENVIRONMENTAL SERVICES

Johnson Creek: Staff, with the assistance of EPA management consultant Andy Briscoe, have outlined seven options for the future direction of Metro's Drainage Management Program. These options will be presented to Council members who missed the workshop on February 10.

Metro received word that the \$100,000 OWRT grant pre-proposal did not meet the Department of Interior's current R&D priorities. Efforts to obtain more information regarding this grant have been futile, and it will not be pursued further at this time.

Energy: Several sections of the Northwest Power Bill provide for state and local government input into the development of the regional (BPA region) conservation and electric power plan and provide financial and technical assistance to local governments for this purpose. It appears there is a role for Metro to play in assisting BPA to develop local programs in a coordinated manner, and this role will be developed over the next couple of months.

### TRANSPORTATION

Bi-State Task Force: The Task Force met in February and agreed upon a future direction consisting of the following elements:

1. To develop a resolution to be adopted by each jurisdiction to include the following statements:
  - A third highway bridge should not be examined further at this time.

- Peak period congestion will continue to be a factor in the I-5 Corridor and will be affected by TSM improvements and Clark County growth.
- 2. To request Metro to examine the feasibility of a fixed-guideway investment in the I-5 and/or I-205 Corridors in conjunction with the RTP.
- 3. The current consultant dealing with institutional and financial problems should concentrate on: institutional arrangements for planning; operation and financing of Interstate transit and rideshare services; and mechanisms for coordinating TSM improvements.

The Task Force will conclude its assignment by April or May 1981.

Interstate Transfer Funding:

Mayor Ivancie, Fred Klaboe (ODOT) and Gerard Drummond (Tri-Met) and I went to Washington to discuss the Interstate Transfer funding problem. We were well received by the Congressional Delegation as well as the Secretary of Transportation Drew Lewis. While this problem is not easily resolved, we have some good people to help us. I am proposing that the region deal with the short-fall in three ways:

1. Reprogram projects for next year. Bob Bothman will lead this effort to be completed in December of 1981.
2. Lobby Congress. Paul Bay will lead this effort with a joint contract with Bob Duncan in Washington.
3. Consider local funding options. Metro will lead this effort to evaluate alternatives to federal funding.

We have already had several meetings with local jurisdictions.

SOLID WASTE

Methane Gas Recovery from St. Johns Landfill: The consultants, Gas Recovery Systems, Inc., have completed



long-term testing for methane gas and will provide us with a report in March. We are investigating a marketing program and future sources of funding. This program may qualify for DOE funds.

Transfer Station Plan: The proposed Solid Waste Transfer Plan has been reprinted and is available for the public at this time. The report is a revision of the earlier report prepared in November. An Executive Summary will be prepared by April 1, 1981.

Staff is currently developing a site selection process. The process is being established in two stages. The first stage is the preliminary screening of areas for location of possible sites. These sites should have: 1) servicing of 80 percent of the region within a 20-minute haul time of a transfer station or resource recovery facility; 2) located near the centroids of waste generation in the two transfer station service areas; 3) located within a 30-minute haul time of the Forest Grove area; 4) take into consideration land-use and zoning in these areas; and 5) apply time contour analyzes as it relates to cost.

The product of this process will be two general areas, one located near the interchange of U. S. 26 and 217 and one located where I-205 and the Banfield intersect.

Resource Recovery - Trip Report: This project continues to go well. February 5-7, 1981, Metro and Oregon City sponsored a trip to Saugus, Mass., to view a waste-to-energy facility comparable to Metro's proposed for Oregon City. The trip was very successful in that the City's representatives could see first-hand that the facility operated efficiently, that it did not produce odor and that air quality standards could be met. At the request of Oregon City, the project is currently undergoing a third party review by the consulting firm of G.B.B., Inc., which has evaluated similar proposals to ours for EPA. I am confident their review will be positive. Most recently the House Ways and Means Committee approved \$6.4 million in loan/grant from the State Pollution Control Bond Fund for Phase I of the project. Representative Ed Lindquist was the leading proponent of this approval. The legislative support for resource recovery continues to be impressive. Representative Glenn Otto accompanied us to Saugus and has been extremely helpful to us. Councilors Jack Deines and Craig Berkman have been a big help by providing testimony to the Legislature on this project.

Resource Recovery - Clackamas Receiving and Recycling Center: The RFPs for the design of the Clackamas Receiving and Recycling Center (CRRC) was advertised during the week of February 23. Over 30 firms have responded so far. Proposals are due in by April 13, 1981. After a two-week evaluation and review period, a contract will be awarded. Final plans and specifications will be available for actual construction in the fall.

Yard Debris Demonstration Program: The yard debris demonstration program commenced in early February by receiving an Environmental Protection Agency grant and the hiring of additional staff. Gus Rivera, the Project Manager, has been meeting with local jurisdictions to outline general objectives and roles. With the help of jurisdictions, several temporary yard debris receiving/storage areas have also been proposed.

#### METROPOLITAN DEVELOPMENT

Preparation for Saturday Housing Workshops: HPAC and the Housing staff has been conducting workshops in February and these will continue Saturdays from 9 a.m. to 1 p.m. The purpose is to inform the public about the Housing Goals and Objectives and to elicit ideas for possible Metro housing programs and projects. A slide show presentation has been prepared for the workshops and is available for showing at other meetings.

Building Opportunities Composite: The Building Opportunities Composite is being developed with the assistance of Land PAC-members. All vacant residentially zoned land has been put onto a grid map format. This mapped information will be compared with developers' information on development opportunities. In March these development opportunities will be compared with housing costs and recommendations on special cost options for specific geographic areas within the Metro region will be made.

Goals and Objectives: The Task Force on Goals and Objectives has endorsed the concept of a futures project for Metro and a proposal will be submitted to Metro Council in late March. Under this proposal, Metro would establish a modest project within the agency, linking it up with a regionwide public project to explore issues facing the region's future. Externally, Metro would help initiate the regionwide project with the support of others. Members of the Task Force have begun to meet informally with other

potential project sponsors, including the Metropolitan Citizens League, to explore their support.

Economic Development: The committee of local government economic development staff members met in February and identified the following regional economic development issues (in rank order): (1) economic data base; (2) coordination of economic development programs to include institutional arrangements; (3) commercial and industrial land markets and their relationship to other land uses; (4) financing public facilities, and (5) air quality. Future development of these issues will be considered in Metro Development's budgeting process.

Land Use/Air Quality Study: Metro staff will complete a study of how land use patterns influence auto use and air pollution. The study findings will be used by Portland, Clackamas County and EPA to integrate land use planning and air quality programs.

#### METRO'S WASHINGTON PARK ZOO

Zoo Births, Hatchings and Grants: The good news out of the Zoo includes thriving American black and polar bear cubs, along with four penguin chicks. Two of the chicks are being hand-raised by the keepers and the other two are doing equally well under the care of each of their parents.

The grant news is that the Smithsonian Institution has announced that a travel/study fellowship has been awarded to primate keeper Marianne Yeutter under the National Museum Act. The grant will allow Marianne to visit zoos in England and Holland that have significant programs for chimpanzees and then allow her to stay two weeks with Dr. Jane Goodall at her Gombe Stream Research Center in Tanzania. This development will prove valuable to Marianne professionally and to the Zoo in formally establishing its relationship as a captive research facility that will work closely with Dr. Goodall, complementing her field studies. Similar "specialization" programs are also to be developed for the Asian elephants and the Humbolt penguins.



METROPOLITAN SERVICE DISTRICT  
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

## MEMORANDUM

Date: April 2, 1981  
To: Metro Councilors  
From: Rick Gustafson, Executive Officer  
Regarding: Monthly Report for March

The Spectator Facilities Task Force is considering the possibility of a small arena, a master development plan and an urban renewal district in the Coliseum area. Possible sources of funding include a ticket tax, increased hotel/motel tax or tax increment financing. The Portland Development Commission staff proposed an increased hotel/motel tax. I suggested a three-county tax increase for support.

Our meetings with local governments on the dues legislation are continuing but the FY 81 budget has also preoccupied much of my time during this month. As you are aware, serious cutbacks have been necessary and it has been a difficult task determining the future course of Metro. I appreciate your suggestions and support in this effort.

### LOCAL GOVERNMENT

The date for the next Regional Forum for Metro area elected officials has been changed to April 16, 1981. The Forum will host Legislators and lobbyists to discuss current proposed legislation affecting local governments.

Over 50 participants representing local jurisdictions, State of Oregon, Tri-Met, local universities and colleges and nonprofit organizations attended the Private Fund-Raising Workshop: Foundation Grants and Corporate Contributions on March 31, 1981, sponsored by Metro's Grants Assistance Program. Workshop participants learned about grant programs offered by private foundations and corporations.

### ENVIROMENTAL SERVICES

Clean Lakes Project: Metro has received final word from EPA that the diagnostic/feasibility study for Smith and Bybee Lakes will not be funded this year. The project would be top priority for the state of Oregon next year; however, continuation of this program under the Reagan administration is not likely.

Johnson Creek: Metro has received unofficial word from the Corps of Engineers that they will soon initiate the basic engineering, hydrologic and economic studies for the Johnson Creek Flood Control project. This work will also include a joint Public Involvement with Metro. There will be no plan formulation under this project until the question of local sponsorship is resolved.

