

Meeting: Metro Council Work Session

Date: Tuesday, May 17, 2016

Time: 2:00 p.m.

Place: Metro Regional Center, Council Chamber

#### CALL TO ORDER AND ROLL CALL

2:00 PM 1. (	HIEF OPERATING OFFICER COMMUNICATION
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2:10 PM 2. THIRD QUARTER FINANCIAL REPORT Tim Collier, Metro

(UNAUDITED)

2:25 PM 3. PLANNING FOR POTENTIAL PARKS AND Kathleen Brennan-Hunter, Metro

NATURE LEVY RENEWAL Heather Nelson Kent, Metro

Noah Siegel, Metro

3:30 PM 4. METRO ATTORNEY COMMUNICATIONS

3:45 PM 5. COUNCILOR LIASON UPDATES AND COUNCIL

COMMUNICATION

**ADJOURN** 

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尊重民權。欲瞭解Metro民權計畫的詳情,或獲取歧視投訴表,請瀏覽網站 www.oregonmetro.gov/civilrights。如果您需要口譯方可參加公共會議,請在會 議召開前5個營業日撥打503-797-

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#### សេចក្តីជូនដំណឹងអំពីការមិនរើសអើងរបស់ Metro

ការគោរពសិទ្ធិពលរដ្ឋរបស់ ។ សំរាប់ព័ត៌មានអំពីកម្មវិធីសិទ្ធិពលរដ្ឋរបស់ Metro ឬដើម្បីទទួលពាក្យបណ្ដឹងរើសអើងសូមចូលទស្សនាគេហទំព័រ

<u>www.oregonmetro.gov/civilrights</u>ๆ

បើលោកអ្នកត្រូវការអ្នកបកប្រែភាសានៅពេលអង្គ ប្រងុំសាធារណៈ សូមទូរស័ព្ទមកលេខ 503-797-1890 (ម៉ោង 8 ព្រឹកដល់ម៉ោង 5 ល្ងាច ថ្ងៃធ្វើការ) ប្រាំពីរថ្ងៃ

ថ្ងៃធ្វើការ មុនថ្ងៃប្រជុំដើម្បីអាចឲ្យគេសម្រូលតាមសំណើរបស់លោកអ្នក ។

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تحترم Metro الحقوق المدنية. للمزيد من المعلومات حول برنامج Metro للحقوق المدنية أو لإيداع شكوى ضد التمييز، يُرجى زيارة الموقع الإلكتروني www.oregonmetro.gov/civilrights. إن كنت بحاجة إلى مساعدة في اللغة، يجب عليك الاتصال مقدماً برقم الهاتف 797-1890 (من الساعة 8 صباحاً حتى الساعة 5 مساءاً، أيام الاثنين إلى الجمعة) قبل خمسة (5) أيام عمل من موعد الاجتماع.

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# THIRD QUARTER FINANCIAL REPORT (UNAUDITED)

Metro Council Work Session Tuesday, May 17, 2016 Metro Regional Center, Council Chamber

#### **METRO COUNCIL**

#### Work Session Worksheet

**PRESENTATION DATE:** May 17, 2016 **LENGTH:** 15 Minutes

**PRESENTATION TITLE:** Third Quarter Financial Report (unaudited)

**DEPARTMENT:** Finance & Regulatory Services

PRESENTER(s): TIM COLLIER, DIRECTOR, FINANCE AND REGULATORY SERVICES (X1913)

FOR MORE INFORMATION, ALSO CONTACT MATT SNODGRASS (x1687)

#### WORK SESSION PURPOSE & DESIRED OUTCOMES

• Purpose: To inform the Council about the state of Metro finances through the third quarter of the fiscal year.

#### TOPIC BACKGROUND & FRAMING THE WORK SESSION DISCUSSION

Projections for revenues continue to be close to budget, while the projection for expenditures remain somewhat low, relative to budget, as they did in the second quarter.

MERC, overall, continues to show a significant year-to-year rise in revenues, which is projected to bring in more revenue than originally assumed. Construction excise tax is also projected to be above budget.

Expenditures projections are under budget in all operating departments, especially in Parks and Nature and in Planning and Development.

This report fulfills a requirement of Metro's financial policies for monitoring and regular reporting to the Council of the budget's performance.

#### PACKET MATERIALS

- Would legislation be required for Council action ☐ Yes ✓ No
- If yes, is draft legislation attached? ☐ Yes ☐ No
- What other materials are you presenting today? None

January to April



# FINANCIAL REPORT

THIRD QUARTER

FY 2015-16



Clean air and clean water do not stop at city limits or county lines. Neither does the need for jobs, a thriving economy, and sustainable transportation and living choices for people and businesses in the region. Voters have asked Metro to help with the challenges and opportunities that affect the 25 cities and three counties in the Portland metropolitan area.

A regional approach simply makes sense when it comes to providing services, operating venues and making decisions about how the region grows. Metro works with communities to support a resilient economy, keep nature close by and respond to a changing climate. Together, we're making a great place, now and for generations to come.

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#### **Metro Council President**

Tom Hughes

#### **Metro Council**

Shirley Craddick, District 1
Carlotta Collette, District 2
Craig Dirksen, District 3
Kathryn Harrington, District 4
Sam Chase, District 5
Bob Stacey, District 6

#### **Auditor**

**Brian Evans** 

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# FY 2015-16 Quarterly Report

# Third Quarter



May 17, 2016

#### Dear President Hughes and members of the Metro Council:

On behalf of the Finance Team I am today delivering Metro's Third Quarter Financial Report for FY 2015-16. We utilize third quarter report in two important ways. One, it determines if we have any potential issues that would require Council action prior to year end to maintain legal expenditure authority. Second, it lets us know if there needs to be any adjustments (either positive or negative) to the projected ending fund balance, which not only impacts the current year, but could impact the proposed 2016-17 budget.

			YTD %	Year-End	Year-end	3-Yr
All Revenue	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Program Revenues	\$181,370,343	\$126,542,289	69.8%	\$178,481,790	98.4%	107.6%
General Revenues	75,834,813	68,531,192	90.4%	\$76,620,636	101.0%	102.5%
Other Financing Sources	112,000,000	33,835,614	30.2%	98,220,181	87.7%	0.0%
All Revenue	\$369,205,156	\$228,909,095	62.0%	\$353,322,607	95.7%	
			YTD %	Year-End	Year-end	3-Year
Expenditures	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	\$95,853,702	\$67,534,061	70.5%	\$89,908,013	93.8%	94.5%
Materials and Services	133,956,574	73,929,181	55.2%	110,075,315	82.2%	82.7%
<b>Total Operating Expenditures</b>	229,810,276	141,463,242	61.6%	199,983,328	87.0%	87.4%
Total Capital Outlay	61,439,390	17,644,034	28.7%	34,409,232	56.0%	52.5%
<b>Total Renewal and Replacement</b>	3,944,108	709,502	18.0%	1,968,844	49.9%	65.1%
Total Expenditures	295,193,774	159,816,778	54.1%	236,361,404	80.1%	89.4%

#### Revenues coming in above projections

Revenues are projected to come in on budget at the aggregate level. Transient lodging tax (TLT) and construction excise tax are showing continued growth. Property tax collections are on target and are projected to end the year on budget. Solid waste tonnage continues to exceed projections, resulting in solid waste revenues above our original budget.

Venues revenues are tracking above budget, with record years in Portland'5 and OCC. Expo is tracking above its three year average and has seen its highest year to date gross revenues ever.

Glendoveer revenues are coming in lower than projected, but over its three year average. Generally most other areas are tracking on budget. We will continue to monitor to see if any last minute adjustments need to be completed prior to the end of the year.

#### Expenditures continue to track closely to budget

Continuing the recent trend, operating expenditures are on track to close at budgeted levels.

#### Construction Excise Tax on the upswing

Construction excise tax collections continue to be strong. Projected collections through the end of the year are on pace to be to be higher than the prior three year.

The full report is included in the appendix.

#### Third quarter prognosis: positive

Generally the news continues to be very positive. Property taxes and TLT are all above original budget. Venues revenues, continue to exceed expectations. We will continue to monitor expenditures, any appropriations issues will be brought to you in the June consolidated budget amendment.

#### How does this impact FY 2016-17 budget planning?

Our projections for how we will end the 2015-16 fiscal year are in line with what we anticipated in developing the 2016-17 budget. Please remember though that these year-end numbers are only estimates, but continue to support the recent positive trends and it looks to be a positive start for the 2016-17 budget year.

Sincerely,

Tim Collier, CPA, MBA

Director of Finance and Regulatory Services



#### **METRO OPERATING REVENUES**

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD o	f Budget	Projection	% of Budget	Average
All Revenue						•
Program Revenues	\$181,370,343	\$126,542,289	69.8%	\$178,481,790	98.4%	106.4%
General Revenues	75,834,813	68,531,192	90.4%	76,620,636	101.0%	102.5%
Special Items	0	0	0%	0	0.0%	0.0%
Extraordinary Items	0	0	0%	0	0.0%	0.0%
Other Financing Sources	112,000,000	33,835,614	30.2%	98,220,181	87.7%	0.0%
All Revenue	\$369,205,156	\$228,909,095	62.0%	\$353,322,607	95.7%	116.4%

Year-to-date (YTD) revenues for the agency came to \$229 million (62.0 percent) of the annual budget, through the third quarter of fiscal year (FY) 2015-16.

#### PROGRAM REVENUE BREAKDOWN

	Budget	Actual YTD o	YTD % of Budget	Year-end Projection	Year-end % of Budget	3-Year Average
Charges for Services Revenue	\$136,055,198	\$106,349,847	78.2%	\$144,949,005	106.5%	103.1%
Internal Charges for Svcs-Rev	272,284	255,566	93.9%	260,066	95.5%	100.8%
Licenses and Permits	380,000	355,675	93.6%	380,000	100.0%	99.9%
Miscellaneous Revenue	2,591,868	1,218,485	47.0%	2,122,206	81.9%	203.1%
Grants	21,828,982	5,168,100	23.7%	9,237,205	42.3%	109.9%
Intergovernmental Revenue	14,937,140	12,105,326	81.0%	14,724,099	98.6%	120.8%
Contributions from Governments	3,875,098	722,733	18.7%	5,382,069	138.9%	103.9%
Contributions - Private Source	1,028,397	172,806	16.8%	1,032,764	100.4%	74.6%
Capital Grants	401,376	193,750	48.3%	394,376	98.3%	0.0%
Program Revenues	\$181,370,343	\$126,542,289	69.8%	\$178,481,790	98.4%	106.4%

Contractors' Business License revenues through the third quarter came to 93.6 percent of the amount originally budgeted (\$380,000). The increase in charges for services revenue is largely driven by MERC, which is projected to come in at \$6.1 million (10.8 percent) above the department's budget. The projection is linked to higher-than-expected revenues across a range of services, including admission fees, rentals, and food and beverage services, especially prominent in the OCC and Portland'5 revenues. Portland'5 has had a record year with six out of the nine months well above historical averages and projections. The Oregon Convention Center has so far had its best year ever, with substantially higher revenues in seven out of the nine months accounted for through the third quarter. Zoo admissions are somewhat low for the year and have contributed to a lower than projected revenue projection through year-end. Meanwhile, limits to the Aerial Photo line of products reduce the projection for the Research Center, as does a grant revenue shortfall in the Planning sub-fund.

#### **GENERAL REVENUES BREAKDOWN**

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD o	of Budget	Projection 9	% of Budget	Average
Real Property Taxes	\$54,407,424	\$53,135,891	97.7%	\$54,407,424	100.0%	101.5%
Excise Taxes	17,367,350	12,616,564	72.6%	17,942,110	103.3%	100.8%
Construction Excise Tax	2,475,000	1,656,862	66.9%	3,200,000	129.3%	131.2%
Other Derived Tax Revenues	50,000	33,708	67.4%	44,943	89.9%	108.2%
Interest Earnings	1,535,039	1,024,712	66.8%	1,026,159	66.8%	143.8%
General Revenue	\$75,834,813	\$68,467,736	90.3%	\$76,620,636	101.0%	102.5%

Property Tax – Revenues through the third quarter edged up beyond revenues from the second (in which they come due) to 97.7 percent of budget.

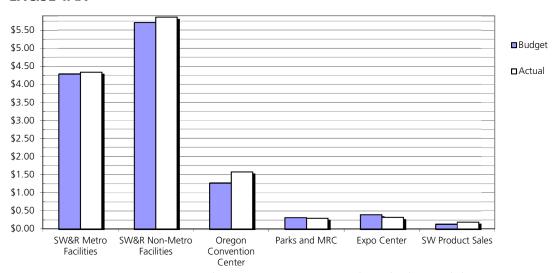
Construction Excise Tax came in at 66.9 percent of budget and is projected to end the year substantially above budget, based upon receipts to date.

Interest – Total interest earnings (including the interest earned and change in investment value) ended the quarter at 66.8 percent of budget, and is projected to come in slightly higher by year end.

