

★ IMPORTANT MESSAGE
R Cindy Bauer
TE 8/13 TIME 2:19

Toby Janus

5 August 1982

I checked with Sonnie Russill & Jennifer Sims to find out whether this type of call would be appropriate. Jennifer suggested I follow thru and call the police.

I called #238-8434, the Multnomah County State Police and spoke to a Sargent Marsh at 3:40 pm

I reported the type of call that Cindy was getting. He said that since the caller was not obscene nor doing something criminal, it was not a police matter. He suggested that we tell the caller that Cindy Banzer is no longer at this number.

I spoke to Ann Davis at the switchboard and asked her to tell "Baby Huey" that Cindy was no longer here.

F R O M

Toby Janus
Council Secretary

May 18, 1984

Cindy,

Enclosed are the dated messages and subsequent procedure re "Baby Huey."

Hope the mystery gets solved.



METROPOLITAN SERVICE DISTRICT
Providing Zoo, Transportation, Solid Waste
and other Regional Services

527 S.W. Hall St. Portland, OR 97201 • 503/221-1646



PORTLAND METROPOLITAN AREA LOCAL GOVERNMENT BOUNDARY COMMISSION

320 S.W. STARK STREET (SUITE 530)

PORTLAND, OREGON 97204

PHONE: 229-5307

October 19, 1982

Cindy Banzer, Presiding Officer
Metro
527 S.W. Hall
Portland, Ore. 97201

Dear Ms. Banzer:

I am writing to thank you and the council for your actions on the Jenne Lynd Acres area in response to our earlier request. I should hasten to point out that my appreciation centers on your willingness to recognize and deal with our problem, not on the specific decision.

I know the extension of what had already been a lengthy and uncomfortable process was difficult for the Council. But that process produced some positive results. First, the decision arrived at was one which allowed another governmental agency to proceed in a timely manner with its job. Second, the extension of the process appears to have forced some coalescence of thought and action on Metro's role which theretofore had been missing among the council members. As a staff director for a commission which makes similar decisions I can attest to the difficulty of attaining such coalescence and to the short and long term positive impact it has on the body's public process. Thirdly, I observed a marked improvement in the Metro process from the beginning of our involvement to the end on October 4th. The improvement was evidenced in a more focused staff report, in greater attentiveness and courtesy by the council and perhaps most importantly in the public statement of reasoning for the decision by a majority of the council. Again, by my observation over more public hearings than I care to count, the public is always more accepting

STAFF:

KENNETH S. MARTIN, Executive Officer
DENIECE WON, Executive Assistant
CAROL LUMB, Executive Assistant
JEAN KRETZER, Administrative Assistant

COMMISSIONERS:

GENE GINTHER, Chairman
CAROL STEELE, Vice-Chairman
WAYNE ATTEBERRY
PAMELA BAKER
CAROL KIRCHNER


ANNE NICKEL
KATHY SCOTT
BARBARA TREYVE
BOB WEIL
BOB WIGGIN
MARIE WILLIAMS

Page 2
October 19, 1982

and even appreciative of a decision in which the decision-makers reveal their reasoning than when they simply say yea or nay.

In summary, I appreciate you and the Council taking the extra time to make a "better" decision. I know you will take the positive aspects from the Jenne Lynd process and apply them in the future.

Sincerely,


Kenneth S. Martin
Executive Officer

KSM/j1



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: 28 October 1982
To: Cindy Banzer, Presiding Officer
From: Ray Barker, Council Assistant
Regarding: Summary of Oregon Environmental Council
Policy Statements

The following is the summary you requested of the 66 pages of policy statements made by the Oregon Environmental Council:

On June, 1982 the Oregon Environmental Council published policy statements on fourteen different environmental resource areas ranging from air to wildlife. These are essentially general policy statements only. Few recommendations are directed to specific agencies, groups or organizations.

While the OEC did not present any specific recommendations to Metro, there are some policy statements regarding air, energy, solid waste and transportation that are closely related to Metro's responsibilities and should be noted.

AIR

1. OEC supports the elimination of backyard burning for disposal purposes in urban areas.
2. OEC believes cities and counties in the Portland metropolitan area should support the Metro Yard Debris project.
3. OEC supports land use planning as an integral element in air quality management.

ENERGY

1. OEC supports land use and transportation planning to discourage energy consumption.
2. OEC supports materials recycling.

(see next page)

SOLID WASTE

1. OEC supports solid waste management in Oregon at the State and local level in the following order of five priorities:
 - a. Waste(source) reduction systems should be implemented,
 - b. Materials should be reused,
 - c. Recycling systems should be developed,
 - d. Remaining wastes should be burned for energy recovery where consistent with air quality goals,
 - e. Residues should be landfilled.
2. OEC supports waste reduction by the following methods:
 - a. Minimization of packaging,
 - b. Standardization of product containers,
 - c. Identification labeling of package material (e.g., type of plastic used), and
 - d. The use of practical and easily recycled materials.
3. OEC supports materials reduction, reuse, and recycling by individuals, institutions, businesses, and government agencies in Oregon, and financial incentives to encourage waste reduction.

TRANSPORTATION

1. OEC in general does not favor investment in any facility for significant expansion of car/truck capacity on Oregon roads and streets.
2. OEC favors investment in the maintenance and construction of facilities for the improved operating efficiency (including multi-modal use of worn or outdated roads or streets. In urban areas, this means the enhancement of street networks to give priorities to transit, carpool and bicycle use through special lanes, signalized ramps and turnouts.
3. OEC urges, in the development of all road and street maintenance and construction projects, that:
 - a. alternatives are considered and given significant weight which minimize the known broad spectrum of externalities (land use, air quality); and
 - b. options for the construction of car/truck facilities bear the burden of proof over alternative transportation modes.
4. OEC favors selective downgrading/conversion of some roads and streets to other transportation modes. This action may stem variously from recognition of prior oversizing now incompatible with current land use plans, avoidance of maintenance costs or more efficient use of existing right-of-way.

cc: Metro Council

RB:tj

put in Banzer File



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

15 December 1982

Ernie Bonner
COUNCILOR
DISTRICT 8

V.G. Van Bergen
Attorney at Law
2336 S.E. Washington Street
Milwaukie, Oregon 97222

Dear George:

I know that you would prefer not to get too involved in Council matters before your appointment, and I appreciate that. But because I think the selection of a Presiding Officer is so very crucial to our success as a legislative body, and because I will be out of town until the first of the year, I am taking the liberty of writing you to offer some of my thoughts on the Presiding Officer race.

I hope you can support Cindy Banzer for Presiding Officer next year.

Cindy has been, in my opinion, the most effective Presiding Officer that we have had in our 4 years of existence. She has spent the enormous amount of time it takes to be effective. She has involved each member of the Council in ways she felt were good for Metro as well as satisfying to the individual. She believes in a strong Council in our dealings with the Executive Officer. She has an innate sensitivity to the public - a trait I believe was sadly lacking in previous Presiding Officers. She will promote the development of a positive program for Council in 1983 and help bring it about.

I would, of course, be happy to discuss with you any of my reasons for supporting Cindy in more detail if you wish. Just give me a call any time 231-9643 or 232-9517.

(next page, please)

V.G. Van Bergen
15 Dec. '82 - Page 2

I am looking forward to meeting you. Cindy and others seem quite excited about your anticipated contribution to Metro in the next 4 years. I think those years will be crucial ones indeed for Metro. Our actions as individuals and our accomplishments as an organization during those years will, I believe, determine Metro's destiny for the next two decades.

At the Monday Coordinating Committee meeting, Cindy voiced your concerns about our process to select a new Councilor with Craig's resignation and Charlie's request for appointment. I have since read your letter, and appreciate your comments. But I think we need two representatives from Washington County. Keeping Charlie as the City's representative and opening up a possibility for Washington County is my preference. Because I think that is also the preference of the Council, it would not be in our best interests to "gear up" District 3 for candidates when we are going to vote for Charlie. That is why I am signing a Memo to that effect.

Anyway, sorry to drag on. I look forward to making your acquaintance and working with you on the Council.

Respectfully,

Ernie Bonner
Ernie Bonner
District 8

EB:tj



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

ACCOMPLISHMENTS -- 1983²
(Banzer/Oleson team)

fiscal

- excellent recommendations from task force of experts on fiscal reform
- Council audit committee
- Council Investment Advisory Committee
- Council Contract Review Committee
- accurate monthly financial reports
- good audit
- positive "ending cash balance" in all operations including General Fund

budget

- painful, but appropriate budget reductions in administrative overhead and support services
- major reduction in solid waste fund (imagine where we would be now if we had allowed that \$1 million of ERF money to be kept in)
- awareness of magnitude of debt level in solid waste
- awareness of impact of our actions on private haulers
- real discussion and deliberations of budget issues

council

- smooth transition to having successful professional staff person (everyone brought in on process)
- every Council member has special leadership position
- special "swearing-in" ceremony
- special "good bye" for four retiring councilors
- development of replacement process for vacant position

solid waste decision-making process

- Council developed and managed its own process, including
 - appointment of task force
 - hiring of technical consultant
 - holding of public workshops
 - addressing unexpected passage of Oregon City anti-burner measure
- maintaining neutrality on the issue and asserting the Council's responsibility to make ultimate decision on solid waste
- regrouping quickly after stunning, unexpected defeat--

diversity of opinion on Council, but done civilly--
it played out well.

elections

--everyone rallied round to help those in trouble
(namely, Rick Gustafson and Ernie Bonner) (personally
I helped Rick Gustafson every way he thought was
helpful, including public and private efforts)

general

--followed up on individual councilor's interests/
concerns (i.e., finish of ERF decision, drainage)
--follow-up with committee chair on assignments to
committees
--Big Fir issue
--council agenda meetings
--meetings (regular) with Rick Gustafson
--legislative briefing meetings/legislative reception
--future of local governments-Multnomah County
--smooth transition to bringing on three new members
--self-evaluation by Banzer/Oleson/development of
"unofficial" agenda
--establishment of professional attitude about the
Council and its role
--centralize communications with Executive Officer/
monitor projects
--kept in touch with all Council members

CB:tj
1//11/83

MEMO TO COUNCILORS FROM BOB OLESON
REGARDING UNOFFICIAL DISCUSSION AGENDA

DECEMBER 13

The following rough draft notes are a product of my recent conversations with a few of you about potential short-term and long-term items for the Metro agenda. If you have other ideas or wish to expand upon any of these issues please drop me a note via Ray Barker. It is my intention to turn these notes and any responses over to Ray by December 28 so that he can polish up an unofficial report for me.

1. Early identification of major discretionary allocations and key policy issues within the next budget. At the same time look for better ways to supplement future general funds.

2. Review and suggest public affairs program changes which will result in a more comprehensive and understandable mission for this department.

3. Initiate outside review of our council processes and immediately try to strengthen/streamline our council and committee meetings. (Some of Mr. Berkman's complaints about us spending too much time spinning our wheels have validity.) I personally hope that early in 1983 we can tell the new councilors that they are expected to attend three meetings a month with each lasting no longer than 2 or 2 1/2 hours--one formal council meeting which will include less junky detail and more concise information items, one informal council meeting for emergency action items and substantive discussion issues, and one assigned committee. Besides further strengthening council leadership, this means that staff and councilors will need to be better prepared.

4. Seek ways to beef up such regionally significant activities as criminal justice, drainage management, and land use coordination (including studying the future of Boundary Commission). I am especially interested in helping to finance a regional minimum or medium corrections facility.

5. Rethink solid waste system plans (emphasizing recycling, wildwood, and transfer stations) and at the same time continue to press the staff to provide information on alternative burner sites.

6. Other items: Increase involvement with tri-met, strategy for road improvement financing, new governmental futures project, assess future of St. Johns, survey unmet social service needs, etc/



METROPOLITAN SERVICE DISTRICT

Providing Zoo, Transportation, Solid Waste and
other Regional Services

14 Monday 1983

Rick Gustafson
Executive Officer

Metro Council

Cindy Banzer
Presiding Officer
District 9

Bob Oleson
Deputy Presiding
Officer
District 1

Richard Waker
District 2

Charlie Williamson
District 3

Corky Kirkpatrick
District 4

Jack Deines
District 5

George Van Bergen
District 6

Sharron Kelley
District 7

Ernie Bonner
District 8

Bruce Etlinger
District 10

Marge Kafoury
District 11

Gary Hansen
District 12

Ms. Joann P. Horstkotte
13231 S.W. Iron Mountain Blvd.
Portland, Oregon 97219

Dear Joann,

It was a pleasure to meet you last week and to share duties kicking-off the Zoo's Plant Parenthood program. We will have to get together again sometime and visit our leafy "children."

Thank you for taking time from your busy schedule to lend a helping hand.

Sincerely,

Cindy
Cindy Banzer
Presiding Officer

527 SW Hall St.
Portland, OR
97201
503 / 221-1646



METROPOLITAN SERVICE DISTRICT

Providing Zoo, Transportation, Solid Waste and
other Regional Services

14 March 1983

Rick Gustafson
Executive Officer

Metro Council

Cindy Banzer
*Presiding Officer
District 9*

Bob Oleson
*Deputy Presiding
Officer
District 1*

Richard Waker
District 2

Charlie Williamson
District 3

Corky Kirkpatrick
District 4

Jack Deines
District 5

George Van Bergen
District 6

Sharron Kelley
District 7

Ernie Bonner
District 8

Bruce Etlinger
District 10

Marge Kafoury
District 11

Gary Hansen
District 12

John Blackwell
Director
Forestry Center
4033 S.W. Canyon Road
Portland, OR 97221

Dear John:

I want to thank you for taking time out of
your busy schedule to help with the official
kick-off of Plant Parenthood. I feel secure that
my dogwood will thrive because of your obvious
expertise in tree husbandry.

Again, thanks for your helping hand last
Thursday.

Sincerely,

Cindy
Cindy Banzer
Presiding Officer

527 SW Hall St.
Portland, OR
97201
503/221-1646

PLANT PARENTHOOD

Washington Park Zoo
4001 S.W. Canyon Road
Portland, Oregon 97221
(503) 226-1561

Dear Plant Parent,

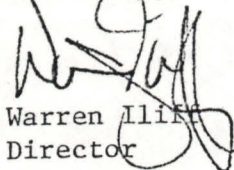
Your participation in Plant Parenthood is greatly appreciated. The donation in your name will purchase trees or other plants to "furnish" our Cascades Nature Trail. Your official adoption certificate is enclosed along with a bumper sticker which I hope you will proudly display so everyone will know you're a Plant Parent at the Zoo. Your name along with your "adopted" plant will be posted on the Plant Parent board on the Nature Trail.

I hope this program will stimulate general interest in the Zoo as well as interest in plants native to our area. The Zoo, its exhibits, landscaping and services have been undergoing many improvements over the past few years and with your support we anticipate even more improvements in the future. However, unless people come to the Zoo to enjoy them, these improvements mean very little. I hope to see every Plant Parent and his or her family here often to watch their little sprouts grow and to enjoy all the pleasures of the Zoo.

Any questions about the program? Please refer them to Judith Bieberle, Plant Parenthood Coordinator.

On behalf of all the staff at the Zoo and Metro, thanks for your interest and support.

Cordially,


Warren Ilik
Director

P.S. Because of their individual, seasonal requirements, your trees, shrubs, ferns, wildflowers and ground covers will be planted during the appropriate planting seasons.

ktb:
enclosures

FROM THE DESK OF

Cindy Banzer

COUNCILOR, DISTRICT 9
7017 S.E. PINE/PORTLAND, OR. 97215
253-2915

What do you
think?

C.B.

The article
is basically accurate
about the agreement and
will be working out
with Parker



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL STREET, PORTLAND, OREGON 97201 503/221-1646

V. G. VAN BERGEN

ATTORNEY AT LAW
2336 S.E. WASHINGTON ST.
MILWAUKIE, OREGON 97222

TELEPHONE
659-4440

April 5, 1983

Ray Barker
Metropolitan Service District
527 SW Hall Street
Portland, OR 97201

Dear Ray:

Attached is an article from this morning's paper relating to Parker-Rossman's Landfill, etc.

I guess what I need to know is are these management decisions or council decisions. If they are council decisions, then have they been reviewed by a committee and approved with authority to proceed without council action or will we be receiving minutes of committee meetings sometime in the future and retroactively approve what has been done?

The reason for bringing this up is that the information I receive outside of meetings, i.e. in the halls of metro, seems to be in conflict with the content of the news article. I believe the council chamber is where the action should be taken unless this is truly management action. Perhaps I have not read some reports sent to me, then in that event I am at fault.

Very truly yours,

V. G. Van Bergen

VGVB:lt
Enc.
cc: Cindy Banzer

Panel to ponder landfill agreement

By WANDA COCHRAN
of The Oregonian staff

OREGON CITY — A proposal to close Rossman's Landfill to the public next week and return \$80,000 of the franchise fee the company paid this year to Clackamas County will be considered by the county Solid Waste Commission at a special meeting Tuesday.

The proposal is part of a compromise worked out between the landfill operator and representatives of the Metropolitan Service District, said Dave Phillips, county solid waste director.

The landfill will close to the public April 11, the day the service district's transfer and recycling center is scheduled to open. The agreement spells out how much garbage can be delivered to the landfill by commercial haulers after

that date.

The \$80,000 reduction in the franchise fee Rossman's pays to Clackamas County has been proposed to offset the cost of operating the landfill with a 40 percent reduction in business, Phillips said.

The Solid Waste Commission will forward its recommendation on the plan to the Clackamas County Commission, said Richard Bloom, Solid Waste Commission chairman. The county commission will make a decision on any franchise change and will have the final say on the dumping compromise.

Jack Parker, operator of Rossman's, said the compromise will allow Rossman's to accept approximately 14,000 to

15,000 tons of garbage per month from commercial haulers.

The additional 10,000 tons of garbage per month formerly dumped at Rossman's, including 3,000 tons from the public and 7,000 tons from commercial haulers, will be delivered to the transfer center, he said.

If the agreement is approved, it means that the landfill probably will not be completed until sometime in June, Parker said. He told the Solid Waste Commission last week that it would take about 40,000 tons of garbage to complete the landfill.

Parker will have to seek approval from the Metropolitan Service District to operate the landfill past April 11.



METRO

METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: 7 April 1983
To: Don Carlson, Deputy Executive Officer
From: Cindy Banzer, Presiding Officer
Regarding: Work Items for Next Several Days

Following are items that come to mind that need to be addressed in the next several days:

- 1) Tri-Met/Otto
 - review/send letter to Otto from Cindy Banzer and Rich Gustafson on Thursday
 - develop strategy for "rest" of HB 2228 travels through Legislature
 - what to do, if anything, for April 13 work session
 - how to respond to Otto's letter
 - how Otto's letter inter-relates to Don Carlson's proposal for regional study
 - result of Rick Gustafson/Cowen dinner meeting
- 2) COLA - based on your comments, assumed its not an issue
 - labor negotiations with Zoo employees?
- 3) Specifics on Council Workshop
 - when/how - follow-up sessions
- * 4) Preparation for Council budget review
- 5) Response to George Van Bergen's letter
- 6) Does anything need to be done to implement MBE Resolution?
- 7) Council members want to "talk" - they're grumbling - any ideas on how/what so as to structure meaningful informal meetings

Since I'll be skiing on Friday and at CTRC most of Monday, I want to make sure I've "cleaned up" whatever needs to be done for Tri/Met, workshop and whatever else is necessary.