Energy: Metro sponsored a regional luncheon in March to explain technical and financial assistance opportunities for local governments under the Northwest Power Act. Representatives of cities and counties in the region, BPA, the U. S. Department of Energy, PGE and Tri-Met discussed methods for developing coordinated, cost-effective electric energy management proposals for the Portland metropolitan region. Interest was expressed in the formation of a regional energy coordinating committee under Metro's sponsorship.

## TRANSPORTATION

### Interstate Transfer Funding

Federal Activities: We are deeply involved with the new administration and our Congressional Delegation to emphasize the importance of maintaining the Interstate Transfer program. A contract is in the process of negotiation to employ the services of Bob Duncan to represent this region in Washington, D.C. Proposed contributors to the contract are Tri-Met, ODOT, City of Portland, Metro and the three counties. Thus far, Hatfield and AuCoin have been quite helpful in our effort. Both have used questions that we provided during their hearings with the UMTA-FHWA administrators and Secretary Lewis. A representative from the Portland area is scheduled to testify before the Senate Appropriations Committee on Transportation on April 3.

The Conference of Mayors is conducting a transportation briefing on April 26-27 to review proposed highway and transit legislation and discuss the status of the Interstate Transfer program.

Local Activities: TPAC has begun the task of setting future year priorities for the Interstate Transfer program. Without full details on the administration's proposals, it is difficult to set priorities. In lieu of this information, a 10-year period will be used to program all the projects rather than the currently scheduled five years. ODOT and Metro staff have completed briefings with the East Multnomah County Elected Officials Caucus, Gresham, Oregon City, Beaverton, Hillsboro, City of Portland, Multnomah, Clackamas and Washington Counties.

### Regional Transportation Plan

In an effort to finalize disagreements about population and employment forecasts, Metro staff has scheduled workshops with local planners on March 31, April 7 and April 14. These will be used to update regional forecasts based upon the 1980 census and a recent employment forecast completed by the Federal Bureau of Economic Analysis. The effort will conclude with agreement on a forecast of population, households and employment for each of 20 subdistricts throughout the region.

### Bi-State Task Force

The Task Force has recommended that each member jurisdiction (including Metro) adopt a resolution endorsing the conclusions of the Task Force. After that, the Task Force will adopt the conclusions, request Metro to include an LRT feasibility study in their FY 82 work program, request Metro and Clark County to establish a Bi-State Coordination Committee, transmit their conclusions to the two Governors and disband.

### SOLID WASTE

Recycling Switchboard: The Metro Recycling Switchboard (RS) was officially transferred from the DEQ to Metro on March 15, 1981. Two people, a full-time and a part-time person, answer the requests for recycling information, neighborhood depots, collection service, markets, yard debris alternatives and a whole array of miscellaneous recycling needs. The end of the first week produced a high of 76 requests for information in one day. Nearly three hundred depots, individuals and private companies and organizations are listed for referrals.

Waste Reduction Program: The DEQ has given Metro an informal positive response to our Waste Reduction Plan submittal. The DEQ staff is currently reviewing six plans and we should receive official notice shortly.

Richard Hertzberg, a former Oregonian, now living in Los Angeles, has been hired as Coordinator for the Waste Reduction Program has been hired and will assume duties in April.

Yard Debris Demonstration Program: Despite the repeal of the burning ban, Metro has developed alternatives to collect and dispose of woody waste material that impacts our landfills. A special "Clean-Up Week" has been scheduled for May 16-24; sites have been secured for short-term storage and

processing of woody waste material; commercial garbage haulers have agreed on distributing a promotional/educational flyer and a special pick-up for that week.

Resource Recovery Facility: Detailed technical, economic and contractual evaluations of the proposals submitted by the three vendors have been completed in preparation for the final ranking and evaluation process. Also, interviews with each proposing firm were made in order to clarify issues and items of concern.

Requests for Proposals (RFP) have been issued for the construction management of the site development work and for design services for the Clackamas Refuse and Recycling Center. Also, a bid package for the site development work has been released. Proposal evaluations and interviews with proposing firms have been completed in preparation for selection of a construction management contract award.

Landfill Siting: During the past month, Metro and its consultants began reviewing comments received from agencies such as the Multnomah County Planning Division, DEQ, Corps of Engineers, State Fish and Game Department and State Forestry Department as well as from West Hills and Island Neighborhood organization, Legislators and individual citizens about the Wildwood Feasibility Study. Their questions and concerns addressed slope stability, impermeability of groundwater protection, traffic problems, costs, property values and proper land use. The comments will be presented and responded to in a document issued with the Wildwood Feasibility Study in early May. The public hearing held on Monday, March 30, went well.

#### METROPOLITAN DEVELOPMENT

TSAP: Transit planning received high visibility last month with six feature articles in The Oregonian and adoption by local planning commissions of goals and objectives to guide development around transit stations. The program will be included in the opening session of the Urban Land Institutes National Spring Meeting, April 25-27. The project team is now complete with the Project Management Committee's selection of Zimmer Gunsul Frasca for the Urban Design analysis. The local jurisdictions are now well into the development of alternative concept plans for each of the 26 transit station areas.

Farm Tax Deferral: Preliminary study results were presented to the House Revenue Committee on March 5. A map indicating parcels in the tax deferral program was presented as well as information on parcel size, use, value assessment and

sales price of recently transacted parcels. The House Revenue Committee began on March 12, their first work session on the four bills dealing with Farm Tax Deferral. Council Committees will be kept informed of our study and legislative action.

Housing Action Plan: The Action Plan is presently being reviewed by the Regional Development Committee to check content and emphasis and make any adjustments felt necessary. The Housing Policy Evaluation draft and the Residential Development Opportunities Map should be available for Council review in April. An Action Plan draft including recommendations for housing strategies should be available for Council review this summer. The housing workshops have been completed. The findings will be incorporated into the Housing Action Plan draft.

Land Use Coordination: Washington County is completing its work on new growth management policies. An evaluation of what action, if any, Metro will need to take in order to provide for continued consistency with Metro's policy guidelines on urbanization after July 1, 1981, will be undertaken shortly. On March 16, Clackamas County approved a plan change from rural to urban for almost 200 acres of land east of Oregon City. Metro staff will evaluate this request and forward their recommendation to a hearings officer.

Metro Futures: The Metro Futures proposal is undergoing further refinement after being reviewed by the Council Coordinating Committee. Under a revised schedule, the proposal will now be recommended to Metro Council for action at its April 23 meeting. The Task Force is continuing to explore public support for the Regional Project concept before requesting Council to signal its commitment. Certain key community groups, including the Metropolitan Citizens League and the Center for Urban Education, have indicated their interest in participating in such an effort.





METROPOLITAN SERVICE DISTRICT  
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

## MEMORANDUM

Date: April 30, 1981  
To: Metro Council  
From: Rick Gustafson, Executive Officer  
Regarding: April Monthly Report

At the beginning of this month I had the privilege of attending part of the Pacific Rim Conference in Vancouver, British Columbia, and presented a paper on transportation and land use planning. The paper was a comparative study of several cities and was well received. This international meeting was a follow-up to the conference I attended in Aspen, Colorado in 1979, and will be followed by another international conference in two years. It is a wonderful experience to meet with representatives of regional governments in other countries.

Jack and I have been meeting with public and private officials in Clackamas County regarding the Resource Recovery Facility. From now until the permit hearing in June, these meetings will intensify. We are also mounting an informational program to counter opposition to the plant. If you know people who live in Clackamas County and could be of assistance to us, please give their names to Tom O'Connor. We need a strong show of support in Clackamas County.

Susan Long, Hatfield's staff assistant on the Transportation Subcommittee of the Senate Appropriations Committee visited our area at the request of Clackamas County officials and we went on a helicopter ride to view projects in Clackamas County which are being considered for funding with Interstate Transfer monies.

### SUPPORT SERVICES

#### Accounting

The Accounting Division is making good progress in computerizing our accounting system. Line item reports are current. Staff are now working on the format for program reports.

## Personnel

Department heads and other supervisors have been working with the Personnel Division and Timme Helzer & Associates to develop a new employee performance appraisal system. The new system is designed to improve Metro's overall effectiveness by improving productivity and supervisor/employee relationships. Performance planning and review is linked to salary administration and career development.

## Local Government

We will be holding our Grants Conference on Thursday, May 14, and Neal Peirce, syndicated columnist on state and local affairs, will be the luncheon speaker at 12:45 p.m. and a wine and cheese reception will be held for him in the late afternoon at Metro. You will be advised of the specific time in the near future.

## ENVIRONMENTAL SERVICES

### "208" - Urban Stormwater Management

Environmental Services staff presented a preliminary draft of the management element of the "208" Urban Runoff Plan to the WRPAC for review and comment. This section of the plan contains the goals and guidelines, management standards and design standards for controlling the water quality aspects of urban runoff on new development. It is essentially a refinement of the interim guidelines adopted for the Johnson Creek Basin. Review of this element by WRPAC will continue through June. The review and adoption of the entire plan is scheduled for completion by December of 1981.

Also this month, Metro released the Regional Stormwater Management Inventory. This document is a compilation of material gathered from cities and counties in the region regarding stormwater runoff and drainage management.

### Energy

As you know, our staff is continuing to monitor the development by BPA of programs to implement the Northwest Power Act. The issue of eligibility for local governments in the Metro region to participate in financial and technical assistance programs authorized in the Act has not been resolved. Metro is organizing a meeting between local officials and Oregon's representatives to the BPA Regional Planning Council to discuss the role of local governments in implementing the Act.