FY 2015-16 revenues on budget

Transient Lodging Tax – receipts are \$2.5 million (27 percent) above the prior year and 48 percent above the three-year historical average. Both OCC and Portland'5 have received their maximum allowable TLT allocation in FY 2015-16. According to the Visitor Development Fund Intergovernmental Agreement, Portland'5 is allocated a maximum increase over the prior year receipts, of the Portland-Salem, second-half Calendar Year, Consumer Price Index (CPI), two years prior. For FY 2015-16 this is a 2.26 percent increase over FY 2014-15 actual receipts. OCC is allocated the greater of CPI or 7 percent over the prior year receipts. All TLT receipts over these maximums are deposited into the MERC Fund TLT Pooled Capital account to be allocated to specific capital projects in future years. \$5.2 million was allocated to the MERC Fund TLT Pooled Capital in FY 2014-15, bringing its fund balance to \$7.0 million. If the current trend continues, Finance is forecasting an additional \$4.0 to \$7.0 million will be distributed to the MERC Fund TLT Pooled Capital account at the close of FY 2015-16.

#### **EXCISE TAX**



Non-tonnage excise tax is projected to come in 9.1 percent above budget. Solid waste excise tax is currently projected to be 2.1 percent above budget. For more information, see the Parks and Environmental Services revenues narrative (in the Departments section), or refer to the Excise Tax Appendix.

#### **METRO OPERATING EXPENDITURES**

			YTD %	Year-end	Year-end	3-Year
Expenditures	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	\$75,660,408	\$53,269,498	70.4%	\$72,591,427	95.9%	94.5%
Materials and Services	122,964,011	69,272,903	56.3%	103,740,674	84.4%	84.3%
Total Operating Expenditures	198,624,419	122,542,401	61.7%	176,332,101	88.8%	88.0%
<b>Total Debt Service</b>	0	0	0%	0	0.0%	0.0%
Total Capital Outlay	57,213,095	16,293,371	28.5%	33,998,372	59.4%	54.2%
<b>Total Renewal and Replacement</b>	1,578,222	375,143	23.8%	1,353,438	85.8%	67.7%
Total Expenditures	\$257,415,736	\$139,210,916	54.1%	\$211,683,911	82.2%	78.9%

#### **DEPARTMENTS**

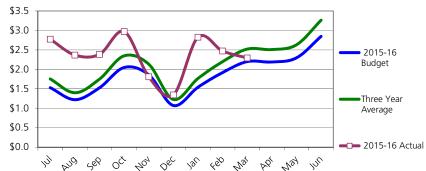
#### **METROPOLITAN EXPOSITION RECREATION CENTER**

	Total	Total	YTD %	Year-end	Year-end	3-Year
Revenues	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Program Revenues	\$56,506,111	\$49,307,224	87.3%	\$62,485,709	110.6%	115.4%
General Revenues	91,000	186,371	204.8%	236,771	260.2%	222.6%
Special Items	0	0	0%	0	0.0%	0.0%
Extraordinary Items	0	0	0%	0	0.0%	0.0%
Other Financing Sources	0	0	0%	0	0.0%	0.0%
Total Revenue	\$56,597,111	\$49,493,595	87.4%	\$62,722,480	110.8%	115.5%
			YTD %	Year-end	Year-end	3-Year
Expenditures	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	\$19,860,619	\$14,299,758	72.0%	\$19,099,668	96.2%	94.3%

			YID %	Year-end	Year-end	3-Year
Expenditures	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	\$19,860,619	\$14,299,758	72.0%	\$19,099,668	96.2%	94.3%
Materials and Services	29,652,204	23,608,630	79.6%	31,609,669	106.6%	100.0%
Total Operating Expenditu	49,512,823	37,908,388	76.6%	50,709,337	102.4%	97.7%
<b>Total New Capital</b>	8,483,500	1,174,373	13.8%	6,362,625	75.0%	74.7%
Total Expenditures	\$57,996,323	\$39,082,761	67.4%	\$57,071,962	98.4%	94.9%

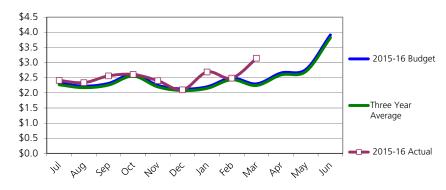
#### Oregon Convention Center- Program Revenues by Month





#### Oregon Convention Center- Expenditures by Month

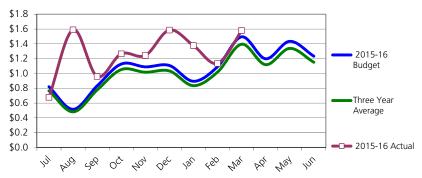
shown in millions



OCC and Portland'5 continue to set revenue records

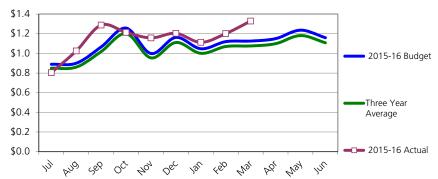
#### Portland'5 Centers for the Arts- Program Revenues by Month

shown in millions



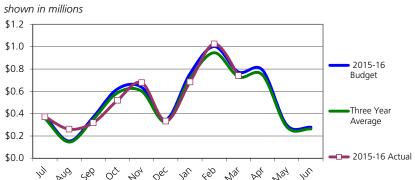
#### Portland'5 Centers for the Arts- Expenditures by Month

shown in millions



# OCC operating revenues highest ever

#### Portland Expo Center- Program Revenues by Month



#### Portland Expo Center- Expenditures by Month

\$0.7 \$0.6 \$0.5 \$0.4 \$0.3 \$0.2 \$0.1 \$0.0

All three venues hosted their best fiscal year ever in FY 2014-15 and are on pace to perform even better in FY 2015-16. Year to date (YTD) event revenues (rent and food and beverage) are 20 percent (\$6.2 million) above prior year, 36 percent above the three-year historical YTD average, and 21 percent above YTD budget projections. These increases in revenues are due to fiscal management practices, the much improved economy, and an increased number of events and attendance at all three venues. The number of events and attendance in the third quarter are both 1 percent below the prior year most notably due to the world indoor

track event occupying the entire OCC facility for a majority of the month of March, pushing events historically scheduled in March to either February or April. Year to date events and attendance are 2 percent and 5 percent, respectively, above the prior year's revenues.

#### OCC

OCC has hosted its highest grossing first nine months of the year ever. FY 2014-15 was OCC's best year ever and FY 2015-16 YTD gross revenues are \$6.3 million (25 percent) above 2015. OCC's gross revenue increase over the prior year to date is due to \$2.3 million (27 percent) in additional TLT revenue received, to date, combined with unanticipated events bookings and better than expected attendance, facilitating record rental and food and beverage sales. OCC's YTD food and beverage margin is 25 percent, or 5 percent over the prior year to date. OCC has already received its maximum TLT allocation, at 7 percent over the prior year actual receipts. Please see the TLT section of this report for more information.

Expo highest grossing year to date

#### Portland'5

Portland'5 achieved the highest grossing first nine months of the year ever, with year to date revenues at 29 above above the three-year historical average, and 16 percent above budget projections. YTD food and beverage margins are 28 percent, or 1 percent below the prior year. Portland'5 had strong Broadway attendance, specifically with *Book of Mormon*, *The Wizard of Oz* and *The Lion King*. The implementation of dynamic food and beverage pricing, and spending per attendee has facilitated the year over year growth.

#### Expo

Expo's staff has achieved the highest grossing year to date as well with year to date event related revenue at 4 percent above the three-year historical average. Expo staff has done an excellent job maximizing revenue and minimizing expenses, hosting four fewer events compared to FY 2014-15. Expo's food and beverage margin year to date is 19 percent, or 5 percent over the prior year.

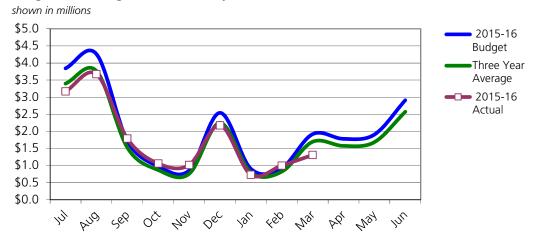
#### **MERC Expenditures**

Venue expenses as a whole are 15 percent above the prior year, 23 percent above the three-year historical YTD average, and meet YTD budget projections. Convention center expenses are 18 percent over the prior year and 1 percent over budget projections. Portland'5 expenditures are 18 percent over the prior year and 3 percent above budget projections. Expo expenses are 1 percent over the prior year and meet budget projections.

#### **OREGON ZOO**

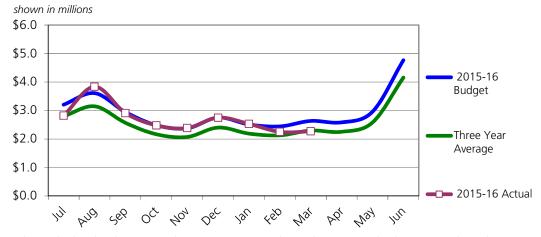
Revenue	Total Budget	Total Actual YTD	YTD % of Budget		Year-end % of Budget	3-Year Average
Program Revenues	\$25,061,390	\$16,140,847	64.4%	\$24,640,770	98.3%	99.8%
General Revenues	160,000	125,662	78.5%	170,000	106.3%	109.2%
Special Items	0	123,002	0%	0	0.0%	0.0%
Extraordinary Items	0	0	0%	0	0.0%	0.0%
Other Financing Sources	40,000,000	33,479,164	83.7%	33,479,164	83.7%	0.0%
Total Revenue	\$65,221,390	\$49,745,672	76.3%	\$58,289,934	89.4%	100.0%
			YTD %	Year-end	Year-end	3-Year
Expenditures	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	\$21,131,303	\$14,875,434	70.4%	\$20,354,047	96.3%	96.4%
Materials and Services	13,391,979	9,014,058	67.3%	12,860,392	96.0%	100.7%
<b>Total Operating Expenditures</b>	34,523,282	23,889,492	69.2%	33,214,439	96.2%	98.1%
Total Debt Service	0	0	0%	0	0.0%	0.0%
Total New Capital	4,548,366	1,509,545	33.2%	2,500,000	55.0%	41.8%
Total Renewal and Replacement	1,527,948	120,336	7.9%	580,500	38.0%	0.0%
Total Expenditures	\$40,599,596	\$25,519,373	62.9%	\$36,294,939	89.4%	91.2%

#### Oregon Zoo- Program Revenues by Month



#### Oregon Zoo- Expenditures by Month

# Zoo attendance is down



Through the third quarter, the Oregon Zoo achieved 1 percent higher visitor-based revenue despite a 9 percent drop in attendance. A wet spring break caused a 22 percent drop in attendance for March alone. Total guests for the year numbered 1,150,436. Per-cap revenues, however, are higher year-over-year in all major guest services areas for a total increase of \$1.42.

Fiscal year projections continue to show some weakness in enterprise income when compared to budget. Revenues were estimated based on 1.70 million visitors and the zoo is currently tracking to approximately 1.55 million guests. A general admissions pricing change is scheduled to go into effect on April 1st and, based on marketing surrounding Elephant Lands, even a small increase in estimated attendance is expected to close the budget gap.

Expenditures were below budget through the third quarter, driven by multiple open positions, newly approved for this fiscal year. Total spending is projected through year-end to be below budget; however, the Guest Services division is addressing higher labor costs associated with seasonal staffing. Management is examining program delivery to ensure the most effective and efficient use of staff hours.

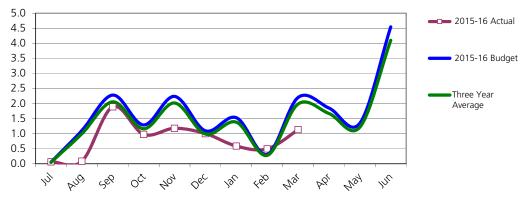
Several Renewal and Replacement projects are in progress, notably work to replace a chilling unit for the Steller Cove habitat. A facilities condition report was generated by an outside engineering firm and provided detailed information on the status of majors systems and envelopes to several buildings. This data will be incorporated into future year budgets and project plans.

#### OREGON ZOO INFRASTRUCTURE AND ANIMAL WELFARE BOND

			YTD %	Year-end	Year-end	3-Year
Expenditures	Budget	<b>Actual TYD</b>	of Budget	Projection	% of Budget	Average
Personal Services	\$729,775	\$531,506	72.8%	\$708,675	97.1%	87.9%
Materials and Services	265,000	157,721	59.5%	210,295	79.4%	149.8%
<b>Total Operating Expenditures</b>	994,775	689,227	69.3%	918,970	92.4%	89.2%
Total Debt Service	0	0	0%	0	0.0%	0.0%
<b>Total Capital Outlay</b>	18,843,728	6,722,029	35.7%	12,054,790	64.0%	69.5%
Total Expenditures	\$19,838,503	\$7,411,256	37.4%	\$12,973,760	65.4%	70.1%

#### Oregon Zoo Infrastructure and Animal Welfare Bond- Expenditures by Month

shown in millions

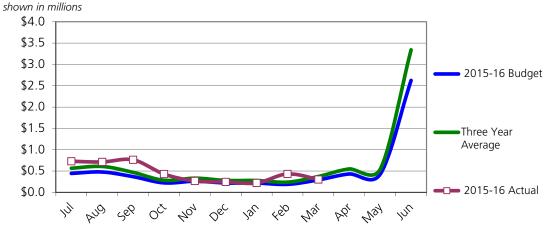


Note: There was a correction in August that reversed a \$660,000 charge that had been incorrectly applied to July, making the actuals line appear negative.

The Education Center project is on-track and on-budget with the concrete foundation poured and walls being erected. Bond staff members are reviewing submittals for design services for the Polar Bear habitat and expect to award a contract shortly. The RFP for the Construction Management/General Contractor was issued in March with proposals due in April. Highlevels of capital expenditures in the bond fund reflect these planned activities.

