### OATH OF OFFICE

STATE OF OREGON	)	
	)	SS
County of Multnomah	)	

1, Laurence Bauer

do solemnly swear, or affirm, that I will support the Constitution of the United States, the Constitution of the State of Oregon, and the laws thereof, and that I will faithfully discharge the duties of Councilor of the Metropolitan Service District according to the best of my ability, so help me God.

Naureme Baner

Subscribed and sworn before me this 5th day of MMMILL, 1989.

O Towns

Notary Public for Oregon

My commission expires 4-11-89

a. Marie Mileson

# Memorandum

w First Avenue tland, OR 97201-5398 3/221-1646

January 11, 1989

Metro Council

Mike Ragsdale, Presiding Officer

Regarding:

ADDITIONAL COUNCILOR ASSIGNMENTS

This is to inform you that I have made Councilor appointments to the following committees, organizations and task forces for calendar year

BI-STATE POLICY ADVISORY COMMITTEE:

Councilor Bauer, Co-chair

Councilor Devlin (Alternate)

FRIENDS OF THE WASHINGTON PARK ZOO

BOARD OF DIRECTORS:

Councilor DeJardin

Councilor Kelley

JOINT POLICY ADVISORY COMMITTEE

ON TRANSPORTATION:

Councilor Ragsdale, Chair Councilor Gardner, V. Chair

Councilor Van Bergen (Alternate)

EGISLATIVE TASK FORCE:

Councilor Gardner, Chair

Councilor Collier Councilor Knowles Councilor Ragsdale

NE PERCENT FOR RECYCLING

OMMITTEE:

Councilor Wyers, Chair

REGON REGIONAL COUNCILS SSOCIATION:

Councilor Collier

PECIAL DISTRICTS ASSOCIATION F OREGON BOARD OF DIRECTORS:

Councilor Bauer

RI-MET HANDICAP TRANSPORTATION DMMITTEE:

Councilor Buchanan

:tached as Exhibit A is a list by councilor of assignments for the Dove committees, organizations and task forces as well as Council

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tachment

### 1989 COUNCIL ASSIGNMENTS

Intergovernmental Relations; Internal Affairs; Biwrence Bauer State, Co-chair; Special Districts Association Convention, Zoo and Visitor Facilities; Solid ger Buchanan Waste: Tri-Met Handicap Transportation Finance, Chair; Intergovernmental Relations, Vice anya Collier Chair; Internal Affairs; Legislative Task Force: ORCA Convention, Zoo and Visitor Facilities, Vice rom DeJardin Chair; Intergovernmental Relations; Friends of the Zoo Intergovernmental Relations; Finance; Bi-State Richard Devlin (alternate) Intergovernmental Relations, Chair; Finance; Jim Gardner Legislative Task Force, Chair; JPACT, V. Chair Solid Waste, Chair; Internal Affairs, Vice Chair Gary Hansen Solid Waste, Vice Chair; Convention, Zoo and Sharron Kelley Visitor Facilities; Deputy Presiding Officer; Friends of the Zoo Convention, Zoo and Visitor Facilities, Chair; David Knowles Internal Affairs; Legislative Task Force Internal Affairs, Chair; Solid Waste; Legislative Mike Ragsdale Task Force; JPACT, Chair Finance, Vice Chair; Convention, Zoo and Visitor George Van Bergen Facilities: JPACT, Alternate Judy Wyers Finance; Solid Waste; One Percent for Recycling,