## TRANSPORTATION

### Interstate Transfer Funding

Transportation Director Andy Cotugno and Bob Bothman went to Washington, D.C. for a few days in an attempt to clarify Administration policy on Interstate Transfer funds and provide specific information on projects in this region. The proposed rail policy allows "new rail starts" that are already under construction to proceed, but Section 3 funding will be deferred until the economy improves. The effect on the Banfield project would be that it would be built with Interstate Transfer funding but Section 3 monies in the amount of \$35.7 million would be deferred. However, this policy must be acted on by Congress and is in direct conflict with action taken by the House Transportation Subcommittee on Appropriations providing Section 3 funding for the Banfield in FY 81.

### Regional Transportation Plan

The City Club conducted a session to highlight the critical nature of the transportation funding problem. It was moderated by Len Bergstein with guest commentaries from Charlie Williamson, Mark Davis and Jane Cease. Staff prepared a report titled "Portland Metropolitan Area: Transportation Improvement Strategy" describing the various improvements planned throughout the region and some of the implications of not implementing them.

### Air Quality

DEQ and EPA have reached agreement on a revised ozone air quality target that indicates the region will be in attainment by the required 1987 without control strategies beyond those already committed. Council action on this material is scheduled for June.

### Other

- Staff completed an analysis of Banfield patronage and station area traffic forecast for the TSAP project.
- Staff assisted Portland in developing traffic forecasts for their analysis of transportation needs in the area between Barbur Blvd., Terwilliger Blvd. and Lake Oswego.
- Clark County's traffic consultant has completed development of Clark County traffic forecasts under the supervision of Metro staff using Metro's travel forecasting model.

- Forest Grove has invited Metro staff to participate on a Technical Advisory Committee for an access control plan.

## SOLID WASTE

### Transfer Station Site Selection

The Metro staff has met with several local jurisdictions to present the status of the Solid Waste Transfer Plan. A Site Selection Procedures document for presentation to all interested parties is being drafted. Its purpose is to elicit consensus on the site evaluation criteria from local jurisdictions. Using this criteria, Metro will perform analysis on the top 10 sites for each service area. From preliminary analysis, the three top sites will be identified and further evaluation by an independent consultant. Metro staff is currently preparing a document which will be presented to the Regional Services Committee in June.

### Resource Recovery Facility Site Developments

Walt Gamble Engineering Co. has been selected to perform construction management services for Metro. Construction is slated to begin in mid-June upon receipt of a Conditional Use Permit from Oregon City.

The Oregon DEQ has submitted an agreement for \$6.4 million to fund the site development and the design and construction of the Clackamas Refuse and Receiving Station. The offer is being made as a 70 percent loan and 30 percent grant with the amount of \$1,923 being forwarded to Metro by May 1, 1981.

### Landfill Siting

Our staff and consultants are completing their review of public comments pertaining to the draft feasibility study as well as answers to these comments. As part of this process, several meetings have been held with Multnomah County planning staff to clarify their comments and questions. The public comments as well as responses will be incorporated into a separate volume which will accompany the finalized Wildwood Sanitary Landfill Feasibility Study to be issued in early May. These documents, as well as comments at the public hearing will form the basis for Council review of this potential landfill site in June.

### Yard Debris Demonstration Program: May 16-24

The program is proceeding on schedule. All educational and promotional material has been developed and is being

distributed. The bids for processing the material were received and awarded to Shredding Systems, Inc., final contract is being drafted. Agreements with Clackamas County, Rossman's Landfill and the city of Troutdale for the use of their sites have been prepared. All systems are go for "Woody Week I" - May 16, 1981.

### Waste Reduction

April 1, 1981, marked the start of the first full month that Metro has been operating the Recycling Switchboard. From April 1 to April 15 a total of 675 calls were received; the average daily figure for the period of April 1 to April 3 was 60 calls per day while the figure for April 6 to April 10 was 56 calls per day. On April 11, a record number of Metro region citizens called our Switchboard--98. A public service announcement and newspaper ad in The Oregonian have appeared promoting the Switchboard.

The Waste Reduction staff is currently evaluating two requests for technical aid made recently. The Multnomah County energy office would like Metro to analyze the recycling potential at various county-operated facilities and describe procedures for recovering materials from institutional sources. Metro would like to use this opportunity to develop a manual based on the process that Multnomah County requires. The manual would be designed as a series of "how to" steps that other countries and cities could apply to their special circumstances. The Western Environmental Trade Association (WETA) has proposed that Metro partially fund and operate its Oregon Industrial Waste Information Exchange. The latter arranges the transfer of primarily industrial wastes from generators to users.

We are working on refining Metro's in-house recycling program and will prepare suggestions regarding use of recycled paper within Metro. A brochure about our expanded Recycling Switchboard is near completion, and we are simplifying and revising some fact sheets for public dissemination.

## METRO DEVELOPMENT

### Farm Tax Deferral

Computer entry of information specific to parcels receiving special assessment at farm use value has been completed. County summaries of acreage, zoning and assessed values are completed. We have the capability of doing additional cross tabulations as well as disaggregating the data to geographic units as small as a section (640 acres).

The House Revenue Committee is still conducting work sessions on four farm tax deferral bills. Metro has continued to follow this progress and to be available for testimony. Coordination with the staff support to this Committee has suggested an approach for estimating additions or penalty taxes that would be owed if parcels are withdrawn or disqualified from the program. This may be especially pertinent when hearings begin on SB 59. SB 59 "disallows the assessment of land within urban growth boundaries" at farm use value and cancels any potential additional taxes on land that is receiving special assessment and which is subsequently included with a UGB. Revenue implications of the various bills will be completed by mid-May.

#### Land Use Coordination

Washington County has adopted a set of growth management policies that will be reviewed by Metro as a replacement of Metro Ordinance No. 80-95, which expires July 1, 1981. An evaluation will be forwarded to the Regional Development Committee for review. LUBA's proposed order on the RUPA II appeal has been released and Metro will be advising Clackamas County how best to address LUBA's findings relating to the application of Goal No. 14 outside the UGB. Petition forms for locational adjustments to the UGB have been prepared and distributed and Metro staff has met with prospective applicants and affected jurisdictions to finalize the details of the process for local and Metro action on petitions. Because the procedures for hearing the UGB amendments this year were not established until Ordinance No. 81-105 was adopted in March, the July 1 deadline for receipt of petitions may need to be extended to provide time for applicants to complete their petitions and receive a recommendation from the local jurisdictions.

#### WASHINGTON PARK ZOO

The Zoo's activities for the month include breaking ground for the Beaver/Otter Exhibit, celebrating Packy's birthday, distributing plants in conjunction with the Wild Bird Landscape Garden, open the Zoo Train's season and hosting the Boy Scouts "Scoutcapades."

A great deal of staff time and research is being spent on the preparation of "requests for proposals" for the architectural design of the new maintenance building, the renovation of the Penguinarium and the new Alaskan Exhibit.

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METROPOLITAN SERVICE DISTRICT  
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

## MEMORANDUM

Date: June 4, 1981  
To: Metro Council  
From: Rick Gustafson  
Regarding: May Monthly Report

I was one of 50 representatives from local and regional governments to attend a Round Table meeting sponsored by the Lincoln Institute of Land Policy in Cambridge, Mass., this month. The Institute provides instruction and research in land economics and property taxation to government officials, working professionals or students. This meeting focused on the American Federal System and the future of local governments.

John Willworth was one of the candidates for the "Handicapped Citizen of the Year" Award and a banquet was held to honor the nominees. I attended along with about 19 staff persons and, while John was not selected, we had a good time and are proud of his achievements.

### LOCAL GOVERNMENT

May was a busy month for special events sponsored by Metro. Our second annual Grants Conference was an unqualified success with almost 100 participants. The theme was "Creative Financing and Public/Private Partnerships." Our luncheon speaker, Neal Peirce, was especially well received.

In cooperation with DEQ, our second annual Air Fair was held at O'Bryant Square. Fantastic weather, jazz provided by Lewis & Clark, balloons, many informative displays sponsored by Tri-Met, PP&L, PGE, Portland Bike and Pedestrian Association, the Oregon Lung Association, as well as DEQ and us, were all enjoyed by a large noon hour crowd.

National Transportation Week was celebrated the same week and Metro was involved in a special program at Swan Island, a display at Washington Square, persuading Fred Meyer to advertise the week on 300,000 grocery bags which were distributed by 33 stores, and an appearance by Andy Cotugno as a special guest on a radio show.

Johnson Creek is a little cleaner after a half-day effort by Centennial High School students. Sponsored by Metro and

Memorandum  
June 4, 1981  
Page 2

assisted by the city of Gresham, students cleared a section of the creek of brush and foreign objects.

Another upcoming special event is the St. Johns Open House this Saturday, June 6. I would like to encourage you and your family to attend the barbecue and tours of the landfill between 11:00 a.m. and 3:00 p.m.

#### ENVIRONMENTAL SERVICES

##### Energy:

Metro's early efforts to focus attention on the issues confronting local governments and their role in the implementation of the Northwest Power Act are beginning to pay off. Metro staff was one of seven representatives chosen to speak to BPA Administrator Peter Johnson on the needs and expectations of local governments under the Act. The Metro staff was also selected by the Oregon Department of Energy to represent regional government interests in a series of meetings with other local governments and utilities from throughout the State.

A large measure of the credit for this success goes to Councilors Kirkpatrick and Bonner and their efforts to establish an energy role for Metro.