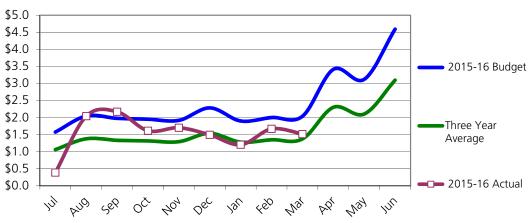
PARKS AND NATURE						
	Total	Total	YTD %	Year-end	Year-end	3-Year
Revenue	Indexence         Total Budget Bu	Projection	% of Budget	Average		
Program Revenues	\$6,169,672	\$4,094,813	66.4%	\$6,573,301	106.5%	123.3%
General Revenues	12,624,939	12,455,548	98.7%	12,965,229	102.7%	160.5%
Special Items	0	0	0%	0	0.0%	0.0%
Extraordinary Items	0	0	0%	0	0.0%	0.0%
Other Financing Sources	0	351,324	0%	351,324	0.0%	0.0%
Total Revenue	\$18,794,611	\$16,901,685	89.9%	\$19,889,854	105.8%	134.3%
			YTD %	Year-End	% of	3-year
All Funds	Budget	YTD	of Budget	Projection	Budget	Average
Personal Services	10,422,403	7,300,015	70.0%	10,249,484	98.3%	96.2%
Materials and Services	18,406,633	6,504,787	35.3%	10,007,496	54.4%	60.5%
<b>Total Operating Expenditures</b>	28,829,036	13,804,802	47.9%	20,256,980	70.3%	70.6%
Debt Service	-	-	0%	0	0%	0.0%
Capital Outlay	25,183,971	7,537,364	29.9%	10,930,197	43.4%	41.6%
Renewal and Replacement	419,264	188,120	44.9%	277,050	66.1%	99.6%
Total Expenditures	54,432,271	21,530,285	39.6%	31,464,227	57.8%	55.3%
			YTD %	Year-End	% of	
	Budget	YTD	of Budget	Projection	Budget	
General Fund	\$10,112,532	\$6,824,397	67.5%	\$9,671,544	95.6%	ı
Natural Areas Fund	\$29,573,251	\$7,673,419	25.9%	\$11,888,866	40.2%	
Local Option Levy Fund	\$11,965,224	\$6,439,526	53.8%	\$9,148,814	76.5%	

#### Parks and Nature- Program Revenues by Month



Parks and Nature- Expenditures by Month

shown in millions



Parks and Nature program revenues forecast above budget

Total Parks and Nature program revenues are forecasted to close the year 5 percent over budget. As shown in the chart above, a majority of its annual revenues and expenses occur between April and September. The most significant General Fund program revenue streams are Boat Launch Fees (3 percent), RV Fees (7 percent), Admission Fees (8 percent), Building Rentals (8 percent), and Glendoveer Golf Course Fees (42 percent). Year to date Visitor Services program revenues are trending 10 percent higher than the three-year historical average, however 6 percent below FY 2014-15 revenues and therefore anticipated to end the year slightly over budget. RV, Boat Launch, and Space Rental Fees are all very healthy and trending above the three-year historical average thanks to the great spring weather, however, admission fees are trending 25 percent below average. Glendoveer is forecasted to exceed its historical average revenue, though it is still projected to end the year 5 percent (\$167,000) under budget. The weather and fuel prices both effect program revenues in Parks and Nature and may well impact the fourth quarter actuals.

Cemetery Program revenue are trending above average and are expected to end the year at budget. Conservation Program revenues in the General Fund are on pace with the three-year historical trend and are expected to end the year approximately on budget. The Natural Areas Bond Program received an unanticipated Federal Grant of more than \$450,000 and will therefore end the year slightly above budget. The Capital Fund is expecting to receive a budgeted state grant of \$73,250 in FY 2016-17 instead of FY 2015-16 for the Oxbow Park Campground Road project. The project is on hold pending land use process completion.

Year-end projections for Personnel Services and Materials and Services expenses are trending toward 100 percent and 60 percent of budget, respectively. Capital expenditures are projected to end the year at 50 percent of budget, due almost exclusively to land acquisitions under the Bond Fund Conservation Program. Despite the fact that Materials and Services

expenditures from the Local Share and from Capital Grants and capital expenditures for land acquisitions under the Bond Fund are all significantly below budget, their year-end forecasts are conservative, based on historical patterns and expected acquisitions through the end of the fiscal year. Budgets for these programs are set high to ensure that adequate appropriation exists for Local Share, Capital Grants, and land acquisitions. The majority of Natural Area Restoration and Maintenance projects under the Levy Program are progressing as planned and a few projects have been rescheduled forward based on the implementation of the System Plan.

The Visitor Services program operating expenditures in the General Fund are following seasonal patterns and are projected to end the year below budget due to spending patterns in Maintenance and Repair and Professional Services Contracts. Operating expenditures in the Local Option Levy Fund are expected to end the year slightly below budget. The Cemetery Program expenditures are on pace with historical expenditures and year-end expenditures are expected to be close to budget.

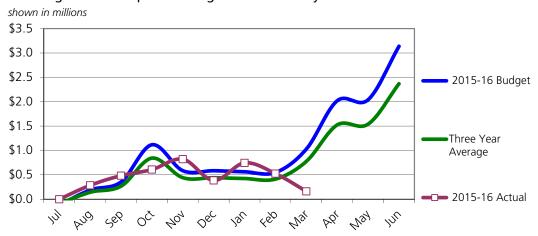
Parks and Nature has spent 32 percent of its capital budget to date. Approximately 77.0 percent of the capital budget is related to land acquisition under the Bond Fund and 16.0 percent to Park Improvements projects under the Local Option Levy Fund. Several projects under the Levy Program have been rescheduled, and moved forward based on the implementation of the System Plan. Capital projects under the Renewal and Replacement Fund and the Capital Fund expected to be completed next fiscal year have been carried forward to the FY 2016-17 Budget and also incorporated in Metro's FY 2016-17 Capital Improvement Plan.

#### PLANNING AND DEVELOPMENT

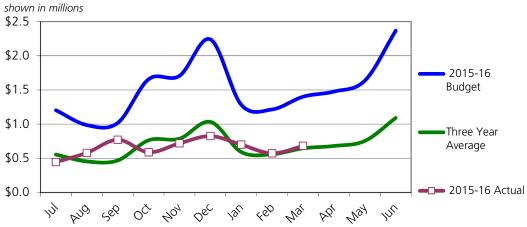
			YTD %	Year-end	Year-end	3-Year
Revenue	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Program Revenues	12,047,811	4,015,114	33.3%	11,152,644	92.6%	90.2%
General Revenues	0	32,702	0%	60,500	0.0%	0.0%
Special Items	0	0	0%	0	0.0%	0.0%
Extraordinary Items	0	0	0%	0	0.0%	0.0%
Other Financing Sources	0	0	0%	0	0.0%	0.0%
Total Revenue	\$12,047,811	\$4,047,816	33.6%	\$11,213,144	93.1%	90.6%

			YTD %	Year-end	Year-end	3-Year
Expenditures	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	\$6,194,579	\$4,180,754	67.5%	\$5,633,000	90.9%	90.7%
Materials and Services	11,992,570	1,277,907	10.7%	4,302,000	35.9%	38.9%
Total Expenditures	\$18,187,149	\$5,458,660	30.0%	\$9,935,000	54.6%	59.2%

#### Planning and Development- Program Revenues by Month



#### Planning and Development- Expenditures by Month



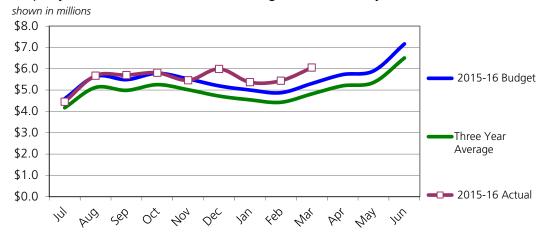
Planning's program and general revenues are projected to reach approximately \$11.2 million or 93.1 percent of budget by fiscal year end. Revenues are primarily made up of grant revenue funds (\$6.6 million forecasted), and Contributions from Governments (\$4.5 million forecasted). Grant revenues are largely made up of Federal MPO funds passed through ODOT to Metro. The Contributions from Governments line includes TriMet's annual support of the TOD program (\$3.0 million) and the local partner support of the South West Corridor Plan project (\$1.5 million forecasted). For FY 2015-16 there is a projected gratns revenue shortfall of \$498,000 in the planning subfund.

Planning and Development spending on Personal Services and Materials and Services combined is projected to reach \$10.1 million or 44.5 percent of budget by fiscal year end. The Personal Services category is currently at 67.5 percent of budget and is expected to reach 90.9 percent of budget, or \$5.6 million for the year. The projected full-year budget variance is approximately \$561,580. Between partial and full-year vacancies, staffing is down 3.25 FTE from the budgeted level of 51.50 FTE. Materials and Services spending is at 10.7 percent of budget and is expected to reach approximately 20.6 percent of budget or \$2.5 million by fiscal year end. The projected full-year budget variance is approximately \$9.5 million, coming mainly from the TOD program (\$4.7 million) and the Southwest Corridor Plan project (\$1.8 million). Both the TOD program and the Southwest Corridor project were budgeted to allow maximum flexibility to engage contractors and pursue new development opportunities.

#### PROPERTY AND ENVIRONMENTAL SERVICES

	Total	Total	YTD %	Year-end	Year-end	3-Year
Revenue	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Program Revenues	66,197,066	49,945,273	75.4%	69,352,681	104.8%	99.7%
General Revenues	327,417	167,231	51.1%	316,781	96.8%	0.0%
Special Items	0	0	0%	0	0.0%	0.0%
Extraordinary Items	0	0	0%	0	0.0%	0.0%
Other Financing Sources	0	5,126	0%	5,126	0.0%	0.0%
Total Revenue	\$66,524,483	\$50,117,630	75.3%	\$69,674,588	104.7%	99.8%
		YTD	YTD %	Year-End	% of	3-year
All Funds	Budget	Actuals	of Budget	Projection	Budget	Average
Personal Services	\$13,840,933	\$9,789,827	70.7%	\$13,453,553	97.2%	93.4%
Materials and Services	48,123,136	28,502,621	59.2%	44,255,823	92.0%	91.0%
Total Operating Expenditures	61,964,069	38,292,448	61.8%	57,709,376	93.1%	91.5%
Debt Service	-	-	0%	0	0%	0.0%
Capital Outlay	3,817,675	653,892	17.1%	2,150,760	56.3%	24.3%
Renewal and Replacement	1,158,958	185,884	16.0%	495,888	42.8%	
Total Expenditures	\$66,940,702	\$39,132,224	58.5%	\$60,356,024	90.2%	85.7%
		YTD	YTD %	Year-End	% of	
	Budget	Actuals	of Budget	Projection	Budget	
General Fund	\$2,650,239	1,772,913	66.9%	\$2,560,479	96.6%	
Solid Waste Revenue Fund	\$60,834,416	36,471,651	60.0%	\$57,139,216	93.9%	
General Asset Management Fund	\$1,785,358	346,325	19.4%	\$656,329	36.8%	

#### Property and Environmental Services- Program Revenues by Month

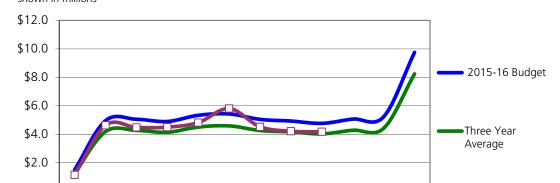


Solid Waste tonage 6.8 percent more than budget

2015-16 Actual

Property and Environmental Services- Expenditures by Month shown in millions

\$0.0



Tonnage processed at Metro facilities is trending at 20 percent over the three-year average and 6.4 percent over year-to-date budget projections. Total regional tonnage is 6.8 percent over year-to-date budget projections and is forecasted to end the year at this same pace. Total Property and Environmental Services department revenues are projected to end the year 4.7 percent (\$3.1 million) higher than budget primarily due to Solid Waste Operations.

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Parking fee revenue generated from Metro Regional Center are 3 percent above budget and are anticipated to end the year \$25,000 higher than budget. Recently, Metro leadership has signed a policy to maintain daily rate fees at 90 percent of the Go Lloyd District average published annually. Daily rates will increase approximately \$1.00 on July 1, 2016.

Latex Paint sales are trending 15 percent above budget. Both residential and commercial organics are forecasted to end the year at 75 percent of budget. Metro phased in new commercial organics acceptance standards in November 2014 and March 2015 to improve the quality of the stream. (1. Loads can no longer contain waxed or regular corrugated cardboard and 2. Loads can no longer contain non-food items with the exception of coffee filters, grounds, tea bags and BPI-certified compostable bags). Due to these standards adjustments, some businesses have discontinued participation in the program, driving down the commercial organics tonnage and contributing to the increase in garbage tonnage. Additionally, the market for wood waste collapsed in October 2015 with the closure of the SP Fiber Technologies mill in Newberg, the only facility in the region accepting wood waste. While there remains a limited market for raw wood, all other wood (painted, treated and engineered wood), must now be managed as garbage at Metro's two transfer stations. This is causing significant implications for recovery operations at the stations, driving down the percent tonnage recovered and at the same time contributing to the increase in garbage

tonnage. The organics and wood recovery dynamics as well as strong construction activity are all contributing factors to the increase in tonnage. Based on year-to-date tonnage trends the annual Community and Enhancement Fees are expected to meet budget. Community and Enhancement Fees revenue is set high in the budget to act as a contingency in case tonnage is higher than expected.