Thank you for your prompt attention to these items.

cc: Ray Barker

TO: *Don Carlson*
FROM: *Andy Barger*

The attached letter:

_____ is referred for your response

_____ is for your information

_____ has been sent to all Councilors

☒ has been referred to *Keith Landon* department for response *by*

_____ has been responded to by the Presiding Officer (see attached response)

_____ Has been referred to the _____ Committee for consideration .

_____ Will be referred to Council for consideration

Comments: (Response required by _____)



Gladys McCoy
Multnomah County Commissioner
District Two
County Courthouse, Room 605
Portland, Oregon 97204 (503) 248-5219

April 8, 1983

Dear Cindy:

Very rarely does the opportunity present itself for several local governments to participate in a project for the mutual benefit of all. There is such a project before us today.

By combining a relatively small amount of financial resources from each participant, we can take advantage of an opportunity which as individual and separate divisions, departments, or governments, we could not afford. However, with a combined cooperative effort we can establish an Information Communications Network within our region capable of:

- a) Electronic Mail Delivery--a system of sending notes, letters, documents, etc., with the speed of electricity from me to you.
- b) Word Processing--this capability includes a dictionary to help the Professional easily create notes, memos, and letters. A Displaywriter or other IBM compatible stand alone word processors can be used in place of a terminal for production oriented word processing.
- c) Electronic filing--stop looking for those papers you're sure are somewhere in your office.
- d) Electronic calendaring--making sure your staff knows where you are and what you're doing will make your life and theirs a lot easier.

THIS SYSTEM WILL DECREASE THE AMOUNT OF PAPER IN YOUR OFFICE AND INCREASE THE QUALITY OF YOUR DECISION MAKING AND THE PRODUCTIVITY OF YOUR STAFFS.

I have seen this system in operation and I am convinced of its potential to enhance the quality and quantity of our inter and intra government communications. My Staff Assistant, Richard Ellmyer, has devoted several months to research and training on this project. He has worked closely with Don Dumont, Director of the Multnomah County Data Processing Authority, other government officials and several I.B.M. representatives.

Please make time during the period of April 13-19 to see what this system can do for you and for us.

Sincerely,

Gladys McCoy
Multnomah County Commissioner

Don Dumont, Director
Multnomah County Data Processing Authority

GMc:vb
cc: Staff



International Business Machines Corporation

2000 South West First Avenue
Portland, Oregon 97201
503/248-2300

IBM is pleased to invite you to a demonstration of PROFS, a software package designed to enhance managerial and professional decision making and productivity in the office environment. These presentations are co-sponsored by IBM, Multnomah County Commissioner Gladys McCoy's Office, and the Multnomah County Data Processing Authority.

<u>Day</u>	<u>Date</u>	<u>Time</u>
Wednesday	April 13	1:30 p.m. and 3:30 p.m.
Thursday	April 14	1:30 p.m. and 3:30 p.m.
Friday	April 15	1:30 p.m. and 3:30 p.m.
Monday	April 18	1:30 p.m. and 3:30 p.m.
Tuesday	April 19	1:30 p.m. and 3:30 p.m.

LOCATION: 2000 SW First Avenue, IBM Building

Please choose a date and time and R.S.V.P. to IBM at

248-2622 or 248-2551

Sincerely,

Christine Rhodes
Marketing Representative

G. Forrest Hawkins
Advisory Systems Engineer



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: 22 April 1983
To: Rick Gustafson, Executive Officer
From: Cindy Banzer, Presiding Officer
Regarding: Franchising in City of Portland

As we are all aware, the issue of franchising within the City of Portland is again on the "front burner" of discussion.

Some of our Council members have expressed interest in having Metro take a position on this issue.

Additionally, we have received a request from the City of Portland for financial assistance to assist with their bicycling efforts.

The policy and political implications of the City's financial request as well as the general issue of franchising is such that I feel we must proceed with a full understanding of the ramifications of Metro's response.

Thus, I strongly urge that we discuss the broad, underlying issues of this request prior to any public statement or position by Metro.

I think it would be helpful if you, Gary Hansen, Dan Durig, Dennis Mulvihill and myself met to discuss this.

Thank you for your attention to this request. ,

cc: Gary Hansen
Dan Durig
Dennis Mulvihill
Ray Barker

CB:tj



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: 22 April 1983
To: Metro Council
From: Cindy Banzer, Presiding Officer
Regarding: General Council Issues

The efforts expended by each of our Council's Committees to address this year's work plans are greatly appreciated.

In addition, there are several general issues which the Council, as a body, should address in the upcoming weeks:

- discussion of policy issues and program priorities to be included in FY 1984 budget
- development of consensus regarding Metro/Tri-Met relationship, including, but not limited to independent reviews/studies on Tri-Met, Boundary Commission, Port of Portland, and Metro governance
- continuation of dialogue and development of consensus on Metro's mission, goals and policies, and program and services direction

Your attention to these issues would be helpful in order that our formal deliberations can be expedited and allow us to readily reach a consensus.

Thank you for your attention to these matters.

cc: Rick Gustafson
Ray Barker
Don Carlson
Jennifer Sims



METRO

METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

M E M O R A N D U M

Date: April 28, 1983
To: Donald E. Carlson, Deputy Executive Officer
From: Presiding Officer Cindy Banzer
Regarding: Response to Council Inquiry

Last week I received the following inquiry from Councilor Van Bergen. I was unaware of the intended "ploy" to deal with the flow control ordinance and did not have the information to respond to his substantive questions on the issue.

I sent copies of his letter to Andy Jordan and Dan Durig with a request for information and response. Andy Jordan has provided me with the legal and parliamentary rationale for the strategy on the ordinance, but I still have not heard from Durig regarding the other questions that Van Bergen raised.

The issue will be discussed in our Council meeting tonight. The lack of information has left me in an embarrassing situation with my colleague in that he has not yet had a response.

Councilor Van Bergen has gone through the appropriate channels to get the information. The lack of response has caused a problem. I feel this ignoring of my request for information is inappropriate and is illustrative of a growing problem I am sensing--lack of information regarding Metro actions that the Council, or at least I, should be aware of and lack of response to inquiries for information.

I hope the information will be provided to me as soon as possible and that a phone call to Councilor Van Bergen will be made this afternoon by Durig.

Additionally, we need to discuss how better to keep me informed of appropriate information that I need to do my job as head of Metro's governing body.

Thank you for your prompt attention to this request.

CB/gl/8458B/D5
see attached letter
cc: Rick Gustafson
Ray Barker
Councilor Van Bergen

V.G.VAN BERGEN

ATTORNEY AT LAW
2336 S.E. WASHINGTON ST.
MILWAUKIE, OREGON 97222

TELEPHONE
659-4440

April 20, 1983

Cindy Banzer
Metropolitan Service District
527 SW Hall Street
Portland, Oregon 97201

Dear Cindy:

I received the agenda for the April 28 meeting today and I am concerned about Item 8.3 - implementing flow control and the proposal of initiating the ordinance and then adopting a motion to table the ordinance.

I seem to have two copies of rules, one titled Chapter 2.01 and one titled 79.65 without dates of adoption. The question I will pose at the meeting is whether the tabling activity is valid under either ordinance and also in conformance with ORS 198.550 set out in Section 7 of the 79.65 ordinance.

If the tabling process is appropriate and permitted, then that is fine, but I am fearful that once initiated, the ordinance proceeds to its conclusion and then after 7 days the executive office must enforce the rule.

Now as to the merits, I will ask how many tons have been received from April 11 to date, the forecast as to tonnage and if we are in compliance with our contract with Genstar.

Very truly yours,



V. G. Van Bergen

VGVB:lt



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: 29 April 1983
To: Don Carlson, Deputy Executive Officer
From: Cindy Banzer, Presiding Officer
Regarding: Follow-up on Councilor Van Bergen's Memo

I've read the memo we discussed yesterday and I am really perplexed.

Will you please ask Dan Durig to ge me a brief response to Councilor Van Bergen's questions today so I can write a reply letter to Van Bergen this weekend albeit after the fact.

Leave information on my desk please.

CB:tj

file
May 3, 1983
Page 2

Although Council action has already taken place to table the flow control ordinance, I am nonetheless enclosing a copy of Legal Counsel's written response to your inquiry.

George, please accept my apology for what must seem like a tardy response to your comments. Your inquiry was forwarded to our Legal Counsel and our Solid Waste Director for response on the same day that it was received.

One of the reasons for the delay was that it took three days to gather the information on the amount of tonnage collected at the CTRC; however, I have spoken with both the Executive Officer and Deputy Executive Officer regarding more speedy and timely responses to official Council inquiries.

Thank you for taking the time to forward your concerns to me in advance of the meeting.

Sincerely,

Cindy
Cindy Banzer

CB/srb
8474B/D1

Enclosure



METROPOLITAN SERVICE DISTRICT
527 SW. HALL ST., PORTLAND, OR. 97201, 503/221-1646

May 3, 1983

Cindy Banzer
COUNCILOR
DISTRICT 9

The Honorable George Van Bergen
Metropolitan Service District
527 S. W. Hall Street
Portland, Oregon 97201

Dear George:

In response to your inquiry of April 20, 1983, regarding CTRC operations, Solid Waste Director Dan Durig informs me of the following:

1. The amount of tonnage received at CTRC from April 11 through April 24 is 5,355.30 tons. This includes both commercial and public waste.
2. The Solid Waste Department estimates that we can expect about the same flow of garbage until Rossman's Landfill closes--which will be no later than June 30, 1983.

The current flow is running slightly ahead of the projected 10,000 tons per month.

3. While I realize that our contract with Genstar was effective on April 1, 1983, Alex Cross, on behalf of Genstar, has verbally acknowledged that April 11, 1983, was an acceptable starting date. Written confirmation of this agreement has been requested from Genstar. If a problem does arise with the contract, the Council will be apprised.

I believe you have received a memorandum dated April 28, 1983, regarding: Report on CTRC Operations, which should provide you with more detailed information on operations at the CTRC.

V. G. VAN BERGEN

ATTORNEY AT LAW
2336 S.E. WASHINGTON ST.
MILWAUKIE, OREGON 97222

TELEPHONE
659-4440

April 20, 1983

Cindy Banzer
Metropolitan Service District
527 SW Hall Street
Portland, Oregon 97201

Dear Cindy:

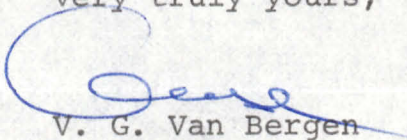
I received the agenda for the April 28 meeting today and I am concerned about Item 8.3 - implementing flow control and the proposal of initiating the ordinance and then adopting a motion to table the ordinance.

I seem to have two copies of rules, one titled Chapter 2.01 and one titled 79.65 without dates of adoption. The question I will pose at the meeting is whether the tabling activity is valid under either ordinance and also in conformance with ORS 198.550 set out in Section 7 of the 79.65 ordinance.

If the tabling process is appropriate and permitted, then that is fine, but I am fearful that once initiated, the ordinance proceeds to its conclusion and then after 7 days the executive office must enforce the rule.

Now as to the merits, I will ask how many tons have been received from April 11 to date, the forecast as to tonnage and if we are in compliance with our contract with Genstar.

Very truly yours,


V. G. Van Bergen

VGVB:lt

superase
Gilbert bond
25% cotton

4 May 83

TO: Don Carlson
FROM: Cindy Bayer

The attached letter:

___ is referred for your response

X is for your information

___ has been sent to all Councilors

___ has been referred to ___ department for response

X has been responded to by the Presiding Officer (see attached response) +, once again, would like Durig to call him

Thurs 4m Has been referred to the ___ Committee for consideration

___ Will be referred to Council for consideration

Comments: (Response required by Thurs 5/5)

Here we go again! I have dictated response, of which I would appreciate yours + Durig's review - for accuracy - AND I would appreciate a phone call to V.B. before 3:00 pm - he leaves his office then.

I tried to call VB Wed eve; was not home. Thurs nite he told Gary he still had not received the answers to his previous questions oh, my!

V. G. VAN BERGEN

ATTORNEY AT LAW
2336 S.E. WASHINGTON ST.
MILWAUKIE, OREGON 97222

TELEPHONE
659-4440

May 2, 1983

Cindy Banzer
Metropolitan Service District
527 SW Hall Street
Portland, OR 97201

Re: Oregonian April 30, 1983

Dear Cindy:

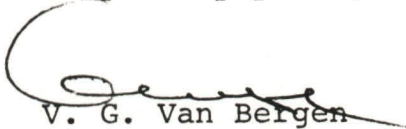
Thursday (4-28-83) the haulers complained of the rate changes voted by two of three members of a rate review committee. This is a committee not listed on my committee assignment sheet, but I am sure it will be corrected with the new printing.

Saturday (4-30-83) the Oregonian referred to a revenue reduction of \$236,000 that caused the rate committee to increase fees by \$1.47 per ton.

My point is that in my "newness" on the board I missed (1) the appointment of the committee (2) the revenue loss they were attempting to correct and (3) the legal effect upon the entire board by the actions of two members. When I voted on the flow control ordinance, this information was in the hands of the newspaper and the haulers but not all councilors. I am tempted to move to take the flow control ordinance from the table if these facts of revenue loss are correct as we must have effective public debt retirement as opposed to profit to Rossman Land fill.

I think this should be on the Thursday, May 5, 1983, council agenda.

Very truly yours,



V. G. Van Bergen

VGVB:lt

Enc.

cc: Gary Hanson
Regional Service Committee

METRO/NORTHWEST

Officials need more garbage to make disposal system work

By JOHN HAYES
of The Oregonian staff

Garbage disposal can be a tricky line of work, and Portland area's latest garbage crisis proves it.

The crisis is not the overwhelming garbage glut the Metropolitan Service District has been warning about for years. Instead, it is a "waste-flow shortage."

Service district officials say they are having a tough time getting their hands on enough garbage to make the region's disposal system work properly. And they need more trash to make the payments on their new \$3.5 million garbage transfer station in Oregon City.

The transfer station, which opened April 11, was planned in the belief that Rossman's Landfill in Oregon City

would be closed by the time the new facility opened. Rossman's, however, still needs about 40,000 tons more garbage before it will be filled.

The continued operation of Rossman's means less garbage for the transfer station, but the service district needs garbage from the transfer station in order to maintain revenue from dumping at the St. Johns landfill, which the district operates in North Portland. The amount of garbage has been declining at St. Johns, just as it has at Rossman's, due to the recession.

The service district's solution is to have some of the garbage headed for Rossman's diverted to the transfer station and then to St. Johns. And to help compensate Rossman's for the loss of business, Clackamas County plans to

refund \$80,000 in franchise fees to the dump's operator, Jack Parker.

If that "handshake arrangement" does not work, service district officials are prepared to get tough. They have drafted an ordinance to impose fines

Jordan said. "You can't just build a \$3 million transfer station and let it sit there."

The problem can be traced to a miscalculation by the district of how long it would take to fill and close Rossman's

'You can't just build a \$3 million transfer station and let it sit there'

and jail terms on Clackamas County residents if they dump their garbage anywhere but the transfer station.

"You have a facility out there that has to get enough garbage to pay for itself," service district lawyer Andrew

landfill. The dump originally was scheduled to close in mid-1982.

If the dump were closed now, depressions would be left in the surface which would contribute to the formation of leachate inside the dump, said

Bob Brown, head of dump programs for the state Department of Environmental Quality.

The decline in revenue from the St. Johns dump already has cost the district about \$236,000. The drop was part of the reason the district imposed a transfer fee of \$1.47 per ton in January.

In discussions last week, district officials struck a bargain with Parker and the Clackamas County Solid Waste Commission. Dan Durig, garbage disposal chief for the district, said the arrangement would allow both Parker and the transfer station to operate.

Under the agreement, Clackamas County's trash will be split, with about 10,000 tons per month going to the transfer station and the remaining 14,000 tons going to Rossman's.

Rossman's will be allowed to continue operations through the end of June. To compensate for the lost garbage, \$2 of the county's \$4.56 per ton franchise fee will be refunded to Parker between April 11 and June 30, said Dave Phillips, solid waste coordinator for the county.

"This way, everybody minimizes their losses," Phillips said.

If the agreement should break down, service district officials have drafted an ordinance saying any person who generates, picks up or hauls garbage inside the service district's boundaries in Clackamas County must dump it at the district's transfer station.

The ordinance would authorize Executive Officer Rick Gustafson to seek penalties of \$500 fines and 30-day jail sentences against violators.

The Oregonian, Saturday, April 30, 1983

Editorial, Forum, Wheels

what about \$80,000 loss from delayed CTDC opening? how absorbed in budget? what is impact?

was this effect by reduced registration fees? is this in services? Explain please! was this increase in rate rather than what about?

arent these unrelated?

Final Report? Cattle Infected?

1983 METRO COUNCIL COMMITTEE ASSIGNMENTS

(Three (3) committee members constitute a quorum on these committees)

REGIONAL SERVICES COMMITTEE

(Responsible for, but not limited to, Solid Waste Management, including Energy Recovery; Zoo.)

Gary Hansen, Chair
Vice Chair
Cindy Banzer
Ernie Bonner
Jack Deines
Corky Kirkpatrick
Bob Oleson

FRIENDS OF THE ZOO

Bruce Etlinger, Chair
Corky Kirkpatrick
Jack Deines, alternate

(Recycling Subcommittee
members to be appointed
by Chairman Hansen)

REGIONAL DEVELOPMENT COMMITTEE

(Responsible for, but not limited to, Transportation, Urban Planning, Land Use, Regional Growth and Development, Energy, Housing, Futures, Drainage.)

Marge Kafoury, Chair
Sharron Kelley, Vice Chair
Bruce Etlinger
Marge Kafoury
George Van Bergen
Dick Waker
Charlie Williamson

JOINT POLICY ADVISORY COMMITTEE
ON TRANSPORTATION

(Responsible for recommendations
on transportation improvement
and funding)

Charlie Williamson, Chair
Bruce Etlinger, Vice Chair
Dick Waker
Corky Kirkpatrick, alternative

BI-STATE TASK FORCE COMMITTEE

Gary Hansen, Chair
Dick Waker, alternative

COORDINATING COMMITTEE

(Responsible for, but not limited to, Budget, Financial Matters, Personnel, Public Affairs, Legislative Affairs, Criminal Justice, Contract Review.)