Chair

MR:gpwb appts.1

#### EXHIBIT B

COUNCIL STANDING COMMITTEES
January 12, 1989, Membership

### Convention, Zoo and Visitor Facilities Committee

Knowles, Chair DeJardin, V. Chair Buchanan Kelley Van Bergen

### Internal Affairs Committee

Ragsdale, Chair Hansen, V. Chair Bauer Collier Knowles

### Finance Committee

Collier, Chair Van Bergen, V. Chair Devlin Gardner Wyers

### Solid Waste Committee

Hansen, Chair Kelley, V. Chair Buchanan Ragsdale Wyers

## Intergovernmental Relations Committee

Gardner, Chair Collier, V. Chair Bauer DeJardin Devlin

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1/12/89

metro

#### EXHIBIT C

## COUNCIL STANDING COMMITTEE MEMBERSHIP January 11, 1990

### <u>convention</u> and <u>Visitor</u> <u>Facilities</u> Committee

Knowles, Chair Buchanan, Vice Chair McFarland Van Bergen Hansen

### <u>Intergovernmental Relations</u>/ <u>Committee</u>

Ragsdale, Chair Devlin, Vice Chair Gardner Bauer McFarland

### Zoo Committee

Gardner, Chair McFarland, Vice Chair Knowles Ragsdale DeJardin

### Finance Committee

Van Bergen, Chair Wyers, Vice Chair Collier Devlin Gardner

### Solid Waste Committee

Hansen, Chair
Bauer, Vice Chair
DeJardin
Buchanan
Wyers

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Resolution No. 90-1207 Exhibits, Page 8

### EXHIBIT A

## COUNCIL STANDING COMMITTEE MEMBERSHIP July 12, 1990

### <u>Convention and Visitor</u> <u>Facilities Committee</u>

Councilor Knowles, Chair

Councilor Buchanan, Vice Chair

Councilor McFarland Councilor Van Bergen Councilor Hansen

## Intergovernmental Relations Committee

Councilor Gardner, Chair

Councilor Devlin, Vice Chair

Councilor Bauer Councilor Hansen Councilor McFarland

### Zoo Committee

Councilor McFarland, Chair

Councilor DeJardin, Vice Chair

Councilor Gardner Councilor Knowles Councilor Saucy, Jr.

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### Finance Committee

Councilor Van Bergen, Chair Councilor Wyers, Vice Chair

Councilor Collier Councilor Devlin Councilor Gardner

### Solid Waste Committee

Councilor DeJardin, Chair Councilor Wyers, Vice Chair

Councilor Collier Councilor Buchanan Councilor Saucy, Jr.

### EXHIBIT B

BI-STATE POLICY ADVISORY COMMITTEE:	Councilor Bauer, Co-Chair Councilor Devlin, Alternate
FRIENDS OF WASHINGTON PARK ZOO BOARD OF DIRECTORS:	Councilor Knowles Councilor McFarland
JOINT POLICY ADVISORY COMMITTEE ON TRANSPORTATION:	Councilor Van Bergen, Chair Councilor Knowles, Vice Chair Councilor Devlin Councilor Gardner, Alternate
NORTH PORTLAND ENHANCEMENT COMMITTEE:	Councilor Hansen
ONE PERCENT FOR ART COMMITTEE - OREGON CONVENTION CENTER:	Councilor Knowles
ONE PERCENT FOR ARE COMMITTEE - ZOO:	Councilor DeJardin
ONE PERCENT FOR RECYCLING COMMITTEE:	Councilor Wyers, Chair Councilor DeJardin, Alternate
OREGON REGIONAL COUNCILS ASSOCIATION:	Councilor Gardner Councilor Wyers, Alternate
PARKS & NATURAL AREAS LIAISON:	Councilor Devlin, Chair Councilor McFarland
PARKS & NATURAL AREAS POLICY ADVISORY COMMITTEE:	Councilor Devlin, Chair Councilor McFarland Councilor Gardner
SOLID WASTE POLICY ADVISORY COMMITTEE:	Councilor DeJardin, Chair Councilor Wyers
SPECIAL DISTRICTS ASSOCIATION OF OREGON BOARD OF DIRECTORS:	Councilor Bauer
TRI-MET HANDICAP TRANSPORTATION COMMITTEE:	Councilor Buchanan
URBAN GROWTH BOUNDARY POLICY ADVISORY COMMITTEE:	Councilor Gardner, Chair Councilor Bauer Councilor Devlin Councilor Van Bergen, Alt.
WATER RESOURCES POLICY ADVISORY COMMITTEE:	Councilor Devlin, Chair Councilor McFarland Councilor Bauer