Based on year-to date actuals, Property and Environmental Services year-end projections for Personnel Services and Materials and Services are trending toward 97.2 percent and 94.4 percent, respectively, of budget, and are close to the three-year average.

Tonnage related expenses are projected to end the year or \$2.0 million (5 percent) below budget. Additionally, fuel costs are forecasted to end the year 14 percent (\$370,000) below budget due to lower fuel prices. A reduction in disposal costs of approximately \$0.9 million is included in the year-end projection. In accordance with the disposal contract, Metro received a rate disposal reduction effective July 1, 2015, however, the actual rate was not known in time to be included in the budget. The year-end projection includes lower than budgeted payments to the transfer station operators for materials recovered from mixed waste due in part to the dynamics described above. Operating expenditures under the General Fund for Metro Regional Center Operations and the Construction Project Management Office Programs follow the same expenditure patterns as the rest of the department and are projected to end the fiscal year slightly below budget given current expenditure trends.

The department spent less of its capital budget than expected year to date. 68.0 percent of the capital budget is related to Solid Waste Operations. The Metro Central Stormwater Treatment project and the St. Johns Landfill Controls and Flare Replacement projects are in the design drawings phase. The year-end capital expenditures projection for Solid Waste Operations assumes that several projects will be carried forward over multiple years based on a revised Capital Improvement Plan. Capital projects under the Renewal and Replacement Fund and the Capital Fund are related to the Metro Regional Center Building and the Fleet Vehicle Replacement Project and several projects have been carried forward to FY 2016-17.

#### **RESEARCH CENTER**

			YTD %	Year-end	Year-end	3-Year
Revenue	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Program Revenues	\$3,242,006	\$1,478,987	45.6%	\$2,196,000	67.7%	70.6%
General Revenues	0	0	0.0%	0	0.0%	0.0%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Total Revenue	\$3,242,006	\$1,478,987	45.6%	\$2,196,000	67.7%	70.6%
			YTD %	Year-end	Year-end	3-Year
Expenditures	Budget	Actual YTD	of Budget	Projection	% of Budget	Average
Personal Services	\$3,480,796	\$2,292,205	65.9%	\$3,093,000	88.9%	92.7%
Materials and Services	1,152,489	227,010	19.7%	495,000	43.0%	80.6%
Total Expenditures	\$4,633,285	\$2,519,214	54.4%	\$3,588,000	77.4%	91.2%

#### Research Center- Program Revenues by Month

shown in millions \$0.7 \$0.6 \$0.5 2015-16 Budget \$0.4 \$0.3 Three Year \$0.2 Average \$0.1 \$0.0 2015-16 Actual 460 401

Note: There was a correction made to July actuals that makes them appear at zero.

#### Research Center- Expenditures by Month

\$0.6 \$0.5 \$0.4 \$0.3 \$0.2 \$0.1 \$0.0

Research Center program revenues are expected to reach approximately \$2.2 million or 67.7 percent of budget by fiscal year end. Revenues are primarily made up of the MPO grant funds (\$1.8 million forecasted), and Charges for Services (\$333,060 forecasted), which includes the Aerial Photo Consortium billings and the RC's sales and contract revenue. The largest shortfall is in the Aerial Photo line, due to the limited product array offered this year (see also M&S, below). Both the MPO funds and the Charges for Services category are billed on a cost-reimbursement basis, with funding deficits commensurate with lower costs on labor and materials and services. For FY 2015-16 there is a projected gratns revenue shortfall of \$498,000 in the planning subfund.

Research Center spending on Personal Services and Materials and Services combined is projected to reach \$3.6 million or 77.4 percent of budget by fiscal year end. The Personal Services category is currently at 65.9 percent of budget and is expected to reach 88.9 percent of budget, or \$3.1 million for the year. The projected full-year budget variance is approximately \$387,796. Between partial and full-year vacancies, the staffing is down 3.0 FTE from the budgeted level of 27.20 FTE. The Materials and Services spending through third quarter is at 19.7 percent of budget and is expected to reach approximately 43.0 percent of budget or \$495,000 for the year. The projected full-year budget variance is approximately \$657,490 and the largest share (\$436,548) is on the Aerial Photo line with another \$100,000 attributable to the Least Cost Planning Principles project. The Aerial Photo project was budgeted to include LiDAR costs but that product will not be produced this year.

#### **SUPPORT DEPARTMENTS EXPENDITURES**

#### **ALL SUPPORT DEPARTMENTS**

	Budget	Actual YTD %	YTD 6 of Budget	Year-end Projection %	Year-end % of Budget	3-Year Average
Personal Services	\$20,193,294	\$14,372,947	71.2%	\$19,021,086	94.2%	94.1%
Materials and Services	6,522,634	3,674,451	56.3%	4,885,027	74.9%	74.1%
Total Operating Expenditures	26,715,928	18,047,398	67.6%	23,906,113	89.5%	88.8%
Total Debt Service	0	0	0%	0	0%	0%
Total Capital Outlay	323,000	46,831	14.5%	273,000	84.5%	87.7%
<b>Total Renewal and Replacement</b>	837,938	215,162	25.7%	615,406	73.4%	56.3%
Total Expenditures	\$27,876,866	\$18,309,391	65.7%	\$24,794,519	88.9%	87.9%

#### COUNCIL

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection %	of Budget	Average
Personal Services	\$3,924,529	\$2,785,838	71.0%	\$3,714,450	94.6%	94.6%
Materials and Services	1,041,311	386,702	37.1%	529,075	50.8%	53.8%
Total Expenditures	\$4,965,840	\$3,172,539	63.9%	\$4,243,525	85.5%	85.2%

#### **AUDITOR**

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection %	of Budget	Average
Personal Services	\$733,338	\$426,801	58.2%	\$562,888	76.8%	86.1%
Materials and Services	37,662	11,463	30.4%	25,000	66.4%	85.9%
Total Expenditures	\$771,000	\$438,264	56.8%	\$587,888	76.3%	86.0%

#### **OFFICE OF METRO ATTORNEY**

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection %	of Budget	Average
Personal Services	\$2,320,680	\$1,655,861	71.4%	\$2,208,319	95.2%	94.9%
Materials and Services	70,360	42,245	60.0%	68,510	97.4%	106.0%
Total Expenditures	\$2,391,040	\$1,698,105	71.0%	\$2,276,829	95.2%	95.2%

#### **COMMUNICATIONS**

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection %	of Budget	Average
Personal Services	\$3,010,548	\$2,174,327	72.2%	\$2,899,103	96.3%	96.6%
Materials and Services	134,070	75,948	56.6%	119,056	88.8%	94.6%
Total Expenditures	\$3,144,618	\$2,250,274	71.6%	\$3,018,159	96.0%	96.0%

#### FINANCE AND REGULATORY SERVICES

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection %	6 of Budget	Average
Personal Services	4,587,245	3,224,846	70.3%	4,299,794	93.7%	90.4%
Materials and Services	3,418,240	2,042,833	59.8%	2,627,229	76.9%	72.1%
Total Operating Expenditures	8,005,485	5,267,679	65.8%	6,927,024	86.5%	82.3%
Total New Capital	0	0	0%	0	0.0%	104.9%
<b>Total Renewal and Replacement</b>	0	0	0%	0	0.0%	0.0%
Total Expenditures	\$8,005,485	\$5,267,679	65.8%	\$6,927,024	86.5%	82.6%

#### **HUMAN RESOURCES**

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection %	of Budget	Average
Personal Services	\$2,300,955	\$1,559,578	67.8%	\$2,079,437	90.4%	97.6%
Materials and Services	430,376	288,901	67.1%	409,712	95.2%	98.0%
Total Expenditures	\$2,731,331	\$1,848,479	67.7%	\$2,489,149	91.1%	97.6%

#### INFORMATION SERVICES

			YTD %	Year-end	Year-end	3-Year
	Budget	Actual YTD	of Budget	Projection %	of Budget	Average
Personal Services	3,315,999	2,437,313	73.5%	3,257,095	98.2%	96.1%
Materials and Services	1,336,632	809,262	60.5%	1,106,443	82.8%	83.8%
Total Operating Expenditures	4,652,631	3,246,575	69.8%	4,363,538	93.8%	92.9%
Total New Capital	323,000	46,831	14.5%	273,000	84.5%	87.0%
<b>Total Renewal and Replacement</b>	837,938	215,162	25.7%	615,406	73.4%	56.2%
Total Expenditures	\$5,813,569	\$3,508,568	60.4%	\$5,251,944	90.3%	87.0%

#### **NON-DEPARTMENTAL EXPENDITURES**

#### **NON-DEPARTMENTAL**

			YTD	Year-end	Year-end	3-Year
	Budget	Actual YTD %	of Budget	Projection %	6 of Budget	Average
Personal Services	\$0	\$0	0%	\$0	0%	94.3%
Materials and Services	4,503,912	979,095	21.7%	2,464,894	54.7%	61.8%
Total Operating Expenditures	4,503,912	979,095	21.7%	2,464,894	54.7%	62.3%
Total Debt Service	37,214,051	9,541,412	25.6%	37,214,051	100.0%	158.9%
<b>Total Capital Outlay</b>	239,150	0	0.0%	139,000	58.1%	41.2%
Total Expenditures	\$41,957,113	\$10,520,507	25.1%	\$39,817,945	94.9%	149.0%

Non-departmental special appropriation expenditures through the fourth quarter included the following:

- \$556,468 for Construction Excise Tax grants to local governments, for concept planning
- \$21,303 to Regional Water Providers' Consortium
- \$22,500 to Lloyd Business Improvement District dues
- \$2,171 to Nature in Neighborhoods community grants
- \$2,500 to the Westside Economic Alliance
- \$2,500 to the Clackamas County Business Alliance
- \$2,500 to the Columbia Corridor Association
- \$122,000 to the outside financial auditors
- \$201,205 to Trimet pass program
- \$139,990 for spending on all sponsorships, through the third quarter, includes:
  - \$50,000 to Greater Portland, Inc.
  - \$11,667 to the Regional Disaster Preparedness organization
  - \$15,000 to First Stop Portland
  - \$37,500 to the Intertwine Alliance
  - \$6,750 for the Greater Portland Pulse
  - \$25,000 for the Regional Arts and Culture Council
  - \$15,000 for Rail-volution
  - \$26,000 for Willamette Falls Locks Sponsorship



# **Appendices**



# **APPENDIX A – Fund Tables, year to year comparison**

# General Fund (consolidated), as of March 30, 2016

# FY 2015-16

	Adopted	YTD	YTD %	Year-end	Year-end	3-Year
	Budget	Actuals	of Budget	Projection	% Budget	Average
Resources						
Beginning Fund Balance	\$28,403,273	\$29,077,941		\$29,077,941		
Program Revenues	24,193,260	11,026,626	45.6%	21,688,255	89.6%	87.2%
General Revenues	33,579,467	27,672,793	82.4%	35,172,635	104.7%	103.1%
Transfers	40,100,968	22,861,672	57.0%	32,524,514	81.1%	76.9%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	18,756	0.0%	0	0.0%	0.0%
Subtotal Current Revenues	97,873,695	61,579,847	62.9%	89,385,404	91.3%	88.8%
Total Resources	\$126,276,968	\$90,657,788		\$118,463,345		
Requirements						
Operating Expenditures	\$63,686,068	\$33,505,533	52.6%	\$49,749,405	78.1%	80.6%
Debt Service	1,861,882	520,941	28.0%	1,861,882	100.0%	100.0%
Capital Outlay	239,150	61,284	25.6%	170,398	71.3%	102.2%
Interfund Transfers	20,019,904	15,519,601	77.5%	19,182,990	95.8%	85.2%
Intrafund Transfers	20,619,201	9,027,212	43.8%	16,861,703	81.8%	75.4%
Contingency	3,541,613	0				
Subtotal Current Expenditures	109,967,818	58,634,571	53.3%	87,826,378	79.9%	77.7%
Unappropriated Balance	16,309,150	32,023,217		30,636,967		
Total Requirements	\$126,276,968	\$90,657,788		\$118,463,345		

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources					
Beginning Fund Balance	\$29,642,971	\$32,583,026		\$32,583,026	
Program Revenues	22,610,068	10,497,386	46.4%	19,055,695	84.3%
General Revenues	31,639,620	25,529,247	80.7%	32,479,948	102.7%
Transfers	34,981,967	20,362,061	58.2%	28,372,668	81.1%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	5,325	0.0%	12,542	0.0%
Subtotal Current Revenues	89,231,655	56,394,019	63.2%	79,920,853	89.6%
Total Resources	\$118,874,626	\$88,977,045		\$112,503,879	
Requirements					
Operating Expenditures	\$59,144,396	\$35,431,647	59.9%	\$50,404,171	85.2%
Debt Service	1,786,381	538,191	30.1%	1,786,381	100.0%
Capital Outlay	203,650	137,816	67.7%	60,200	29.6%
Interfund Transfers	6,239,215	3,937,226	63.1%	5,978,390	95.8%
Intrafund Transfers	30,811,703	17,632,342	57.2%	25,196,796	81.8%
Contingency	1,727,818	0		0	
Subtotal Current Expenditures	99,913,163	57,677,221	57.7%	83,425,938	83.5%
Unappropriated Balance	18,910,206	31,299,823		29,077,941	
Total Requirements	\$118,823,369	\$88,977,045		\$112,503,879	