Corky Kirkpatrick, Chair
Cindy Banzer, Vice Chair
Ernie Bonner
Gary Hansen
Marge Kafoury
Bob Oleson

CONTRACT REVIEW BOARD

Bruce Etlinger, Chair
~~Cindy Banzer~~ S. Kelly
Jack Deines

AUDIT/INVESTMENT COMMITTEE

Charlie Williamson, Chair
Cindy Banzer
George Van Bergen

FROM THE DESK OF

Cindy Banzer

COUNCILOR, DISTRICT 9
7017 S.E. PINE/PORTLAND, OR. 97215
253-2915

zhum

Don -

• just a gentle
reminder - you said I
could expect ^{some type of} responses
to my request for info
w/in 3 days.

• really do need A.A.
info by Fri noon.

• thanks for your
attention to these matters.

CB



METRO

METROPOLITAN SERVICE DISTRICT

527 S.W. HALL STREET, PORTLAND, OREGON 97201 503/221-1646



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: May 5, 1983
To: Rick Gustafson, Executive Officer
From: Cindy Banzer, Presiding Officer
Regarding: Status of Metro's Affirmative Action Program

I have asked Councilor Kirkpatrick to have the Council Coordinating Committee review Metro's Affirmative Action Program.

In anticipation of that review I would appreciate the following information:

1. What are Metro's existing policies on Affirmative Action?
2. What have been the implementation strategies?
3. What is the success rate/status of minority and female hirings and in what capacities?
4. Based on our experience of the past four years, what specific areas of review are needed? What recommendations, if any, for change in the policy do you have?

Thank you for your prompt attention to this request.

CB/gl
8510B/D1

cc: Metro Council
Don Carlson
Ray Barker
Jennifer Sims
Andy Jordan

*-do need
this info
by Fri!*



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

see below

MEMORANDUM

Date: May 5, 1983
To: Jennifer Sims, Mgr., Budget & Admin. Services
From: Cindy Banzer, Presiding Officer
Regarding: Specific Budget Items

Per our discussion on the two budget items brought to your attention by the TSCC, please know that:

1. I prefer to adopt the FY 1984 budget and appropriation schedule at the same level of detail as the FY 1983 budget.
2. I suggest that we put the unanticipated \$100,000 of Zoo property tax revenue into the Zoo Operating fund and transfer at least \$50,000 of the anticipated enterprise revenue from gate admissions into the General fund in order to:
 - a. cover additional cost of the one percent COLA as justified by the Cost Allocation Plan; and
 - b. provide an additional cushion in the General fund contingency.

forget!

Please advise me of the appropriate level that should be transferred as well as pertinent actions that need to be made Thursday night to accomplish this transfer.

Thank you for your attention to this matter.

CB/gl
8510B/D1

cc: Rick Gustafson
Don Carlson
Ray Barker



① I believe we agreed to keep it at same level this yr, unless specifically requires to change + to prepare next yr's bldgt to move specific ~~area~~ fund accts in Zoo + SW - (A) please advise if accurate
(B) indicate in writing what the intention is of Fiscal Staff on this

②⁺ what is additional allowable
amount to transfer from
Zoo + SW for 1% COLA?
B. What are you + Jennifer
recommending

Sherry,
CB



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

*27.7
Where are we
at on this?*

Date: 5 May 1983

To: Don Carlson, Deputy Executive Officer

From: Cindy Banzer, Presiding Officer

Regarding: Fixed Asset Inventory

Per your request I am not sending a request to Rick Gustafson for information on proposal for fixed asset inventory.

However, I am sending this as a reminder to you and me that Councilor Charlie Williamson requested at the Audit Committee meeting that we attempt to have a fixed asset inventory completed or at least well under way by June 30, 1983. And that funds be budgeted to annually update the inventory.

This issue has dragged on for too long. Please advise of the status of the promised proposal.

CB:tj



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

*Please have
Durig advise*

Date: May 5, 1983
To: Rick Gustafson, Executive Officer
From: Cindy Banzer, Presiding Officer
Regarding: Solid Waste Fiscal Issues

Councilor George Van Bergen has raised several issues relating to our solid waste rate policy and the CTRC.

Could you please refresh my memory and bring me up-to-date on the status of the following:

1. How has the loss of \$80,000 of anticipated revenue from the CTRC, originally scheduled to open in January, been accounted for in this year's budget? Next year's projected budget?
2. What is the status of the law suit against Parker Northwest and the pile driver contractors?
3. What is our situation with Genstar vis a vis the originally scheduled opening date of CTRC?
4. What is the explanation for the \$236,000 of revenue loss at the St. Johns Landfill? Have our expenses dropped accordingly? If not, what budget adjustments have been or need to be made?

Thank you for your prompt attention to this matter.

CB/gl
8509B/D1

cc: Councilors Van Bergen and Hansen
Don Carlson
Ray Barker
Dan Durig



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: 5 May 1983
To: Don Carlson, Deputy Executive Officer
From: Cindy Banzer, Presiding Officer
Regarding: Jails

Per our conversation, I did speak with both Councilors Bob Oleson and Gary Hansen re placing the Corrections Resolution on the Service Committee Agenda.

Councilor Oleson responded with the attached comments.

Councilor Hansen said he didn't care if I didn't care. I told him it was a "courtesy call" on your behalf to pass on your concerns and it was his decision.

Actually it's a moot issue, Ev made the decision. She already put it on the Services Agenda.

Contrary to your statement that it should go to Development, technically "justice services" falls under the jurisdiction of the Coordinating Committee.

Now - on to the real issue - have you talked to Councilor Oleson re working out something on Jack Bails' work plan, his budget, "options" program?

I hope it can be addressed/resolved prior to tonight's meeting.

Thank you for your serious attention to the last item.

cc: Jennifer Sims
Everlee Flanigan
Bob Oleson
Gary Hansen



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: May 5, 1983

To: Don Carlson, Dep. Exec. Officer; Andy Jordan,
Gen. Counsel; Everlee Flanigan, Council Clerk

From: Cindy Banzer, Presiding Officer

Regarding: Position of Council Clerk

As you know, I have suggested that either the Council have input into evaluating and setting the work plan for the Council Clerk or that the position which is currently budgeted at .75 FTE in the Council be transferred into the Executive Management's budget.

My current understanding is that you would prefer to have the position entirely in Executive Management, but that the current functions, level of Council support, and Council interactions would not be lessened.

Please advise if my assumption is not correct or if it causes a problem -- personal or fiscal -- for any one.

Thank you for your prompt attention to this matter.

CB/gl
8510B/D1

cc: Rick Gustafson
Jennifer Sims
Ray Barker



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: May 5, 1983
To: Jennifer Sims, Mgr., Budget & Admin. Services
From: Cindy Banzer, Presiding Officer
Regarding: Specific Budget Items

Per our discussion on the two budget items brought to your attention by the TSCC, please know that:

1. I prefer to adopt the FY 1984 budget and appropriation schedule at the same level of detail as the FY 1983 budget.
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 - a. cover additional cost of the one percent COLA as justified by the Cost Allocation Plan; and
 - b. provide an additional cushion in the General fund contingency.

Please advise me of the appropriate level that should be transferred as well as pertinent actions that need to be made Thursday night to accomplish this transfer.

Thank you for your attention to this matter.

CB/gl
8510B/D1

cc: Rick Gustafson
Don Carlson
Ray Barker



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: 5 May 1983

To: Don Carlson, Deputy Executive Officer

From: Cindy Banzer, Presiding Officer

Regarding: Fixed Asset Inventory

Per your request I am not sending a request to Rick Gustafson for information on proposal for fixed asset inventory.

However, I am sending this as a reminder to you and me that Councilor Charlie Williamson requested at the Audit Committee meeting that we attempt to have a fixed asset inventory completed or at least well under way by June 30, 1983. And that funds be budgeted to annually update the inventory.

This issue has dragged on for too long. Please advise of the status of the promised proposal.

CB:tj



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: 5 May 1983
To: Jennifer Sims, Manager - Budget & Administrative Services
From: Cindy Banzer, Presiding Officer
Regarding: Councilor Gary Hansen's Budget Request

Councilor Gary Hansen would like the following budget note adopted by the Council Thursday night:

Appointment of a Committee comprised of non-Metro members to review the size and organizational structure of administrative and support positions in the Finance and Administration Department.

Specifically, the question to be addressed is: is the level of staffing reasonable and appropriate for the assigned task and mission.

cc: Gary Hansen

P.S. You were right, JS!

CB:tj



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: 5 May 1983

To: Jennifer Sims, Manager - Budget & Administrative
Services

From: Cindy Banzer, Presiding Officer

Regarding: Notes from Budget Meetings

- 1) Under Transportation Department, vote on 3 B of Budget Overview (take \$ allocated to elderly/handicapped and re-allocate portion to another important area (i.e. local government assistance program or light rail acceleration program).
- 2) Councilor Gary Hansen's recommendation
- 3) Are there \$ to do fixed asset ledger in Accounting?
- 4) Yard Debris program
- 5) Remove Transfer Station from Solid Waste Budget
- 6) Change Council Clerk to Executive Management
- 7) Alternative financing for jails/corrections optional package

cc: Ray Barker
Don Carlson

Cindy



METROPOLITAN SERVICE DISTRICT

Providing Zoo, Transportation, Solid Waste and
other Regional Services

May 5, 1983

Rick Gustafson
Executive Officer

Metro Council

Cindy Banzer
Presiding Officer
District 9

Bob Oleson
Deputy Presiding
Officer
District 1

Richard Waker
District 2

Charlie Williamson
District 3

Corky Kirkpatrick
District 4

Jack Deines
District 5

George Van Bergen
District 6

Sharron Kelley
District 7

Ernie Bonner
District 8

Bruce Etlinger
District 10

Marge Kafoury
District 11

Gary Hansen
District 12

527 SW Hall St.
Portland, OR
97201
503/221-1646

The Honorable George Van Bergen
Metropolitan Service District
527 S.W. Hall Street
Portland, Oregon 97201

Dear George,

At the April 28 Council meeting the haulers "complained" of contracts approved by the Contract Review Board. Two of the three members of the Board were present. Jack Deines, a member of the Board, was in the building but did not attend the meeting.

The members of this Committee are, in fact, listed on your list of Committee assignments. The Council confirmed my appointments to the Committee on February 3, 1983, at which time you were present and voted yes.

The Council in Ordinance No. 82-130 delegated to the Contract Review Board the authority to approve contracts ranging from \$10,000 to \$50,000 and delegated to the Executive Officer the authority to approve contracts under \$10,000. The Council approves contracts over \$50,000. The Council receives on a monthly basis the list of contracts reviewed by the Contract Review Board. Sue Klobertanz is the staff to that Board.

The Executive Officer and the Contract Review Board do have the authority to act on our behalf. However, I believe that you have a slight misunderstanding of their role vis-a-vis the CTRC and the John Hayes/The Oregonian article.

There is a Solid Waste Rate Review Committee, a citizens' advisory committee, which makes recommendations to the Executive Officer and to the Council on the rate structure for disposal fees. I have enclosed information establishing the Solid Waste Rate Review Committee and a list of current members.

They did address the issue of how to best pay for the CTRC and the affect on other disposal sites and recommended

George Van Bergen
May 5, 1983
Page Two

a uniform rate between the St. Johns Landfill and the CTRC. Dan Durig, Doug Drennen, or Norm Wietting in the Solid Waste Department can explain in detail the recommendations of that Committee and the subsequent actions of the Council.

The \$236,000 figure was pulled from the Solid Waste Department Summary Worksheet for FY 1983-84. This was an estimate only of the fund balance on July 1, 1983 for the St. John's subprogram based upon the conservative estimate that CTRC would open in June rather than April. Thus, the figure is virtually meaningless. The statement in the Hayes article stating we have already lost \$236,000 is incorrect. The Solid Waste staff informs me that the disposal shortfall resulting from the delay in opening CTRC will largely be offset by the money collected since January 3rd through the regional transfer charge.

The \$1.47 regional transfer charge (RTC) was instituted by the Council last November to spread the cost of CTRC more evenly throughout the region, not as a result of less garbage going to St. John's. I have enclosed a copy of Dan Durig's letter to The Oregonian which clarifies the mistakes in the article. I have also included a staff report dated December 21, 1982 which alerted the Council to this problem. The Executive Officer's recommendation was agreed to by the Council.

Generally, the landfill rates are set according to a formula projecting revenue needs to cover anticipated costs for the next calendar year. I would suggest that, at your convenience, we meet with Dan Durig to go over the figures and the formula so that you thoroughly understand how the rates are arrived at.

I believe that at this point that removing the flow control ordinance from the table would not materially affect the revenues for the solid waste system in that Rossman's Landfill is to close on June 30, 1983.

Thank you for bringing these concerns to my attention. They reminded me of several fiscal issues in solid waste that we need to follow up on. Again, George, I appreciate your attention to these types of issues.

Sincerely,



Cindy Banzer
Presiding Officer

CB:ef

Enclosures

cc: Councilor Gary Hansen
Rick Gustafson

DRAFT

Dear

Thank you for
1 Your letter expressing interest in curbside recycling ~~has~~ come to my attention. I share your interest in implementation of this vital aspect of the waste reduction program on a region-wide basis.

The Council placed \$143,000 in a contingency for waste reduction in the FY '83 budget. This money ^{will} ~~can~~ be appropriated when ^{goals have} ~~an appropriate~~ been developed. A Waste Reduction Steering Committee has been formed to ~~develop~~ propose goals for the region and a top priority underconsideration is curbside ~~pickup~~ recycling. The Committee's proposal will be submitted to ^{the} Council in July.

recycling
1 *the*
action
I am sure greater ~~emphasis~~ emphasis will be placed on curbside recycling in the coming year. Please do not hesitate to contact me if you have further questions or comments.
Sincerely,

Cindy Banzer



P.O. Box 906
Mercer Island, WA 98040
(206) 641-7211

2804 S.W. Hillsboro Ave.
Portland, OR 97201
(503) 228-MIND

Susan Mucche
1064 SW Westwood Dr
P.O. Box 97201

Circulate to: Cindy for info
Bob Oleson ✓
Charlie Williamson ✓
Corky Kirkpatrick ✓
Betty Schedeen ✓
Ernie Bonner ✓
Mike Burton

Dear Budget Committee Members:

If you really are interested in meeting your goal of $\frac{1}{3}$ of solid waste being recycled, then please make this evident in your budget planning.

Are you serious about curbside recycling? Let's hear how that is being implemented. I'm interested in Metro making some obvious moves in this direction. Knowing that you are working to have recycling a normal part of life in our city, I urge you to be a bit more persuasive in this area!

Best Regards,
Susan Mucche

May 5, 1982

METRO Council Members
527 SW Hall
Portland, OR 97201

Dear Council Members:

You have adopted a solid waste plan which was to give some priority to curbside recycling. Not enough has been done in this area. More time and money has been spent considering the "burn" and "bury" solutions to the solid waste problem. It is hard for me to believe that you take the recycling solution seriously. I feel that curbside recycling is extremely important and I would like to see it happen in Portland soon.

Sincerely,

Margaret Foster

Margaret Foster
2544 SW Bertha Blvd.
Portland, OR 97201

MF:mef
cc:twelve council members
& Rick Gustafson

May 3, 1982

Anne Larsen
4540 SW Nevada St.
Portland, Or. 97219

Dear Counselor,

We are writing to express our support for curbside recycling in the USD.

We feel curbside recycling is a logical move to help alleviate Portland's solid waste problems.

We urge you to make curbside recycling a priority in your budget decisions. Support it in any way you can— with financial incentives to those who recycle, with an educational blitz, whatever. But please support it!

Sincerely,
Anne Larsen
Alan Larsen



METRO

METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: May 9, 1983
To: Cindy Banzer, Presiding Officer
From: Jennifer Sims, Mgr., Budget & Admin. Services
Regarding: Waiver of Personnel Rules

I hereby request your approval of a variance to the Personnel Rules as allowed by Section 5 of the Rules.

This variance is to waive the requirement that an employee appointed above the entry merit rate is not eligible for a salary increase for one year (Section 32(d)(1)). Mr. Raelton Barker was appointed above the entry merit rate, but not to the maximum merit rate, and was advised that he would be eligible for a five percent merit increase after serving a six month probationary period beginning September 27, 1982 (see attached letter of employment). Mr. Barker should receive the five percent merit increase in the amount of \$28,872 annually, or, \$13.881 hourly, retroactively from March 27, 1983.

This variance must be ratified by the Council.

Please sign below to indicate your approval of this variance.

May 26, 1983
Date

Cindy Banzer
Cindy Banzer, Presiding Officer

JS/DK/srb
8434B/D5

Attachment

cc: Rick Gustafson, Executive Officer
Mike Ogan, Employees' Association

TO: *Coun. Hansen, Bonner; DED Carlson*
S.W. Dir. Durig, W.R. Manager, Milwaukee
FROM: *Cindy Banger*

The attached letter:

_____ is referred for your response

☒ _____ is for your information

_____ has been sent to all Councilors

_____ has been referred to _____ department for response

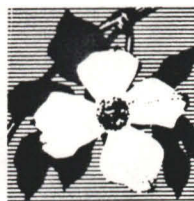
☒ ^{is} _____ has been responded to by the Presiding Officer (see attached response)

_____ Has been referred to the _____ Committee for consideration .

_____ Will be referred to Council for consideration

Comments: (Response required by _____)

CITY OF MILWAUKIE



OFFICE OF THE CITY MANAGER
in the City Hall • phone 659-5171

May 10, 1983

Cindy Banzer, Chairman
METRO
526 SW Hall
Portland, Oregon 97204

Dear Mrs. Banzer:

The City of Milwaukie advised the Metro Council in March that it intended to apply for assistance under Metro's "Residential Recycling Program". Please consider this letter our application for \$20,000 to provide publicity and public education for the coordinated "Milwaukie Recycling Program".

Milwaukie has had a solid waste task force studying the collection and recycling system in Milwaukie since January. Their final report will be presented to the Council June 7th. The task force recommendations and recycling guidelines include an emphasis on the critical role publicity and public education play in recycling. Metro's assistance in this area will be very important to launching a successful recycling effort.

Our solid waste task force will continue to study and develop recommendations for "Recycling Publicity and Public Education". It is our expectation to initiate the coordinated "Recycling Program" as soon as possible. Metro participation is a critical element in that timetable.

It is my understanding that approximately \$57,000 in funds projected for consulting services in the current fiscal year are possibly available. Would you consider this letter an application for \$20,000 of those funds? Please be assured that the City of Milwaukie is serious about providing a quality, permanent, recycling program for its citizens. We look forward to working with Metro to accomplish this worthy regional goal.