##### Annual "208" Plan Recertification:

Environmental Services staff attended a preliminary meeting with EPA and DEQ representatives to discuss the items to be addressed in the annual "208" plan recertification. The specific items to be covered include:

- The incorporation of revised population projections into the Regional Waste Treatment Management Plan.
- A status report on the Urban Stormwater Management Project.
- A draft issue paper concerning the future role of the "208" Advisory Committee given the future of "208" planning under the Regan Administration.

Council action of the "208" plan recertification is scheduled for October 1981.



## TRANSPORTATION

### TSM Grants:

Metro was notified on May 27 that we had been awarded two TSM grants totaling \$239,000 for Flexible Working Hours and Bicycle Marketing, and a discretionary grant award for the McLoughlin Corridor Rideshare for \$196,000.

The TSM grants are 100 percent funding, and the McLoughlin Rideshare requires a 25 percent local match.

### Air Quality:

The air quality committee approved a resolution recommending six transportation control measures and three stationary controls. JPACT and the Metro Council will review the resolution in June.

Because of the revised ozone data and our possible attainment status the SIP will not be written this summer as scheduled. Following evaluation of this summer's ozone data an attainment decision will be made which will determine the need for the SIP.

### Regional Transportation Plan:

Staff has been meeting with the jurisdictions to sub-allocate the population and employment forecasts from the 20-District level to census tracts. Agreement has been reached among most jurisdictions with the employment distribution yet to be resolved between Portland and Multnomah County. A summary report of the results will be ready for distribution by mid-June.

## SOLID WASTE

### Transfer Stations:

The transfer station slide show, "Solving Our Garbage Problem," developed by Metro staff, was completed May 6, 1981. It was presented to representatives from local jurisdictions on May 7 and to Solid Waste Policy Alternatives Committee (SWPAC) on May 11. In addition to this slide show presentation, staff introduced some of the criteria contained in the forthcoming document on the transfer station site selection process. This document will be sent out to local jurisdictions for response. Comments will be requested to be submitted by Friday,

June 12, 1981. The draft document outlining the procedures will be presented to the Regional Services Committee in June.

Methane:

The methane gas testing program is now complete in two areas at the St. Johns Landfill. Metro has approximately \$30,000 grant funds available and has applied for an extension on the present grant to January 1982 which will assist in implementing a full scale production system.

Metro also has prepared two additional grant requests in the amount of \$50,000 each, which were submitted to the Oregon DOE for funding. The purpose of the grant would be to demonstrate the feasibility of a shallow well extraction system and evaluate the production of electricity.

Resource Recovery Site Development and CRRC:

Eucon Corporation was the low bidder for construction of an engineered fill at the Resource Recovery Site and has been recommended to the Council Coordinating Committee to perform the construction. Construction will begin upon receipt of a Conditional Use Permit for the Resource Recovery Facility from Oregon City.

Proposal for the design of the Clackamas Refuse and Receiving Center have been received and evaluated. Black & Veach Consulting Engineers have been recommended by a selection committee to perform the design work. The award of the contract is contingent upon the approval of Council and receiving a Conditional Use Permit.

Landfill Siting:

The two volume Wildwood Sanitary Landfill Feasibility Study is now available in final form. Volume I contains recommendations, design and operation information, environmental and property value impacts, as well as responses to major issues brought up by interested parties. Volume II covers all public and regulatory agency comments as well as a specific response to each issue raised. These documents will aid the Council in deciding further steps to take, such as authorizing an application to Multnomah County for a land use permit. Council review of the Wildwood site is expected to take place during June.

Yard Debris Demonstration Program:

After only three months, Metro was able to develop and implement alternatives to backyard burning on a regional level. Education, "Clean-up Week" and marketing of material is in place. The "Clean-up Week" is proceeding with no major problems. The evaluation of the program after the first "Clean-up Week" will commence in June. All signs are positive, either from the people that are participating or other jurisdictions.

METROPOLITAN DEVELOPMENT

Housing:

The Housing Policy Evaluation Paper has been completed in draft form. At their May 5 meeting, Housing Policy Alternatives Committee (HPAC) members decided to use this Paper, which relates local affordable housing policies to regional housing goals, as the starting point for a discussion on Metro's role in housing. The work session will take place on June 2. A follow up session will take place in late June and any recommendations to Council would be made in August.

Plan Review:

The Portland and Sherwood Comprehensive Plans were acknowledged by the Land Conservation and Development Commission (LCDC) on May 1. Metro's review of the Rivergrove plan is now underway. Presentations will be made to the Regional Development Committee and Council in July.

Land Use Coordination:

The Regional Development Committee will be hearing a request from Clackamas County for a UGB amendment east of Oregon City on June 11 and is expected to forward its recommendation to the Council for action in July. Oregon City has considered the request and will forward its comments to Metro shortly.

Metro staff have corresponded with Clackamas County on Metro's expectations regarding the County's review and re-adoption of its Rural Plan Amendment (RUPA) and are hopeful that all issues will be successfully resolved.

Memorandum  
June 4, 1981  
Page 6

Joint Development:

Working with the Housing Committee of the Oregon Legislature and the State Housing Division staff, Metro has gained tentative agreement on priority consideration of State housing bonds for use adjacent to light rail stations. This communication is now being more formalized. Metro is continuing to work on other aspects of the housing component of joint development.

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METROPOLITAN SERVICE DISTRICT  
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

## MEMORANDUM

Date: July 16, 1981  
To: Metro Council  
From: Rick Gustafson, Executive Officer  
Regarding: June Monthly Report

I apologize for the considerable delay in sending to you the June monthly report. I will try to be brief since it will be time soon to send you a report for the month of July.

As you know, June was a successful month at Metro--our dues bill passed the House; the Oregon City Commission approved a Conditional Use Permit for the Resource Recovery Facility; and you agreed to proceed with a Conditional Use Permit application to Multnomah County for the Wildwood landfill site. I am looking forward to more good results as the year goes on.

In June, recruitment began for the Public Affairs Director and I hope to report to you that this position has been filled in my July report.

Neighborfair is Sunday, July 19, and Metro will have a booth. Be sure to attend!

### ENVIRONMENTAL SERVICES

Energy: On June 18, Metro hosted a Round Table Energy Meeting with Oregon's representatives to the Regional Power Planning Council. The informal meeting was chaired by Councilor Kirkpatrick. Elected officials from State, county, city and regional governments throughout Oregon participated. The meeting was productive and an important first step in establishing a working relationship with the Power Planning Council to assist in the development of a conservation and electric energy plan for the region.

Metro staff has also been working with utilities' representatives to establish some common ground for coordinating their conservation and renewable resource development efforts with local and State government. As a result, a "Statement of Principles" was drafted which will be used as a cornerstone in negotiating specific agreements between utilities and local governments throughout the State.

### SOLID WASTE

St. Johns Landfill: On June 6, 1981, Metro celebrated the completion of its first year as operator of the St. Johns Landfill. In conjunction with Genstar/Easley & Brassy, an Open House was held at the landfill which was attended by invited guests, members of the disposal and collection industry and the general public. The event coincided with the opening of Metro's Recycling Center located near the public transfer station and with the completion of the front entrance area landscaping. The weather was perfect and over 300 barbecue lunches were served. Bus tours of the landfill, demonstration projects and information booths were provided. The entire event was very successful.

Recycling and Waste Reduction: You have probably noticed blue recycling boxes at the desks of staff members. Richard Hertzberg and Judy Ellmers have been busy upgrading our in-house recycling program, along with their other efforts, and the boxes will assist our staff to sort out all recyclable materials.

### Resource Recovery:

### METROPOLITAN DEVELOPMENT

Plan Review: Committee and Council action on Rivergrove's Comprehensive Plan, for which staff is recommending a continuance, is scheduled for July. Although staff has completed its "issues list" for Wilsonville's plan, Regional Development Committee action has been postponed until August to allow time for review of a recent major plan amendment. In the interim, staff will work with the City to see that the City understands the problems identified and to assist with their resolution.

TSAP: The major focus of TSAP has been the preparation and fine tuning of a series of concept plans for each transit station area. TSAP consultants critically reviewed the concept plans emphasizing implementation feasibility, phasing requirements and urban design. Multnomah County Planning Commission has reviewed the County's plans and selected two concepts per station for further development. Action by the Portland and Gresham Planning Commissions on their concept plans is expected in July. The city of Gresham has taken the first step in establishing an Urban Renewal Agency to guide development around their three LRT stations.

Joint Development: Metro proposed a procedure to the State Housing Division which would give developers near light rail stations priority status for receiving State Housing Bonds. However, these bonds may not be as effective in the future since federal funding to support these housing projects has just been slashed. Our efforts have been successful in interesting a major developer, working through Metro, to evaluate the feasibility of a mixed use development at one of the major light rail stations. It must be understood that Metro's role is very limited. We are only able to function as an intermediary between the owner and the developer.

### ZOO

Jazz Concerts: The Zoo concerts began this month and the first concert was blessed with beautiful weather and great music from the Ron Steen Quintet. After 5:00 p.m. attendance was 4,175 with total revenues for the event of \$12,000 which puts us considerably ahead of last year's figures. Plan to attend these concerts. It is a pleasant way to spend an evening.

Bill Fletcher and Gary Peterson local architect and engineer, have volunteered to design a new band shell/picnic shelter complex for the concert area. The Association of General Contractors will be taking on this construction as a community service project this fall.

Methane Generator: In cooperation with Western Sun, an alternative energy/technical advisory group, the Zoo provided the site and biodegradable elephant by-product for a very successful media demonstration.