# General Asset Management Fund, as of March 30, 2016

# FY 2015-16

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year Average
Resources				-		
Beginning Fund Balance	\$4,410,379	\$9,981,821		\$9,981,821		
Program Revenues	254,250	18,105	7.1%	231,178	90.9%	1086.9%
General Revenues	26,930	31,699	117.7%	36,056	133.9%	133.6%
Transfers	3,403,719	1,749,062	51.4%	3,196,305	93.9%	93.9%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Subtotal Current Revenues	3,684,899	1,798,866	48.8%	3,463,539	94.0%	146.9%
Total Resources	\$8,095,278	\$11,780,687		\$13,445,360		
Requirements						
Operating Expenditures	\$1,483,720	\$322,362	21.7%	\$688,481	46.4%	77.9%
Debt Service	\$1,405,720 0	\$322,302 0	0.0%	\$000,401 0	0.0%	0.0%
Capital Outlay	3,132,590	617,357	19.7%	2,234,394	71.3%	61.8%
Interfund Transfers	1,311,500	1,163,000	88.7%	1,311,500	100.0%	0.0%
Intrafund Transfers	0,511,500	0	0.0%	0	0.0%	0.0%
Contingency	2,167,468	0	0.0 70	2,167,468	0.070	0.070
Subtotal Current Expenditures	8,095,278	2,102,719	26.0%	6,401,843	79.1%	37.7%
Unappropriated Balance	0	9,677,968		7,043,517		
Total Requirements	\$8,095,278	\$11,780,687		\$13,445,360		

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources					
Beginning Fund Balance	\$6,611,461	\$5,391,886		\$5,391,886	
Program Revenues	173,250	159,917	92.3%	5,359,917	3093.7%
General Revenues	21,824	24,113	110.5%	27,888	127.8%
Transfers	3,282,048	2,146,209	65.4%	3,021,223	92.1%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0.0%	4,020	0.0%
Subtotal Current Revenues	3,477,122	2,330,239	67.0%	8,413,048	242.0%
Total Resources	\$10,088,583	\$7,722,125		\$13,804,934	
Requirements					
Operating Expenditures	\$1,826,761	\$306,908	16.8%	\$664,614	36.4%
Debt Service	0	0	0.0%	0	0.0%
Capital Outlay	4,224,137	2,134,064	50.5%	3,158,500	74.8%
Interfund Transfers	0	0	0.0%	0	0.0%
Intrafund Transfers	0	0	0.0%	0	0.0%
Contingency	4,037,685	0		0	
Subtotal Current Expenditures	10,088,583	2,440,972	24.2%	3,823,114	37.9%
Unappropriated Balance	0	5,281,153		9,981,821	
Total Requirements	\$10,088,583	\$7,722,125		\$13,804,934	

# MERC Fund, as of March 30, 2016

# FY 2015-16

	Adopted	YTD	YTD %	Year-end	Year-end	3-Year
	Budget	Actuals	of Budget	Projection	% Budget	Average
Resources						
Beginning Fund Balance	\$33,134,960	\$40,365,842		\$40,365,842		
Program Revenues	56,506,111	49,307,224	87.3%	62,722,480	111.0%	115.4%
General Revenues	91,000	186,371	204.8%	118,365	130.1%	222.6%
Transfers	1,125,132	600,000	53.3%	1,125,132	100.0%	70.0%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Subtotal Current Revenues	57,722,243	50,093,595	86.8%	63,965,977	110.8%	113.3%
Total Resources	\$90,857,203	\$90,459,437		\$104,331,819		
Requirements						
Operating Expenditures	\$49,512,823	\$37,908,388	76.6%	\$19,099,668	38.6%	97.7%
Debt Service	0	0	0.0%	0	0.0%	0.0%
Capital Outlay	8,483,500	1,174,373	13.8%	6,362,625	75.0%	74.7%
Interfund Transfers	9,001,335	4,236,726	47.1%	9,001,335	100.0%	96.4%
Intrafund Transfers	0	0	0.0%	0	0.0%	0.0%
Contingency	23,859,545	0		-		
Subtotal Current Expenditures	90,857,203	43,319,487	47.7%	34,463,628	37.9%	77.4%
<b>Unappropriated Balance</b>	0	47,139,950		69,868,191		
Total Requirements	\$90,857,203	\$90,459,437		\$104,331,819		

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources					
Beginning Fund Balance	\$34,325,365	\$32,059,959		\$32,059,959	
Program Revenues	50,814,195	40,748,510	80.2%	63,066,590	124.1%
General Revenues	57,750	150,740	261.0%	211,752	366.7%
Transfers	1,137,263	162,945	14.3%	1,138,263	100.1%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	3,125	0.0%	3,125	0.0%
Subtotal Current Revenues	52,009,208	41,065,319	79.0%	64,419,730	123.9%
Total Resources	\$86,334,573	\$73,125,278		\$96,479,689	
Requirements					
Operating Expenditures	\$45,193,032	\$32,465,337	71.8%	\$46,345,763	102.6%
Debt Service	0	0	0.0%	0	0.0%
Capital Outlay	7,244,300	3,732,789	51.5%	4,353,906	60.1%
Interfund Transfers	5,680,018	4,070,830	71.7%	5,414,178	95.3%
Intrafund Transfers	0	0	0.0%	0	0.0%
Contingency	28,217,223	0		0	
Subtotal Current Expenditures	86,334,573	40,268,956	46.6%	56,113,847	65.0%
<b>Unappropriated Balance</b>	0	32,856,323		40,365,842	
Total Requirements	\$86,334,573	\$73,125,278		\$96,479,689	

# Natural Areas Fund, as of March 30, 2016

#### FY 2015-16

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year Average
Resources				,	<u>g</u>	
Beginning Fund Balance	\$45,089,142	\$52,348,611		\$52,348,611		
Program Revenues	0	386,698	0.0%	386,699	0.0%	100.3%
General Revenues	338,168	286,853	84.8%	286,853	84.8%	178.3%
Transfers	0	0	0.0%	0	0.0%	0.0%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Subtotal Current Revenues	338,168	673,551	199.2%	673,552	199.2%	195.1%
Total Resources	\$45,427,310	\$53,022,163		\$53,022,163		
Requirements						
Operating Expenditures	\$9,563,251	\$2,347,153	24.5%	\$3,763,866	39.4%	48.9%
Debt Service	0	0	0.0%	0	0.0%	0.0%
Capital Outlay	20,010,000	5,326,266	26.6%	8,125,000	40.6%	36.9%
Interfund Transfers	2,752,724	1,156,209	42.0%	2,640,037	95.9%	92.5%
Intrafund Transfers	0	0	0.0%	0	0.0%	0.0%
Contingency	10,000,000	0				
Subtotal Current Expenditures	42,325,975	8,829,627	20.9%	14,528,903	34.3%	28.5%
<b>Unappropriated Balance</b>	3,101,335	44,192,535		38,493,260		
Total Requirements	\$45,427,310	\$53,022,163		\$53,022,163		

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources					
Beginning Fund Balance	\$52,603,488	\$65,755,125		\$65,755,125	
Program Revenues	0	0	0.0%	2,880	0.0%
General Revenues	262,738	297,686	113.3%	404,005	153.8%
Transfers	0	0	0.0%	0	0.0%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%
Subtotal Current Revenues	262,738	297,686	113.3%	406,885	154.9%
Total Resources	\$52,866,226	\$66,052,811		\$66,162,010	
Requirements					
Operating Expenditures	\$14,105,430	\$2,519,002	17.9%	\$4,205,970	29.8%
Debt Service	0	0	0.0%	0	0.0%
Capital Outlay	19,727,088	6,267,893	31.8%	8,002,746	40.6%
Interfund Transfers	1,673,177	1,397,914	83.5%	1,604,683	95.9%
Intrafund Transfers	0	0	0.0%	0	0.0%
Contingency	15,000,000	0		0	
Subtotal Current Expenditures	50,505,695	10,184,809	20.2%	13,813,399	27.4%
Unappropriated Balance	2,360,531	55,868,002		52,348,611	
Total Requirements	\$52,866,226	\$66,052,811		\$66,162,010	

# Parks and Natural Areas Local Option Levy, as of March 30, 2016

#### FY 2015-16

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year
Resources	Buuget	Actuals	or budget	Frojection	76 Buuget	Average
Beginning Fund Balance	\$5,696,220	\$4,249,882		\$4,249,882		
Program Revenues	119,000	7,162	6.0%	7,162	6.0%	165.9%
General Revenues	12,203,492	12,111,025	99.2%	12,589,598	103.2%	103.7%
Transfers	148,500	0	0.0%	0	0.0%	0.0%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Subtotal Current Revenues	12,470,992	12,118,187	97.2%	12,596,760	101.0%	106.1%
Total Resources	\$18,167,212	\$16,368,069		\$16,846,642		
Requirements						
Operating Expenditures	\$9,263,253	\$4,993,041	53.9%	\$6,590,304	71.1%	66.6%
Debt Service	0	0	0.0%	0	0.0%	0.0%
Capital Outlay	4,201,971	1,964,376	46.7%	2,558,510	60.9%	71.9%
Interfund Transfers	3,950,019	2,628,847	66.6%	3,950,019	100.0%	99.5%
Intrafund Transfers	0	0	0.0%	0	0.0%	0.0%
Contingency	751,969	0				
Subtotal Current Expenditures	18,167,212	9,586,263	52.8%	13,098,833	72.1%	66.7%
Unappropriated Balance	0	6,781,805		3,747,809		
Total Requirements	\$18,167,212	\$16,368,069		\$16,846,642		

0	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources					
Beginning Fund Balance	\$4,863,000	\$5,171,039		\$5,171,039	
Program Revenues	510,900	73,805	14.4%	847,788	165.9%
General Revenues	10,546,800	10,969,602	104.0%	11,453,613	108.6%
Transfers	0	0	0.0%	0	0.0%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%
Subtotal Current Revenues	11,057,700	11,043,407	99.9%	12,301,401	111.2%
Total Resources	\$15,920,700	\$16,214,446		\$17,472,440	
Requirements					
Operating Expenditures	\$9,825,305	\$4,951,784	50.4%	\$8,263,076	84.1%
Debt Service	0	0	0.0%	0	0.0%
Capital Outlay	3,546,366	1,402,242	39.5%	3,338,136	94.1%
Interfund Transfers	1,637,347	1,195,527	73.0%	1,621,346	99.0%
Intrafund Transfers	0	0	0.0%	0	0.0%
Contingency	911,682	0		0	
Subtotal Current Expenditures	15,920,700	7,549,554	47.4%	13,222,558	83.1%
<b>Unappropriated Balance</b>	0	8,664,892		4,249,882	
Total Requirements	\$15,920,700	\$16,214,446		\$17,472,440	

# Oregon Zoo Capital Asset Management Fund, as of March 30, 2016

#### FY 2015-16

	Adopted	YTD	YTD %	Year-end	Year-end	3-Year
	Budget	Actuals	of Budget	Projection	% Budget	Average
Resources						
Beginning Fund Balance	3,032,113	3,019,369		3,019,369		
Program Revenues	500,000	211,642	42.3%	788,121	157.6%	106.5%
General Revenues	10,000	14,080	140.8%	15,000	150.0%	227.9%
Transfers	3,595,910	3,292,200	91.6%	3,595,910	100.0%	81.3%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Subtotal Current Revenues	4,105,910	3,517,922	85.7%	4,399,031	107.1%	91.9%
Total Resources	7,138,023	6,537,291		7,418,400		
Requirements						
Operating Expenditures	768,256	370,581	48.2%	754,709	98.2%	0.0%
Debt Service	0	0	0.0%	0	0.0%	0.0%
Capital Outlay	5,308,058	1,259,301	23.7%	2,285,961	43.1%	37.6%
Interfund Transfers	198,400	0	0.0%	198,400	100.0%	0.0%
Intrafund Transfers	0	0	0.0%	0	0.0%	0.0%
Contingency	260,809	0				
Subtotal Current Expenditures	6,535,523	1,629,882	24.9%	3,239,070	49.6%	38.5%
Unappropriated Balance	602,500	4,907,409		4,179,330		
Total Requirements	7,138,023	6,537,291		\$7,418,400		

05	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources	Dauget	rictadis	o. Buuget	7101013	70 Baaget
Beginning Fund Balance	3,437,408	3,622,733		3,622,733	
Program Revenues	1,965,000	1,984,394	101.0%	2,220,380	113.0%
General Revenues	9,500	17,747	186.8%	21,287	224.1%
Transfers	3,428,000	1,500,000	43.8%	1,500,000	43.8%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%
Subtotal Current Revenues	5,402,500	3,502,141	64.8%	3,741,667	69.3%
Total Resources	8,839,908	7,124,873		7,364,400	
Requirements					
Operating Expenditures	0	289,368	0.0%	314,717	0.0%
Debt Service	0	0	0.0%	0	0.0%
Capital Outlay	7,430,000	3,350,618	45.1%	4,030,314	54.2%
Interfund Transfers	0	0	0.0%	0	0.0%
Intrafund Transfers	0	0	0.0%	0	0.0%
Contingency	1,228,000	0		0	
Subtotal Current Expenditures	8,658,000	3,639,987	42.0%	4,345,031	50.2%
Unappropriated Balance	181,908	3,484,886		3,019,369	
Total Requirements	8,839,908	7,124,873		\$7,364,400	