Sincerely,

Hugh H. Brown
City Manager

d

enc

May 10, 1983

Residential Recycling Program

PROPOSED BUDGET

Our estimate of "Publicity and Public Education are as follows:

- | | |
|---|---------------|
| 1. Bi-monthly mailing to all households
6,000 @ .25 | \$9,000. |
| 2. Billboards, bus stop advertising, posters
and bumper stickers. | 4,000. |
| 3. Public school materials such as comicbooks,
coloring books, etc with recycling theme. | 2,000. |
| 4. Data collections for Metro and city
evaluation efforts. | <u>5,000.</u> |
| | \$20,000 |

FROM THE DESK OF

Cindy Banzer

COUNCILOR, DISTRICT 9
7017 S.E. PINE/PORTLAND, OR. 97215
253-2915

Ray / Don -

First glance reaction

It is the prerogative
of the P.O. to determine
what issues / resolutions
go to which Cmttee or
stay at Council as a
whole.

I do not agree that
"project initiatives" go to
Development nor do I



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL STREET, PORTLAND, OREGON 97201 503/221-1646

agree w/your comments
in 1st TP, 2nd page!

A handwritten signature in blue ink, featuring a large, stylized 'C' or 'O' shape with a horizontal line extending to the right, and a smaller 'B' or 'P' shape integrated into the curve.



METROPOLITAN SERVICE DISTRICT

Providing Zoo, Transportation, Solid Waste and
other Regional Services

MEMORANDUM

May 10, 1983

Rick Gustafson
Executive Officer

Metro Council

Cindy Banzer
Presiding Officer
District 9

Bob Oleson
Deputy Presiding
Officer
District 1

Richard Waker
District 2

Charlie Williamson
District 3

Corky Kirkpatrick
District 4

Jack Deines
District 5

George Van Bergen
District 6

Sharon Kelley
District 7

Ernie Bonner
District 8

Bruce Etlinger
District 10

Marge Kafoury
District 11

Gary Hansen
District 12

527 SW Hall St.
Portland, OR
97201
503/221-1646

TO: Cindy Banzer, Presiding Officer
Rick Gustafson, Executive Officer

FROM: Donald E. Carlson, Deputy Executive Officer
Ray Barker, Council Assistant *RRB*

SUBJECT: COUNCIL WORK PROGRAM FOR CALENDAR YEAR

It appears with the adoption of the FY 1983-84 Budget there are three main items of work for the Council to accomplish between now and the end of FY 1983-84. These items include:

1. A decision on future funding for the Zoo and general government operations for Metro.
2. Completion and adoption of the Solid Waste Systems Plan and the Zoo Master Plan.
3. Start of the Project Initiative work which, at a minimum, should review Metro's involvement in regional jail, park, and library services.

In order to accomplish such tasks in a timely fashion, it is important that all concerned--Council members and staff--focus their attention and effort as much as possible. To facilitate focusing these three items, we suggest that each be delegated to an existing standing committee for the development of information, analysis and a recommendation to the Council for action. Given the subject nature of these items, we recommend the following committee and staff assignments:

<u>Item</u>	<u>Committee</u>	<u>Staff Responsible</u>
Future Funding	Coordinating	Carlson/Rich/Sims
Solid Waste Systems/ Zoo Master Plans	Services	Solid Waste and Zoo staff
Project Initiatives	Development	Barker/Carlson

Memorandum
May 10, 1983
Page Two

At the May 5th Council meeting the topic of committee work programs was raised. It seems to us that the work identified above is of such critical importance and of sufficient substance to occupy the attention and energies of the three committees and that they need not look for additional work beyond these items, plus the day-to-day work which comes to and through each committee.

Some additional comments regarding the work items:

Future Funding: It is crucial this effort get underway as soon as possible. A Council decision on the type and amount of a zoo levy should be made by the end of October 1983. The decision on the type of levy might be made earlier. The amount should be settled as soon as possible after completion of the 1983 audit. We also suggest that the Coordinating Committee be expanded to include the five citizens (if they are willing) who served to review the FY 83-84 budget. These people have an in-depth knowledge of our current fiscal affairs and should be able to provide sound advice and a broad point of view on our future funding problems. We also suggest that the Executive Officer sit as a member of this Ad Hoc Coordinating Committee with full participation rights.

Solid Waste Systems and Zoo Master Plans: Currently processes have been established for the conduct and completion of these activities. The processes involve the Services Committee already and we are merely recommending that they continue as is.

Project Initiatives: We suggest that Ray prepare a work plan as soon as possible regarding this effort. He should focus any Council involvement in this effort through the Development Committee. We would anticipate consultation with both the Executive Officer and the Presiding Officer prior to submitting a work outline to the Development Committee.

We hope this helps clarify where we are at this point. Please review this memo as we would like a meeting as soon as possible with both of you to discuss how to proceed.

DEC:RB:ef



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

May 13, 1983

Cindy Banzer
COUNCILOR
DISTRICT 9

Mr. Charlie Williamson
1001 Pacific Building
520 S. W. Yamhill
Portland, Oregon 97204

Dear Charlie:

I am concerned about your letter to Senator Cohen and Representative Otto regarding HB 2228, HB 2781 and the Metro/Tri-Met relationship.

Several weeks ago the Metro Council indicated its desire to preserve the "marriage clause" between the two organizations. We have spent considerable time and effort in doing just that. We provided Glenn Otto's Committee with the principles that we felt were important to sustain this position. Your letter, of course, sends a different "signal" to the Legislature by asking for an outright repeal of the clause.

Please note that although I will vote at the proper time on one of the approaches to this issue, I did not, formally or informally, indicate my preferences regarding a Metro/Tri-Met merger at the informal Council meeting on May 5. As I stated at the meeting, my role is to pull this Council together on this issue.

I would appreciate it if you would send a letter immediately to Senator Cohen and Representative Otto, with copies going to others who received your letter, clarifying my position on this issue.

Page 2
May 13, 1983

I empathize with the strength of your convictions and your deep concern about this issue, Charlie; I am convinced, however, that the Council will be able to resolve this issue in a positive, constructive manner. I hope I can count on your help to accomplish this important challenge.

Sincerely,

Cindy Banzer

CB/gl

bc: Councilors Oleson, Bonner, Hansen
Rick Gustafson
Don Carlson



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: May 13, 1983
To: Jennifer Sims, Mgr., Budget & Admin. Services
From: Cindy Banzer, Presiding Officer
Regarding: Staff Report on Ordinance No. 83-155

In reviewing the Staff Report for Council Coordinating Committee Agenda Item 4, Ordinance No. 83-155, I would make the following corrections:

1. Only Councilors Deines and Etlinger indicated interest in serving on the Contract Review Board.
2. Councilors Oleson and Kirkpatrick, who we later realized were to be members of the Board per Ordinance No. 82-130, did not indicate interest in serving on the Review Board.
3. When Ordinance No. 82-130 came to my attention, I asked Councilors Oleson and Kirkpatrick if they wanted to "delegate" their seats to the existing Board members, with Councilor Oleson requesting to delegate his chairmanship of the Board to Councilor Etlinger, and Councilor Kirkpatrick suggesting that someone from Coordinating Committee sit on the Board.
4. Simultaneous, the Deputy Executive Officer recommended that the Ordinance be revised. I requested that the appropriate language be drafted to amend Ordinance No. 82-130.

Presiding Officer's Recommendation

Based on my experience in soliciting members to serve on the Contract Review Board, and in reviewing the requested Committee assignments of each Councilor, I recommend that the Ordinance be amended to provide for the same appointment procedures as used with other Council Committees.

Practically speaking, the Presiding Officer needs to allow for the workload and individual wishes of each Councilor when making Committee assignments.

CB/gl/8569B/D2

Attachments

cc: Metro Council
Don Carlson
Ray Barker



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: May 17, 1983

To: Cindy Banzer, Presiding Officer

From: Rick Gustafson, Executive Officer *RG*

Regarding: Status of Metro's Affirmative Action Program

With regard to your recent request, Jennifer Sims has provided you with copies of materials which set forth all the available information we have currently on this topic.

I am working with the staff to continue efforts to comply with our existing policy and look forward to working with the Council Coordinating Committee as they review the program.

If you have further questions, please do not hesitate to contact me.

RG:slr

cc: Metro Council
Don Carlson
Ray Barker
Jennifer Sims
Andy Jordan



METROPOLITAN SERVICE DISTRICT

Providing Zoo, Transportation, Solid Waste and
other Regional Services

May 20, 1983

Rick Gustafson
Executive Officer

Metro Council

Cindy Banzer
Presiding Officer
District 9

Bob Oleson
Deputy Presiding
Officer
District 1

Richard Waker
District 2

Charlie Williamson
District 3

Corky Kirkpatrick
District 4

Jack Deines
District 5

George Van Bergen
District 6

Sharon Kelley
District 7

Ernie Bonner
District 8

Bruce Etlinger
District 10

Marge Kafoury
District 11

Gary Hansen
District 12

Mr. Abraham Michaels, P.E.
919 Main Street
Osterville, MA 02655

Dear Mr. Michaels:

This letter is in response to your letter of May 6, 1983. On November 23, 1982, the Metropolitan Service District adopted an ordinance suspending work on the Energy Recovery Facility. Since that time we have embarked upon a program called Systems Planning. The purpose of the program is to review and evaluate the existing solid waste system in the region, and to develop alternatives for the future.

Currently, we are recruiting for the position of Solid Waste Engineer 3. I have enclosed a copy of the Job Announcement for your information. Please note the deadline for applying is May 25, 1983 (or postmarked by that date).

I have asked our Solid Waste Department to place you on their list of consultants. If a project becomes available needing your expertise they will notify you.

Thank you for your interest in Metro.

Sincerely,

Cindy Banzer
Presiding Officer

CB/TC/srb
8625B/D3

Enclosure

527 SW Hall St.
Portland, OR
97201
503/221-1646



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: May 24, 1983

To: Councilor Hansen, Chair, Regional Services
Committee; Rick Gustafson, Executive Officer

From: Cindy Banzer, Presiding Officer

Regarding: Major Request of Portland Recycling Refuse
Operators (PROS)

During indepth discussions with Bob Breihoff, President of Portland Recycling Refuse Operators (PROS), and Joe Cancilla, President of Portland Association of Sanitary Service Operators (PASSO), regarding the status of Metro's waste reduction program, they made two important recommendations which we should take into consideration:

1. They urged that priority attention be given to the development, adoption and implementation of a waste reduction program by Metro;
2. They requested that the "coloring book" on recycling which PROS developed, printed and distributed be seriously considered as an element of the educational component of our waste reduction plan.

Both of these suggestions are excellent and timely.

Needless to say, we are all embarrassed at the length of time it has taken us to develop and implement a waste reduction plan. I am hopeful, however, that the efforts now in place will soon be productive.

The PROS "coloring book" seems to be to be an excellent educational tool and I would urge that we seriously consider its use as an educational tool in our waste reduction plan.

Thank you for your prompt attention to these two excellent suggestions.

CB/gl/8626B/D3

cc: Bob Breihoff
Joe Cancilla
Councilor Ernie Bonner

bc: Metro Council ✓
Don Carlson
Dan Durig
Ray Barker
Dennis Mulvihill



METROPOLITAN SERVICE DISTRICT

Providing Zoo, Transportation, Solid Waste and
other Regional Services

Rick Gustafson
Executive Officer

Metro Council

Cindy Banzer
Presiding Officer
District 9

Bob Oleson
Deputy Presiding
Officer
District 1

Richard Waker
District 2

Charlie Williamson
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Sharon Kelley
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Ernie Bonner
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Bruce Etlinger
District 10

Marge Kafoury
District 11

Gary Hansen
District 12

527 SW Hall St.
Portland, OR
97201
503/221-1646

May 25, 1983

Dr. Ron Cease
Portland State University
P. O. Box 751
Portland, OR 97201

Dear Ron:

Thank you for setting up the lunch with Rick Gustafson, Corky Kirkpatrick, Don Carlson and myself last Thursday. I appreciate you taking the time to discuss the Citizens' League's legislation, as well as a possible study of Metro.

I am very interested in your suggestion that the Metropolitan Citizens' League initiate an independent review of Metro's governance and relationship with other regional jurisdictions.

Would you mind putting in writing your thoughts regarding an independent review of Metro by the Metropolitan Citizens' League and, perhaps, request that the Metro Council indicate their support for the concept?

Thank you for your attention to this matter. Your assistance is greatly appreciated.

Sincerely,

Cindy
Cindy Banzer
Presiding Officer

CB/srb
8672B/D4



June 15, 1983

Ms. Cindy Banzer, Presiding Officer
Metropolitan Service District
527 S.W. Hall Street
Portland, Oregon 97201

Dear Cindy,

This letter is in response to your letter dated May 25, 1983 in which you requested that I put in writing my thoughts regarding an effort to study the regional level of government in the Portland metropolitan area and develop recommendations to appropriate bodies for improvements which will lead to more efficient, effective and responsive delivery of services at the metropolitan level. Please excuse the tardiness of my response as I wanted to formulate my thoughts and meet with the Board of Directors of the Citizens League prior to communicating with you.

The Board of Directors met and thoroughly discussed the proposal described below on June 15, 1983. The Board unanimously approved the proposal, and instructed me to send it to you and the Council. I will appear at the Council's June 23, 1983 meeting to discuss it with your Council at greater length.

PROPOSAL TO ESTABLISH A METROPOLITAN STUDY COMMISSION

It is the Citizens League intent to pursue the establishment of a metropolitan study commission in the coming months.

The study commission would be an independent group of community leaders (civic, business, labor and government) with a broad gauged mandate. Its focus would be on metropolitan issues, problems and governments--a look at problems and needs with a realistic look at the future. The commission would be a continuation of the efforts of the metropolitan community to provide effective means to solve area-wide problems started 20 years ago through the creation of the old Metropolitan Study Commission. That Commission, created in 1963, brought about, among other things, the creation of the Metropolitan Service District, the Portland Boundary Commission, and a City-County Charter Commission. A second step towards metropolitan government reform was taken in 1976 through the creation

Ms. Cindy Banzer
June 15, 1983
Page Two

of the Tri-County Local Government Commission. That body brought about the enabling legislation which resulted in the merger of CRAG into the Metropolitan Service District, thus creating the "new" Metro.

Creation of Commission - We propose that the Citizens League Board of Directors appoint the members of the Commission from a list of names developed by an Ad Hoc Nominating Committee. The Ad Hoc Nominating Committee would be chaired by the President or another representative of the Citizens League and be made up of representatives from each of the four regional entities (Tri-Met, Metro, Boundary Commission, and the Port), plus the Tri-County League of Women Voters, the Metropolitan Area Chambers of Commerce, Labor Councils, the Futures Group, and other interested organizations. The responsibility of the Nominating Committee would be to develop a list of names of community leaders from business, civic, labor and government sectors. The Study Commission should consist of 30 to 40 members.

Scope of Review: It is important that the mandate of the study be broadly gauged yet specific enough to develop realistic recommendations for improvements to our metropolitan governance system. The Commission should study and make recommendations on the following:

1. Metropolitan Government Structure:

- o What are the current and suggested relationships among Tri-Met, Metro, the Port, and the Boundary Commission?
- o What are the current and suggested relationships between the metropolitan governments and agencies and the counties?
- o Are there changes necessary to improve the existing structures and to accommodate the provision of additional functions at the regional level, i.e., parks, libraries, jails, etc.?

2. Metropolitan Government Functions:

- o Given the current local government situation, are there additional functions or needs which realistically are suited to be provided at the metropolitan level?
- o What changes need to be made to build metropolitan response?

3. Metropolitan Government Finance:

- o What sources and amounts of revenue are needed to assure stable, long-term funding of metropolitan area-wide services?
- o What changes need to be made to tap these revenue sources?

Ms. Cindy Banzer
June 15, 1983
Page Three

Timing of Review - The study commission will likely make recommendations which will require changes in state legislation. It is imperative that the commission's work be completed by the end of August 1984.

Funding of study commission - In order to do a credible job it is imperative that the commission have staff support--a full-time staff director and part-time clerical support at a minimum. We suggest a budget of \$50-75,000, these funds to be contributed from the governmental sector by Tri-Met, Metro, the Port, the Boundary Commission, and the State of Oregon, and from the business community and private foundations.

Summary - It is time for this community to reassess the functions and organizational relationships at the metropolitan level. Recent publicity about problems of funding parks, libraries and jails in this region are testimony that new ideas and approaches are needed for the provision of public services. Metro's current discussion of "taking over" Tri-Met also shows that relationships are changing. It is crucial that all the current interest and activity be channeled into an orderly and coordinated effort for a constructive outcome to occur. The metropolitan area does not have the time, energy or resources for individual efforts at governmental reform to become a reality. The "next step" in our evolving metropolitan governmental system will require the cooperation of all positive interested parties for the thought to become a reality.

I hope the above information is of assistance to you and the Council. The League plans to move with all deliberate speed to establish this commission. If you have any additional questions, please let me know.

Sincerely,



Ronald C. Cease
President
Metropolitan Citizens League

cc: Metro Council
Rick Gustafson, Executive Officer



METROPOLITAN SERVICE DISTRICT
527 SW. HALL ST., PORTLAND, OR. 97201, 503/221-1646

May 25, 1983

Cindy Banzer
COUNCILOR
DISTRICT 9

Mr. Lon Imel
Executive Secretary
Multnomah County Labor Council
915 N. E. Davis Street, Suite A
Portland, Oregon 97232

Dear Mr. Imel:

Thank you for the copy of your letter to Metro Executive Officer Rick Gustafson regarding the Multnomah County Labor Council's position on the Metro/Tri-Met merger.

As you know, the Metro Council is discussing the Metro/Tri-Met relationship.

Currently, the options being discussed range from "do nothing" to "study it" to "declare Metro's intention to activate the merger clause." I assure you that the resolution of this issue will not be done in a vacuum. Positions such as the Labor Council's, as well as the reasons that brought you to this stance, are an important viewpoint which the Council will seriously deliberate in reaching a resolution on this issue.

When we have scheduled public hearings on this matter, I will make sure that you are notified.

In the meantime, please feel free to contact me or any of the other Council members should you wish to discuss this issue further.

Again, thank you for taking the time to share with us your strong convictions on this matter.

Sincerely,

Cindy Banzer✓

cc: Sam Gillispie
bc: Del Hadley



METROPOLITAN SERVICE DISTRICT

Providing Zoo, Transportation, Solid Waste and
other Regional Services

May 26, 1983

Rick Gustafson
Executive Officer

Metro Council

Cindy Banzer
Presiding Officer
District 9

Bob Oleson
Deputy Presiding
Officer
District 1

Richard Waker
District 2

Charlie Williamson
District 3

Corky Kirkpatrick
District 4

Jack Deines
District 5

George Van Bergen
District 6

Sharron Kelley
District 7

Ernie Bonner
District 8

Bruce Etlinger
District 10

Marge Kafoury
District 11

Gary Hansen
District 12

527 SW Hall St.
Portland, OR
97201
503/221-1646

The Honorable Gladys McCoy
Multnomah County Commissioner
1021 S.W. 4th Avenue, Room 605
Portland, OR 97204

Dear Gladys:

As you know, I consider the Futures of Local Governments Group (FLGG) to be a critical step forward in addressing the needs of residents in our County and particularly in unincorporated East County - in this time of dwindling public fiscal resources.