Education/Programs: The summer Animal Talks, Insect Zoo, Zoo-To-You Park and library visits are underway and providing excellent programs for both Zoo visitors and metro residents. The most exciting new program is called the Sidewalk Zoologist, in which an educational specialist will tour the Zoo grounds with a specially designed cart of animal artifacts with which informal "touch and feel" programs will be conducted.



METROPOLITAN SERVICE DISTRICT  
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

## MEMORANDUM

Date: August 4, 1981  
To: Metro Council  
From: Rick Gustafson, Executive Officer  
Regarding: July Monthly Report

Prior to going away for a week of vacation, I spent a great deal of time screening applications and interviewing candidates for Public Affairs Director. As you are aware, Dan LaGrande, currently with Commissioner Lindberg's office, was offered and accepted the position. I feel we are fortunate that Dan will join Metro and I look forward to your confirming him in the position.

Other personnel changes at Metro include:

Ann Davis, our new Receptionist, worked as a receptionist for the Los Angeles County Transportation Department. Please stop by and introduce yourselves when you are at Metro and let her know when you are in the building.

Diane Dimon has been hired as Executive Aide. She was a part-time employee on the Recycling Switchboard. Patty Laprise has replaced her on the Switchboard.

Our new Finance Officer is Jeri Widner from the city of Troutdale. She brings a great deal of experience to the position.

More...

Discussions are continuing with City officials regarding the possibility of an Aviary attraction downtown, possibly at Pioneer Square, as well as a kiosk featuring the Zoo. Commissioner Lindberg's office is very interested in such a project, and I am hoping others will be interested as well.

Bob Gordon, our "Person in Washington," visited with many of us last week and left with a better idea as to how he could better assist us. Bob will be very helpful in making appropriate contacts in Washington, D. C. and providing us with up-to-date funding information.



LEGAL

Litigation:

Metro is currently involved in twelve suits; three on land use, seven on solid waste, one on Johnson Creek and one on a public relations contract payment. They are as follows:

- a. Land Reclamation, Inc. v. Portland: Metro has sought to intervene in this case to assist Portland. The suit involves a dispute between the City and the previous St. Johns Landfill operator over money owed by or to the City.
- b. 1000 Friends v. Metro: This is the dispute over the UGB acknowledgement. The case is pending in Marion County Circuit Court.
- c. Riviera Motors V. Metro: Another suit over the UGB acknowledgement pending in Washington County Circuit Court.
- d. Tyler v. Metro: A dispute between Metro and a contractor over contract payments. Presently pending in Multnomah County Circuit Court.
- e. Metro v. Land Reclamation, Inc.: A suit by Metro to recover delinquent disposal fees.
- f. Metro v. Alexander Dispos-Haul: Same as (e) above.
- g. Metro v. Smith: Same as (e) above.
- h. Metro v. Moore: Same as (e) above.
- i. Curtis v. Oregon City: LUBA appeal on resource recovery conditional use permits. Metro has intervened to defend the City's actions.
- j. Carlson v. Metro: A suit by owners of property adjoining the Troutdale Landfill for \$265,000 for damage to their property. Currently pending in Multnomah County Circuit Court.
- k. Up the Creek Committee v. Metro: Appeal of Circuit Court decision relating to the attempted referendum on Johnson Creek LID.

1. Metro v. Clackamas County: Metro's appeal of the County's rural zoning (RUPA II). Though a preliminary decision has been rendered in Metro's favor, a final decision is pending.

#### JOINT DEVELOPMENT

##### Energy:

Metro has continued its work with local jurisdictions and utilities to coordinate energy planning within the region. On July 10, Councilors Kirkpatrick and Bonner met with elected representatives from the City of Portland, Multnomah and Clackamas Counties to discuss a joint proposal for BPA funding this year and the development of a memorandum of agreement between local governments and the utilities regarding the Northwest Power Act. It was recommended that Metro host an orientation meeting for the other jurisdictions and the utilities to discuss these same topics. This meeting was held July 29 at Metro.

##### "208" Waste Treatment Management Plan:

The Environmental Protection Agency (EPA) has officially approved the recertification of Metro's Areawide Waste Treatment Management Plan. This plan was updated and adopted by the Metro Council in October 1980 and received the approval of DEQ, the Environmental Quality Commission and the Governor prior to the EPA action.

##### TSAP:

The local jurisdictions reduced the number of alternative concept plans to one or two concepts per station. Consultant work has been initiated on the transportation and urban design concept plans. Metro is working with local jurisdictions to focus concept plans on implementation and short-term development opportunities. Over 1,000 technical summaries of the station market analysis were distributed to developers, financiers, public officials and affected citizens. TSAP's Project Advisory Committee was briefed on the program's progress.

##### Joint Development:

Metro coordinated an effort to submit projects to Senator Hatfield's staff. The projects may be used by Senator Hatfield as the basis for requesting an urban initiatives allocation for our region. Eight of the eleven projects are along the

Banfield light rail system. Three of the projects are for intermodal transfer facilities and eight projects are for joint developments.

Housing:

The Housing Policy Alternatives Committee (HPAC) met on June 2, and again on June 16, to discuss the role of Metro in housing. Another meeting will be held in early August. The Committee will be recommending an "information brokerage" function for Metro in the housing field; however, this role and the future of HPAC are presently being reviewed in light of recent budget cuts.

LAND USE COORDINATION

Plan Review:

Clackamas County has resubmitted its plan to LCDC for acknowledgment. A recommendation on the issues of regional concern identified in the County's rural plan will be available in August. The County has rezoned for resource protection 3,600 acres of the 17,000 acres for which a rural designation was contested.

The Council recommended a continuance for the city of Rivergrove in July and is scheduled to act on Wisonville in August.

UGB:

After tying 2 to 2 at its first hearing on the matter, the Portland City Council voted 3 to 2 at a second meeting to petition Metro for a trade of urban land involving some 350 acres. At the first hearing on this petition before the Multnomah County Planning Commission, the Planning Commission voted 4 to 1 to take no action on a recommendation to Metro. A recommendation from the County is necessary to complete the City's petition.

Six other completed petitions have been received. Five are being scheduled for a hearing before a Hearings Officer in August. The Council will be asked to forward a petition by the city of Hillsboro which includes findings addressing Metro's standards, directly to the Regional Development Committee for a hearing in September.

FUTURES WORK PROGRAM

Representatives of the Metropolitan Citizens League and the City Club of Portland held their second and third meetings as an ad hoc work group on the Regional Futures Project concept in July. Deferring an earlier decision to conduct a full day exploratory session for a wider audience, the group focused instead on privately studying project options and exploring personal contacts on the futures concept. That exploratory session may yet occur in the early fall. Metro staffer Steven Ames organized these work sessions and conducted background research for the work group; he also spent two days this month in meetings with the staff and board of the Colorado Front Range Project, one of the better futures models in the field.

SOLID WASTE

Resource Recovery:

Three major events have occurred with resource recovery in the month of July. First, we have opened our project information office in Oregon City at 716 Main Street with a hotline number (656-9606). Staff is available at the office to answer questions, hand out information and receive citizen input. In July, Metro awarded a contract to Eucon Corporation of Idaho to construct an engineered fill for the resource recovery site. The site preparation work has begun with clearing of brush. Fill material will start arriving in the next few weeks. The complete construction of the Clackamas Transfer & Recycling Center in time for the closure of Rossman's Landfill next summer. Third, contract negotiations have begun with Wheelabrator-Frye to design, build and operate the Resource Recovery Facility (RRF). In addition, we have received notice that opponents of the RRF have filed notice of intent to appeal to LUBA. This was anticipated and we are confident that the record we have provided and the thorough, careful review of the project by Oregon City will mean that the Conditional Use Permit will be upheld.

Waste Reduction/Recycling:

The Board of Directors of Portland Recycling Team (PRT) is currently examining the goals and objectives of PRT. New directions for PRT should be defined by the end of September. Metro staff is monitoring this process and formulating several courses of action regarding future relationships between PRT and Metro.

The number of calls coming into the Recycling Switchboard continues to be high. Average daily calls for the weeks of July 13-17 and 20-24 were 97 and 94 respectively.

A flyer promoting multi-material recycling is being prepared for distribution in conjunction with a promotional campaign for newspaper recycling to be conducted in the fall of 1981 by Publishers Paper Co.

Staff is revising the report on Metro recycling alternatives in southeast Portland. The report will be discussed at the August 11 meeting of the Regional Services Committee. An in-depth analysis of several options as well as a staff recommendation for action are included in the report.

Design plans for the recycling area at the Clackamas Transfer Station are being prepared. An initial design will be proposed as well as several options that could be implemented after the first year of operation. Materials targeted for recycling include newspapers, cardboard, glass, motor oil, appliances, household aluminum, scrap metals and tin cans. The use of a baler and a conveyor system is also being considered.

#### Transfer Stations:

Metro has received comments back from local jurisdictions regarding the Transfer Station Siting Procedures document. The comments received, as well as those from the SWPAC, will be incorporated into a final document which will be prepared and used for the overall siting evaluation procedure. No community stated any disapproval of the procedures, and Metro received encouragement and support for the criteria and procedures to be used.

The City of Portland still has some concerns with the transfer station plan and as a result has requested that an overview of the procedure and methodology be investigated.

Staff is currently gathering information on potential transfer sites. This involves investigating land use, zoning maps and tax maps. General areas considered for eventual siting will be looked at with respect to their access to the major corridors and relationship to the center of solid waste generation.