# Oregon Zoo Infrastructure and Animal Welfare Bond Fund, as of March 30, 2016

#### FY 2015-16

	Adopted	YTD	YTD %	Year-end	Year-end	3-Year
	Budget	Actuals	of Budget	Projection	% Budget	Average
Resources						
Beginning Fund Balance	\$21,157,612	\$23,086,619		\$23,086,619		
Program Revenues	0	0	0.0%	0	0.0%	0.0%
General Revenues	150,000	111,296	74.2%	150,000	100.0%	105.0%
Transfers	0	0	0.0%	0	0.0%	0.0%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	40,000,000	33,479,164	83.7%	33,479,164	83.7%	0.0%
Subtotal Current Revenues	40,150,000	33,590,461	83.7%	33,629,164	83.8%	105.0%
Total Resources	\$61,307,612	\$56,677,079		\$56,715,783		
Requirements						
Operating Expenditures	\$994,775	\$689,227	69.3%	\$918,970	92.4%	89.2%
Debt Service	0	0	0.0%	0	0.0%	0.0%
Capital Outlay	18,843,728	6,722,029	35.7%	12,054,790	64.0%	69.5%
Interfund Transfers	704,656	528,683	75.0%	704,656	100.0%	99.2%
Intrafund Transfers	0	0	0.0%	0	0.0%	0.0%
Contingency	3,968,000	0				
Subtotal Current Expenditures	24,511,159	7,939,939	32.4%	13,678,416	55.8%	58.9%
<b>Unappropriated Balance</b>	36,796,453	48,737,140		43,037,367		
Total Requirements	\$61,307,612	\$56,677,079		\$56,715,783		

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
esources					
eginning Fund Balance	\$38,571,472	\$46,733,813		\$46,733,813	
ogram Revenues	0	0	0.0%	0	0.0%
eneral Revenues	225,000	102,535	45.6%	131,036	58.2%
ansfers	0	0	0.0%	0	0.0%
pecial Items	0	0	0.0%	0	0.0%
draordinary Items	0	0	0.0%	0	0.0%
ther Financing Sources	0	0	0.0%	0	0.0%
ubtotal Current Revenues	225,000	102,535	45.6%	131,036	58.2%
otal Resources	\$38,796,472	\$46,836,348		\$46,864,849	
equirements					
perating Expenditures	\$681,289	\$503,785	73.9%	\$676,816	99.3%
ebt Service	0	0	0.0%	0	0.0%
apital Outlay	28,529,344	17,066,873	59.8%	22,734,584	79.7%
terfund Transfers	376,086	277,481	73.8%	366,831	97.5%
trafund Transfers	0	0	0.0%	0	0.0%
ontingency	5,700,000	0		0	
ubtotal Current Expenditures	35,286,719	17,848,139	50.6%	23,778,231	67.4%
nappropriated Balance	3,509,753	28,988,209		23,086,619	
otal Requirements	\$38,796,472	\$46,836,348		\$46,864,849	

# Oregon Zoo Operating Fund, as of March 30, 2016

#### FY 2015-16

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year Average
Resources				-		
Beginning Fund Balance	\$0	\$0		\$0		
Program Revenues	24,561,390	15,929,204	64.9%	23,852,649	97.1%	99.2%
General Revenues	0	3,820	0.0%	5,000	0.0%	0.0%
Transfers	14,829,480	11,019,947	74.3%	14,829,480	100.0%	94.8%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%	0.0%
Subtotal Current Revenues	39,390,870	26,952,971	68.4%	38,687,129	98.2%	97.5%
Total Resources	\$39,390,870	\$26,952,971		\$38,687,129		
Requirements						
Operating Expenditures	\$34,503,282	\$23,869,662	69.2%	\$33,214,439	96.3%	97.7%
Debt Service	0	0	0.0%	0	0.0%	0.0%
Capital Outlay	20,000	19,830	99.1%	39,830	199.1%	0.0%
Interfund Transfers	3,917,588	3,058,167	78.1%	3,884,860	99.2%	93.4%
Intrafund Transfers	0	0	0.0%	0	0.0%	98.5%
Contingency	950,000	0				
Subtotal Current Expenditures	39,390,870	26,947,659	68.4%	37,139,129	94.3%	98.0%
<b>Unappropriated Balance</b>	0	5,312		1,548,000		
Total Requirements	\$39,390,870	\$26,952,971		\$38,687,129		

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
esources		, tetadis	o. Buaget	71010015	, o Buaget
eginning Fund Balance	\$0	\$0		\$0	
rogram Revenues	22,417,388	15,802,457	70.5%	21,859,551	97.5%
eneral Revenues	0	0	0.0%	0	0.0%
ransfers	12,285,458	9,121,703	74.2%	12,663,803	103.1%
pecial Items	0	0	0.0%	0	0.0%
ktraordinary Items	0	0	0.0%	0	0.0%
ther Financing Sources	0	3,223	0.0%	6,799	0.0%
ubtotal Current Revenues	34,702,846	24,927,383	71.8%	34,530,153	99.5%
otal Resources	\$34,702,846	\$24,927,383		\$34,530,153	
equirements					
perating Expenditures	\$31,009,741	\$22,174,290	71.5%	\$30,904,144	99.7%
ebt Service	0	0	0.0%	0	0.0%
apital Outlay	0	27,173	0.0%	90,358	0.0%
iterfund Transfers	1,070,274	778,045	72.7%	857,884	80.2%
trafund Transfers	2,674,086	2,006,077	75.0%	2,677,767	100.1%
ontingency	0	0		0	
ubtotal Current Expenditures	34,754,101	24,985,585	71.9%	34,530,153	99.4%
nappropriated Balance	0	-58,202		-	
otal Requirements	\$34,754,101	\$24,927,383		\$34,530,153	

# Risk Management Fund, as of March 30, 2016

# FY 2015-16

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year Average
Resources						
Beginning Fund Balance	\$2,305,697	\$2,922,162		\$2,922,162		
Program Revenues	315,566	522,972	165.7%	532,972	168.9%	154.3%
General Revenues	10,000	10,454	104.5%	13,938	139.4%	168.1%
Transfers	1,345,459	1,115,351	82.9%	1,345,459	100.0%	99.9%
Special Items	0	0	0.0%		0.0%	0.0%
Extraordinary Items	0	0	0.0%		0.0%	0.0%
Other Financing Sources	0	0	0.0%		0.0%	0.0%
Subtotal Current Revenues	1,671,025	1,648,777	98.7%	1,892,369	113.2%	114.8%
Total Resources	\$3,976,722	\$4,570,939		\$4,814,532		
Requirements						
Operating Expenditures	\$2,480,980	\$1,683,648	67.9%	\$1,864,459	75.2%	65.7%
Debt Service	0	0	0.0%		0.0%	0.0%
Capital Outlay	0	0	0.0%		0.0%	0.0%
Interfund Transfers	324,892	257,373	79.2%	324,892	100.0%	95.1%
Intrafund Transfers	0	0	0.0%		0.0%	0.0%
Contingency	69,000	0		69,000		
Subtotal Current Expenditures	2,874,872	1,941,021	67.5%	2,258,351	78.6%	58.6%
Unappropriated Balance	1,101,850	2,629,918		2,556,181		
Total Requirements	\$3,976,722	\$4,570,939		\$4,814,532		

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources	_				
Beginning Fund Balance	\$2,885,209	\$2,490,274		\$2,490,274	
Program Revenues	372,509	258,526	69.4%	593,915	159.4%
General Revenues	10,000	13,654	136.5%	16,311	163.1%
Transfers	1,245,265	1,032,290	82.9%	1,245,320	100.0%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	0	0.0%	0	0.0%
Subtotal Current Revenues	1,627,774	1,304,470	80.1%	1,855,545	114.0%
Total Resources	\$4,512,983	\$3,794,744		\$4,345,820	
Doguisaments					
Requirements					
Operating Expenditures	\$2,452,110	\$1,375,373	56.1%	\$1,122,207	45.8%
Debt Service	0	0	0.0%	0	0.0%
Capital Outlay	0	0	0.0%	0	0.0%
Interfund Transfers	301,451	226,089	75.0%	301,451	100.0%
Intrafund Transfers	0	0	0.0%	0	0.0%
Contingency	500,000	0		0	
Subtotal Current Expenditures	3,253,561	1,601,462	49.2%	1,423,658	43.8%
Unappropriated Balance	1,259,422	2,193,283		2,922,162	
Total Requirements	\$4,512,983	\$3,794,744		\$4,345,820	

### Solid Waste Revenue Fund, as of March 30, 2016

#### FY 2015-16

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Projection	Year-end % Budget	3-Year Average
Resources						
Beginning Fund Balance	\$42,393,597	\$45,437,860		\$45,437,860		
Program Revenues	64,359,713	48,654,450	75.6%	67,608,750	105.0%	99.9%
General Revenues	314,960	161,047	51.1%	304,433	96.7%	144.3%
Transfers	157,156	105,156	66.9%	152,147	96.8%	77.0%
Special Items	0	0	0.0%	0	0.0%	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%	0.0%
Other Financing Sources	0	5,126	0.0%	5,126	0.0%	0.0%
Subtotal Current Revenues	64,831,829	48,925,779	75.5%	68,070,456	105.0%	99.9%
Total Resources	\$107,225,426	\$94,363,639		\$113,508,317		
						_
Requirements						
Operating Expenditures	\$58,225,155	\$36,153,014	62.1%	\$55,571,610	95.4%	92.7%
Debt Service	0	0	0.0%	0	0.0%	0.0%
Capital Outlay	3,191,275	652,752	20.5%	2,149,620	67.4%	15.6%
Interfund Transfers	7,804,021	5,915,655	75.8%	7,804,021	100.0%	85.5%
Intrafund Transfers	0	0	0.0%		0.0%	0.0%
Contingency	16,028,619	0		-		
Subtotal Current Expenditures	85,249,070	42,721,420	50.1%	65,525,251	76.9%	71.8%
Unappropriated Balance	21,976,356	51,642,219		47,983,066		
Total Requirements	\$107,225,426	\$94,363,639		\$113,508,317		

#### FY 2014-15

	Adopted Budget	YTD Actuals	YTD % of Budget	Year-end Actuals	Year-end % Budget
Resources					
Beginning Fund Balance	\$41,611,366	\$43,119,323		\$43,119,323	
Program Revenues	61,294,282	45,170,870	73.7%	62,689,992	102.3%
General Revenues	202,976	188,767	93.0%	213,970	105.4%
Transfers	214,868	0	0.0%	201,478	93.8%
Special Items	0	0	0.0%	0	0.0%
Extraordinary Items	0	0	0.0%	0	0.0%
Other Financing Sources	0	15,328	0.0%	17,333	0.0%
Subtotal Current Revenues	61,712,126	45,374,966	73.5%	63,122,773	102.3%
Total Resources	\$103,323,492	\$88,494,289		\$106,242,096	-,
Requirements					
Operating Expenditures	\$56,151,297	\$36,555,429	65.1%	\$53,153,105	94.7%
Debt Service	0	0	0.0%	0	0.0%
Capital Outlay	3,150,700	260,861	8.3%	720,907	22.9%
Interfund Transfers	8,898,408	5,538,404	62.2%	6,930,224	77.9%
Intrafund Transfers	0	0	0.0%	0	0.0%
Contingency	14,254,160	0		0	
Subtotal Current Expenditures	82,454,565	42,354,695	51.4%	60,804,236	73.7%
Unappropriated Balance	20,868,927	46,139,594		45,437,860	
Total Requirements	\$103,323,492	\$88,494,289		\$106,242,096	

# APPENDIX B - Excise Tax Annual Forecast, as of March 30, 2016

Total Excise Tax Collections 7.5 percent

		Revised		
	FY 2015-16	Annual		
Facility/Function	Budget	Forecast	Difference	% Difference
Oregon Convention Center	\$1,782,704	\$2,093,392	\$310,688	17.43%
Expo Center	510,381	410,342	(100,039)	-19.60%
Planning Fund	-	-	-	0.00%
SW Product Sales	210,810	299,671	88,861	42.15%
Parks and MRC	475,234	447,477	(27,757)	-5.84%
Total	\$2,979,129	\$3,250,882	\$271,753	9.12%

#### **Solid Waste Per Ton Excise Tax**

	FY 2015-16 Budget	Revised Annual Forecast	Difference	% Difference
Solid Waste and Recycling Metro Facilities	\$5,755,288	\$5,833,455	\$78,167	1.36%
Solid Waste and Recycling Non Metro Facilities	8,632,932	8,857,774	224,842	2.60%
Total Solid Waste Per Ton Excise Tax	14,388,220	14,691,228	303,008	2.11%
Grand Total Excise Tax	\$17,367,349	\$17,942,110	\$574,761	3.31%
Solid Waste General by Code	\$12,737,403	\$12,737,403		
<b>Transfer to Res. for Future One Time Expenditures</b>	\$1,650,817	\$1,953,825		

#### **Reserve for Future One Time Expenditures Balance**

Beginning Balance from FY 2014-15	\$ 1,318,769
Projected FY 2015-16 Contribution	\$ 1,267,931
Projected FY 2015-16 Spending	\$ 2,586,600
Projected FY 2015-16 Ending Balance	\$ -

#### **APPENDIX C – Construction Excise Tax**

#### Collections continue at record rates

Construction excise tax collections for the third quarter, representing permit activity for January, February and March, resulted in the second highest third quarter collections since the beginning of the tax in 2006-07. This continues the trend of large collection amounts beginning in 2012.