I applaud you for the initiative and tenacity that you have shown on this issue.

As we deliberate and hopefully, reach a consensus on the future of local governments in Multnomah County, there is no doubt that much of our discussion and ultimate resolution and/or recommendation will affect the residents of unincorporated East County.

Thus, I respectfully request that Metro Councilor Bruce Etlinger, who's constituency almost entirely encompasses that unincorporated area, be asked to sit as a member of the FLGG.

I believe he will bring an important perspective and valued voice to our deliberations.

Thank you for your attention to this request.

Sincerely,

Cindy Banzer
Presiding Officer

cc: Richard Ellmyer
Councilor Bruce Etlinger

CB:tj



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

May 27, 1983

Cindy Banzer
COUNCILOR
DISTRICT 9

I am delighted that you can make
the time to join Bob Oleson and I for
dinner on Monday, June 6 at 6:30 p.m.
in Salem at the Black Angus Restaurant.

Sincerely,

Cindy Banzer
Presiding Officer

P.S. The enclosed is to help "lighten"
your day!

6:30 PM on Monday, June 6, 1983
at the
BLACK ANGUS in SALEM

HI

Bob Oleson &
I are looking
forward to
our early-
summer
dinner
with you
at the
above
place:

CINDY



May 31, 1983

Corky Kirkpatrick, Chair, Council
Coordinating Committee

Cindy Banzer, Presiding Officer

Agenda Items for Coordinating Committee
Meeting of June 13, 1983

1. Affirmative Action

As you are aware, Metro does not currently have in place an adopted affirmative action plan.

I have requested that your Committee review the draft plan that we have been operating under, discuss the necessary components of a strong affirmative action plan that would fit our needs, and recommend to the Council an affirmative action plan for adoption.

You indicated that you would schedule this item for deliberation at your June Committee meeting.

2. Future Funding for Zoo/Metro

As you are aware, during the Council's budget deliberations, one of the major items that the Council felt needed to be addressed during the next six months was the issue of future funding for the Zoo and for Metro's General fund.

We have received a recommendation from the Executive Officer on this matter, suggesting that what was essentially our Budget Advisory Committee be used to begin this discussion.

Inasmuch as the issue includes the Zoo, which involves the Regional Services Committee, and I have received at least one objection to the use of an "advisory group" for such purposes, it is appropriate to have the Council fully discuss the process and timetable options before we begin substantive work.

In order to accomplish this, I am requesting:

- a. Individual suggestions from Councilors on process and substantive matters to be addressed.
- b. Initial discussion of this issue to begin at the June 2 Council meeting.

- c. An indepth discussion at the June Services and Coordinating Committee meetings.
- d. Full discussion and consensus reached on process/timetable at the June 23 Council meeting.

Thus, I would be appreciative if you would schedule ample opportunity to have this issue discussed by members of the Coordinating Committee.

3. Budget Process for FY 1983-84

Now that we are nearing completion of the process of adoption for the FY 1983-84 budget, it is appropriate to reflect upon the strength and weaknesses of the process that we used this year.

We received a number of suggestions from Councilors concerning changes in the process. I would appreciate it if you would confer with Ray Barker, gather together the various suggestions, review the existing process and schedule and have the Coordinating Committee make a recommendation to the Council for the process to be used for next year.

4. Personnel Classification Plan Study

As you know, we have not reviewed Metro's personnel classification plan since August 1979. Would you please

review with staff the timetable for the budgeted
classification study and determine what role, if any, the
Coordinating Committee will have in that process.

Thank you for your prompt attention to these issues.

CB/gl

8700B/D5

cc: Councilor Gary Hansen

Don Carlson

Ray Barker



METRO

METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: May 31, 1983

To: Gary Hansen, Chair, Regional Services
Committee

From: Cindy Banzer, Presiding Officer

Regarding: Agenda Item for Regional Services Committee
Meeting of June 7, 1983

As you are aware, during the Council's budget deliberations one of the major items that the Council felt needed to be addressed during the next six months was the issue of future funding for the Zoo and for Metro's General fund.

We have received a recommendation from the Executive Officer on this matter--suggesting that what is essentially our Budget Advisory Committee be used to begin this discussion. Inasmuch as the issue includes the Zoo, which involves the Services Committee and the Coordinating Committee, and as I have received at least one objection to the use of an "advisory group" for such purposes, it appears to be appropriate to have the Council fully discuss the process and timetable options before we begin substantive work.

In order to accomplish this, I am requesting:

1. Individual suggestions from Councilors on process and substantive matters to be addressed.
2. Initial discussion of this issue to begin at the June 2 Council meeting.
3. An indepth discussion at the June Services and Coordinating Committee meetings.
4. Full discussion and consensus reached on process/timetable at the June 23 Council meeting.

Thus, I would be appreciative if you would schedule ample opportunity to have this issue discussed by members of the Services Committee in June.

Thank you for your prompt attention to this matter.

CB/srb/8704B/D5

cc: Councilor Corky Kirkpatrick
Don Carlson
Ray Barker



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: June 1, 1983

To: Corky Kirkpatrick, Chair, Council
Coordinating Committee

From: Cindy Banzer, Presiding Officer

Regarding: Agenda Items for Coordinating Committee
Meeting of June 13, 1983

1. Affirmative Action

As you are aware, Metro does not currently have in place an adopted affirmative action plan.

I have requested that your Committee review the draft plan that we have been operating under, discuss the necessary components of a strong affirmative action plan that would fit our needs, and recommend to the Council an affirmative action plan for adoption.

You indicated that you would schedule this item for deliberation at your June Committee meeting.

2. Future Funding for Zoo/Metro

As you are aware, during the Council's budget deliberations, one of the major items that the Council felt needed to be addressed during the next six months was the issue of future funding for the Zoo and for Metro's General fund.

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Inasmuch as the issue includes the Zoo, which involves the Regional Services Committee, and I have received at least one objection to the use of an "advisory group" for such purposes, it seems appropriate to have the Council fully discuss the process and timetable options before we begin substantive work.

In order to accomplish this, I am requesting:

- a. Individual suggestions from Councilors on process and substantive matters to be addressed.

Memorandum
June 1, 1983
Page 2

- b. Initial discussion of this issue to begin at the June 2 Council meeting.
- c. An indepth discussion at the June Services and Coordinating Committee meetings.
- d. Full discussion and consensus reached on process/timetable at the June 23 Council meeting.

Thus, I would be appreciative if you would schedule ample opportunity to have this issue discussed by members of the Coordinating Committee.

3. Budget Process for FY 1983-84

Now that we are nearing completion of the process of adoption for the FY 1983-84 budget, it is appropriate to reflect upon the strength and weaknesses of the process that we used this year.

We received a number of suggestions from Councilors concerning changes in the process. I would appreciate it if you would confer with Ray Barker, gather together the various suggestions, review the existing process and schedule, and make a Coordinating Committee recommendation to the Council on the process to be used for next year.

4. Personnel Classification Plan Study

As you know, we have not reviewed Metro's personnel classification plan since August 1979. Would you please review with staff the timetable for the budgeted classification study and determine what role, if any, the Coordinating Committee will have in that process?

Thank you for your prompt attention to these issues.

CB/srb
8700B/D5

cc: Councilor Gary Hansen
Don Carlson
Ray Barker



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: June 1, 1983
To: Metro Council
From: Cindy Banzer, Presiding Officer
Regarding: Project Initiatives Program

During the budget process various Councilors indicated their interest in having Metro consider "bold new initiatives." That is, due to increasing fiscal constraints at the local government level, resulting in decreasing support for various services, and due to a belief that the time has come for Metro to examine which, if any, regional problems or services should be addressed/provided on a regional basis, the Council approved, in concept, the Project Initiatives program.

In approving such a program, there are both philosophical and fiscal questions to address.

Philosophically, should Metro determine what services are appropriately and most cost-efficiently delivered on a regional basis, develop and adopt a plan to provide these services, and "back into" or on a "piecemeal" basis begin to contract with individual local governments to provide these services?

For example, if we were to determine that parks should be funded regionally, we could offer to contract with Multnomah County for maintaining Blue Lake and Oxbow Park. As we exhibited our ability to efficiently run these services, we could expect that other local jurisdictions would ask us to run those parks which they felt were regional in nature.

Effectively, we would be "backing into" providing the service of regional parks.

OR

Should we determine those problems/services which are uniquely "regional" in scope; then, develop, present and implement a full scale "service delivery" solution to the problem?

For example, the need for correctional facilities has been frequently cited as a pressing, but too expensive need of local government. If Metro were to determine that corrections is a problem which should be addressed regionally and, resultingly,

put together a financing and operational package for a regional correctional facility, we would have, in effect, carved out and established correctional facilities as a regional service.

OR

Should the approach be a combination of both philosophies?

Fiscally, our existing resources to expand into other regional service areas is severely limited. How do we determine which projects or area of interest should receive priority?

Attached is a suggested work plan drafted by Council Assistant Ray Barker, which, when implemented, should enable us to begin to answer these questions.

I have two further suggestions:

1. Councilor Sharron Kelley as Council liaison for Program Initiatives program.

Inasmuch as this new program has been quickly developed, is untested, has varying degrees of understanding and expectations by Council members, and, substantively cuts across both the Services and Development Committees, I would ask Councilor Kelley to serve as liaison between the Council and staff in the initial phase-in of this program.

My expectations are that she would bring directly to the Council those policy issues and questions which need to be addressed, as well as report on the status of the program.

At the time that we have enough information to determine the proper philosophical approach of this program, as well as decide which project should receive priority attention, we may then decide that the program or parts of the program are stable enough and have enough cumbersome details that one or more of our standing committee should shepherd the project.

2. Conduct survey to determine public's perception of regional needs.

The constraint of our fiscal resources and our tentativeness in stepping out into new program areas suggests that we need a base of information to ascertain the concerns of people in the region as well as put those concerns into proper perspective.

Memorandum
June 1, 1983
Page 3

As we consider our role in parks, libraries, corrections, drainage, transit, economic development, it would be most helpful to have a sense of the public's perception of the importance of these issues.

I suggest that we explore how such a survey could be used as an informational tool in our deliberations, as well as the cost of such a survey.

I would ask that Councilor Kelley work with the Council Assistant to determine the cost, feasibility and usefulness of such a survey.

CB/gl
8703B/D3

Attachment

cc: Rick Gustafson
Don Carlson
Ray Barker
Steve Siegel



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: June 1, 1983

To: Rick Gustafson, Executive Officer

From: Cindy Banzer, Presiding Officer

Regarding: Suggestions Regarding Council Policy
Priorities

Thank you for your memo of May 26, 1983, regarding suggested Council priorities. As you know, the three issues that you addressed--future funding, Solid Waste Systems Plan/Zoo Master Plan, Project Initiatives--were identified during the budget as priority topics for Council discussion.

Based on the deliberations of the Council during that budget process, and on a review of each Committee's work plan and/or stated areas of priority, I have developed a compendium of major issues to be addressed by the Council during the next six months, which, of course, include the three issues mentioned above.

Solid Waste Systems Plan/Zoo Master Plan

Specifically, the Regional Services Committee is addressing the Solid Waste Systems Plan and the Zoo Master Plan.

Gary Hansen, Chair, has indicated that there needs to be a more concentrated effort on the part of staff and the Committee to meet the outlined timetable.

Project Initiatives

Councilor Sharron Kelley and I have met with Council Assistant Ray Barker to review his draft of the Project Initiatives program. He will be discussing the draft with various members of the staff for their input.

I have requested that we discuss the project initiatives program at the June 2 Council meeting--at which time I will make a two suggestions:

- Assignment of Councilor Kelley as liaison to the project initiatives program until such time as Task 1 of the program is completed, there is stability to the program, the Council has consensus on the philosophy of the program and has the same set of expectations for program results.

Memorandum
June 1, 1983
Page 2

- Consider conducting a survey to determine the public's perception of regional needs. A transmittal memo for the draft project initiatives program has been prepared, which explains in more detail the reasons for the two suggestions.

Would you please assign appropriate staff to assist Councilor Kelley and Ray Barker in completing Task I of the Project Initiatives program?

Future Funding

As you are aware, the issue of the Zoo/Metro funding involves both the Services and Coordinating Committees. Additionally, at least one objection has been raised to the use of a "citizens' advisory group" for such discussion.

Hence, it appears appropriate to have the Council fully discuss the process and timetable options before we begin substantive work on this issue.

In order to accomplish this expeditiously, I am requesting:

- a. Individual suggestions from Councilors on process and substantive matters to be addressed.
- b. Initial discussion of this issue to begin at the June 2 Council meeting.
- c. An indepth discussion at the June Services and Coordinating Committee meetings.
- d. Full discussion and consensus reached on process/timetable at the June 23 Council meeting.

I have outlined and sent to the Council a number of options for their consideration in order to begin considering these issues.

It would be most helpful if you, and appropriate staff, could begin to develop materials and background information necessary to commence serious deliberations on this issue.

I would like to have the opportunity to discuss with you more fully what information is needed in order to expedite the deliberations on the funding issue.

Additionally, please find attached identified major issues which will require Council attention during the next six months. If

Memorandum
June 1, 1983
Page 3

you could bring to my attention any issue overlooked, I would be most appreciative.

Again, thank you for your timely suggestions and your prompt attention to the above items.

CB/gl
8705B/D5

Attachment

cc: Metro Council

FROM THE DESK OF

Cindy Banzer

COUNCILOR, DISTRICT 9
7017 S.E. PINE/PORTLAND, OR. 97215
253-2915

1 June 1983

Would you please review and identify
any major issues that may have been
overlooked?

Thanks,

Cindy

Above message was given individually
to:

Don Carlson
Warren Iliff
Andy Cotugno
Steve Siegel
Dan Durig
Jennifer Sims
Dan LaGrande
Ray Barker



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL STREET, PORTLAND, OREGON 97201 503/221-1646



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

M E M O R A N D U M

Date: June 1, 1983

To: Metro Council

From: Cindy Banzer, Presiding Officer

Regarding: Major Issues to be Addressed During the Next
Six Months by the Metro Council

Based on Council discussions during the budget deliberations and a review of the major subjects being discussed by the various committees, the following issues should be addressed during the next six months:

- Decision on future funding for the Zoo/Metro General fund.
- Implementation of the project initiatives program, including review of Metro's involvement in corrections, parks, library, drainage.
- Discussion of Metro/Tri-Met relationship.
- Completion and adoption of the Solid Waste Systems Plan.
- Completion and adoption of a Waste Reduction (Recycling) Plan.
- Completion and adoption of the Zoo Master Plan.
- Adoption of an Affirmative Action Plan.
- Implementation of results of personnel classification plan survey.
- Review and adoption of Minority Business Enterprise policies.
- Discussion on budget process for FY 1984-85.
- Completion of fixed assets inventory.
- Review of audit/letter to management (consider review of staffing level in financial affairs).
- Decision on Westside Corridor project.
- Consideration of development of criteria to guide allocation of federal transportation funds.

CB/srb/8701B/D5

cc: Don Carlson, Warren Iliff, Andy Cotugno,
Steve Seigel, Dan Durig, Jennifer Sims
Dan LaGrande, Ray Barker



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

M E M O R A N D U M

Date: June 1, 1983

To: Metro Council

From: Cindy Banzer, Presiding Officer

Regarding: Major Issues to be Addressed During the Next
Six Months by the Metro Council

Based on Council discussions during the budget deliberations and a review of the major subjects being discussed by the various committees, the following issues should be addressed during the next six months:

- Decision on future funding for the Zoo/Metro General fund.
- Implementation of the project initiatives program, including review of Metro's involvement in corrections, parks, library, drainage.
- Discussion of Metro/Tri-Met relationship.
- Completion and adoption of the Solid Waste Systems Plan.
- Completion and adoption of a Waste Reduction (Recycling) Plan.
- Completion and adoption of the Zoo Master Plan.
- Adoption of an Affirmative Action Plan.
- Implementation of results of personnel classification plan survey.
- Review and adoption of Minority Business Enterprise policies.
- Discussion on budget process for FY 1984-85.
- Completion of fixed assets inventory.
- Review of audit/letter to management (consider review of staffing level in financial affairs).
- Decision on Westside Corridor project.
- Consideration of development of criteria to guide allocation of federal transportation funds.

CB/srb/8701B/D5

cc: Don Carlson, Warren Iliff, Andy Cotugno,
Steve Seigel, Dan Durig, Jennifer Sims
Dan LaGrande, Ray Barker



METRO

METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

M E M O R A N D U M

Date: June 2, 1983
To: Metro Council
From: Cindy Banzer, Presiding Officer
Regarding: Deliberations on the Future Funding for the
Zoo/Metro General Fund

As you are aware, during the Council's budget deliberations one of the major items that the Council felt needed to be addressed during the next six months was the issue of future funding for the Zoo and for Metro's General fund.

We have received a recommendation from the Executive Officer on this matter, suggesting that what is essentially our budget advisory committee be used to begin this discussion.

Inasmuch as the issue includes the Zoo, which includes the Regional Services Committee, and the Council Coordinating Committee, and as I have received at least one objection to the use of an "advisory group" for such purposes, it appears to be appropriate to have the Council fully discuss the process and timetable options before we begin substantive work.

In order to accomplish this, I am requesting:

1. Individual suggestions from Councilors on process and substantive matters to be addressed.
2. Initial discussion of this issue to begin at the June 2 Council meeting.
3. An indepth discussion of this issue at the June Services and Coordinating Committee meetings.
4. Full discussion and consensus reached on process/timetable at the June 23 Council meeting.

In order to facilitate reaching agreement on how we should approach this issue, as well as identifying what issues must be addressed, I am requesting that you indicate on the following page your preferences on process and substantive issues.

Thank you for your prompt attention to this matter.