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#### EXHIBIT B

## COUNCIL STANDING COMMITTEE MEMBERSHIP (January 10, 1991)

### Finance Committee

Councilor Van Bergen, Chair Councilor Hansen, Vice Chair

Councilor Buchanan Councilor Devlin Councilor Wyers

### Governmental Affairs Committee

Councilor Devlin, Chair

Councilor Knowles, Vice Chair

Councilor Collier Councilor DeJardin Councilor Hansen

### Regional Facilities Committee

Councilor Knowles, Chair

Councilor Gardner, Vice Chair Councilor Bauer

Councilor Bauer Councilor Buchanan
Councilor McFarland

### Solid Waste Committee

Councilor Wyers, Chair

Councilor McFarland, Vice Chair

Councilor DeJardin Councilor Gardner Councilor McLain

### Transportation & Planning Committee

Councilor Gardner, Chair

Councilor Devlin, Vice Chair

Councilor Bauer Councilor McLain Councilor Van Bergen

### EXHIBIT C

## 1991 LEGISLATIVE TASK FORCE MEMBERSHIP (Resolution No. 90-1336)

## Legislative Task Force

Presiding Officer Collier
Executive Officer Cusma
Councilor Devlin, Vice Chair, Transportation & Planning
Councilor Gardner, Vice Chair, Regional Facilities
Councilor Hansen, Vice Chair, Finance
Councilor Knowles, Vice Chair, Governmental Affairs
Councilor McFarland, Vice Chair, Solid Waste

### EXHIBIT E (Continued)

<u>Urban Growth Management Policy Advisory</u> Councilor Gardner, Chair Committees:

Councilor Devlin Councilor McLain

Councilor DeJardin, Alternate

Water Resources Policy Advisory

Committee:

Councilor McFarland, Chair

Councilor Bauer Councilor McLain

#### EXHIBIT E

Bi-State Policy Advisory Committee:

Councilor Bauer, Co-Chair Councilor Hansen, Alternate

omposter Community Enhancement

Councilor Knowles, Chair

:ommittee:

Councilor Buchanan

riends of the Washington Park Zoo loard of Directors:

Councilor Knowles

Councilor McFarland

Councilor McLain, Alternate

Toint Policy Advisory Committee on 'ransportation:

Councilor Knowles, Chair

Councilor Van Bergen, Vice Chair

Councilor Devlin

Councilor Gardner, Alternate

Metropolitan Greenspaces Policy

Councilor Devlin, Chair

dvisory Committee:

Councilor Gardner Councilor McFarland

lorth Portland Enhancement Committee:

Councilor Hansen

Northwest" Transfer Station Inhancement Advisory Committee:

Councilor Hansen

ne Percent for Art:

Councilor DeJardin

Councilor Knowles, Alternate

)ne Percent for Recycling Committee:

Councilor McLain, Chair

Councilor McFarland, Alternate

Dregon Regional Council Association

Councilor Buchanan

Board of Directors:

Councilor McFarland, Alternate

mith and Bybee Lakes Management committee:

Councilor McFarland

Solid Waste Policy Advisory Committee:

Councilor Wyers, Chair Councilor McFarland

Southwest Washington (IRC) Pransportation Policy Committees:

Councilor Devlin

Special Districts Association of Oregon

Board of Directors: Legislative Committee: Councilor Bauer Councilor Knowles

Tri-Met Handicapped Transportation Committee:

Councilor Buchanan

#### EXHIBIT B

## COUNCIL STANDING COMMITTEE MEMBERSHIP\* (January 9, 1992)

### Finance Committee

### Councilor Van Bergen, Chair Councilor Hansen, Vice Chair

Councilor Devlin Councilor Gardner Councilor Wyers

Councilor Wyers

### Governmental Affairs Committee

Councilor Collier, Chair Councilor DeJardin, Vice Chair Councilor Bauer Councilor Devlin

### Regional Facilities Committee

Councilor McLain, Chair Councilor Collier, Vice Chair Councilor DeJardin Councilor McFarland Councilor (District 11)

#### Solid Waste Committee

Councilor Wyers, Chair Councilor McFarland, Vice Chair Councilor Buchanan Councilor Hansen Councilor Van Bergen

### Transportation & Planning Committee

Councilor Devlin, Chair Councilor McLain, Vice Chair Councilor Bauer Councilor (District 11) Councilor Buchanan

\* The Presiding Officer may serve as a member of a committee for which there is a vacancy as a result of a vacancy on the Council.