3rd Quarter history		<b>Annual Collections</b>			
(rounded)		(rounded)			
FY2016	\$783,000	FY2016 YTD	\$2,364,000		
FY2015	316,000	FY2015	2,676,000		
FY2014	813,600	FY2014	2,539,000		
FY2013	554,300	FY2013	1,766,000		
FY2012	430,600	FY2012	1,441,000		
FY 2011	351,600	FY2011	1,428,000		
FY2010	352,000	FY2010	1,720,000		
FY2009	330,600	FY2009	2,461,000		
FY2008	509,000	FY2008	1,807,000		
FY2007 (start-up)	378,000	FY2007 (start-up)	1,807,000		

#### Top three producers from last quarter, repeat again this quarter

The top producing jurisdictions, Portland, Washington County and Hillsboro are in the top 1-2-3 spots for the quarter again. Portland had its highest quarter, \$411,000 and is the fifth quarter in a row of over 300k. Portland is projected to have its highest year ever in collections. Washington County came in at 73,000 for the quarter and Hillsboro 68,000.

#### **Cumulative collections**

Cumulative collections since July 2006 are now \$20.6 million. As part of the legislation extending the tax in June, Metro began retaining 5 percent of the collected receipts to recover a portion of its costs in administering the program. To date Metro has collected more than \$468,000.

#### Charts provide additional detail

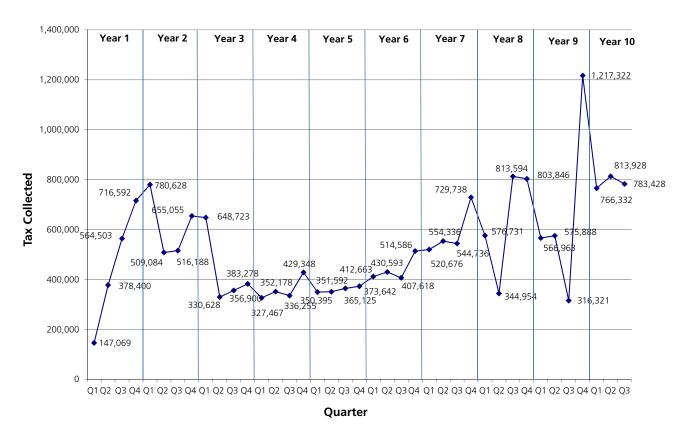
Following this report are charts detailing information about both collections and expenditures of Metro's Construction Excise tax.

#### Report available on Metro Website

Metro posts its Construction Excise tax reports on Metro's website www.oregonmetro.gov for participating jurisdictions and interested citizens.



#### Construction Excise Tax by Quarter – July 1, 2006 - December 31, 2015



#### **CET quarter collections for FY 2015-16**

	FY 2015-16				FY 2015-16
	Year 10				Year 10
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	YTD FY16
Beaverton	\$24,014.00	\$29,425.00	\$39,247.00		\$92,686.00
Clackamas Cnty	0.00	50,829.94	0.00		50,829.94
Cornelius	226.00	634.00	670.00		1,530.00
Durham	302.90	1,565.00	366.00		2,233.90
Fairview	4,009.63	8,105.51	560.88		12,676.02
Forest Grove	12,235.00	6,984.00	8,457.00		27,676.00
Gresham	45,755.72	27,282.50	23,306.15		96,344.37
Happy Valley	40,599.46	36,863.12	31,046.38		108,508.96
Hillsboro	82,847.37	60,835.72	67,959.77		211,642.86
King City	7,969.00	8,596.00	6,776.00		23,341.00
Lake Oswego	14,888.40	19,868.83	26,967.50		61,724.73
Milwaukie	4,477.45	2,049.26	2,985.25		9,511.96
Oregon City	19,977.00	19,153.00	5,976.00		45,106.00
Portland	365,279.00	339,820.00	410,712.00		1,115,811.00
Sherwood	0.00	0.00	16,651.19		16,651.19
Tigard	14,937.92	35,290.37	26,352.03		76,580.32
Troutdale	1,831.61	1,254.00	373.92		3,459.53
Tualatin	0.00	24,349.05	0.00		24,349.05
Washington Cnty	106,107.75	92,616.13	73,231.89		271,955.77
West Linn	0.00	8,268.12	19,562.70		27,830.82
Wilsonville	20,589.10	40,138.01	21,164.84		81,891.95
Wood Village	285.00	0.00	1,061.91		1,346.91
TOTAL	\$766,332.31	\$813,927.56	\$783,428.41		\$2,363,688.28

#### **CET Cumulative totals by year**

	FY 2007-FY 2011	FY 2012	FY 2013	FY 2014	FY 2014-15	FY 2015-16		
	Years 1-5	Year 6	Year 7	Year 8	Year 9	Year 10	Cumulativ Total and	
	Total FY07-FY 11	Total FY12	Total FY13	Total FY 14	Total FY 15	YTD FY 16	by jurisdict	
Beaverton	\$466,101.00	\$88,108.00	\$121,595.00	\$168,467.00	\$184,567.00	\$92,686.00	\$1,121,524.00	5.5%
Clackamas Cnty	\$655,302.99	73,595.05	108,062.49	96,583.57	82,226.38	50,829.94	1,066,600.42	5.2%
Cornelius	\$35,417.00	1,534.00	3,461.00	730.00	3,417.00	1,530.00	46,089.00	0.2%
Durham	\$2,560.00	416.00	19,199.00	1,071.00	1,640.00	2,233.90	27,119.90	0.1%
Fairview	\$36,727.32	3,331.66	1,853.64	1,147.98	1,238.04	12,676.02	56,974.66	0.3%
Forest Grove	\$156,407.00	59,946.00	52,081.00	50,371.00	31,031.00	27,676.00	377,512.00	1.8%
Gresham	\$432,439.13	81,459.03	51,878.05	68,331.26	128,668.05	96,344.37	859,119.89	4.2%
Happy Valley	\$250,351.00	81,828.00	99,299.00	132,849.28	96,664.00	108,508.96	769,500.24	3.7%
Hillsboro	\$1,027,455.19	188,752.18	225,972.72	204,477.21	226,775.81	211,642.86	2,085,075.97	10.1%
King City	\$35,698.03	27,172.00	25,525.00	17,453.00	254.00	23,341.00	129,443.03	0.6%
Lake Oswego	\$234,425.80	47,895.07	49,734.25	75,707.28	79,984.45	61,724.73	549,471.58	2.7%
Milwaukie	\$39,839.96	4,213.21	6,534.38	5,506.44	6,193.29	9,511.96	71,799.24	0.3%
Oregon City	\$276,674.80	60,467.44	83,754.26	37,260.93	51,363.00	45,106.00	554,626.43	2.7%
Portland	\$3,244,002.00	662,917.00	1,000,163.00	1,080,776.00	1,153,133.00	1,115,811.00	8,256,802.00	40.1%
Sherwood	\$125,133.02	7,849.00	39,753.57	57,014.26	12,903.74	16,651.19	259,304.78	1.3%
Tigard	\$300,080.87	51,232.86	82,771.39	69,119.55	56,797.57	76,580.32	636,582.56	3.1%
Troutdale	\$80,703.51	8,625.26	2,732.62	20,002.65	8,676.45	3,459.53	124,200.02	0.6%
Tualatin	\$242,972.17	35,810.93	70,165.09	54,428.17	82,623.60	24,349.05	510,349.01	2.5%
Washington Cnty	\$794,871.52	140,354.55	169,386.16	270,294.93	331,766.47	271,955.77	1,978,629.40	9.6%
West Linn	\$176,597.06	39,642.45	27,547.33	37,141.72	17,332.35	27,830.82	326,091.73	1.6%
Wilsonville	\$244,143.37	98,954.87	107,624.84	89,350.54	113,048.81	81,891.95	735,014.38	3.6%
Wood Village	\$15,147.03	1,356.27	392.95	1,041.85	6,189.06	1,346.91	25,474.07	0.1%
TOTAL	\$8,873,049.77	\$1,765,460.83	\$2,349,486.74	\$2,539,125.62	\$2,676,493.07	\$2,363,688.28	\$20,567,304.31	100.0%

# PLANNING FOR POTENTIAL PARKS AND NATURE LEVY RENEWAL

Metro Council Work Session Tuesday, May 17, 2016 Metro Regional Center, Council Chamber

#### **METRO COUNCIL**

#### Work Session Worksheet

**PRESENTATION DATE:** May 17, 2016 **LENGTH:** 60 minutes

PRESENTATION TITLE: Planning for Potential Parks and Nature Levy Renewal

**DEPARTMENT:** Parks and Nature

PRESENTER(s): Kathleen Brennan-Hunter, Heather Nelson Kent, Noah Siegel

#### WORK SESSION PURPOSE & DESIRED OUTCOMES

 Purpose: Follow up on Metro Council direction to staff to develop framework for parks and nature investments with the renewal of Metro's 5-year local option levy – Funding covers Years 2018-2023

• Outcome: Direction from Metro Council to staff on continuing work to prepare for a potential levy referral in November 2016

#### TOPIC BACKGROUND & FRAMING THE WORK SESSION DISCUSSION

In 2013 the Metro Council asked voters to approve a local option levy that invests in maintaining and restoring habitat on land that has been acquired over the course of two decades and two voter-approved bond measures. Levy funding has also helped connect people with nature by improving Metro parks, opening new sites for public access, expanding volunteer and education programming, and awarding grants to community nature projects.

At a Metro Council retreat in January 2016 the Council directed staff to explore the steps required and develop the work products necessary for the Metro Council to refer to the ballot a renewal of Metro's local option levy for Parks and Nature as soon as November 2016. After working with community members and partners for two years, the Metro Council approved in February a Parks and Nature System Plan that lays out Metro's mission, role, portfolio of land and priorities going forward. As part of the Council's adoption of the Parks and Nature System Plan, the Metro Council President expressed the need for Metro to secure the resources required to carry out this blueprint for Parks and Nature work – and that renewing the levy is a logical first step to consider.

Since January, staff has been developing the financial and technical information required for the Metro Council to consider a levy renewal. Staff and Metro Councilors have also met with individual stakeholders and organizations to understand their concerns and ideas for a second five years of funding. Most stakeholders have expressed support for Metro to continue to make the same kind of investments, taking care of Metro's portfolio and fulfilling our mission of protecting water quality, fish and wildlife habitat and creating opportunities for people to enjoy nature close to home through a connected system of park, trails and natural areas. Extending the levy this fall allows Metro to efficiently and effectively plan long-term projects and continue important programs that have been intentionally designed to meet community needs.

An Opt In survey asking panel members for their opinions about Metro's investments in parks, trails and natural areas launched on Tuesday, April 12 and remained open until Monday, April 25. The survey was promoted to external stakeholders, through Metro's social media channels and Metro's website. Several of Metro's partners also asked their constituents to take the on-line survey. Digital ads targeting groups underrepresented in the panel were also purchased to improve the overall demographic mix of respondents. Survey results will be presented to Council at the work session.

In order to refer a renewal of the local option levy to the November 2016 ballot, the Metro Council must adopt a resolution prior to the summer recess. The deadline for jurisdictions to file a ballot measure title and explanatory statement is September 8, 2016.

#### **QUESTIONS FOR COUNCIL CONSIDERATION**

List questions for Council's consideration that will help/guide the Council in providing policy direction.

• Should staff prepare a resolution to come before Council that refers a renewal of Metro's fiveyear local option levy for Parks and Nature investments?

#### **PACKET MATERIALS**

- Would legislation be required for Council action ✓ Yes
- If yes, is draft legislation attached? ☐ Yes ✓ No
- What other materials are you presenting today? Opt In Panel Survey Results (to be presented at work session)

Materials following this page were distributed at the meeting.



In the year 2015, **3.3 million pageviews** were generated by

812,272 visitors

#### Who were these visitors?



People came from 201 countries 58.2% were first time visitors 95.6% of sessions originated from the US 71.7% of sessions came from Oregon 67% came from the Portland greater metro area

36.4% of visitors used a mobile device (29% on smartphone, 7.3% on tablet)



The leading browser used by visitors was Google Chrome, at about 40%

#### What did they do on our site?



The average visitor looked at 2.5 pages during their session and stayed 2 minutes, 5 secs.