#### Landfill Siting:

Metro staff and the consultant are finalizing the application to Multnomah County for authorization to construct the Wildwood Landfill. Because the application must be signed by the

property owners, Metro is negotiating with Publishers Paper and other owners to obtain their consent. If all necessary signatures cannot be obtained, Metro can petition Multnomah County to initiate the application. After the application is accepted and reviewed for two months by County staff, one or more public hearings will be held before a Hearings Officer.

St. Johns Landfill:

Work has resumed on the dike which includes shaping and achieving final dike grade, placement of a gravel blanket on the inside slope of the dike, installation of a leachate collection system and pressure line and the construction of a gravel road on the top of the dike. The project is scheduled for completion by the end of September.

The final lift should be completed on area 1 by the end of August. All weather dumping pads are being built now, that will serve all of area 2 for filling throughout this next winter. Final cover continues to be applied on completed sections of both areas 1 and 2.

Rossman's Landfill:

Clackamas County has requested Metro to assume franchise authority over Rossman's Landfill. Negotiations between Clackamas County and Metro staff are in progress. A decision regarding this matter will be made in August.

ZOO

July was a busy month for the Zoo including record attendance at the Jazz concerts with crowds ranging near the 6,000 figure.

Other events were the Blue Cross picnic with 1,800 employees receiving a wide variety of food, beverages and souvenirs; Galleria Week with Zoo displays downtown and a free shuttle that will continue through August; and the annual picnic for the Zoo Parents participants.

New animals made their debut and included a pair of American Bison and a pair of Collard Peccaries, a pig-like animal from Central and South America.

Fund-raising efforts were also active with the Zoo benefiting from the North American Horse Show at Portland Meadows and the Love a Lemur Campaign of Pizza Hut, Pepsi and KKS radio.



**METROPOLITAN SERVICE DISTRICT**  
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

## MEMORANDUM

Date: August 28, 1981  
To: Rick Gustafson  
From: Andy Cotugno  
Regarding: Monthly Report

### TRANSPORTATION IMPROVEMENT PROGRAM

Meetings were held with ODOT and the counties and cities that have Interstate Transfer projects where preliminary priorities were established to develop an 82-89 program for each area. In October, TPAC & JPACT will merge those lists into a regional program and set priorities as needed to match more closely the amount of funds we expect to receive.

The FY 82 TIP and Annual Element will be ready for Council adoption in September.

### REGIONAL TRANSPORTATION PLAN

Text and graphics for the report are now in various stages of completion. Review of a rough draft by TPAC is scheduled for September with JPACT and RDC review in October.

As assessment of highway costs and revenues has been completed which documents the magnitude of local shortfall. The purchasing power of total state and local revenue sources is being eroded from \$ to \$ due to inflation. This is compounded by recent threats to the Interstate Transfer program and likely shortfalls in Interstate funding.

### AIR QUALITY

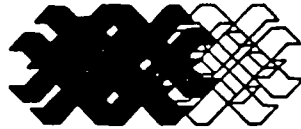
During the heat wave in early August, the Portland AQMA once again experienced an ozone alert. This was the first alert in the region since the summer of 1978. The federal ozone standard of 235 micrograms per cubic meter was exceeded on four different days, culminating with a reading of 421 on August 11. This was the worst ozone level ever recorded in the region but was associated meteorology that occurs in this region only once every 25 years (although it was nearly as bad in 1977).

Monthly Report  
to Rick G  
Page 2

Because of the ozone episode, the region will still be in nonattainment of the federal ozone standard and will most likely be required to write an SIP. DEQ is now calculating the reduction in emissions that will be required by 1987. Their initial estimate is that we will need to reduce our current emissions by approximately 10%. Because of cleaner running cars and new industrial controls, this will likely happen by 1986 without additional transportation control strategies.

In a related issue, because the region cannot be in attainment of the ozone standard by 1982, the Clark County portion of the AQMA is legally required to institute an automobile inspection/maintenance program. The Washington Department of Ecology has not yet announced its position as to whether or not it is planning to reinstitute I/M.





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## Memorandum

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*Date:* September 30, 1981  
*To:* Rick Gustafson  
*From:* Steve Siegel  
*Subject:* September Monthly Report

### Westside Corridor Project

The preliminary draft of the Environmental Impact Statement, submitted in August, was reviewed by the Urban Mass Transportation Administration (UMTA) and local jurisdictions. Comments received are being incorporated into a revised draft which will be submitted to UMTA for official circulation approval in October.

### Economic Development Project

We have completed a new estimate of the demand for industrial land in the region through the year 2000. Staff has mapped and is now analyzing the supply of industrial land, placing special emphasis on land precluded from development by specific transportation constraints. A preliminary list of policy options for financing economic development related transportation projects has been developed.



METROPOLITAN SERVICE DISTRICT  
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

## MEMORANDUM

Date: October 1, 1981  
To: Metro Council  
From: Rick Gustafson, Executive Officer  
Regarding: September Monthly Report

### California Landfill/Transfer Station Tour

As you know, Jack Deines, Mike Burton, Jane Rhodes and myself participated in a tour of transfer stations and landfills in the Los Angeles and San Francisco areas which was arranged by Genstar/Easley & Brassy. The trip was extremely helpful to me to see how other areas deal with garbage problems; it certainly gave me a better perspective as to our situation. I urge you to read the report on the trip prepared by Jane, if you have not already done so.

### NARC Meeting

I again traveled to California on September 17 and 18 to participate in a regional NARC meeting in San Diego. It resulted in a good beginning effort on the technical assistance which can be provided on a regional level and fits into the work we will be doing on voluntary dues and service fees. I also had an opportunity to see the new San Diego light rail system operate and learned a lot about how not to run a light rail system.

### Deputy Executive Officer

The interview committee consisting of Mike Burton, Dick Davis and myself have met twice and interviewed several candidates. Two of these candidates are still being considered, but I am in the process of reviewing additional applicants. I hope to make a selection by the end of October. I would like to discuss this with each of you.

### Legislative Liaison/Policy Development Officer

In the meantime, I am actively seeking someone to fill Isaac's position. He will leave Metro on October 15. This position has been expanded to include much of the research work previously done by Jennifer Sims.

Andy Jordan and Sonnie Russill are working with Sue Haynes, Council Clerk, in developing and preparing the Council agendas. If you have any questions or need assistance, please do not hesitate to contact Sonnie, Andy or Sue.

Futures Work Program:

The Ad Hoc Committee has been meeting regularly to narrow the objectives of a regional futures project and determine options to carry out work beyond October 31 when Metro's current funding expires. The Committee's findings will be summarized and available for your review in the near future.

LAND USE COORDINATION

Clackamas County's Rural Plan:

Metro has recommended that it be continued until Carmel Estates is assigned plan designations consistent with its rural plan policies. All other aspects were satisfactory.

Metro Ordinance No. 81-105:

This ordinance which established procedures for locational adjustment to the UGB has been acknowledged by LCDC. Actions taken under this ordinance now may not be appealed on the basis of alleged goal violations.

Clackamas County UGB Trade (Waldo Estates):

Hearings have been scheduled and the County will probably forward its petition to Metro in November.

JOINT DEVELOPMENT

Gateway Station:

Design alternatives are being developed which meet the demands of Multnomah County and Tri-Met while being sensitive to Fred Meyer, Inc.

Lloyd Center Station:

Our staff developed a design concept which would link light rail to Lloyd Center and the Red Lion. Meetings have been held with City officials and Lloyd Center management to determine interest and feasibility of the concept. The Portland Park Bureau is currently writing a work program to evaluate various alternatives.

TSAP

Concept plans for each LRT station area are in the final stages of preparation by local jurisdictions for presentation at public hearings in October and November. Metro has been working with the various project consultants to ensure that project needs are met.

The Multnomah County Commission is giving serious consideration to the idea of financing sewers in conjunction with construction of the Burnside segment which was developed by our staff and Multnomah County.

Regional Waste Treatment Management Plan--Annual Review and Update:

Metro staff has completed draft revisions to the plan which will be reviewed by the Water Resources Policy Alternatives Committee in October and, if approved, will be forwarded to you for adoption. The significant changes deal with revised service area population and waste load projections.

SOLID WASTE

Resource Recovery:

- Tremendous progress is being made on site fill project; work should be completed on schedule-October 7.
- Negotiations with Wheelabrator-Frye and design work on the Clackamas Transfer & Recycling Center continue.

Waste Reduction/Recycling:

- Deadline for applications for Metro's \$75,000 Recycling Support Fund is October 16, 1981.
- While Metro's Waste Reduction Plan is generally acceptable to DEQ, additional information regarding specific programs has been requested before final approval is given.
- Improvements at the four drop-off centers (Lake Oswego, Southwest, Northwest and North) have been completed utilizing the \$9,600 site improvement fund made available for Portland Recycling Team. Changes include: fencing, painting of buildings and bins,

signs for the centers and materials' containers, a curb-cut, temporary storage carts for glass, and stairs.

Yard Debris Demonstration Project:

The Yard Debris Steering Committee has been formed and are in the process of evaluating Phase I and the Work Detail Program.

Landfills:

St. Johns -- Filling and final cover work has been completed in Area 1, as well as installation of a first phase methane gas recovery system. The entire area should be green with grass by the end of October and this will mark the first total completion of an area since Metro assumed operation.