#### EXHIBIT C

Bi-State Policy Advisory Committee: Councilor Bauer, Co-Chair Councilor McFarland, Alternate Clackamas County Transportation Councilor Devlin Coordinating Committee, Liaison to: Composter Community Enhancement Councilor Buchanan, Chair Committee: Councilor (District 11) Friends of the Washington Park Zoo Councilor DeJardin Board of Directors: Councilor McFarland Councilor McLain, Alternate Joint Policy Advisory Committee on Councilor Devlin, Chair Transportation: Councilor Gardner, Vice Chair Councilor McLain Councilor Van Bergen, Alternate Metropolitan Greenspaces Policy Councilor Devlin, Chair Councilor McFarland, Vice Chair Advisory Committee: Councilor Hansen Councilor DeJardin, Alternate North Portland Enhancement Committee: Councilor Hansen Metro Central Enhancement Committee: Councilor Hansen One Percent for Art: Councilor DeJardin Councilor Gardner, Alternate One Percent for Recycling Committee: Councilor Buchanan, Chair Councilor Hansen, Alternate Oregon Regional Council Association Councilor Devlin Board of Directors: Councilor Wyers, Alternate Smith and Bybee Lakes Management Councilor McFarland Committee: Solid Waste Policy Advisory Committee: Councilor Wyers, Chair Councilor McFarland Southwest Washington (IRC) Councilor Devlin Transportation Policy Committees: Special Districts Association of Oregon

Tri-Met Handicapped Transportation Committee:

Councilor Buchanan

Councilor Bauer

Councilor Devlin

Board of Directors:

Legislative Committee:

### EXHIBIT C (Continued)

Regional Policy Advisory Committee:

Councilor Gardner, Chair

Councilor McLain Councilor Devlin, Alternate

Washington County Transportation Coordinating Committee, Liaison to:

Councilor McLain

#### EXHIBIT A

## COUNCIL STANDING COMMITTEE MEMBERSHIP (June 25, 1992)

### Finance Committee

Councilor Van Bergen, Chair Councilor Hansen, V. Chair

Councilor Devlin Councilor Gardner Councilor Wyers

### Governmental Affairs Committee

Councilor Collier, Chair Councilor Devlin, V. Chair

Councilor Bauer Councilor Gronke Councilor Wyers

### Regional Facilities Committee

Councilor McLain, Chair Councilor Collier, V. Chair Councilor Gronke

Councilor McFarland Councilor Washington

### Solid Waste Committee

Councilor Wyers, Chair Councilor McFarland, V. Chair

Councilor Buchanan Councilor Hansen Councilor Van Bergen

## Transportation & Planning Committee

Councilor Devlin, Chair
Councilor McLain, V. Chair
Councilor Bauer
Councilor Buchanan
Councilor Washington

#### EXHIBIT B

<u>Bi-State</u>	Policy	Advisory	Committee:

Councilor Bauer, Co-Chair

Composter Community Enhancement

Councilor McFarland, Alternate

Committee:

Councilor Buchanan, Chair Councilor Washington

Friends of the Washington Park Zoo Board of Directors:

Councilor Gronke Councilor McFarland

Councilor McLain, Alternate

Joint Policy Advisory Committee on Transportation:

Councilor Devlin, Chair Councilor Gardner, V. Chair

Councilor McLain

Councilor Van Bergen, Alternate

Metropolitan Greenspaces Policy Advisory Committee:

Councilor Devlin, Chair

Councilor McFarland, V. Chair

Councilor Hansen

North Portland Enhancement Committee:

Councilor Hansen, Chair

Metro Central Enhancement Committee:

Councilor Hansen, Chair

One Percent for Art:

Councilor Gardner

One Percent for Recycling Committee:

Councilor Buchanan, Chair Councilor Hansen, Alternate

Oregon City Metro Enhancement Committee:

Councilor Gronke

Oregon Regional Council Association Board of Directors:

Councilor Devlin

Councilor Wyers, Alternate

Regional Policy Advisory Committee:

Councilor Gardner, Chair Councilor McLain

Councilor Devlin, Alternate

Smith and Bybee Lakes Management Committee:

Councilor McFarland, Chair

Solid Waste Policy Advisory Committee:

Councilor Wyers, Chair

Councilor McFarland, V. Chair

Southwest Washington (IRC) Transportation Policy Committee:

Councilor Devlin

Special Districts Association of Oregon
Board of Directors:
Legislative Committee:

Councilor Bauer Councilor Devlin

Tri-Met Committee on Accessible Transportation:

Councilor Buchanan

I HEREBY CERTIFY THAT THE FOREGOING IS A COMPLETE AND EXACT COPY OF THE ORIGINAL THEREOE

### BEFORE THE COUNCIL OF THE METROPOLITAN SERVICE DISTRICT

REBECCO V. Shoemakin METRO COUNCIL ARCHIVIST

FOR THE PURPOSE OF EXPRESSING	)	RESOLUTION NO. 92-1734
APPRECIATION TO LARRY BAUER FOR	)	
SERVICES RENDERED TO THE COUNCIL	)	Introduced by Presiding
OF THE METROPOLITAN SERVICE	)	Officer Jim Gardner
DISTRICT	j	

WHEREAS, Larry Bauer served as the elected Council representative for District 2 of the Metropolitan Service District from January 1989 through August 31, 1992; and

WHEREAS, Councilor Bauer provided valuable service to the Metro Council and the citizens of the region as Co-Chair of the Bi-State Policy Advisory Committee; Vice-Chair of the Solid Waste Committee; member of the Intergovernmental Relations, Internal Affairs, Transportation & Planning, Regional Facilities, and Governmental Affairs Committees; and Council representative on the Special Districts Association of Oregon Board of Directors, Urban Growth Management Policy Advisory Committee, Water Resources Policy Advisory Committee, and Building Relocation Task Force; and

WHEREAS, Councilor Bauer provided valuable leadership in establishing the Bi-State Policy Advisory Committee as a credible forum for the regular consideration of issues of concern to the four-county region, including Clark County, Washington, and in raising awareness that our region transcends state lines in many matters including air and water quality, communications, and economic viability; now, therefore

BE IT RESOLVED,

That the Council of the Metropolitan Service District expresses its appreciation to Larry Bauer for his service to the Council, Metro and the citizens of the region, and wishes him success in his future endeavors.

ADOPTED by the Council of the Metropolitan Service District this 22nd day of December, 1992.

Jim Gardner,



# Metro History Project Digital Archive of Metro Councilors Metro Councilor Oral History Interviews

### Purpose and Scope of the Project

Since 2005, Metro has partnered with the Department of History at Portland State (PSU) to research and document the public service of Metro's elected officials, and provide public access to the information through web-based technology.

To date, PSU students have been working with primary resources to research councilors' terms of office, district representation, internal and external committee assignments, policy initiatives, and professional background. In researching the public service of Metro councilors, students have been reviewing councilors' professional papers including (but not limited to) correspondence, speeches, newsletters, calendars, photographs, and information relating to community events, and special engagements/awards.

Another component of the practicum is for students to gain firsthand experience in conducting an oral history interview. Oral history interviewing records a person's recollection of experiences, thoughts and feelings about a specific event or a period of time. It gathers data not available in written records about people, events, decisions, and processes. In essence, oral history is spoken history grounded in memory. It can reveal how individual values and actions shaped the past, and how the past shapes present-day values and actions. With this in mind, students participating in this project have been asked to conduct interviews with Metro councilors to capture their personal reflections and anecdotes regarding their public service; to gather insight about municipal politics; and to further the goal of documenting Metro's history as a public agency.

The Interview Release Form provided below documents permissions and guidelines for the use and custody of the information gathered during the interview process.

## 

Last Updated: 03/20/2009

Dear Mr. Lawrence Bauer,

Thank you for your participation in the Portland Metro Oral History Project. I am writing to confirm our scheduled interview at the Metro building, 600 NE Grand Avenue, at 11:00 am, May 14. We have been given the Council Conference room on the third floor. Also, I would like to let you know that the interview will be audio taped, as part of Metro's history archive.

During the interview, I am interested in learning about your experiences regarding the following topics:

- Your family and youth growing up in the Willamette Valley
- Education, university life and professional pursuits
- Public service inspirations, and experience as a councilman with Metro
- Major issues the council handled during your participation
- Insights as an Oregon urban planner
- Urban growth and development in Oregon, and what the future may hold
- Any other experiences or issues concerning the Metro council, the Willamette Valley and Oregon's urban development.

If you have any questions, please contact me at 337-412-2640. Again, I appreciate you taking the time to hold this interview, and I look forward to our meeting.

Sincerely,

Sam Taylor, Student Portland State University

Sam Taylor Hst 407: Oral History Draft interview questions

The following questions are for an interview with Mr. Lawrence Bauer, Metro councilman from 1989-95. Mr. Bauer is an Oregon born, raised and educated Urban Planner, born in 1944, who has lived in the Willamette Valley his entire life...