CB/gl/8702B/D5

Attachment

cc: Rick Gustafson, Don Carlson, Warren Iliff,
Kay Rich, Jennifer Sims, Ray Barker

COUNCILOR _____

DELIBERATIONS ON FUTURE FUNDING OF ZOO/METRO GENERAL FUND

PROCESS

This issue should be discussed and recommendations made by:

- Council
- Council Coordinating Committee
- Regional Services Committee
- Coordinating/Services Committee
- Special Council Task Force
- Councilors and Citizens
- Citizens Committee
- Other (some combination of above or)

SUBSTANTIVE ISSUES

These future funding, election dates and possible package options are ones which should seriously be considered:

I. Future Funding Options

FUTURE FUNDING OPTIONS

SERVICES		Budgeted	FY '84	Tax Base	Serial Levy	Annual Operating Levy	Inter-funds Transfers	User Fees	Dues/Local Government Voluntary or Mandatory	Other
ZOO	TOTAL	7.0	Million							
	Annual Levy Operations		2.5 Million							
	Capital		2.2 Million							
	Enterprise Revenues	2.3 Million								
GENERAL FUND										
	TOTAL	2.2	Million							
	Dues	592,545								
	Funding Detail	Other	Dues							
	Support Services	1,556,913	294,181							
	Data Resource Center	68,517	55,477							
	Transportation									
	Grant Match	-0-	71,440							
	Discretionary	-0-	10,800							
	Development									
	Grant Match	-0-	18,287							
	Discretionary	-0-	62,642							
	Contingency	30,625	79,718							

II. Election Date Options

<u>Tax Base</u>	<u>Serial or Operating Levy</u>
May 15, 1984	September 20, 1983
November 6, 1984	November 8, 1983
	February 21, 1984
	March 27, 1984
	May 15, 1984
	June 26, 1984
	September 18, 1984
	November 6, 1984

III. Possible Package Options

- A. Status Quo: Seek continuation of the Zoo levy and local dues assessment; continued administrative overhead charge from Zoo/Solid Waste.
- B. "1980 Revisited": Combined tax base for Zoo and Metro General funds.
- C. Combined serial levy: Combined one- to three-year operating levy for Zoo and Metro.
- D. Tax base for Metro: Seek permanent taxing authority to replace local due; separate Zoo funding.
- E. Tax base for the Zoo: Seek permanent taxing authority for Zoo (discuss capital vs. operating needs).
- F. Serial or Annual operating levy for Metro: Seek one- to three-year tax authority for Metro.
- G. Serial or Annual operating levy for Zoo: Seek one- to three-year taxing authority for Zoo (discuss capital vs. operating needs).
- H. No special Metro tax: Fund Metro General fund operations exclusively from overhead charges from Zoo and Solid Waste, grants administration, user fees for services provided local governments; discontinue local government dues as of July 1, 1985.
- I. Combination of any of the above.



METROPOLITAN SERVICE DISTRICT

Providing Zoo, Transportation, Solid Waste and
other Regional Services

June 2, 1983

Rick Gustafson
Executive Officer

Metro Council

Cindy Banzer
Presiding Officer
District 9

Bob Oleson
Deputy Presiding
Officer
District 1

Richard Waker
District 2

Charlie Williamson
District 3

Corky Kirkpatrick
District 4

Jack Deines
District 5

George Van Bergen
District 6

Sharron Kelley
District 7

Ernie Bonner
District 8

Bruce Etlinger
District 10

Marge Kafoury
District 11

Gary Hansen
District 12

527 SW Hall St.
Portland, OR
97201
503/221-1646

8719B/346 - Merge List
06/02/83

Dear :

We would like to invite you to a special briefing and tour of the Washington Park Zoo at 5:30 p.m., Tuesday, June 21, 1983.

This is a special event for all neighborhood leaders in Portland. As you know, the Washington Park Zoo is a unique recreational and educational resource for all residents in the metropolitan area. The continued vitality and success of the Zoo depends on understanding and support from the community.

The purpose of the Zoo Neighborhood Night, June 21, is to allow you to meet personally with Warren Iliff, Zoo Director, and with elected Metro Councilors who are responsible for establishing the budget and providing policy direction to the Zoo.

Please feel free to bring your family to the event. The Zoo will provide soft drinks and popcorn and you are welcome to picnic at the Zoo. A schedule of events is enclosed. Please RSVP to the Public Affairs office, 221-1646, by Thursday, June 16, 1983. If you cannot attend we encourage you to designate another officer in your neighborhood association to represent your organization.

We look forward to seeing you at Neighborhood Night at the Zoo, 5:30 p.m., June 21.

Sincerely,

Cindy Banzer
Presiding Officer

Rick Gustafson
Executive Officer

srb/8720B/D4

Enclosure

NEIGHBORHOOD NIGHT AT THE ZOO

Tuesday

June 21, 1983

5:30 p.m.	Arrive at the Zoo
5:30-6:00 p.m.	Reception with Metro Council and Zoo staff
6:00 p.m.	Presentation by Zoo Director Warren Iliff
6:30 p.m.	Guided tours of Zoo for neighborhood leaders and families

Following the tours, you are welcome to picnic at the Zoo and enjoy the exhibits.

Ms. Patti Jacobsen
1220 S.W. 5th, No. 413
Portland, OR 97204
Patti

Ms. Geri Ethen
1819 N.W. Everett
Portland, OR 97209
Ms. Ethen

Ms. Jerri Mounce
7508 N. Hereford
Portland, OR 97203
Jerri

Ms. Edna Robertson
4815 N.E. 7th
Portland, OR 97211
Edna

Mr. Phil Conti
3534 S.E. Main
Portland, OR 97214
Phil

Ms. Joy Stricker
7688 S.W. Capitol Highway
Portland, OR 97219
Joy

Mr. Duane Anderson
Alameda Neighborhood Assn.
3297 N.E. Alameda
Portland, OR 97212
Duane

Ms. Beverly Cutler
Arlington Heights Neighborhood Assn.
3148 S.W. Fairview Boulevard
Portland, OR 97201
Ms. Cutler

Mr. Doug Muhler
Arnold Creek Neighborhood Assn.
10670 S.W. 35th
Portland, OR 97219
Mr. Muhler

Mr. Ron Harris
Ash Creek Neighborhood Assn.
9233 S.W. 52nd
Portland, OR 97219
Mr. Harris

Ms. Karen Masterson
Beaumont-Wilshire Neighborhood Assn.
4507 N.E. Beech
Portland, OR 97213
Ms. Masterson

Mr. Charles Ford
Boise Neighborhood Improvement Assn.
4012 N. Commercial
Portland, OR 97227
Mr. Ford

Mr. Roger Giles
Bridlemile-Robert Gray Neighborhood Assn.
4543 S.W. 42nd Place
Portland, OR 97221
Mr. Giles

Mr. John Bayer
Brooklyn Action Corps
3613 S.E. 16th
Portland, OR 97202
Mr. Bayer

Ms. Judith Chambliss
Buckman Community Assn.
939 S.E. 17th
Portland, OR 97214
Ms. Chambliss

Mr. Michael Stoops
Burnside Community Council
313 E. Burnside
Portland, OR 97214
Mr. Stoops

Mr. Andy Raubeson
Burnside Consortium
222 N.W. Couch
Portland, OR 97209
Mr. Raubeson

Ms. Mildred Pearce
C.E.N.T.E.R.
4615 N.E. Irving
Portland, OR 97213
Mildred

Mr. Charles S. Tauman
Collins View Neighborhood Assn.
9940 S.W. Terwilliger
Portland, OR 97219
Mr. Tauman

Mr. Mark Rothert
Concordia Community Assn.
4302 N.E. Going
Portland, OR 97218
Mr. Rothert

Mr. Jim Gardner
Corbett-Terwilliger-Lair
Planning Commission
2930 S.W. 2nd
Portland, OR 97201
Mr. Gardner

Mr. Mike Bonner
Creston-Kenilworth Neighborhood Assn.
4820 S.E. Boise
Portland, OR 97206
Mike

Mr. Mike Bloechel
Crestwood Neighborhood Assn.
9832 S.W. 52nd
Portland, OR 97219
Mr. Bloechel

Ms. Shannon Linville
Downtown Community Assn.
710 S.W. Madison, No. 805
Portland, OR 97205
Ms. Linville

Ms. Martha Johnston
East Columbia Neighborhood Assn.
9509 N.E. 13th
Portland, OR 97211
Ms. Johnston

Ms. Linda Girard
Eastmoreland Neighborhood Assn.
3108 S.E. Claybourne
Portland, OR 97202
Linda

Ms. Michelann Ortloff
Eliot Neighborhood Development Assn.
2153 N.E. Rodney
Portland, OR 97212
Ms. Ortloff

Mr. Stan Geiger
Far Southwest Neighborhood Assn.
12425 S.W. 57th
Portland, OR 97219
Mr. Geiger

Mr. Todd Norvell
Forest Park Neighborhood Assn.
6720 N.W. Skyline Boulevard
Portland, OR 97229
Mr. Norvell

Mr. Steve Stevenson
Foster-Powell Neighborhood Assn.
4218 S.E. 66th
Portland, OR 97206
Mr. Stevenson

Mr. John Hart
Goose Hollow Foothills League
1807 S.W. Market Street Drive
Portland, OR 97201
John

Mr. Steve Seymour
Grant Park Neighborhood Assn.
4007 N.E. Thompson
Portland, OR 97212
Steve

Mr. John O'Brien
Hayhurst Neighborhood Assn.
5820 S.W. Shattuck
Portland, OR 97221
Mr. O'Brien

Mr. Tom Prideaux
Healy Heights Residential Assn.
4406 S.W. Council Crest
Portland, OR 97201
Mr. Prideaux

Ms. Margaret Haase
Hillside Neighborhood Assn.
2846 N.W. Cumberland
Portland, OR 97210
Ms. Haase

Mr. Bob Ueland
Hollywood Neighborhood Assn.
1741 N.E. 38th
Portland, OR 97212
Mr. Ueland

Dr. Keith Claycomb
Homestead Neighborhood Assn.
3324 S.W. 13th
Portland, OR 97201
Dr. Claycomb

Mr. Bill Irwin
Hosford-Abernethy
Neighborhood Development
2208 S.E. Orange
Portland, OR 97214
Bill

Ms. Carolyn Brown
Humboldt Neighborhood Assn.
10 N.E. Ainsworth
Portland, OR 97211
Ms. Brown

Mr. Richard Levy
Irvington Community Assn.
2611 N.E. 17th
Portland, OR 97212
Mr. Levy

Ms. Dell Taylor
Jackson Community Assn.
3641 S.W. Evelyn
Portland, OR 97219
Ms. Taylor

Ms. Marci Levine
Kerns Neighborhood Assn.
3118 N.E. Davis
Portland, OR 97232
Ms. Levine

Mr. C. Eddie Edmondson
King Improvement Assn.
1121 N.E. Prescott
Portland, OR 97211
Mr. Edmondson

Mr. Richard N. Ross
Ladd's Addition District
Advisory Council
2041 S.E. Elliott
Portland, OR 97214
Mr. Ross

Ms. Catherine Taylor
Lair Hill District Advisory Council
124 S.W. Meade
Portland, OR 97201
Ms. Taylor

Mr. Stephen Smiley
Laurelhurst Neighborhood Assn.
6 N.E. Meikle
Portland, OR 97213
Steve

Ms. Laura McMahan
Lents Neighborhood Assn.
6131 S.E. 87th
Portland, OR 97266
Ms. McMahan

Mr. Joe Satchell
Linnton Community Assn.
Route 2, Box 317
Portland, OR 97231
Mr. Satchell

Mr. Dave Becker
Lower Albina Council
2345 N. Ross
Portland, OR 97227
Mr. Becker

Mr. Herb Gullixson
Maplewood Neighborhood Assn.
7517 S.W. 49th
Portland, OR 97219
Mr. Gullixson

Mr. David Hake
Marshall Park Neighborhood Assn.
9281 S.W. 8th Drive
Portland, OR 97219
Mr. Hake

Mr. Stephen Bolles
Montavilla Community Assn.
121 S.E. 79th
Portland, OR 97215
Mr. Bolles

Mr. Scott Vala
Mt. Scott-Arleta Neighborhood Assn.
P. O. Box 66276
Portland, OR 97266
Mr. Vala

Ms. Blythe Nordbye
Mt. Tabor Neighborhood Assn.
701 S.E. 71st
Portland, OR 97215
Blythe

Mr. John Gillam
Multnomah Neighborhood Assn.
8105 S.W. 36th
Portland, OR 97219
Mr. Gillam

Mr. Mike Burton
North Portland Citizens Committee
c/o Neighbors North
7508 N. Hereford
Portland, OR 97203
Mike

Ms. Rachel Jacky
Northwest District Association
1711 N.W. Hoyt
Portland, OR 97209
Ms. Jacky

Mr. James L. Sloan
Northwest Industrial Neighborhood Assn.
c/o Consolidated Freightways
P. O. Box 2747
Portland, OR 97208
Mr. Sloan

Ms. Dana Entler
Piedmont Neighborhood Assn.
6336 N. Commercial
Portland, OR 97217
Ms. Entler

Ms. Bonnie Brunkow
Pleasant Valley Neighborhood Assn.
5509 S.E. Circle
Portland, OR 97236
Ms. Brunkow

Mr. Michael Holm
Reed Neighborhood Assn.
5211 S.E. 33rd
Portland, OR 97202
Mr. Holm

Ms. Ginny Bass
Richmond Neighborhood Assn.
2707 S.E. 35th Place
Portland, OR 97202
Ginny

Mr. George Walker
Rose City Park Citizens Assn.
3324 N.E. 47th
Portland, OR 97213
George

Ms. Marina Anttila
Sabin Community Assn.
3415 N.E. 22nd
Portland, OR 97212
Ms. Anttila

Mr. Tom Devanney
Sellwood-Moreland Improvement League
8735 S.E. 15th
Portland, OR 97202
Mr. Devanney

Mr. Denis Norstrom
South Burlingame Neighborhood Assn.
8100 S.W. 9th
Portland, OR 97219
Mr. Norstrom

Mr. Dan Course
South Tabor Neighborhood Assn.
2505 S.E. 67th
Portland, OR 97206
Mr. Course

Ms. Elita Rausch
Southwest Hills Residential League
2830 S.W. Fairmount Boulevard
Portland, OR 97201
Ms. Rausch

Ms. Kathleen Todd
Sullivan's Gulch Neighborhood Assn.
2229 N.E. Clackamas
Portland, OR 97232
Ms. Todd

Mr. David Tode Oshin
Sunnyside Neighborhood Assn.
3509 S.E. Salmon
Portland, OR 97214
Mr. Oshin

Mr. Dan Wriggle
Sylvan Neighborhood Assn.
1315 S.W. 57th
Portland, OR 97221
Mr. Wriggle

Ms. Sarah Hansen
Terwilliger Community League
0605 S.W. Nevada
Portland, OR 97219
Ms. Hansen

Mr. John McCaffery
Upper Highland Neighborhood Assn.
4616 S.W. Fairview Boulevard
Portland, OR 97221
Mr. McCaffery

Mr. John Jackson
Westwood Hills
3140 S.W. Evergreen Lane
Portland, OR 97201
Mr. Jackson

Ms. Gretchen Buehner Farrier
Wilson Park Neighborhood Assn.
7040 S.W. Terwilliger
Portland, OR 97219
Ms. Farrier

Mr. Robert Portwood
Woodlawn Improvement Assn.
6557 N.E. 8th
Portland, OR 97211
Mr. Portwood

Mr. Tim Johnson
Woodstock Neighborhood Assn.
4739 S.E. 41st
Portland, OR 97202
Mr. Johnson

Mr. Edward F. Ketzell, Sr.
8717 N. Hodge
Portland, OR 97203
Mr. Ketzell

Ms. Ruth Schmeling
1233 N. Watts
Portland, OR 97217
Ms. Schmeling

Ms. Helen K. Jones
7844 N. Fowler
Portland, Oregon 97217
Ms. Jones

Mr. Cecil Harris
2930 N. Bryant
Portland, OR 97217
Mr. Harris

Ms. Rush Kolemaine
2652 N. Winchell
Portland, OR 97217
Ms. Kolemaine

Mr. Stan Kapuscinski
4205 N. Concord
Portland, OR 97217
Mr. Kapuscinski

Ms. Olive Ashworth
9343 N. Central
Portland, OR 97203
Ms. Ashworth

Mr. Gene McLaughlin
4234 N. Oberlin
Portland, OR 97203
Mr. McLaughlin

Mr. Glenn Havener
2045 N. Skidmore Terrace
Portland, OR 97217
Mr. Havener

Mr. George Rice
6838 N. Delaware
Portland, OR 97217
Mr. Rice

Ms. Dolores Wryn
2222 N. Kilpatrick
Portland, OR 97217
Ms. Wryn

Mr. Stephen D. McElroy
5623 N. Interstate
Portland, OR 97217
Mr. McElroy

Mr. Sylvester Fetting
4795 N. Yale
Portland, OR 97203
Mr. Fetting

Ms. Jean Rider
3966 N. Overlook Terrace
Portland, OR 97227
Ms. Rider

8719B/346 - Merge List
06/06/83



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

June 3, 1983

Cindy Banzer
COUNCILOR
DISTRICT 9

Mr. Gerald Drummond
Tri-Met
4012 S.E. 17th Avenue
Portland, Oregon 97202

Dear Jerry:

As you know, Representative Glenn Otto has written a letter to Metro and Tri-Met requesting that the "uncertainty" of the relationship between the two organizations be addressed. He suggested considering a mutually agreed upon committee of citizens, board members, and/or legislators to review the existing relationship and to recommend an appropriate and productive course of action.

You may also be aware that, in partial response to Representative Otto's urgings, the Metro Council is currently considering several resolutions regarding the Metro/Tri-Met relationship. These actions range from maintain the status quo regarding a Metro/Tri-Met merger to declaring Metro's intent to bring about a merger on or before July 1, 1985.

Inasmuch as any action by the Council obviously affects Tri-Met, I would like the opportunity to discuss with you the various options before the Council and urge your Board to share their ideas and thoughts on this issue during our deliberations.

I hope we may get together soon.

Sincerely,

Cindy
Cindy Banzer
Presiding Officer

CB/RB/srb



METROPOLITAN SERVICE DISTRICT

Providing Zoo, Transportation, Solid Waste and
other Regional Services

527 S.W. Hall St., Portland, OR 97201 • 503/221-1646

*Dec - throw
can I throw
this away?
OB*

Bruce Etlinger
Councilor, District 10

Columbia South Shore, Cully,
Gateway, Hazelwood,
Maywood Park, Parkrose,
Rocky Butte, Rose City Park,
Wilkes

2715 NE 61st
Portland, OR 97213
284-3371

June 3, 1983

Mr. Donald E. Carlson
Deputy Executive Officer
Metropolitan Service District
527 S. W. Hall Street
Portland, Oregon 97201

Dear Don:

Last fall I contacted both you and Rick Gustafson regarding some 23 former employees who left Metro during 1982 without a letter from this organization recognizing and thanking them for their service. Because many of them had left due to our accounting error, without the slightest performance deficiency, it seemed that a simple letter would at least reduce some natural bitterness.

You wrote back on March 4, 1983, to indicate "...we will implement this immediately." With regard to applying this procedure retroactively, you suggested it would be "...time-consuming and, perhaps, unnecessary considering that three-fourths of these former employees have been gone for over six months." I accepted that statement and the memo from Jennifer Sims of April 20, 1983, directing all departments to implement this new management policy for each terminating employee.