Rossmann's -- Clackamas County has increased rates to \$13.50 a ton. We are still negotiating with Jack Parker, owner, for the purchase of Rossmann's.

Wildwood Site -- We have made some minor modifications to our Multnomah County permit application and we are advised that public hearings will be held in two or three months.

WESTSIDE CORRIDOR PROJECT

The preliminary draft of the Environmental Impact Statement, submitted in August, was reviewed by the Urban Mass Transportation Administration (UMTA) and local jurisdictions. Comments received are being incorporated into a revised draft which will be submitted to UMTA for official circulation approval in October.

ECONOMIC DEVELOPMENT PROJECT

We have completed a new estimate of the demand for industrial land in the region through the year 2000. Staff has mapped and is now analyzing the supply of industrial land, placing special emphasis on land precluded from development by specific transportation constraints. A preliminary list of policy options for financing economic development related transportation projects has been developed.

ZOO

- Chimp Island was officially opened on September 8, and as you may have heard, Charlie found a way to escape again. After the dignitaries and press left, he used good mountaineering techniques by climbing out between the wall and the building. Additional capping has been installed in that section of the wall and we should be ready to try the exhibit again the last week of September.
- 1,600 seniors attended our Senior Citizen's Day on September 15 and they enjoyed the exhibits as well as music and entertainment.
- A recommendation of a firm to do the remodeling of the Penguinarium will be ready for the Council on October 24.
- Colin Rawlins, Director of the Zoos in London, and his wife visited our Zoo on September 16. They commented on the cleanliness of our facility, the beautiful setting and good food. They were very interested in our elephant program and spent over an hour with Roger Henneous.

MANAGEMENT SERVICES

- The annual audit is being performed by Coopers & Lybrand and is being given top priority by our Accounting Department.
- Decertification notice for Local 49, which represented the Zoo concession workers, has been received and we have notified the members we will continue to honor the terms of the union contract until January 1, 1982. In the meantime, we will evaluate alternative benefit and wage packages for these employees for your consideration.
- We are in the process of preparing the schedule and procedures for preparation of the FY 83 budget.
- An Oregon WATS line has been installed to be used for calls over a 70-mile radius from Portland. You should continue to dial 116 for Salem, but the prefix code beyond Salem is 180.



METROPOLITAN SERVICE DISTRICT  
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

## MEMORANDUM

Date: November 5, 1981  
To: Metro Council  
From: Rick Gustafson, Executive Officer  
Regarding: October Monthly Report

Although this report is for the month of October. It is coming to you after the 3rd of November and I cannot resist mentioning how pleased I am about the results of the election in Oregon City. The business and community people who support our Resource Recovery Facility ran an excellent campaign and it is very gratifying to see positive results from such community efforts.

Another reapportionment hearing was held this month by the Secretary of State in Portland. I was unable to attend because of illness but, as we learned earlier, the only changes to be made are with regard to Districts 4 and 5. There has been no final notification by the Secretary of State's office, but I will inform you when it arrives.

It seems I have been a little busier this month with press interviews because of the news involving the EIEIO Statewide Initiative Petition and the election in Oregon City.

### MANAGEMENT SERVICES

#### Budget Planning:

Departments began the groundwork for the FY 83 budget this month. Preliminary revenue projections will be made to serve as a basis for budget planning. In addition, Departments will assess the status of each program and will identify potential program changes (i.e., recommended new priorities or reduced or discontinued programs).

A proposed process for preparation of the budget will be presented to the Council Coordinating Committee in November.

Cost of Living (COLA) and Pension Pickup:

Effective December 1, 1981, Metro will "pick up" the employees' pension contribution. At the same time, salaries will be adjusted upward by two percent.

These actions are in accordance with the labor contract and Pay Plan revisions approved by you. Regular employees receive eight percent retroactive pay to July 1.

PUBLIC AFFAIRS

- Phillip Fell has been hired as Local Government Assistant and candidates are now being interviewed for Public Involvement Coordinator.
- Resource recovery displays will soon be ready for public locations in Oregon City.
- Meetings have been held with recycling and haulers/recyclers on the S. E. Recycling Promotion Program.
- As you know, a very successful Grant Workshop was held this month and plans are underway for an Economic Development Financing workshop which should be successful.
- An information program on solid waste was conducted this month for the Oregon City High School Talented and Gifted Program (TAG).

SPECIAL PROJECTS

In an effort to encourage the State Transportation Commission to focus more of the proposed increased tax revenues on the region's transportation needs, staff produced an analysis of the importance of the urban vote in winning the May, 1982, Statewide gas tax measure.

The preliminary Draft Environmental Impact Statement (DEIS) for the Westside Corridor Project was reviewed by local jurisdictions and UMTA, and the document was revised to respond to comments received. The current schedule projects UMTA approval of the DEIS in December with public hearings beginning in January.



SOLID WASTE

Resource Recovery:

During the month of October the major focus of effort has been to complete design work on the Clackamas Transfer & Recycling Center. The Center will go before the Oregon City Planning Commission for design review in mid-November.

Waste Reduction/Recycling:

Approximately 11,000 incoming calls have been recorded since Metro assumed operation of the Recycling Switchboard in mid-March. A new recordkeeping system has been set up and monthly reports will be available starting at the end of October.

Fifty applications for Metro's Recycling Support Fund have been received and initial evaluations are complete. Staff will be completing their work and making a presentation to you in the near future.

Yard Debris Demonstration Project:

A new Detailed Work Program was finally approved by EPA on October 13, 1981. A news release promoting the clean-up went out October 22. A Public Service Announcement (PSA) tag was released on October 22. After radio announcers mention backyard burning information, they will mention our alternative. An ad regarding the Yard Debris Program is running in many suburban newspapers. A brochure is to be ready October 30.

Regarding the Clean-Up:

McFarlane has authorized us to advertise his place for receiving, processing and marketing of the material. We, in turn, will be giving him \$5,400 for a gate, gatehouse, gravel and oil road and a sign with the Metro logo to be placed on Highway 224. Permission was secured by ODOT on October 22.

Waste Bi-Products was selected as the processor for Phase II.

JOINT DEVELOPMENT

Joint Development:

Metro's design alternatives for the Gateway station were presented to the Chairman of the Board of Fred Meyer. A presentation to other Fred Meyer senior staff will be done in mid-November.

We are still waiting for the Portland Parks Bureau to produce their work program for evaluating concepts connecting light rail to the Lloyd Center.

TSAP

TSAP is at an important juncture. The consultants and local planners have finished the station area concept plans. Planning commissions are evaluating the concepts and pinpointing issues for more in-depth analysis. Decisions regarding the way to direct the third phase of TSAP more toward implementation will also be made in the near future.

Regional Waste Treatment Management Plan - Annual Review and Update:

The WRPAC has approved, with minor changes, the staff proposed amendments to the Regional Waste Treatment Management Plan. These amendments deal with revised service area population, waste flow and sludge volume projections and removal of "study area" classification from seven treatment system service areas. These amendments will be reviewed by you in November.

TRANSPORTATION

Transportation Improvement Program:

The FY 82 TIP was published and submitted to UMTA/ODOT/FHWA and local jurisdictions.

The Senate Appropriations Committee adopted an FY 82 Appropriations Bill similar to that adopted earlier this year by the House. Full Senate action and resolution of differences by a House/Senate Conference Committee will occur during the next two weeks.

Air Quality:

The Air Quality Advisory Committee began its review of the Carbon Monoxide SIP.

Metro has calculated ozone emissions from autos for 1980 and 1987 based upon update vehicle emissions rates, new population and employment forecasts and taking into consideration the high ozone violations in August. DEQ will combine this information with stationary emissions forecasts to determine whether or not the region will meet the standard by 1987.

Regional Transportation Plan:

A tremendous amount of work has been done to develop the RTP and the process for adoption will be reviewed by the Regional Development Committee at its next meeting.

ZOO

October was quite an eventful month for the Zoo including:

The Great Northwest Chili Cook-off:

The Cook-off led off the opening day of the Pacific International Livestock Exposition and featured Councilors Banzer, Burton and Etlinger as chili-tasting judges and Councilor Bonner as one of the 17 contestants. The event was extremely successful and will become an annual one to benefit the Zoo under sponsorship of the Oregon Journal and the Oregon Beek Council.

Metro Area Officials' Day:

As you know, the Officials' Day was extremely successful in that both the weather and attendance were great.

Pumpkin Party:

A first on this Halloween. Julie Beth and I had a great time. Area dentists participated in an education program.

Upcoming Projects:

Preliminary work has begun on next year's Jazz Concerts, Boy Scout Capades, Girl Scout Day, Camp Fire Day, Valentine's Day Poetry Contest, Frog Exhibit opening, Thai Airlines reception, Lewis & Clark Park dedication, Christmas event. As usual, the Zoo is a pretty active place.

Animal acquisitions include a pair of beautiful East African crowned cranes and a new display for the diminutive marmosets.

The clouded leopards' new enclosure which was built by the keepers, maintenance and grounds crew is now completed. Warren has invited you to attend an apple cider and cake party for these industrious staff members prior to the Regional Service Committee meeting on December 10. The party is at 3:30 p.m. and Warren will take those of you who attend on a tour of the Zoo before it becomes dark.

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METROPOLITAN SERVICE DISTRICT  
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

## MEMORANDUM

Date: December 7, 1981  
To: Metro Council  
From: Rick Gustafson, Executive Officer  
Regarding: November Monthly Report

### MANAGEMENT SERVICES

#### Budget Planning:

As you are aware, we are already in the midst of our FY 83 budget process and will be meeting with you during the month of December with some very preliminary information on programs and revenue projections. We still have a lot of work to do before detailed information will be available.