Please state your full name, and the council district you represented, (confirmation of knowledge of being audio taped, for the Metro history project, and rights)

Where were you born?

Where did you grow up?

What were your parents names?

What did they do for a living?

Do you have siblings?

Where were you in the birth order?

What was growing up in like for you?

What do you recall of your early schooling?

What kinds of things were you interested in?

Did your parents expect that you would go to college?

Where did you first attend?

How did you select that school?

What was your first major?

Why did you choose that field?

Did you ever change or contemplate changing your major?

Did you expect your schooling to prepare you for a career?

What job(s), or career direction did you take after graduating college?

What inspired you to seek that career(s)?

When did you establish your business? (Lawrence Bauer and Associates)

Where did you practice that business (urban planning)?

What do you primarily do in that business?

How did your profession help or hinder you in with your desire for public service?

How long/for whom did you act as a (public affairs) advisor before considering a council seat?

What inspired you to seek public office?

Why did you choose to run for a Metro council seat?

What specifically did you wish to accomplish when you decided to go for it?

Please describe what the election process was like?

What was most challenging about the election?

How did you feel when you were elected?

Was it your first public post?

What were your years in office? (There is a discrepancy in the official documents, which state that your official service ended in 1992, rather than 1995)

### How were you selected for your assignments on the council?

- -Bi-state policy committee head
- -Special Districts Association, board of directors
- -Internal affairs committee
- -Solid waste committee
- -Intergovernmental relations committee
- -Water resources policy advisory committee
- -Urban Growth Management advisory board committee
- -Transportation and planning committee

How were you selected for these assignments/positions?

Is that a typical workload for a council seat?

Did you get the assignments you hoped for? Dreaded?

Please describe a typical day as a Metro councilman.

What were council meetings like?

Did you continue to run your business while holding a council seat?

What were your professional affiliations during your service with Metro?

How much extra time did it take to be an active Metro councilor? How did it affect your schedule?

What did your wife and other family members think about your election?

How did it affect your home life?

What special skills and ideas did you bring/apply to Metro?

How did your school prepare you for taking a council seat? Work?

What prior life experiences most aided you in your Metro work?

What were your own goals as a Metro council member? What did you see as the council's "vision?"

### What were the most important issues tackled by Metro during your time there?

- -Waste management
- -Columbia River national estuary
- -The PR push to make the council open and transparent, in 1989-90

Why were those issues of the most importance?

How did Metro face these challenges?

Significant projects/assignments: What gave you the most personal satisfaction?

What made these to most fulfilling (or not)?

What assignment(s) was the worst?

Which was most important to you?

How have these initiatives changed Portland today?

What do you consider your greatest accomplishment(s) with the council?

Are these accomplishments documented well in official files?

What was your greatest contribution to your constituents? To Metro?

Did you get any special awards or honors as a member of the council?

What was the best thing about being a council member?

What about being a councilman challenged you the most?

How would you define your greatest disappointment as a councilor?

What do you with you had done differently?

Concerning urban growth, what have Portland and Metro done right (and wrong)?

How could the Metro council be improved?

How has it changed since you were there?

What do you see as the biggest future issues for Metro? For urban Oregon?

How did you and your fellow councilors shape Metro as an organization?

Who were some of the more interesting/prominent local figures you met while a councilman?

Who did you work with the most?

What were they like?

How did your council service end?

Why did you come to that decision?

Did you seek reelection?

Were you interested in other public offices?

Have you stayed in contact with Metro since your stint?

What did you gain from your Metro experience?

In what ways did your experience on the council influence your life?

Do you still operate your business?

What organizations have you been involved with since leaving Metro?

What would you do differently if you were a councilor now?

How would you like to be remembered as a councilor?

What advice would you give to someone contemplating a public service life? A local government seat?

Is there anything else you would like to add? Any thing we didn't cover?

Dear Lawrence Bauer,

Thank you for your participation in the Metro council history project. The story and insights you shared were very interesting, and will no doubt be enlightening for those who wish to conduct future research.

Enclosed is a copy of our interview; I hope you enjoy listening to it. I personally quite enjoyed our discussion. I will send you a copy of the written transcript soon.

Thanks again for your help.

Sincerely,

Sam Taylor