It has now come to my attention that at least several persons who recently left Metro, without being fired, have not received their recognition letter. At least one employee, Bev Bailey, had served here for over five years. She specifically requested a letter from the Executive Officer, and received nothing from him or her department head. (I understand that Dan LaGrande sent a letter which was prompted by Bev's help in staffing the switchboard.)

Because this new entity can only be as strong as our weakest link, and with general employee morale regarding

June 3, 1983
Page 2

our future uncertain at best, I hereby request that more attention be paid to recognizing our terminating employees (other than firings). Such attention is afforded by fast food chains paying teenagers minimum wage, and certainly merited by our professional staff here at Metro.

I might also suggest that this letter arrive prior to employee departure, including an offer of placement help and time off for job search.

Sincerely,



Bruce Etlinger
District 10

BE/srb
8730B/D1

cc: Cindy Banzer ✓
Bob Oleson
Corky Kirkpatrick



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: 8 June 1983
To: Rick Gustafson, Executive Officer
From: Cindy Banzer, Presiding Officer
Regarding: ZOO Concerts

Bob Oleson and I think it would be nice if we had a special night for legislators at one of the Zoo Concerts after the session is over.

Let me know what you think!

cc: Bob Oleson
Warren Iliff

CB:tj



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

D R A F T

CINDY, JACK
ASKED ME TO
GIVE YOU THIS
DRAFT.
TOBY

Date: June 8, 1983
To: Presiding Officer Banzer
From: Councilor Jack Deines
Regarding: Project Initiatives Program

Since we have discussed the subject program during our budget deliberations it appears to this Councilor that we may be in danger of heading off in such great haste that not all Councilors will be kept informed of the progress being made on this program. It is my opinion that the subject program will only be successful if all Councilors are aware of the steps being taken to implement the program.

I feel we must insure that some type of reporting criteria be adopted by the full Council to insure that we are all kept informed. Might I suggest that if we adopt the outlined procedures working on the program as proposed by Mr. Barker that we insert stop points for Council and public discussion.

In this way I believe we will avoid the pitfalls of some past projects where the Council and public were not fully aware of what was taking place. It is only by being fully informed and taking public input that we as a deliberative body will make good decisions about which project initiatives have merit and which do not.

I would urge you to bring this memo before the Council for discussion, and if the members concur, the plan as proposed by Mr. Barker be adopted and appropriate check points be put in where appropriate.



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646



MEMORANDUM

Date: 9 June 1982
To: Don Carlson
From: Cindy Banzer, Presiding Officer
Regarding: Projected Fiscal Requirements for
Council through June 30, 1982

As you know the adjusted amount of funds remaining in the Council Account is approximately \$19,250.00.

Based on my survey of Councilors, an estimated \$8,120.65 will be drawn against this balance by the end of the fiscal year. This sum includes a number of expenses already reimbursed for May.

The \$8100.00 was arrived at by taking actual amounts submitted in May and each Councilor's estimate for June expenses (as well as heretofore unsubmitted expenses).

If we are referring to the same numbers and balances, you should anticipate for budgeting purposes - that the Council's expenses will be approximately \$3000 over the amount that you had projected in your last fiscal report.

I have not received any negative comment from the Council on your proposal to increase the projected General Fund balance by \$37,000.

I suggest you take all steps to assure that we implement your recommended transfers as soon as possible.

PS: There may be some duplication of dollars - I'll double check on it. Don't commit "hara kari" yet!

CB:tj

June 10/83

PLANTING CEREMONY

Don 1) Introduce Cindy Banzer, Presiding Officer, Metro Council, Anne B.
Don Carlson, Deputy Executive Officer, Kathleen Kincade,
gardener

2) Talk about rose garden, how it works, etc.

- Cindy*
- (a) ten terraced rose beds, planted to honor senior Rose Festival Courts for past 10 years
 - (b) each year each member of the court plants a rose in bed identified by a plaque with names of court members and the date
 - (c) the court from 10 years ago is invited back to zoo to join the present court for the annual zoo visit... each person receives a rose bush like the one she planted 10 years ago and the queen receives the plaque
 - (d) in 1993 this year's court will be invited back to the zoo to join in the planting ceremony and receive their roses

Don 3) Introduce 1983 court and their chaperone, Gail Grebe
(pronounced Greebee)

Introduce Gerry Tisdell, (she's in charge of scheduling the 1983 court's activities...will find out official title on Fri.)

*Cindy hands
than rose ** 4) 1983 court plant roses in same sequence that names Kathleen, Anne
appear on plaque

*Cindy
introduce
Don
hand
roses* 5) Introduce 1973 chaperone Mrs. Dolores Atiyeh
and returning 1973 court members...hand each a
rose bush as they are introduced...give plaque
to former Queen Anne

(Cindy gives Queen plaque)

* as Don calls their name

continued....

1973 court members expected to be present (or their representatives):

(Queen)	Anne DuFresne (Mrs. Robert Gale)	Lincoln high school
	Ann Talbott (Mrs. Ann Di Loreto)	Grant
	Glenda Jackson (Mrs. Lawrence Holste)	Monroe
	Cindy Jarmer (Mrs. Robert Ferguson)	Marshall
	Kathe Mai	Jefferson
	Jan Bushey (Mrs. Steven Bottcher)	Jackson
	Phyllis Hawkins (Mrs. Wayne Nakasone)	Washington
	Faith Love	Cleveland
	Sharon Elorriga (Mrs. Sharon Nugent)	Wilson
	Representing Linda Darke (Mrs. Lawler)	Franklin
	are her mother, Mrs. Barbara Darke	
	and grandmother, Mrs. Fern Darke	

Don 6) Kathleen will take rose bushes to main office if 1973 court members want to pick them up after tour

Don 7) go on zoo tour, etc.
annouce

FROM THE DESK OF

Cindy Banzer

COUNCILOR, DISTRICT 9
7017 S.E. PINE/PORTLAND, OR. 97215
253-2915

10 June '83

MARGE,

Here are the concerns that I had
that we discussed on the phone.

Would you please give some thought
to these and let's get together
next week.



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL STREET, PORTLAND, OREGON 97201 503/221-1646

FROM THE DESK OF

Cindy Banzer

COUNCILOR, DISTRICT 9
7017 S.E. PINE/PORTLAND, OR. 97215
253-2915

10 June '83

JACK,

Here are the concerns we talked about
that I shared with Marge. Could we
get together next week and discuss?



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL STREET, PORTLAND, OREGON 97201 503/221-1646

FROM THE DESK OF

Cindy Banzer

COUNCILOR, DISTRICT 9
7017 S.E. PINE/PORTLAND, OR. 97215
253-2915

10 June 1983

GARY,

I discussed these concerns with Marge.

Could you, Marge, Jack, Sharron and
I get together next week and discuss?



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL STREET, PORTLAND, OREGON 97201 503/221-1646

FROM THE DESK OF

Cindy Banzer

COUNCILOR, DISTRICT 9
7017 S.E. PINE/PORTLAND, OR. 97215
253-2915

10 June 1983

SHARRON,

Marge and I talked about these
concerns.

Would you please give some thought
to these and let's get together next
week to discuss how we should present
Projects Initiatives Program to
Council on the 23rd.



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL STREET, PORTLAND, OREGON 97201 503/221-1646

FROM THE DESK OF
Cindy Banzer
COUNCILOR, DISTRICT 9
7017 S.E. PINE/PORTLAND, OR. 97215
253-2915

10 June '83

Project Initiatives Program

1. Role of Committee vs Council
2. Reporting procedures to Council
3. Blessing of Council
4. Need to think through concepts vs details
5. Ranking of Projects



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL STREET, PORTLAND, OREGON 97201 503/221-1646

FROM THE DESK OF

Cindy Banzer

COUNCILOR, DISTRICT 9
7017 S.E. PINE/PORTLAND, OR. 97215
253-2915

13 June 1983 3:49 PM

RICK,
FYI

It is my intent to have process resolved
and to begin work on the issue of future
funding for METRO/Zoo by the June 23rd
Council meeting.



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL STREET, PORTLAND, OREGON 97201 503/221-1646



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

METRO

M E M O R A N D U M

Date: June 13, 1983

To: Cindy Banzer, Presiding Officer

From: Councilor Jack Deines

Regarding: Project Initiative Program

As you know, we have only discussed the Project Initiative Program conceptually during the budget deliberations. I am concerned that we may be in danger of not keeping all Councilors informed of the progress being made on this program. It is my opinion that the program will be successful only if all Councilors are aware of and supportive of the steps being taken to implement the program.

I feel it is essential to ensure that some type of reporting criteria be adopted by the full Council to ensure that we are kept informed as well as supportive of the proposed efforts. I strongly urge that before the proposed work program, as outlined by Ray Barker, is adopted that we insert at the appropriate points opportunity for Council review and approval as well as public discussion.

In this way, I believe, we will avoid the pitfalls that we have experienced with some past projects where the Council and public were not fully aware of what was being proposed and/or taking place. The public must be fully informed, as well as providing for public input, in order that we as a deliberative body can make good decisions about which project initiatives have merit and which do not.

I urge you to bring this memo before the Council for discussion, and if the members concur, that the plan as proposed by Mr. Barker have the appropriate checkpoints inserted prior to Council adoption.

Thank you for your prompt consideration of this request.

JD/gl
8815B/D2

FROM THE DESK OF

Cindy Banzer

COUNCILOR, DISTRICT 9
7017 S.E. PINE/PORTLAND, OR. 97215
253-2915

15 June 1983

CHARLIE,

DO YOU THINK THIS PROPOSAL WOULD
ADDRESS THE BROAD STUDY CONCEPT THAT
RICK LIKES? AND, CONCURRENTLY
COULDN'T WE HAVE A SPECIFIC, TECHNICAL
REVIEW OF THE TRI-MET/METRO RELATIONSHIP?

I'LL CALL YOU THIS AFTERNOON TO TALK
ABOUT IT.



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL STREET, PORTLAND, OREGON 97201 503/221-1646



METROPOLITAN SERVICE DISTRICT

Providing Zoo, Transportation, Solid Waste and
other Regional Services

June 15, 1983

Rick Gustafson
Executive Officer

Metro Council

Cindy Banzer
*Presiding Officer
District 9*

Bob Oleson
*Deputy Presiding
Officer
District 1*

Richard Waker
District 2

Charlie Williamson
District 3

Corky Kirkpatrick
District 4

Jack Deines
District 5

George Van Bergen
District 6

Sharron Kelley
District 7

Ernie Bonner
District 8

Bruce Etlinger
District 10

Marge Kafoury
District 11

Gary Hansen
District 12

527 SW Hall St.
Portland, OR
97201
503/221-1646

The Honorable Glenn Otto
State Representative
Chair, House Committee on
Intergovernmental Affairs
Capitol Building
Salem, Oregon 97310

The Honorable Joyce Cohen
State Senator
Chair, Senate Committee on
Commerce, Banking, and Public Finance
Capitol Building
Salem, Oregon 97310

Dear Representative Otto and Senator Cohen:

It is the purpose of this letter to confirm our understanding of the meaning of Section 3 of H.B. 2228 relating to the extent of authority of the three-person panel, designated therein, to review a transfer of a mass transit district to a metropolitan service district.

As you know, Section 3(1) of the bill clearly states that the panel is to review a "plan designed to repay any outstanding bonds". The purpose of this provision was to assure payment of bonded indebtedness upon transfer consistent with all provisions which may exist in outstanding mass transit bonds. We believe, and the legislative history of the bill verifies, that the review authority vested in the panel by the bill is limited to review of a bond repayment plan and no other matters which might be related to a transfer.


Section 3(2) of the bill, however, creates an ambiguity in the panel's authority because of its apparently unintentional reference to approval of "a transfer" and to refusal of "a transfer" for reasons relating to the financial effect of "a transfer". We understand that

Representative Glenn Otto
Senator Joyce Cohen
June 15, 1983
Page Two

the word "transfer" in Section 3(2) was not intended to expand the powers delegated under Section 3(1) and that the power of the panel to refuse "a transfer" is limited to a determination of the adequacy of the plan for repayment of outstanding bonds.

We trust that our understanding indicated above is consistent with your own. With that understanding, the bill should not later be misinterpreted in a manner which would unintentionally encumber the type of transfer contemplated by the Legislature since 1969 and codified in ORS 268.370.

Sincerely,


Cindy Banzer
Presiding Officer

CB:ef

cc: Rick Gustafson
Fred Hansen
Dick Feeney



METROPOLITAN SERVICE DISTRICT

Providing Zoo, Transportation, Solid Waste and
other Regional Services

June 16, 1983

Rick Gustafson
Executive Officer

Metro Council

Cindy Banzer
Presiding Officer
District 9

Bob Oleson
Deputy Presiding Officer
District 1

Richard Waker
District 2

Charlie Williamson
District 3

Corky Kirkpatrick
District 4

Jack Deines
District 5

George Van Bergen
District 6

Sharron Kelley
District 7

Ernie Bonner
District 8

Bruce Etlinger
District 10

Marge Kafoury
District 11

Gary Hansen
District 12

Dear Community Leader:

The Metropolitan Service District (Metro) Council is currently considering the relationship between Metro and Tri-Met.

Metro has the authority, as part of its regional functions, to bring Tri-Met under its jurisdiction.

Resolutions to address this authority have been introduced by various Council members.

The substance of the resolutions range from maintaining the status quo to declaring Metro's intent to merge the functions of Tri-Met and to prepare a plan to effect the orderly and efficient transition of such a merger.

On Thursday, June 23 at 8:00 p.m. the Metro Council will hold a public hearing to obtain public input regarding the Metro/Tri-Met relationship. The hearing will take place in the Metro Council Chambers.

Your thoughts regarding this subject would be appreciated. We hope you will be able to share your views with us by either attending the meeting or sending us a letter.

527 SW Hall St.
Portland, OR
97201
503/221-1646

Sincerely,

Cindy Banzer

Cindy Banzer
Presiding Officer

CB:tj



METROPOLITAN SERVICE DISTRICT

Providing Zoo, Transportation, Solid Waste and
other Regional Services

June 16, 1983

Rick Gustafson
Executive Officer

Metro Council

Cindy Banzer
Presiding Officer
District 9

Bob Oleson
Deputy Presiding
Officer
District 1

Richard Waker
District 2

Charlie Williamson
District 3

Corky Kirkpatrick
District 4

Jack Deines
District 5

George Van Bergen
District 6

Sharron Kelley
District 7

Ernie Bonner
District 8

Bruce Etlinger
District 10

Marge Kafoury
District 11

Gary Hansen
District 12

Dear Neighbor:

The Metropolitan Service District (Metro) Council is currently considering the relationship between Metro and Tri-Met.

Metro has the authority, as part of its regional functions, to bring Tri-Met under its jurisdiction.

Resolutions to address this authority have been introduced by various Council members.

The substance of the resolutions range from maintaining the status quo to declaring Metro's intent to merge the functions of Tri-Met and to prepare a plan to effect the orderly and efficient transition of such a merger.

On Thursday, June 23 at 8:00 p.m. the Metro Council will hold a public hearing to obtain public input regarding the Metro/Tri-Met relationship. The hearing will take place in the Metro Council Chambers.

Your thoughts regarding this subject would be appreciated. We hope you will be able to share your views with us by either attending the meeting or sending us a letter.

Sincerely,

Cindy Banzer

Cindy Banzer
Presiding Officer

527 SW Hall St.
Portland, OR
97201
503/221-1646

CB:tj



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: June 20, 1983
To: Cindy Banzer, Presiding Officer
From: Ray Barker, Council Assistant
Regarding: Meetings with News Media

Here is your appointment schedule with news media:

Tuesday, June 21

10:30 a.m. - Floyd McKay, Channel 8
3:00 p.m. - Larry Hildebrand, The Oregonian

Wednesday, June 22

10:30 a.m. - Rick Meyer, Channel 2

Possible Questions and Answers

1. What has prompted a discussion of a merger at this time?
Give background.
 - a. enabling legislation provides authority
 - b. bills introduced to eliminate marriage clause or make it difficult to effect transfer
 - c. Glenn Otto letter
2. Isn't this really an effort on the part of Metro to gain financial stability?

Quite the opposite--Metro already has authority to seek general tax base, user fees, etc.

3. Is this an attempt to gain legitimacy as a regional government?

Any organization is judged on how it solves problems. Metro has demonstrated its ability to solve problems. The Zoo, for example, popular, increased attendance, improvements.

4. From the average citizen's perspective, why should Metro take over Tri-Met?
 - a. accountability -- elected officials
 - b. integration of transportation responsibilities
 - c. reduce proliferation of single purpose agencies
5. What do the Metro Councilors think about a merger?

Ranges from do nothing to declare intent to merge.
6. Has there been discussion between Metro/Tri-Met regarding merger?
7. If there is a study of Metro/Tri-Met, who should conduct study? What should be included in the study?
8. What are the next steps?

KEY POINTS

1. There will be an opportunity for public input. We welcome this input. (June 23 hearing, July 7 hearing)
2. No vote tomorrow to take over Tri-Met. No precipitous action.
3. Tri-Met could still run buses. Metro's role could be as overseer--policy, budget, etc.
4. Should there be two agencies with transportation responsibilities?
5. Accountability, integration, reduce single-purpose agencies.



METRO

METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

M E M O R A N D U M

Date: June 21, 1983
To: Metro Council
From: Ray Barker, Council Assistant
Regarding: Ranking Projects for Project Initiatives
Program (PIP)

During the budget process four projects were proposed for the PIP: jails, parks, libraries and drainage.

It is recommended that the Council rank the proposed projects to determine the order in which they will be reviewed. The ranking of projects could be based upon perceived need, timeliness, external support, legal authority, or some other criteria.

Steps

1. Individual Councilors rank the projects 1 through 4.
2. Scoring:
 - a. A project ranked #1 is given one point; a project ranked #2 is given two points; a project ranked #3 is given three points; and a project ranked #4 is given four points.
 - b. The individual Councilors' scores are added together.
 - c. The program with the least number of total points is ranked #1; the one with the highest number of points is ranked last.

(please see other side)

RB/gl
8890B/D4

EXAMPLE

Individual Rankings

<u>A</u>	<u>B</u>	<u>C</u>
1. Libraries	1. Parks	1. Jails
2. Parks	2. Jails	2. Libraries
3. Jails	3. Drainage	3. Parks
4. Drainage	4. Libraries	4. Drainage

Scoring

Individual Points

Total Points

Libraries	1, 4, 2	=	7
Parks	2, 1, 3	=	6
Jails	1, 3, 1	=	5
Drainage	4, 3, 4	=	11

Composite Ranking

1. Jails
2. Parks
3. Libraries
4. Drainage

8890B/D4

PLEASE RANK THE PROJECTS AND GIVE TO COUNCIL ASSISTANT:

N A M E: _____

1. _____

2. _____

3. _____

4. _____



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: June 22, 1983
To: Metro Council
From: Cindy Banzer, Presiding Officer
Regarding: Major Issues to be Addressed by Metro Council
During the Next Six Months

Based on Council discussions during the budget deliberations, a review of the major subjects being discussed by the various committees, and recent staff input, the following issues should be addressed during the next six months:

Finance/Budget

- Adoption of Budget for FY 1983-84.
- Decision on future funding for the Zoo/Metro General fund.
- Discussion on budget process for FY 1984-85.
- Completion of fixed assets inventory.
- Review of audit/Letter to Management (consider review of staffing level in financial affairs).
- Consideration of quarterly program progress and financial reports.