#### Pension:

Western Retirement has been selected to administer Metro's six percent pension "pick up." This plan will give us greater investment flexibility and provide better service than we have had in the past.

### PUBLIC AFFAIRS

Our Public Affairs Department is very involved with our entire agency. While a great deal of attention has been focused on Solid Waste, particularly the Resource Recovery Air Quality issue, plans are being made for involvement with the Regional Transportation Plan and work is being done in the community on the Drainage Outreach Program.

Cheryl Morales, formerly from Oregon, has been hired as Public Involvement Coordinator. Most recently she has worked with the Michigan State Legislature in human services-related matters.

### SOLID WASTE

#### Recycling Switchboard:

Plans are underway to expand the hours of the Recycling Switchboard to provide service on Saturdays as well as

longer daytime hours. We hope to fully implement this expanded service by January.

Yard Debris Program:

McFarlane's Bark, Inc. has committed to an ongoing permanent yard debris program for receiving, processing and marketing the material in the southeast part of the region. Thus far, this pilot project has been very successful--even surpassing the St. Johns Landfill in material collected (4,836 to 4,466 cubic yards). We have received a good response to the program because it is a needed service, provides an alternative to backyard burning, and is an example of the private and public sector working together.

Wildwood:

The Multnomah County Planning Commission voted to sponsor our permit application despite refusal by one property owner to give consent. A public hearing is scheduled January 14.

Clackamas Transfer & Recycling Center:

On November 24, the Oregon City Planning Commission reviewed the site layout and design. No major changes were required and detailed design work is now being done.

TRANSPORTATION

Air Quality:

The latest analysis of transportation-related air pollutants based on revised EPA emission factors has been completed. This analysis, in conjunction with an analysis by DEQ for industrial sources, indicates the region should be in attainment of the federal ozone standard by 1987. An air quality presentation will be made to the Council, probably in January, to discuss the analysis and the ozone and carbon monoxide SIPs.

TIP:

We have contracted with Ernie Munch to document the current status of the Interstate Transfer Program and track the history of the individual projects since the Mt. Hood and I-505 withdrawals. Mr. Munch will prepare a staff report by the end of December.

Staff is updating the TIP to factor in what amounts to six percent deescalation over the last two quarters ending June 30, 1981.

### SPECIAL PROJECTS

#### Industrial Lands Study:

A draft version of Metro's Industrial Lands Analysis was completed. The analysis indicates that the region's demand for industrial land over the next two decades could be as high as 7,300 acres. The available supply of serviced, accessible land is limited to about 3,000 acres, even though more than 16,000 acres of land are designated industrial in local plans. The major obstacle to regional industrial development appears to be the provision of services and transportation access. In the coming month, the study will be put in final form and distributed to interested parties.

### JOINT DEVELOPMENT

#### TSAP:

Refined work scopes for the implementation phase of TSAP were submitted to Tri-Met for their approval. In early December the work scopes will be negotiated and work begun on this phase.

Students from the University of Oregon architectural school will be used during the winter and spring terms to explore joint development possibilities at the Coliseum station area.

#### Energy:

The Electric Energy Conservation Subcommittee is in the process of completing the final tasks assigned by the Regional Development Committee and is preparing a Sunset Report to be presented to the Council late in December. As a result of the subcommittee's efforts Metro will be cosponsoring the 1982 OSU Energy Extension Seminar Series in the Portland area. In addition to the regular energy conservation seminars for the public three special seminars will be offered for local government officials. Topics of these seminars include:

- Goal No. 13 (Energy Conservation)--a workshop designed to improve the energy element in regional comprehensive plans.

- Electrical Energy Management--Hayden Street, Energy Program Director of Puget Sound Council of Governments will conduct a workshop based on the workbook developed by PSCOG and BPA.
- Energy Conservation Tax and Financial Incentive Programs--a seminar for planning and building officials.

A brochure covering the entire seminar program will be published by Metro in early December.

"208" Stormwater Management:

A one day workshop to explore incentives for implementing stormwater management practices will be held on December 16, 1981, at Metro. Key local government planning and engineering staff will meet with builders and developers to explore incentives for implementing regional stormwater management policies in the present economic climate. The results of this workshop will be incorporated into Metro's "208" Stormwater Management Plan.

CRIMINAL JUSTICE

Regional Corrections Facility Plan:

We have been working with local governments to coordinate their efforts in applying for corrections facility construction funds. The bond measure will be voted on in May 1982, and if approved would finance \$60 million in construction statewide.

Gresham Crime Prevention Evaluation:

We are assisting in raising additional grant money so that a victimization survey completed in Gresham can be used for evaluating crime prevention.

Detention Alternative Projects:

On December 7, 1981, we received notice that the U. S. Justice Department will be awarding \$200,000 to Metro to implement the Juvenile Detention Alternatives Project.





METRO

METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: January 7, 1982  
To: Metro Council  
From: Rick Gustafson, Executive Officer  
Regarding: December Monthly Report

MANAGEMENT SERVICES

Leon "Chum" Chitty, CPA, has been hired as our new Manager of Accounting. Prior to his recent self-employment, Chum worked for Kent & Snow in Oregon City as a Senior Auditor.

As you know, preliminary work on the FY 83 budget has been completed and in the next few weeks I will be meeting with each of you to obtain your input before I proceed with my proposed budget. I am looking forward to our discussions, but please do not hesitate to call me at any time if you have comments or questions.

PUBLIC AFFAIRS

There has been a lot of interest in our new Johnson Creek brochure. If you need any for distribution call Ethan Seltzer. Ethan is also establishing a Johnson Creek monitoring network.

New air quality displays are being developed for Oregon City, and we are currently revising fact sheets and brochures on energy recovery. These will be made available to you when completed.

We are developing a community relations strategy for two very important projects--Wildwood and the transfer stations.

SOLID WASTE

Wildwood: The Multnomah County public hearing has been postponed until February 25, 1982, at the request of the West Hills and Island Neighbors. We have been responding to requests from WHI and their law firm for information.

Transfer Stations: An analysis of the impact of one or two transfer stations in Washington County has been prepared and will be presented to the Solid Waste Advisory Committee in Washington County in January. We will continue to provide information that will assist them in determining what will serve the needs of their area.

Recycling: A marketing newsletter is being assembled by staff and will be available for distribution in January. We hope to publish it every other month.

#### TRANSPORTATION

Interstate Transfer: Congress has completed its FY 82 funding action which resulted in a full Interstate Transfer allocation to the Banfield and \$33+ million to the region's highway projects. Proposed revisions to the State's Six-Year Highway Improvement Program by the Oregon Transportation Commission have included a number of metropolitan area projects.

RTP: As you know, both TPAC and JPACT have been briefed on the RTP and comments have been received from individual members. The formal release of the document is scheduled for mid-January with jurisdictional staff briefings and review scheduled in late January and February. Adoption of the plan will follow the public hearing now scheduled for March.

Data and Forecasting: An 18-month work program and budget proposal for the Data & Forecasting Division has been developed and is being reviewed by staff. Besides maintaining Metro's data needs, the proposal suggests exploring ways of providing data services for fees or dues, thereby, becoming a self-supported Metro service.

The proposed focus for data management is a benchmark document, published annually, which would monitor land development and socio-economic changes relevant to policy directions and recommendations of Metro's functional plans.

#### SPECIAL PROJECTS

Industrial Lands Study: Further work has been done to refine transportation terminology used in the industrial lands study. In addition, the study's scope was expanded to include existing employment areas and to examine the availability of rail service to industrial land. In the coming month, the study results will be disseminated to

groups with an interest in the industrial lands question, including the Chamber of Commerce, City Club, LCDC, 1000 Friends of Oregon and the Western Environmental Trade Association.

Westside Corridor Project: Only minor revisions are required prior to submittal to UMTA of the Westside DEIS for circulation approval.

#### JOINT DEVELOPMENT

Milwaukie: Staff members toured Milwaukie and concluded that there may be some joint development potential, especially if Milwaukie can support the development of the waterfront.

Coliseum: University of Oregon architectural students will build a model of the area and prepare plans and elevations which expand on our concepts. I am looking forward to the completion of this model.

Energy: The Electric Energy Conservation Subcommittee has completed a series of luncheons with local elected officials and is reviewing a draft "sunset report" based in part on these meetings which will be brought to the Regional Development Committee in January.

#### ZOO

There have been several births at the Zoo and more to come:

- Batrick the Bat who is being hand raised in the nursery.
- Two Penguinarium chicks.
- Mandrill born to Lulu, who is being an excellent mother.
- Sloth, kodiak and European brown bear females have been denned up for possible births.
- Coco the chimp recently underwent ultrasound testing which revealed she has a healthy baby due in March that will mark Charlie's debut as a father.

Marianne Yeutter, one of our primate keepers, has returned from a six-week grant funded trip to Europe and the Gombe Stream Reserve in Tanzania where she studied chimps with Dr. Jane Goodall.

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Mike Keele, our animal keeper foreman, had an excellent travel agency underwritten trip to Kenya and Zoo Veterinarian Dr. Michael Schmidt was invited by the Thailand Forestry Service to consult with their elephant program during the first two weeks of January.

Also, in January Judy Henry, Warren's secretary, will be attending a Smithsonian course for registrars.

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