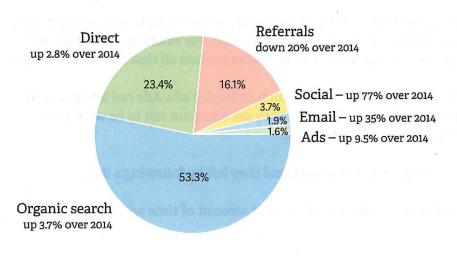
of visits only saw

one page and left

than ten seconds

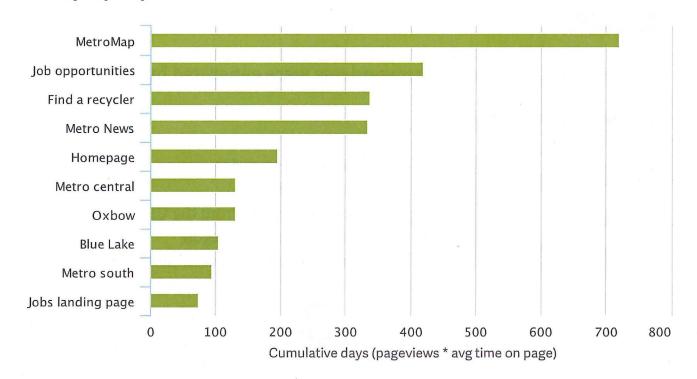
of visits lasted less

#### Where did they come from?



Why did referrals drop? Due to the upgrade of the site in 2014, some links on other sites became broken and were removed. In some cases our pages went away and had no direct replacement. The web team set up 1,000 redirects for the most popular pages, but it was not feasible to redirect every single link to Metro on the entire web.

#### How did people spend their time on the Metro site?



#### Pivotal elements



27,509 video plays of 374 videos



178K views of 281 news stories



12 interactive maps



Tools like Find a recycler



Public engagement 103 polls & surveys got 19,457 responses



Social media followers up 28%

#### Why do visitors leave the Metro site?



Many pages with very high bounce rates are examples of a successful visit where people arrived at a page, got what they were looking for, and left. For example, MetroMap, jobs, facility address or hours, and many news stories often contain all that the visitor wanted.

Certain sources of visits tend to have high bounce rates, such as display ads. Ads can intrigue someone but then upon clicking through to the website, what they see turns out not to be what they imagined the ad was about, or they bookmark it for later.

Some information visitors are seeking is located off-site, and they left by following a link.

Many people who can't find what they're looking for in a short amount of time will leave.

#### The Voice of the Visitor

In summer we added visitor satisfaction polls to garbage and recycling content.



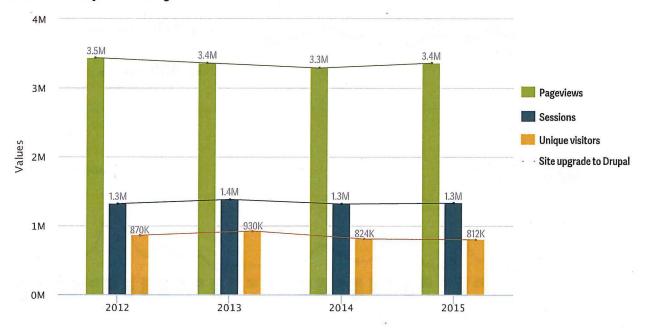
**70.3%** found what they were looking for



#### Top concerns reported by visitors



#### Comparison with previous years



#### Key trends and developments



Smartphone device use up 36%



Targetted advertising up, and expanded to social media



More content shifting to cloud site islands (NeoGov, Wufoo, Granicus)



Long-form news stories helped boost Metro News visitors 58%



Metro's Google Analytics upgraded; tracks more activity

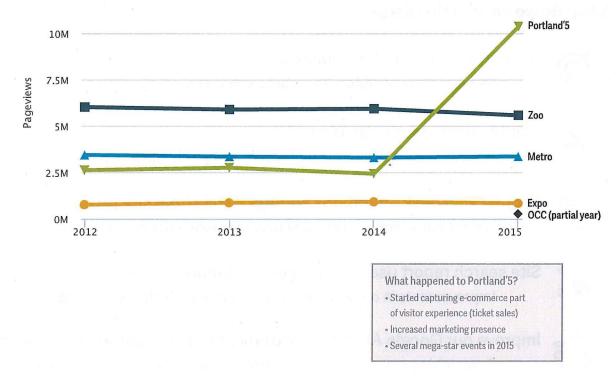
#### Social media





It is not possible to compare with 2014 as we didn't have our Sprout Social account for all of that year.

#### Comparison with venue sites



#### What is holding back Metro traffic numbers

Traffic that Metro got but we can't see:



More visitors invisible due to using the GA opt-out plugin or browser's Do-Not-Track



Visitors whose browser doesn't accept cookies or auto-deletes them



Traffic to some cloud sites Metro uses cannot be captured by Google Analytics



Traffic to some content on our site (i.e. popup map news stories) is not tracked



Visitors with JavaScript turned off, or the page has JavaScript errors, or they click on a link before the GA code can run

Traffic the site could have received except:



People spend more time on social media, SMS, and mobile apps, less on browsing websites



No Metro presence in 2015 elections



Metro's ranking in Google Search results is lower than it could be because:



slow page speed (by 2016 standards)



not using SSL (https:)



videos not on YouTube



not providing AMP pages

Little data on the amount of invisible or lost traffic, only guesses.

#### What do we do with this data?



Reinforce efforts that are successful Increased use of Wufoo, Snapshots, video, etc.



Identity project redesign of website

Website feedback informs rebranding design changes



Regular web desk operations address issues from site polls

We use comment form and poll results to refine site content, layout



Site search report used to make content more relevant
Improvements in our Google Analytics have made this easier to do



Improve our Google Analytics instrumentation to capture all traffic that we can Researching ways to capture companion site traffic and popup windows



Address SEO issues to the extent our budget allows

We are working on adding SSL (https), looking at ways to speed up site

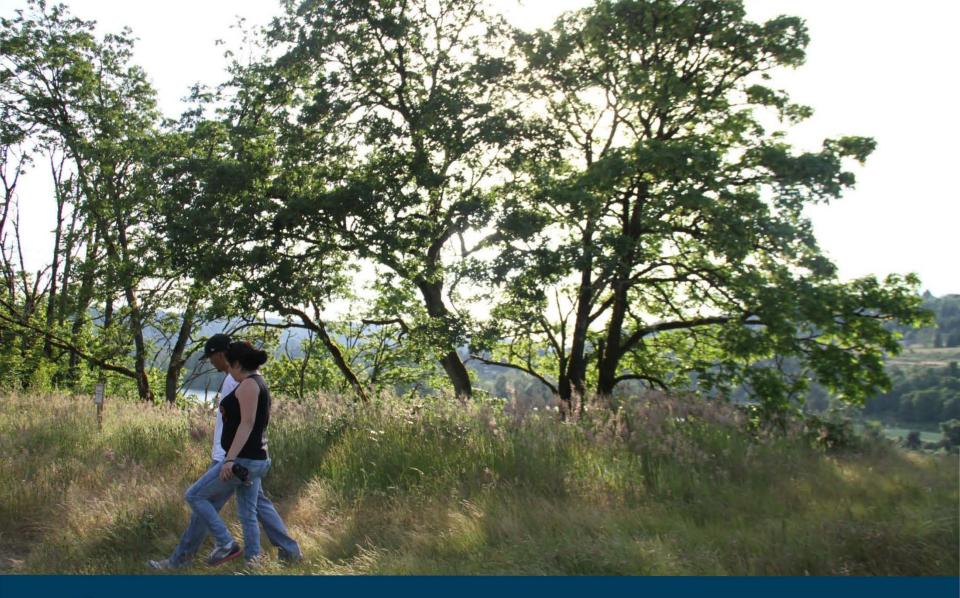
#### **Credits**

#### Icons from the Noun Project:

Earth map by Ana María Lora Macias
Stopwatch, Goal, Target and Advertising by Gregor Črešnar
Decline by by Alexandr Cherkinsky
Exit by Rediffusion
Dialog by iconsmind.com
Bubble chart by Alexander Blagochevsky
Social share by Gianni - Dolce Merda
Popup window by Eugene Dobrik
Election by Bastien Ho
Content editing by Aneeque Ahmed
Keyword by Creative Stall
Cookie by Round Pixel
Dev/SEO icon by Aha-Soft
WiFi angel by Eliricon
Instagram camera by TMD

Smartphone by Edward Boatman
Analytics by Wilson Joseph
Clouds by Muharrem Fevzi Çelik, Jan-Christoph
Borchardt, and Pham Thi Dieu Linh
Document by Lil Squid
Customer satisfaction, Disguise, Privacy by Luis Prado
People by Alfredo Hernandez
Adwords by Timothy Miller
Smartphone addict by Alfonso Melolonta Urbán
Branding icon by Andrew Nolte
Sensors by Felix Westphal
Lightning by Yazmin Alanis
Layout by Aneeque Ahmed
Interactive tap by Web Icon Set
Butler by Darin S, DC







Nature in Neighborhoods
Trails Grants 2015



# **BACKGROUND**

# January

Council Retreat: opinion research results

## March

System Plan adopted

# **Early May**

Council briefings: responding to what we heard

# **Today**

Reporting back to Council: seeking direction



# **COMMUNITY FEEDBACK**

## **Outreach to stakeholders**

Local government leaders and community partners

# **Public engagement**

Spring issue Our Big Backyard

# Opt In survey – April 13-26

More than 2000 respondents, one quarter from outside the panel

# **OPT IN HIGHLIGHTS**

- Walking, hiking and wildlife watching/nature study
- Increase opportunities in parts of the region that currently have few public parks and natural areas
- Grant priorities: walking trails and wildlife habitat
- Education program priorities: school-aged children and programs for underserved communities
- 43% decide which park to visit based on what is convenient/easily accessible to them

# FRAMEWORK FOR LEVY INVESTMENTS

2018-23

# **Guiding principles**

- Allocation to program areas follows current levy investments
- Helps department deliver on Parks and Nature System Plan priorities and mission
- Aligns levy investments with Metro's Strategic Plan to Advance Equity

People and nature – 50%

Community project grants 5-15%

Conservation education and volunteers 5-15%

Improving public access to natural areas 5-15%

Regional park operations 20-30%

Natural areas restoration – 50%

Restoring natural areas for wildlife, fish and water quality 40-50%

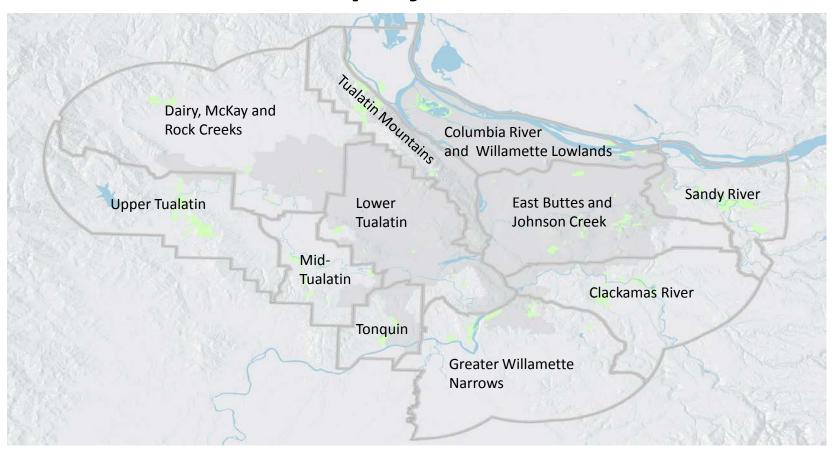


# PARKS AND NATURE MISSION

Metro Parks and Nature protects water quality, fish and wildlife habitat, and creates opportunities to enjoy nature close to home through a connected system of parks, trails and natural areas.

# **RESTORE NATURAL AREAS**

Habitat restoration projects within each Naturehood.



# **RESTORE NATURAL AREAS**

**Natural areas maintenance** at nearly all Metro parks and natural areas.

**Regional conservation efforts** including collaboration with partners and incorporating strategies for climate change.

Continue efforts to diversify pool of contractors in restoration and land management.

Include workforce development goals for partner organizations or programs.

# REGIONAL PARK OPERATIONS, IMPROVE PUBLIC ACCESS

Focus on customer experience and service to provide safe, welcoming parks and natural areas.

Reduce maintenance costs, improve efficiency/longevity.

Replace park facilities or infrastructure at end-of-life.

Address barriers to accessibility.

Work with diverse businesses and people who design, build and maintain Metro parks and natural areas.

# **CONSERVATION EDUCATION/VOLUNTEERS**

**Engage diverse communities** in Parks and Nature program design and delivery.

**Provide variety of programming**, from drop-in opportunities to deep nature immersion.

Work with partners to connect people with nature.

**Build college and career pipelines** in natural resources and conservation for youth.

Provide opportunities for volunteers.

# NATURE IN NEIGHBORHOODS GRANTS, PARTNERS IN NATURE PROGRAM

# **Nature in Neighborhood Community Grants**

- Restoration and community stewardship
- Conservation education/developing conservation leaders
- Supporting design, development of Regional Trails System

## **Partners in Nature**

- Partnerships between Metro Parks and Nature and communities of color, culturally specific communities
- Collaborative two-way learning, mutually beneficial

# LEVY INVESTMENTS ADVANCE EQUITY

# **Contracting**

- Meet or exceed Metro's goals for equitable contracting
- Continue to provide technical support, training
- Continue efforts to expand pool of contractors in restoration and land management
- Sheltered market for construction projects

# LEVY INVESTMENTS ADVANCE EQUITY

# **Programs**

- Inclusive community engagement
- Continue to diversify education and volunteer program participants
- Include workforce development goals
- Provide college and career pipelines for diversifying workforce



# **NEXT STEPS**

# **Late May**

Public opinion research

# June 9

Council work session

# June 30

Possible Council adoption of legislation to refer levy



Newell Creek Canyon Oregon City



Graham Oaks Nature Park Wilsonville



Canemah Bluff Nature Park Oregon City