External Affairs

- Discussion of Metro/Tri-Met relationship.
- Implementation of the project initiatives program, including review of Metro's involvement in corrections, parks, libraries and drainage.

Policy and Plan Development

- Completion and adoption of Solid Waste Systems Plan.
- Completion and adoption of a Waste Reduction (Recycling) Plan.
- Completion and adoption of Zoo Master Plan.
- Decision on Westside Corridor project.
- Consideration of development of criteria to guide allocation of federal transportation funds.
- Adoption of Regional Bicycle Plan.
- Decision on viability of Milwaukie LRT and adoption of Highway/Transit Staging Plan; allocate McLoughlin Corridor Interstate Transfer Reserve.
- Adoption of an Affirmative Action Plan.

(see other side)

Memorandum
June 22, 1983
Page 2

- Review and adoption of Minority Business Enterprise policies.
- Implementation of results of personnel classification plan survey.

Other

- Extension of permits at St. Johns Landfill.
- Initiate work on methane gas recovery program at St. Johns Landfill.

CB/RB/gl
8894B/D4

cc: Don Carlson
Warren Iliff
Andy Cotugno
Steve Seigel
Dan Durig
Jennifer Sims
Dan LaGrande
Ray Barker



METROPOLITAN SERVICE DISTRICT
527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: June 23, 1983
To: Metro Council
From: Cindy Banzer, Presiding Officer
Regarding: Portland Chamber of Commerce Report on Tri-Met

Frank Chown felt that you would be interested in the Portland Chamber's recent report on Tri-Met entitled "Portland Chamber of Commerce Comments on Tri-Met and Its 1983-84 Budget."

(Please note that the second page of the report is blank.)

CB/gl

Attachment



824 S.W. Fifth Avenue • Portland, OR 97204 • (503) 228-9411

May 23, 1983

PORTLAND CHAMBER OF COMMERCE COMMENTS
On The Tri-County Metropolitan Transit District Of
Oregon (Tri-Met) and Its 1983-1984 Budget

Board of Directors, Tri-Met:

Gerard K. Drummond, President
111 SW Columbia, Suite 800
Portland, OR 97201

Anne Meyers
17618 South Crestline Drive
Lake Oswego, OR 97034

William W. Wessinger, V-President
1133 West Burnside
Portland, OR 97209

Robert Murray
1980 East Powell
Gresham, OR 97030

Nellie Fox, Secretary
13190 SW Burlwood
Beaverton, OR 97005

Gail Washington
2154 NE Broadway, Suite 204
Portland, OR 97232

John Frewing, Treasurer
121 SW Salmon St.
Portland, OR 97204

The Portland Chamber of Commerce has actively supported the operation of a mass transit system for the Portland metropolitan area. It has also held that such a system must be operated in an efficient cost-effective fashion with minimal reliance on business tax subsidization.

In 1980, specific objectives for Tri-Met were established in the Five Year Transit Development Program (TDP) Fiscal Years 1981-1985. Key quantifiable objectives are: 1) increasing ridership to at least 230,000 passengers per week day by 1985; and 2) increase the farebox recovery ratio (percent of system operating cost recovered from passenger revenues) to 40% by 1985.



The Tri-Met Quarterly Line Performance Report for the Summer of 1982 indicated weekday ridership to be 113,369 and the farebox recovery ratio to be 26%.

In this report, of the 83 weekday lines operating, only 3 lines equaled or exceeded the 40% objective. 23 lines operated between 30-40%; 23 lines operated between 20-30%; and 34 lines operated below 20%. That is nearly 41% of the lines operated at less than half the revenues necessary to recover even 40% of costs with passenger revenues.

It appears that if these 34 lines operated for a 260 weekday year, they would have generated about \$2,300,000 in revenues while incurring over \$16,000,000 in cost for an average of only 14.4% revenue/cost. The average cost per boarding ride was \$2.64 while the average system fare was about \$.50. Only 22 of the 504 revenue hours of service equaled or were less than the system average of \$1.56 cost/ride. Cost/ride on some lines were found to be as high as \$74.53, \$52.38, \$51.86, \$39.75, and \$31.71. Whereas certain lines have been consolidated as a result of the September 5th introduction of the Grid, total revenue hours on those of the 34 lines still operating equals the hours of the 34 during the summer quarter.

For all weekday lines operating during that period, only 509 weekday revenue hours out of 1422 were found to have a cost/ride equal to or less than the system average of \$1.56. It should be noted that this \$1.56 refers to cost per boarding ride which included transfers. The actual cost per originating (and, therefore, paying in most cases) ride was \$1.98. To have maintained a farebox recovery ratio of 40% on this base of ridership and average fare would have required a system average of about \$1.01 cost/boarding ride.

The TDP set economic performance standards for determining adequate, marginal, and substandard operation of routes (lines). These standards were based on ridership per service hour and system costs per boarding rider utilizing percentages of system averages for determination. Of the 83 lines, only 31 appeared to be adequate, 35 appeared to be marginal, and 17 appeared to be substandard based on the average of \$1.56 cost/ride. If \$1.01 cost/ride were used, as reflective of the 40% goal, only three lines would have been adequate.

Tri-Met's Fiscal Year 1983-84 Budget targets a goal of 130,000 average weekday originating riders which would be a slight improvement on the past three years, but which would still be far below the objective of 230,000 by the next fiscal year. This despite increasing annual bus mileage over 105% from 1973 to 1983 and, in effect, decreasing fares so that the average fare, adjusted for inflation, is 40% below that charged in 1973.

The Budget sets a goal of 32% for Passenger Revenue to System Cost (farebox recovery) which would be up from the expected average of 27% for fiscal year 1983 but drastically short of the objective of 40% for the next fiscal year. To put this into perspective, if the proposed budget of \$75,000,000 is adopted then passenger revenues would have to equal \$30,000,000 to attain the 40%. This would be \$11,500,000 or 62% more than that generated during this current year. Conversely, if passenger revenues equal the \$20,000,000 projected in the budget, then Tri-Met's expenses would have to be \$50,000,000 or about \$25,000,000 less than the \$75 million proposed. This \$25 million is almost two-thirds of the amount of payroll taxes paid this year.

The budget is also reflective of a significant increase in annual route miles from approximately 21.8 million to nearly 24.3 million. Tri-Met plans to add 18 positions to its general and administrative staff for a total of 241. Additional drivers, mechanics, fare inspectors, etc. have increased the Operations total to 1567 at June, 1983 from the July, 1982 total of 1510.

Tri-Met's failure to even approach its two key objectives of 230,000 weekday riders and of 40% farebox recovery ratio warrants explanation.

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In an effort to generate ridership, Tri-Met greatly increased scheduled service while actually depressing the average fare in non-inflationary terms over the past ten years. This drive for "volume business" reduced the farebox recovery ratio to such an extent that for the summer quarter of 1982, the passenger paid little more than one-fourth of the system cost and was subsidized for almost 75% of the fare. In spite of this high level of subsidization, ridership has not increased; in fact, it has decreased over the last three years.

The drive for "volume business" also led to expanding lines and to maintaining lines on a non-economic basis. As cost considerations decline in importance, "political" factors dominate so that an overwhelming number of expensive lines and/or runs are operated at "luxury" levels for minimal use.

Tri-Met's strategy of attempting to attract "volume business" requires at least two elements to be a financial success. It has to attract large numbers of paying (although at depressed rates) riders. Tri-Met also has to limit its "overhead" expenses while reducing, proportionate to each rider, its operating cost. But not only has Tri-Met not sufficiently increased ridership, it has not reduced operating cost. Operating cost/rider, which does not include "overhead", has increased by nearly four times during the past ten years.

Tri-Met's building of a greatly increased system has led to a greatly increased expense of operating the system so that envisioned economies of scale have yet to be realized. It has been suggested that Tri-Met's predilection for "top of the line" and "state of the art" equipment and projects have led in no small way to its expensive system.

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Current and future transit developments that warrant comment include the Self Service Fare System, the Grid, the Banfield Light Rail Project, the trolley proposal, and certain bills under consideration in the Oregon Legislature.

The Self Service Fare System has disadvantages which possibly outweigh its projected reduced "dwell time" savings, they are: increased rider fare fraud, increased personnel expense due to need for fare inspectors, confusion over fares, and lack of ridership and revenue information.

The Grid ridership and revenue should be monitored on each line to determine acceptability.

The Banfield Light Rail Project was "sold" on the basis of handling increased ridership at a lower per rider cost than the existing system. Tri-Met is proceeding with plans for light rail transit (LRT) for the westside and for the southeast side. Such plans should remain only that pending financially successful operating results from the Banfield LRT. Experience has demonstrated that agency projections greatly overestimate ridership and revenues.

Another "capital" project being evaluated is trolley lines. It is unclear whether the justification for such a project is economic (purported lower cost of operation which would be projected to outweigh cost of equipment), environmental (less air pollution - more visual pollution?), energy (diesel fuel prices versus cost of electricity), or nostalgia.

State legislative issues affecting transit and the taxpayer are presently of concern. Three specific bills under consideration should be noted. HB 2226 would give transit districts the authority to borrow short term working capital without voter approval. Tri-Met has sufficient working capital at present and, as there is little seasonality to transit financing, there is not envisioned need for such a credit extension except to finance operating deficits.

HB 2228 would increase the authority of the state "umbrella agency" for transit bonding to \$250 million from its present \$50 million. The need for increasing transit's "mortgage" has yet to be demonstrated. Oregon already is the state with the highest State long-term debt (full faith and credit) as a percent of personal income at 20.7% in 1981.

HB 2781 would, in effect, prevent the Metropolitan Service District (Metro), a voter elected body, from taking over Tri-Met, a governor appointed agency. The present authority allowing Metro this alternative was a key part of the enabling legislation and such should be retained.

SUMMATION

Tri-Met has greatly and demonstrably failed in achieving its two key objectives: ridership and the farebox recovery ratio.

Ridership is at little more than half of the objective (126,000 out of 230,000) despite a 105% increase in bus miles and an effective 40% decrease in average fare over the past ten years.

The farebox recovery ratio continues to fall and hit 26% in summer of 1982 with an expected 27% for fiscal year 1982-83 against a target of 40%. This multimillion dollar shortfall is primarily the result of the expansion of "service" and its resultant dramatic increase in system cost. Yet this service, urged by many regardless of the cost, is not used by many as demonstrated by lower ridership and high operating cost/ride.

Tri-Met's operation of many marginal and substandard lines is a luxury that the business community and the workforce cannot afford. These excessive lines are financed by increased taxes on payroll creating another disincentive to employment in Oregon. As has been repeatedly proven, states with lower rates of taxation have higher rates of growth and greater economic prosperity.

Tri-Met's expansion of "service" has been based on disputable economic forecasts and optimistic ridership projections. The capital cost of this expensive expansion is largely borne by the Federal Government and, thus, by the federal income taxpayer. Expenditures on transit programs of questionable economic value have led to bloated federal budgets which, in the recent past, has led to high interest rates. It is not in Oregon's interest to promote practices leading to high interest rates. Further, it is not in Oregon's interest to have its economic future decided in the national political arena where its small population cannot hope to compete for long with larger population centers.

Tri-Met's financial deficiencies are of such a magnitude that unless it undertakes a major re-structuring of its system to reflect current operating and population realities, it will soon be operating at a deficit. Already the agency is expanding its financing options through legislative action to meet such an eventuality.

Tri-Met's legislative initiatives to increase its short and long-term borrowing abilities are major concerns in light of the failure of the agency to operate within the financial objectives it has set. Also a major concern is the agency's legislative attempt to further insulate itself from the paying electorate by eliminating Metro's authority to assume responsibility for the district.

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The Portland Chamber of Commerce strongly recommends that Tri-Met establish a farebox recovery goal of 35% for fiscal year 1983-1984 and of 40% for fiscal year 1984-1985. It further calls on the agency to take immediate action to achieve these goals.

It also respectfully requests that the Board of Tri-Met reply in a timely fashion to this presentation and the particulars contained herein to the attention of the Chamber's Executive Committee and the Chairman of its Economic Principles and Policies Committee



METRO

METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

M E M O R A N D U M

Date: June 23, 1983

To: Ray Barker, Council Assistant

From: Cindy Banzer, Presiding Officer

Regarding:

I have a number of miscellaneous items we need to take care of Thursday in preparation for the meetings in the afternoon and evening.

1. Could you please ask Andy Cotugno if he could draft or help you draft a brief background on the Tri-Met/Metro relationship. What our authority is in the transportation area and what our current relationship is with Tri-Met...
2. It is my intention to call George Van Bergen, Ernie Bonner and Gary Hansen to ask them to give a brief introduction to their resolutions at the beginning of the public hearing. Please remind me in case I have not reached one of them by the time I see you in the afternoon.
3. Please make sure that we have an adequate number of copies of the resolutions that have been introduced for public distribution at the meeting Thursday night.
4. Would you ask Everlee if we had agreed during our agenda setting meeting to have under this public hearing the item #4 which reads "other resolutions." I don't recall that we had included that in our agenda setting meeting. Please clarify for me.
5. Could you please call not only Jerry Drummond but the other Tri-Met Board members with the following message from me:

I had sent a letter to Jerry Drummond on June 3 requesting that we get together prior to tonight's meeting to discuss the various resolutions before the Council. I also sent a copy of that letter to the Tri-Met Board members. Although we will not vote on any resolution until July 7, they should know that they are certainly invited to come and share their views with us tonight or if they would prefer I would be most pleased to have the opportunity to talk with them individually or together prior to the Council taking any position on July 7.

Memorandum
June 23, 1983
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It would have been my preference, Ray, to have called them myself but since it is such short notice now and we were apparently not able to set up that Drummond meeting if you could do it I think it is better than nothing.

Also you might mention that Rick and I had attempted to set up a meeting with Drummond and that I am meeting with Dick Feeney before the meeting.

6. Would you ask Toby to check with me regarding the Council set up and procedures and food, etc., for tonight's meeting. As you know, we are going to cancel the Executive Session and try to get Council members up to the Zoo for at least part of the ZooGrass concert.
7. Need to have copies of Jane Cease's bill and talk about that about 7:00 p.m.

Also, want to be sure we have our Project Initiatives report underway that you and Sharron are going to handle.

Also that the memo Don is writing regarding the future funding issue is ready to go. Do you think, Ray, that you should talk to Corky about the change in direction? I am wondering if it is better for you to do it than for me since you talked to the individual Council members--but if you have a problem with that please let me know as I don't want to put you in a difficult position.

I think that is about all of the messages I have for now. I will be at home in the early morning and will have lunch with Dick Feeney at noon, and then will be in the office after that.

Thank you.

CB/gl



METROPOLITAN SERVICE DISTRICT

527 S.W. HALL ST., PORTLAND, OR. 97201, 503/221-1646

MEMORANDUM

Date: June 23, 1983
To: Cindy Banzer, Presiding Officer
From: Rick Gustafson, Executive Officer *Rid*
Regarding: WORK PLAN FOR CONSIDERATION OF FUTURE FUNDING

This memo is a follow-up to the discussion at the June 13th Coordinating Committee meeting at which time there was discussion of the process to be followed for consideration of this issue. Staff was asked to prepare some more definitive ideas as to the work plan and process to be followed for Council discussion on June 23rd.

It's vital that the Executive Officer and Council develop a plan for providing a sufficient and stable funding base for current and proposed zoo and general government functions for a five-year time frame. The plan should cover a realistic assessment of needs, funding options and a strategy for achieving the desired option or options.

The plan should analyze the options for replacing revenue lost when the zoo serial levy expires at the end of FY 1983-84 and the local government dues assessment authority expires at the end of FY 1984-85. The following questions should be specifically addressed:

1. Should Metro seek voter approval of a tax base or serial levy to support zoo operating and capital expenses?
2. Should Metro seek voter approval of a tax base or serial levy to support general government activities before requesting authority from the State Legislature for either extending the dues or another funding source?
3. If the answer to either or both preceding questions is no, recommend an alternative strategy for funding the activity or activities mentioned.
4. If the answer is yes to either or both, which of the following options should be chosen?
 - a. Serial Levy:
 - combine a zoo and general government levy on the May primary ballot.
 - place separate zoo and general government serial levies on the May ballot.
 - Consider other options for placing separate serial levies on either the May or November ballots.

b. Tax Base:

- seek a tax base for both the zoo and general government activities on May ballot.
- seek a tax base for either the zoo or general government activities on the May ballot.
- consider other options for placing a tax base on either May or November ballots.

5. List and evaluate any other potential revenue sources.

I had earlier recommended that the major work on this issue be handled at the Coordinating Committee but after consulting with the Council Assistant who has polled members of the Council, I am changing my recommendation to the Council meeting as a whole to deliberate on this matter. It is proposed that the Council make a policy decision on the level of service to be provided (within the context of the zoo and general government functions), amount of funds to be raised and type of financing options to be used by the end of October 1983. To achieve this objective, I propose a series of at least four meetings of the Council to consider the questions outlined above. I suggest that we set aside time at regular upcoming Council meetings to discuss this subject. A brief outline and schedule is suggested below:

Date

Objective

July 28th

Generally agree on financial needs for zoo and general government activities for next five years. Establish basic funding framework for funding relationships (continuance of transfers for general government support services or fund support services in some other manner?)

Data to be provided are 5-year revenue and expenditure projections for zoo activities and general government activities (General Fund).

August 25th

Discuss funding options to meet needs outlined in initial meeting. Options include various funding sources, i.e., property tax, income tax, other taxes, and other initial discussion on property tax strategy, i.e., tax base vs. serial levy. Council should narrow the options to two or three possibilities

Data to be provided are analysis of various funding sources including Metro's legal ability to utilize the source, the equity of a proposed funding source, the cost of administration and the growth potential of the source.

Cindy Banzer, Presiding Officer
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September 22nd

Continued discussions on funding options with community input on selected options identified on August 25th. Community input could be in the form of oral discussions with interested persons or groups such as the Friends of the Zoo.

Data to be provided are information transmitted to staff by community groups or individuals on selected options.

October 27th

Decision by the Council on a plan for seeking funding for zoo and general government activities. It may not be possible to identify the specific dollar amount of a proposed tax levy (the specific dollar amount is not needed until March 1984) but the general strategy should be agreed upon at this meeting.

Data to be provided are a summary of Council decisions at earlier meetings as well as a summary of community input to the Council.

RG:ef